

FRANCES BAARD DISTRICT MUNICIPALITY



Section 72 Report

31 December 2020

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1. EXECUTIVE SUMMARY

All variances are calculated against the approved budget figures.

1.1 Statement of Financial Performance

Consolidated performance against annual budget (Projected Operating Results) – Statement of Financial Performance – (Annexure A - Table C4)

Revenue by source

Year-to-date actual revenue is R69, 742 million as compared to the year-to-date budget projections of R69, 514 million.

Operating expenditure by type

To date, R49, 906 million has been spent as compared to the operational year-to-date budget projections of R74, 077 million. Underspending is due to the vacant positions and projects that are still in the planning and implementation phase.

The summary statement of financial performance in Annexure A, Table C4 is prepared on a similar basis to the prescribed budget format, detailing revenue by source type and expenditure by input type.

Capital Expenditure

Year-to-date expenditure on capital amounts to R62,000 as compared to the year-to-date budget projections of R4, 558 million. Capital expenditure will improve as the financial year progress as projects are currently in the planning and implementation phase of the procurement process.

Please refer to Annexure A, Table C5 for further details.

Cash Flows

The municipality started the year with a total cash and cash equivalents of R103, 156 million. The year-to date cash and cash equivalents amounted to R109, 335 million. The net increase in cash and cash equivalents for the year to date is R6, 180 million.

Consolidated performance of year-to-date expenditure against year-to-date budget (per municipal vote)

The municipal vote reflects the organisational structure of the municipality which is made up of the following directorates: Council & Executive, Budget & Treasury, Administration, Planning & Development and Project Management & Advisory Services.

The following table depict the financial performance as per municipal vote according to the approved organogram of the municipality:

| Council & Executive | | | | | | |
|--|-------------------|-------------------|-------------------|------------------|-------------------|-------------------|
| R thousand | Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget |
| 01.1 - Council & Executive Administration | 9,411,436 | 12,646,310 | 12,646,310 | 841,480 | 4,339,152 | 6,323,160 |
| 02.1 - Office Of The Municipal Manager | 1,981,924 | 2,505,350 | 2,505,350 | 168,540 | 1,034,622 | 1,252,662 |
| 02.2 - Committee & Administration Services | 509,507 | 1,381,030 | 1,381,030 | 49,568 | 293,557 | 690,522 |
| 02.3 - Internal Audit | 2,842,694 | 3,610,700 | 3,610,700 | 204,855 | 1,439,211 | 1,805,346 |
| 02.4 - Communications | 1,911,043 | 2,482,600 | 2,482,600 | 196,171 | 960,710 | 1,241,310 |
| 02.5 - Legal And Compliance | 1,260,368 | 1,444,560 | 1,444,560 | 109,849 | 613,581 | 722,286 |
| 02.6 - Political Office Administration | 3,158,120 | 3,881,810 | 3,881,810 | 363,622 | 1,986,515 | 1,940,910 |
| 02.7 - Youth Unit | 2,411,365 | 1,845,460 | 1,845,460 | 209,972 | 1,294,326 | 922,740 |
| 02.8 - Risk Unit | 1,038,196 | 1,084,810 | 1,084,810 | 94,421 | 563,797 | 542,406 |
| Total | 24,524,653 | 30,882,630 | 30,882,630 | 2,238,478 | 12,525,471 | 15,441,342 |

Actual operating expenditure of Council & Executive is R12, 526 million as compared to the year-to-date budget R15, 441 million. Special projects in the respective departments are still at a planning and implementation stage, project activities are expected to be implemented as indicated in the operational plans. Expenditure is expected to gain momentum as the year progress with the implementation of set budgets by the departments. One vacancy exists within the department, namely, Manager: Office of the MM.

| Budger & Treasury Office | | | | | | |
|-----------------------------------|-------------------|-------------------|-------------------|------------------|------------------|-------------------|
| R thousand | Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget |
| Budger & treasury | | | | | | |
| 03.1 - Finance Directorate | 3,919,364 | 6,742,930 | 6,742,930 | 611,763 | 1,605,158 | 3,371,478 |
| 03.2 - Revenue & Expenditure | 3,435,861 | 3,729,650 | 3,729,650 | 366,245 | 1,612,744 | 1,864,824 |
| 03.3 - Budget And Treasury Office | 6,265,852 | 7,514,610 | 7,514,610 | 177,861 | 1,957,787 | 3,757,314 |
| 03.4 - Supply Chain Management | 3,256,229 | 3,836,070 | 3,836,070 | 272,988 | 1,716,858 | 1,918,050 |
| 03.5 - Council Motor Vehicle Pool | 1,655,604 | 1,760,610 | 1,760,610 | 180,702 | 326,696 | 880,308 |
| Total | 18,532,910 | 23,583,870 | 23,583,870 | 1,609,559 | 7,219,243 | 11,791,974 |

The actual operating expenditure of Budget & Treasury office at the end of the month amounts to R7, 219 million as compared to the year-to-date projected budget of R11, 792 million. Due to the following vacant positions: CFO, Senior Accountant: Budget & Financial Statements, Senior clerk: Revenue & Expenditure and Store Assistant, spending on the planned budget is below expected projection.

| Corporate Services | | | | | | |
|--|-------------------|-------------------|-------------------|------------------|-------------------|-------------------|
| R thousand | Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget |
| 04.1 - Administration Directorate | 1,688,773 | 2,026,500 | 2,026,500 | 148,899 | 898,685 | 1,013,268 |
| 04.2 - Information Systems | 3,415,520 | 4,690,280 | 4,690,280 | 234,354 | 1,342,467 | 2,345,148 |
| 04.3 - Human Resource Management | 4,182,638 | 5,450,040 | 5,450,040 | 304,421 | 2,102,576 | 2,725,038 |
| 04.4 - Office Support Services | 10,998,873 | 13,174,280 | 13,174,280 | 703,369 | 5,721,937 | 6,587,166 |
| 04.5 - Environmental Protection | 6,095,161 | 9,926,890 | 10,926,890 | 475,459 | 4,798,134 | 5,363,446 |
| 04.6 - Fire Fighting & Disaster Management | 7,167,271 | 10,216,870 | 10,216,870 | 561,137 | 3,315,467 | 5,108,436 |
| Total | 33,548,237 | 45,484,860 | 46,484,860 | 2,427,639 | 18,179,266 | 23,142,502 |

Actual operating expenditure of Corporate Services at the end of the month is R18, 179 million as compared to the year-to-date projected budget of R23, 143 million. Expenditure is expected to increase as the year progresses with the implementation of set budgets by the departments. Vacancies within the department also has an impact on the underspending of the projected budget, namely, Senior Fire Fighter, Chief Clerk Archive and Disaster Management Co-ordinator.

| Planning & Development | | | | | | |
|---|-------------------|-------------------|-------------------|----------------|------------------|-------------------|
| R thousand | Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget |
| 05.1 - Planning & Development Directorate | 1,098,235 | 3,539,920 | 3,539,920 | 137,511 | 808,907 | 1,769,976 |
| 05.3 - Local Economic Development | 4,879,643 | 7,502,538 | 7,502,538 | 284,400 | 2,642,708 | 3,751,284 |
| 05.4 - Planning Unit - Gis | 1,169,349 | 2,420,870 | 2,420,870 | 149,205 | 957,416 | 1,210,464 |
| 05.5 - Planning Unit - Spacial Planning | 1,344,568 | 3,277,890 | 3,277,890 | 73,103 | 441,568 | 1,638,942 |
| 05.6 - Tourism | 2,486,892 | 3,782,230 | 3,782,230 | 179,578 | 969,121 | 1,891,128 |
| 05.7 - Planning Unit - ldp | 1,602,624 | 2,066,650 | 2,066,650 | 163,410 | 890,798 | 1,033,332 |
| Total | 12,581,311 | 22,590,098 | 22,590,098 | 987,208 | 6,710,518 | 11,295,126 |

Actual operating expenditure of Planning & Development at the end of the month amounts to R6, 711 million as compared to the year-to-date projected budget of R11, 295 million. Due to the vacant director position, spending on the planned budget is below expected projection. However, the budget is expected to gain momentum when the financial year progresses.

| Infrastructure | | | | | | |
|--|-------------------|-------------------|-------------------|------------------|------------------|-------------------|
| R thousand | Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget |
| 06.1 - Infrastructure Service Directorate | 1,221,941 | 2,251,050 | 2,251,050 | 107,129 | 797,996 | 1,125,546 |
| 06.2 - Project Management & Advisory Service | 26,047,260 | 17,394,320 | 17,394,320 | 800,623 | 3,196,442 | 8,697,174 |
| 06.3 - Infrastructure Service - Roads Maint | 716,065 | 897,470 | 897,470 | 78,521 | 273,344 | 448,740 |
| 06.4 - Housing Administration | 3,002,799 | 4,269,230 | 4,269,230 | 167,374 | 1,004,012 | 2,134,626 |
| Total | 30,988,064 | 24,812,070 | 24,812,070 | 1,153,648 | 5,271,794 | 12,406,086 |

Actual operating expenditure of Project Management & Advisory Services at the end of the month amounts to R5, 272 million as compared to the year-to-date projected budget of R12, 406 million. Underspending is due to the vacant director position and local municipalities are still expected to claim on Capital and Operational allocation as planned.

Consolidated performance of year-to-date expenditure on special projects against full year budget

| Project Description | Budget | Commitment | Total Spent | Remaining Budget | % Spent | Comment |
|-----------------------------------|-------------------|------------|-------------|-------------------|-----------|---|
| FINANCE DIRECTORATE | | | | | | |
| BUDGET AND TREASURY OFFICE | | | | | | |
| Revaluation of Buildings | 150,000.00 | - | - | 150,000.00 | 0% | Project will be implemented during third quarter. |
| Total BTO Projects | 150,000.00 | - | - | 150,000.00 | 0% | |

| Project Description | Budget | Commitment | Total Spent | Remaining Budget | % Spent | Comment |
|---|-------------------|------------|-------------------|-------------------|------------|---|
| COUNCIL AND EXECUTIVE ADMINISTRATION | | | | | | |
| POLITICAL OFFICE ADMINISTRATION | | | | | | |
| Commemorative Days | 220,020.00 | - | 177,645.22 | 42,374.78 | 81% | Project implemented during September 2020, remaining budget to be utilised during the financial year. |
| Child Programme | 55,100.00 | - | 7,500.00 | 47,600.00 | 14% | Project will take place before the end of January 2021. |
| Gender Programme | 90,000.00 | - | 47,560.00 | 42,440.00 | 53% | Gender programme to take place during the third quarter. |
| MRM Programme | 5,000.00 | - | - | 5,000.00 | 0% | Budget will be used during the financial year. |
| Old Age Programme | 25,000.00 | - | - | 25,000.00 | 0% | Project to be implemented during third quarter. |
| Total Political Office Projects | 395,120.00 | - | 232,705.22 | 162,414.78 | 59% | |
| YOUTH UNIT | | | | | | |
| Youth Career | 37,500.00 | - | 12,936.70 | 24,563.30 | 34% | Project implemented in the month of September 2020, remaining budget to be used as the year progresses. |
| Sopa Programme | 27,000.00 | - | - | 27,000.00 | 0% | Project to be implemented during third quarter. |
| June 16 Programme | 33,000.00 | - | - | 33,000.00 | 0% | Project to be implemented during fourth quarter. |
| Youth Skills Programme | 3,600.00 | - | - | 3,600.00 | 0% | Youth skills programme to be implemented during third quarter. |
| Total Youth Projects | 101,100.00 | - | 12,936.70 | 88,163.30 | 13% | |

| Project Description | Budget | Commitment | Total Spent | Remaining Budget | % Spent | Comment |
|--|---------------------|-------------------|-------------------|-------------------|------------|---|
| CORPORATE SERVICES | | | | | | |
| HUMAN RESOURCE MANAGEMENT | | | | | | |
| Employee Wellness Assistance Programme | 80,000.00 | - | 34,005.50 | 45,994.50 | 43% | Budget is utilised as and when needed. |
| Team Building | 30,000.00 | - | - | 30,000.00 | 0% | Budget to be used as the year progresses. |
| Total HR Projects | 110,000.00 | - | 34,005.50 | 75,994.50 | 31% | |
| ENVIRONMENTAL PROTECTION | | | | | | |
| Commemorative Days | 15,000.00 | - | - | 15,000.00 | 0% | No calendar dates commemorated as yet, budget to be used as the year progresses. |
| Awareness Sanitation Programme | 49,600.00 | 10,827.84 | 12,359.40 | 37,240.60 | 25% | Budget to be used during the financial year. |
| Water Analysis | 334,000.00 | 100,996.11 | 41,547.16 | 292,452.84 | 12% | The project takes place on a monthly basis, remaining budget to be utilised as the year progresses. |
| Sample Analysis | 36,000.00 | 8,483.36 | 2,142.40 | 33,857.60 | 6% | Swaps were collected during November 2020. |
| Environmental World day Awareness | 28,000.00 | - | - | 28,000.00 | 0% | No campaigns conducted, project to occur during the financial year. |
| South African Standards for Drinking Water | 90,000.00 | - | - | 90,000.00 | 0% | Budget to be used during the financial year. |
| Total Environmental Health Projects | 552,600.00 | 121,089.40 | 56,048.96 | 501,551.04 | 10% | |
| FIRE FIGHTING & DISASTER MANAGEMENT | | | | | | |
| Volunteer Training | 92,500.00 | - | 2,400.00 | 90,100.00 | 3% | Project will be implemented during third quarter. |
| Awareness Programme | 7,000.00 | - | - | 7,000.00 | 0% | Budget to be used during the financial year. |
| Disaster Plan Strategy | 520,000.00 | - | 434,438.90 | 85,561.10 | 84% | Project completed with savings. |
| Contingency Fund | 520,000.00 | 103,678.00 | 86,040.00 | 433,960.00 | 17% | Budget is utilised as and when needed. Budget is expected to gain momentum as the year progresses. |
| Total Disaster Management Projects | 1,139,500.00 | 103,678.00 | 522,878.90 | 616,621.10 | 46% | |

| Project Description | Budget | Commitment | Total Spent | Remaining Budget | % Spent | Comment |
|---------------------------------------|---------------------|------------------|---------------------|---------------------|------------|---|
| PLANNING AND DEVELOPMENT | | | | | | |
| LOCAL ECONOMIC DEVELOPMENT | | | | | | |
| Led Small, Medium & Micro Entreprises | 780,010.00 | - | - | 780,010.00 | 0% | Project is In progress busy finalising shortlistings. |
| Machinery and equipment SMME | 1,650,000.00 | 4,812.00 | 711,733.53 | 938,266.47 | 43% | Currently busy with shortlisting of SMME's. |
| Led Expo | 650,000.00 | - | 536,000.00 | 114,000.00 | 82% | Project completed with savings. |
| Youth Enterprenuer | 320,000.00 | - | 48,750.00 | 271,250.00 | 15% | Project to be implemented in the third quarter. |
| Exhibition Installers | 320,000.00 | - | - | 320,000.00 | 0% | Exhibitions to be done in the third quarter. |
| Led Trade & Investment Promotion | 100,000.00 | - | - | 100,000.00 | 0% | Project will be implemented during third quarter. |
| Agriculture Emerging Farmers | 90,000.00 | - | 50,000.00 | 40,000.00 | 56% | Project is ongoing to be completed by the end of third quarter. |
| Advertising and Promotion | 83,318.00 | - | - | 83,318.00 | 0% | Advert will be done in the third quarter. |
| Women Empowerment | 50,000.00 | - | - | 50,000.00 | 0% | Project to be implemented in the third quarter. |
| Total LED Projects | 4,043,328.00 | 4,812.00 | 1,346,483.53 | 2,696,844.47 | 33% | |
| TOURISM | | | | | | |
| Ganspan | 220,000.00 | - | - | 220,000.00 | 0% | Applied for water use licence, to be done during third and forth quarter. |
| Indaba Expo | 323,760.00 | - | - | 323,760.00 | 0% | Waiting for expo dates from service provider. |
| Diamond and Dorings Festival | 480,000.00 | - | - | 480,000.00 | 0% | To be implemented during third quarter. |
| Tourism Business Competition | 548,960.00 | - | - | 548,960.00 | 0% | To be implemented during third quarter. |
| Tourism Association | 75,000.00 | - | 17,500.00 | 57,500.00 | 23% | On going project to be completed by the end of third quarter. |
| Tourism Awareness Campaign | 170,000.00 | 637.57 | 24,103.21 | 145,896.79 | 14% | Project will be implemented in the third quarter. |
| Tourism Advertisement | 150,000.00 | 15,608.70 | 14,950.00 | 135,050.00 | 10% | Occurs on a quarterly basis. To be done during third quarter. |
| Total Tourism Projects | 1,967,720.00 | 16,246.27 | 56,553.21 | 1,911,166.79 | 3% | |

| Project Description | Budget | Commitment | Total Spent | Remaining Budget | % Spent | Comment |
|---|-------------------|------------------|-------------------|-------------------|------------|---|
| PLANNING AND DEVELOPMENT | | | | | | |
| PLANNING UNIT - GIS | | | | | | |
| Land Use Survey (Dikgatlong) | 390,000.00 | 69,105.00 | 191,645.00 | 198,355.00 | 49% | Committed funds towards land use survey at dikgatlong LM, budget to be used during the financial year. |
| Total GIS Projects | 390,000.00 | 69,105.00 | 191,645.00 | 198,355.00 | 49% | |
| PLANNING UNIT - SPATIAL PLANNING | | | | | | |
| Municipal Tribunal | 70,000.00 | - | 13,752.00 | 56,248.00 | 20% | The DMPT meeting took place on the 10 December 2020. One application was reviewed and put in abeyance. |
| FBDM SDF Framework | 312,500.00 | - | 4,714.23 | 307,785.77 | 2% | Finalised Issues and Spatial Vision report. Yet to conduct the public participations for Magareng SDF review. FBDM SDF review: Finalised first draft. |
| Phokwane Infill Development | 170,000.00 | - | - | 170,000.00 | 0% | Finalised the appointment of the service provider. |
| Total Spatial Planning Projects | 552,500.00 | - | 18,466.23 | 534,033.77 | 3% | |

| Project Description | Budget | Commitment | Total Spent | Remaining Budget | % Spent | Comment |
|--|----------------------|-------------------|---------------------|----------------------|------------|--|
| INFRASTRUCTURE | | | | | | |
| PROJECT MANAGEMENT & ADVISORY SERVICE | | | | | | |
| Magareng O&M | 2,500,000.00 | - | 756,633.85 | 1,743,366.15 | 30% | Project implemented by Local municipality. All claims received to date have been paid out. |
| Dikgatlong O&M | 2,500,000.00 | - | - | 2,500,000.00 | 0% | Project implemented by Local municipality. No claim received to date. |
| Phokwane O&M | 2,500,000.00 | - | - | 2,500,000.00 | 0% | Project implemented by Local municipality. No claim received to date. |
| Sol Plaatje O&M | 2,500,000.00 | - | 58,300.00 | 2,441,700.00 | 2% | Project implemented by Local municipality. All claims received to date. |
| Total Infrastructure Projects | 10,000,000.00 | - | 814,933.85 | 9,185,066.15 | 8% | |
| Total Special Projects | 19,401,868.00 | 314,930.67 | 3,286,657.10 | 16,120,210.90 | 17% | |

The actual spending on special projects for the municipality at the end of the month amounts to R3 286 657.10, with a commitment of R 314 930.67. The municipality has spent 17% of its budgeted special projects.

2. IN-YEAR BUDGET STATEMENT TABLES (ANNEXURE: A)**Table C1: Monthly Budget Statement Summary**

| DC9 Frances Baard - Table C1 Monthly Budget Statement Summary - M06 December | | | | | | | | | |
|--|------------------|---------------------|-------------------|--------------------|--------------------|--------------------|---------------------|-----------------|--------------------|
| Description | 2019/20 | Budget Year 2020/21 | | | | | | | |
| | Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands | | | | | | | | | |
| Financial Performance | | | | | | | | | |
| Property rates | - | - | - | - | - | - | - | - | - |
| Service charges | - | - | - | - | - | - | - | - | - |
| Investment revenue | 7 399 | 5 750 | 5 750 | 315 | 12 334 | 2 875 | 9 459 | 329% | 12 334 |
| Transfers and subsidies | 124 350 | 130 702 | 132 171 | 81 | 56 608 | 65 939 | (9 330) | -14% | 132 171 |
| Other own revenue | 8 451 | 1 400 | 1 400 | 20 | 799 | 700 | 99 | 14% | 1 662 |
| Total Revenue (excluding capital transfers and contributions) | 140 200 | 137 852 | 139 321 | 416 | 69 742 | 69 514 | 228 | 0% | 146 167 |
| Employee costs | 63 754 | 80 665 | 80 665 | 5 717 | 34 577 | 40 333 | (5 755) | -14% | 80 665 |
| Remuneration of Councillors | 6 802 | 8 756 | 8 756 | 551 | 3 516 | 4 378 | (862) | -20% | 8 756 |
| Depreciation & asset impairment | 3 801 | 3 706 | 3 706 | - | - | 1 853 | (1 853) | -100% | 3 706 |
| Finance charges | - | - | - | - | - | - | - | - | - |
| Materials and bulk purchases | 1 114 | 1 619 | 2 619 | 149 | 422 | 1 209 | (788) | -65% | 2 619 |
| Transfers and subsidies | 21 909 | 13 443 | 13 443 | 416 | 2 913 | 6 722 | (3 808) | -57% | 13 443 |
| Other expenditure | 22 795 | 39 164 | 39 164 | 1 584 | 8 478 | 19 582 | (11 104) | -57% | 39 164 |
| Total Expenditure | 120 175 | 147 354 | 148 354 | 8 417 | 49 906 | 74 077 | (24 171) | -33% | 148 354 |
| Surplus/(Deficit) | 20 025 | (9 501) | (9 032) | (8 000) | 19 835 | (4 563) | 24 399 | -535% | (2 186) |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial and District) | - | - | - | - | - | - | - | - | - |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all) | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) after capital transfers & contributions | 20 025 | (9 501) | (9 032) | (8 000) | 19 835 | (4 563) | 24 399 | -535% | (2 186) |
| Share of surplus/ (deficit) of associate | - | - | - | - | - | - | - | - | - |
| Surplus/ (Deficit) for the year | 20 025 | (9 501) | (9 032) | (8 000) | 19 835 | (4 563) | 24 399 | -535% | (2 186) |
| Capital expenditure & funds sources | | | | | | | | | |
| Capital expenditure | 967 | 8 740 | 9 209 | - | 62 | 4 558 | (4 496) | -99% | 9 209 |
| Capital transfers recognised | - | - | - | - | - | - | - | - | - |
| Borrowing | - | - | - | - | - | - | - | - | - |
| Internally generated funds | 967 | 8 740 | 9 209 | - | 62 | 4 558 | (4 496) | -99% | 9 209 |
| Total sources of capital funds | 967 | 8 740 | 9 209 | - | 62 | 4 558 | (4 496) | -99% | 9 209 |
| Financial position | | | | | | | | | |
| Total current assets | 125 475 | 78 130 | 78 130 | | 153 119 | | | | 153 144 |
| Total non current assets | 60 571 | 70 197 | 70 666 | | 60 633 | | | | 70 666 |
| Total current liabilities | 41 622 | 27 960 | 27 960 | | 182 105 | | | | 27 960 |
| Total non current liabilities | 23 774 | 37 790 | 37 790 | | 23 449 | | | | 37 790 |
| Community wealth/Equity | 120 651 | 79 069 | 79 538 | | 140 486 | | | | 79 538 |
| Cash flows | | | | | | | | | |
| Net cash from (used) operating | - | (1 500) | (1 500) | 23 370 | (121) | (750) | (629) | 84% | 56 104 |
| Net cash from (used) investing | 6 335 | (1 102) | (1 102) | - | 6 300 | (551) | (6 851) | 1243% | 6 300 |
| Net cash from (used) financing | (3) | (0) | (0) | (0) | (0) | (0) | (0) | 83% | (0) |
| Cash/cash equivalents at the month/year end | 84 598 | 71 343 | 71 343 | - | 109 335 | (1 301) | (110 637) | 8502% | 62 404 |
| Debtors & creditors analysis | 0-30 Days | 31-60 Days | 61-90 Days | 91-120 Days | 121-150 Dys | 151-180 Dys | 181 Dys-1 Yr | Over 1Yr | Total |
| Debtors Age Analysis | | | | | | | | | |
| Total By Income Source | 249 | 179 | 225 | 262 | 37 | 134 | 181 | 1 996 | 3 264 |
| Creditors Age Analysis | | | | | | | | | |
| Total Creditors | - | - | - | - | - | - | - | - | - |

Table C2 Monthly Budget Statement - Financial Performance (standard classification)

| DC9 Frances Baard - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December | | | | | | | | | | |
|--|-----|-----------------|---------------------|-----------------|----------------|---------------|---------------|--------------|----------------|--------------------|
| Description | Ref | 2019/20 | Budget Year 2020/21 | | | | | | | |
| | | Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands | 1 | | | | | | | | | |
| Revenue - Functional | | | | | | | | | | |
| <i>Governance and administration</i> | | 136 901 | 131 652 | 133 121 | 377 | 69 479 | 66 413 | 3 065 | 5% | 69 479 |
| Executive and council | | 13 | - | - | - | - | - | - | - | - |
| Finance and administration | | 136 888 | 131 652 | 133 121 | 377 | 69 479 | 66 413 | 3 065 | 5% | 69 479 |
| <i>Community and public safety</i> | | 246 | 259 | 259 | - | - | 129 | (129) | -100% | 259 |
| Public safety | | - | - | - | - | - | - | - | - | - |
| <i>Economic and environmental services</i> | | 3 053 | 5 941 | 5 941 | 40 | 263 | 2 971 | (2 708) | -91% | 5 941 |
| Planning and development | | 3 023 | 5 941 | 5 941 | 40 | 263 | 2 971 | (2 708) | -91% | 5 941 |
| <i>Trading services</i> | | - | - | - | - | - | - | - | - | - |
| <i>Other</i> | 4 | - | - | - | - | - | - | - | - | - |
| Total Revenue - Functional | 2 | 140 200 | 137 852 | 139 321 | 416 | 69 742 | 69 514 | 228 | 0% | 75 679 |
| Expenditure - Functional | | | | | | | | | | |
| <i>Governance and administration</i> | | 63 343 | 79 808 | 79 808 | 5 239 | 29 810 | 39 904 | (10 094) | -25% | 79 287 |
| Executive and council | | 17 472 | 22 260 | 22 260 | 1 633 | 8 948 | 11 130 | (2 182) | -20% | 22 260 |
| Finance and administration | | 43 028 | 53 937 | 53 937 | 3 401 | 19 423 | 26 969 | (7 546) | -28% | 53 416 |
| Internal audit | | 2 843 | 3 611 | 3 611 | 205 | 1 439 | 1 805 | (366) | -20% | 3 611 |
| <i>Community and public safety</i> | | 10 170 | 14 486 | 14 486 | 729 | 4 319 | 7 243 | (2 924) | -40% | 14 486 |
| Public safety | | - | - | - | - | - | - | - | - | - |
| Housing | | 3 003 | 4 269 | 4 269 | 167 | 1 004 | 2 135 | (1 131) | -53% | 4 269 |
| <i>Economic and environmental services</i> | | 44 175 | 49 278 | 50 278 | 2 269 | 14 807 | 25 039 | (10 232) | -41% | 50 278 |
| Planning and development | | 38 080 | 39 351 | 39 351 | 1 794 | 10 009 | 19 675 | (9 666) | -49% | 39 351 |
| Environmental protection | | 6 095 | 9 927 | 10 927 | 475 | 4 798 | 5 363 | (565) | -11% | 10 927 |
| <i>Trading services</i> | | - | - | - | - | - | - | - | - | - |
| <i>Other</i> | | 2 487 | 3 782 | 3 782 | 180 | 969 | 1 891 | (922) | -49% | 3 782 |
| Total Expenditure - Functional | 3 | 120 175 | 147 354 | 148 354 | 8 417 | 49 906 | 74 077 | (24 171) | -33% | 147 833 |
| Surplus/ (Deficit) for the year | | 20 025 | (9 501) | (9 032) | (8 000) | 19 835 | (4 563) | 24 399 | -535% | (72 153) |

Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by Municipal vote)

| DC9 Frances Baard - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 December | | | | | | | | | | |
|--|-----|-----------------|---------------------|-----------------|----------------|---------------|----------------|-----------------|----------------|--------------------|
| Vote Description | Ref | 2019/20 | Budget Year 2020/21 | | | | | | | |
| | | Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands | | | | | | | | | | |
| Revenue by Vote | 1 | | | | | | | | | |
| Vote 01 - Executive & Council | | 13 | - | - | - | - | - | - | - | - |
| Vote 02 - Office Of The Municipal Manager | | - | - | - | - | - | - | - | - | - |
| Vote 03 - Budget & Treasury Office | | 136 888 | 131 652 | 133 121 | 377 | 69 479 | 66 413 | 3 065 | 4,6% | 70 041 |
| Vote 04 - Administration | | 276 | 259 | 259 | - | - | 129 | (129) | -100,0% | 259 |
| Vote 05 - Planning & Development | | - | 1 500 | 1 500 | - | - | 750 | (750) | -100,0% | 1 500 |
| Vote 06 - Infrastructure Services | | 3 023 | 4 441 | 4 441 | 40 | 263 | 2 221 | (1 958) | -88,2% | 4 441 |
| Total Revenue by Vote | 2 | 140 200 | 137 852 | 139 321 | 416 | 69 742 | 69 514 | 228 | 0,3% | 76 242 |
| Expenditure by Vote | 1 | | | | | | | | | |
| Vote 01 - Executive & Council | | 9 411 | 12 646 | 12 646 | 841 | 4 339 | 6 323 | (1 984) | -31,4% | 12 646 |
| Vote 02 - Office Of The Municipal Manager | | 15 113 | 18 236 | 18 236 | 1 397 | 8 186 | 9 118 | (932) | -10,2% | 15 269 |
| Vote 03 - Budget & Treasury Office | | 18 533 | 23 584 | 23 584 | 1 610 | 7 219 | 11 792 | (4 573) | -38,8% | 23 584 |
| Vote 04 - Administration | | 33 548 | 45 485 | 46 485 | 2 428 | 18 179 | 23 143 | (4 963) | -21,4% | 46 485 |
| Vote 05 - Planning & Development | | 12 581 | 22 590 | 22 590 | 987 | 6 711 | 11 295 | (4 585) | -40,6% | 22 590 |
| Vote 06 - Infrastructure Services | | 30 988 | 24 812 | 24 812 | 1 154 | 5 272 | 12 406 | (7 134) | -57,5% | 24 812 |
| Total Expenditure by Vote | 2 | 120 175 | 147 354 | 148 354 | 8 417 | 49 906 | 74 077 | (24 171) | -32,6% | 145 386 |
| Surplus/ (Deficit) for the year | 2 | 20 025 | (9 501) | (9 032) | (8 000) | 19 835 | (4 563) | 24 399 | -534,7% | (69 145) |

Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure)

| DC9 Frances Baard - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December | | | | | | | | | | |
|--|-----|-----------------|---------------------|-----------------|----------------|---------------|----------------|-----------------|----------------|--------------------|
| Description | Ref | 2019/20 | Budget Year 2020/21 | | | | | | | |
| | | Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands | | | | | | | | | | |
| Revenue By Source | | | | | | | | | | |
| Rental of facilities and equipment | | 603 | 1 000 | 1 000 | 19 | 137 | 500 | (363) | -73% | 1 000 |
| Interest earned - external investments | | 7 399 | 5 750 | 5 750 | 315 | 12 334 | 2 875 | 9 459 | 329% | 12 334 |
| Transfers and subsidies | | 124 350 | 130 702 | 132 171 | 81 | 56 608 | 65 939 | (9 330) | -14% | 132 171 |
| Other revenue | | 7 853 | 400 | 400 | 1 | 662 | 200 | 462 | 231% | 662 |
| Gains | | (5) | - | - | - | - | - | - | | - |
| Total Revenue (excluding capital transfers and contributions) | | 140 200 | 137 852 | 139 321 | 416 | 69 742 | 69 514 | 228 | 0% | 146 167 |
| Expenditure By Type | | | | | | | | | | |
| Employee related costs | | 63 754 | 80 665 | 80 665 | 5 717 | 34 577 | 40 333 | (5 755) | -14% | 80 665 |
| Remuneration of councillors | | 6 802 | 8 756 | 8 756 | 551 | 3 516 | 4 378 | (862) | -20% | 8 756 |
| Debt impairment | | 3 | 50 | 50 | - | - | 25 | (25) | -100% | 50 |
| Depreciation & asset impairment | | 3 801 | 3 706 | 3 706 | - | - | 1 853 | (1 853) | -100% | 3 706 |
| Finance charges | | - | - | - | - | - | - | - | | - |
| Bulk purchases | | - | - | - | - | - | - | - | | - |
| Other materials | | 1 114 | 1 619 | 2 619 | 149 | 422 | 1 209 | (788) | -65% | 2 619 |
| Contracted services | | 13 435 | 23 156 | 23 156 | 632 | 4 574 | 11 578 | (7 004) | -60% | 23 156 |
| Transfers and subsidies | | 21 909 | 13 443 | 13 443 | 416 | 2 913 | 6 722 | (3 808) | -57% | 13 443 |
| Other expenditure | | 9 305 | 15 658 | 15 658 | 953 | 3 904 | 7 829 | (3 925) | -50% | 15 658 |
| Losses | | 53 | 300 | 300 | (0) | (0) | 150 | (150) | -100% | 300 |
| Total Expenditure | | 120 175 | 147 354 | 148 354 | 8 417 | 49 906 | 74 077 | (24 171) | -33% | 148 354 |
| Surplus/(Deficit) | | 20 025 | (9 501) | (9 032) | (8 000) | 19 835 | (4 563) | 24 399 | (0) | (2 186) |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial and District) | | - | - | - | - | - | - | - | | - |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) | | - | - | - | - | - | - | - | | - |
| Transfers and subsidies - capital (in-kind - all) | | - | - | - | - | - | - | - | | - |
| Surplus/(Deficit) after capital transfers & contributions | | 20 025 | (9 501) | (9 032) | (8 000) | 19 835 | (4 563) | | | (2 186) |
| Taxation | | - | - | - | - | - | - | - | | - |
| Surplus/(Deficit) after taxation | | 20 025 | (9 501) | (9 032) | (8 000) | 19 835 | (4 563) | | | (2 186) |
| Attributable to minorities | | - | - | - | - | - | - | - | | - |
| Surplus/(Deficit) attributable to municipality | | 20 025 | (9 501) | (9 032) | (8 000) | 19 835 | (4 563) | | | (2 186) |
| Share of surplus/ (deficit) of associate | | - | - | - | - | - | - | - | | - |
| Surplus/ (Deficit) for the year | | 20 025 | (9 501) | (9 032) | (8 000) | 19 835 | (4 563) | | | (2 186) |

Expenditure

To date, R49, 906 million has been spent as compared to the operational year-to-date budget projections of R74, 077 million. Underspensing is due to the vacant positions and projects that are still in the planning and implementation phase.

Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding)

| DC9 Frances Baard - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - A - M06 December | | | | | | | | | | |
|--|-----|-----------------|---------------------|-----------------|----------------|---------------|---------------|--------------|----------------|--------------------|
| Vote Description | Ref | 2019/20 | Budget Year 2020/21 | | | | | | | |
| | | Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| Capital expenditure - Municipal Vote | | | | | | | | | | |
| 02.3 - Internal Audit | | - | - | - | - | - | - | - | - | - |
| 02.4 - Communications | | 7 | - | - | - | - | - | - | - | - |
| 02.6 - Political Office Administration | | - | 500 | 500 | - | - | 250 | (250) | -100% | 500 |
| 03.1 - Finance Directorate | | - | - | - | - | - | - | - | - | - |
| 03.2 - Revenue & Expenditure | | - | - | - | - | - | - | - | - | - |
| 04.4 - Office Support Services | | 64 | 1 290 | 1 290 | - | 40 | 645 | (605) | -94% | 1 290 |
| Vote 05 - Planning & Development | | - | - | - | - | - | - | - | - | - |
| 05.1 - Planning & Development Directorate | | - | - | - | - | - | - | - | - | - |
| 05.2 - Planning Unit - Pms Management | | - | - | - | - | - | - | - | - | - |
| 05.3 - Local Economic Development | | - | - | - | - | - | - | - | - | - |
| 05.4 - Planning Unit - Gis | | - | - | - | - | - | - | - | - | - |
| 05.5 - Planning Unit - Spacial Planning | | - | - | - | - | - | - | - | - | - |
| 05.6 - Tourism | | - | - | - | - | - | - | - | - | - |
| 05.7 - Planning Unit - ldp | | - | - | - | - | - | - | - | - | - |
| Vote 06 - Infrastructure Services | | 18 | 11 | 11 | - | - | 5 | (5) | -100% | 11 |
| 06.1 - Infrastructure Service Directorate | | - | 11 | 11 | - | - | 5 | (5) | -100% | 11 |
| 06.2 - Project Management & Advisory Service | | - | - | - | - | - | - | - | - | - |
| 06.4 - Housing Administration | | - | - | - | - | - | - | - | - | - |
| Vote 07 - | | - | - | - | - | - | - | - | - | - |
| Vote 12 - | | - | - | - | - | - | - | - | - | - |
| Vote 13 - | | - | - | - | - | - | - | - | - | - |
| Vote 14 - | | - | - | - | - | - | - | - | - | - |
| Vote 15 - Other | | - | - | - | - | - | - | - | - | - |
| Total single-year capital expenditure | | 967 | 8 740 | 9 209 | - | 62 | 4 558 | (4 496) | (0) | 9 209 |
| Total Capital Expenditure | | 967 | 8 740 | 9 209 | - | 62 | 4 558 | (4 496) | (0) | 9 209 |

3. SUPPORTING DOCUMENTATION**Monthly Budget Statement - aged debtors**

| DC9 Frances Baard - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December | | | | | | | | | | | | | | |
|---|-------------|---------------------|------------|------------|-------------|-------------|-------------|--------------|--------------|--------------|--------------------|--|---|--|
| Description | NT Code | Budget Year 2020/21 | | | | | | | | | | Actual Bad Debts Written Off against Debtors | Impairment - Bad Debts i.t.o Council Policy | |
| | | 0-30 Days | 31-60 Days | 61-90 Days | 91-120 Days | 121-150 Dys | 151-180 Dys | 181 Dys-1 Yr | Over 1Yr | Total | Total over 90 days | | | |
| R thousands | | | | | | | | | | | | | | |
| Debtors Age Analysis By Income Source | | | | | | | | | | | | | | |
| Recoverable unauthorised, irregular, fruitless and wasteful expenditure | 1820 | | | | | | | | | | | - | - | |
| Other | 1900 | 249 | 179 | 225 | 262 | 37 | 134 | 181 | 1 996 | 3 264 | 2 610 | | | |
| Total By Income Source | 2000 | 249 | 179 | 225 | 262 | 37 | 134 | 181 | 1 996 | 3 264 | 2 610 | - | - | |
| 2019/20 - totals only | | | | | | | | | | | | | | |
| Debtors Age Analysis By Customer Group | | | | | | | | | | | | | | |
| Organs of State | 2200 | 231 | 104 | 225 | 2 455 | | | | | 3 016 | 2 455 | | | |
| Commercial | 2300 | | | | | | | | | - | - | | | |
| Households | 2400 | | | | | | | | | - | - | | | |
| Other | 2500 | 17 | 75 | - | (2 193) | 37 | 134 | 181 | 1 996 | 247 | 155 | | | |
| Total By Customer Group | 2600 | 249 | 179 | 225 | 262 | 37 | 134 | 181 | 1 996 | 3 264 | 2 610 | - | - | |

Municipal debtors consist of three main groups, namely:

- Provincial or Local government bodies for services rendered to or on behalf of these bodies,
- Ex-employees entitled to post-service benefits, and
- Other entities by way of service delivery for which costs are to be recovered.

Matters reported below are in respect of debts outstanding to the municipality as at 31 December 2020.

| FRANCES BAARD DISTRICT MUNICIPALITY | | | | | | | | | |
|-------------------------------------|--------------------------------|--------------|--|--------------|------------------------|------------------|--------------|--------------|---|
| DEBTORS OUTSTANDING BALANCES | | | | | | | | | |
| 31 December 2020 | | | | | | | | | |
| ACCOUNT | DEBTOR | INVOICE DATE | DESCRIPTION | INITIAL DEBT | AMOUNT PAID PREVIOUSLY | INVOICED DEC '20 | PAID DEC '20 | BALANCE | PROGRESS |
| 101418 | Moloi M.M. | 4/17/2014 | Irregular expenditure - Motor Vehicle & Modules failed | 188,636.80 | 132,584.20 | 0.00 | 0.00 | 56,052.60 | Handed over state attorney - Summons issued 01/08/2019. |
| 101417 | Kgantsi N.G. | 8/18/2015 | Medical aid | 26,740.00 | 10,138.85 | 0.00 | 0.00 | 16,601.15 | Handed over state attorney. |
| 101430 | Molefi P.R. | 6/30/2016 | Modules failed & Salary overpayment | 31,543.50 | 24,668.09 | 0.00 | 0.00 | 6,875.41 | Handed over state attorney. |
| 101415 | Maribe B.M. | 9/22/2016 | Salary overpayment | 16,546.73 | 13,081.48 | 0.00 | 0.00 | 3,465.25 | Handed over to legal department for further action. |
| 101432 | Nicholas T. | 9/22/2016 | Modules failed & Salary overpayment | 25,582.71 | 16,810.95 | 0.00 | 0.00 | 8,771.76 | Handed over state attorney. |
| 100087 | Department of Safety & Liasion | 11/17/2020 | Rental Clinic Building - Jan Kempdorp | 208,856.25 | 149,219.55 | 4,402.48 | 0.00 | 64,039.18 | Handed over to legal department for further action. |
| 101399 | Department of Transport | 11/17/2020 | Post Service medical aid - Council Contribution | 2,151,645.03 | 2,008,456.10 | 70,542.70 | 0.00 | 213,731.63 | Received monthly payments. |
| 101400 | Department of Transport | 11/17/2020 | Sundry - Municipal accounts workshops | 3,635,896.40 | 1,053,795.59 | 156,532.13 | 0.00 | 2,738,632.94 | Handed over to legal department for further action. |
| 100098 | MTN | 11/17/2020 | Tower - Rental & fixed rate electricity | 301,755.09 | 280,884.76 | 17,268.77 | 15,989.60 | 22,149.50 | |
| 101408 | Greenan S. | 7/1/2018 | Post Service medical aid - Member Contribution | 11,355.00 | 9,084.00 | 0.00 | 0.00 | 2,271.00 | Awaiting feedback from member re-payment. |
| 101457 | Mokgoro D.K. | 12/19/2018 | Medical aid overcharged | 5,978.61 | 0.00 | 0.00 | 0.00 | 5,978.61 | Awaiting payment arrangement. |
| 101459 | Siwisa A.M. | 7/30/2019 | Salary overpayment | 9,653.29 | 0.00 | 0.00 | 0.00 | 9,653.29 | Awaiting payment arrangement. |
| 101462 | SALGA | 5/30/2020 | 5% early discount - not deducted from 2020/2021 member | 45,334.73 | 0.00 | 0.00 | 0.00 | 45,334.73 | The discount will be deducted from financial year 2021/22 levies. |
| 101412 | Office of the Premier | 11/23/2020 | Rental lecture room - 13 & 14 Oct '20 | 4,140.00 | 0.00 | 0.00 | 0.00 | 4,140.00 | |
| | | | | 6,663,664.14 | 3,698,723.57 | 248,746.08 | 15,989.60 | 3,197,697.05 | |

DC9 Frances Baard - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 December

| Description | NT Code | Budget Year 2020/21 | | | | | | | | | Prior year totals for chart (same period) | |
|--|-------------|---------------------|--------------|--------------|---------------|----------------|----------------|-------------------|-------------|-------|---|---|
| | | 0 - 30 Days | 31 - 60 Days | 61 - 90 Days | 91 - 120 Days | 121 - 150 Days | 151 - 180 Days | 181 Days - 1 Year | Over 1 Year | Total | | |
| R thousands | | | | | | | | | | | | |
| Creditors Age Analysis By Customer Type | | | | | | | | | | | | |
| Bulk Electricity | 0100 | | | | | | | | | | | - |
| Bulk Water | 0200 | | | | | | | | | | | - |
| PAYE deductions | 0300 | | | | | | | | | | | - |
| VAT (output less input) | 0400 | | | | | | | | | | | - |
| Pensions / Retirement deductions | 0500 | | | | | | | | | | | - |
| Loan repayments | 0600 | | | | | | | | | | | - |
| Trade Creditors | 0700 | | | | | | | | | | | - |
| Auditor General | 0800 | | | | | | | | | | | - |
| Other | 0900 | - | | | | | | | | | | - |
| Total By Customer Type | 1000 | - | - | - | - | - | - | - | - | - | - | - |

The expenditure section continues to administer, manage, assess and improve creditors, salaries and sundry payments subject to internal recommendations.

Payments to Councilors/Employees/Pensioners/Suppliers:

The Municipal purchases and payments to creditors are under adequate control.
Expenditure statistics for the month ended on the 31 December 2020 is listed below:

| <i>FRANCES BAARD DISTRICT MUNICIPALITY</i> | | | | | |
|--|-------------------------------|----------------------------|-----------------|--------------------|-----------------|
| <i>EXPENDITURE STATISTICS</i> | | | | | <i>Dec-20</i> |
| Employee/Supplier | Salaries/Payment(Rand) | Number of Employees | | | Supplier |
| | | Paid | Not paid | Termination | Paid |
| Officials | 1,882,899.70 | 94 | 0 | 0 | 0 |
| Pension | 2,840.82 | 2 | 0 | 0 | 0 |
| Section 54 & 57 | 87,795.48 | 2 | 0 | 0 | 0 |
| Contract | 410,687.54 | 17 | 0 | 0 | 0 |
| Cllrs | 357,552.88 | 15 | 8 | 4 | 0 |
| Interns | 170,078.50 | 19 | 0 | 2 | 0 |
| Electronic Transfers | | - | - | - | 0 |
| Cheques Issued | | - | - | - | 0 |
| TOTALS | 2,911,854.92 | 149 | 8 | 6 | 0 |

Internal controls in the expenditure unit are continuously being assessed and tightened up to allow closer monitoring of daily purchases.

SUPPLY CHAIN MANAGEMENT:

Council is empowered by the MFMA and its regulation to exercise oversight over the implementation of the Supply Chain Management Policy. The following is hereby reported as stipulated in the SCM Policy.

Implementation of the approved Supply Chain Management Policy:

The approved Supply Chain Management Policy is implemented and maintained by all relevant role players.

Implementation of the Supply Chain Management Process:

- **Training of Supply Chain Management Officials**

There was no training during the month of December 2020.

- **Demand Management**

Bids and quotations were invited in accordance with the Supply Chain Management Policy. Bid documents used were customised, standard bid documents prescribe by National Treasury. All preconditions were enforced during the opening of bids including the verification on Tax Clearance Certificates issued by SARS. The procurement plan for 2020-21 was approved by the Accounting Officer.

- **Acquisition Management**

For the period of December 2020, there were no contract (R200 000 +) was awarded by the Municipal Manager.

For the period of December 2020, one written quotation between (R30 000-R200 000) was awarded by the Municipal Manager.

- YEDP project management training by Vumilia Africa Group for R48 750.00

Total orders issued total R250 385.64

| | | |
|------------------------|---|-----------|
| Council & Executive | R | 0.00 |
| Municipal Manager | R | 75 668.70 |
| Finance | R | 13 000.00 |
| Administration | R | 86 276.24 |
| Planning & Development | R | 74 688.53 |
| Technical service | R | 752.17 |

a. Disposal Management

During December 2020 Furniture and Equipment were disposed to the following organisations:

- Mokgareng Advice Centre
- Resego Home Base Care
- Katlegong Centre
- Magareng Local Municipality

b. Deviations

During the month of December 2020, one deviation was approved by the Municipal Manager.

- Fixing of the fallen roofs of the houses in Pampierstad-emergency by Sam and Alice Investment (PTY) LTD for amount of R377 000.00

c. Issues from Stores

Total orders issued total R3 479.52

Issues per department

| | | |
|------------------------|---|----------|
| Council & Executive | R | 0.00 |
| Municipal Manager | R | 121.00 |
| Finance | R | 873.10 |
| Administration | R | 2 191.67 |
| Planning & Development | R | 293.75 |
| Technical service | R | 0.00 |

d. List of accredited Service Providers

The supplier's database is updated daily, and the database is amended to make provision for the MBD 4 and MBD 9 forms as required by the AG report.

e. Support to Local Municipalities

No official request was received from the local municipalities for the month of December 2020.

Monthly Budget Statement - investment portfolio

| DC9 Frances Baard - Supporting Table SC5 Monthly Budget Statement - investment portfolio - M06 December | | | | | | | | | | | | | | |
|---|-----|-------------------------|-----------------------|-----------------------------------|---------------------------------------|---------------|----------------------------|-------------------------|------------------------------|-----------------|----------------------------|--|----------------------|-----------------|
| Investments by maturity Name of institution & investment ID | Ref | Period of Investment | Type of Investment | Capital Guarantee (Yes/ No) | Variable or Fixed interest rate | Interest Rate | Commission Paid (Rands) | Commission Recipient | Expiry date of investment | Opening balance | Interest to be realised | Partial / Premature Withdrawal (4) | Investment Top Up | Closing Balance |
| R thousands | | Yrs/Months | | | | | | | | | | | | |
| Municipality | | | | | | | | | | | | | | |
| NEDCOR | | 1 | call | Yes | Fixed | 0,0335 | 0 | 0 | 2020/12/31 | 9 000 | 26 | | | 9 026 |
| NEDCOR | | 4 | notice | Yes | Fixed | 0,0377 | 0 | 0 | 2021/03/12 | 10 000 | 32 | | | 10 032 |
| NEDCOR | | 4 | notice | Yes | Fixed | 0,042 | 0 | 0 | 2021/04/08 | 10 000 | 26 | | | 10 026 |
| NEDCOR | | 4 | notice | Yes | Fixed | 0,042 | 0 | 0 | 2021/04/08 | 10 000 | 26 | | | 10 026 |
| STANDARD BANK | | 1 | call | Yes | Fixed | 0,0375 | 0 | 0 | 2020/12/31 | 2 000 | 6 | | | 2 006 |
| STANDARD BANK | | 4 | notice | Yes | Fixed | 0,03906 | 0 | 0 | 2021/03/10 | 28 000 | 93 | | | 28 093 |
| STANDARD BANK | | 4 | notice | Yes | Fixed | 0,03906 | 0 | 0 | 2021/03/12 | 10 000 | 33 | | | 10 033 |
| ABSA | | 1 | call | Yes | Fixed | 0,02273 | 0 | 0 | 2020/12/31 | 1 001 | 2 | | | 1 003 |
| ABSA | | 1 | notice | Yes | Fixed | 0,0651 | 0 | 0 | 2021/06/24 | 8 300 | | | | 8 300 |
| ABSA | | 4 | notice | Yes | Fixed | 0,0352 | 0 | 0 | 2021/03/05 | 7 000 | 21 | | | 7 021 |
| FNB | | 1 | call | Yes | Fixed | 0,0335 | 0 | 0 | 2020/12/31 | 5 000 | 14 | | | 5 014 |
| FNB | | 4 | notice | Yes | Fixed | 0,0381 | 0 | 0 | 2021/03/05 | 15 000 | 50 | | | 15 050 |
| FNB | | 4 | notice | Yes | Fixed | 0,0443 | 0 | 0 | 2021/04/08 | 10 000 | 27 | | | 10 027 |
| Municipality sub-total | | | | | | | | | | 125 301 | | - | - | 125 658 |

Surplus cash is invested at approved banking institutions in accordance with current cash and investment policy.

Investment amounts to R125, 658 million as at 31 December 2020.

Monthly Budget Statement - transfers and grant receipts

| DC9 Frances Baard - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M06 December | | | | | | | | | | |
|---|-----|-----------------|---------------------|-----------------|----------------|---------------|---------------|--------------|----------------|--------------------|
| Description | Ref | 2019/20 | Budget Year 2020/21 | | | | | | | |
| | | Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands | | | | | | | | | | |
| RECEIPTS: | 1,2 | | | | | | | | | |
| Operating Transfers and Grants | | | | | | | | | | |
| National Government: | | 124 211 | 130 602 | 132 071 | 81 | 56 608 | 65 889 | (9 280) | -14,1% | 132 071 |
| Equitable Share | | 120 606 | 124 299 | 125 768 | - | 55 935 | 62 737 | (6 802) | -10,8% | 125 768 |
| Expanded Public Works Programme Integrated Grant | | 1 270 | 1 001 | 1 001 | 40 | 235 | 501 | (265) | -53,0% | 1 001 |
| Municipal Disaster Recovery Grant | | 246 | 259 | 259 | - | - | 129 | (129) | -100,0% | 259 |
| Expanded Public Works Programme | | - | - | - | - | - | - | - | | - |
| Health | 4 | - | - | - | - | - | - | - | | - |
| District Municipality: | | - | - | - | - | - | - | - | | - |
| <i>[insert description]</i> | | | | | | | | | | |
| Education Training and Development Practices SETA | | 96 | 100 | 100 | - | - | 50 | (50) | -100,0% | 100 |
| Northern Cape Economic Development Agency | | - | - | - | - | - | - | - | | - |
| Production | | - | - | - | - | - | - | - | | - |
| Services Sector SETA | | - | - | - | - | - | - | - | | - |
| Rural Road Asset Management Systems Grant | | - | - | - | - | - | - | - | | - |
| Provincial Government: | | - | - | - | - | - | - | - | | - |
| Housing Projects | | - | - | - | - | - | - | - | | - |
| District Municipality: | | - | - | - | - | - | - | - | | - |
| <i>[insert description]</i> | | | | | | | | | | |
| Other grant providers: | | - | - | - | - | - | - | - | | - |
| TOTAL RECEIPTS OF TRANSFERS & GRANTS | 5 | 124 350 | 130 702 | 132 171 | 81 | 56 608 | 65 939 | (9 330) | -14,2% | 132 171 |

Monthly Budget Statement - transfers and grant expenditure

| DC9 Frances Baard - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M06 December | | | | | | | | | | |
|---|-----|-----------------|---------------------|-----------------|----------------|---------------|---------------|--------------|----------------|--------------------|
| Description | Ref | 2019/20 | Budget Year 2020/21 | | | | | | | |
| | | Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands | | | | | | | | | % | |
| EXPENDITURE | | | | | | | | | | |
| Operating expenditure of Transfers and Grants | | | | | | | | | | |
| National Government: | | 114 412 | 140 222 | 141 222 | 7 880 | 48 746 | 70 511 | (21 766) | -30,9% | 140 730 |
| | | | | | | | | - | | |
| Equitable Share | | 111 586 | 133 919 | 134 919 | 7 814 | 48 247 | 67 360 | (19 113) | -28,4% | 134 919 |
| Expanded Public Works Programme Integrated Grant | | 716 | 1 001 | 1 001 | - | (25) | 501 | (525) | -105,0% | 1 001 |
| Local Government Financial Management Grant | | 939 | 1 000 | 1 000 | 66 | 507 | 500 | 7 | 1,5% | 507 |
| Provincial Government: | | 784 | - | - | - | - | - | - | | - |
| Expanded Public Works Programme | | - | - | - | - | - | - | - | | - |
| Housing Projects | | - | - | - | - | - | - | - | | - |
| Specify (Add grant description) | | 784 | - | - | - | - | - | - | | - |
| District Municipality: | | - | - | - | - | - | - | - | | - |
| | | | | | | | | - | | |
| | | | | | | | | - | | |
| <i>Health and Welfare SETA</i> | | - | - | - | - | - | - | - | | - |
| <i>Production</i> | | - | - | - | - | - | - | - | | - |
| <i>Services Sector SETA</i> | | 36 | - | - | - | - | - | - | | - |
| Total operating expenditure of Transfers and Grants: | | 115 197 | 140 222 | 141 222 | 7 880 | 48 746 | 70 511 | (21 766) | -30,9% | 140 730 |
| | | | | | | | | - | | |
| | | | | | | | | - | | |
| Total capital expenditure of Transfers and Grants | | - | - | - | - | - | - | - | | - |
| | | | | | | | | - | | |
| TOTAL EXPENDITURE OF TRANSFERS AND GRANTS | | 115 197 | 140 222 | 141 222 | 7 880 | 48 746 | 70 511 | (21 766) | -30,9% | 140 730 |

Monthly Budget Statement - councillor and staff benefits

| DC9 Frances Baard - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M06 December | | | | | | | | | | |
|--|-----|-----------------|---------------------|-----------------|----------------|---------------|---------------|----------------|----------------|--------------------|
| Summary of Employee and Councillor remuneration | Ref | 2019/20 | Budget Year 2020/21 | | | | | | | |
| | | Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands | | | | | | | | | | |
| | 1 | A | B | C | | | | | D | |
| Councillors (Political Office Bearers plus Other) | | | | | | | | | | |
| Basic Salaries and Wages | | 5 567 | 7 295 | 7 295 | 463 | 2 954 | 3 648 | (694) | -19% | 7 295 |
| Pension and UIF Contributions | | | | | | | | - | | |
| Medical Aid Contributions | | | | | | | | - | | |
| Motor Vehicle Allowance | | 762 | 794 | 794 | 48 | 318 | 397 | (80) | -20% | 794 |
| Cellphone Allowance | | 473 | 666 | 666 | 41 | 244 | 333 | (89) | -27% | 666 |
| Housing Allowances | | | | | | | | - | | |
| Other benefits and allowances | | | | | | | | - | | |
| Sub Total - Councillors | | 6 802 | 8 756 | 8 756 | 551 | 3 516 | 4 378 | (862) | -20% | 8 756 |
| % increase | 4 | | 28,7% | 28,7% | | | | | | 28,7% |
| Senior Managers of the Municipality | | | | | | | | | | |
| Basic Salaries and Wages | 3 | 5 286 | 6 333 | 6 333 | 485 | 2 757 | 3 167 | (410) | -13% | 6 333 |
| Pension and UIF Contributions | | 7 | 438 | 438 | 1 | 4 | 219 | (214) | -98% | 438 |
| Medical Aid Contributions | | - | - | - | - | - | - | - | | - |
| Overtime | | - | - | - | - | - | - | - | | - |
| Performance Bonus | | - | 440 | 440 | - | - | 220 | (220) | -100% | 440 |
| Motor Vehicle Allowance | | - | 193 | 193 | 16 | 48 | 96 | (48) | -50% | 193 |
| Cellphone Allowance | | 78 | 78 | 78 | 8 | 48 | 39 | 9 | 23% | 48 |
| Housing Allowances | | - | - | - | - | - | - | - | | - |
| Other benefits and allowances | | 0 | 1 | 1 | 0 | 0 | 0 | (0) | -28% | 1 |
| Payments in lieu of leave | | (22) | 139 | 139 | 20 | 444 | 70 | 375 | 538% | 444 |
| Long service awards | | - | - | - | - | - | - | - | | - |
| Post-retirement benefit obligations | 2 | | | | | | | - | | |
| Sub Total - Senior Managers of Municipality | | 5 350 | 7 621 | 7 621 | 530 | 3 302 | 3 811 | (509) | -13% | 7 896 |
| % increase | 4 | | 42,5% | 42,5% | | | | | | 47,6% |
| Other Municipal Staff | | | | | | | | | | |
| Basic Salaries and Wages | | 38 508 | 47 613 | 47 613 | 3 534 | 20 884 | 23 807 | (2 923) | -12% | 47 613 |
| Pension and UIF Contributions | | 5 699 | 6 823 | 6 823 | 512 | 3 049 | 3 412 | (362) | -11% | 6 823 |
| Medical Aid Contributions | | 2 330 | 2 396 | 2 396 | 196 | 1 213 | 1 198 | 15 | 1% | 1 213 |
| Overtime | | 140 | 154 | 154 | 13 | 78 | 77 | 1 | 2% | 78 |
| Performance Bonus | | 2 936 | 3 668 | 3 668 | 265 | 1 606 | 1 834 | (228) | -12% | 3 668 |
| Motor Vehicle Allowance | | 2 955 | 3 338 | 3 338 | 244 | 1 462 | 1 669 | (207) | -12% | 3 338 |
| Cellphone Allowance | | 213 | 236 | 236 | 20 | 119 | 118 | 1 | 1% | 119 |
| Housing Allowances | | 435 | 424 | 424 | 39 | 227 | 212 | 14 | 7% | 227 |
| Other benefits and allowances | | 541 | 2 949 | 2 949 | 50 | 310 | 1 475 | (1 164) | -79% | 2 949 |
| Payments in lieu of leave | | 1 711 | 1 071 | 1 071 | 215 | 1 735 | 535 | 1 199 | 224% | 1 735 |
| Long service awards | | 20 | 355 | 355 | - | - | 178 | (178) | -100% | 355 |
| Post-retirement benefit obligations | 2 | 2 914 | 4 016 | 4 016 | 99 | 593 | 2 008 | (1 415) | -70% | 4 016 |
| Sub Total - Other Municipal Staff | | 58 404 | 73 044 | 73 044 | 5 187 | 31 275 | 36 522 | (5 247) | -14% | 72 134 |
| % increase | 4 | | 25,1% | 25,1% | | | | | | 23,5% |
| Total Parent Municipality | | 70 556 | 89 421 | 89 421 | 6 268 | 38 093 | 44 711 | (6 617) | -15% | 88 786 |
| | | | 26,7% | 26,7% | | | | | | 25,8% |
| Unpaid salary, allowances & benefits in arrears: | | | | | | | | | | |
| TOTAL SALARY, ALLOWANCES & BENEFITS | | | | | | | | | | |
| | | 70 556 | 89 421 | 89 421 | 6 268 | 38 093 | 44 711 | (6 617) | -15% | 88 786 |
| % increase | 4 | | 26,7% | 26,7% | | | | | | 25,8% |
| TOTAL MANAGERS AND STAFF | | 63 754 | 80 665 | 80 665 | 5 717 | 34 577 | 40 333 | (5 755) | -14% | 80 031 |

ASSET AND RISK MANAGEMENT**Insurance:**

All Municipal assets are adequately insured with Lateral Unison. The contract runs from 01 January 2019 for a period of three (3) years, which ends on 31 December 2021.

Asset Management:

The asset register is updated on annual basis; this is done to keep up with any changes that might have occurred. The last asset count was done during the month of July 2019 for the 2018/19 financial year. For the current financial year, the asset count was completed in the month of November 2020.

Information Backup:

All shared data stored on file server (*O & P drives only*) is backed up on backup tapes which are extended automatically on a daily, weekly, monthly and annually basis. System users are responsible for ensuring that data backup and maintenance is carried out regarding their specific usage. General ledger and associated financial system data is backed up on the network server tape system, daily, weekly, tapes are stored on premises, monthly and annually are stored off site. The "e-Venus" financial system was implemented on 1 September 2009. A daily backup is done as well as a day end procedure to integrate daily transactions. On the last working day of each month (a few days after month end to accommodate financial transactions pertaining to the month closed) a monthly calendar, financial backup and integration including closing of votes and opening thereof in the new month is done.

Repairs and Maintenance Cost:

The actual operating costs of the municipal repairs and maintenance that were incurred for the year to date as required in terms of the repairs and maintenance policy are set out below:

| <i>OPERATING RESULTS ANALYSIS</i> | | Dec-20 | | VARIANCES |
|-------------------------------------|--------------------------|---------------------|---------------------|------------|
| <i>COMPARISON: ACTUAL TO BUDGET</i> | FULL YEAR BUDGET 2020/21 | YTD ACTUAL | VARIANCES | % |
| Municipal Offices | 611,750.00 | 208,426.16 | 403,323.84 | 34% |
| Computer Software and Applications | 3,905,410.00 | 1,019,031.65 | 2,886,378.35 | 26% |
| Computer Equipment | 985,320.00 | 197,483.54 | 787,836.46 | 20% |
| Furniture and Office Equipment | 28,300.00 | 142.07 | 28,157.93 | 1% |
| Machinery and Equipment | 466,860.00 | 163,797.78 | 303,062.22 | 35% |
| Transport Assets | 225,000.00 | 27,734.15 | 197,265.85 | 12% |
| Totals | 6,222,640.00 | 1,616,615.35 | 4,606,024.65 | 26% |

Year to date expenditure on repairs and maintenance amounts to R1, 617 million of the R6,223 million that was budgeted. The expenditure increased by 26% from October to the month of December 2020.

Motor Vehicles - Utilization Statistics:

The municipality operates a pool of 28 vehicles as part of its routine activities. Statistical information regarding the year-to-date utility for December 2020 is as follows:

Municipal Vehicles:

| FRANCES BAARD DISTRICT MUNICIPALITY | | | | | | | POOL VEHICLE CONTROL DECEMBER 2020 | | | |
|---|---------------------------|-------------------------|-------|--------------|---------|------------|------------------------------------|--------------------|--------------------|---------------|
| | Vehicle | Vehicle | Year | Registration | Service | License | Opening KM | Previous Month | Current | DEC '20 |
| | Description | Allocation | Model | Number | | Expires | 1-Jul-20 | Closing Km Reading | Closing KM Reading | Utility |
| 1 | Chevrolet Captiva | Pool | 2011 | CDM 296 NC | 120,000 | 2021/09/30 | 112,406 | 117,004 | 117,004 | - |
| 2 | Isuzu KB 2.5 CrewCab | Environmental Health | 2016 | CMV 311 NC | 90,000 | 2021/01/31 | 77,215 | 83,859 | 84,934 | 1,075 |
| 3 | Chevrolet Cruze 1,6 North | Pool | 2016 | CMV 321 NC | 105,000 | 2021/01/31 | 98,089 | 101,092 | 101,664 | 572 |
| 4 | Toyota Hilux 2.5D | Project Management | 2016 | CMT 747 NC | 60,000 | 2021/01/31 | 49,641 | 52,745 | 54,815 | 2,070 |
| 5 | Chevrolet Cruze 1,6 North | Pool | 2016 | CMV 314 NC | 105,000 | 2021/01/31 | 93,629 | 100,786 | 101,285 | 499 |
| 6 | Isuzu KB CrewCab | Housing | 2016 | CMV 319 NC | 90,000 | 2021/01/31 | 66,020 | 70,619 | 71,157 | 538 |
| 7 | Chevrolet Trailblazer | Pool | 2013 | CGR 575 NC | 90,000 | 2021/01/31 | 87,816 | 95,572 | 96,605 | 1,033 |
| 8 | Isuzu KB 250 | Housing | 2013 | CGR 572 NC | 120,000 | 2021/01/31 | 107,782 | 111,179 | 111,528 | 349 |
| 9 | Isuzu KB 250 | Housing | 2013 | CGR 576 NC | 90,000 | 2021/01/31 | 79,133 | 82,794 | 83,344 | 550 |
| 10 | Hyundai H1 | Tourism Centre | 2013 | CGY 587 NC | 90,000 | 2021/08/31 | 75,245 | 77,351 | 78,356 | 1,005 |
| 12 | Isuzu KB 200 | Disaster Management | 2010 | CBY 898 NC | 105,000 | 2021/09/30 | 101,125 | 103,390 | 103,390 | - |
| 13 | Toyota Landcruiser | Disaster Management | 2014 | CJL 363 NC | 35,000 | 2021/08/31 | 39,794 | 42,614 | 42,614 | - |
| 14 | Toyota Landcruiser | Disaster Management | 2014 | CKW 835 NC | 40,000 | 2021/08/31 | 27,657 | 34,820 | 34,820 | - |
| 15 | Isuzu Kb 250 D-Teq | Youth Unit | 2014 | CKR 822 NC | 75,000 | 2020/10/31 | 76,430 | 80,403 | 80,906 | 503 |
| 16 | Isuzu Fire Engine | Disaster Management | 2013 | CHM 958 NC | 15,000 | 2021/07/31 | 2,050 | 2,050 | 2,050 | - |
| 17 | Toyota Etios | Pool | 2014 | CJG 979 NC | 75,000 | 2021/01/31 | 70,701 | 72,225 | 72,562 | 337 |
| 18 | Nissan NP 200 | Environmental Health | 2014 | CJJ 262 NC | 90,000 | 2021/01/31 | 74,804 | 76,102 | 76,506 | 404 |
| 19 | Nissan Hardbody | Environmental Health | 2014 | CJJ 263 NC | 45,000 | 2021/01/31 | 44,784 | 45,832 | 46,559 | 727 |
| 20 | Nissan NP 200 | Environmental Health | 2014 | CJJ 258 NC | 60,000 | 2021/01/31 | 51,586 | 51,959 | 52,621 | 662 |
| 21 | Chevrolet Park Van | Supply Chain Management | 2015 | CLF791 NC | 15,000 | 2021/01/31 | 13,790 | 14,401 | 14,655 | 254 |
| 22 | Nissan Almera 1.5 Acenta | Pool | 2016 | CMT 438 NC | 45,000 | 2021/01/31 | 43,236 | 43,236 | 43,236 | - |
| 23 | Audi Q7 3.0TDI Quattro | Council | 2017 | FBDM 1 NC | 60,000 | 2021/08/31 | 53,227 | 55,223 | 55,756 | 533 |
| 24 | Nissan NP 300 D/Cab | Environmental Health | 2017 | CPS 005 NC | 30,000 | 2021/08/31 | 15,843 | 35,969 | 36,447 | 478 |
| 25 | Nissan NP 300 D/Cab | Environmental Health | 2017 | CPS 010 NC | 45,000 | 2021/08/31 | 33,393 | 42,544 | 43,514 | 970 |
| 26 | Nissan NP 300 S/Cab | Roads Maintenance | 2017 | CPS 006 NC | 30,000 | 2021/08/31 | 18,586 | 20,491 | 20,836 | 345 |
| 27 | Nissan NP 300 S/Cab | Pool | 2017 | CPS 008 NC | 45,000 | 2021/08/31 | 27,546 | 31,223 | 32,467 | 1,244 |
| 28 | Scania P310 Water Tanker | Disaster Management | 2018 | CVG 023 NC | 15,000 | 2020/07/31 | 1,795 | 1,795 | 1,795 | - |
| FULL FLEET UTILITY DECEMBER 2020 | | | | | | | | | | 14,148 |

- The expired licensed disks have been paid for and awaited from post office.
- During the month of December 2020, one vehicle was taken to repairs:
 - Nissan Almera 1.5 Acenta with registration: CMT 438 NC- replacement of vehicle starter (vehicle still with the supplier)

4. Quality Certificate

I, ZM Bogatsu, the Municipal Manager of Frances Baard District Municipality, hereby certify that–

- The monthly budget statement
- Quarterly report on the implementation of the budget and financial state affairs of the municipality
- Mid-year budget and performance assessment

The report for the month of December 2020 has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act.

Ms. ZM Bogatsu
Municipal Manager

Signature



Date

12 January 2021