

FRANCES BAARD DISTRICT MUNICIPALITY



Section 71 Report

30 September 2025

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1.EXECUTIVE SUMMARY

All variances are calculated against the approved budget figures.

1.1 Statement of Financial Performance**Consolidated performance against annual budget (Projected Operating Results) – Statement of Financial Performance – (Annexure A - Table C4)****Revenue by source**

Year-to-date actual revenue amounts R 62 214 705.00. The municipality received its first tranche of equitable share.

Operating expenditure by type

To date, R 29 232 596.00 has been spent as compared to the operational year-to-date budget projection of R 45 847 272.00. The variance is because of the vacant positions and projects that are still in initiation phase.

The summary statement of financial performance in Annexure A, Table C4 is prepared on a similar basis to the prescribed budget format, detailing revenue by source type and expenditure by input type.

Capital Expenditure

Year-to-date expenditure on capital amounts to R 30 511.77 as compared to the year- to-date budget projection of R 1 141 194.00. The variance is a result of capital projects still in the initiation phase.

Please refer to Annexure A, Table C5 for further details.

Cash Flows

The municipality started the year with total cash and cash equivalents of R 123 499 486. The year-to date cash and cash equivalents amounted to R 162 215 872.00. The net increase in cash and cash equivalents for the year to date is R 38 716 386.

**Consolidated performance of year-to-date expenditure against year-to-date budget
(per municipal vote)**

The municipal vote reflects the organisational structure of the municipality which is made up of the following directorates: Council & Executive, Budget & Treasury, Administration, Planning & Development and Project Management & Advisory Services.

The following table depict the financial performance as per municipal vote according to the approved organogram of the municipality:

Council & Executive						
R thousand	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget
01.1 - Council & Executive Administration	9 712 635	15 568 980	-	754 066	1 983 323	3 892 242
02.1 - Office Of The Municipal Manager	9 238 561	13 701 892	-	826 440	2 273 133	3 425 481
2.2 - Governance Function	2 511 073	3 754 102	-	179 789	513 310	938 532
2.3 - Legal Services	1 628 008	1 826 623	-	133 907	413 186	456 663
2.4 - Risk Management	1 310 813	1 518 238	-	123 573	354 744	379 563
2.5 - Marketing, Customer Relations, Publicity and Media Co-ord	2 350 188	2 785 413	-	211 318	550 271	696 360
Total	26 751 278	39 155 248	-	2 229 093	6 087 967	9 788 841

Actual operating expenditure of Council & Executive is R 6 087 967 as compared to the year-to-date budget of R 9 778 841. The variance is as a result of projects in the planning phase and lesser spending due to the vacant positions: Manager in the office of the Municipal Manager and Secretary/PA to the Municipal Manager.

Budget & Treasury Office						
R thousand	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget
3.1 - Finance	14 121 235	27 806 173	-	742 610	3 717 401	7 943 580
3.2 - Supply Chain Management	2 791 966	4 264 037	-	234 718	709 700	1 066 014
Total	16 913 201	32 070 210	-	977 328	4 427 101	9 009 594

The actual operating expenditure of Budget & Treasury office at the end of the month amounts to R 4 427 101 as compared to the year-to-date projected budget of R 9 009 594. The variance is as a result of lesser spending due to vacant positions: CFO, Senior clerk: Revenue & Expenditure, Manager: SCM and depreciation not accounted for.

Corporate Services						
R thousand	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget
4.1 - Administrative and Corporate Support	13 190 089	19 848 111	-	1 019 615	3 696 104	4 962 042
4.2 - Information Technology	3 552 831	5 886 136	-	190 796	470 684	1 471 548
4.3 - Human Resources	5 187 498	6 728 842	-	564 128	1 428 678	1 682 214
4.4 - Coastal Protection	12 240 182	14 484 212	-	747 389	2 031 231	3 621 051
4.5 - Disaster Management	9 108 587	14 160 336	-	743 809	2 109 870	3 540 099
Total	43 279 187	61 107 637	-	3 265 737	9 736 567	15 276 954

Actual operating expenditure of Corporate Services at the end of the month amounts to R 9 736 567 as compared to the year-to-date projected budget of R15 276 954. The variance is as a result of projects in the planning phase and lesser spending due to vacant positions: Director Administration and Senior Fire Fighters.

Planning & Development						
R thousand	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget
Planning & Development (LED, Tourism, Project management)	44 249 919	43 176 971	-	3 745 544	7 702 839	10 794 303
5.2 - Tourism	3 542 248	4 286 998	-	250 105	599 962	1 071 750
Total	47 792 167	47 463 969	-	3 995 649	8 302 801	11 866 053

Actual operating expenditure of Planning & Development at the end of the month amounts to R 8 302 801 as compared to the year-to-date projected budget of R 11 866 053. The variance is as a result of projects in the planning phase and lesser spending due to the vacant positions: Director Planning and Development and Manager: IDP & PMS.

Housing						
R thousand	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget
06.4 - Housing Administration	3 387 231	3 591 366	-	235 351	682 813	897 846
Total	3 387 231	3 591 366	-	235 351	682 813	897 846

Actual operating expenditure of Housing Services at the end of the month amounts to R682 813 as compared to the year-to-date projected budget of R 897 846. The variance is as a result of projects in the planning phase and lesser spending due to vacant position: Director Infrastructure.

Consolidated performance of year-to-date expenditure on special projects against full year budget.

Project Description	Budget	ADJ Budget	Commitment	Total Spent	Remaining Budget	% Spent	Comment
POLITICAL OFFICE ADMINISTRATION							
Commemorative Days	155 000.00	-	-	75 364.00	79 636.00	49%	Expenditure as per planned projects.
Transfer & Subsidies	15 000.00	-	11 515.50	-	15 000.00	0%	A commitment has been raised.
Gender Programme	180 000.00	-	-	-	-	0%	To be initiated in the 2nd quarter.
MRM Programme	26 000.00	-	-	-	26 000.00	0%	To be initiated in the 2nd quarter.
Old Age Programme	22 000.00	-	-	-	22 000.00	0%	To be initiated in the 2nd quarter.
Total Political Office Projects	398 000.00	-	11 515.50	75 364.00	142 636.00	19%	
YOUTH UNIT							
Youth Career	17 000.00	-	-	-	17 000.00	0%	To be initiated in the 2nd quarter.
Sopa Programme	12 000.00	-	-	-	12 000.00	0%	To be initiated in the 2nd quarter.
June 16 Programme	7 000.00	0.00	0.00	0.00	7 000.00	0%	To be initiated in the 2nd quarter.
Youth Skills Programme	300 000.00	-	-	-	300 000.00	0%	To be initiated in the 2nd quarter.
Total Youth Projects	336 000.00	-	-	-	336 000.00	0%	

Project Description	Budget	ADJ Budget	Commitment	Total Spent	Remaining Budget	% Spent	Comment
CORPORATE SERVICES							
HUMAN RESOURCE MANAGEMENT							
Employee Wellness Assistance Programme	80 000.00	-	-	-	80 000.00	0%	To be utilized as and when the need arises.
Project Management/ Training	800 000.00	-	28 381.00	127 500.00	672 500.00	16%	As per busary schedule.
Total HR Projects	880 000.00	-	28 381.00	127 500.00	752 500.00	14%	
ENVIRONMENTAL PROTECTION							
Air Quality	6 000.00	-	-	5 914.03	85.97	99%	As per operational plan
Commemorative Days	6 000.00	-	2 322.45	1 925.17	4 074.83	32%	As per operational plan
Health Forum	3 500.00	-	-	459.14	3 040.86	13%	Expenditure as per operational plan.
Water Analysis	475 000.00	-	-	59 267.70	415 732.30	12%	Expenditure as per operational plan.
Environmental World day Awareness	6 000.00	-	839.30	6 625.00	-625.00	110%	Expenditure as per operational plan.
South African Standards for Drinking Water	128 000.00	-	-	29 347.64	98 652.36	23%	As per operational plan
Sol Plaatjie programme.	4 500 000.00	-	-	-	4 500 000.00	0%	As per operational plan
Total Environmental Health Projects	5 124 500.00	-	3 161.75	103 538.68	5 020 961.32	2%	
FIRE FIGHTING & DISASTER MANAGEMENT							
Contingency Fund	650 000.00	-	93 624.00	171 810.00	478 190.00	26%	Expenditure as and when needed.
Total Disaster Management Projects	650 000.00	-	93 624.00	171 810.00	478 190.00	26%	

Project Description	Budget	ADJ Budget	Commitment	Total Spent	Remaining Budget	% Spent	Comment
PLANNING AND DEVELOPMENT							
LOCAL ECONOMIC DEVELOPMENT							
Led Expo	600 000.00	-	-	-	600 000.00	0%	Project to take place in quarter 3
Youth Enterprenuer	320 000.00	-	-	-	320 000.00	0%	TOR has been submitted for the acquisition of new interns to begin the Training
Exhibition Installers	420 000.00	-	-	-	420 000.00	0%	Attending expo in the 2nd quarter
Machinery and equipment SMME	1 600 000.00	-	-	500.00	1 599 500.00	0%	A portion of the budget will be used for procurement of machinery and equipment and the balance to start the new process in the 2nd quarter
Total LED Projects	2 940 000.00	-	-	500.00	2 939 500.00	0%	
TOURISM							
Indaba Expo	220 300.00	-	-	-	220 300.00	0%	To be utilized in the 4th quarter for INDABA 2026
Tourism Business Competition	350 000.00	-	11 020.00	21 608.11	328 391.89	6%	To be utilized for all activities relating to business competition.
Tourism Association	11 793.00	-	-	-	11 793.00	0%	To be utilized in the 4th quarter for INDABA 2026
Tourism Awareness Campaign	248 797.00	-	-	-	248 797.00	0%	Utilization to take place in 2nd quarter.
Tourism workshops	110 000.00	-	-	17 680.00	92 320.00	16%	Utilization to take place in 2nd quarter.
Total Tourism Projects	940 890.00	-	11 020.00	39 288.11	901 601.89	4%	
Project Description	Budget	ADJ Budget	Commitment	Total Spent	Remaining Budget	% Spent	Comment
PLANNING UNIT - SPATIAL PLANNING							
Municipal Tribunal/Audit committee	30 000.00	-	-	4 317.00	25 683.00	14%	DMPT will take place in August 2025.
Project: Township Registration Barkly West 687	200 000.00	-	-	-	200 000.00	0%	Completed the drafting of the TOR.
Total Spatial Planning Projects	30 000.00	-	-	4 317.00	25 683.00	14%	

Project Description	Budget	ADJ Budget	Commitment	Total Spent	Remaining Budget	% Spent	Comment
INFRASTRUCTURE							
PROJECT MANAGEMENT & ADVISORY SERVICE							
Magareng O&M	2 500 000.00	-	-	418 150.00	2 081 850.00	17%	Expenditure as per LM.
Dikgatlong O&M	2 500 000.00	-	-	340 086.70	2 159 913.30	14%	Expenditure as per LM.
Sol Plaatje O&M	2 800 000.00	-	-	-	2 800 000.00	0%	Expenditure as per LM.
Total Infrastructure Projects	7 800 000.00	-	-	758 236.70	7 041 763.30	10%	
HOUSING							
CONTR : OUT > BUS & ADV - PROJECT MANAGEMENT - SECTOR PLANS	800 000.00	-	-	-	800 000.00	0%	Project is at the evaluation stage of scm process.
Total Housing Project	800 000.00	-	-	-	800 000.00	0%	
Total Special Projects	19 899 390.00	-	147 702.25	1 280 554.49	18 438 835.51	6%	

The actual spending on special projects for the municipality to date amounts to R 1 280 554.49. The municipality has spent 6% of its budgeted special projects.

IN-YEAR BUDGET STATEMENT TABLES (ANNEXURE: A)**Table C1: Monthly Budget Statement Summary**

DC9 Frances Baard - Table C1 Monthly Budget Statement Summary - M03 September									
Description	2024/25	Budget Year 2025/26							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	-	-	-	-	-	-	-	-	-
Service charges	-	-	-	-	-	-	-	-	-
Investment revenue	13 827	10 130	-	192	1 594	2 532	(939)	-37%	10 130
Transfers and subsidies - Operational	147 618	153 269	-	578	60 528	38 317	22 211	58%	153 269
Other own revenue	1 440	230	-	27	93	58	35	61%	230
Total Revenue (excluding capital transfers and contributions)	162 885	163 629	-	797	62 215	40 907	21 307	52%	163 629
Employee costs	74 045	98 870	-	6 610	19 253	24 718	(5 464)	-	98 870
Remuneration of Councillors	8 544	11 771	-	653	1 801	2 943	(1 142)	-	11 771
Depreciation and amortisation	4 669	6 187	-	-	-	1 547	(1 547)	-	6 187
Interest	-	-	-	-	-	-	-	-	-
Inventory consumed and bulk purchases	1 140	2 202	-	11	132	550	(418)	-	2 202
Transfers and subsidies	25 000	18 443	-	500	2 538	4 611	(2 073)	-45%	18 443
Other expenditure	34 847	45 916	-	2 929	5 509	11 479	(5 970)	-52%	45 916
Total Expenditure	148 245	183 388	-	10 703	29 233	45 847	(16 615)	-36%	183 388
Surplus/(Deficit)	14 640	(19 759)	-	(9 906)	32 982	(4 940)	37 922	-768%	(19 759)
Transfers and subsidies - capital (monetary allocations)	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	14 640	(19 759)	-	(9 906)	32 982	(4 940)	37 922	-768%	(19 759)
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	14 640	(19 759)	-	(9 906)	32 982	(4 940)	37 922	-768%	(19 759)
Capital expenditure & funds sources									
Capital expenditure	(7 221)	4 565	-	2	31	1 141	(1 111)	-97%	4 565
Capital transfers recognised	(70)	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	(7 151)	4 565	-	2	31	1 141	(1 111)	-97%	4 565
Total sources of capital funds	(7 221)	4 565	-	2	31	1 141	(1 111)	-97%	4 565
Financial position									
Total current assets	158 934	146 315	-	-	170 511	-	-	-	146 315
Total non current assets	76 023	75 619	-	-	76 054	-	-	-	75 619
Total current liabilities	25 008	47 195	-	-	4 343	-	-	-	47 195
Total non current liabilities	32 749	31 853	-	-	32 044	-	-	-	31 853
Community wealth/Equity	177 200	142 886	-	-	210 178	-	-	-	142 886
Cash flows									
Net cash from (used) operating	158 379	(139)	-	(3 085)	85 537	9 582	(75 955)	-793%	(139)
Net cash from (used) investing	3 274	(5 250)	-	(2)	(31)	(1 312)	(1 282)	98%	(5 250)
Net cash from (used) financing	-	-	-	-	-	-	-	-	-
Cash/cash equivalents at the month/year end	285 152	118 111	-	(3 174)	208 919	131 769	(77 150)	-59%	-
Debtors & creditors analysis									
	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	388	290	261	194	172	170	1 027	7 823	10 325
Creditors Age Analysis									
Total Creditors	-	-	-	-	-	-	500	-	500

Table C2 Monthly Budget Statement - Financial Performance (standard classification)

DC9 Frances Baard - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M03 September										
Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Functional										
Governance and administration		155 093	155 279	-	302	61 686	38 820	22 866	59%	155 279
Executive and council		-	-	-	-	-	-	-	-	-
Finance and administration		155 093	155 279	-	302	61 686	38 820	22 866	59%	155 279
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		-	-	-	-	-	-	-	-	-
Community and social services		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		7 792	8 350	-	495	529	2 087	(1 559)	-75%	8 350
Planning and development		7 792	8 350	-	495	529	2 087	(1 559)	-75%	8 350
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
Other	4	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	2	162 885	163 629	-	797	62 215	40 907	21 307	52%	163 629
Expenditure - Functional										
Governance and administration		75 656	103 689	-	4 981	16 111	26 914	(10 804)	-40%	103 689
Executive and council		24 539	29 271	-	1 581	4 256	7 318	(3 061)	-42%	29 271
Finance and administration		48 586	70 664	-	3 221	11 341	18 658	(7 317)	-39%	70 664
Internal audit		2 531	3 754	-	180	513	939	(425)	-45%	3 754
Community and public safety		12 541	17 752	-	979	2 793	4 438	(1 645)	-37%	17 752
Community and social services		9 144	14 160	-	744	2 110	3 540	(1 430)	-40%	14 160
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		3 396	3 591	-	235	683	898	(215)	-24%	3 591
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		56 506	57 661	-	4 493	9 734	14 415	(4 681)	-32%	57 661
Planning and development		44 260	43 177	-	3 746	7 703	10 794	(3 091)	-29%	43 177
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		12 246	14 484	-	747	2 031	3 621	(1 590)	-44%	14 484
Trading services		-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
Other		3 543	4 287	-	250	600	1 072	(472)	-44%	4 287
Total Expenditure - Functional	3	148 245	183 388	-	10 703	29 237	46 839	(17 602)	-38%	183 388
Surplus/ (Deficit) for the year		14 640	(19 759)	-	(9 906)	32 977	(5 932)	38 909	-656%	(19 759)

Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by Municipal vote)

DC9 Frances Baard - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M03 September										
Vote Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote										
Vote 1 - EXECUTIVE AND COUNCIL	1	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-
Vote 3 - BUDGET AND TREASURY		155 093	155 279	-	302	61 686	38 820	22 866	58.9%	155 279
Vote 4 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-
Vote 5 - PLANNING AND DEVELOPMENT		7 792	8 350	-	495	529	2 087	(1 559)	-74.7%	8 350
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	162 885	163 629	-	797	62 215	40 907	21 307	52.1%	163 629
Expenditure by Vote										
Vote 1 - EXECUTIVE AND COUNCIL	1	15 117	15 569	-	754	1 983	3 892	(1 909)	-49.0%	15 569
Vote 2 - MUNICIPAL MANAGER		17 253	23 586	-	1 475	4 105	5 897	(1 792)	-30.4%	23 586
Vote 3 - BUDGET AND TREASURY		21 054	32 070	-	977	4 427	9 010	(4 582)	-50.9%	32 070
Vote 4 - CORPORATE SERVICES		43 621	61 108	-	3 266	9 737	15 277	(5 540)	-36.3%	61 108
Vote 5 - PLANNING AND DEVELOPMENT		47 801	47 464	-	3 996	8 303	11 866	(3 563)	-30.0%	47 464
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		3 396	3 591	-	235	683	898	(215)	-23.9%	3 591
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	148 243	183 388	-	10 703	29 237	46 839	(17 602)	-37.6%	183 388
Surplus/ (Deficit) for the year	2	14 643	(19 759)	-	(9 906)	32 977	(5 932)	38 909	-655.9%	(19 759)

Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure)

DC9 Frances Baard - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M03 September										
Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue										
Exchange Revenue										
Service charges - Electricity		-	-	-	-	-	-	-	-	-
Service charges - Water		-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management		-	-	-	-	-	-	-	-	-
Service charges - Waste management		-	-	-	-	-	-	-	-	-
Sale of Goods and Rendering of Services		1 126	80	-	2	18	20	(2)	-12%	80
Agency services		-	-	-	-	-	-	-	-	-
Interest		-	-	-	-	-	-	-	-	-
Interest earned from Receivables		-	-	-	-	-	-	-	-	-
Interest from Current and Non Current Assets		13 827	10 130	-	192	1 594	2 532	-	-	10 130
Dividends		-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		314	150	-	25	75	38	38	100%	150
Licence and permits		-	-	-	-	-	-	-	-	-
Special rating levies		-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-
Non-Exchange Revenue										
Property rates		-	-	-	-	-	-	-	-	-
Surcharges and Taxes		-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		-	-	-	-	-	-	-	-	-
Licence and permits		-	-	-	-	-	-	-	-	-
Transfers and subsidies - Operational		147 618	153 269	-	578	60 528	38 317	22 211	-	153 269
Interest		-	-	-	-	-	-	-	-	-
Fuel Levy		-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		-	-	-	-	-	-	-	-	-
Other Gains		-	-	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		162 885	163 629	-	797	62 215	40 907	21 307	52%	163 629
Expenditure By Type										
Employee related costs		74 045	98 870	-	6 610	19 253	24 718	(5 464)	-22%	98 870
Remuneration of councillors		8 544	11 771	-	653	1 801	2 943	(1 142)	-39%	11 771
Bulk purchases - electricity		-	-	-	-	-	-	-	-	-
Inventory consumed		1 140	2 202	-	11	132	550	(418)	-	2 202
Debt impairment		-	20	-	-	-	5	(5)	-100%	20
Depreciation and amortisation		4 669	6 187	-	-	-	1 547	(1 547)	-100%	6 187
Interest		-	-	-	-	-	-	-	-	-
Contracted services		18 969	28 006	-	2 119	3 006	7 001	(3 995)	-57%	28 006
Transfers and subsidies		25 000	18 443	-	500	2 538	4 611	(2 073)	-45%	18 443
Irrecoverable debts written off		3 935	-	-	-	-	-	-	-	-
Operational costs		10 432	15 537	-	810	2 503	3 884	(1 381)	-36%	15 537
Losses on Disposal of Assets		680	54	-	-	-	13	(13)	-100%	54
Other Losses		831	2 300	-	-	-	575	(575)	-	2 300
Total Expenditure		148 245	183 388	-	10 703	29 233	45 847	(16 615)	-36%	183 388
Surplus/(Deficit)		14 640	(19 759)	-	(9 906)	32 982	(4 940)	37 922	(0)	(19 759)
Transfers and subsidies - capital (monetary allocations)		-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		14 640	(19 759)	-	(9 906)	32 982	(4 940)	-	-	(19 759)
Income Tax		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax		14 640	(19 759)	-	(9 906)	32 982	(4 940)	-	-	(19 759)
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		14 640	(19 759)	-	(9 906)	32 982	(4 940)	-	-	(19 759)
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year		14 640	(19 759)	-	(9 906)	32 982	(4 940)	-	-	(19 759)

Expenditure

To date, R 29 232 596.00 has been spent as compared to the operational year-to-date budget projections of R 45 847 272.00. Underspending is due to vacant positions and projects still in the initiation phase.

Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding)

DC9 Frances Baard - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M03 September										
Vote Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 1 - EXECUTIVE AND COUNCIL		-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-
Vote 3 - BUDGET AND TREASURY		-	-	-	-	-	-	-	-	-
Vote 4 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-
Vote 5 - PLANNING AND DEVELOPMENT		-	-	-	-	-	-	-	-	-
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Capital Multi-year expenditure	4,7	-	-	-	-	-	-	-	-	-
Single Year expenditure appropriation	2									
Vote 1 - EXECUTIVE AND COUNCIL		(44)	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL MANAGER		150	194	-	2	17	48	(32)	-66%	194
Vote 3 - BUDGET AND TREASURY		(1 886)	2 773	-	-	14	693	(679)	-98%	2 773
Vote 4 - CORPORATE SERVICES		(5 499)	1 553	-	-	-	388	(388)	-100%	1 553
Vote 5 - PLANNING AND DEVELOPMENT		57	45	-	-	-	11	(11)	-100%	45
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Capital single-year expenditure	4	(7 221)	4 565	-	2	31	1 141	(1 111)	-97%	4 565
Total Capital Expenditure		(7 221)	4 565	-	2	31	1 141	(1 111)	-97%	4 565
Capital Expenditure - Functional Classification										
Governance and administration		(4 214)	4 134	-	2	31	1 033	(1 003)	-97%	4 134
Executive and council		113	194	-	2	17	48	(32)	-66%	194
Finance and administration		(4 327)	3 940	-	-	14	985	(971)	-99%	3 940
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		(3 054)	386	-	-	-	97	(97)	-100%	386
Community and social services		(3 054)	386	-	-	-	97	(97)	-100%	386
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		46	45	-	-	-	11	(11)	-100%	45
Planning and development		57	45	-	-	-	11	(11)	-100%	45
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		(11)	-	-	-	-	-	-	-	-
Trading services		-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional Classification	3	(7 221)	4 565	-	2	31	1 141	(1 111)	-97%	4 565
Funded by:										
National Government		(50)	-	-	-	-	-	-	-	-
Provincial Government		-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)		(19)	-	-	-	-	-	-	-	-
Transfers recognised - capital		(70)	-	-	-	-	-	-	-	-
Borrowing	6	-	-	-	-	-	-	-	-	-
Internally generated funds		(7 151)	4 565	-	2	31	1 141	(1 111)	-97%	4 565
Total Capital Funding		(7 221)	4 565	-	2	31	1 141	(1 111)	-97%	4 565

Table C6 Monthly Budget Statement – Financial Position.**DC9 Frances Baard - Table C6 Monthly Budget Statement - Financial Position - M03 September**

Description	Ref	2024/25	Budget Year 2025/26			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash and cash equivalents		149 376	118 096	-	162 216	118 096
Trade and other receivables from exchange transactions		7 134	8 706	-	7 476	8 706
Receivables from non-exchange transactions		322	389	-	322	389
Current portion of non-current receivables		671	611	-	671	611
Inventory		330	567	-	336	567
VAT		835	17 284	-	362	17 284
Other current assets		266	662	-	(871)	662
Total current assets		158 934	146 315	-	170 511	146 315
Non current assets						
Investments		-	-	-	-	-
Investment property		-	-	-	-	-
Property, plant and equipment		68 328	69 668	-	68 359	69 668
Biological assets		-	-	-	-	-
Living and non-living resources		-	-	-	-	-
Heritage assets		631	631	-	631	631
Intangible assets		712	(417)	-	712	(417)
Trade and other receivables from exchange transactions		-	-	-	-	-
Non-current receivables from non-exchange transactions		6 306	5 728	-	6 306	5 728
Other non-current assets		46	9	-	46	9
Total non current assets		76 023	75 619	-	76 054	75 619
TOTAL ASSETS		234 957	221 934	-	246 565	221 934
LIABILITIES						
Current liabilities						
Bank overdraft		-	-	-	-	-
Financial liabilities		-	-	-	-	-
Consumer deposits		7	4	-	9	4
Trade and other payables from exchange transactions		9 958	18 951	-	(16 545)	18 951
Trade and other payables from non-exchange transactions		1 988	1 911	-	6 561	1 911
Provision		13 481	17 306	-	13 921	17 306
VAT		(427)	9 023	-	396	9 023
Other current liabilities		-	-	-	-	-
Total current liabilities		25 008	47 195	-	4 343	47 195
Non current liabilities						
Financial liabilities		-	-	-	-	-
Provision		3 116	3 000	-	3 012	3 000
Long term portion of trade payables		-	-	-	-	-
Other non-current liabilities		29 633	28 853	-	29 032	28 853
Total non current liabilities		32 749	31 853	-	32 044	31 853
TOTAL LIABILITIES		57 757	79 048	-	36 387	79 048
NET ASSETS	2	177 200	142 886	-	210 178	142 886
COMMUNITY WEALTH/EQUITY						
Accumulated surplus/(deficit)		135 675	100 313	-	168 653	100 313
Reserves and funds		41 525	42 573	-	41 525	42 573
Other		-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	2	177 200	142 886	-	210 178	142 886

Table C7 Monthly Budget Statement – Cash flow.

DC9 Frances Baard - Table C7 Monthly Budget Statement - Cash Flow - M03 September										
Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		-	-	-	-	-	-	-	-	-
Service charges		-	-	-	-	-	-	-	-	-
Other revenue		1 440	265	-	94	93	66	27	40%	265
Transfers and Subsidies - Operational		201 529	153 269	-	-	65 101	38 317	26 784	70%	153 269
Transfers and Subsidies - Capital		-	-	-	-	-	-	-	-	-
Interest		13 827	10 130	-	2 690	1 594	2 532	(939)	-37%	10 130
Dividends		-	-	-	-	-	-	-	-	-
Payments										
Suppliers and employees		(58 417)	(156 775)	-	(5 870)	18 750	(33 091)	(51 840)	157%	(156 775)
Interest		-	-	-	-	-	-	-	-	-
Transfers and Subsidies		-	(7 028)	-	-	-	1 757	1 757	100%	(7 028)
NET CASH FROM/(USED) OPERATING ACTIVITIES		158 379	(139)	-	(3 085)	85 537	9 582	(75 955)	-793%	(139)
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-
Payments										
Capital assets		3 274	(5 250)	-	(2)	(31)	(1 312)	(1 282)	98%	(5 250)
NET CASH FROM/(USED) INVESTING ACTIVITIES		3 274	(5 250)	-	(2)	(31)	(1 312)	(1 282)	98%	(5 250)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-	-	-
Payments										
Repayment of borrowing		-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	-	-	-	-	-	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD		161 653	(5 389)	-	(3 087)	85 507	8 270			-
Cash/cash equivalents at beginning:		123 499	123 499	-	(87)	123 412	123 499			123 412
Cash/cash equivalents at month/year end:		285 152	118 111	-	(3 174)	208 919	131 769			-

3. SUPPORTING DOCUMENTATION

Monthly Budget Statement - aged debtors

DC9 Frances Baard - Supporting Table SC3 Monthly Budget Statement - aged debtors - M03 September

Description	NT Code	Budget Year 2025/26										Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.l.o Council Policy	
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days			
R thousands														
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	1200	-	-	-	-	-	-	-	-	-	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	1300	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	1400	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	1500	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Management	1600	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	1700	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	1810	-	-	-	-	-	-	-	-	-	-	-	-	-
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	1900	388	290	261	194	172	170	1 027	7 823	10 325	9 386	-	-	
Total By Income Source	2000	388	290	261	194	172	170	1 027	7 823	10 325	9 386	-	-	
2024/25 - totals only														
Debtors Age Analysis By Customer Group														
Organs of State	2200	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial	2300	-	-	-	-	-	-	-	-	-	-	-	-	-
Households	2400	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	2500	388	290	261	194	172	170	1 027	7 823	10 325	9 386	-	-	
Total By Customer Group	2600	388	290	261	194	172	170	1 027	7 823	10 325	9 386	-	-	

Municipal debtors consist of three main groups, namely:

- Provincial or Local government bodies for services rendered to or on behalf of these bodies,
- Ex-employees entitled to post-service benefits, and
- Other entities by way of service delivery for which costs are to be recovered.

Matters reported below are in respect of debts outstanding to the municipality as at 30 September 2025.

ACCOUNT NR	DEBTOR	INVOICE DATE	DESCRIPTION	OPENING BALANCE	AMOUNT PAID PREVIOUSLY	INVOICED SEP '25	PAID SEP '25	BALANCE	PROGRESS
100087	Department of Safety & Liaison	2022/04/30	Rental Clinic Building - Jan Kempdorp	286 088.49	210 854.27	0.00	0.00	55 234.22	Handed over to legal department for further action
100098	MTN	2025/09/30	Tower - Rental & fixed rate electricity	1 529 684.27	1 542 227.52	28 750.00	23 347.75	-7 141.00	Monthly payments
101399	Department of Roads and Public Works	2025/09/30	Post Service medical aid - Council Contribution	5 482 123.73	5 206 474.23	55 129.90	55 129.90	275 649.50	Monthly payments
101400	Department of Roads and Public Works	2025/09/30	Sundry - Municipal accounts workshops	12 201 288.46	3 520 879.06	395 357.63	0.00	9 075 767.03	Handed over to legal department for further action
101408	Greenan S.	2018/07/01	Post Service medical aid - Member Contribution	11 355.00	9 484.00	0.00	0.00	1 871.00	Follow up with debtor for non payment
101417	Kgantsi N.G.	2015/08/18	Medical aid	26 740.00	13 288.85	0.00	0.00	13 451.15	Handed over state attorney
101418	Moloi M.M.	2014/04/17	Irregular expenditure - Motor Vehicle & Modules failed	188 636.80	132 584.20	0.00	0.00	56 052.60	Handed over state attorney - Summons issued 01/08/2019
101459	Sivisa A.M.	2019/07/30	Salary overpayment	9 653.29	8 000.00	0.00	0.00	1 653.29	Agreement to pay outstanding balance
101463	Raillex Pty Ltd	2020/11/12	New building - Electrical repairs and COC	56 140.00	26 140.00	0.00	0.00	30 000.00	Handed over to legal department for further action
101469	Msibi J.K.	2022/05/31	Laptop recovery	14 900.00	10 017.40	0.00	0.00	4 882.60	Awaiting payback arrangement
101470	Mothibi K.C.	2024/03/14	Travel over payment	19 061.54	17 000.00	0.00	1 000.00	1 061.54	Monthly salary deduction
101473	Sedibeng Water	2022/06/30	FNB fraud	499 986.20	0.00	0.00	0.00	499 986.20	Court date 02/06/2025 - CAS 356/05/2022
101475	EFF Councillors	2023/06/30	Legal Costs- CASE 1933/21	143 607.69	0.00	0.00	0.00	143 607.69	Handed over to Mjila & Partners
101476	Orange Development (PTY) LTD	2023/06/30	VAT overpayment	100 460.87	24 595.00	0.00	0.00	75 865.87	Handed over to state attorney - 24/10/2024
101477	Ruiter I.R.	2023/10/20	Salary overpayment	222 734.91	131 018.28	0.00	0.00	91 716.63	Cir transferred to Sol Plaatje Mun
101480	Zalisa A.K.	2024/03/19	Salary overpayment	8 365.80	2 697.30	0.00	0.00	5 668.50	Letter of demand to make payment arrangements
				20 780 827.05	10 855 260.11	478 237.53	79 477.65	10 325 326.82	

Payments to Councilors/Employees/Pensioners/Suppliers:

The purchases and payments to creditors are under adequate control.

Expenditure statistics for the month ended on the 30 September 2025 is listed below:

FRANCES BAARD DISTRICT MUNICIPALITY					
EXPENDITURE STATISTICS					Sept-25
Employee/Supplier	Salaries/Payment(Rand)	Number of Employees			No of Pay
		Paid	Not paid	Termination	Made
Officials	3 966 808.27	90	0	0	0
Pension	-	1	0	0	0
Section 54 & 57	150 539.91	1	0	0	0
Contract	652 480.74	13	0	0	0
Cllrs	658 283.56	23	7	0	0
Interns	183 396.95	18	2	0	0
Payments Made	5 361 673.00	-	-	-	0
TOTALS	10 973 182.43	146	9	0	0

Internal controls in the expenditure unit are continuously being assessed and tightened to allow closer monitoring of daily purchases.

SUPPLY CHAIN MANAGEMENT:

As the Council reserves its right to maintain oversight over the implementation of the Supply Chain Management Policy and is empowered to make Supply Chain policy within the ambit of the applicable legislation, the following is hereby reported:

1. Implementation of the Approved Supply Chain Management Policy.

The approved Supply Chain Management Policy of May 2025 is implemented and is maintained by all relevant role players.

2. Implementation of the Supply Chain Management Process.**• Training of Supply Chain Management Officials**

There was no training for the month of September 2025.

• Demand Management

Bids and quotations were invited in accordance with the Supply Chain Management Policy. Bid documents used were customised, standard bid documents prescribe by National Treasury. All preconditions were enforced during the opening of bids including the verification on Tax Clearance Certificates issued by SARS. The procurement plan for 2025-26 was approved by the Accounting Officer.

• Acquisition Management

For the period of September 2025 there were no contracts (R200 000 +) awarded by the Municipal Manager.

• Written Quotations

For the period of September 2025 there were no written quotation (R30 000-R200 000) awarded by the Municipal Manager.

Total orders issued total R 13 886.95

Council and Executive	R 0.00
Municipal Manager	R 0.00
Finance	R 0.00
Administration	R 0.00
Planning and Development	R 13 886.95
Technical Service	R 0.00

a) Disposal Management

No disposals were approved by the Municipal Manager for the month of September 2025.

b) Deviations

One deviation was approved by the Municipal Manager for the month of September 2025.

DEVIATION NO.	PROJECT DESCRIPTION	PROJECT MANAGER	DEPARTMENT / UNIT	SERVICE PROVIDER / APPROVAL DATE	AMOUNT	REASON
1	RECONNECTION OF FIBRE CABLE FOR MM PASSAGE AND CONTROL ROOM FOR INTERNET SUPPLY	Y. WECHOEMANG	ICT	ICT INFRASTRUCTURE	R 8 611.20	EMERGENCY

Issues from Stores**Total orders issued total R 278.31.**

Council	R 0.00
Municipal Manager	R 0.00
Finance	R 0.00
Administration	R 278.31
Planning and Development	R 0.00
Technical Service	R 0.00

c) List of accredited Service Providers

The supplier's database is daily updated and the database form is amended to made provision for the MBD 4 and MBD 9 forms as required by the AG report.

d) Support to Local Municipalities

No official request was received from the local municipalities.

e) In the service of the state.

No orders outstanding report from new system only accounts payable age analysis available.

f) In the service of the state.

No written quotes were awarded to person's who are in the service of the state.

Monthly Budget Statement - investment portfolio

Investment Number	Type of investment	Investment by Maturity	Investment Amount	Withdrawal	Commence of Investment	Expiry Date Of Investment	Term (days)	Yield for the month (%)	Accrued Interest Over Term	Accrued Interest Month	Service fee	Accrued interest after monthly service fee
037662011402000107	call	NEDCOR	12 100 000.00		01-Sept-25	30-Sept-25	30	7.100%	70 610.96	70 610.96	0.00	
037662011402000191	notice	NEDCOR	9 800 000.00		26-Jun-25	26-Jun-26	365	8.200%	803 600.00	66 049.32		
037662011402000192	notice	NEDCOR	10 000 000.00		09-Jul-25	06-Nov-25	120	7.800%	256 438.36	64 109.59		
037662011402000193	notice	NEDCOR	10 000 000.00		25-Jul-25	21-Nov-25	119	7.790%	253 975.34	64 027.40		
037662011402000194	notice	NEDCOR	10 000 000.00		25-Jul-25	21-Nov-25	119	7.790%	253 975.34	64 027.40		
048472468-138	call	STANDARD BANK	10 000 000.00		01-Sept-25	30-Sept-25	30	7.750%	63 698.63	63 698.63	0.00	
048472468-186	notice	STANDARD BANK	15 000 000.00		09-Jul-25	06-Nov-25	120	7.880%	388 602.74	97 150.68		
048472468-187	notice	STANDARD BANK	10 000 000.00		16-Jul-25	13-Nov-25	120	7.874%	258 871.23	64 717.81		
048472468-188	notice	STANDARD BANK	10 000 000.00		01-Aug-25	28-Nov-25	119	7.654%	249 541.37	62 909.59		
9313877406	call	ABSA	1 986 213.94		01-Sept-25	30-Sept-25	30	8.900%	14 529.29	14 529.29	80.00	
9389805811	call	ABSA	15 000 000.00		01-Sept-25	30-Sept-25	30	7.700%	94 931.51	94 931.51		
2080805462	notice	ABSA	15 000 000.00		25-Jul-25	21-Nov-25	119	7.780%	380 473.97	95 917.81		
2082133962	notice	ABSA	15 000 000.00		09-Jul-25	06-Nov-25	120	7.850%	387 123.29	96 780.82		
62739184688	call	FNB	14 998 749.43	7 000 000.00	01-Sept-25	30-Sept-25	30	6.850%	84 445.01	84 445.01		
76204687655	notice	FNB	10 000 000.00		25-Jul-25	21-Nov-25	119	7.380%	240 608.22	60 657.53		
76204676640	notice	FNB	5 000 000.00		25-Jul-25	21-Nov-25	119	7.380%	120 304.11	30 328.77		
76208764574	notice	FNB	5 000 000.00		16-Jul-25	13-Nov-25	120	7.400%	121 643.84	30 410.96		
76209700832	notice	FNB	5 000 000.00		08-Jul-25	05-Nov-25	120	7.400%	121 643.84	30 410.96		
			R 183 884 963.37	R 7 000 000.00			1 949		R 3 921 729.37	1 094 892.11	80.00	-

Surplus cash is invested at approved banking institutions in accordance with current cash and investment policy.

Investment amounts to R 176 884 963.37 as at 30 September 2025.

Monthly Budget Statement - transfers and grant receipts

DC9 Frances Baard - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M03 September

Description	Ref	Budget Year 2025/26								
		2024/25 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
RECEIPTS:										
Operating Transfers and Grants										
National Government:		12 987	153 069	-	-	74 204	38 267	8 959	23.4%	153 069
Energy Efficiency and Demand Management	-	3 478	4 000	-	-	5 800	1 000	4 800	480.0%	4 000
EPWP Incentive	-	1 073	1 395	-	-	1 623	349	-	-	1 395
Finance Management	-	2 000	1 000	-	-	2 000	250	-	-	1 000
Local Government Equitable Share	-	-	143 719	-	-	59 883	35 930	-	-	143 719
Metro Informal Settlements Partnership Grant	-	1 032	-	-	-	-	-	-	-	-
Rural Road Asset Management Systems Grant	-	5 404	2 955	-	-	4 898	739	4 159	563.0%	2 955
Other transfers and grants [insert description]										
Provincial Government:		(750)	-	-	-	-	-	-	-	-
Northern Cape Capacity Building and Other Specify (Add grant description)	-	(750)	-	-	-	-	-	-	-	-
Other transfers and grants [insert description]										
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]										
Other grant providers:		590	200	-	-	-	50	(50)	-100.0%	200
National Departmental Agencies Education, Training and Development	-	90	200	-	-	-	50	(50)	-100.0%	200
Provincial Departmental Agencies Northern Cape Economic Development	-	500	-	-	-	-	-	-	-	-
Total Operating Transfers and Grants	5	12 827	153 269	-	-	74 204	38 317	8 909	23.3%	153 269
Capital Transfers and Grants										
National Government:		959	-	-	-	-	-	-	-	-
Integrated National Electrification Programme Grant	-	959	-	-	-	-	-	-	-	-
Other capital transfers [insert description]										
Provincial Government:		-	-	-	-	-	-	-	-	-
[insert description]										
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]										
Other grant providers:		-	-	-	-	-	-	-	-	-
[insert description]										
Total Capital Transfers and Grants	5	959	-	-	-	-	-	-	-	-
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	13 786	153 269	-	-	74 204	38 317	8 909	23.3%	153 269

Monthly Budget Statement - transfers and grant expenditure

DC9 Frances Baard - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M03 September

Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
EXPENDITURE										
Operating expenditure of Transfers and Grants										
National Government:		11 791	9 350	-	423	7 530	2 337	5 192	222.1%	9 350
Energy Efficiency and Demand Side Management Grant	-	3 478	4 000	-	-	3 720	1 000	2 720	272.0%	4 000
Expanded Public Works Programme Integrated Grant	-	1 347	1 395	-	-	-	349	(349)	-100.0%	1 395
Local Government Financial Management Grant	-	1 678	1 000	-	82	670	250	420	168.2%	1 000
Rural Road Asset Management Systems Grant	-	5 288	2 955	-	341	3 139	739	2 400	324.9%	2 955
Municipal Infrastructure Grant	-	-	-	-	-	-	-	-	-	-
Rural Road Asset Management Systems Grant	-	-	-	-	-	-	-	-	-	-
Other transfers and grants [insert description]	-	-	-	-	-	-	-	-	-	-
Provincial Government:		635	-	-	-	-	-	-	-	-
Northern Cape Capacity Building and Other Specify (Add grant description) Receipts	-	-	-	-	-	-	-	-	-	-
Northern Cape	-	635	-	-	-	-	-	-	-	-
Other transfers and grants [insert description]	-	-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]	-	-	-	-	-	-	-	-	-	-
Other grant providers:		351	200	-	-	139	50	89	178.6%	200
National Departmental Agencies-Education, Training and Development	-	-	200	-	-	-	50	(50)	-100.0%	200
Other Transfers Private Enterprises	-	351	-	-	-	139	-	139	#DIV/0!	-
Provincial Departmental Agencies-Northern Cape Economic Development		491	-	-	-	-	-	5 281	#DIV/0!	-
Capital expenditure of Transfers and Grants										
National Government:		685	-	-	155	1 462	-	1 462	#DIV/0!	-
Integrated National Electrification Programme Grant	-	685	-	-	155	1 462	-	1 462	#DIV/0!	-
Municipal Infrastructure Grant	-	-	-	-	-	-	-	-	-	-
Other capital transfers [insert description]	-	-	-	-	-	-	-	-	-	-
Provincial Government:		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
Total capital expenditure of Transfers and Grants		685	-	-	155	1 462	-	1 462	#DIV/0!	-
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		1 176	-	-	155	1 462	-	6 743	#DIV/0!	-

Monthly Budget Statement - councillor and staff benefits

DC9 Frances Baard - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M03 September										
Summary of Employee and Councillor remuneration	Ref	Budget Year 2025/26								
		2024/25 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands		A	B	C						D
Councillors (Political Office Bearers plus Other)	1									
Basic Salaries and Wages		7 980	11 116	--	606	1 662	2 779	(1 117)	-40%	11 116
Pension and UIF Contributions		--	--	--	--	--	--	--	--	--
Medical Aid Contributions		--	--	--	--	--	--	--	--	--
Motor Vehicle Allowance		--	--	--	--	--	--	--	--	--
Cellphone Allowance		564	655	--	47	138	164	(25)	-15%	655
Housing Allowances		--	--	--	--	--	--	--	--	--
Other benefits and allowances		--	--	--	--	--	--	--	--	--
Sub Total - Councillors		8 544	11 771	--	653	1 801	2 943	(1 142)	-39%	11 771
% increase	4		37.8%							37.8%
Senior Managers of the Municipality	3									
Basic Salaries and Wages		4 903	6 886	--	423	1 269	1 722	(452)	-26%	6 886
Pension and UIF Contributions		632	248	--	57	170	62	108	174%	248
Medical Aid Contributions		88	32	--	8	23	8	15	186%	32
Overtime		--	--	--	--	--	--	--	--	--
Performance Bonus		1 061	862	--	22	66	216	(149)	-69%	862
Motor Vehicle Allowance		611	402	--	51	153	100	52	52%	402
Cellphone Allowance		78	150	--	7	20	38	(18)	-48%	150
Housing Allowances		40	20	--	4	11	5	6	110%	20
Other benefits and allowances		1	1	--	0	0	0	(0)	-37%	1
Payments in lieu of leave		(21)	259	--	51	86	65	21	32%	259
Long service awards		--	--	--	--	--	--	--	--	--
Post-retirement benefit obligations	2	--	--	--	--	--	--	--	--	--
Entertainment		--	--	--	--	--	--	--	--	--
Scarcity		--	--	--	--	--	--	--	--	--
Acting and post related allowance		--	--	--	--	--	--	--	--	--
In kind benefits		--	--	--	--	--	--	--	--	--
Sub Total - Senior Managers of Municipality		7 394	8 860	--	622	1 797	2 215	(418)	-19%	8 860
% increase	4		19.8%							19.8%
Other Municipal Staff										
Basic Salaries and Wages		45 371	59 741	--	4 084	12 261	14 935	(2 674)	-18%	59 741
Pension and UIF Contributions		8 062	10 783	--	729	2 186	2 696	(510)	-19%	10 783
Medical Aid Contributions		2 972	3 129	--	262	793	782	10	1%	3 129
Overtime		209	864	--	13	44	216	(172)	-80%	864
Performance Bonus		3 287	5 095	--	323	962	1 274	(311)	-24%	5 095
Motor Vehicle Allowance		2 161	2 995	--	187	550	749	(199)	-27%	2 995
Cellphone Allowance		212	413	--	20	55	103	(48)	-46%	413
Housing Allowances		497	481	--	40	121	120	0	0%	481
Other benefits and allowances		17	29	--	2	4	7	(3)	-38%	29
Payments in lieu of leave		178	2 664	--	330	480	666	(186)	-28%	2 664
Long service awards		305	206	--	--	--	52	(52)	-100%	206
Post-retirement benefit obligations	2	3 381	3 609	--	--	--	902	(902)	-100%	3 609
Entertainment		--	--	--	--	--	--	--	--	--
Scarcity		--	--	--	--	--	--	--	--	--
Acting and post related allowance		--	--	--	--	--	--	--	--	--
In kind benefits		--	--	--	--	--	--	--	--	--
Sub Total - Other Municipal Staff		66 651	90 010	--	5 988	17 456	22 503	(5 046)	-22%	90 010
% increase	4		35.0%							35.0%
Total Parent Municipality		82 589	110 641	--	7 263	21 054	27 660	(6 606)	-24%	110 641
Unpaid salary, allowances & benefits in arrears:										
Board Members of Entities										
Basic Salaries and Wages		--	--	--	--	--	--	--	--	--
Pension and UIF Contributions		--	--	--	--	--	--	--	--	--
Medical Aid Contributions		--	--	--	--	--	--	--	--	--
Overtime		--	--	--	--	--	--	--	--	--
Performance Bonus		--	--	--	--	--	--	--	--	--
Motor Vehicle Allowance		--	--	--	--	--	--	--	--	--
Cellphone Allowance		--	--	--	--	--	--	--	--	--
Housing Allowances		--	--	--	--	--	--	--	--	--
Other benefits and allowances		--	--	--	--	--	--	--	--	--
Board Fees		--	--	--	--	--	--	--	--	--
Payments in lieu of leave		--	--	--	--	--	--	--	--	--
Long service awards		--	--	--	--	--	--	--	--	--
Post-retirement benefit obligations		--	--	--	--	--	--	--	--	--
Entertainment		--	--	--	--	--	--	--	--	--
Scarcity		--	--	--	--	--	--	--	--	--
Acting and post related allowance		--	--	--	--	--	--	--	--	--
In kind benefits		--	--	--	--	--	--	--	--	--
Sub Total - Executive members Board	2	--	--	--	--	--	--	--	--	--
% increase	4									
Senior Managers of Entities	4									
Basic Salaries and Wages		--	--	--	--	--	--	--	--	--
Pension and UIF Contributions		--	--	--	--	--	--	--	--	--
Medical Aid Contributions		--	--	--	--	--	--	--	--	--
Overtime		--	--	--	--	--	--	--	--	--
Performance Bonus		--	--	--	--	--	--	--	--	--
Motor Vehicle Allowance		--	--	--	--	--	--	--	--	--
Cellphone Allowance		--	--	--	--	--	--	--	--	--
Housing Allowances		--	--	--	--	--	--	--	--	--
Other benefits and allowances		--	--	--	--	--	--	--	--	--
Payments in lieu of leave		--	--	--	--	--	--	--	--	--
Long service awards		--	--	--	--	--	--	--	--	--
Post-retirement benefit obligations	2	--	--	--	--	--	--	--	--	--
Entertainment		--	--	--	--	--	--	--	--	--
Scarcity		--	--	--	--	--	--	--	--	--
Acting and post related allowance		--	--	--	--	--	--	--	--	--
In kind benefits		--	--	--	--	--	--	--	--	--
Sub Total - Senior Managers of Entities		--	--	--	--	--	--	--	--	--
% increase	4									
Other Staff of Entities										
Basic Salaries and Wages		--	--	--	--	--	--	--	--	--
Pension and UIF Contributions		--	--	--	--	--	--	--	--	--
Medical Aid Contributions		--	--	--	--	--	--	--	--	--
Overtime		--	--	--	--	--	--	--	--	--
Performance Bonus		--	--	--	--	--	--	--	--	--
Motor Vehicle Allowance		--	--	--	--	--	--	--	--	--
Cellphone Allowance		--	--	--	--	--	--	--	--	--
Housing Allowances		--	--	--	--	--	--	--	--	--
Other benefits and allowances		--	--	--	--	--	--	--	--	--
Payments in lieu of leave		--	--	--	--	--	--	--	--	--
Long service awards		--	--	--	--	--	--	--	--	--
Post-retirement benefit obligations		--	--	--	--	--	--	--	--	--
Entertainment		--	--	--	--	--	--	--	--	--
Scarcity		--	--	--	--	--	--	--	--	--
Acting and post related allowance		--	--	--	--	--	--	--	--	--
In kind benefits		--	--	--	--	--	--	--	--	--
Sub Total - Other Staff of Entities		--	--	--	--	--	--	--	--	--
% increase	4									
Total Municipal Entities		--	--	--	--	--	--	--	--	--
TOTAL SALARY, ALLOWANCES & BENEFITS	4	82 589	110 641	--	7 263	21 054	27 660	(6 606)	-24%	110 641
% increase	4		34.0%							34.0%
TOTAL MANAGERS AND STAFF		74 045	98 870	--	6 610	19 253	24 718	(5 464)	-22%	98 870

ASSET AND RISK MANAGEMENT**Insurance:**

All Municipal assets are adequately insured with Lateral Unison. The contract runs from 01 February 2025 for a period of three (3) years, which ends on 31 January 2028.

Asset Management:

The asset register is updated on annual basis; this is done to keep up with any changes that might have occurred. The municipality has completed the asset count for the 2024/2025 financial year.

Information Backup:

All shared data stored on the file server (*O & P drives only*) is backed up on backup tapes which are extended automatically on a daily, weekly, monthly, and annually basis. The General Ledger and associated financial system data is backed up on the cloud iron tree server on a daily basis. The "Sage Evolution" financial system was implemented on 01 March 2022. Automated backup is done as well as a day end procedure to integrate daily transactions.

Repairs and Maintenance Cost:

The actual operating costs of the municipal repairs and maintenance that were incurred for the year to date as required in terms of the repairs and maintenance policy are set out below:

OPERATING RESULTS ANALYSIS COMPARISON: ACTUAL TO BUDGET	FULL YEAR BUDGET	ADJUSTMENT BUDGET 2025/26	30/09/2025 YTD ACTUAL	VARIANCES	VARIANCES %
Municipal Offices	1 510 000.00	-	28 454.12	1 481 545.88	2%
Computer Software and Applications	5 913 033.00	-	577 465.18	5 335 567.82	10%
Computer Equipment	1 187 030.00	-	61 716.66	1 125 313.34	5%
Furniture and Office Equipment	120 000.00	-	-	120 000.00	0%
Machinery and Equipment	40 920.00	-	13 627.40	27 292.60	33%
Transport Assets	725 470.00	-	15 351.01	710 118.99	2%
Totals	9 496 453.00	-	696 614.37	8 799 838.63	7%

Year to date expenditure on repairs and maintenance amounts to R 696 614.37 of the R 9 496 453.00 that was budgeted. The percentage expenditure up to date amounts to 7%.

Motor vehicles – utilization Statistics:

The municipality operates a pool of 32 vehicles as part of its routine activities. Statistical information regarding the year-to-date utility for September 2025 is as follows:

Municipal Vehicles:

	Vehicle	Vehicle	Year	Registration	Next	Next Service	License	Opening KM	Previous Month	Current month		
	Description	Allocation	Model	Number	Service	Date/Kilos	Expires	01-Aug-25	Closing Km Reading	Closing KM Reading	SEP '25 utility	30-Sept
1	Isuzu KB 2.5 CrewCab	Environmental Health	2016	CMV 311 NC	135 000	135 000	2026/04/30	138 672	140 467	141 469	1 003	Vehicle utilized, clutch repaired
3	Toyota Hilux 2.5D	Disaster Management	2016	CMT 747 NC	110 000	110 000	2026/04/30	75 936	113 844	115 025	1 181	Vehicle utilized, no problems reported
4	Isuzu KB CrewCab	Housing	2016	CMV 319 NC	135 000	135 000	2026/04/30	134 517	135 451	137 120	1 669	Vehicle utilized, clutch repair
6	Hyundai HI	Tourism & LED	2013	CGY 587 NC	135 000	135 000	2025/08/31	120 765	121 340	121 340	-	Vehicle utilized, no problems reported
7	Toyota Landcruiser	Disaster Management	2014	CJL 363 NC	80 000	80 000	2025/08/31	75 160	75 297	75 726	429	Vehicle utilized, no problems reported
8	Toyota Landcruiser	Disaster Management	2014	CKW 835 NC	75 000	75 000	2025/08/31	76 503	76 758	76 758	-	Vehicle was not utilized
9	Isuzu Kb 250 D-Teq	Project Management	2014	CKR 822 NC	130 000	130 000	2026/04/30	122 914	123 073	123 475	402	Vehicle utilized, no problems reported
10	Isuzu Fire Engine	Disaster Management	2013	CHM 958 NC	15 000	15 000	2024/07/31	-	-	-	-	Vehicle was not utilized
11	Toyota Erios	Office Support	2014	CJG 979 NC	100 000	100 000	2026/04/30	94 771	95 182	95 998	816	Vehicle utilized, no problems reported
12	Nissan Hardbody	Pool	2014	CJJ 263 NC	75 000	75 000	2026/04/30	65 295	66 031	66 155	124	Vehicle utilized, no problems reported
13	Chevrolet Park Van	Supply Chain Management	2015	CLF791 NC	30 000	30 000	2026/04/30	22 137	22 269	22 441	172	Vehicle utilized, no problems reported
14	Nissan Almera 1.5 Acenta	Pool	2016	CMT 438 NC	75 000	75 000	2026/04/30	69 709	69 700	70 065	356	Vehicle utilized, no problems reported
15	Audi Q7 3.0TDI Quattro	Council and Executive	2017	FBDM 1 NC	120 000	120 000	2025/08/31	101 774	103 616	103 616	-	Vehicle utilized, no problems reported
16	Nissan NP 300 D/Cab	Environmental Health	2017	CPS 005 NC	100 000	100 000	2025/08/31	93 725	95 126	96 752	1 626	Vehicle utilized, no problems reported
18	Nissan NP 300 S/Cab	Disaster Management	2017	CPS 008 NC	75 000	75 000	2025/08/31	76 188	76 863	77 389	526	Vehicle utilized, no problems reported
19	Toyota Hilux 2.8 GD-6 D/Cab	Project Management	2022	CZF 251 NC	45 000	45 000	2026/04/30	43 554	45 342	46 643	1 301	Vehicle utilized, no problems reported
20	Scania P310 Water Tanker	Disaster Management	2018	CVG 023 NC	15 000	15 000	2024/04/30	-	-	-	-	Vehicle not utilized
21	Isuzu D-Max	Disaster Management	2023	DBY698NC	30 000	30 000	2026/06/30	28 081	29 703	30 370	667	Vehicle utilized, no problems reported
22	Isuzu D-Max	Environmental Health	2023	DCC695NC	30 000	30 000	2025/08/31	30 567	32 038	34 586	2 548	Vehicle utilized, no problems reported
23	Isuzu D-Max	Environmental Health	2023	DBY699NC	30 000	30 000	2026/06/30	16 360	16 970	18 433	1 463	Vehicle utilized, no problems reported
24	Isuzu D-Max	Environmental Health	2023	DBY700NC	30 000	30 000	2026/06/30	15 874	16 779	18 309	1 530	Vehicle was not utilized
25	VW T-Cross 1.0 Tsi	Pool	2024	DCZ 616 NC	30 000	30 000	2026/03/31	19 470	21 113	23 119	2 006	Vehicle utilized, yearly serviced
26	VW T-Cross 1.0 Tsi	Pool	2024	DCZ 618 NC	30 000	30 000	2026/03/31	24 931	26 630	28 081	1 451	Vehicle utilized, tyre replaced
27	VW Polo Sedan 1.6 Mpi	Pool	2024	DCZ 620 NC	30 000	30 000	2026/03/31	15 435	15 828	16 349	521	Vehicle utilized, yearly serviced
28	VW Polo Sedan 1.6 Mpi	Pool	2024	DCZ 641 NC	30 000	30 000	2026/03/31	17 465	17 928	18 406	478	Vehicle utilized, yearly serviced
29	Isuzu D-Max	Environmental Health	2024	DDC 963 NC	30 000	30 000	2026/04/30	9 445	9 978	10 343	365	Vehicle utilized, yearly serviced
30	Toyota corolla	pool	2025	DFN 833 NC			2026/04/30	672	1 770	2 603	833	Vehicle utilized, yearly serviced
31	Toyota Quantum	Tourism and LED	2025	DFN 832 NC			2026/04/30	3 364	4 153	5 291	1 138	Vehicle utilized, yearly serviced
32	Isuzu D-Max	Environmental Health	2025	DFW 969 NC			2026/04/30	11	18	876	858	Vehicle utilized, yearly serviced
	FULL FLEET UTILITY SEP 2025	FULL FLEET UTILITY SE	Sept-25									

- All expired license discs are in the process of being renewed.

3. Quality Certificate

I, ZM Bogatsu, the Municipal Manager of Frances Baard District Municipality, hereby certify that—

- The monthly budget statement
- Quarterly report on the implementation of the budget and financial state affairs of the municipality
- Mid-year budget and performance assessment

The report for the month of September 2025 has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act.

Ms. ZM Bogatsu
Municipal Manager

Signature:



Date:

10 October 2025