

# **FRANCES BAARD DISTRICT MUNICIPALITY**



## **ANNUAL BUDGET**

**2023 / 2024**

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# ***MAYORAL BUDGET SPEECH***



## BUDGET SPEECH 2023 - 2024

### FRANCES BAARD DISTRICT MUNICIPALITY

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Honourable Speaker,  
Honourable Executive Mayors and Speakers of our Local Municipalities,  
Honourable Councillors,  
Municipal Managers,  
Partners in Local Government,  
Members of the media,  
Distinguished Guests,  
Ladies and gentlemen,

Madam Speaker,

It is once again an honour for me to present to you the budget for the 2023/24 financial year. I am privileged to table the second service delivery budget for the current council. **It is by no measure a miniscule development that** we are gathered here today on the eve of commemorating Africa Day on the 25<sup>th</sup> of May 2023.

The theme for this year's Africa Day Celebrations include: “**Accelerating the implementation of the African Continental Free Trade Area (AfCFTA) to bring greater prosperity to the continent**”. The AfCFTA is a trade pact aimed at creating a single market for goods and services of almost 1.3bn people across the African Continent and deepening the economic integration. The AfCFTA has the potential to be a game changer for Africa's economic development as it is aimed at creating jobs, growth and poverty reduction. At the 14<sup>th</sup> BRICS Summit one of the resolutions taken was to support the AfCFTA and assisting Africa to accelerate industrialisation and infrastructure development. As South Africa has one of the most industrialised economies in Africa with an advanced logistics infrastructure, our country is in an advantageous position to capitalise on the benefits presented by the AfCFTA particularly in key sectors such as agriculture, tourism and manufacturing. Our country also has the strategic position as the Chairmanship of BRICS in 2023 to lead this process. According to ACCORD the successful implementation has the potential to provide an opportunity for young people to participate in trade and income generating activities to strengthen their economic status. It is important to note that sixty percent of the population of Africa is under the age of thirty-five. The AfCFTA may therefore be used as a tool to ensure the economic empowerment of women and youth.

I contend that the great African thinking, hardworking and selfless ancestors are hovering over us. **What we could do is to invoke their revolutionary consciousness to guide us as we must serve our people.** Africa day is a day wherein **we must imbibe the values of humility and servant leadership from our forebears and** join the rest of the continent in acknowledging the successes of the African Union.

As we celebrate this day, we are reminded that as Africans, we remain our greatest liberators, and that it is only through unity and breaking the shackles of colonial thinking that we are able to liberate ourselves. **As we celebrate our rich historical existence as a continent and a civilised people** during this month, I urge you to take pride in our colourful and diverse cultures, traditions, and the philosophy of Ubuntu, which underpins the work that we do as a Municipality. As councillors of this district municipality let me

enjoin you to declare that we will not be likened to the adage that says “*man is to man a wolf* “. **We are and must act as real servants of our people.**

**Madam Speaker**, we present this budget during a time when the country is in a post-COVID period, a period wherein stabilising the economy of the country is paramount. We meet at a time when many Municipalities across the country are struggling with the effects of climate change, as a District we have not been spared from this. Climate Change and its effects on infrastructure calls on Local, Provincial and National Government, through the District Development Model (DDM) process to look at innovative planning as part of the budget process. **It is in that context that we need to embrace the public consultation processes aimed at finalising our One District Plan. We need to start an extensive process of aligning our work flow mechanisms, budgetary realignment and reprioritisation so that we would be able to respond with ease when implementation of the One District Plan takes off.**

**Ladies and Gentlemen** with the rising costs of living and a shrinking District fiscus year on year it becomes more difficult to put together a **service delivery centric** budget that addresses all the needs that we have identified **together with our stakeholders.** **This is therefore a great indicator that going forward our approach to budgeting needs to change from funding competing sectoral needs to urgent District Priorities that will put our District on a trajectory of developments that are aimed at changing the face our communities.**

**Ladies and Gentleman**, as with previous budget preparation processes, this process sought to promote and encourage participatory democracy. Today we aim to adopt a policy document, which the people of this district will proudly own. It is a product of the hard work and dedication from both the administration and the council. This budget **Ladies and Gentleman**, is a product of careful planning and forward thinking to ensure that we do not lose sight of the identified five-year Integrated Development Plan (IDP) priorities.

The Municipal Systems Act requires us to ensure financially and economically viable municipalities and essentially this is guided by the IDP, which is our principal strategic planning instrument. Through the IDP we identified the plans that we need to improve and accelerate service delivery.

**Madam Speaker**, entrepreneurship is undoubtedly one of the vehicles we are able to use to tackle the triple challenges of poverty, inequality and unemployment. Fostering a conducive environment for entrepreneurs to thrive in, is imperative as it drives economic growth and job creation. Through our interactions with SMMEs we have noted that despite the significant importance and contribution of small and medium businesses to economic growth, SMMEs are still faced with numerous challenges that hinder their growth, apart from SMME funding and access to finance.

We have identified through the local economic development unit packaging of investment opportunities that focusses on promoting investment and business prospects. We will continue with the development of an inclusive economy through the emerging farmer development and women empowerment programmes as well as with the training of SMMEs on business management and leadership.

**Madam Speaker**, despite many challenges, we continue to work hard to assist our local municipalities to deliver services to communities within the district. I wish to share the following achievements with you:

- Through disaster management, we continue to assist community members who have been affected by disaster through our contingency fund.

- We have established local Disaster Advisory Forums to assist local municipalities to prepare for known risk and to implement disaster risk reduction programmes. We also continue to share important information on early warning signs and response and recovery activities through awareness programmes.
- Our building inspectors and housing administrators continue to support and provide technical assistance to the local municipalities, without any cost to these municipalities. The district municipality also continues to assist three of our local municipalities in the annual review of their Human Settlements Sector Plans and the Chapters for their Integrated Development Plan (IDP's). We have extended the scope of our building inspector in Magareng local municipality to assist and support them with the evaluation and facilitate the approval of building plans and inspection of properties.
- The District is one of the district municipalities in the country that was identified as a beneficiary of the rural road asset management system grant to assist and support the management of rural roads through the development of a Rural Road Assets Management System. The pilot system is currently operational in the district. The project will yield socio-economic benefits by way of skills development and creation of job opportunities. Our engineering technicians continue to provide technical support to the local municipalities, without any cost to these municipalities.

In the 2023/24 financial year the focus will be on operation and maintenance in the following areas:

- Maintenance of electrical infrastructure
- Maintenance of roads & storm water
- Maintenance of waste water infrastructure
- Maintenance of water infrastructure
- Maintenance of solid waste management landfill sites

**Madam Speaker**, through the Extended Public Works Programme (EPWP) the municipality managed to create 60 job opportunities in 2022/23 financial year and our target for 2023/24 is 37 FTEs. The 37 FTEs will be created through maintenance of the municipal amenities in the Magareng Local Municipality; the brick production project in Dikgatlong Local Municipality as well as the youth entrepreneurship development programme. We have an official dedicated to the EPWP programme to assist and continue to identify further opportunities for job creation in the district. Through its Environmental Management Framework, the municipality proactively identify areas of potential conflict between development proposals and critical/sensitive environments. The municipality currently renders municipal health services in Dikgatlong, Magareng and Phokwane local municipalities. The FBDM and Sol Plaatje Municipality have signed a service level agreement, which will allow Sol Plaatje Municipality to continue to render municipal health services in their jurisdiction on behalf of the FBDM.

- The district planning tribunal is operating effectively and is convening monthly meetings, depending on the availability of development applications received from local municipalities. The five-year period of appointments of the members ended on 15 November 2021 and new members have been appointed for the next five years starting from 06 June 2023. The DMPT has been fully operational for the last six years with no challenges. Over this period the tribunal received and decided upon 110 applications. During the 2022/23 financial year the tribunal addressed 21 applications ranging from township establishments, consent applications, closure of public open spaces, rezoning, subdivisions, consolidations, infill developments, relaxation of building lines and the removal of title deed conditions.
- The district municipality through hard work and striving for compliance obtained an unqualified audit outcome for the 2021/22 financial year.

**Madam Speaker**, unfortunately successes also come with challenges, and we had our fair share of those over the years. Allow me to mention a few of them;

- Due to budget constraints the infrastructure allocations to the four local municipalities in the 2023/24 financial year will concentrate on supporting the continued operations and maintenance of infrastructure.
- The smaller municipalities in the district are still struggling with financial and technical capacity constraints but despite this we are continuing to provide support in areas such as integrated development planning and financial management, amongst others.

The district priorities as identified in the IDP are:

1. Water and sanitation.
2. Roads and storm water.
3. Housing and land development.
4. Electricity.
5. Spatial transformation
6. Disaster Management
7. Environmental Health Management
8. Health (clinics)
9. Local Economic Development & Youth Development
10. Unemployment
11. Social and community services
12. Education
13. Lighting
14. Recreational facilities.

**Madam Speaker**, our mandate as the district municipality dictates that we should provide the necessary support to our local municipalities to enable them to improve service delivery in their respective municipal areas. We must double our efforts to provide the necessary technical, financial and administrative support to ensure that we help to turn around the situation at our local municipalities. It is therefore encouraging that we will get the necessary support from national and provincial government to achieve this through programmes such as the district development model. **As a District Municipality we should be hard at work to finalise the engine room for the district war room that will facilitate all the work of coordination, alignment and monitoring and evaluating the one District Plan. As we prepare to launch the District Development Model One Plan we must be certain that we have all our building blocks in place.**

We will also continue to provide support through the shared service approach, that we have been employing over several years. We have a GIS shared service centre that has an established integrated web-based land viewing application and a fully operational GIS website. Through GIS we have completed land audits to verify assets in almost all our local municipalities to help improve billing systems and asset identification. These billing systems of the local municipalities will be reviewed over the next three (3) years. The planned GIS projects for 2023/24 includes re-evaluating the billing database of Phokwane Local Municipality and analysis of the infrastructure data for Dikgatlong Local Municipality.

**Ladies and Gentlemen**, through internal audit we have ensured that we have an effective audit committee that serves not only the district municipality but also two of our local municipalities. Through risk management we offer guidance to the local municipalities to review internal and external risk factors and the legal unit is rendering legal support to municipalities, as they require or ask for our assistance in legal matters.

**Madam Speaker**, allow me to take you through a more detailed presentation of how we propose to invest the funds that have been entrusted to us for the 2023/24 financial year and the two outer years, concluding in 2025/26. The major revenue streams that supported the programmes and activities of the district municipality remains to be government grants and subsidies, interest earned on external investments and actuarial gains. The total budget for the 2023/24 financial year is **R 187,8m**. The operational budget is **R 180,387m** and the capital budget is **R 7,5m**. We have a deficit of **R26,146m** that will have to be funded from our accumulated surplus.

The key focus areas of the budget include:

- Support to local municipalities with financial management;
- Environmental Health;
- Firefighting and disaster management;
- Local economic development and tourism;
- Spatial planning; and
- Infrastructure development – focussing specifically on operation and maintenance and housing.

Looking at the breakdown of the infrastructure budget, there was a decrease of 48.86% to the 2023/24 budget as compared to the 2022/23 financial year on the allocations to the local municipalities, this is because the district municipality reduced on transfers to local municipalities for this financial year, due to financial constraints.

For O&M the allocation for 2022/23 is R1,8m for each local municipality, capital allocation is R3m for each local municipality and R400,000 for the maintenance of streetlights in our local municipalities.

**Madam Speaker**, as mentioned, grants and subsidies remain to be our biggest source of income and we are at R 144,317m for 2023/24, which is 95% of the total revenue. This dependency on grants and subsidies influences our expenditure.

The major grant funding that the district municipality is receiving from national government is as follows:

- Equitable Share: R 136,271m
- Finance Management Grant: R1m
- Rural Asset Management Grant: R2,707m
- EPWP: R959 000
- MSIG:R3,2m
- Skills Grant: R180,000

I wish to reiterate that this budget has been formulated with the utmost care and consideration for the needs of our key stakeholders, which are the community that we serve, and I want to assure you that we are committed to ensuring that this budget is utilised effectively and efficiently.

As government it is important that we spend our allocated funds wisely to ensure that we better the living conditions of the people that we serve.

**Madam Speaker**, I want to thank all councillors who serve with me; indeed, we serve with diligence and honour. I want to also thank the Administrative staff led by the Municipal Manager; your dedication to the development of our municipality, as well as the level of professionalism portrayed by all of you is noted as one of the important factors for the success of our municipality.

Finally, I want to thank the communities of our district for their continued support and trust in our administration. We look forward to working together to build a better and brighter future for our district.

**We are mindful that ours is about being loyal to our people in how we serve them. Indeed as I have invoked the spirit of our African ancestors we must say “we need to be to our people their selfless, humble, honest and reliable servants”**

I thank you.

***BUDGET RELATED  
RESOLUTIONS***

## **ITEM: COUN 02 05/2023**

**DEPARTMENT OF FINANCE:**     *ANNUAL BUDGET FOR THE 2023/24 FINANCIAL YEAR*

**(6/1/1/1 – 2023/24) (OM)     (COUNCIL: 19 MAY 2023)**

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### **The Acting Director: Finance reports as follows:**

The purpose of this report is to submit the Medium-Term Revenue & Expenditure annual budget for the 2023/24 financial year for approval by Council as prescribed in chapter 4 of the Municipal Finance Management Act (MFMA) and in terms of the guidelines issued by National Treasury circulars.

National Treasury issued Municipal Budget and Reporting Regulations that applied to all the municipalities and municipal entities as from 01 July 2009, which are amended yearly with circulars making provisions of economic changes of the country and priorities. Schedule A of the regulations prescribe the table of contents of the municipal budget. The required table of content according to Schedule A is as follows:

- ***Mayoral Budget Speech:*** - High-level summary of the budget that draws on executive summary and highlights key deliverables during the coming years;
- ***Budget Related Resolutions:*** - Draft resolutions must be included with the budget documentation tabled to full council;
- ***Executive summary*** - Must explain the financial and service delivery implications and projected financial position that the budget will have on the operations of the municipality;
- ***Budget:*** - The budget includes the executive summary; budget schedules – operating & capital to be approved by council; and
- ***Supporting Documentations:*** - Budget process overview; alignment of budget with IDP; budget related policies – overview and amendments; budget assumptions; funding of the budget; disclosure on allocations made by municipality; disclosure of salaries, allowances and benefits; monthly cash flows by source; measurable performance objectives and disclosure on implementation of MFMA as well as other legislation.

In compliance with section 24 of the MFMA which prescribes that the municipal council must at least 30 days before the start of the budget year consider approval of the annual budget, the final draft is submitted for approval by Council.

The Integrated Development Plan (IDP) engagements which provide basis for the budget were held on 28 and 29 November 2022 in order to comply with section 21 (2) (a)&(b) of the MFMA. The draft IDP and budget were advertised in the local newspaper on 06 April 2023 after approval by Council on 29 March 2023. Furthermore, the draft IDP and budget consultative stakeholders meeting was held on 04 May 2023.

Through the strict measures put in place on non-priority expenditures and implementation of the Cost Containment Policy adopted by Council, the municipality was able to include in the 2023/24 budget, an amount of R7,2 million from the savings of the previous financial years operational expenditures, to share equally among our four (4) local municipalities towards the operation and maintenance and R12 million towards purchase and/or co-funding on their infrastructure assets, thereby ensuring improved service delivery within the district.

The municipality have the following rollover projects from the 2022/23 financial year to be implemented in the 2023/24 budget year:

<b>Project Name</b>	<b>Amount</b>
Purchasing of Phokwane Local Municipality Generator	R2 500 000
Magareng Municipality Server (New)	R 800 000
Container for Gender Based Violence	R 120 000
HIV/Aids Projects	R 105 850
<b>Total</b>	<b>R3 525 850</b>

The operating and capital budget for the 2023/24 financial year is attached for consideration and approval by Council (**bound separately**).

**The Executive Mayor, in consultation with the Municipal Manager and the Acting Director: Finance, recommends as follows:**

**RECOMMENDATIONS:**

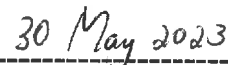
- 1. Council resolves that the annual budget of the municipality for the financial year 2023/24 as per budget related resolutions of the budget document and indicative for the projected outer years 2024/25 and 2025/26 be approved as set out in the following schedules:**
  - 1.1 Budget Summary – Table A1 (*Pg. B 1*);**
  - 1.2 Budgeted Financial Performance (Revenue and Expenditure by standard Functional Classification) –Table A2 (*Pg. B2-B3*);**
  - 1.3 Budgeted Financial Performance (Revenue and Expenditure by municipal vote) – Table A3 (*Pg. B4-B5*);**
  - 1.4 Budgeted Financial Performance (revenue and expenditure) –Table A4 (*Pg B6-B7*);**
  - 1.5 Budgeted Capital Expenditure by vote, functional standard classification and funding – Table A5 (*Pg. B8*);**
  - 1.6 Budgeted Financial Position – Table A6 (*Pg. B9*);**
  - 1.7 Budgeted Cash Flows Table A7 (*Pg. B10*);**
  - 1.8 Cash backed reserves/accumulated surplus reconciliation – Table A8 (*Pg. B11*);**
  - 1.9 Asset Management – Table A9 (*Pg. B12*);**
  - 1.10 Basic service delivery measurement table A10 (*Pg. B13*).**
- 2. Council notes the approved amended Integrated Development Plan for the budget year 2023/24 as a separate item to Council;**
- 3. Council approves the measurable performance objectives for revenue, expenditure and capital from each source reflected in Tables SA4 to SA6 for the budget year 2023/24; and**
- 4. Council notes that the SDBIP will be tabled to the Executive Mayor within the prescribed time frame as stipulated in the MFMA.**

**RESOLVED:**

1. Council resolved that the annual budget of the municipality for the financial year 2023/24 as per budget related resolutions of the budget document and indicative for the projected outer years 2024/25 and 2025/26 be approved as set out in the following schedules:
  - 1.1 Budget Summary – Table A1 (*Pg. B 1*);
  - 1.2 Budgeted Financial Performance (Revenue and Expenditure by standard Functional Classification) –Table A2 (*Pg. B2-B3*);
  - 1.3 Budgeted Financial Performance (Revenue and Expenditure by municipal vote) – Table A3 (*Pg. B4-B5*);
  - 1.4 Budgeted Financial Performance (revenue and expenditure) –Table A4 (*Pg B6-B7*);
  - 1.5 Budgeted Capital Expenditure by vote, functional standard classification and funding – Table A5 (*Pg. B8*);
  - 1.6 Budgeted Financial Position – Table A6 (*Pg. B9*);
  - 1.7 Budgeted Cash Flows Table A7 (*Pg. B10*);
  - 1.8 Cash backed reserves/accumulated surplus reconciliation – Table A8 (*Pg. B11*);
  - 1.9 Asset Management – Table A9 (*Pg. B12*);
  - 1.10 Basic service delivery measurement table A10 (*Pg. B13*).
2. Council noted the approved amended Integrated Development Plan for the budget year 2023/24 as a separate item to Council;
3. Council approved the measurable performance objectives for revenue, expenditure and capital from each source reflected in Tables SA4 to SA6 for the budget year 2023/24; and
4. Council noted that the SDBIP will be tabled to the Executive Mayor within the prescribed time frame as stipulated in the MFMA.
5. Council increased the budget for containers of the Gender Based Violence project from R120,000 to R300,000.



Ms. ZM Bogatsu  
Municipal Manager



Date

# ***EXECUTIVE SUMMARY***

# ANNUAL BUDGET FOR THE FINANCIAL YEAR ENDING 30 JUNE 2024

## **INTRODUCTION**

The budget for the 2023/24 financial year has been drawn up in terms of chapter 4 of the Municipal Finance Management Act no.56 of 2003 (MFMA) and the Municipal Systems Act no. 32 of 2000 (MSA) on matters specifically related to the budget as well as direction from National Treasury on policy guidelines (MFMA Circulars).

The annual budget in respect of the 2023/24 financial year is prepared according to the approved IDP / Budget Process Plan and consists of the following six processes:

- **Planning:** - Schedule key dates, establish consultation forums, review previous processes. The Executive Mayor has during August 2022 month, tabled a time schedule outlining key deadlines for reviewing the IDP, preparation, tabling and approval of the budget.
- **Strategizing:-** Review IDP; Set service delivery objectives (3 years); Consider local, provincial and national issues; Consider previous and current year performances; Consider economic and demographic trends; Review policies and consult on tariffs.
- **Preparing:** - Prepare budget, revenue and expenditure projections; Draft and amend policies; Consider local, provincial and national priorities.
- **Tabling:** - Table draft budget (*90 days prior to new financial year*), IDP & Budget related policies; Consult and consider formal responses from local, provincial and national.
- **Approving:** - Council considers approval of the budget and related policies 30 days prior to new financial year.
- **Finalising:** - Publish approved Service Delivery and Budget Implementation Plan (SDBIP) as well as Annual Performance agreements and key indicators.

## **1. OUTCOMES OF CONSULTATIVE PROCESS**

After Council's approval of the annual budget on 29 March 2023, the following consultation processes and meetings in terms of section 23 of the MFMA were held or still to be held with identified stakeholders on the contents of the budget as well as on measurable performance indicators for the 2023/24 budget year:

- IDP / Budget Strategic Session;
- Workshop with Council;
- Advertisement on a local newspaper ;
- Provincial engagement on the draft budget;

- National Treasury and other sector departments as prescribed by section 23 of the MFMA; and
- Submission of the final IDP and Budget to Council.

## **2. *SITUATIONAL ANALYSIS***

### **2.1 DISTRICT OVERVIEW**

The Frances Baard District Municipality is a Category C municipality located in the far eastern portion of the Northern Cape Province. It shares its northern borders with the Northwest Province and its eastern border with the Free State Province. The municipality is the smallest district in the Northern Cape, making up only 3% of its geographical area. However, it accommodates the largest proportion of the province's population. It comprises the four local municipalities of Dikgatlong, Magareng, Phokwane and Sol Plaatje. Kimberley, which is where the district municipality is located.

The Frances Baard district is predominantly a mining and agricultural district, with a lot of potential yet unlocked. Two of the largest rivers, the Orange and the Vaal, flow through our district.

Kimberley is centrally located in South Africa and various commuters pass through the district en-route to Cape Town or Johannesburg via the N12. Recently, the Premier of the Northern Cape announced that Kimberley needs to be developed as a smart city to be the flagship city as part of his vision towards a Modern, Growing and Successful Province. The main economic sectors of the District are as follows:

- Community Services: 28%;
- Finance: 22%;
- Trade: 15%;
- Transport 12%;
- Mining 10%;
- Agriculture: 4%;
- Manufacturing: 4%;
- Construction 3%; and
- Electricity 2%.

The district was previously known as Diamantveld district municipality, and it was then renamed in honor of Frances Baard in 2001. Geographically the district covers 12,384 square kilometers and account for a total of 3.4% area of the province. FBDM shares its northern boundary with the North West Province and its eastern boundary with the Free State province.

## **2.2 DEMOGRAPHIC COMPOSITION**

The district has an estimated total population of 438 000, of which 223, 340 (52.24%) are females and 204, 205 (47.76%) are males. Frances Baard District housed 0.7% of South Africa's total population in 2021. Between 2011 and 2021 the population growth averaged 1.80% per annum which is slightly higher than the growth rate of South Africa as a whole (1.50%). Compared to Northern Cape's average annual growth rate (1.63%), the growth rate in Frances Baard's population at 1.80% was very similar than that of the province.

The Sol Plaatje Local Municipality increased the most, in terms of population, with an average annual growth rate of 2.0%, the Magareng Local Municipality had the second highest growth in terms of its population, with an average annual growth rate of 1.7%. The Phokwane Local Municipality had the lowest average annual growth rate of 1.17% relative to the other within the Frances Baard District Municipality.

## **2.3 ECONOMIC ANALYSIS**

The economic state of the Frances Baard District is put into perspective by comparing it on a spatial level with its neighbouring district municipalities. The section will also allude to the economic composition and contribution of the regions within Frances Baard District Municipality. The Frances Baard District Municipality does not function in isolation from Northern Cape, South Africa and the world and now, more than ever, it is crucial to have reliable information on its economy for effective planning. Information is needed that will empower the municipality to plan and implement policies that will encourage the social development and economic growth of the people and industries in the municipality, respectively.

## **2.4 BASIC SERVICE DELIVERY**

The District Municipality (DM) through the Programme Management and Advisory Services Unit and the Housing Unit continues to support the local municipalities, i.e. Sol Plaatje, Dikgatlong, Magareng and Phokwane in infrastructure services and developing human settlements and working towards accelerating the delivery of sustainable human settlements within the district. The DM does not have any functions in direct service delivery but provides support and capacity through the above-mentioned units, Water and Sanitation, Electricity and Energy, and Roads and Storm Water.

## 2.5 HOUSING

The Housing Unit continues to support the three local municipalities, i.e. Dikgatlong, Magareng and Phokwane in developing human settlements and work towards accelerating the delivery of sustainable human settlements within the district.

### ► Service Level Agreements

The district continues to support municipalities with administrative activities of human settlements. Assistance to the Dikgatlong, Magareng and Phokwane municipalities was sustained to enable them to perform various functions towards the facilitation of provision of human settlements. The services provided to the three municipalities continued as per the signed service level agreements between the district municipality and local municipalities. The SLA's put the onus on the district municipality as a municipality accredited at level 2 to facilitate the development of sustainable human settlements within the local municipalities.

Through the National Housing Needs Register (NHNR), municipalities are able to determine the housing need, type of tenure needed, as well as the socio-economic status of those targeted. This programme is focused on gathering data by completing questionnaires, which is then captured on the NHNR.

The preparation and packaging of projects and business plans is part of the services provided to municipalities. In terms of technical assistance, we continue to provide quality control to LM's in terms of housing projects, those that do have. The unit has expanded its focus to include the evaluation of building plans and the recommendation for approval or non-approval of building plans and building activities, as well as the enforcement of the National building regulations, norms, and standards in respect of all buildings. Support is also given to the LM's on properties which are owned by LM's which were vandalized or require remedial work or improvements.

Technical assistance is also provided to other units within the Frances Baard DM, i.e., disaster management. The district continues to capacitate communities through the Housing Consumer Education programme. Municipal housing officials are also capacitated, more specifically on housing administration, project management and the NHNR, this includes Sol Plaatje LM. This programme has been reduced due to the lack of projects in the district.

## ► Local Municipalities

The district and local municipalities work jointly to ensure that the human settlements projects are completed within the specified timeframes. Support to the three local municipalities in the development of sustainable human settlements will continue by the Frances Baard District Municipality.

### **Overall Challenges:**

- The cost to eradicate backlogs is high and increasing annually.
- Municipalities in the district depend mainly on grant funding for infrastructure provision.
- The number of capacitated and skilled personnel in municipalities must be increased.
- FBDM also provides assistance with O&M funding, management of the O&M of electricity services in some municipalities still needs to improve.
- Some municipalities struggle to pay their ESKOM accounts which leads to disconnections and disruption of services.
- The lack of bulk electricity networks in the rural areas makes it difficult for new electrical connections to households.
- Except for Phokwane LM, there are no road master plans for different municipalities.
- Municipalities do not have sufficient funds for maintenance of street and storm water.
- Municipalities do not have sufficient resources for road maintenance and spends large amounts on hiring road works machinery.
- The conditions of provincial gravel roads within the district have deteriorated over the years due to the following reasons: -
  - ∞ Insufficient funds allocated for road maintenance by the provincial departments.
  - ∞ Continuous breakdowns of road works machinery.
  - ∞ Increased traffic volume has a negative influence on gravel roads.

## **2.6 LOCAL ECONOMIC DEVELOPMENT**

Local Economic Development (LED) is an approach towards economic development which allows and encourages local people to work together to achieve sustainable economic growth and development thereby bringing economic benefits and improved quality of life for all residents in a local municipal area (Cogta, 2023).

The aim of LED is to create an enabling environment that stimulates and fosters employment creation, entrepreneurial opportunities for residents, alleviate poverty and redistribute resources and opportunities to the benefit of all local residents.

The purpose of LED is to build up the capacity of a local area in order to improve its economic future and the quality of life for all.

## **2.7 TOURISM**

Tourism is one of the world's largest growing industries and one of its fastest growing economic sectors. The tourism industry contributes largely towards regional development as it aids in diversifying economies and promotes the development of new economic activities.

A functional and vibrant tourism sector can facilitate socio-economic growth through job creation, investment attraction, social development and small enterprise development.

## **2.8 ENVIRONMENTAL HEALTH MANAGEMENT**

The Frances Baard District Municipality (FBDM) is rendering Municipal Health Services (MHS) in three of the local municipalities, namely; Phokwane, Dikgatlong and Magareng. Sol Plaatje Municipality is rendering MHS in its jurisdiction on behalf of FBDM through a service level agreement.

MHS focus on the monitoring of environmental conditions that may have a detrimental impact on human health.

### **► Alignment with provincial and National Objectives/Goals**

Section 24 of the Constitution of the Republic of South Africa, 1996 (No. 108 of 1996) guarantees every citizen the right to an environment that is not harmful to their health and well-being. According

to the Constitution of the Republic of South Africa 1996, the Local Government: Municipal Structures Act No. 117 of 1998 and the National Health Act, No. 61 of 2003 it is the statutory responsibility of the District Municipality to render Municipal Health Services, which include:

1. Water Quality Monitoring
2. Food Control
3. Waste Management
4. Health Surveillance of premises
5. Surveillance and prevention of communicable diseases
6. Vector Control
7. Environmental Pollution Control
8. Disposal of the dead and
9. Chemical Safety

The objectives of the Unit includes the promotion of healthy communities by assisting to reduce child mortality, increase life expectancy and improve hygienic conditions in the district through identification, evaluation and control of environmental conditions that can have a detrimental effect on the health and well-being of communities and the provision of health and hygiene education and awareness activities to promote a healthy lifestyle in communities.

## **2.9 DISASTER MANAGEMENT**

The Disaster Management Act, Act 57 of 2002, states that all municipalities should provide for: “An integrated and co-ordinated disaster management policy that focuses on preventing or reducing the risk of disasters, mitigating the severity of disasters, emergency preparedness, rapid and effective response to disasters and post disaster recovery”

The Frances Baard District Municipality (FBDM) support three local municipalities in its jurisdiction, namely Phokwane, Magareng and Dikgatlong to implement the Disaster Management Act. In addition, volunteers are trained on an annual basis to be deployed during any disaster.

FBDM adopted a contingency fund policy to assist destitute families within its jurisdiction.

## **2.10 HUMAN RESOURCES MANAGEMENT**

The District Municipality structure consists of one hundred and eighty six (186) positions, including twenty nine (29) councillors (12 females and 17 males). Eight (8) females and fifteen (14) males occupy management positions. Currently, 23 posts are vacant

## **2.11 RECORDS MANAGEMENT & OFFICE SUPPORT**

Frances Baard District municipality continues to be compliant with the records related legislation with minimal challenges. Such challenges emanate from the fact that we do not have our own records centre for disposal and appraisal of records. As well as local municipalities without appointed Records Managers.

FBDM is steadily moving towards a full electronic records management system.

## **2.12 INFORMATION COMMUNICATION TECHNOLOGY (ICT)**

Information Communication Technology (ICT) can no longer be regarded as a support unit within the public sector, it is a business enabler for the public sector to achieve its strategic goal and regulatory mandate. ICT when implemented correctly can simplify service delivery to communities and empower them to have access to key knowledge or services on the go.

Frances Baard district municipality has over the years invested in improving its ICT infrastructure by implementing new and agile solutions, strengthening its internal controls and governance structures. The municipality aims to share those solutions with local municipalities within its jurisdiction, as this will significantly reduce costs within the district, avoiding duplicate efforts, and enabling a more standardized environment within the district, particularly with the introduction of District developmental model which aims to standardize the environment.

## **2.13 SPATIAL PLANNING**

Frances Baard Spatial Planning unit provide support to its four local municipalities within the district. However, more focus is on Magareng, Phokwane and Dikgatlong Local Municipalities. In addition to limited planning tools, these municipalities are characterised by limited institutional planning capacity as compared to Sol Plaatje local municipality. The local municipalities within the district are faced with challenges of the dilapidated infrastructure and budget shortfall on capital investment are impeding on acceleration of the service delivery to the community.

## **2.14 GEOGRAPHIC INFORMATION SYSTEMS (GIS)**

GIS is used as a tool to gather, manage, and analyze spatial data set of various form for decision making purpose in the organization. It has a capability of analyzing the spatial locations, organize information in layers which can be presented in digital and analog format. Frances Baard District Municipality has maintained a database of spatial data sets which is in the form of information on the land audit, billing data analysis, asset management and land use surveys that get conducted within the local municipalities.

## **2.15 PERFORMANCE MANAGEMENT SYSTEMS**

FBDM has an established performance management system which is in line with chapter 6 of the Municipal Systems Act no 32 of 2000, as amended, and the performance management regulations of August 2006. The municipality also ensures that it implements and maintains a performance management system which is commensurate with its resources; best suited for its circumstances and in line with the priorities, objectives, indicators, and targets contained in its IDP.

## **2.16 COMMUNICATION AND MEDIA**

Communication is still under-prioritised in the district in terms of recognition that service delivery issues go together with effective communication and participation programmes. Except for the Sol Plaatje local municipality, all local municipalities have insufficient staff for communication in the district and there is still poor planning and budgeting practices for communication activities.

The introduction of the district development model puts more emphasis on the fact that collaboration among the three spheres of government is crucial

## **2.17 INTERNAL AUDIT**

The mandatory responsibilities of internal audit are set out in section 165 of the MFMA and section 45 of the Municipal Systems Act of 2000. Internal audit unit form part of the internal control and governance structures of the municipality and play an important role in monitoring activities of the municipality.

The objective of internal audit in discharging its duties is providing the reasonable assurance and advisory services to FBDM. Risk-based audit plans are prepared annually to execute audits. The audits

conducted places management in a position to assess whether the controls of the municipality are sufficient and effective; and to implement recommended actions where there is a need for improvement.

## **2.18 RISK MANAGEMENT SERVICES**

The Frances Baard District Municipality and Sol Plaatje Local Municipality have a dedicated risk management function in the terms of MFMA Act of 1999, Section 62(1)(c)(i). The risk management units are positioned under the office of the Municipal Manager and therefore are providing strategic direction on the management of organisation's risks. FBDM is currently providing a shared and support services to both Dikgatlong and Magareng local municipalities through a memorandum of agreement due limited capacity. Phokwane Local Municipality is not part of this agreement.

Fraud and risk management policies and strategies have been reviewed and adopted by council and are in the process of being implemented. Oversight role on implementation of fraud and risk management is vested with the Audit, Performance and Risk Committee (APRC) who monitors quarterly risk assessment reports.

## **2.19 LEGAL AND COMPLIANCE**

The legal and compliance unit in FBDM was established in 2014 and comprises of a manager and a legal intern. The unit occupies a strategic position in that it provides professional legal and compliance in the district.

The unit has been successful in dealing with all legal matters as received from all departments of the FBDM and has assisted local municipalities with legal advice and the drafting of contracts and legal opinions.

## **2.20 MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT**

The municipality operates daily under the parasol of the Constitution of South Africa 1996, the Municipal Finance Management Act (MFMA) 26 of 2003, and all the other relevant legislation in ensuring a sound and sustainable management of the financial affairs of the municipality.

The core functions of the department are to provide an effective and efficient financial management service in respect of the municipal assets, liabilities, revenue and expenditure in a sustained manner to maximize the district municipality's developmental role. The municipality is implementing approved

internal controls ensuring the effective functioning budget, revenue & expenditure and fair & transparent supply chain management processes.

Although the municipality relies profoundly on grant funding to finance its operations, it still succeeded to build the capacity (human and financial) of the local municipalities in its area of jurisdiction to assist them to perform their functions and achieve better audit outcomes. The municipality has adopted the intervention strategies designed in line with section 84 of the Municipal Structures Act 117 of 1998.

The municipality obtained an unqualified audit opinion with no findings during the 2020/21 financial year, with the financial viability of the municipality assessed to be sound. The internal policies and controls are reviewed when necessary to incorporate changes made with updated laws and regulations.

## **2.21 SOCIAL DEVELOPMENT**

HIV and AIDS can have a substantial impact on the growth of a particular population. However, there are many factors affecting the impact of the HIV virus on population progression. ARV treatment can prolong the lifespan of people that are HIV+.

Social grants are available to South African citizens and permanent residents. Non-citizens of South Africa may also receive South African social grants. Payment of social grants is made on condition that there is an agreement between South Africa and the country of origin of the non-citizen.

Social grants are a constitutional right to all South Africans as spelt out by Section 27 (1)(c) of the Constitution of South Africa which states:- *“Everyone has the right to have access to...social security including if they are unable to support themselves and their dependents, appropriate social assistance”*.

Old age grant is for the women and men who are 60 years and above.

Special grants have been introduced for war veterans who fought in the liberation struggle. Any person who qualifies is advised to contact their respective political parties.

A disability grant is a social grant intended to provide for the basic needs of adults (people who are over 18 years) who are unfit to work due to mental or physical disability.

A person can apply for a temporary disability grant where it is believed the disability will last between six months and a year, or a permanent disability grant where it is believed the disability will last for more than a year. There were 16,693 recipients of the disability grant in the district in February 2022.

The foster care grant is a grant for children who are looked after by foster parents.

The care dependency grant is dedicated to those children between the ages of 1 and 18 years old who are either mentally or physically disabled and need permanent home care.

The child support grant is designed for poor children and is usually given to the children's primary care givers. This is one of the grants with the highest number of recipients in the district.

## **2.22 YOUTH DEVELOPMENT**

This Frances Baard District Municipality reflects, political and strategic intentions on the mainstreaming of youth development in all policies, programmes, and Plans. This provides the framework against which Frances Baard District Municipality, as well as other sectors of society in the district, can develop and implement programmes and Projects that will facilitate the inclusion of youth in mainstream socio-economic life.

This was developed within a national and provincial context, dating back to 1994, when youth development was placed high on the transformation agenda of the country's democratic government.

### **3. DISTRICT-WIDE PRIORITY ISSUES:**

The district-wide priority issues take into consideration the priority issues of the local municipalities. The combination of local municipalities priority issues to produce district priority issues strengthens the process of alignment between the district integrated development plan and the IDPs of the local municipalities.

On this basis the district-wide priority issues for 2023/24 are summarized as follows:

#### **PRIORITY ISSUES – 2023/2024**

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1. Water and Sanitation
2. Roads and storm water
3. Housing & Land Development
4. Electricity
5. Spatial transformation
6. Disaster Management
7. Environmental Health Management

8. Local Economic Development & Youth Development
9. Unemployment
10. Social and community services
11. Education
12. Lighting
13. Recreational facilities

### ***3. ALIGNMENT WITH NATIONAL, PROVINCIAL AND DISTRICT PRIORITIES***

Local government as the “implementation hub” of the government’s vision, it is incumbent that there be synergy across all spheres of government’s plans to achieve maximum impact in resource allocation and project implementation. The prioritization of needs, allocation of resources and the implementation of projects within and between the three spheres of government should be aligned and harmonized. It is through this “concept” that planning at national, provincial, and local level relates and informs one another.

Alignment is built upon the following:

- The shared and common platform critical to alignment is made possible through a coherent set of national spatial guidelines based on the twin concepts of development potential and need.
- The normative principles and guidelines embodied in the National Spatial Development Perspective provide the central organising concept for facilitating alignment and serve as the concrete mechanisms and basic platform for better coordination and alignment of government programmes.
- The spatial perspective is at the centre of our view of alignment and coordination and is directed at facilitating discussions on the development potential of the space economy and serving as a frame of reference for guiding government actions. (Presidency)

Each of the three spheres of government has planning tools used in the execution of its mandate. At the national level there are: the National Development Plan (NDP) 2030, the Medium Term Strategic Framework (MTSF) 2014-2019, the National Spatial Development Perspective (NSDP) , the New Growth Path (NGP) and Service Delivery Agreement e.g.: Outcome 9 to mention only a few.

At the provincial level it is the Provincial Growth and Development Strategy (PGDS) and Strategic Plans of individual departments, and at the municipal level it is the Integrated Development Plans (IDP's) and DGDS.

#### 4. STRATEGIC OBJECTIVES

### KPA 1 – BASIC SERVICES

#### Programme Management and Advisory Services

**Goal: Improved access to sustainable basic services in the District**

**Core functions:**

- Planning facilitation
- Project Implementation Assistance
- Operation & Maintenance Assistance
- EPWP Implementation & Assistance
- Rural Roads Asset Management System
- Monitoring & Evaluation

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To assist LMs with infrastructure upgrading, operations and maintenance	Prioritised project lists to guide the upgrading, operations, and maintenance of infrastructure in the district	Number of municipalities assisted with the finalization of prioritized project lists	4	4	4	4	4
	Spending of allocated funds to support infrastructure operations and maintenance in the LMs	Percentage of allocated budget spent annually	100%	100%	100%	100%	100%
	Timeous submission of monitoring reports developed to support infrastructure operations and maintenance in the LMs	Number of monitoring reports submitted to council	4	4	4	4	4

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To create job opportunities for the unemployed through the promotion of EPWP principles	Number of Full-time equivalents (FTEs) created as per DORA and EPWP Incentive Agreement	Number of FTEs created	14	37	14	14	14
To support improved infrastructure planning in the district	Establishment and development of an electronic system to assist RRAMS function in the district	Number of electronic systems developed to assist with RRAMS in the district	–	1	–	–	–
	Percentage progress on the implementation of the RRAMS project to support improved infrastructure planning in the LMs as per the approved business plan	Percentage implementation of the approved business plan	100%	100%	100%	100%	100%
To support the provision of potable water, sanitation facilities, electricity and streets and storm water households in the district	Prioritised project lists for capital infrastructure projects in the district	Number of municipalities assisted with the finalization of prioritized project lists	4	4	4	4	4
	Spending of allocated funds to support capital infrastructure projects in the LMs	Percentage of allocated budget spent annually	100%	100%	100%	100%	100%
	Quarterly submission of project monitoring reports developed to support capital infrastructure projects in the LMs	Number of monitoring reports submitted to council	4	4	4	4	4

## Housing

**Goal: Facilitate the creation of sustainable human settlements in the district**

**Core functions:**

- Provide technical and administrative support to municipalities in the development of human settlements
- Facilitate housing delivery in the district
- Facilitate access to basic services
- Augment efficient land utilisation
- Facilitate the process to expand the property market

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To facilitate the reduction of the housing backlog	Developed and reviewed Human Settlements Sector Plans	Number of Human Settlement sector-plans developed and reviewed	4x sector plans developed	4x sector plans reviewed	4x sector plans reviewed	4x sector plans reviewed	4x sector plans reviewed
	Facilitate the subsidy application process	Number of progress reports submitted	12	12	12	12	12
Monitoring of human settlements development in 3 LMs	Reporting on the accreditation programme	Number of accreditation reports to COGHSTA	12	12	12	12	12
		Number of accreditation reports to National Department of Human Settlements	4	4	4	4	4

## KPA 2: LOCAL ECONOMIC DEVELOPMENT

### Local Economic Development

**Goal: Facilitate growth, development, and diversification of the district economy by optimising all available resources**

**Core function:**

- Promoting economic development in the district

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To support the development of a diverse economy	Completion of programmes aimed at the diversification of the district economy	Percentage completion of planned diversification programmes	100%	100%	100%	100%	100%
To support the development of learning and skilful economies	Completion of programmes aimed at developing learning and skilful economies	Percentage completion of planned programmes	100%	100%	100%	100%	100%
To facilitate the development of enterprises	Completion of programmes aimed at developing enterprises	Percentage completion of planned programmes	100%	100%	100%	100%	100%
To facilitate the development of inclusive economies	Completion of programmes aimed at developing inclusive economies	Percentage completion of planned programmes	100%	100%	100%	100%	100%

## Tourism

**Goal: Ensure the development of a vibrant tourism sector that facilitates sustainable economic, environmental and social benefits in the district**

**Core function:** Tourism development, promotion and marketing

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To promote tourism in the Frances Baard District	Upgrading, restoration and promoting of tourist attractions	Percentage upgrading, restoration and promoting of tourist attractions	100%	100%	100%	100%	100%
	Facilitate strategic partnerships and participation of tourism role-players	Percentage implementation of annual action plans to facilitate strategic partnerships and participation of tourism role-players	100%	100%	100%	100%	100%

## KPA 3 - MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION

### Environmental Health Management

**Goal: To render and support sustainable municipal health, environmental planning and management in the district**

**Core function:**

- Rendering of municipal health services in the district
- Rendering of environmental health planning and management in the district

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To monitor and enforce national environmental	Water samples to monitor water quality	Number of water samples collected and analysed	480	480	480	480	480

health norms and standards in the Frances Baard District	Inspections at food premises to determine food safety	Number of inspections at food premises	700	700	700	700	700
	Surface swabs to analyse for diseases and other health risks	Number of surface swabs collected for analysis	180	180	180	180	180
	Food handlers trained in environmental health requirements	Number of food handlers trained	420	420	420	420	420
	Inspections to determine health safety at non-food premises	Number of inspections conducted at non-food premises to determine health safety	336	364	392	420	420
	Development and implementation of tariffs policy	Percentage progress on the development of tariff policies	–	50%	50%	–	–
		Percentage implementation of the developed tariff policy	–	–	–	100%	100%

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To implement and monitor environmental planning and management in the Frances Baard District	Successful awareness campaigns conducted	Number of awareness campaigns	84	84	84	84	84
	Environmental calendar days successfully celebrated	Number of environmental calendar days celebrated	7	7	7	7	7
	Updating of atmospheric emissions inventory	Number of atmospheric emissions inventory updates performed	4	4	4	4	4
	Air quality ambient monitoring reports to	Number of monitoring reports	4	4	4	4	4

	assess air quality in the district						
	Develop and implementation of the climate change project	Percentage progress on the development of the climate change project	100%	100%	-	-	-
		Percentage implementation of the climate change project	-	-	100%	100%	100%
	Review of the Air Quality Management Plan	Percentage progress in the review of the Air Quality Management Plan	100%	100%	-	-	-
	Review of the Integrated Waste Management Plan	Percentage progress in the review of the Integrated Waste Management Plan	100%	100%	-	-	-

## Disaster Management

**Goals: Promotion and implementation of an effective and efficient disaster management and fire-fighting service in the Frances Baard District**

**Core functions:**

- Disaster Management
- Fire Fighting
- Safeguarding of assets

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022 /23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026 /27
To support 3 local municipalities by creating institutional capacity for Disaster Management	Training of volunteers in Disaster risk Management	Number of volunteers trained	20	20	20	20	20
	Review of disaster management plans	Number of disaster management plans reviewed	-	-	-	4	-
	Training of emerging farmers in the disaster risk management		-	100 %	-	-	-

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022 /23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026 /27
To reduce risks and build resilience for all communities within the district	Conduct disaster management awareness programmes within the district	Number of awareness programmes conducted	4	4	4	4	4
To assist local municipalities by implementing Response and Recovery mechanisms as per National Disaster Management Framework	Assist communities after disastrous events	Percentage response to requests on disastrous incidents in the local municipalities	100%	100 %	100%	100%	100%
To develop institutional capacity and acquire resources for firefighting services for 3 local municipalities in the district	Secure facilities and maintain firefighting equipment for 3x LMs	Percentage securing and maintenance of firefighting equipment for 3x LMs	100%	100 %	100%	100%	100%
To ensure effective internal security measures	Secure and maintain council's security systems	Number of security systems maintained	3	3	3	3	3

## Human Resource Management

**Goal: To provide a fully effective Human Resources Management & Development function in FBDM and offer support to local municipalities**

**Core functions:**

- Human Resource Management and Development

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To comply with legislative requirements relating to human resource management	Compliance with human resources management and development reporting requirements	Percentage compliance with HRM &D reporting requirements	100%	100%	100%	100%	100%

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
and development							
To provide human resource management and development support to local municipalities	Providing HR support to local municipalities	Percentage implementation of the annual HR support plan	100%	100%	100%	100%	100%

## Records Management

**Goal: Provide sound records management and office support services**

**Core functions:**

- Records Management services
- Office support services
- Maintenance of buildings

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To comply with the Provincial Archives Act at Frances Baard District Municipality and support LMs towards compliance	Provision of records management and advisory services in the district	Percentage implementation of the annual records management and advisory plan	100%	100%	100%	100%	100%
	Provision of records management and advisory support provided to local municipalities	Percentage implementation of the annual records management and advisory support plan	100%	100%	100%	100%	100%
To provide effective and efficient office	Effective and efficient office support services	Number of progress reports on	12	12	12	12	12

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
support functions		office support services					
To provide effective and cost-efficient office support services	Maintenance of municipal building	Percentage maintenance of the municipal building	100%	100%	100%	100%	100%

## Information Communication Technology

**Goal: To provide an agile, effective and reliable ICT support and environment within the district**

**Core function:**

- ICT Services Management
- ICT Strategic support to local municipalities

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To upgrade obsolete ICT infrastructure and implement ICT solutions within the district.	Upgrading of ICT infrastructure and implementation of ICT solutions within the district	Percentage upgrading and implementation	100%	100%	100%	100%	100%
To provide technical support to three local municipalities.	Provision of technical support to local municipalities	Percentage implementation of the annual support plan	100%	100%	100%	100%	100%

## Integrated Development Planning

**Goal: To attain credible and implementable IDPs in the district**

**Core function:**

- Integrated Development Planning

Objective			Key Performance Target
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	Key Performance Indicator	Unit of measurement	Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To develop and review the district municipality's IDP in compliance with legislation	Annual development and review of the IDP	Percentage development and review of the district IDP	100%	100%	100%	100%	100%
To support the local municipalities in the preparation and review of their IDPs	Support local municipalities in the development and review of their IDPs	Percentage implementation of the annual support plan	100%	100%	100%	100%	100%

## Spatial Planning

**Goal: Facilitate the development of sustainable human settlements through effective town and regional planning**

**Core function:**

- To provide spatial planning support to the local municipalities

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To facilitate the development of urban and rural areas in accordance with the relevant legislation.	Processed land development applications received.	Percentage of land development applications received from LMs processed	100%	100%	100%	100%	100%
	Development of precinct plans	Percentage progress on the development of precinct plans for 2x LMs	100% Development of a precinct plan for Dikgatlong LM	100% Development of a precinct plan for Magareng LM	-	-	-
	Development of nodal plans	Percentage development of nodal plans for 2x LMs	-	-	-	100% Development of a nodal plan for Phokwane LM	100% Development of a nodal plan for Dikgatlong LM

	Township revitalisation and urbanisation plan developed	Percentage progress on township revitalisation and urbanisation plan developed for Magareng LM	-	-	100%	-	-
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## Geographic Information System

**Goal: To provide reliable spatial information as a planning and management tool to enhance service delivery**

**Core function:**

- Provision of spatial information to inform planning and decision-making

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To promote the use of GIS as a tool in the district	Provision of GIS services in the district	Percentage access and maintenance of GIS in the district	100%	100%	100%	100%	100%

## Performance Management System

**Goal: To maintain and improve Performance Management System within the district**

**Core function:**

- Implementation of a Performance Management System

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target			
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26
To maintain a functional Performance Management System in FBDM	Maintain a functional PMS for FBDM	Percentage compliance on PMS in FBDM	100%	100%	100%	100%
To assist & support local municipalities with performance management in the district	Support provided to local municipalities on PMS	Percentage implementation of the annual support plan	100%	100%	100%	100%

## KPA4: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

### Communication and Media

**Goal: Create, strengthen, and maintain a positive opinion of the district through effective channels of communication**

**Core function:**

- Communication and media services

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To keep the public informed on government activities in the district	Communication strategy to regulate external communication in the district	Percentage implementation of an annual action plan	100%	100%	100%	100%	100%
	Development of media policies for 2x local municipalities	Percentage development of media policies	100%	-	-	-	-
	Development of communication policies for 3x local municipalities	Percentage development of communication policies	-	100%	-	-	-
To improve internal communication through the implementation of the internal communication plan	Successfully implemented internal communication plan	Percentage implementation of the internal communication plan	100%	100%	100%	100%	100%

### Legal and Compliance

**Goal: To provide an effective legal and compliance service in the district**

**Core function:**

- Provision of legal services

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To provide legal and	Legal advisory and	Percentage provision of	100%	100%	100%	100%	100%

compliance services in the district	compliance services in the district	legal advisory and compliance services					
Provision of sound legal binding contracts in the district	Provision of legal contract services in the district	Percentage provision of legal contract services	100%	100%	100%	100%	100%

## Internal Auditing

**Goal: Provision of internal audit services in the FBDM and the two local municipalities**

**Core functions:**

- Internal Auditing

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To evaluate the adequacy and effectiveness of control processes and assessment of compliance with legislation in FBDM and the two local municipalities	Internal audits completed according to Internal Audit plans	Percentage implementation of the annual audit plans	100%	100%	100%	100%	100%

## Risk Management

**Goal: Mitigation of risks, prevention and management of fraud and corruption in the district.**

**Core Functions:**

- Management of risk activities in the district;
- Prevention and management of fraud and corruption activities in the district

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To manage risk activities in FBDM, Magareng and Dikgatlong Local Municipalities	Percentage Implementation of annual Risk Implementation plan for FBDM	100% Implementation of annual risk plan	100%	100%	100%	100%	100%
	Percentage Implementation of annual Risk Implementation plan for Dikgatlong & Magareng LMs	100% Implementation of risk management plan for Dikgatlong & Magareng LMs	100%	100%	100%	100%	100%
To prevent and manage fraud and anti-corruption in FBDM, Magareng and Dikgatlong Local Municipalities	Percentage Implementation of annual fraud and anti-corruption plan for FBDM	100% Implementation of anti-corruption and fraud management plan for FBDM	100%	100%	100%	100%	100%
	Percentage Implementation of annual fraud and anti-corruption plan for Dikgatlong & Magareng LMs	100% Implementation of anti-corruption and fraud management plan for Dikgatlong & Magareng LMs	100%	100%	100%	100%	100%

## Youth Development

**Goal: Mainstream youth development, promote the advancement of youth economic empowerment and the provision of skills and training.**

**Core function:**

- Youth Development

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To facilitate and coordinate youth	Coordination of stakeholders	Number of engagement platforms facilitated	4	4	4	4	4

development in the district	Youth Development Programmes coordinated within the district	Percentage coordination of youth development programmes	100%	100%	100%	100%	100%
-----------------------------	--	---	------	------	------	------	------

## Special Programmes

**Goal: Advancing special programmes among the marginalized community groups in the district.**

**Core function:**

- Facilitate special programmes and commemorative days in the district

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To facilitate and coordinate special programmes in the district	Facilitation and coordination of special programmes in the district	Percentage completion of planned programmes	100%	100%	100%	100%	100%

## Committee Services

**Goal: To provide efficient and effective coordination and support for council and its committees**

**Core function:**

- Council & Committee Services

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To ensure the effective and efficient functioning of council and its committees	Fully functional council and its committees	Percentage facilitation of council and committee meetings	100%	100%	100%	100%	100%

## KPA 5: FINANCIAL VIABILITY AND MANAGEMENT

### Goals:

- Facilitation of effective and efficient system of budgeting and reporting, in compliance with applicable legislation.
- To provide an effective system of sound financial management in revenue and expenditure in compliance with applicable legislation.
- Provide an effective and efficient supply chain management system for the district municipality

### Core functions:

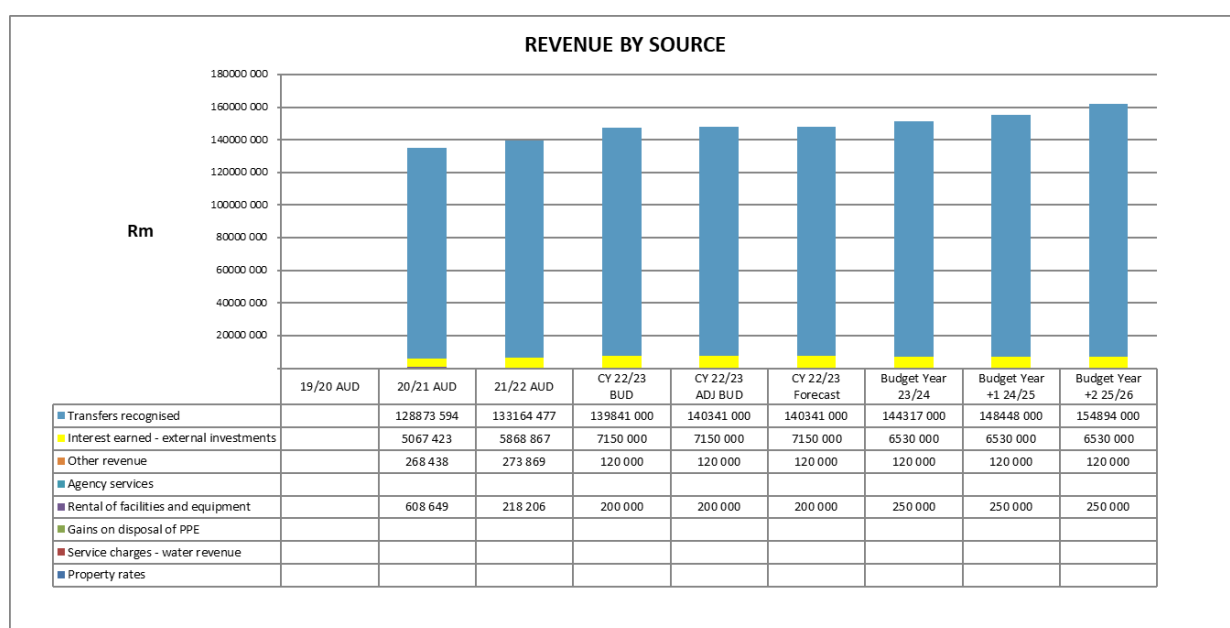
- Financial Compliance and reporting in FBDM
- Financial management support to LMs
- Management of assets and liabilities
- Supply Chain Management

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To ensure compliance to all accounting and legislative reporting requirements	Compliance to budgeting and reporting requirements	Percentage compliance to legislation	100%	100%	100%	100%	100%
To provide financial management support to Local Municipalities in the district	Provide financial management support to local municipalities	Percentage implementation of the annual support plan	100%	100%	100%	100%	100%
To ensure implementation of supply chain management policies and related prescripts	Compliance with Treasury's supply chain management system	Percentage compliance	100%	100%	100%	100%	100%
To ensure sound financial management practices according to National Treasury guidelines	To implement sound financial management (revenue & expenditure) practices in accordance with National	Percentage compliance	100%	100%	100%	100%	100%

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
	Treasury guidelines						

## 5. ANNUAL BUDGET 2023/24 SUMMARY

The following graph indicates the main categories of revenue for the 2023/24 financial year:

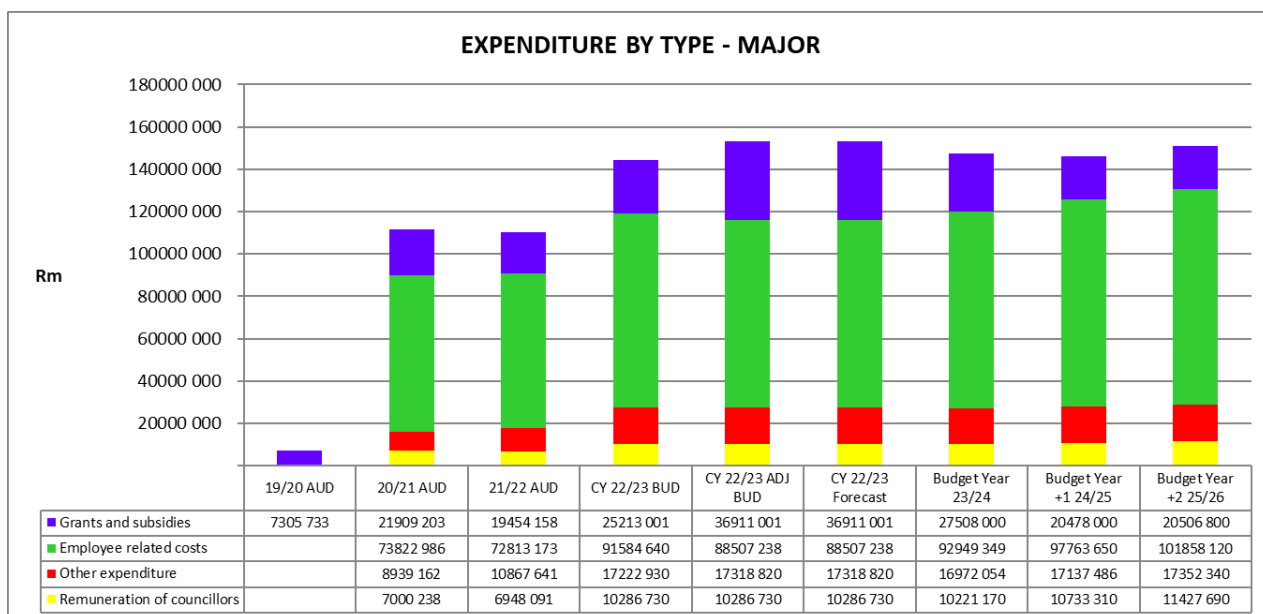


The main source of revenue is still operating grants from government which is 95% of the total revenue. The growth in income is limited to the the current inflation rate and an increase in the GDP that is expected to be 0.9%.

The municipality does not render basic services that can generate revenue.

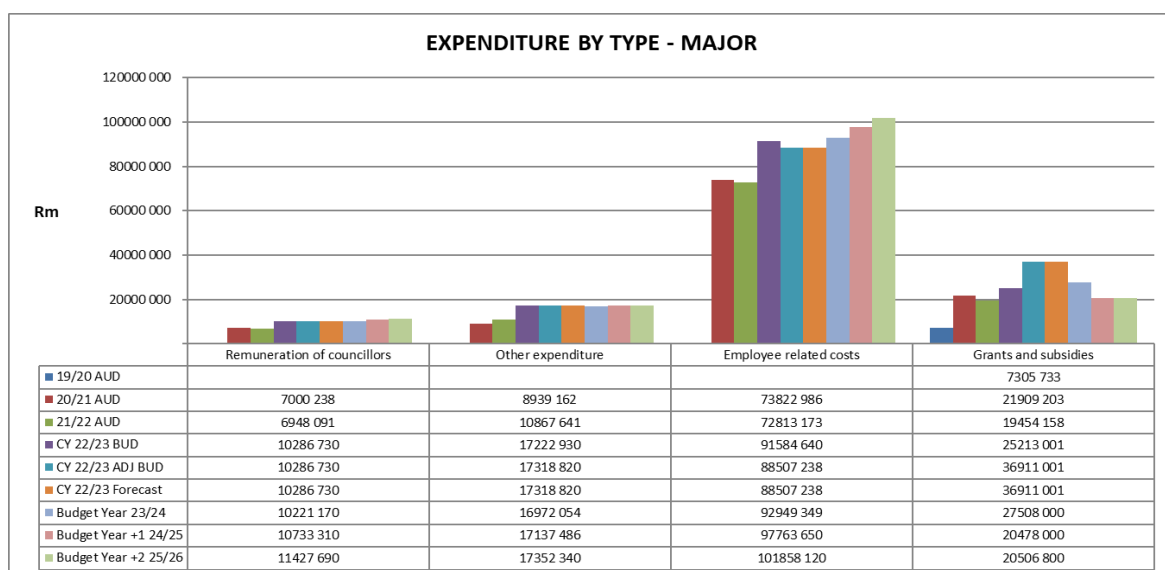
The following graph indicates the main categories of expenditure for the 2023/24 financial year:

### Expenditure by Type – Major:



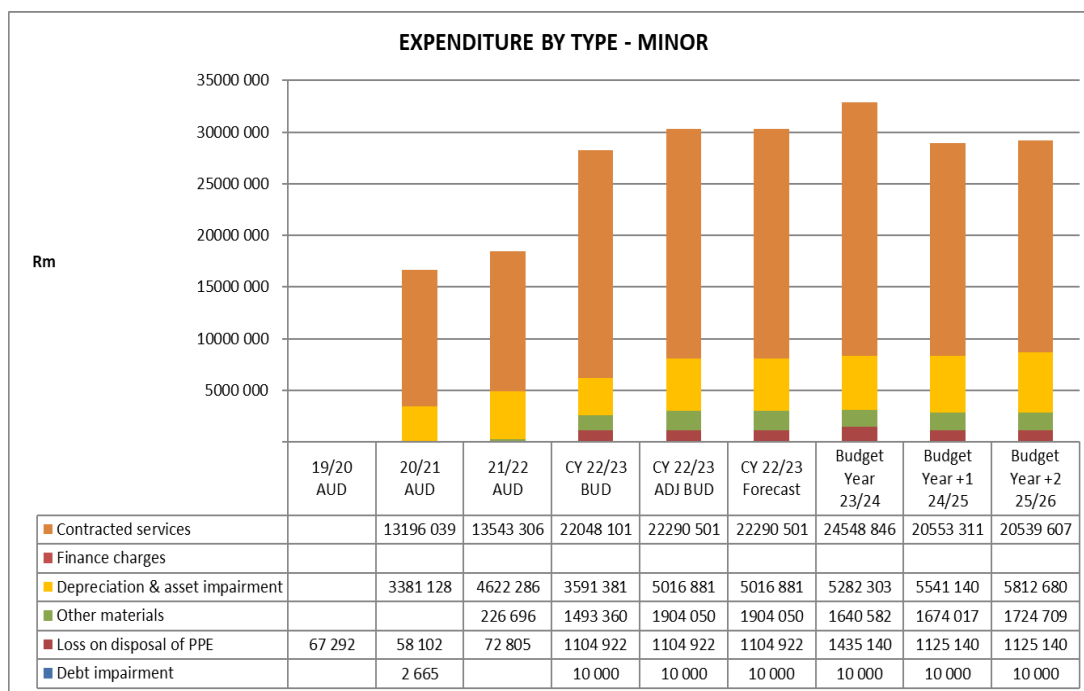
Graph clearly illustrates the decrease trends in grants and subsidies for 23/24 as opposed to 22/23 financial year, this is due to an decrease of the o&m and capital allocation to local municipalities.

Councillor's remuneration reflects a fair increase over the past years based on the Remuneration of Public Office Bearers Act, 1998 (Act No. 20 Of 1998) .



### 5.1 Expenditure by Type – Minor:

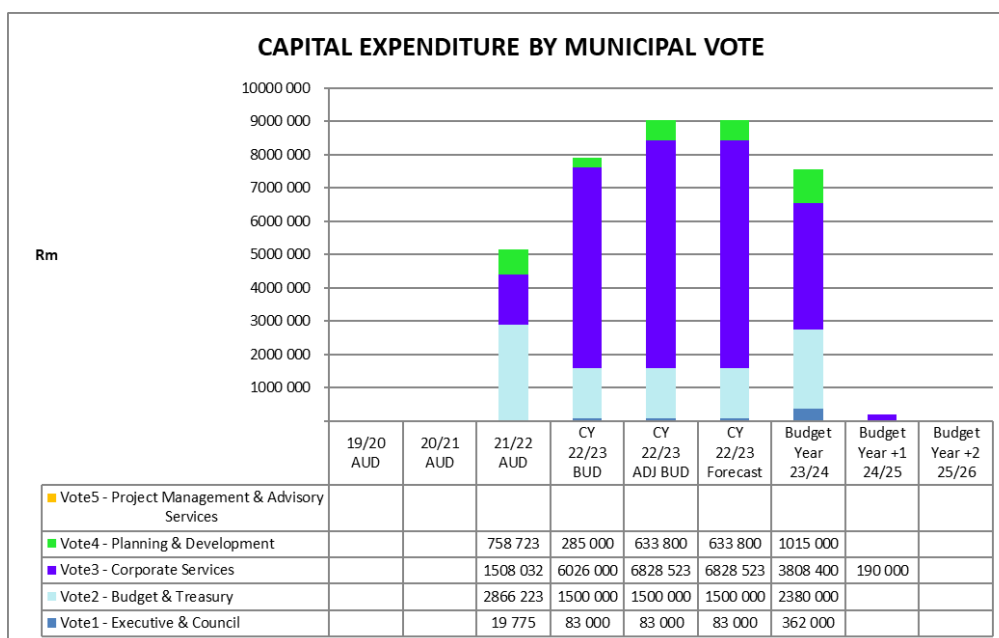
Expenditure relating to minor expenditure consists mainly of finance charges, depreciation & asset impairment, other materials, loss on disposal of PPE and Debt impairment.



## 5.2 Capital Expenditure – R 7,5 m

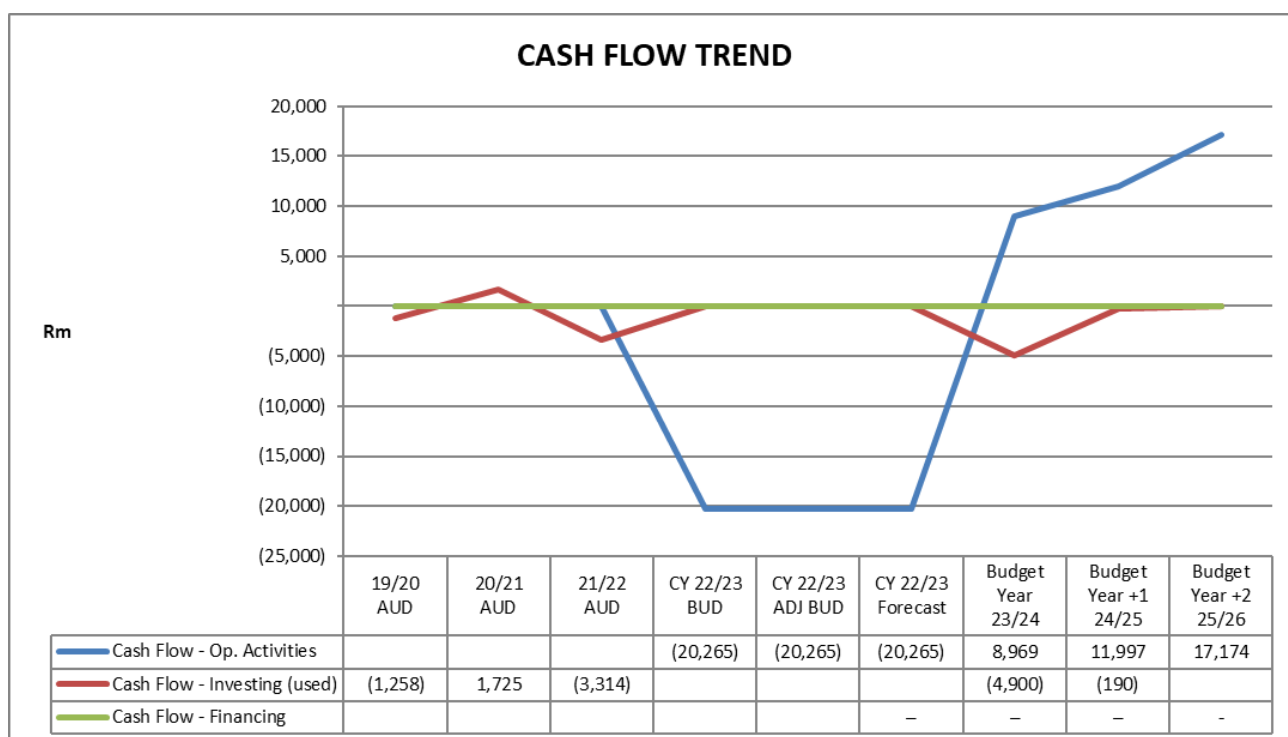
The capital needs of the municipality mainly consists mainly of construction process of fire engine base in Jan Kempdorp.

## 5.3 Capital Expenditure – Municipal Source



Capital Expenditure is funded from internal funding (Table A5 and SA36)

## 5.4 Projected Cash Flows



## 6. POLICY REVIEWS

In accordance with the MFMA the mayor of a municipality must co-ordinate the processes for preparing the annual budget and for reviewing the municipality's integrated development plan and budget-related policies to ensure that the tabled budget and any revisions of the integrated development plan and budget-related policies are mutually consistent and credible. Therefore all budget related policies have been reviewed during the course of the financial year and any amendments if necessary will be implemented as an ongoing process during the 2023/24 budget year. The following policies have been classified as budget related:

- **Asset management Policy**  
*Approved on 23 September 2015*
- **Debt and Credit Control Policy**  
*Approved on 29 May 2018*
- **Tariff Policy**  
*Approved on 29 May 2018*
- **Investment Policy**  
*Approved on 29 May 2018*
- **Supply Chain Management Policy**

*Approved on 29 May 2018*

- ***Budget Policy***  
*Approved on 29 May 2018*
- ***Virement Policy***  
*Reviewed on 28 July 2021*
- ***Cost Containment Policy***  
*Approved on*

# ***QUALITY CERTIFICATE***

DC9 Frances Baard District Municipality – Annual Budget 2023/24

I ZM Bogatsu, Municipal Manager of Frances Baard District Municipality, hereby certify that the adjustment budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the adjustment budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name: ZM Bogatsu

Municipal Manager of Frances Baard District Municipality (DC9)

Signature: 

Date: 30 May 2023

# ***BUDGET TABLES***

DC9 Frances Baard - Table A1 Budget Summary

Description	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
<b>R thousands</b>										
<b>Financial Performance</b>										
Property rates	-	-	-	-	-	-	-	-	-	-
Service charges	-	-	-	-	-	-	-	-	-	-
Investment revenue	-	5 067	5 869	7 150	7 150	7 150	7 092	6 530	6 530	6 530
Transfer and subsidies - Operational	-	128 874	133 164	139 841	140 341	140 341	135 104	144 317	148 448	154 894
Other own revenue	-	866	492	320	320	320	246	370	370	370
<b>Total Revenue (excluding capital transfers and contributions)</b>	-	134 807	139 525	147 311	147 811	147 811	142 442	151 217	155 348	161 794
Employee costs	-	73 823	72 813	91 585	88 507	88 507	61 815	92 949	97 764	101 858
Remuneration of councillors	-	7 000	6 948	10 287	10 287	10 287	7 502	10 221	10 733	11 428
Depreciation and amortisation	-	3 381	4 622	3 591	5 017	5 017	437	5 282	5 541	5 813
Interest	-	-	-	-	-	-	-	-	-	-
Inventory consumed and bulk purchases	-	1 251	1 045	1 493	1 904	1 904	1 096	1 641	1 674	1 725
Transfers and subsidies	-	19 454	25 070	25 206	33 806	33 806	20 930	27 508	20 478	20 507
Other expenditure	-	22 197	24 495	39 292	39 631	39 631	21 763	42 966	38 826	39 027
<b>Total Expenditure</b>	-	127 106	134 993	171 455	179 152	179 152	113 543	180 567	175 016	180 357
<b>Surplus/(Deficit)</b>	-	7 701	4 532	(24 144)	(31 341)	(31 341)	28 900	(29 350)	(19 668)	(18 563)
Transfers and subsidies - capital (monetary allocations)	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	-	7 701	4 532	(24 144)	(31 341)	(31 341)	28 900	(29 350)	(19 668)	(18 563)
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) for the year</b>	-	7 701	4 532	(24 144)	(31 341)	(31 341)	28 900	(29 350)	(19 668)	(18 563)
<b>Capital expenditure &amp; funds sources</b>										
<b>Capital expenditure</b>	-	-	5 153	7 984	9 135	9 135	7 842	7 565	190	-
Transfers recognised - capital	-	-	750	75	99	99	781	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-	-
Internally generated funds	-	-	4 402	7 909	9 037	9 037	7 061	7 565	190	-
<b>Total sources of capital funds</b>	-	-	5 153	7 984	9 135	9 135	7 842	7 565	190	-
<b>Financial position</b>										
Total current assets	-	138 813	148 869	106 147	104 457	104 457	124 687	129 825	143 923	143 722
Total non current assets	-	60 229	78 119	72 218	79 270	79 270	80 394	77 410	70 553	69 900
Total current liabilities	-	40 768	44 753	24 834	31 390	31 390	(4 116)	51 800	49 359	47 399
Total non current liabilities	(29 139)	27 657	29 487	33 493	35 323	35 323	26 172	32 087	32 087	32 087
Community wealth/Equity	-	128 352	151 449	56 566	32 544	32 544	91 415	123 348	133 030	134 135
<b>Cash flows</b>										
Net cash from (used) operating	-	-	75 967	(21 545)	(21 545)	(21 545)	(133 869)	(27 218)	(10 535)	(11 086)
Net cash from (used) investing	-	-	-	7 984	7 984	7 984	-	(8 700)	(219)	-
Net cash from (used) financing	-	-	-	-	-	-	-	-	-	-
<b>Cash/cash equivalents at the year end</b>	-	-	75 967	(13 561)	(13 561)	(13 561)	(133 869)	51 181	40 427	29 341
<b>Cash backing/surplus reconciliation</b>										
Cash and investments available	-	110 135	112 930	90 397	90 113	90 113	113 905	92 657	108 437	108 247
Application of cash and investments	-	6 345	6 651	10 162	15 195	15 195	(17 635)	5 356	4 167	2 208
<b>Balance - surplus (shortfall)</b>	-	103 790	106 278	80 235	74 917	74 917	131 540	87 301	104 270	106 039
<b>Asset management</b>										
Asset register summary (WDV)	-	52 169	71 455	64 158	72 599	72 599	70 739	70 739	63 882	63 229
Depreciation	-	3 381	4 622	3 591	5 017	5 017	5 282	5 282	5 541	5 813
Renewal and Upgrading of Existing Assets	-	-	3 409	3 437	4 452	4 452	5 498	2 550	-	-
Repairs and Maintenance	-	3 602	5 193	5 819	6 155	6 155	5 872	5 872	4 312	4 411
<b>Free services</b>										
Cost of Free Basic Services provided	-	-	-	-	-	-	-	-	-	-
Revenue cost of free services provided	-	-	-	-	-	-	-	-	-	-
<b>Households below minimum service level</b>										
Water:	-	-	-	-	-	-	-	-	-	-
Sanitation/sewerage:	-	-	-	-	-	-	-	-	-	-
Energy:	-	-	-	-	-	-	-	-	-	-
Refuse:	-	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
<b>R thousand</b>	<b>1</b>									
<b>Revenue - Functional</b>										
<b>Governance and administration</b>		–	131 594	136 125	140 731	141 231	141 231	144 351	150 566	157 439
Executive and council		–	489	514	–	500	500	–	–	–
Finance and administration		–	131 105	135 611	140 731	140 731	140 731	144 351	150 566	157 439
Internal audit		–	–	–	–	–	–	–	–	–
<b>Community and public safety</b>		–	–	–	–	–	–	–	–	–
Community and social services		–	–	–	–	–	–	–	–	–
Sport and recreation		–	–	–	–	–	–	–	–	–
Public safety		–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–
<b>Economic and environmental services</b>		–	3 212	3 401	6 580	6 580	6 580	6 866	4 782	4 355
Planning and development		–	3 212	3 401	6 580	6 580	6 580	6 866	4 782	4 355
Road transport		–	–	–	–	–	–	–	–	–
Environmental protection		–	–	–	–	–	–	–	–	–
<b>Trading services</b>		–	–	–	–	–	–	–	–	–
Energy sources		–	–	–	–	–	–	–	–	–
Water management		–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–
Waste management		–	–	–	–	–	–	–	–	–
<b>Other</b>	4	–	–	–	–	–	–	–	–	–
<b>Total Revenue - Functional</b>	2	–	134 807	139 525	147 311	147 811	147 811	151 217	155 348	161 794
<b>Expenditure - Functional</b>										
<b>Governance and administration</b>		–	68 906	70 339	93 602	93 591	93 591	94 156	95 054	98 661
Executive and council		–	18 730	18 755	27 371	27 875	27 875	27 585	28 182	29 397
Finance and administration		–	47 120	48 807	62 715	62 200	62 200	62 533	62 690	64 932
Internal audit		–	3 056	2 776	3 516	3 516	3 516	4 038	4 182	4 333
<b>Community and public safety</b>		–	9 829	11 280	15 830	14 887	14 887	17 382	18 059	18 791
Community and social services		–	7 795	7 690	11 402	10 578	10 578	12 996	13 506	14 062
Sport and recreation		–	–	–	–	–	–	–	–	–
Public safety		–	–	–	–	–	–	–	–	–
Housing		–	2 035	3 590	4 428	4 309	4 309	4 386	4 554	4 729
Health		–	–	–	–	–	–	–	–	–
<b>Economic and environmental services</b>		–	46 029	50 572	60 928	69 539	69 539	65 139	57 893	58 756
Planning and development		–	37 555	40 838	48 883	57 494	57 494	52 441	44 737	45 270
Road transport		–	–	–	–	–	–	–	–	–
Environmental protection		–	8 474	9 733	12 045	12 045	12 045	12 698	13 156	13 486
<b>Trading services</b>		–	–	–	–	–	–	–	–	–
Energy sources		–	–	–	–	–	–	–	–	–
Water management		–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–
Waste management		–	–	–	–	–	–	–	–	–
<b>Other</b>	4	–	2 286	2 793	3 586	3 658	3 658	3 890	4 010	4 149
<b>Total Expenditure - Functional</b>	3	–	127 050	134 983	173 945	181 676	181 676	180 567	175 016	180 357
<b>Surplus/(Deficit) for the year</b>		–	7 757	4 542	(26 634)	(33 865)	(33 865)	(29 350)	(19 668)	(18 563)

## References

- Government Finance Statistics Functions and Sub-functions are standardised to assist the compilation of national and international accounts for comparison purposes
- Total Revenue by functional classification must reconcile to Total Operating Revenue shown in Budgeted Financial Performance (revenue and expenditure)
- Total Expenditure by Functional Classification must reconcile to Total Operating Expenditure shown in Budgeted Financial Performance (revenue and expenditure)
- All amounts must be classified under a functional classification. The GFS function 'Other' is only for Abbatoirs, Air Transport, Forestry, Licensing and Regulation, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification.

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
<b>R thousand</b>	<b>1</b>									
<b>Revenue - Functional</b>										
<b>Municipal governance and administration</b>			131 594	136 125	140 731	141 231	141 231	144 351	150 566	157 439
Executive and council		-	489	514	-	500	500	-	-	-
Mayor and Council		-	489	514	-	500	500	-	-	-
Municipal Manager, Town Secretary and Chief Executive		-	-	-	-	-	-	-	-	-
Finance and administration		-	131 105	135 611	140 731	140 731	140 731	144 351	150 566	157 439
Administrative and Corporate Support		-	-	-	-	-	-	-	-	-
Asset Management		-	-	-	-	-	-	-	-	-
Finance		-	131 105	135 611	140 731	140 731	140 731	144 351	150 566	157 439
Fleet Management		-	-	-	-	-	-	-	-	-
Human Resources		-	-	-	-	-	-	-	-	-
Information Technology		-	-	-	-	-	-	-	-	-
Legal Services		-	-	-	-	-	-	-	-	-
Marketing, Customer Relations, Publicity and Media Co-		-	-	-	-	-	-	-	-	-
Property Services		-	-	-	-	-	-	-	-	-
Risk Management		-	-	-	-	-	-	-	-	-
Security Services		-	-	-	-	-	-	-	-	-
Supply Chain Management		-	-	-	-	-	-	-	-	-
Valuation Service		-	-	-	-	-	-	-	-	-
Internal audit		-	-	-	-	-	-	-	-	-
Governance Function		-	-	-	-	-	-	-	-	-
<b>Community and public safety</b>										
Community and social services										
Aged Care		-	-	-	-	-	-	-	-	-
Agricultural		-	-	-	-	-	-	-	-	-
Animal Care and Diseases		-	-	-	-	-	-	-	-	-
Cemeteries, Funeral Parlours and Crematoriums		-	-	-	-	-	-	-	-	-
Child Care Facilities		-	-	-	-	-	-	-	-	-
Community Halls and Facilities		-	-	-	-	-	-	-	-	-
Consumer Protection		-	-	-	-	-	-	-	-	-
Cultural Matters		-	-	-	-	-	-	-	-	-
Disaster Management		-	-	-	-	-	-	-	-	-
Education		-	-	-	-	-	-	-	-	-
Indigenous and Customary Law		-	-	-	-	-	-	-	-	-
Industrial Promotion		-	-	-	-	-	-	-	-	-
Language Policy		-	-	-	-	-	-	-	-	-
Libraries and Archives		-	-	-	-	-	-	-	-	-
Literacy Programmes		-	-	-	-	-	-	-	-	-
Media Services		-	-	-	-	-	-	-	-	-
Museums and Art Galleries		-	-	-	-	-	-	-	-	-
Population Development		-	-	-	-	-	-	-	-	-
Provincial Cultural Matters		-	-	-	-	-	-	-	-	-
Theatres		-	-	-	-	-	-	-	-	-
Zoo's		-	-	-	-	-	-	-	-	-
Sport and recreation										
Beaches and Jetties		-	-	-	-	-	-	-	-	-
Casinos, Racing, Gambling, Wagering		-	-	-	-	-	-	-	-	-
Community Parks (including Nurseries)		-	-	-	-	-	-	-	-	-
Recreational Facilities		-	-	-	-	-	-	-	-	-
Sports Grounds and Stadiums		-	-	-	-	-	-	-	-	-
Public safety										
Civil Defence		-	-	-	-	-	-	-	-	-
Cleansing		-	-	-	-	-	-	-	-	-
Control of Public Nuisances		-	-	-	-	-	-	-	-	-
Fencing and Fences		-	-	-	-	-	-	-	-	-
Fire Fighting and Protection		-	-	-	-	-	-	-	-	-
Licensing and Control of Animals		-	-	-	-	-	-	-	-	-
Police Forces, Traffic and Street Parking Control		-	-	-	-	-	-	-	-	-
Pounds		-	-	-	-	-	-	-	-	-
Housing										
Housing		-	-	-	-	-	-	-	-	-
Informal Settlements		-	-	-	-	-	-	-	-	-
Health										
Ambulance		-	-	-	-	-	-	-	-	-
Health Services		-	-	-	-	-	-	-	-	-
Laboratory Services		-	-	-	-	-	-	-	-	-
Food Control		-	-	-	-	-	-	-	-	-
Health Surveillance and Prevention of Communicable		-	-	-	-	-	-	-	-	-
Vector Control		-	-	-	-	-	-	-	-	-
Chemical Safety		-	-	-	-	-	-	-	-	-

<b>Economic and environmental services</b>	-	3 212	3 401	6 580	6 580	6 580	6 866	4 782	4 355	
Planning and development	-	3 212	3 401	6 580	6 580	6 580	6 866	4 782	4 355	
Billboards	-	-	-	-	-	-	-	-	-	
Corporate Wide Strategic Planning (IDPs, LEDs)	-	3 212	3 401	6 580	6 580	6 580	6 866	4 782	4 355	
Central City Improvement District	-	-	-	-	-	-	-	-	-	
Development Facilitation	-	-	-	-	-	-	-	-	-	
Economic Development/Planning	-	-	-	-	-	-	-	-	-	
Regional Planning and Development	-	-	-	-	-	-	-	-	-	
Town Planning, Building Regulations and Enforcement, and	-	-	-	-	-	-	-	-	-	
Project Management Unit	-	-	-	-	-	-	-	-	-	
Provincial Planning	-	-	-	-	-	-	-	-	-	
Support to Local Municipalities	-	-	-	-	-	-	-	-	-	
Road transport	-	-	-	-	-	-	-	-	-	
Public Transport	-	-	-	-	-	-	-	-	-	
Road and Traffic Regulation	-	-	-	-	-	-	-	-	-	
Roads	-	-	-	-	-	-	-	-	-	
Taxi Ranks	-	-	-	-	-	-	-	-	-	
Environmental protection	-	-	-	-	-	-	-	-	-	
Biodiversity and Landscape	-	-	-	-	-	-	-	-	-	
Coastal Protection	-	-	-	-	-	-	-	-	-	
Indigenous Forests	-	-	-	-	-	-	-	-	-	
Nature Conservation	-	-	-	-	-	-	-	-	-	
Pollution Control	-	-	-	-	-	-	-	-	-	
Soil Conservation	-	-	-	-	-	-	-	-	-	
<b>Trading services</b>	-	-	-	-	-	-	-	-	-	
Energy sources	-	-	-	-	-	-	-	-	-	
Electricity	-	-	-	-	-	-	-	-	-	
Street Lighting and Signal Systems	-	-	-	-	-	-	-	-	-	
Nonelectric Energy	-	-	-	-	-	-	-	-	-	
Water management	-	-	-	-	-	-	-	-	-	
Water Treatment	-	-	-	-	-	-	-	-	-	
Water Distribution	-	-	-	-	-	-	-	-	-	
Water Storage	-	-	-	-	-	-	-	-	-	
Waste water management	-	-	-	-	-	-	-	-	-	
Public Toilets	-	-	-	-	-	-	-	-	-	
Sewerage	-	-	-	-	-	-	-	-	-	
Storm Water Management	-	-	-	-	-	-	-	-	-	
Waste Water Treatment	-	-	-	-	-	-	-	-	-	
Waste management	-	-	-	-	-	-	-	-	-	
Recycling	-	-	-	-	-	-	-	-	-	
Solid Waste Disposal (Landfill Sites)	-	-	-	-	-	-	-	-	-	
Solid Waste Removal	-	-	-	-	-	-	-	-	-	
Street Cleaning	-	-	-	-	-	-	-	-	-	
<b>Other</b>	-	-	-	-	-	-	-	-	-	
Abattoirs	-	-	-	-	-	-	-	-	-	
Air Transport	-	-	-	-	-	-	-	-	-	
Forestry	-	-	-	-	-	-	-	-	-	
Licensing and Regulation	-	-	-	-	-	-	-	-	-	
Markets	-	-	-	-	-	-	-	-	-	
Tourism	-	-	-	-	-	-	-	-	-	
<b>Total Revenue - Functional</b>	2	-	134 807	139 525	147 311	147 811	147 811	151 217	155 348	161 794

<b>Expenditure - Functional</b>									
<b>Municipal governance and administration</b>									
Executive and council	--	68 906	70 339	93 602	93 591	93 591	94 156	95 054	98 661
Mayor and Council	--	18 730	18 755	27 371	27 875	27 875	27 585	28 182	29 397
Municipal Manager, Town Secretary and Chief Executive	--	9 065	10 187	14 843	15 347	15 347	14 773	15 217	15 955
Finance and administration	--	9 665	8 568	12 528	12 528	12 528	12 812	12 965	13 442
Administrative and Corporate Support	--	47 120	48 807	62 715	62 200	62 200	62 533	62 690	64 932
Asset Management	--	13 403	13 171	17 131	17 621	17 621	18 605	19 336	19 985
Finance	--	--	--	--	--	--	--	--	--
Fleet Management	--	17 554	18 764	24 799	23 737	23 737	21 771	20 521	21 285
Human Resources	--	--	--	--	--	--	--	--	--
Information Technology	--	4 472	4 328	6 009	6 009	6 009	6 507	6 674	6 851
Legal Services	--	4 147	4 497	5 184	5 226	5 226	5 504	5 725	5 957
Marketing, Customer Relations, Publicity and Media Co-	--	1 192	1 309	1 515	1 515	1 515	1 632	1 691	1 753
Property Services	--	1 858	2 027	2 571	2 586	2 586	2 646	2 694	2 804
Risk Management	--	--	--	--	--	--	--	--	--
Security Services	--	1 061	1 120	1 321	1 321	1 321	1 380	1 434	1 490
Supply Chain Management	--	--	--	--	--	--	--	--	--
Valuation Service	--	3 433	3 592	4 186	4 186	4 186	4 489	4 615	4 808
Internal audit	--	--	--	--	--	--	--	--	--
Governance Function	--	3 056	2 776	3 516	3 516	3 516	4 038	4 182	4 333
Community and public safety	--	3 056	2 776	3 516	3 516	3 516	4 038	4 182	4 333
Community and social services	--	9 829	11 280	15 830	14 887	14 887	17 382	18 059	18 791
Aged Care	--	7 795	7 690	11 402	10 578	10 578	12 996	13 506	14 062
Agricultural	--	--	--	--	--	--	--	--	--
Animal Care and Diseases	--	--	--	--	--	--	--	--	--
Cemeteries, Funeral Parlours and Crematoriums	--	--	--	--	--	--	--	--	--
Child Care Facilities	--	--	--	--	--	--	--	--	--
Community Halls and Facilities	--	--	--	--	--	--	--	--	--
Consumer Protection	--	--	--	--	--	--	--	--	--
Cultural Matters	--	--	--	--	--	--	--	--	--
Disaster Management	--	7 795	7 690	11 402	10 578	10 578	12 996	13 506	14 062
Education	--	--	--	--	--	--	--	--	--
Indigenous and Customary Law	--	--	--	--	--	--	--	--	--
Industrial Promotion	--	--	--	--	--	--	--	--	--
Language Policy	--	--	--	--	--	--	--	--	--
Libraries and Archives	--	--	--	--	--	--	--	--	--
Literacy Programmes	--	--	--	--	--	--	--	--	--
Media Services	--	--	--	--	--	--	--	--	--
Museums and Art Galleries	--	--	--	--	--	--	--	--	--
Population Development	--	--	--	--	--	--	--	--	--
Provincial Cultural Matters	--	--	--	--	--	--	--	--	--
Theatres	--	--	--	--	--	--	--	--	--
Zoo's	--	--	--	--	--	--	--	--	--
Sport and recreation	--	--	--	--	--	--	--	--	--
Beaches and Jetties	--	--	--	--	--	--	--	--	--
Casinos, Racing, Gambling, Wagering	--	--	--	--	--	--	--	--	--
Community Parks (including Nurseries)	--	--	--	--	--	--	--	--	--
Recreational Facilities	--	--	--	--	--	--	--	--	--
Sports Grounds and Stadiums	--	--	--	--	--	--	--	--	--
Public safety	--	--	--	--	--	--	--	--	--
Civil Defence	--	--	--	--	--	--	--	--	--
Cleansing	--	--	--	--	--	--	--	--	--
Control of Public Nuisances	--	--	--	--	--	--	--	--	--
Fencing and Fences	--	--	--	--	--	--	--	--	--
Fire Fighting and Protection	--	--	--	--	--	--	--	--	--
Licensing and Control of Animals	--	--	--	--	--	--	--	--	--
Police Forces, Traffic and Street Parking Control	--	--	--	--	--	--	--	--	--
Pounds	--	--	--	--	--	--	--	--	--
Housing	--	2 035	3 590	4 428	4 309	4 309	4 386	4 554	4 729
Housing	--	2 035	3 590	4 428	4 309	4 309	4 386	4 554	4 729
Informal Settlements	--	--	--	--	--	--	--	--	--
Health	--	--	--	--	--	--	--	--	--
Ambulance	--	--	--	--	--	--	--	--	--
Health Services	--	--	--	--	--	--	--	--	--
Laboratory Services	--	--	--	--	--	--	--	--	--
Food Control	--	--	--	--	--	--	--	--	--
Health Surveillance and Prevention of Communicable	--	--	--	--	--	--	--	--	--
Vector Control	--	--	--	--	--	--	--	--	--
Chemical Safety	--	--	--	--	--	--	--	--	--
Economic and environmental services	--	46 029	50 572	60 928	69 539	69 539	65 139	57 893	58 756

Planning and development	-	37 555	40 838	48 883	57 494	57 494	52 441	44 737	45 270
Billboards	-	-	-	-	-	-	-	-	-
Corporate Wide Strategic Planning (IDPs, LEDs)	-	37 555	40 838	48 883	57 494	57 494	52 441	44 737	45 270
Central City Improvement District	-	-	-	-	-	-	-	-	-
Development Facilitation	-	-	-	-	-	-	-	-	-
Economic Development/Planning	-	-	-	-	-	-	-	-	-
Regional Planning and Development	-	-	-	-	-	-	-	-	-
Town Planning, Building Regulations and Enforcement, and	-	-	-	-	-	-	-	-	-
Project Management Unit	-	-	-	-	-	-	-	-	-
Provincial Planning	-	-	-	-	-	-	-	-	-
Support to Local Municipalities	-	-	-	-	-	-	-	-	-
Road transport	-	-	-	-	-	-	-	-	-
Public Transport	-	-	-	-	-	-	-	-	-
Road and Traffic Regulation	-	-	-	-	-	-	-	-	-
Roads	-	-	-	-	-	-	-	-	-
Taxi Ranks	-	-	-	-	-	-	-	-	-
Environmental protection	-	8 474	9 733	12 045	12 045	12 045	12 698	13 156	13 486
Biodiversity and Landscape	-	-	-	-	-	-	-	-	-
Coastal Protection	-	8 474	9 733	12 045	12 045	12 045	12 698	13 156	13 486
Indigenous Forests	-	-	-	-	-	-	-	-	-
Nature Conservation	-	-	-	-	-	-	-	-	-
Pollution Control	-	-	-	-	-	-	-	-	-
Soil Conservation	-	-	-	-	-	-	-	-	-
Trading services	-	-	-	-	-	-	-	-	-
Energy sources	-	-	-	-	-	-	-	-	-
Electricity	-	-	-	-	-	-	-	-	-
Street Lighting and Signal Systems	-	-	-	-	-	-	-	-	-
Nonelectric Energy	-	-	-	-	-	-	-	-	-
Water management	-	-	-	-	-	-	-	-	-
Water Treatment	-	-	-	-	-	-	-	-	-
Water Distribution	-	-	-	-	-	-	-	-	-
Water Storage	-	-	-	-	-	-	-	-	-
Waste water management	-	-	-	-	-	-	-	-	-
Public Toilets	-	-	-	-	-	-	-	-	-
Sewerage	-	-	-	-	-	-	-	-	-
Storm Water Management	-	-	-	-	-	-	-	-	-
Waste Water Treatment	-	-	-	-	-	-	-	-	-
Waste management	-	-	-	-	-	-	-	-	-
Recycling	-	-	-	-	-	-	-	-	-
Solid Waste Disposal (Landfill Sites)	-	-	-	-	-	-	-	-	-
Solid Waste Removal	-	-	-	-	-	-	-	-	-
Street Cleaning	-	-	-	-	-	-	-	-	-
Other	-	2 286	2 793	3 586	3 658	3 658	3 890	4 010	4 149
Abattoirs	-	-	-	-	-	-	-	-	-
Air Transport	-	-	-	-	-	-	-	-	-
Forestry	-	-	-	-	-	-	-	-	-
Licensing and Regulation	-	-	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-	-	-
Tourism	-	2 286	2 793	3 586	3 658	3 658	3 890	4 010	4 149
<b>Total Expenditure - Functional</b>	3	-	127 050	134 983	173 945	181 676	180 567	175 016	180 357
<b>Surplus/(Deficit) for the year</b>		-	7 757	4 542	(26 634)	(33 865)	(29 350)	(19 668)	(18 563)

References

1. Government Finance Statistics Functions and Sub-functions are standardised to assist national and international accounts and comparison

2. Total Revenue by Functional Classification must reconcile to total operating revenue shown in Financial Performance (revenue and expenditure)

3. Total Expenditure by Functional Classification must reconcile to total operating expenditure shown in Financial Performance (revenue and expenditure)

4. All amounts must be classified under a Functional classification. The GFS function 'Other' is only for Abattoirs, Air Transport, Forestry, Licensing and Regulation, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification

DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description		Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Revenue by Vote		1									
Vote 1 - EXECUTIVE AND COUNCIL			-	489	514	-	500	500	-	-	-
Vote 2 - MUNICIPAL MANAGER			-	-	-	-	-	-	-	-	-
Vote 3 - BUDGET AND TREASURY			-	131 105	135 611	140 731	140 731	140 731	144 351	150 566	157 439
Vote 4 - CORPORATE SERVICES			-	-	-	-	-	-	-	-	-
Vote 5 - PLANNING AND DEVELOPMENT			-	3 212	3 401	6 580	6 580	6 580	6 866	4 782	4 355
Vote 6 - PROJECT MAN AND ADVISORY SERVICES			-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]			-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]			-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]			-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]			-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 111]			-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 1210]			-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]			-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]			-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]			-	-	-	-	-	-	-	-	-
Total Revenue by Vote		2	-	134 807	139 525	147 311	147 811	147 811	151 217	155 348	161 794
Expenditure by Vote to be appropriated		1									
Vote 1 - EXECUTIVE AND COUNCIL			-	9 065	10 187	14 843	15 347	15 347	14 773	15 217	15 955
Vote 2 - MUNICIPAL MANAGER			-	16 832	15 800	21 451	21 466	21 466	22 508	22 964	23 821
Vote 3 - BUDGET AND TREASURY			-	20 987	22 356	28 985	27 923	27 923	26 260	25 136	26 093
Vote 4 - CORPORATE SERVICES			-	38 290	39 419	51 770	51 478	51 478	56 310	58 397	60 340
Vote 5 - PLANNING AND DEVELOPMENT			-	39 841	43 631	52 469	61 153	61 153	56 331	48 747	49 419
Vote 6 - PROJECT MAN AND ADVISORY SERVICES			-	2 035	3 590	4 428	4 309	4 309	4 386	4 554	4 729
Vote 7 - [NAME OF VOTE 7]			-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]			-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]			-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]			-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 111]			-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 1210]			-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]			-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]			-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]			-	-	-	-	-	-	-	-	-
Total Expenditure by Vote		2	-	127 050	134 983	173 945	181 676	181 676	180 567	175 016	180 357
Surplus/(Deficit) for the year		2	-	7 757	4 542	(26 634)	(33 865)	(33 865)	(29 350)	(19 668)	(18 563)

References

1. Insert 'Vote'; e.g. department, if different to functional classification structure
2. Must reconcile to Budgeted Financial Performance (revenue and expenditure)
3. Assign share in 'associate' to relevant Vote

DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand										
Revenue by Vote	1									
<b>Vote 1 - EXECUTIVE AND COUNCIL</b>		-	489	514	-	500	500	-	-	-
1.1 - Mayor and Council		-	489	514	-	500	500	-	-	-
1.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
<b>Vote 2 - MUNICIPAL MANAGER</b>		-	-	-	-	-	-	-	-	-
2.1 - Municipal Manager, Town Secretary and Chief Executive Officer		-	-	-	-	-	-	-	-	-
2.2 - Governance Function		-	-	-	-	-	-	-	-	-
2.3 - Legal Services		-	-	-	-	-	-	-	-	-
2.4 - Risk Management		-	-	-	-	-	-	-	-	-
2.5 - Marketing, Customer Relations, Publicity and Media Communications		-	-	-	-	-	-	-	-	-
2.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
2.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
2.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
2.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
2.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
<b>Vote 3 - BUDGET AND TREASURY</b>		-	131 105	135 611	140 731	140 731	140 731	144 351	150 566	157 439
3.1 - [Name of sub-vote]		-	131 105	135 611	140 731	140 731	140 731	144 351	150 566	157 439
3.2 - Administrative and Corporate Support		-	-	-	-	-	-	-	-	-
3.3 - Information Technology		-	-	-	-	-	-	-	-	-
3.4 - Human Resources		-	-	-	-	-	-	-	-	-
3.5 - Coastal Protection		-	-	-	-	-	-	-	-	-
3.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
3.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
3.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
3.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
3.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
<b>Vote 4 - CORPORATE SERVICES</b>		-	-	-	-	-	-	-	-	-
4.1 - Administrative and Corporate Support		-	-	-	-	-	-	-	-	-
4.2 - Information Technology		-	-	-	-	-	-	-	-	-
4.3 - Human Resources		-	-	-	-	-	-	-	-	-
4.4 - Coastal Protection		-	-	-	-	-	-	-	-	-
4.5 - Disaster Management		-	-	-	-	-	-	-	-	-
4.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
4.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
4.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
4.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
4.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
<b>Vote 5 - PLANNING AND DEVELOPMENT</b>		-	3 212	3 401	6 580	6 580	6 580	6 866	4 782	4 355
5.1 - Corporate Wide Strategic Planning (IDPs, LEDS)		-	3 212	3 401	6 580	6 580	6 580	6 866	4 782	4 355
5.2 - Tourism		-	-	-	-	-	-	-	-	-
5.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
5.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
5.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
5.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
5.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
5.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
5.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
5.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
<b>Vote 6 - PROJECT MAN AND ADVISORY SERVICES</b>		-	-	-	-	-	-	-	-	-
6.1 - Housing		-	-	-	-	-	-	-	-	-
6.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
<b>Vote 7 - [NAME OF VOTE 7]</b>		-	-	-	-	-	-	-	-	-
7.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
<b>Vote 8 - [NAME OF VOTE 8]</b>		-	-	-	-	-	-	-	-	-
8.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand										
8.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
<b>Vote 9 - [NAME OF VOTE 9]</b>		-	-	-	-	-	-	-	-	-
9.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
<b>Vote 10 - [NAME OF VOTE 10]</b>		-	-	-	-	-	-	-	-	-
10.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
<b>Vote 11 - [NAME OF VOTE 111]</b>		-	-	-	-	-	-	-	-	-
11.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
<b>Vote 12 - [NAME OF VOTE 1210]</b>		-	-	-	-	-	-	-	-	-
12.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
<b>Vote 13 - [NAME OF VOTE 13]</b>		-	-	-	-	-	-	-	-	-
13.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
<b>Vote 14 - [NAME OF VOTE 14]</b>		-	-	-	-	-	-	-	-	-
14.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
<b>Vote 15 - [NAME OF VOTE 15]</b>		-	-	-	-	-	-	-	-	-
15.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
<b>Total Revenue by Vote</b>	2	-	134 807	139 525	147 311	147 811	147 811	151 217	155 348	161 794

DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand										
Expenditure by Vote	1									
Vote 1 - EXECUTIVE AND COUNCIL		–	9 065	10 187	14 843	15 347	15 347	14 773	15 217	15 955
1.1 - Mayor and Council		–	9 065	10 187	14 843	15 347	15 347	14 773	15 217	15 955
1.2 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
1.3 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
1.4 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
1.5 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
1.6 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
1.7 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
1.8 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
1.9 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
1.10 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
Vote 2 - MUNICIPAL MANAGER		–	16 832	15 800	21 451	21 466	21 466	22 508	22 964	23 821
2.1 - Municipal Manager, Town Secretary and Chief Executive Officer		–	9 665	8 568	12 528	12 528	12 528	12 812	12 965	13 442
2.2 - Governance Function		–	3 056	2 776	3 516	3 516	3 516	4 038	4 182	4 333
2.3 - Legal Services		–	1 192	1 309	1 515	1 515	1 515	1 632	1 691	1 753
2.4 - Risk Management		–	1 061	1 120	1 321	1 321	1 321	1 380	1 434	1 490
2.5 - Marketing, Customer Relations, Publicity and Media Communications		–	1 858	2 027	2 571	2 586	2 586	2 646	2 694	2 804
2.6 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
2.7 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
2.8 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
2.9 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
2.10 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
Vote 3 - BUDGET AND TREASURY		–	20 987	22 356	28 985	27 923	27 923	26 260	25 136	26 093
3.1 - [Name of sub-vote]		–	17 554	18 764	24 799	23 737	23 737	21 771	20 521	21 285
3.2 - Administrative and Corporate Support		–	3 433	3 592	4 186	4 186	4 186	4 489	4 615	4 808
3.3 - Information Technology		–	–	–	–	–	–	–	–	–
3.4 - Human Resources		–	–	–	–	–	–	–	–	–
3.5 - Coastal Protection		–	–	–	–	–	–	–	–	–
3.6 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
3.7 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
3.8 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
3.9 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
3.10 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
Vote 4 - CORPORATE SERVICES		–	38 290	39 419	51 770	51 478	51 478	56 310	58 397	60 340
4.1 - Administrative and Corporate Support		–	13 403	13 171	17 131	17 621	17 621	18 605	19 336	19 985
4.2 - Information Technology		–	4 147	4 497	5 184	5 226	5 226	5 504	5 725	5 957
4.3 - Human Resources		–	4 472	4 328	6 009	6 009	6 009	6 507	6 674	6 851
4.4 - Coastal Protection		–	8 474	9 733	12 045	12 045	12 045	12 698	13 156	13 486
4.5 - Disaster Management		–	7 795	7 690	11 402	10 578	10 578	12 996	13 506	14 062
4.6 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
4.7 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
4.8 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
4.9 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
4.10 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
Vote 5 - PLANNING AND DEVELOPMENT		–	39 841	43 631	52 469	61 153	61 153	56 331	48 747	49 419
5.1 - Corporate Wide Strategic Planning (IDPs, LEDS)		–	37 555	40 838	48 883	57 494	57 494	52 441	44 737	45 270
5.2 - Tourism		–	2 286	2 793	3 586	3 658	3 658	3 890	4 010	4 149
5.3 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
5.4 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
5.5 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
5.6 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
5.7 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
5.8 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
5.9 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
5.10 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		–	2 035	3 590	4 428	4 309	4 309	4 386	4 554	4 729
6.1 - Housing		–	2 035	3 590	4 428	4 309	4 309	4 386	4 554	4 729
6.2 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
6.3 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
6.4 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
6.5 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
6.6 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
6.7 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
6.8 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
6.9 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
6.10 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
Vote 7 - [NAME OF VOTE 7]		–	–	–	–	–	–	–	–	–
7.1 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
7.2 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
7.3 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
7.4 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
7.5 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
7.6 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
7.7 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
7.8 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
7.9 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
7.10 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
Vote 8 - [NAME OF VOTE 8]		–	–	–	–	–	–	–	–	–
8.1 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
8.2 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
8.3 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
8.4 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
8.5 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
8.6 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
8.7 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–
8.8 - [Name of sub-vote]		–	–	–	–	–	–	–	–	–

DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand										
8.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
<b>Vote 9 - [NAME OF VOTE 9]</b>		-	-	-	-	-	-	-	-	-
9.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
<b>Vote 10 - [NAME OF VOTE 10]</b>		-	-	-	-	-	-	-	-	-
10.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
<b>Vote 11 - [NAME OF VOTE 111]</b>		-	-	-	-	-	-	-	-	-
11.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
<b>Vote 12 - [NAME OF VOTE 1210]</b>		-	-	-	-	-	-	-	-	-
12.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
<b>Vote 13 - [NAME OF VOTE 13]</b>		-	-	-	-	-	-	-	-	-
13.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
<b>Vote 14 - [NAME OF VOTE 14]</b>		-	-	-	-	-	-	-	-	-
14.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
<b>Vote 15 - [NAME OF VOTE 15]</b>		-	-	-	-	-	-	-	-	-
15.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
<b>Total Expenditure by Vote</b>	2	-	127 050	134 983	173 945	181 676	181 676	180 567	175 016	180 357
<b>Surplus/(Deficit) for the year</b>	2	-	7 757	4 542	(26 634)	(33 865)	(33 865)	(29 350)	(19 668)	(18 563)

References

1. Insert 'Vote'; e.g. Department, if different to Functional structure  
2. Must reconcile to Financial Performance ('Revenue and Expenditure by Functional Classification' and 'Revenue and Expenditure')  
3. Assign share in 'associate' to relevant Vote

DC9 Frances Baard - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
<b>R thousand</b>	1										
<b>Revenue</b>											
<b>Exchange Revenue</b>											
Service charges - Electricity	2	-	-	-	-	-	-	-	-	-	-
Service charges - Water	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management	2	-	-	-	-	-	-	-	-	-	-
Sale of Goods and Rendering of Services		-	268	274	120	120	120	58	120	120	120
Agency services		-	-	-	-	-	-	-	-	-	-
Interest		-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		-	-	-	-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets		-	5 067	5 869	7 150	7 150	7 150	7 092	6 530	6 530	6 530
Dividends		-	-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		-	609	218	200	200	200	188	250	250	250
Licence and permits		-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-
<b>Non-Exchange Revenue</b>											
Property rates	2	-	-	-	-	-	-	-	-	-	-
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		-	-	-	-	-	-	-	-	-	-
Licences or permits		-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational		-	128 874	133 164	139 841	140 341	140 341	135 104	144 317	148 448	154 894
Interest		-	-	-	-	-	-	-	-	-	-
Fuel Levy		-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		-	-	-	-	-	-	-	-	-	-
Other Gains		-	(11)	-	-	-	-	-	-	-	-
Discontinued Operations											
<b>Total Revenue (excluding capital transfers and contri</b>		-	134 807	139 525	147 311	147 811	147 811	142 442	151 217	155 348	161 794
<b>Expenditure</b>											
Employee related costs	2	-	73 823	72 813	91 585	88 507	88 507	61 815	92 949	97 764	101 858
Remuneration of councillors		-	7 000	6 948	10 287	10 287	10 287	7 502	10 221	10 733	11 428
Bulk purchases - electricity	2	-	-	-	-	-	-	-	-	-	-
Inventory consumed	8	-	1 251	1 045	1 493	1 904	1 904	1 096	1 641	1 674	1 725
Debt impairment	3	-	-	-	-	-	-	-	-	-	-
Depreciation and amortisation		-	3 381	4 622	3 591	5 017	5 017	437	5 282	5 541	5 813
Interest		-	-	-	-	-	-	-	-	-	-
Contracted services		-	13 196	13 543	22 048	22 221	22 221	12 082	24 549	20 553	20 540
Transfers and subsidies		-	19 454	25 070	25 206	33 806	33 806	20 930	27 508	20 478	20 507
Irrecoverable debts written off		-	-	-	10	10	10	-	10	10	10
Operational costs		-	8 939	9 301	16 123	16 289	16 289	9 703	16 972	17 137	17 352
Losses on disposal of Assets		-	61	84	11	11	11	(22)	22	12	12
Other Losses		-	-	1 567	1 100	1 100	1 100	-	1 413	1 113	1 113
<b>Total Expenditure</b>		-	127 106	134 993	171 455	179 152	179 152	113 543	180 567	175 016	180 357
<b>Surplus/(Deficit)</b>		-	7 701	4 532	(24 144)	(31 341)	(31 341)	28 900	(29 350)	(19 668)	(18 563)
Transfers and subsidies - capital (monetary	6	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind)	6	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		-	7 701	4 532	(24 144)	(31 341)	(31 341)	28 900	(29 350)	(19 668)	(18 563)
Income Tax		-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after income tax</b>		-	7 701	4 532	(24 144)	(31 341)	(31 341)	28 900	(29 350)	(19 668)	(18 563)
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) attributable to municipality</b>		-	7 701	4 532	(24 144)	(31 341)	(31 341)	28 900	(29 350)	(19 668)	(18 563)
Share of Surplus/Deficit attributable to Associate	7	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) for the year</b>	1	-	7 701	4 532	(24 144)	(31 341)	(31 341)	28 900	(29 350)	(19 668)	(18 563)

Vote Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
<b>R thousand</b>	1										
<b>Capital expenditure - Vote</b>											
<b>Multi-year expenditure to be appropriated</b>	2										
Vote 1 - EXECUTIVE AND COUNCIL		-	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-	-
Vote 3 - BUDGET AND TREASURY		-	-	-	-	-	-	-	-	-	-
Vote 4 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 5 - PLANNING AND DEVELOPMENT		-	-	-	-	-	-	-	-	-	-
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
<b>Capital multi-year expenditure sub-total</b>	7	-	-	-	-	-	-	-	-	-	-
<b>Single-year expenditure to be appropriated</b>	2										
Vote 1 - EXECUTIVE AND COUNCIL		-	-	-	90	90	90	90	-	-	-
Vote 2 - MUNICIPAL MANAGER		-	-	20	83	83	83	83	362	-	-
Vote 3 - BUDGET AND TREASURY		-	-	2 866	1 500	1 500	1 500	1 500	2 380	-	-
Vote 4 - CORPORATE SERVICES		-	-	1 508	6 026	6 829	6 829	6 829	3 808	190	-
Vote 5 - PLANNING AND DEVELOPMENT		-	-	759	285	634	634	634	1 015	-	-
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
<b>Capital single-year expenditure sub-total</b>		-	-	5 153	7 984	9 135	9 135	9 135	7 565	190	-
<b>Total Capital Expenditure - Vote</b>		-	-	5 153	7 984	9 135	9 135	9 135	7 565	190	-
<b>Capital Expenditure - Functional</b>											
<b>Governance and administration</b>		-	-	3 747	3 366	4 118	4 118	4 656	4 755	190	-
Executive and council		-	-	-	155	155	155	8	362	-	-
Finance and administration		-	-	3 747	3 211	3 963	3 963	4 648	4 393	190	-
Internal audit		-	-	-	-	-	-	-	-	-	-
<b>Community and public safety</b>		-	-	625	4 333	4 384	4 384	2 373	1 730	-	-
Community and social services		-	-	625	4 333	4 384	4 384	2 373	1 730	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		-	-	778	285	634	634	810	1 080	-	-
Planning and development		-	-	756	285	634	634	787	1 015	-	-
Road transport		-	-	-	-	-	-	-	-	-	-
Environmental protection		-	-	23	-	-	-	23	65	-	-
<b>Trading services</b>		-	-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-	-
<b>Other</b>		-	-	3	-	-	-	3	-	-	-
<b>Total Capital Expenditure - Functional</b>	3	-	-	5 153	7 984	9 135	9 135	7 842	7 565	190	-
<b>Funded by:</b>											
National Government		-	-	750	75	99	99	781	-	-	-
Provincial Government		-	-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educ Institutions)		-	-	-	-	-	-	-	-	-	-
<b>Transfers recognised - capital</b>	4	-	-	750	75	99	99	781	-	-	-
<b>Borrowing</b>	6	-	-	-	-	-	-	-	-	-	-
<b>Internally generated funds</b>		-	-	4 402	7 909	9 037	9 037	7 061	7 565	190	-
<b>Total Capital Funding</b>	7	-	-	5 153	7 984	9 135	9 135	7 842	7 565	190	-

**References**

- Municipalities may choose to appropriate for capital expenditure for three years or for one year (if one year appropriation projected expenditure required for yr2 and yr3).
- Include capital component of PPP unitary payment. Note that capital transfers are only appropriated to municipalities for the budget year
- Capital expenditure by functional classification must reconcile to the appropriations by vote
- Must reconcile to supporting table SA20 and to Budgeted Financial Performance (revenue and expenditure)

- Include finance leases and PPP capital funding component of unitary payment - total borrowing/repayments to reconcile to changes in Table SA17
- Total Capital Funding must balance with Total Capital Expenditure
- Include any capitalised interest (MFMA section 46) as part of relevant capital budget

DC9 Frances Baard - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand	1										
Capital expenditure - Municipal Vote											
Multi-year expenditure appropriation											
Vote 1 - EXECUTIVE AND COUNCIL	2	-	-	-	-	-	-	-	-	-	-
1.1 - Mayor and Council									-	-	-
1.2 - [Name of sub-vote]									-	-	-
1.3 - [Name of sub-vote]									-	-	-
1.4 - [Name of sub-vote]									-	-	-
1.5 - [Name of sub-vote]									-	-	-
1.6 - [Name of sub-vote]									-	-	-
1.7 - [Name of sub-vote]									-	-	-
1.8 - [Name of sub-vote]									-	-	-
1.9 - [Name of sub-vote]									-	-	-
1.10 - [Name of sub-vote]									-	-	-
Vote 2 - MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-	-
2.1 - Municipal Manager, Town Secretary and Chief Executive									-	-	-
2.2 - Governance Function									-	-	-
2.3 - Legal Services									-	-	-
2.4 - Risk Management									-	-	-
2.5 - Marketing, Customer Relations, Publicity and Media Co-ordination									-	-	-
2.6 - [Name of sub-vote]									-	-	-
2.7 - [Name of sub-vote]									-	-	-
2.8 - [Name of sub-vote]									-	-	-
2.9 - [Name of sub-vote]									-	-	-
2.10 - [Name of sub-vote]									-	-	-
Vote 3 - BUDGET AND TREASURY		-	-	-	-	-	-	-	-	-	-
3.1 - [Name of sub-vote]									-	-	-
3.2 - Administrative and Corporate Support									-	-	-
3.3 - Information Technology									-	-	-
3.4 - Human Resources									-	-	-
3.5 - Coastal Protection									-	-	-
3.6 - [Name of sub-vote]									-	-	-
3.7 - [Name of sub-vote]									-	-	-
3.8 - [Name of sub-vote]									-	-	-
3.9 - [Name of sub-vote]									-	-	-
3.10 - [Name of sub-vote]									-	-	-
Vote 4 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-	-
4.1 - Administrative and Corporate Support									-	-	-
4.2 - Information Technology									-	-	-
4.3 - Human Resources									-	-	-
4.4 - Coastal Protection									-	-	-
4.5 - Disaster Management									-	-	-
4.6 - [Name of sub-vote]									-	-	-
4.7 - [Name of sub-vote]									-	-	-
4.8 - [Name of sub-vote]									-	-	-
4.9 - [Name of sub-vote]									-	-	-
4.10 - [Name of sub-vote]									-	-	-
Vote 5 - PLANNING AND DEVELOPMENT		-	-	-	-	-	-	-	-	-	-
5.1 - Corporate Wide Strategic Planning (IDPs, LEDS)									-	-	-
5.2 - Tourism									-	-	-
5.3 - [Name of sub-vote]									-	-	-
5.4 - [Name of sub-vote]									-	-	-
5.5 - [Name of sub-vote]									-	-	-
5.6 - [Name of sub-vote]									-	-	-
5.7 - [Name of sub-vote]									-	-	-
5.8 - [Name of sub-vote]									-	-	-
5.9 - [Name of sub-vote]									-	-	-
5.10 - [Name of sub-vote]									-	-	-
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		-	-	-	-	-	-	-	-	-	-
6.1 - Housing									-	-	-
6.2 - [Name of sub-vote]									-	-	-
6.3 - [Name of sub-vote]									-	-	-
6.4 - [Name of sub-vote]									-	-	-
6.5 - [Name of sub-vote]									-	-	-
6.6 - [Name of sub-vote]									-	-	-
6.7 - [Name of sub-vote]									-	-	-
6.8 - [Name of sub-vote]									-	-	-
6.9 - [Name of sub-vote]									-	-	-
6.10 - [Name of sub-vote]									-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-
7.1 - [Name of sub-vote]									-	-	-
7.2 - [Name of sub-vote]									-	-	-
7.3 - [Name of sub-vote]									-	-	-
7.4 - [Name of sub-vote]									-	-	-
7.5 - [Name of sub-vote]									-	-	-
7.6 - [Name of sub-vote]									-	-	-
7.7 - [Name of sub-vote]									-	-	-
7.8 - [Name of sub-vote]									-	-	-
7.9 - [Name of sub-vote]									-	-	-
7.10 - [Name of sub-vote]									-	-	-

<b>Vote 8 - [NAME OF VOTE 8]</b>	-	-	-	-	-	-	-	-	-	-	-
8.1 - [Name of sub-vote]									-	-	-
8.2 - [Name of sub-vote]									-	-	-
8.3 - [Name of sub-vote]									-	-	-
8.4 - [Name of sub-vote]									-	-	-
8.5 - [Name of sub-vote]									-	-	-
8.6 - [Name of sub-vote]									-	-	-
8.7 - [Name of sub-vote]									-	-	-
8.8 - [Name of sub-vote]									-	-	-
8.9 - [Name of sub-vote]									-	-	-
8.10 - [Name of sub-vote]									-	-	-
<b>Vote 9 - [NAME OF VOTE 9]</b>	-	-	-	-	-	-	-	-	-	-	-
9.1 - [Name of sub-vote]									-	-	-
9.2 - [Name of sub-vote]									-	-	-
9.3 - [Name of sub-vote]									-	-	-
9.4 - [Name of sub-vote]									-	-	-
9.5 - [Name of sub-vote]									-	-	-
9.6 - [Name of sub-vote]									-	-	-
9.7 - [Name of sub-vote]									-	-	-
9.8 - [Name of sub-vote]									-	-	-
9.9 - [Name of sub-vote]									-	-	-
9.10 - [Name of sub-vote]									-	-	-
<b>Vote 10 - [NAME OF VOTE 10]</b>	-	-	-	-	-	-	-	-	-	-	-
10.1 - [Name of sub-vote]									-	-	-
10.2 - [Name of sub-vote]									-	-	-
10.3 - [Name of sub-vote]									-	-	-
10.4 - [Name of sub-vote]									-	-	-
10.5 - [Name of sub-vote]									-	-	-
10.6 - [Name of sub-vote]									-	-	-
10.7 - [Name of sub-vote]									-	-	-
10.8 - [Name of sub-vote]									-	-	-
10.9 - [Name of sub-vote]									-	-	-
10.10 - [Name of sub-vote]									-	-	-
<b>Vote 11 - [NAME OF VOTE 11]</b>	-	-	-	-	-	-	-	-	-	-	-
11.1 - [Name of sub-vote]									-	-	-
11.2 - [Name of sub-vote]									-	-	-
11.3 - [Name of sub-vote]									-	-	-
11.4 - [Name of sub-vote]									-	-	-
11.5 - [Name of sub-vote]									-	-	-
11.6 - [Name of sub-vote]									-	-	-
11.7 - [Name of sub-vote]									-	-	-
11.8 - [Name of sub-vote]									-	-	-
11.9 - [Name of sub-vote]									-	-	-
11.10 - [Name of sub-vote]									-	-	-
<b>Vote 12 - [NAME OF VOTE 12]</b>	-	-	-	-	-	-	-	-	-	-	-
12.1 - [Name of sub-vote]									-	-	-
12.2 - [Name of sub-vote]									-	-	-
12.3 - [Name of sub-vote]									-	-	-
12.4 - [Name of sub-vote]									-	-	-
12.5 - [Name of sub-vote]									-	-	-
12.6 - [Name of sub-vote]									-	-	-
12.7 - [Name of sub-vote]									-	-	-
12.8 - [Name of sub-vote]									-	-	-
12.9 - [Name of sub-vote]									-	-	-
12.10 - [Name of sub-vote]									-	-	-
<b>Vote 13 - [NAME OF VOTE 13]</b>	-	-	-	-	-	-	-	-	-	-	-
13.1 - [Name of sub-vote]									-	-	-
13.2 - [Name of sub-vote]									-	-	-
13.3 - [Name of sub-vote]									-	-	-
13.4 - [Name of sub-vote]									-	-	-
13.5 - [Name of sub-vote]									-	-	-
13.6 - [Name of sub-vote]									-	-	-
13.7 - [Name of sub-vote]									-	-	-
13.8 - [Name of sub-vote]									-	-	-
13.9 - [Name of sub-vote]									-	-	-
13.10 - [Name of sub-vote]									-	-	-
<b>Vote 14 - [NAME OF VOTE 14]</b>	-	-	-	-	-	-	-	-	-	-	-
14.1 - [Name of sub-vote]									-	-	-
14.2 - [Name of sub-vote]									-	-	-
14.3 - [Name of sub-vote]									-	-	-
14.4 - [Name of sub-vote]									-	-	-
14.5 - [Name of sub-vote]									-	-	-
14.6 - [Name of sub-vote]									-	-	-
14.7 - [Name of sub-vote]									-	-	-
14.8 - [Name of sub-vote]									-	-	-
14.9 - [Name of sub-vote]									-	-	-
14.10 - [Name of sub-vote]									-	-	-
<b>Vote 15 - [NAME OF VOTE 15]</b>	-	-	-	-	-	-	-	-	-	-	-
15.1 - [Name of sub-vote]									-	-	-
15.2 - [Name of sub-vote]									-	-	-
15.3 - [Name of sub-vote]									-	-	-
15.4 - [Name of sub-vote]									-	-	-
15.5 - [Name of sub-vote]									-	-	-
15.6 - [Name of sub-vote]									-	-	-
15.7 - [Name of sub-vote]									-	-	-
15.8 - [Name of sub-vote]									-	-	-
15.9 - [Name of sub-vote]									-	-	-
15.10 - [Name of sub-vote]									-	-	-
<b>Capital multi-year expenditure sub-total</b>	-	-	-	-	-	-	-	-	-	-	-

Capital expenditure - Municipal Vote										
Single-year expenditure appropriation										
2										
Vote 1 - EXECUTIVE AND COUNCIL	-	-	-	90	90	90	90	-	-	-
1.1 - Mayor and Council	-	-	-	90	90	90	90	-	-	-
1.2 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
1.3 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
1.4 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
1.5 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
1.6 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
1.7 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
1.8 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
1.9 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
1.10 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL MANAGER	-	-	20	83	83	83	83	362	-	-
2.1 - Municipal Manager, Town Secretary and Chief Executive Officer	-	-	-	65	65	65	65	362	-	-
2.2 - Governance Function	-	-	-	-	-	-	-	-	-	-
2.3 - Legal Services	-	-	-	-	-	-	-	-	-	-
2.4 - Risk Management	-	-	7	-	-	-	-	-	-	-
2.5 - Marketing, Customer Relations, Publicity and Media	-	-	13	18	18	18	18	-	-	-
2.6 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
2.7 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
2.8 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
2.9 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
2.10 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
Vote 3 - BUDGET AND TREASURY	-	-	2 866	1 500	1 500	1 500	1 500	2 380	-	-
3.1 - [Name of sub-vote]	-	-	2 866	1 500	1 500	1 500	1 500	1 530	-	-
3.2 - Administrative and Corporate Support	-	-	-	-	-	-	-	-	-	-
3.3 - Information Technology	-	-	-	-	-	-	-	850	-	-
3.4 - Human Resources	-	-	-	-	-	-	-	-	-	-
3.5 - Coastal Protection	-	-	-	-	-	-	-	-	-	-
3.6 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
3.7 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
3.8 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
3.9 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
3.10 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
Vote 4 - CORPORATE SERVICES	-	-	1 508	6 026	6 829	6 829	6 829	3 808	190	-
4.1 - Administrative and Corporate Support	-	-	15	91	213	213	213	368	-	-
4.2 - Information Technology	-	-	845	1 590	2 220	2 220	2 220	1 630	190	-
4.3 - Human Resources	-	-	-	12	12	12	12	15	-	-
4.4 - Coastal Protection	-	-	23	-	-	-	-	65	-	-
4.5 - Disaster Management	-	-	625	4 333	4 384	4 384	4 384	1 730	-	-
4.6 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
4.7 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
4.8 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
4.9 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
4.10 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
Vote 5 - PLANNING AND DEVELOPMENT	-	-	759	285	634	634	634	1 015	-	-
5.1 - Corporate Wide Strategic Planning (IDPs, LEDs)	-	-	756	285	634	634	634	1 015	-	-
5.2 - Tourism	-	-	3	-	-	-	-	-	-	-
5.3 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
5.4 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
5.5 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
5.6 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
5.7 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
5.8 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
5.9 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
5.10 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
Vote 6 - PROJECT MAN AND ADVISORY SERVICES	-	-	-	-	-	-	-	-	-	-
6.1 - Housing	-	-	-	-	-	-	-	-	-	-
6.2 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
6.3 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
6.4 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
6.5 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
6.6 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
6.7 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
6.8 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
6.9 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
6.10 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]	-	-	-	-	-	-	-	-	-	-
7.1 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
7.2 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
7.3 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
7.4 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
7.5 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
7.6 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
7.7 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
7.8 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
7.9 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
7.10 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]	-	-	-	-	-	-	-	-	-	-
8.1 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
8.2 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
8.3 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
8.4 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
8.5 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
8.6 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
8.7 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
8.8 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
8.9 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
8.10 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-

[illegible]

[illegible]

[illegible][illegible][illegible]

DC9 Frances Baard - Table A6 Budgeted Financial Position

Description		Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework			
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	
ASSETS													
Current assets													
Cash and cash equivalents			–	110 135	112 930	90 397	90 113	90 113	113 905	92 657	108 437	108 247	
Trade and other receivables from exchange transactions	1		–	5 634	7 818	5 778	7 808	7 808	8 930	7 698	7 698	7 698	
Receivables from non-exchange transactions			–	578	578	389	578	578	578	578	578	578	
Current portion of non-current receivables			–	858	676	858	676	676	676	676	676	676	
Inventory	2		–	376	358	376	358	358	365	358	358	358	
VAT			–	21 059	26 563	8 230	4 977	4 977	296	27 910	26 228	26 218	
Other current assets			–	173	(52)	119	(52)	(52)	(63)	(52)	(52)	(52)	
Total current assets			–	138 813	148 869	106 147	104 457	104 457	124 687	129 825	143 923	143 722	
Non current assets													
Investments			–	–	–	–	–	–	–	–	–	–	
Investment property			–	544	–	530	–	–	–	–	–	–	
Property, plant and equipment	3		–	50 838	68 082	58 911	69 579	69 579	70 442	67 489	60 901	60 266	
Biological assets			–	–	–	–	–	–	–	–	–	–	
Living and non-living resources			–	–	–	–	–	–	–	–	–	–	
Heritage assets			–	631	631	631	631	631	631	631	631	631	
Intangible assets			–	156	2 695	4 086	2 350	2 350	2 611	2 579	2 311	2 292	
Trade and other receivables from exchange transactions			–	–	–	–	–	–	–	–	–	–	
Non-current receivables from non-exchange transactions			–	8 060	6 671	8 060	6 671	6 671	6 671	6 671	6 671	6 671	
Other non-current assets			–	–	39	–	39	39	39	39	39	39	
Total non current assets			–	60 229	78 119	72 218	79 270	79 270	80 394	77 410	70 553	69 900	
TOTAL ASSETS			–	199 042	226 988	178 366	183 727	183 727	205 081	207 235	214 476	213 622	
LIABILITIES													
Current liabilities													
Bank overdraft			–	–	–	–	–	–	–	–	–	–	
Financial liabilities			–	–	–	–	–	–	–	–	–	–	
Consumer deposits			–	2	3	2	3	3	5	3	3	3	
Trade and other payables from exchange transactions	4		–	6 345	6 651	10 476	15 422	15 422	(17 635)	10 623	9 434	7 475	
Trade and other payables from non-exchange transactions	5		–	2 162	1 360	(1 073)	(1 073)	(1 073)	3 587	1 252	–	–	
Provision			–	12 982	13 150	14 868	15 035	15 035	10 290	16 263	16 263	16 263	
VAT			–	19 277	23 588	562	2 002	2 002	(364)	23 658	23 658	23 658	
Other current liabilities			–	–	–	–	–	–	–	–	–	–	
Total current liabilities			–	40 768	44 753	24 834	31 390	31 390	(4 116)	51 800	49 359	47 399	
Non current liabilities													
Financial liabilities	6		–	–	–	–	–	–	–	–	–	–	
Provision	7		(29 139)	783	1 648	3 619	4 484	4 484	(290)	2 948	2 948	2 948	
Long term portion of trade payables			–	–	–	–	–	–	–	–	–	–	
Other non-current liabilities			–	26 874	27 839	29 874	30 839	30 839	26 462	29 139	29 139	29 139	
Total non current liabilities			(29 139)	27 657	29 487	33 493	35 323	35 323	26 172	32 087	32 087	32 087	
TOTAL LIABILITIES			(29 139)	68 425	74 240	58 327	66 713	66 713	22 056	83 887	81 446	79 486	
NET ASSETS			29 139	130 617	152 749	120 039	117 014	117 014	183 025	123 348	133 030	134 135	
COMMUNITY WEALTH/EQUITY													
Accumulated surplus/(deficit)	8		–	101 411	106 982	88 730	76 891	76 891	135 881	78 881	88 563	89 668	
Reserves and funds	9		–	26 941	44 467	(32 164)	(44 347)	(44 347)	(44 467)	44 467	44 467	44 467	
Other			–	–	–	–	–	–	–	–	–	–	
TOTAL COMMUNITY WEALTH/EQUITY	10		–	128 352	151 449	56 566	32 544	32 544	91 415	123 348	133 030	134 135	

**References**

1. Detail breakdown in Table SA3 for Trade receivables from Exchange and Non-exchange transactions
2. Include completed low cost housing to be transferred to beneficiaries within 12 months detail provided in Table SA3
3. Include "Construction-work-in-progress" (disclosed separately in annual financial statements) detail in SA3
4. Detail breakdown in Table SA3.
5. Detail breakdown in Table SA3.

DC9 Frances Baard - Table A7 Budgeted Cash Flows

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
<b>R thousand</b>											
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>											
<b>Receipts</b>											
Property rates		-	-	-	-	-	-	-	-	-	-
Service charges		-	-	-	-	-	-	-	-	-	-
Other revenue		-	-	-	320	320	320	-	676	676	676
Transfers and Subsidies - Operational	1	-	-	-	139 841	139 841	139 841	-	144 317	148 448	154 894
Transfers and Subsidies - Capital	1	-	-	-	-	-	-	-	-	-	-
Interest		-	-	-	7 150	7 150	7 150	-	6 530	6 530	6 530
Dividends		-	-	-	-	-	-	-	-	-	-
<b>Payments</b>											
Suppliers and employees		-	-	75 967	(168 856)	(168 856)	(168 856)	(133 869)	(178 741)	(166 189)	(173 185)
Interest		-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	1	-	-	-	-	-	-	-	-	-	-
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		-	-	75 967	(21 545)	(21 545)	(21 545)	(133 869)	(27 218)	(10 535)	(11 086)
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>											
<b>Receipts</b>											
Proceeds on disposal of PPE		-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-	-
<b>Payments</b>											
Capital assets		-	-	-	7 984	7 984	7 984	-	(8 700)	(219)	-
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>		-	-	-	7 984	7 984	7 984	-	(8 700)	(219)	-
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>											
<b>Receipts</b>											
Short term loans		-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-	-	-	-
<b>Payments</b>											
Repayment of borrowing		-	-	-	-	-	-	-	-	-	-
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>		-	-	-	-	-	-	-	-	-	-
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>		-	-	75 967	(13 561)	(13 561)	(13 561)	(133 869)	(35 918)	(10 754)	(11 086)
Cash/cash equivalents at the year begin:	2	-	-	-	-	-	-	-	87 100	51 181	40 427
Cash/cash equivalents at the year end:	2	-	-	75 967	(13 561)	(13 561)	(13 561)	(133 869)	51 181	40 427	29 341

References

1. Local/District municipalities to include transfers from/to District/Local Municipalities

2. Cash equivalents includes investments with maturities of 3 months or less

3. The MTREF is populated directly from SA30.

Total receipts	-	-	-	147 311	147 311	147 311	-	151 523	155 654	162 100
Total payments	-	-	75 967	(160 872)	(160 872)	(160 872)	(133 869)	(187 441)	(166 407)	(173 185)
	-	-	75 967	(13 561)	(13 561)	(13 561)	(133 869)	(35 918)	(10 754)	(11 086)
Borrowings & investments & c.deposits	-	-	-	-	-	-	-	-	-	-
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-
	-	-	75 967	(13 561)	(13 561)	(13 561)	(133 869)	(35 918)	(10 754)	(11 086)
	-	-	-	-	-	-	-	-	-	-

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
<b>R thousand</b>											
<b>Cash and investments available</b>											
Cash/cash equivalents at the year end	1	–	–	75 967	(13 561)	(13 561)	(13 561)	(133 869)	51 181	40 427	29 341
Other current investments > 90 days		–	110 135	36 963	103 958	103 674	103 674	247 774	41 476	68 010	78 905
<b>Non current investments</b>	1	–	–	–	–	–	–	–	–	–	–
<b>Cash and investments available:</b>		–	110 135	112 930	90 397	90 113	90 113	113 905	92 657	108 437	108 247
<b>Application of cash and investments</b>											
Trade payables from Non-exchange transactions: Other		–	–	–	–	–	–	–	–	–	–
Unspent borrowing		–	–	–	–	–	–	–	–	–	–
Statutory requirements	2										
Other working capital requirements	3	–	6 345	6 651	10 162	15 195	15 195	(17 635)	5 356	4 167	2 208
Other provisions											
Long term investments committed	4	–	–	–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	5										
<b>Total Application of cash and investments:</b>		–	6 345	6 651	10 162	15 195	15 195	(17 635)	5 356	4 167	2 208
<b>Surplus(shortfall)</b>		–	103 790	106 278	80 235	74 917	74 917	131 540	87 301	104 270	106 039

1. Must reconcile with Budgeted Cash Flows
2. For example: VAT, taxation
3. Council approval for policy required - include sufficient working capital (e.g. allowing for a % of current debtors > 90 days as uncollectable)
4. For example: sinking fund requirements for borrowing
5. Council approval required for each reserve created and basis of cash backing of reserves - Total Reserves to be backed by cash/investments excl Valuation reserve

Debtors	-	-	-	314	227	227	-	5 267	5 267	5 267
Creditors due	-	6 345	6 651	10 476	15 422	15 422	(17 635)	10 623	9 434	7 475
Total	-	(6 345)	(6 651)	(10 162)	(15 195)	(15 195)	17 635	(5 356)	(4 167)	(2 208)

Balance outstanding - debtors	—	1 498	936	1 294	936	936	943	936	936	936
Estimate of debtors collection rate	0.0%	0.0%	0.0%	24.2%	24.2%	24.2%	0.0%	562.9%	562.9%	562.9%

Balance (Insert description: eg sinking fund)

[illegible]

6. Above reserves do not include Revaluation reserve. Revaluation reserve not required to be cash backed

DC9 Frances Baard - Table A9 Asset Management

Description		Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
CAPITAL EXPENDITURE											
Total New Assets		1	-	-	1 744	4 548	4 684	4 684	2 067	190	-
Roads Infrastructure			-	-	-	-	-	-	-	-	-
Storm water Infrastructure			-	-	-	-	-	-	-	-	-
Electrical Infrastructure			-	-	-	-	-	-	-	-	-
Water Supply Infrastructure			-	-	-	-	-	-	-	-	-
Sanitation Infrastructure			-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure			-	-	-	-	-	-	-	-	-
Rail Infrastructure			-	-	-	-	-	-	-	-	-
Coastal Infrastructure			-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure			-	-	-	-	-	-	-	-	-
Infrastructure			-	-	-	-	-	-	-	-	-
Community Facilities			-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities			-	-	-	-	-	-	-	-	-
Community Assets			-	-	-	-	-	-	-	-	-
Heritage Assets			-	-	-	-	-	-	-	-	-
Revenue Generating			-	-	-	-	-	-	-	-	-
Non-revenue Generating			-	-	-	-	-	-	-	-	-
Investment properties			-	-	-	-	-	-	-	-	-
Operational Buildings			-	-	135	4 000	4 000	4 000	-	-	-
Housing			-	-	-	-	-	-	-	-	-
Other Assets			-	-	135	4 000	4 000	4 000	-	-	-
Biological or Cultivated Assets			-	-	-	-	-	-	-	-	-
Servitudes			-	-	-	-	-	-	-	-	-
Licences and Rights			-	-	-	-	-	-	250	-	-
Intangible Assets			-	-	-	-	-	-	250	-	-
Computer Equipment			-	-	893	69	159	159	831	190	-
Furniture and Office Equipment			-	-	-	138	138	138	156	-	-
Machinery and Equipment			-	-	37	341	387	387	130	-	-
Transport Assets			-	-	680	-	-	-	700	-	-
Land			-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals			-	-	-	-	-	-	-	-	-
Mature			-	-	-	-	-	-	-	-	-
Immature			-	-	-	-	-	-	-	-	-
Living Resources			-	-	-	-	-	-	-	-	-
Total Renewal of Existing Assets		2	-	-	2 882	1 710	2 035	2 035	2 550	-	-
Roads Infrastructure			-	-	-	-	-	-	-	-	-
Storm water Infrastructure			-	-	-	-	-	-	-	-	-
Electrical Infrastructure			-	-	-	-	-	-	-	-	-
Water Supply Infrastructure			-	-	-	-	-	-	-	-	-
Sanitation Infrastructure			-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure			-	-	-	-	-	-	-	-	-
Rail Infrastructure			-	-	-	-	-	-	-	-	-
Coastal Infrastructure			-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure			-	-	-	-	-	-	-	-	-
Infrastructure			-	-	-	-	-	-	-	-	-
Community Facilities			-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities			-	-	-	-	-	-	-	-	-
Community Assets			-	-	-	-	-	-	-	-	-
Heritage Assets			-	-	-	-	-	-	-	-	-
Revenue Generating			-	-	-	-	-	-	-	-	-
Non-revenue Generating			-	-	-	-	-	-	-	-	-
Investment properties			-	-	-	-	-	-	-	-	-
Operational Buildings			-	-	-	-	-	-	1 000	-	-
Housing			-	-	-	-	-	-	-	-	-
Other Assets			-	-	-	-	-	-	1 000	-	-
Biological or Cultivated Assets			-	-	-	-	-	-	-	-	-
Servitudes			-	-	-	-	-	-	-	-	-
Licences and Rights			-	-	2 866	-	-	-	-	-	-
Intangible Assets			-	-	2 866	-	-	-	-	-	-
Computer Equipment			-	-	-	-	-	-	-	-	-
Furniture and Office Equipment			-	-	3	-	-	-	-	-	-
Machinery and Equipment			-	-	13	210	535	535	100	-	-
Transport Assets			-	-	-	1 500	1 500	1 500	1 450	-	-
Land			-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals			-	-	-	-	-	-	-	-	-
Mature			-	-	-	-	-	-	-	-	-
Immature			-	-	-	-	-	-	-	-	-
Living Resources			-	-	-	-	-	-	-	-	-

<b>Total Upgrading of Existing Assets</b>	6	-	-	527	1 727	2 417	2 417	2 948	-	-
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	300	-	-
<b>Infrastructure</b>		-	-	-	-	-	-	300	-	-
Community Facilities		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
<b>Community Assets</b>		-	-	-	-	-	-	-	-	-
<b>Heritage Assets</b>		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
<b>Investment properties</b>		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
<b>Other Assets</b>		-	-	-	-	-	-	-	-	-
<b>Biological or Cultivated Assets</b>		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
<b>Intangible Assets</b>		-	-	-	-	-	-	-	-	-
<b>Computer Equipment</b>		-	-	32	500	650	650	400	-	-
<b>Furniture and Office Equipment</b>		-	-	5	1 151	1 656	1 656	868	-	-
<b>Machinery and Equipment</b>		-	-	490	76	111	111	1 230	-	-
<b>Transport Assets</b>		-	-	-	-	-	-	150	-	-
<b>Land</b>		-	-	-	-	-	-	-	-	-
<b>Zoo's, Marine and Non-biological Animals</b>		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
<b>Living Resources</b>		-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure</b>	4	-	-	5 153	7 984	9 135	9 135	7 565	190	-
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	300	-	-
<b>Infrastructure</b>		-	-	-	-	-	-	300	-	-
Community Facilities		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
<b>Community Assets</b>		-	-	-	-	-	-	-	-	-
<b>Heritage Assets</b>		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
<b>Investment properties</b>		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	135	4 000	4 000	4 000	1 000	-	-
Housing		-	-	-	-	-	-	-	-	-
<b>Other Assets</b>		-	-	135	4 000	4 000	4 000	1 000	-	-
<b>Biological or Cultivated Assets</b>		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	2 866	-	-	-	250	-	-
<b>Intangible Assets</b>		-	-	2 866	-	-	-	250	-	-
<b>Computer Equipment</b>		-	-	924	569	809	809	1 231	190	-
<b>Furniture and Office Equipment</b>		-	-	8	1 289	1 794	1 794	1 024	-	-
<b>Machinery and Equipment</b>		-	-	539	627	1 033	1 033	1 460	-	-
<b>Transport Assets</b>		-	-	680	1 500	1 500	1 500	2 300	-	-
<b>Land</b>		-	-	-	-	-	-	-	-	-
<b>Zoo's, Marine and Non-biological Animals</b>		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
<b>Living Resources</b>		-	-	-	-	-	-	-	-	-
<b>TOTAL CAPITAL EXPENDITURE - Asset class</b>		-	-	5 153	7 984	9 135	9 135	7 565	190	-

<b>ASSET REGISTER SUMMARY - PPE (WDV)</b>	5	-	52 169	71 455	64 158	72 599	72 599	70 739	63 882	63 229
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	2 317	2 317	2 317	2 317	2 317	2 617	2 317	2 317
<b>Infrastructure</b>		-	2 317	2 317	2 317	2 317	2 317	2 617	2 317	2 317
<b>Community Assets</b>		-	-	-	-	-	-	-	-	-
<b>Heritage Assets</b>		-	631	631	631	631	631	631	631	631
<b>Investment properties</b>		-	544	-	530	-	-	-	-	-
<b>Other Assets</b>		-	32 663	54 901	38 984	56 880	56 880	53 788	52 691	52 590
<b>Biological or Cultivated Assets</b>		-	-	-	-	-	-	-	-	-
<b>Intangible Assets</b>		-	156	2 695	4 086	2 350	2 350	2 579	2 311	2 292
<b>Computer Equipment</b>		-	1 915	2 220	1 874	2 261	2 261	2 745	2 131	1 898
<b>Furniture and Office Equipment</b>		-	1 794	1 372	2 883	2 663	2 663	1 854	1 016	798
<b>Machinery and Equipment</b>		-	3 432	3 067	2 985	3 020	3 020	3 265	1 841	1 774
<b>Transport Assets</b>		-	774	1 130	1 924	2 327	2 327	3 109	793	777
<b>Land</b>		-	7 943	3 121	7 943	150	150	150	150	150
<b>Zoo's, Marine and Non-biological Animals</b>		-	-	-	-	-	-	-	-	-
<b>Living Resources</b>		-	-	-	-	-	-	-	-	-
<b>TOTAL ASSET REGISTER SUMMARY - PPE (WDV)</b>	5	-	52 169	71 455	64 158	72 599	72 599	70 739	63 882	63 229
<b>EXPENDITURE OTHER ITEMS</b>		-	6 983	9 815	9 410	11 172	11 172	11 154	9 853	10 224
<b>Depreciation</b>	7	-	3 381	4 622	3 591	5 017	5 017	5 282	5 541	5 813
<b>Repairs and Maintenance by Asset Class</b>	3	-	3 602	5 193	5 819	6 155	6 155	5 872	4 312	4 411
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	15	16	40	40	40	30	32	33
<b>Infrastructure</b>		-	15	16	40	40	40	30	32	33
Community Facilities		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
<b>Community Assets</b>		-	-	-	-	-	-	-	-	-
<b>Heritage Assets</b>		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
<b>Investment properties</b>		-	-	-	-	-	-	-	-	-
Operational Buildings		-	442	551	603	674	674	699	723	725
Housing		-	-	-	-	-	-	-	-	-
<b>Other Assets</b>		-	442	551	603	674	674	699	723	725
<b>Biological or Cultivated Assets</b>		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	2 175	3 703	3 788	3 788	3 788	3 608	2 048	2 111
<b>Intangible Assets</b>		-	2 175	3 703	3 788	3 788	3 788	3 608	2 048	2 111
<b>Computer Equipment</b>		-	-	-	-	-	-	-	-	-
<b>Furniture and Office Equipment</b>		-	153	156	236	286	286	198	142	141
<b>Machinery and Equipment</b>		-	710	693	961	1 116	1 116	1 034	1 063	1 091
<b>Transport Assets</b>		-	107	74	190	250	250	303	305	309
<b>Land</b>		-	-	-	-	-	-	-	-	-
<b>Zoo's, Marine and Non-biological Animals</b>		-	-	-	-	-	-	-	-	-
<b>Mature</b>		-	-	-	-	-	-	-	-	-
<b>Immature</b>		-	-	-	-	-	-	-	-	-
<b>Living Resources</b>		-	-	-	-	-	-	-	-	-
<b>TOTAL EXPENDITURE OTHER ITEMS</b>		-	6 983	9 815	9 410	11 172	11 172	11 154	9 853	10 224
<b>Renewal and upgrading of Existing Assets as % of total capex</b>		0.0%	0.0%	66.2%	43.0%	48.7%	48.7%	72.7%	0.0%	0.0%
<b>Renewal and upgrading of Existing Assets as % of deprecn</b>		0.0%	0.0%	73.8%	95.7%	88.7%	88.7%	104.1%	0.0%	0.0%
<b>R&amp;M as a % of PPE &amp; Investment Property</b>		0.0%	2.8%	2.2%	3.4%	3.4%	3.4%	3.4%	3.7%	3.8%
<b>Renewal and upgrading and R&amp;M as a % of PPE and Investment Property</b>		0.0%	2.8%	7.2%	9.2%	9.8%	9.8%	11.5%	3.7%	3.8%

#### References

1. Detail of new assets provided in Table SA34a
2. Detail of renewal of existing assets provided in Table SA34b
3. Detail of Repairs and Maintenance by Asset Class provided in Table SA34c
4. Must reconcile to total capital expenditure on Budgeted Capital Expenditure
5. Must reconcile to 'Budgeted Financial Position' (written down value)
6. Detail of upgrading of existing assets provided in Table SA34e
7. Detail of depreciation provided in Table SA34d

DC9 Frances Baard - Table A10 Basic service delivery measurement

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
<b>Household service targets</b>	1									
<b>Water:</b>										
Piped water inside dwelling		-	-	-	-	-	-	-	-	-
Piped water inside yard (but not in dwelling)		-	-	-	-	-	-	-	-	-
Using public tap (at least min.service level)	2	-	-	-	-	-	-	-	-	-
Other water supply (at least min.service level)	4	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-	-	-	-
Using public tap (< min.service level)	3	-	-	-	-	-	-	-	-	-
Other water supply (< min.service level)	4	-	-	-	-	-	-	-	-	-
No water supply		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
<b>Total number of households</b>	5	-	-	-	-	-	-	-	-	-
<b>Sanitation/sewerage:</b>										
Flush toilet (connected to sewerage)		-	-	-	-	-	-	-	-	-
Flush toilet (with septic tank)		-	-	-	-	-	-	-	-	-
Chemical toilet		-	-	-	-	-	-	-	-	-
Pit toilet (ventilated)		-	-	-	-	-	-	-	-	-
Other toilet provisions (> min.service level)		-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-	-	-	-
Bucket toilet		-	-	-	-	-	-	-	-	-
Other toilet provisions (< min.service level)		-	-	-	-	-	-	-	-	-
No toilet provisions		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
<b>Total number of households</b>	5	-	-	-	-	-	-	-	-	-
<b>Energy:</b>										
Electricity (at least min.service level)		-	-	-	-	-	-	-	-	-
Electricity - prepaid (min.service level)		-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-	-	-	-
Electricity (< min.service level)		-	-	-	-	-	-	-	-	-
Electricity - prepaid (< min. service level)		-	-	-	-	-	-	-	-	-
Other energy sources		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
<b>Total number of households</b>	5	-	-	-	-	-	-	-	-	-
<b>Refuse:</b>										
Removed at least once a week		-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-	-	-	-
Removed less frequently than once a week		-	-	-	-	-	-	-	-	-
Using communal refuse dump		-	-	-	-	-	-	-	-	-
Using own refuse dump		-	-	-	-	-	-	-	-	-
Other rubbish disposal		-	-	-	-	-	-	-	-	-
No rubbish disposal		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
<b>Total number of households</b>	5	-	-	-	-	-	-	-	-	-
<b>Households receiving Free Basic Service</b>	7									
Water (6 kilolitres per household per month)		-	-	-	-	-	-	-	-	-
Sanitation (free minimum level service)		-	-	-	-	-	-	-	-	-
Electricity/other energy (50kwh per household per month)		-	-	-	-	-	-	-	-	-
Refuse (removed at least once a week)		-	-	-	-	-	-	-	-	-
<i>Informal Settlements</i>		-	-	-	-	-	-	-	-	-
<b>Cost of Free Basic Services provided - Formal Settlements (R'000)</b>										
Water (6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-
Sanitation (free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-
Electricity/other energy (50kwh per indigent household per month)		-	-	-	-	-	-	-	-	-
Refuse (removed once a week for indigent households)		-	-	-	-	-	-	-	-	-
<b>Cost of Free Basic Services provided - Informal Formal Settlements (R'000)</b>		-	-	-	-	-	-	-	-	-
<b>Total cost of FBS provided</b>	8	-	-	-	-	-	-	-	-	-
<b>Highest level of free service provided per household</b>										
Property rates (R value threshold)		-	-	-	-	-	-	-	-	-
Water (kilolitres per household per month)		-	-	-	-	-	-	-	-	-
Sanitation (kilolitres per household per month)		-	-	-	-	-	-	-	-	-
Sanitation (Rand per household per month)		-	-	-	-	-	-	-	-	-
Electricity (kwh per household per month)		-	-	-	-	-	-	-	-	-
Refuse (average litres per week)		-	-	-	-	-	-	-	-	-
<b>Revenue cost of subsidised services provided (R'000)</b>	9									
Property rates (tariff adjustment) ( impermissible values per section 17 of MPRA)		-	-	-	-	-	-	-	-	-
Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)		-	-	-	-	-	-	-	-	-
Water (in excess of 6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-
Sanitation (in excess of free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-
Electricity/other energy (in excess of 50 kwh per indigent household per month)		-	-	-	-	-	-	-	-	-
Refuse (in excess of one removal a week for indigent households)		-	-	-	-	-	-	-	-	-
Municipal Housing - rental rebates		-	-	-	-	-	-	-	-	-
Housing - top structure subsidies		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
<b>Total revenue cost of subsidised services provided</b>	6	-	-	-	-	-	-	-	-	-

**References**

1. Include services provided by another entity; e.g. Eskom
2. Stand distance <= 200m from dwelling
3. Stand distance > 200m from dwelling
4. Borehole, spring, rain-water tank etc.
5. Must agree to total number of households in municipal area (informal settlements receiving services must be included)
6. Include value of subsidy provided by municipality above provincial subsidy level
7. Show number of households receiving at least these levels of services completely free (informal settlements must be included)
8. Must reflect the cost to the municipality of providing the Free Basic Service
9. Reflect the cost of free or subsidised services in excess to the National policy that are not funded from the Free Basic Services component of the Equitable Share

***OTHER RELATED SUPPORTING  
DOCUMENTATION***

DC9 Frances Baard - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework				
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	
R thousand												
REVENUE ITEMS:												
Non-exchange revenue by source												
Exchange Revenue												
Total Property Rates	6	-	-	-	-	-	-	-	-	-		
Less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)		-	-	-	-	-	-	-	-	-		
Net Property Rates		-	-	-	-	-	-	-	-	-		
Exchange revenue service charges												
Service charges - Electricity												
Total Service charges - Electricity	6	-	-	-	-	-	-	-	-	-		
Less Revenue Foregone (in excess of 50 kwh per indigent household per month)		-	-	-	-	-	-	-	-	-		
Less Cost of Free Basis Services (50 kwh per indigent household per month)		-	-	-	-	-	-	-	-	-		
Net Service charges - Electricity		-	-	-	-	-	-	-	-	-		
Service charges - Water												
Total Service charges - Water	6	-	-	-	-	-	-	-	-	-		
Less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-		
Less Cost of Free Basis Services (6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-		
Net Service charges - Water		-	-	-	-	-	-	-	-	-		
Service charges - Waste Water Management												
Total Service charges - Waste Water Management	6	-	-	-	-	-	-	-	-	-		
Less Revenue Foregone (in excess of free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-		
Less Cost of Free Basis Services (free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-		
Net Service charges - Waste Water Management		-	-	-	-	-	-	-	-	-		
Service charges - Waste Management												
Total refuse removal revenue	6	-	-	-	-	-	-	-	-	-		
Total landfill revenue		-	-	-	-	-	-	-	-	-		
Less Revenue Foregone (in excess of one removal a week to indigent households)		-	-	-	-	-	-	-	-	-		
Less Cost of Free Basis Services (removed once a week to indigent households)		-	-	-	-	-	-	-	-	-		
Net Service charges - Waste Management	-	-	-	-	-	-	-	-	-			
EXPENDITURE ITEMS:												
Employee related costs												
Basic Salaries and Wages	2	-	47 965	50 832	60 681	57 604	57 604	45 727	62 445	66 713	70 013	
Pension and UIF Contributions		-	6 910	7 363	8 647	8 647	8 647	7 180	9 639	10 107	10 598	
Medical Aid Contributions		-	2 525	2 629	2 866	2 866	2 866	2 493	2 891	2 891	2 891	
Overtime		-	202	189	416	416	416	161	547	575	603	
Performance Bonus		-	3 590	3 768	4 560	4 560	4 560	3 593	4 889	5 118	5 359	
Motor Vehicle Allowance		-	3 103	3 103	4 621	4 621	4 621	2 975	4 616	4 616	4 616	
Cellphone Allowance		-	520	352	393	393	393	309	376	376	376	
Housing Allowances		-	473	491	509	509	509	456	522	522	522	
Other benefits and allowances		-	16	16	25	25	25	15	32	32	32	
Payments in lieu of leave		-	2 599	1 002	5 498	5 498	5 498	(1 094)	3 782	3 814	3 848	
Long service awards		-	964	335	-	-	-	-	211	-	-	
Post-retirement benefit obligations		4	-	4 956	2 733	3 369	3 369	3 369	-	3 000	3 000	3 000
Entertainment			-	-	-	-	-	-	-	-	-	-
Scarcity			-	-	-	-	-	-	-	-	-	-
Acting and post related allowance			-	-	-	-	-	-	-	-	-	-
In kind benefits			-	-	-	-	-	-	-	-	-	-
sub-total	5	-	73 823	72 813	91 585	88 507	88 507	61 815	92 949	97 764	101 858	
Less: Employees costs capitalised to PPE		-	-	-	-	-	-	-	-	-	-	
Total Employee related costs	1	-	73 823	72 813	91 585	88 507	88 507	61 815	92 949	97 764	101 858	

<b>Depreciation and amortisation</b>										
Depreciation of Property, Plant & Equipment	-	3 296	4 305	3 522	4 671	4 671	353	4 916	5 157	5 410
Lease amortisation	-	85	317	70	346	346	84	366	384	403
Capital asset impairment	-	-	-	-	-	-	-	-	-	-
<b>Total Depreciation and amortisation</b>	1	-	3 381	4 622	3 591	5 017	5 017	437	5 282	5 541
<b>Bulk purchases - electricity</b>										
Electricity bulk purchases	-	-	-	-	-	-	-	-	-	-
<b>Total bulk purchases</b>	1	-	-	-	-	-	-	-	-	-
<b>Transfers and grants</b>										
Cash transfers and grants	-	19 454	16 805	14 028	16 628	16 628	11 974	10 778	10 548	10 577
Non-cash transfers and grants	-	-	8 265	11 178	17 178	17 178	8 956	16 730	9 930	9 930
<b>Total transfers and grants</b>	1	-	19 454	25 070	25 206	33 806	20 930	27 508	20 478	20 507
<b>Contracted Services</b>										
Outsourced Services	-	4 617	3 994	6 089	5 975	5 975	4 494	6 818	5 953	6 073
Consultants and Professional Services	-	4 064	3 874	8 464	8 468	8 468	2 564	9 901	8 311	8 058
Contractors	-	4 515	5 676	7 495	7 778	7 778	5 024	7 830	6 290	6 409
<b>Total contracted services</b>	-	13 196	13 543	22 048	22 221	22 221	12 082	24 549	20 553	20 540
<b>Operational Costs</b>										
Collection costs	-	-	-	-	-	-	-	-	-	-
Contributions to 'other' provisions	-	-	-	-	-	-	-	-	-	-
Audit fees	-	1 930	2 189	2 900	2 900	2 900	2 452	2 900	2 900	2 900
Other Operational Costs	-	7 009	7 112	13 223	13 389	13 389	7 251	14 072	14 237	14 452
<b>Total Operational Costs</b>	1	-	8 939	9 301	16 123	16 289	9 703	16 972	17 137	17 352
<b>Repairs and Maintenance by Expenditure Item</b>		8								
Employee related costs	-	-	-	-	-	-	-	-	-	-
Inventory Consumed (Project Maintenance)	-	3 602	5 193	5 819	6 155	6 155	-	5 872	4 312	4 411
Contracted Services	-	-	-	-	-	-	-	-	-	-
Other Expenditure	-	-	-	-	-	-	-	-	-	-
<b>Total Repairs and Maintenance Expenditure</b>	9	-	3 602	5 193	5 819	6 155	-	5 872	4 312	4 411
<b>Inventory Consumed</b>										
Inventory Consumed - Water	-	-	-	-	-	-	-	-	-	-
Inventory Consumed - Other	-	-	245	1 493	1 904	1 904	264	1 641	1 674	1 725
<b>Total Inventory Consumed &amp; Other Material</b>	-	-	245	1 493	1 904	1 904	264	1 641	1 674	1 725
check	-	-	-	-	-	-	-	-	-	-

#### References

1. Must reconcile with 'Budgeted Financial Performance (Revenue and Expenditure)
2. Must reconcile to supporting documentation on staff salaries

4. Expenditure to meet any 'unfunded obligations'

- 5 This sub-total must agree with the total on SA22, but excluding councillor and board member items

6. Include a note for each revenue item that is affected by 'revenue foregone'

8. Repairs and Maintenance is not a GRAP item. However to facilitate transparency, municipalities must provide a breakdown of the amounts included in the relevant GRAP items that will be spent on Repairs and Maintenance.

9. Must reconcile with Repairs and Maintenance by Asset Class (Total Repairs and Maintenance) on Table SA34c.

DC9 Frances Baard - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	Ref	Vote 1 - EXECUTIVE AND COUNCIL	Vote 2 - MUNICIPAL MANAGER	Vote 3 - BUDGET AND TREASURY	Vote 4 - CORPORATE SERVICES	Vote 5 - PLANNING AND DEVELOPMENT	Vote 6 - PROJECT MAN AND ADVISORY SERVICES	Vote 7 - [NAME OF VOTE 7]	Vote 8 - [NAME OF VOTE 8]	Vote 9 - [NAME OF VOTE 9]	Vote 10 - [NAME OF VOTE 10]	Vote 11 - [NAME OF VOTE 11]	Vote 12 - [NAME OF VOTE 12]	Vote 13 - [NAME OF VOTE 13]	Vote 14 - [NAME OF VOTE 14]	Vote 15 - [NAME OF VOTE 15]	Total
<b>R thousand</b>	<b>1</b>																
<b>Revenue</b>																	
<b>Exchange Revenue</b>																	
Service charges - Electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Water		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Goods and Rendering of Services		-	-	120	-	-	-	-	-	-	-	-	-	-	-	-	120
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets		-	-	6 530	-	-	-	-	-	-	-	-	-	-	-	-	6 530
Dividends		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		-	-	250	-	-	-	-	-	-	-	-	-	-	-	-	250
Licence and permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Non-Exchange Revenue</b>																	
Property rates		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences or permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational		-	-	137 451	-	6 866	-	-	-	-	-	-	-	-	-	-	144 317
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fuel Levy		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>		-	-	144 351	-	6 866	-	-	-	-	-	-	-	-	-	-	151 217
<b>Expenditure</b>																	
Employee related costs		(1 000)	(18 278)	(17 356)	(32 171)	(20 946)	(3 199)	-	-	-	-	-	-	-	-	-	(92 949)
Remuneration of councillors		(10 221)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(10 221)
Bulk purchases - electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Inventory consumed		(45)	(386)	(796)	(278)	(106)	(31)	-	-	-	-	-	-	-	-	-	(1 641)
Debt impairment		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation and amortisation		(48)	(57)	(700)	(4 336)	(117)	(25)	-	-	-	-	-	-	-	-	-	(5 282)
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted services		(771)	(1 799)	(2 668)	(7 458)	(10 953)	(900)	-	-	-	-	-	-	-	-	-	(24 549)
Transfers and subsidies		-	(400)	(450)	(4 358)	(22 300)	-	-	-	-	-	-	-	-	-	-	(27 508)
Irrecoverable debts written off		(10)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(10)
Operational costs		(2 527)	(1 471)	(4 174)	(6 971)	(1 678)	(152)	-	-	-	-	-	-	-	-	-	(16 972)
Losses on disposal of Assets		-	(0)	(10)	(11)	(1)	-	-	-	-	-	-	-	-	-	-	(22)
Other Losses		-	-	(1 413)	-	-	-	-	-	-	-	-	-	-	-	-	(1 413)
<b>Total Expenditure</b>		<b>(14 623)</b>	<b>(22 390)</b>	<b>(27 567)</b>	<b>(55 582)</b>	<b>(56 100)</b>	<b>(4 306)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(180 567)</b>
<b>Surplus(Deficit)</b>		<b>14 623</b>	<b>22 390</b>	<b>171 918</b>	<b>55 582</b>	<b>62 966</b>	<b>4 306</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(29 350)</b>
Transfers and subsidies - capital (monetary allocations)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus(Deficit) after capital transfers &amp; contributions</b>		<b>14 623</b>	<b>22 390</b>	<b>171 918</b>	<b>55 582</b>	<b>62 966</b>	<b>4 306</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(29 350)</b>

**References**

1. Departmental columns to be based on municipal organisation structure

DC9 Frances Board - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
<b>£ thousand</b>											
<b>ASSETS</b>											
<u>Trade and other receivables from exchange transactions</u>											
Electricity		-	-	-	-	-	-	-	-	-	-
Water		-	-	-	-	-	-	-	-	-	-
Waste		-	-	-	-	-	-	-	-	-	-
Waste Water		-	-	-	-	-	-	-	-	-	-
Other Trade receivables from exchange transactions		-	5,722	7,865	5,876	7,965	7,965	9,076	7,796	7,796	7,796
<b>Gross Trade and other receivables from exchange transactions</b>		-	5,722	7,865	5,876	7,965	7,965	9,076	7,796	7,796	7,796
Less: Impairment for debt		-	(85)	(85)	(85)	(85)	(85)	(85)	(85)	(85)	(85)
Impairment for Electricity		-	-	-	-	-	-	-	-	-	-
Impairment for Water		-	-	-	-	-	-	-	-	-	-
Impairment for Waste		-	-	-	-	-	-	-	-	-	-
Impairment for Waste Water		-	-	-	-	-	-	-	-	-	-
Impairment for other Trade receivables from exchange transactions		-	(85)	(85)	(85)	(85)	(85)	(85)	(85)	(85)	(85)
<b>Total net Trade and other receivables from Exchange Transactions</b>		-	5,634	7,780	5,791	7,880	7,880	8,991	7,686	7,686	7,686
<u>Receivables from non-exchange transactions</u>											
Property sales		-	-	-	-	-	-	-	-	-	-
Less: Impairment of Property sales		-	-	-	-	-	-	-	-	-	-
<b>Net Property sales</b>		-	-	-	-	-	-	-	-	-	-
Other receivables from non-exchange transactions		-	576	576	569	576	576	576	576	576	576
Impairment for other receivables from non-exchange transactions		-	-	-	-	-	-	-	-	-	-
<b>Net other receivables from non-exchange transactions</b>		-	576	576	569	576	576	576	576	576	576
<b>Total net Receivables from non-exchange transactions</b>		-	576	576	569	576	576	576	576	576	576
<b>Inventory</b>											
<u>Opening Balance</u>		-	-	-	-	-	-	-	-	-	-
<u>System Input Volume</u>		-	-	-	-	-	-	-	-	-	-
Water Treatment Works		-	-	-	-	-	-	-	-	-	-
Sink Purchases		-	-	-	-	-	-	-	-	-	-
Natural Sources		-	-	-	-	-	-	-	-	-	-
<b>Authorized Consumption</b>		-	-	-	-	-	-	-	-	-	-
<u>Billed Authorized Consumption</u>		-	-	-	-	-	-	-	-	-	-
Billed Metered Consumption		-	-	-	-	-	-	-	-	-	-
Free Basic Water		-	-	-	-	-	-	-	-	-	-
Subsidised Water		-	-	-	-	-	-	-	-	-	-
Revenue Water		-	-	-	-	-	-	-	-	-	-
<b>Billed Unmetered Consumption</b>		-	-	-	-	-	-	-	-	-	-
Free Basic Water		-	-	-	-	-	-	-	-	-	-
Subsidised Water		-	-	-	-	-	-	-	-	-	-
Revenue Water		-	-	-	-	-	-	-	-	-	-
<b>Unbilled Authorized Consumption</b>		-	-	-	-	-	-	-	-	-	-
Unbilled Metered Consumption		-	-	-	-	-	-	-	-	-	-
Unbilled Unmetered Consumption		-	-	-	-	-	-	-	-	-	-
<b>Water Leases</b>		-	-	-	-	-	-	-	-	-	-
<u>Agreement Income</u>		-	-	-	-	-	-	-	-	-	-
Unauthorized Consumption		-	-	-	-	-	-	-	-	-	-
Customer Meter Inaccuracies		-	-	-	-	-	-	-	-	-	-
<b>Real Leases</b>		-	-	-	-	-	-	-	-	-	-
Leakage on Transmission and Distribution Mains		-	-	-	-	-	-	-	-	-	-
Leakage and Overflow at Storage Tanks/Reservoirs		-	-	-	-	-	-	-	-	-	-
Leakage on Service Connections up to the point of Customer Meter		-	-	-	-	-	-	-	-	-	-
Other Transfers and Management Errors		-	-	-	-	-	-	-	-	-	-
Unrecoverable Annual Real Leases		-	-	-	-	-	-	-	-	-	-
<b>Non-revenue Water</b>		-	-	-	-	-	-	-	-	-	-
<b>Closing Balance - Water</b>		-	-	-	-	-	-	-	-	-	-
<b>Agricultural</b>											
<u>Opening Balance</u>		-	-	-	-	-	-	-	-	-	-
Acquisitions		-	-	-	-	-	-	-	-	-	-
Issues		-	-	-	-	-	-	-	-	-	-
Adjustments		-	-	-	-	-	-	-	-	-	-
Write-offs		-	-	-	-	-	-	-	-	-	-
<b>Closing balance - Agricultural</b>		-	-	-	-	-	-	-	-	-	-
<b>Consumables</b>											
<u>Standard Rated</u>											
<u>Opening Balance</u>		-	-	-	376	359	359	-	359	359	359
Acquisitions		-	222	1,463	1,463	1,564	1,564	962	1,614	1,725	1,725
Issues		-	(245)	(202)	(812)	(812)	(812)	(284)	(285)	(246)	(246)
Adjustments		-	-	-	-	-	-	92	-	-	-
Write-offs		-	-	-	-	-	-	-	-	-	-
<b>Closing balance - Consumables Standard Rated</b>		-	-	(176)	1,463	1,469	1,469	(171)	1,762	1,791	1,839
<u>Zero Rated</u>											
<u>Opening Balance</u>		-	-	-	-	-	-	-	-	-	-
Acquisitions		-	-	-	-	-	-	-	-	-	-
Issues		-	-	-	(665)	(665)	(665)	-	(633)	(655)	(654)
Adjustments		-	-	-	-	-	-	-	-	-	-
Write-offs		-	-	-	-	-	-	-	-	-	-
<b>Closing balance - Consumables Zero Rated</b>		-	-	-	(665)	(665)	(665)	-	(633)	(655)	(654)
<b>Finished Goods</b>											
<u>Opening Balance</u>		-	-	-	-	-	-	-	-	-	-
Acquisitions		-	-	-	-	-	-	-	-	-	-
Issues		-	-	-	-	-	-	-	-	-	-
Adjustments		-	-	-	-	-	-	-	-	-	-
Write-offs		-	-	-	-	-	-	-	-	-	-
<b>Closing balance - Finished Goods</b>		-	-	-	-	-	-	-	-	-	-
<b>Materials and Supplies</b>											
<u>Opening Balance</u>		-	376	376	-	-	-	376	-	-	-
Acquisitions		-	-	-	-	-	-	-	-	-	-
Issues		-	-	(627)	(627)	(627)	-	(772)	(776)	(796)	(796)
Adjustments		-	-	-	-	-	-	-	-	-	-
Write-offs		-	-	-	-	-	-	-	-	-	-
<b>Closing balance - Materials and Supplies</b>		-	376	376	(627)	(627)	(627)	376	(772)	(776)	(796)
<b>Work-in-progress</b>											
<u>Opening Balance</u>		-	-	-	-	-	-	-	-	-	-
Materials		-	-	-	-	-	-	-	-	-	-
Transfers		-	-	-	-	-	-	-	-	-	-
<b>Closing balance - Work-in-progress</b>		-	-	-	-	-	-	-	-	-	-
<b>Housing Stock</b>											
<u>Opening Balance</u>		-	-	-	-	-	-	-	-	-	-
Acquisitions		-	-	-	-	-	-	-	-	-	-
Transfers		-	-	-	-	-	-	-	-	-	-
Sales		-	-	-	-	-	-	-	-	-	-
<b>Closing Balance - Housing Stock</b>		-	-	-	-	-	-	-	-	-	-
<b>Land</b>											
<u>Opening Balance</u>		-	-	-	-	-	-	-	-	-	-
Acquisitions		-	-	-	-	-	-	-	-	-	-
Sales		-	-	-	-	-	-	-	-	-	-
Adjustments		-	-	-	-	-	-	-	-	-	-
Correction of Prior period errors		-	-	-	-	-	-	-	-	-	-
<b>Closing Balance - Land</b>		-	-	-	-	-	-	-	-	-	-
<b>Closing Balance - Inventory &amp; Consumables</b>		-	376	376	376	359	359	359	359	359	359
<b>Property, plant and equipment (PPE)</b>											
PPE at cost (net of accumulated depreciation and impairment)		-	97,776	97,742	105,865	104,912	104,912	102,492	102,170	96,483	96,447
Less: Impairment as PPE		-	-	-	-	-	-	-	-	-	-
<b>Total Property, plant and equipment (PPE)</b>		-	97,776	97,742	105,865	104,912	104,912	102,492	102,170	96,483	96,447
<b>LIABILITIES</b>											
<u>Current liabilities - Financial liabilities</u>											
Short term loans (other than bank overdrafts)		-	-	-	-	-	-	-	-	-	-
Current portion of long-term liabilities		-	-	-	-	-	-	-	-	-	-
<b>Total Current liabilities - Financial liabilities</b>		-	-	-	-	-	-	-	-	-	-
<u>Trade and other payables from exchange transactions</u>											
Trade and other payables from exchange transactions		-	6,345	6,651	10,476	15,422	15,422	(17,686)	10,623	9,424	7,475
Other trade payables from exchange transactions		-	2,162	1,960	(1,073)	(1,073)	(1,073)	3,987	1,252	-	-
Trade payables from Non-exchange transactions - Unsettled construction		-	-	-	-	-	-	-	-	-	-
Trade payables from Non-exchange transactions - Other		-	-	-	-	-	-	-	-	-	-
VAT		-	15,777	23,288	262	(2,061)	(2,061)	(261)	23,088	23,088	(23,088)
<b>Total Trade and other payables from exchange transactions</b>		-	27,784	31,609	9,965	16,352	16,352	(14,411)	35,534	33,960	31,533
<u>Non-current liabilities - Financial liabilities</u>											
Borrowing		-	-	-	-	-	-	-	-	-	-
Other financial liabilities		-	-	-	-	-	-	-	-	-	-
<b>Total Non-current liabilities - Financial liabilities</b>		-	-	-	-	-	-	-	-	-	-
<b>Provisions</b>											
Refinement benefits		-	26,874	27,639	29,874	30,839	30,839	36,462	29,139	29,139	29,139
Refuse landfill site rehabilitation		-	2,568	2,568	2,564	2,784	2,784	2,784	2,568	2,568	2,568
Other		-	-	-	-	-	-	-	-	-	-
<b>Total Provisions</b>		-	29,442	30,207	32,438	33,623	33,623	39,246	31,707	31,707	31,707
<b>CHANGES IN NET ASSETS</b>											
<u>Accumulated surplus/(deficit) - opening balance</u>		-	93,710	93,710	112,610	106,982	106,982	(93,710)	106,982	106,982	106,982
GRIP adjustments		-	-	-	-	-	-	-	-	-	-
Revised balance		-	93,710	93,710	112,610	106,982	106,982	(93,710)	106,982	106,982	106,982
Surplus/(Deficit)		-	7,701	4,532	(24,144)	(31,341)	(31,341)	29,900	(29,320)	(19,888)	(19,903)
Transfer between Reserves		-	-	-	-	-	-	-	-	-	-
Depreciation/offsets		-	1,253	(245)	(1,253)	(1,253)	(1,253)	(1,253)	(1,253)	(1,253)	(1,253)
Other adjustments		-	(221)	(221)	-	-	-	-	-	-	-
<b>Accumulated Surplus/(Deficit)</b>		-	98,441	98,241	88,262	74,391	74,391	(65,066)	76,369	88,864	87,186
<b>Reserves</b>											
Housing Development Fund		-	-	-	-	-	-	-	-	-	-
Capital replacement		-	7,867	7,867	(5,463)	(5,433)	(5,433)	(7,867)	7,867	7,867	7,867
Self-reserve		-	-	-	-	-	-	-	-	-	-
Other reserves		-	-	-	-	-	-	-	-	-	-
Revaluation		-	18,883	38,124	(28,871)	(28,871)	(28,871)	38,124	38,124	38,124	38,124
<b>Total Reserves</b>		-	26,750	44,058	(32,546)	(34,375)	(34,375)	(44,067)	44,067	44,067	44,067
<b>NET ASSETS / CURRENT YEAR DEFICIT</b>		-	124,526	128,999	95,718	70,587	70,587	179,258	128,549	128,951	127,856

DC9 Frances Baard - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand												
To evaluate the adequacy and effectiveness of control processes and assessment of compliance with legislation in FBDM and 2 LMs	Responsive, accountable, effective and efficient local government	9	–	–	3 212	3 401	6 580	6 580	6 580	6 866	4 782	4 355
To facilitate the development of urban and rural areas in accordance with the relevant legislation	Responsive, accountable, effective and efficient local government	9	–	–	130 117	134 599	139 731	139 731	139 731	143 351	149 566	156 339
To facilitate the reduction of the Housing backlog by facilitating integrated human settlement in the district	Responsive, accountable, effective and efficient local government	9	–	–	1 489	1 525	1 000	1 500	1 500	1 000	1 000	1 100
To promote tourism in the Frances Baard District	Responsive, accountable, effective and efficient local government	9	–	–	(11)	–	–	–	–	–	–	–
Allocations to other priorities			2									
Total Revenue (excluding capital transfers and contributions)		1		–	134 807	139 525	147 311	147 811	147 811	151 217	155 348	161 794
References												
1. Total revenue must reconcile to												
2. Balance of allocations not directly linked to an IDP strategic objective												
check op revenue balance												
				–	–	–	–	–	–	–	–	–

DC9 Frances Baard - Supporting Table SAS Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective		Goal	Goal Code	Current Year 2022/23					2023/24 Medium Term Revenue & Expenditure Framework			
				2019/20	2020/21	2021/22	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand				Audited Outcomes	Audited Outcomes	Audited Outcomes						
	Sustainable human settlements and improved quality of household life	8	-	-	658	547	2 784	2 784	2 784	2 439	2 538	2 625
	Monitoring of human settlements development in 3 ULiAs	8	-	-	558	1 296	1 471	751	751	581	1 629	1 736
	To assist local municipalities by implementing response and recovery mechanisms as per national disaster management framework	5	-	-	16 500	21 251	19 178	29 178	29 178	22 100	15 600	15 600
	To assist local municipalities by implementing response and recovery mechanisms as per national disaster management framework	12	-	-	2 016	1 748	2 513	2 728	2 728	2 814	2 905	2 988
	To assist local municipalities by implementing response and recovery mechanisms as per national disaster management framework	9	-	-	-	198	-	-	-	-	-	-
	Sustainable human settlements and improved quality of household life	8	-	-	3 457	4 094	5 352	5 356	5 356	5 528	5 967	6 107
	To comply with legislative requirements relating to human resource management and development	12	-	-	247	339	780	850	850	740	750	788
	Sustainable human settlements and improved quality of household life	8	-	-	9 640	6 148	7 757	7 757	7 757	8 189	8 378	8 576
	To comply with the provincial archives act at FSDM and support the ULiAs towards compliance by 2022	13	-	-	77	3	27	25	25	32	32	32
	To comply with the provincial archives act at FSDM and support the ULiAs towards compliance by 2022	12	-	-	682	2 410	2 087	2 087	2 087	1 754	120	120
	To comply with the provincial archives act at FSDM and support the ULiAs towards compliance by 2022	8	-	-	103	507	616	619	619	687	689	718
	To develop and review the district municipality IDP in compliance with legislation	12	-	-	-	-	-	-	-	500	500	500
	Sustainable human settlements and improved quality of household life	8	-	-	4 096	5 218	5 071	5 071	5 071	5 629	5 857	6 087
	Sustainable human settlements and improved quality of household life	8	-	-	4 855	3 616	5 500	5 500	5 500	5 350	5 589	5 800
	To ensure an effective and efficient functioning of council and its committees	12	-	-	-	-	2 810	2 810	2 810	3 205	1 953	1 405
	To ensure an effective and efficient functioning of council and its committees	8	-	-	1	-	2	2	2	30	30	30
	To ensure effective internal security measures	12	-	-	-	53	27	27	27	36	40	40
	To ensure effective internal security measures	10	-	-	-	-	1 073	1 073	1 073	559	-	-
	Sustainable human settlements and improved quality of household life	8	-	-	231	254	580	580	580	647	694	708
	Sustainable human settlements and improved quality of household life	8	-	-	73	426	141	417	417	478	496	516
	A comprehensive, responsive and sustainable social protection system	13	-	-	258	-	300	300	300	300	300	300
	Sustainable human settlements and improved quality of household life	8	-	-	27	32	68	68	68	81	83	84
	Sustainable human settlements and improved quality of household life	8	-	-	2 826	3 003	3 887	3 887	3 887	3 849	4 014	4 188
	Sustainable human settlements and improved quality of household life	8	-	-	1 125	1 139	1 112	1 197	1 197	1 453	1 464	1 528
	Responsive, accountable, effective and efficient local government	9	-	-	103	134	1 000	-	-	500	50	50
	Sustainable human settlements and improved quality of household life	8	-	-	8 066	8 220	10 050	11 155	11 155	11 380	11 740	11 986
	A comprehensive, responsive and sustainable social protection system	13	-	-	289	-	329	329	329	329	329	329
	Sustainable human settlements and improved quality of household life	8	-	-	79	150	278	278	278	289	294	298
	Sustainable human settlements and improved quality of household life	8	-	-	1 456	1 543	1 685	1 685	1 685	1 763	1 835	1 911
	A comprehensive, responsive and sustainable social protection system	13	-	-	-	478	-	-	-	-	-	-
	An efficient, competitive and responsive economic infrastructure network	6	-	-	15	16	40	40	40	30	32	33
	An efficient, effective and development-oriented public service	12	-	-	2 615	1 080	2 710	2 829	2 829	2 529	2 529	2 528
	Sustainable human settlements and improved quality of household life	8	-	-	43 568	45 182	58 008	56 652	56 652	58 026	61 558	64 510
	A comprehensive, responsive and sustainable social protection system	13	-	-	374	65	200	200	200	-	-	-
	A long and healthy life for all South Africans	2	-	-	477	56	107	107	107	112	116	121
	A skilled and capable workforce to support an inclusive growth path	5	-	-	-	248	-	-	-	30	30	30
	An efficient, effective and development-oriented public service	12	-	-	157	447	376	376	376	452	470	486
	Protect and enhance our environmental assets and natural resources	10	-	-	2 068	3 039	3 020	3 020	3 020	3 880	4 081	4 082
	Sustainable human settlements and improved quality of household life	8	-	-	41	46	115	115	115	133	136	137
	An efficient, effective and development-oriented public service	12	-	-	33	12	60	60	60	60	62	65
	Responsive, accountable, effective and efficient local government	9	-	-	-	-	2 320	2 364	2 364	(300)	(300)	(300)
	Sustainable human settlements and improved quality of household life	8	-	-	687	1 071	1 121	1 123	1 123	1 486	1 175	1 175
	-	-	-	-	-	514	-	-	-	-	-	-
	A long and healthy life for all South Africans	2	-	-	-	-	500	500	500	106	-	-
	Sustainable human settlements and improved quality of household life	8	-	-	566	510	1 843	1 843	1 843	2 099	2 186	2 277
	Sustainable human settlements and improved quality of household life	8	-	-	108	595	1 477	1 353	1 353	1 539	1 604	1 681
	A comprehensive, responsive and sustainable social protection system	13	-	-	507	488	589	694	694	675	696	717
	Sustainable human settlements and improved quality of household life	8	-	-	129	54	213	218	218	238	247	257
	A comprehensive, responsive and sustainable social protection system	13	-	-	347	180	480	465	465	788	473	478
	Sustainable human settlements and improved quality of household life	8	-	-	25	88	166	166	166	182	185	187
	Sustainable human settlements and improved quality of household life	8	-	-	6 002	5 751	6 474	6 474	6 474	6 236	6 408	6 691
	An efficient, effective and development-oriented public service	12	-	-	354	445	403	403	403	473	-	-
	Responsive, accountable, effective and efficient local government	9	-	-	15	74	85	85	85	56	56	56
	Sustainable human settlements and improved quality of household life	8	-	-	8 741	9 001	12 302	11 227	11 227	14 147	14 683	15 278
	-	-	-	-	-	180	180	180	180	300	300	300
	Sustainable human settlements and improved quality of household life	8	-	-	1 980	2 244	3 963	3 814	3 814	4 261	4 479	4 577
Allocations to other priorities												
Total Expenditure		1	-	-	127 600	134 983	175 945	181 678	181 678	180 587	179 016	180 357

Notes:

1. Total expenditure must reconcile to

2. Balance of allocations not directly linked to an IDP strategic objective

DC9 Frances Baard - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand												
To assist local municipalities by implementing response and recovery mechanisms as per national disaster management framework	An efficient, effective and development-oriented public service	12	–	–	–	–	12	12	12	15	–	–
To comply with the provincial archives act at FBDM and support the LMs towards compliance by 2022	An efficient, effective and development-oriented public service	12	–	–	–	–	–	–	–	17	–	–
To ensure effective internal security measures	An efficient, effective and development-oriented public service	12	–	–	–	–	275	600	600	–	–	–
To evaluate the adequacy and effectiveness of control processes and assessment of compliance with legislation in FBDM and 2 LMs	An efficient, competitive and responsive economic infrastructure network	6	–	–	–	–	–	–	–	300	–	–
To evaluate the adequacy and effectiveness of control processes and assessment of compliance with legislation in FBDM and 2 LMs	An efficient, effective and development-oriented public service	12	–	–	–	3 750	1 590	2 220	2 220	1 423	190	–
To facilitate and coordinate youth development in the district	An efficient, effective and development-oriented public service	12	–	–	–	–	–	–	–	14	–	–
To facilitate the development of land use management policies	An efficient, effective and development-oriented public service	12	–	–	–	15	91	213	213	368	–	–
To implement and monitor environmental planning and management in the Frances Baard district	An efficient, effective and development-oriented public service	12	–	–	–	–	–	–	–	1 000	–	–
To provide effective and efficient office support functions	An efficient, effective and development-oriented public service	12	–	–	–	750	75	99	99	–	–	–
To support local municipalities with the implementation of Disaster Management Legislation	An efficient, effective and development-oriented public service	12	–	–	–	–	–	–	–	42	–	–
To support the development of learning and skilful economies	An efficient, effective and development-oriented public service	12	–	–	–	–	90	90	90	35	–	–
To support the local municipalities in the preparation and review of their IDPs	An efficient, effective and development-oriented public service	12	–	–	–	637	5 851	5 902	5 902	4 354	–	–
Allocations to other priorities			3									
Total Capital Expenditure			1	–	–	5 153	7 984	9 135	9 135	7 567	190	–

References

1. Total capital expenditure must reconcile to Budgeted Capital Expenditure
2. Goal code must be used on Table SA36
3. Balance of allocations not directly linked to an IDP strategic objective

DC9 Frances Baard - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Vote 1 - vote name										
Function 1 - (name)										
Sub-function 1 - (name)										
Insert measure/s description										
Sub-function 2 - (name)										
Insert measure/s description										
Sub-function 3 - (name)										
Insert measure/s description										
Function 2 - (name)										
Sub-function 1 - (name)										
Insert measure/s description										
Sub-function 2 - (name)										
Insert measure/s description										
Sub-function 3 - (name)										
Insert measure/s description										
Vote 2 - vote name										
Function 1 - (name)										
Sub-function 1 - (name)										
Insert measure/s description										
Sub-function 2 - (name)										
Insert measure/s description										
Sub-function 3 - (name)										
Insert measure/s description										
Function 2 - (name)										
Sub-function 1 - (name)										
Insert measure/s description										
Sub-function 2 - (name)										
Insert measure/s description										
Sub-function 3 - (name)										
Insert measure/s description										
Vote 3 - vote name										
Function 1 - (name)										
Sub-function 1 - (name)										
Insert measure/s description										
Sub-function 2 - (name)										
Insert measure/s description										
Sub-function 3 - (name)										
Insert measure/s description										
Function 2 - (name)										
Sub-function 1 - (name)										
Insert measure/s description										
Sub-function 2 - (name)										
Insert measure/s description										
Sub-function 3 - (name)										
Insert measure/s description										
And so on for the rest of the Votes										

1. Include a measurable performance objective for each revenue source (within a relevant function) and each vote (MFMA s17(3)(b))
2. Include all Basic Services performance targets from 'Basic Service Delivery' to ensure Table SA7 represents all strategic responsibilities
3. Only include prior year comparative information for individual measures where relevant activity occurred in that year/s

DC9 Frances Baard - Entities measureable performance objectives

Description	Unit of measurement	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Entity 1 - (name of entity)										
Insert measure/s description										
Entity 2 - (name of entity)										
Insert measure/s description										
Entity 3 - (name of entity)										
Insert measure/s description										
And so on for the rest of the Entities										

1. Include a measurable performance objective as agreed with the parent municipality (MFMA s87(5)(d))
2. Only include prior year comparative information for individual measures where relevant activity occurred in that year/s

DC9 Frances Baard - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
<b><u>Borrowing Management</u></b>											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b><u>Safety of Capital</u></b>											
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b><u>Liquidity</u></b>											
Current Ratio	Current assets/current liabilities	–	3.4	3.3	4.3	3.3	3.3	(30.3)	2.5	2.9	3.0
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	–	3.4	3.3	4.3	3.3	3.3	(30.3)	2.5	2.9	3.0
Liquidity Ratio	Monetary Assets/Current Liabilities	–	2.8	2.7	3.9	3.1	3.1	(29.8)	1.9	2.4	2.4
<b><u>Revenue Management</u></b>											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	0.0%	16.7%	19.7%	6.5%	4.0%	4.0%	0.9%	19.1%	17.5%	16.8%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
<b><u>Creditors Management</u></b>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within' MFMA' s 65(e))										
Creditors to Cash and Investments		0.0%	0.0%	8.8%	-77.3%	-113.7%	-113.7%	13.2%	20.8%	23.3%	25.5%
<b><u>Other Indicators</u></b>											
	Total Volume Losses (kW) technical										
	Total Volume Losses (kW) non technical										
Electricity Distribution Losses (2)	Total Cost of Losses (Rand '000)										
	% Volume (units purchased and generated less units sold)/units purchased and generated										
Water Volumes :System input	Bulk Purchase Water treatment works Natural sources										
	Total Volume Losses (kℓ)										
Water Distribution Losses (2)	Total Cost of Losses (Rand '000)										
	% Volume (units purchased and generated less units sold)/units purchased and generated										
Employee costs	Employee costs/(Total Revenue - capital revenue)	0.0%	54.8%	52.2%	62.2%	59.9%	59.9%	43.4%	61.5%	62.9%	63.0%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	0.0%	54.8%	57.2%	69.2%	68.9%	68.9%		68.2%	75.4%	75.7%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	0.0%	2.7%	3.7%	3.9%	4.2%	4.2%		3.9%	2.8%	2.7%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	0.0%	2.5%	3.3%	2.4%	3.4%	3.4%	0.3%	3.5%	3.6%	3.6%
<b><u>IDP regulation financial viability indicators</u></b>											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	–	–	19.5	20.6	20.6	20.6	21.8	23.2	23.8	24.8
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	0.0%	8200.5%	10040.6%	7495.5%	4926.9%	4926.9%	2122.9%	24038.4%	22636.4%	22628.1%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	–	–	8.0	(1.1)	(1.1)	(1.1)	(16.4)	4.2	3.3	2.3

**References**

1. Consumer debtors > 12 months old are excluded from current assets
2. Only include if services provided by the municipality

DC9 Frances Baard - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Ref.	Basis of calculation	2001 Census	2007 Survey	2011 Census	2019/20	2020/21	2021/22	Current Year 2022/23	2023/24 Medium Term Revenue & Expenditure Framework		
						Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
<b>Demographics</b>												
Population												
Females aged 5 - 14												
Males aged 5 - 14												
Females aged 15 - 34												
Males aged 15 - 34												
Unemployment												
<b>Monthly household income (no. of households)</b>	1, 12											
No income												
R1 - R1 600												
R1 601 - R3 200												
R3 201 - R6 400												
R6 401 - R12 800												
R12 801 - R25 600												
R25 601 - R51 200												
R52 201 - R102 400												
R102 401 - R204 800												
R204 801 - R409 600												
R409 601 - R819 200												
> R819 200												
<b>Poverty profiles (no. of households)</b>												
< R2 060 per household per month	13											
Insert description	2											
<b>Household/demographics (000)</b>												
Number of people in municipal area												
Number of poor people in municipal area												
Number of households in municipal area												
Number of poor households in municipal area												
Definition of poor household (R per month)												
<b>Housing statistics</b>	3											
Formal												
Informal												
<b>Total number of households</b>												
Dwellings provided by municipality	4											
Dwellings provided by province/s												
Dwellings provided by private sector	5											
<b>Total new housing dwellings</b>												
<b>Economic</b>	6											
Inflation/inflation outlook (CPIX)												
Interest rate - borrowing												
Interest rate - investment												
Remuneration increases												
Consumption growth (electricity)												
Consumption growth (water)												
<b>Collection rates</b>	7											
Property tax/service charges												
Rental of facilities & equipment												
Interest - external investments												
Interest - debtors												
Revenue from agency services												

Detail on the provision of municipal services for A10

Total municipal services	Ref.		2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
		<b>Household service targets (000)</b>									
		<b>Water:</b>									
		Piped water inside dwelling	–	–	–	–	–	–	–	–	–
		Piped water inside yard (but not in dwelling)	–	–	–	–	–	–	–	–	–
		Using public tap (at least min.service level)	–	–	–	–	–	–	–	–	–
		Other water supply (at least min.service level)	–	–	–	–	–	–	–	–	–
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–
		Using public tap (< min.service level)	–	–	–	–	–	–	–	–	–
		Other water supply (< min.service level)	–	–	–	–	–	–	–	–	–
		No water supply	–	–	–	–	–	–	–	–	–
		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
		Total number of households	–	–	–	–	–	–	–	–	–
		<b>Sanitation/sewerage:</b>									
		Flush toilet (connected to sewerage)	–	–	–	–	–	–	–	–	–
		Flush toilet (with septic tank)	–	–	–	–	–	–	–	–	–
		Chemical toilet	–	–	–	–	–	–	–	–	–
		Pit toilet (ventilated)	–	–	–	–	–	–	–	–	–
		Other toilet provisions (> min.service level)	–	–	–	–	–	–	–	–	–
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–
		Bucket toilet	–	–	–	–	–	–	–	–	–
		Other toilet provisions (< min.service level)	–	–	–	–	–	–	–	–	–
		No toilet provisions	–	–	–	–	–	–	–	–	–
		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
		Total number of households	–	–	–	–	–	–	–	–	–
		<b>Energy:</b>									
		Electricity (at least min.service level)	–	–	–	–	–	–	–	–	–
		Electricity - prepaid (min.service level)	–	–	–	–	–	–	–	–	–
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–
		Electricity (< min.service level)	–	–	–	–	–	–	–	–	–
		Electricity - prepaid (< min. service level)	–	–	–	–	–	–	–	–	–
		Other energy sources	–	–	–	–	–	–	–	–	–
		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
		Total number of households	–	–	–	–	–	–	–	–	–
		<b>Refuse:</b>									
		Removed at least once a week	–	–	–	–	–	–	–	–	–
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–
		Removed less frequently than once a week	–	–	–	–	–	–	–	–	–
		Using communal refuse dump	–	–	–	–	–	–	–	–	–
		Using own refuse dump	–	–	–	–	–	–	–	–	–
		Other rubbish disposal	–	–	–	–	–	–	–	–	–
		No rubbish disposal	–	–	–	–	–	–	–	–	–
		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
		Total number of households	–	–	–	–	–	–	–	–	–
Municipal in-house services		<b>Household service targets (000)</b>									
		<b>Water:</b>									
		Piped water inside dwelling	–	–	–	–	–	–	–	–	–
		Piped water inside yard (but not in dwelling)	–	–	–	–	–	–	–	–	–
		Using public tap (at least min.service level)	–	–	–	–	–	–	–	–	–
		Other water supply (at least min.service level)	–	–	–	–	–	–	–	–	–
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–
		Using public tap (< min.service level)	–	–	–	–	–	–	–	–	–
		Other water supply (< min.service level)	–	–	–	–	–	–	–	–	–
		No water supply	–	–	–	–	–	–	–	–	–
		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
		Total number of households	–	–	–	–	–	–	–	–	–
		<b>Sanitation/sewerage:</b>									
		Flush toilet (connected to sewerage)	–	–	–	–	–	–	–	–	–
		Flush toilet (with septic tank)	–	–	–	–	–	–	–	–	–
		Chemical toilet	–	–	–	–	–	–	–	–	–
		Pit toilet (ventilated)	–	–	–	–	–	–	–	–	–
		Other toilet provisions (> min.service level)	–	–	–	–	–	–	–	–	–
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–
		Bucket toilet	–	–	–	–	–	–	–	–	–
		Other toilet provisions (< min.service level)	–	–	–	–	–	–	–	–	–
		No toilet provisions	–	–	–	–	–	–	–	–	–
		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
		Total number of households	–	–	–	–	–	–	–	–	–
		<b>Energy:</b>									
		Electricity (at least min.service level)	–	–	–	–	–	–	–	–	–
		Electricity - prepaid (min.service level)	–	–	–	–	–	–	–	–	–
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–
		Electricity (< min.service level)	–	–	–	–	–	–	–	–	–
		Electricity - prepaid (< min. service level)	–	–	–	–	–	–	–	–	–
		Other energy sources	–	–	–	–	–	–	–	–	–
		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
		Total number of households	–	–	–	–	–	–	–	–	–
		<b>Refuse:</b>									
		Removed at least once a week	–	–	–	–	–	–	–	–	–
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–
		Removed less frequently than once a week	–	–	–	–	–	–	–	–	–
		Using communal refuse dump	–	–	–	–	–	–	–	–	–
		Using own refuse dump	–	–	–	–	–	–	–	–	–
		Other rubbish disposal	–	–	–	–	–	–	–	–	–
		No rubbish disposal	–	–	–	–	–	–	–	–	–
		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
		Total number of households	–	–	–	–	–	–	–	–	–

Municipal entity services	Ref		2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
		<b>Household service targets (000)</b>									
		<b>Water:</b>									
		Piped water inside dwelling	-	-	-	-	-	-	-	-	-
		Piped water inside yard (but not in dwelling)	-	-	-	-	-	-	-	-	-
		Using public tap (at least min.service level)	-	-	-	-	-	-	-	-	-
		Other water supply (at least min.service level)	-	-	-	-	-	-	-	-	-
		<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
		Using public tap (< min.service level)	-	-	-	-	-	-	-	-	-
		Other water supply (< min.service level)	-	-	-	-	-	-	-	-	-
		No water supply	-	-	-	-	-	-	-	-	-
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
		<b>Total number of households</b>	-	-	-	-	-	-	-	-	-
		<b>Sanitation/sewerage:</b>									
		Flush toilet (connected to sewerage)	-	-	-	-	-	-	-	-	-
		Flush toilet (with septic tank)	-	-	-	-	-	-	-	-	-
		Chemical toilet	-	-	-	-	-	-	-	-	-
		Pit toilet (ventilated)	-	-	-	-	-	-	-	-	-
		Other toilet provisions (> min.service level)	-	-	-	-	-	-	-	-	-
		<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
		Bucket toilet	-	-	-	-	-	-	-	-	-
		Other toilet provisions (< min.service level)	-	-	-	-	-	-	-	-	-
		No toilet provisions	-	-	-	-	-	-	-	-	-
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
		<b>Total number of households</b>	-	-	-	-	-	-	-	-	-
		<b>Energy:</b>									
		Electricity (at least min.service level)	-	-	-	-	-	-	-	-	-
		Electricity - prepaid (min.service level)	-	-	-	-	-	-	-	-	-
		<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
		Electricity (< min.service level)	-	-	-	-	-	-	-	-	-
		Electricity - prepaid (< min. service level)	-	-	-	-	-	-	-	-	-
		Other energy sources	-	-	-	-	-	-	-	-	-
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
		<b>Total number of households</b>	-	-	-	-	-	-	-	-	-
		<b>Refuse:</b>									
		Removed at least once a week	-	-	-	-	-	-	-	-	-
		<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
		Removed less frequently than once a week	-	-	-	-	-	-	-	-	-
		Using communal refuse dump	-	-	-	-	-	-	-	-	-
		Using own refuse dump	-	-	-	-	-	-	-	-	-
		Other rubbish disposal	-	-	-	-	-	-	-	-	-
		No rubbish disposal	-	-	-	-	-	-	-	-	-
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
		<b>Total number of households</b>	-	-	-	-	-	-	-	-	-
Services provided by 'external mechanisms'	Ref		2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
		<b>Household service targets (000)</b>									
		<b>Water:</b>									
		Piped water inside dwelling	-	-	-	-	-	-	-	-	-
		Piped water inside yard (but not in dwelling)	-	-	-	-	-	-	-	-	-
		Using public tap (at least min.service level)	-	-	-	-	-	-	-	-	-
		Other water supply (at least min.service level)	-	-	-	-	-	-	-	-	-
		<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
		Using public tap (< min.service level)	-	-	-	-	-	-	-	-	-
		Other water supply (< min.service level)	-	-	-	-	-	-	-	-	-
		No water supply	-	-	-	-	-	-	-	-	-
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
		<b>Total number of households</b>	-	-	-	-	-	-	-	-	-
		<b>Sanitation/sewerage:</b>									
		Flush toilet (connected to sewerage)	-	-	-	-	-	-	-	-	-
		Flush toilet (with septic tank)	-	-	-	-	-	-	-	-	-
		Chemical toilet	-	-	-	-	-	-	-	-	-
		Pit toilet (ventilated)	-	-	-	-	-	-	-	-	-
		Other toilet provisions (> min.service level)	-	-	-	-	-	-	-	-	-
		<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
		Bucket toilet	-	-	-	-	-	-	-	-	-
		Other toilet provisions (< min.service level)	-	-	-	-	-	-	-	-	-
		No toilet provisions	-	-	-	-	-	-	-	-	-
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
		<b>Total number of households</b>	-	-	-	-	-	-	-	-	-
		<b>Energy:</b>									
		Electricity (at least min.service level)	-	-	-	-	-	-	-	-	-
		Electricity - prepaid (min.service level)	-	-	-	-	-	-	-	-	-
		<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
		Electricity (< min.service level)	-	-	-	-	-	-	-	-	-
		Electricity - prepaid (< min. service level)	-	-	-	-	-	-	-	-	-
		Other energy sources	-	-	-	-	-	-	-	-	-
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
		<b>Total number of households</b>	-	-	-	-	-	-	-	-	-
		<b>Refuse:</b>									
		Removed at least once a week	-	-	-	-	-	-	-	-	-
		<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
		Removed less frequently than once a week	-	-	-	-	-	-	-	-	-
		Using communal refuse dump	-	-	-	-	-	-	-	-	-
		Using own refuse dump	-	-	-	-	-	-	-	-	-
		Other rubbish disposal	-	-	-	-	-	-	-	-	-
		No rubbish disposal	-	-	-	-	-	-	-	-	-
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
		<b>Total number of households</b>	-	-	-	-	-	-	-	-	-

Detail of Free Basic Services (FBS) provided			2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Electricity	Ref.	Location of households for each type of FBS									
List type of FBS service		Formal settlements - (50 kwh per indigent household per month Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Informal settlements (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Informal settlements targeted for upgrading (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Living in informal backyard rental agreement (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Other (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
Total cost of FBS - Electricity for informal settlements			-	-	-	-	-	-	-	-	-
Water	Ref.	Location of households for each type of FBS									
List type of FBS service		Formal settlements - (6 kilolitre per indigent household per month Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Informal settlements (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Informal settlements targeted for upgrading (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Living in informal backyard rental agreement (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Other (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
Total cost of FBS - Water for informal settlements			-	-	-	-	-	-	-	-	-
Sanitation	Ref.	Location of households for each type of FBS									
List type of FBS service		Formal settlements - (free sanitation service to indigent households)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Informal settlements (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Informal settlements targeted for upgrading (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Living in informal backyard rental agreement (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Other (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
Total cost of FBS - Sanitation for informal settlements			-	-	-	-	-	-	-	-	-
Refuse Removal	Ref.	Location of households for each type of FBS									
List type of FBS service		Formal settlements - (removed once a week to indigent households)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Informal settlements (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Informal settlements targeted for upgrading (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Living in informal backyard rental agreement (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Other (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
Total cost of FBS - Refuse Removal for informal settlements			-	-	-	-	-	-	-	-	-

#### References

1. Monthly household income threshold. Should include all sources of income.
2. Show the poverty analysis the municipality uses to determine its indigents policy and the provision of services
3. Include total of all housing units within the municipality
4. Number of subsidised dwellings to be constructed by the municipality under agency agreement with province
5. Provide estimate based on building approval information. Include any non-subsidised dwellings constructed by the municipality
6. Insert actual or estimated % increases assumed as a basis for budget calculations
7. Insert actual or estimated % collection rate assumed as a basis for budget calculations for each revenue group
8. Stand distance <= 200m from dwelling
9. Stand distance > 200m from dwelling
10. Borehole, spring, rain-water tank etc.
11. Must agree to total number of households in municipal area
12. Household income categories assume an average 4 person household. Stats SA - Census 2011 Questionnaire
13. Based on National poverty line of R515 per capita per month (2008 prices), assuming an average household size of 4 persons

DC9 Frances Baard Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
<b>Funding measures</b>												
Cash/cash equivalents at the year end - R'000	18(1)(b)	1	–	–	75 967	(13 561)	(13 561)	(13 561)	(133 869)	51 181	40 427	29 341
Cash + investments at the yr end less applications - R'000	18(1)(b)	2	–	103 790	106 278	80 235	74 917	74 917	131 540	87 301	104 270	106 039
Cash year end/monthly employee/supplier payments	18(1)(b)	3	–	–	8.0	(1.1)	(1.1)	(1.1)	(16.4)	4.2	3.3	2.3
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	–	7 701	5 782	(24 408)	(32 591)	(32 591)	27 650	(30 600)	(20 918)	(19 813)
Service charge rev % change - macro CPIX target exclusive	18(1)(a),(2)	5	N.A.	(6.0%)	(6.0%)	(6.0%)	(6.0%)	(6.0%)	(6.0%)	(6.0%)	(6.0%)	(6.0%)
Cash receipts % of Ratepayer & Other revenue	18(1)(a),(2)	6	0.0%	0.0%	0.0%	24.2%	24.2%	24.2%	0.0%	562.9%	562.9%	562.9%
Debt impairment expense as a % of total billable revenue	18(1)(a),(2)	7	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Capital payments % of capital expenditure	18(1)(c):19	8	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)(c)	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)(a)	10								0.0%	0.0%	0.0%
Current consumer debtors % change - incr/(decr)	18(1)(a)	11	N.A.	0.0%	28.3%	(22.6%)	29.0%	0.0%	12.4%	(12.1%)	0.0%	0.0%
Long term receivables % change - incr/(decr)	18(1)(a)	12	N.A.	0.0%	(17.2%)	20.8%	(17.2%)	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(v)	13	0.0%	2.8%	2.2%	3.4%	3.4%	3.4%	3.4%	3.7%	3.8%	0.0%
Asset renewal % of capital budget	20(1)(v)	14	0.0%	0.0%	55.9%	21.4%	22.3%	22.3%	0.0%	33.7%	0.0%	0.0%
<b>References</b>												
1. Positive cash balances indicative of minimum compliance - subject to 2												
2. Deduct cash and investment applications (defined) from cash balances												
3. Indicative of sufficient liquidity to meet average monthly operating payments												
4. Indicative of funded operational requirements												
5. Indicative of adherence to macro-economic targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)												
6. Realistic average cash collection forecasts as % of annual billed revenue												
7. Realistic average increase in debt impairment (doubtful debt) provision												
8. Indicative of planned capital expenditure level & cash payment timing												
9. Indicative of compliance with borrowing 'only' for the capital budget - should not exceed 100% unless refinancing												
10. Substantiation of National/Provincial allocations included in budget												
11. Indicative of realistic current arrears debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)												
12. Indicative of realistic long term arrears debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)												
13. Indicative of a credible allowance for repairs & maintenance of assets - functioning assets revenue protection												
14. Indicative of a credible allowance for asset renewal (requires analysis of asset renewal projects as % of total capital projects - detailed capital plan) - functioning assets revenue protection												
<b>Supporting indicators</b>												
% inc/ total service charges (incl prop rates)	18(1)(a)			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% inc/ Property Tax	18(1)(a)			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% inc/ Service charges - Electricity	18(1)(a)			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% inc/ Service charges - Water	18(1)(a)			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% inc/ Service charges - Waste Water Management	18(1)(a)			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% inc/ Service charges - Waste Management	18(1)(a)			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% inc/ in Sale of Goods and Rendering of Services	18(1)(a)			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total billable revenue	18(1)(a)		–	–	–	–	–	–	–	–	–	–
Service charges			–	–	–	–	–	–	–	–	–	–
Property rates			–	–	–	–	–	–	–	–	–	–
Service charges - electricity revenue			–	–	–	–	–	–	–	–	–	–
Service charges - water revenue			–	–	–	–	–	–	–	–	–	–
Service charges - sanitation revenue			–	–	–	–	–	–	–	–	–	–
Service charges - refuse removal			–	–	–	–	–	–	–	–	–	–
Agency services			–	–	–	–	–	–	–	–	–	–
Capital expenditure excluding capital grant funding			–	–	4 402	7 909	9 037	9 037	7 061	7 565	190	–
Cash receipts from ratepayers	18(1)(a)		–	–	–	320	320	320	–	676	676	676
Ratepayer & Other revenue	18(1)(a)		–	3 920	1 583	1 320	1 320	1 320	1 187	120	120	120
Change in consumer debtors (current and non-current)		N/A	–	15 130	613	(658)	648	–	1 122	(1 232)	–	–
Operating and Capital Grant Revenue	18(1)(a)		–	128 874	133 164	139 841	140 341	140 341	135 104	144 317	148 448	154 894
Capital expenditure - total	20(1)(v)		–	–	5 153	7 984	9 135	9 135	7 842	7 565	190	–
Capital expenditure - renewal	20(1)(v)		–	–	2 882	1 710	2 035	2 035	–	2 550	–	–
<b>Supporting benchmarks</b>												
Growth guideline maximum			6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%
CPI guideline			4.3%	3.9%	4.6%	5.0%	5.0%	5.0%	5.0%	5.4%	5.6%	5.4%
DoRA operating grants total MFY												
DoRA capital grants total MFY												
Provincial operating grants												
Provincial capital grants												
District Municipality grants												
Total gazetted/advised national, provincial and district grants										–	–	–
Average annual collection rate (arrears inclusive)												
<b>DoRA operating</b>												
List operating grants												
										–	–	–
<b>DoRA capital</b>												
List capital grants												
										–	–	–
<b>Trend</b>												
Change in consumer debtors (current and non-current)			N/A	15 130	613	(658)	648	–	1 122	(1 232)	–	–
<b>Total Operating Revenue</b>												
Total Operating Revenue			–	134 807	139 525	147 311	147 811	147 811	142 442	151 217	155 348	161 794
Total Operating Expenditure			–	127 106	134 993	171 455	179 152	179 152	113 543	180 567	175 016	180 357
Operating Performance Surplus/(Deficit)			–	7 701	4 532	(24 144)	(31 341)	(31 341)	28 900	(29 350)	(19 668)	(18 563)
<b>Cash and Cash Equivalents (30 June 2012)</b>												
Revenue												
% Increase in Total Operating Revenue				0.0%	3.5%	5.6%	0.3%	0.0%	(3.6%)	2.3%	2.7%	4.1%
% Increase in Property Rates Revenue				0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% Increase in Electricity Revenue				0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% Increase in Property Rates & Services Charges				0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Expenditure												
% Increase in Total Operating Expenditure				0.0%	6.2%	27.0%	4.5%	0.0%	(36.6%)	0.8%	(3.1%)	3.1%
% Increase in Employee Costs				0.0%	(1.4%)	25.8%	(3.4%)	0.0%	(30.2%)	5.0%	6.2%	4.2%
% Increase in Electricity Bulk Purchases				0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Average Cost Per Budgeted Employee Position (Remuneration)					577882.3254	0	0	0	0	0	0	0
Average Cost Per Councillor (Remuneration)					0	0	0	0	0	0	0	0
R&M % of PPE			0.0%	2.8%	2.2%	3.4%	3.4%	3.4%	3.4%	3.4%	3.7%	3.8%
Asset Renewal and R&M as a % of PPE			0.0%	2.8%	7.2%	9.2%	9.8%	9.8%	9.8%	11.5%	3.7%	3.8%
Debt Impairment % of Total Billable Revenue			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>Capital Revenue</b>												
Internally Funded & Other (R'000)			–	–	4 402	7 909	9 037	9 037	7 061	7 565	190	–
Borrowing (R'000)			–	–	–	–	–	–	–	–	–	–
Grant Funding and Other (R'000)			–	–	750	75	99	99	781	–	–	–
Internally Generated funds % of Non Grant Funding			0.0%	0.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%
Borrowing % of Non Grant Funding			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grant Funding % of Total Funding			0.0%	0.0%	14.6%	0.9%	1.1%	1.1%	10.0%	0.0%	0.0%	0.0%
<b>Capital Expenditure</b>												
Total Capital Programme (R'000)			–	–	5 153	7 984	9 135	9 135	7 842	7 565	190	–
Asset Renewal			–	–	3 409	3 437	4 452	4 452	5 498	2 550	–	–
Asset Renewal % of Total Capital Expenditure			0.0%	0.0%	66.2%	43.0%	48.7%	48.7%	70.1%	33.7%	0.0%	0.0%
<b>Cash</b>												
Cash Receipts % of Rate Payer & Other			0.0%	0.0%	0.0%	24.2%	24.2%	24.2%	0.0%	562.9%	562.9%	562.9%
Cash Coverage Ratio			–	–	0	(0)	(0)	(0)	(0)	0	0	0
<b>Borrowing</b>												
Most recent Credit Rating										0		
Capital Charges to Operating			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Borrowing Receipts % of Capital Expenditure			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>Reserves</b>												
Uncommitted reserves after application of cash and investments			–	103 790	106 278	80 235	74 917	74 917	131 540	87 301	104 270	106 039
<b>Free Services</b>												
Free Basic Services as a % of Equitable Share			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		0.0%	0.0%	0.0%
Free Services as a % of Operating Revenue (excl operational transfers)			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		0.0%	0.0%	0.0%
<b>High Level Outcome of Funding Compliance</b>												
Total Operating Revenue			–	134 807	139 525	147 311	147 811	147 811	142 442	151 217	155 348	161 794
Total Operating Expenditure			–	127 106	134 993	171 455	179 152	179 152	113 543	180 567	175 016	180 357
Surplus/(Deficit) Budgeted Operating Statement			–	7 701	4 532	(24 144)	(31 341)	(31 341)	28 900	(29 350)	(19 668)	(18 563)
Surplus/(Deficit) Considering Reserves and Cash Backing			–	103 790	106 278	80 235	74 917	74 917	131 540	87 301	104 270	106 039
MTREF Funded (1) / Unfunded (0)	15	1		1	1	1	1	1	1	1	1	1
MTREF Funded ✓ / Unfunded ✖	15	✓		✓	✓	✓	✓	✓	✓	✓	✓	✓

**DC9 Frances Baard - Supporting Table SA11 Property rates summary**

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
<b>Valuation:</b>	1	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
Date of valuation:		0	0	0	0			0	0	0
Financial year valuation used		0	0	0	0			0	0	0
Municipal by-laws s6 in place? (Y/N)	2	0	0	0	0			0	0	0
Municipal/assistant valuer appointed? (Y/N)		0	0	0	0			0	0	0
Municipal partnership s38 used? (Y/N)		0	0	0	0	0	0	0	0	0
No. of assistant valuers (FTE)	3	-	-	-	-	-	-	-	-	-
No. of data collectors (FTE)	3	-	-	-	-	-	-	-	-	-
No. of internal valuers (FTE)	3	-	-	-	-	-	-	-	-	-
No. of external valuers (FTE)	3	-	-	-	-	-	-	-	-	-
No. of additional valuers (FTE)	4	-	-	-	-	-	-	-	-	-
Valuation appeal board established? (Y/N)		0	0	0	0			0	0	0
Implementation time of new valuation roll (mths)		-	-	-	-			-	-	-
No. of properties	5	-	-	-	-	-	-	-	-	-
No. of sectional title values	5	-	-	-	-	-	-	-	-	-
No. of unreasonably difficult properties s7(2)		-	-	-	-	-	-	-	-	-
No. of supplementary valuations		-	-	-	-	-	-	-	-	-
No. of valuation roll amendments		-	-	-	-	-	-	-	-	-
No. of objections by rate payers		-	-	-	-	-	-	-	-	-
No. of appeals by rate payers		-	-	-	-	-	-	-	-	-
No. of successful objections	8	-	-	-	-	-	-	-	-	-
No. of successful objections > 10%	8	-	-	-	-	-	-	-	-	-
Supplementary valuation		-	-	-	-	-	-	-	-	-
Public service infrastructure value (Rm)	5	-	-	-	-	-	-	-	-	-
Municipality owned property value (Rm)		-	-	-	-	-	-	-	-	-
<b>Valuation reductions:</b>										
Valuation reductions-public infrastructure (Rm)		-	-	-	-	-	-	-	-	-
Valuation reductions-nature reserves/park (Rm)		-	-	-	-	-	-	-	-	-
Valuation reductions-mineral rights (Rm)		-	-	-	-	-	-	-	-	-
Valuation reductions-R15,000 threshold (Rm)		-	-	-	-	-	-	-	-	-
Valuation reductions-public worship (Rm)		-	-	-	-	-	-	-	-	-
Valuation reductions-other (Rm)		-	-	-	-	-	-	-	-	-
<b>Total valuation reductions:</b>		-	-	-	-	-	-	-	-	-
Total value used for rating (Rm)	5	-	-	-	-	-	-	-	-	-
Total land value (Rm)	5	-	-	-	-	-	-	-	-	-
Total value of improvements (Rm)	5	-	-	-	-	-	-	-	-	-
Total market value (Rm)	5	-	-	-	-	-	-	-	-	-
<b>Rating:</b>										
Residential rate used to determine rate for other categories? (Y/N)	5	0	0	0	0	-	-	0	-	-
Differential rates used? (Y/N)		0	0	0	0			0		
Limit on annual rate increase (s20)? (Y/N)		0	0	0	0	0	0	0	0	0
Special rating area used? (Y/N)		0	0	0	0			0		
Phasing-in properties s21 (number)		0	0	0	0	0	0	0	0	0
Rates policy accompanying budget? (Y/N)		0	0	0	0			0		
Fixed amount minimum value (R'000)		-	-	-	-			-		
Non-residential prescribed ratio s19? (%)		0.0%	0.0%	0.0%	0.0%			0.0%		
<b>Rate revenue:</b>										
Rate revenue budget (R '000)	6	-	-	-	-	-	-	-	-	-
Rate revenue expected to collect (R'000)	6	-	-	-	-	-	-	-	-	-
Expected cash collection rate (%)		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Special rating areas (R'000)	7	-	-	-	-	-	-	-	-	-
Rebates, exemptions - indigent (R'000)		-	-	-	-	-	-	-	-	-
Rebates, exemptions - pensioners (R'000)		-	-	-	-	-	-	-	-	-
Rebates, exemptions - bona fide farm. (R'000)		-	-	-	-	-	-	-	-	-
Rebates, exemptions - other (R'000)		-	-	-	-	-	-	-	-	-
Phase-in reductions/discounts (R'000)		-	-	-	-	-	-	-	-	-
<b>Total rebates,exemptns,reductns,discs (R'000)</b>		-	-	-	-	-	-	-	-	-

**References**

1. All numbers to be expressed as whole numbers except FTEs and Rates in the Rand
2. To give effect to rates policy
3. Full Time Equivalent (FTE) should be expressed to one decimal place and takes into account full time and part time staff
4. Required to implement new system (FTE)
5. Provide relevant information for historical comparisons. Must reconcile to the total of Table SA12
6. Current and budget year must reconcile to
7. Included in rate revenue budget
8. In favour of the rate-payer

DC9 Frances Baard - Supporting Table SA12a Property rates by category (current year)

Description	Ref	Business and commercial properties	Industrial properties	Mining properties	Residential properties	Agricultural properties	Public benefit organisations	Public service purpose properties	Public service infrastructure properties	Vacant land	Sport Clubs and Fields (Bitou only)	Sectional Title Garages (Drakenstein only)
<b>Current Year 2022/23</b>												
<b>Valuation:</b>												
No. of properties		-	-	-	-	-	-	-	-	-	-	-
No. of sectional title property values		-	-	-	-	-	-	-	-	-	-	-
No. of unreasonably difficult properties s7(2)		-	-	-	-	-	-	-	-	-	-	-
No. of supplementary valuations		-	-	-	-	-	-	-	-	-	-	-
Supplementary valuation (Rm)		-	-	-	-	-	-	-	-	-	-	-
No. of valuation roll amendments		-	-	-	-	-	-	-	-	-	-	-
No. of objections by rate-payers		-	-	-	-	-	-	-	-	-	-	-
No. of appeals by rate-payers		-	-	-	-	-	-	-	-	-	-	-
No. of appeals by rate-payers finalised		-	-	-	-	-	-	-	-	-	-	-
No. of successful objections	5	-	-	-	-	-	-	-	-	-	-	-
No. of successful objections > 10%	5	-	-	-	-	-	-	-	-	-	-	-
Estimated no. of properties not valued		-	-	-	-	-	-	-	-	-	-	-
Years since last valuation (select)		-	-	-	-	-	-	-	-	-	-	-
Frequency of valuation (select)		-	-	-	-	-	-	-	-	-	-	-
Method of valuation used (select)		-	-	-	-	-	-	-	-	-	-	-
Base of valuation (select)		-	-	-	-	-	-	-	-	-	-	-
Phasing-in properties s21 (number)		-	-	-	-	-	-	-	-	-	-	-
Combination of rating types used? (Y/N)		-	-	-	-	-	-	-	-	-	-	-
Flat rate used? (Y/N)		-	-	-	-	-	-	-	-	-	-	-
Is balance rated by uniform rate/variable rate?		-	-	-	-	-	-	-	-	-	-	-
<b>Valuation reductions:</b>												
Valuation reductions-public infrastructure (Rm)		-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-nature reserves/park (Rm)		-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-mineral rights (Rm)		-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-R15,000 threshold (Rm)		-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-public worship (Rm)		-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-other (Rm)	2	-	-	-	-	-	-	-	-	-	-	-
<b>Total valuation reductions:</b>												
Total value used for rating (Rm)	6	-	-	-	-	-	-	-	-	-	-	-
Total land value (Rm)	6	-	-	-	-	-	-	-	-	-	-	-
Total value of improvements (Rm)	6	-	-	-	-	-	-	-	-	-	-	-
Total market value (Rm)	6	-	-	-	-	-	-	-	-	-	-	-
<b>Rating:</b>												
Average rate	3	-	-	-	-	-	-	-	-	-	-	-
Rate revenue budget (R '000)		-	-	-	-	-	-	-	-	-	-	-
Rate revenue expected to collect (R'000)		-	-	-	-	-	-	-	-	-	-	-
Expected cash collection rate (%)	4	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Special rating areas (R'000)		-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - indigent (R'000)		-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - pensioners (R'000)		-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - bona fide farm. (R'000)		-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - other (R'000)		-	-	-	-	-	-	-	-	-	-	-
Phase-in reductions/discounts (R'000)		-	-	-	-	-	-	-	-	-	-	-
<b>Total rebates, exemptns, reductns, discs (R'000)</b>												

**References**

1. Land & Assistance Act, Restitution of Land Rights, Communal Property Associations
2. Include value of additional reductions is 'free' value greater than MPRA minimum.
3. Average rate - cents in the Rand. Eg 10.26 cents in the Rand is 0.1026, expressed to 6 decimal places maximum
4. Include arrears collections
5. In favour of the rate-payer
6. Provide relevant information for historical comparisons.

DC9 Frances Baard - Supporting Table SA12b Property rates by category (budget year)

Description	Ref	Business and commercial properties	Industrial properties	Mining properties	Residential properties	Agricultural properties	Public benefit organisations	Public service purpose properties	Public service infrastructure properties	Vacant land	Sport Clubs and Fields (Bitou only)	Sectional Title Garages (Drakenstein only)
<b>Budget Year 2023/24</b>												
<b>Valuation:</b>												
No. of properties		-	-	-	-	-	-	-	-	-	-	-
No. of sectional title property values		-	-	-	-	-	-	-	-	-	-	-
No. of unreasonably difficult properties s7(2)		-	-	-	-	-	-	-	-	-	-	-
No. of supplementary valuations		-	-	-	-	-	-	-	-	-	-	-
Supplementary valuation (Rm)		-	-	-	-	-	-	-	-	-	-	-
No. of valuation roll amendments		-	-	-	-	-	-	-	-	-	-	-
No. of objections by rate-payers		-	-	-	-	-	-	-	-	-	-	-
No. of appeals by rate-payers		-	-	-	-	-	-	-	-	-	-	-
No. of appeals by rate-payers finalised		-	-	-	-	-	-	-	-	-	-	-
No. of successful objections	5	-	-	-	-	-	-	-	-	-	-	-
No. of successful objections > 10%	5	-	-	-	-	-	-	-	-	-	-	-
Estimated no. of properties not valued		-	-	-	-	-	-	-	-	-	-	-
Years since last valuation ( <b>select</b> )		0	0	0	0	0	0	0	0	0	0	0
Frequency of valuation ( <b>select</b> )		0	0	0	0	0	0	0	0	0	0	0
Method of valuation used ( <b>select</b> )		0	0	0	0	0	0	0	0	0	0	0
Base of valuation ( <b>select</b> )		0	0	0	0	0	0	0	0	0	0	0
Phasing-in properties s21 (number)		0	0	0	0	0	0	0	0	0	0	0
Combination of rating types used? (Y/N)		0	0	0	0	0	0	0	0	0	0	0
Fiat rate used? (Y/N)		0	0	0	0	0	0	0	0	0	0	0
Is balance rated by uniform rate/variable rate?		0	0	0	0	0	0	0	0	0	0	0
<b>Valuation reductions:</b>												
Valuation reductions-public infrastructure (Rm)		-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-nature reserves/park (Rm)		-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-mineral rights (Rm)		-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-R15,000 threshold (Rm)		-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-public worship (Rm)		-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-other (Rm)	2	-	-	-	-	-	-	-	-	-	-	-
<b>Total valuation reductions:</b>												
Total value used for rating (Rm)	6	-	-	-	-	-	-	-	-	-	-	-
Total land value (Rm)	6	-	-	-	-	-	-	-	-	-	-	-
Total value of improvements (Rm)	6	-	-	-	-	-	-	-	-	-	-	-
Total market value (Rm)	6	-	-	-	-	-	-	-	-	-	-	-
<b>Rating:</b>												
Average rate	3	-	-	-	-	-	-	-	-	-	-	-
Rate revenue budget (R'000)		-	-	-	-	-	-	-	-	-	-	-
Rate revenue expected to collect (R'000)		-	-	-	-	-	-	-	-	-	-	-
Expected cash collection rate (%)	4	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Special rating areas (R'000)		-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - indigent (R'000)		-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - pensioners (R'000)		-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - bona fide farm. (R'000)		-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - other (R'000)		-	-	-	-	-	-	-	-	-	-	-
Phase-in reductions/discounts (R'000)		-	-	-	-	-	-	-	-	-	-	-
<b>Total rebates, exemptns, reductns, discs (R'000)</b>												

**References**

1. Land & Assistance Act, Restitution of Land Rights, Communal Property Associations
2. Include value of additional reductions is 'free' value greater than MPRA minimum.
3. Average rate - cents in the Rand. Eg 10.26 cents in the Rand is 0.1026, expressed to 6 decimal places maximum
4. Include arrears collections
5. In favour of the rate-payer
6. Provide relevant information for historical comparisons.

DC9 Frances Baard - Supporting Table SA13a Service Tariffs by category

Description	Ref	Provide description of tariff structure where appropriate	2019/20	2020/21	2021/22	Current Year 2022/23	2023/24 Medium Term Revenue & Expenditure Framework		
							Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
<b>Property rates</b> <i>(rate in the Rand)</i>	1								
Residential properties			-	-	-	-	-	-	-
Residential properties - vacant land			-	-	-	-	-	-	-
Formal/informal settlements			-	-	-	-	-	-	-
Small holdings			-	-	-	-	-	-	-
Farm properties - used			-	-	-	-	-	-	-
Farm properties - not used			-	-	-	-	-	-	-
Industrial properties			-	-	-	-	-	-	-
Business and commercial properties			-	-	-	-	-	-	-
Communal land - residential			-	-	-	-	-	-	-
Communal land - small holdings			-	-	-	-	-	-	-
Communal land - farm property			-	-	-	-	-	-	-
Communal land - business and commercial			-	-	-	-	-	-	-
Communal land - other			-	-	-	-	-	-	-
State-owned properties			-	-	-	-	-	-	-
Municipal properties			-	-	-	-	-	-	-
Public service infrastructure			-	-	-	-	-	-	-
Privately owned towns serviced by the owner			-	-	-	-	-	-	-
State trust land			-	-	-	-	-	-	-
Restitution and redistribution properties			-	-	-	-	-	-	-
Protected areas			-	-	-	-	-	-	-
National monuments properties			-	-	-	-	-	-	-
<b>Property rates by usage</b>			#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A
Business and commercial properties			#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A
Industrial properties			#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A
Mining properties			#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A
Residential properties			#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A
Agricultural properties			#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A
Public benefit organisations			#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A
Public service purpose properties			#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A
Public service infrastructure properties			#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A
Vacant land			#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A
Sport Clubs and Fields (Bitou only)			#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A
Sectional Title Garages (Drakenstein only)			#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A
<b>Exemptions, reductions and rebates</b> <i>(Rands)</i>	2								
<b>Residential properties</b>									
R15 000 threshold rebate			15 000	15 000	15 000	15 000	15 000	15 000	15 000
General residential rebate			-	-	-	-	-	-	-
Indigent rebate or exemption			-	-	-	-	-	-	-
Pensioners/social grants rebate or exemption			-	-	-	-	-	-	-
Temporary relief rebate or exemption			-	-	-	-	-	-	-
Bona fide farmers rebate or exemption			-	-	-	-	-	-	-
<b>Other rebates or exemptions</b>			-	-	-	-	-	-	-
<b>Water tariffs</b>									
<b>Domestic</b>									
Basic charge/fixd fee <i>(Rands/month)</i>			-	-	-	-	-	-	-
Service point - vacant land <i>(Rands/month)</i>			-	-	-	-	-	-	-
Water usage - flat rate tariff <i>(c/kl)</i>			-	-	-	-	-	-	-
Water usage - life line tariff		(describe structure)	-	-	-	-	-	-	-
Water usage - Block 1 <i>(c/kl)</i>		(fill in thresholds)	-	-	-	-	-	-	-
Water usage - Block 2 <i>(c/kl)</i>		(fill in thresholds)	-	-	-	-	-	-	-
Water usage - Block 3 <i>(c/kl)</i>		(fill in thresholds)	-	-	-	-	-	-	-
Water usage - Block 4 <i>(c/kl)</i>		(fill in thresholds)	-	-	-	-	-	-	-

Other		Water usage - Block 5 (c/kl)								
		Water usage - Block 6 (c/kl)								
	2	(fill in thresholds)	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	
		(fill in thresholds)	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	
			-	-	-	-	-	-	-	

<b>Waste water tariffs</b>									
<b>Domestic</b>									
Basic charge/ fixed fee (Rands/month)		-	-	-	-	-	-	-	-
Service point - vacant land (Rands/month)		-	-	-	-	-	-	-	-
Waste water - flat rate tariff (c/kl)		-	-	-	-	-	-	-	-
Volumetric charge - Block 1 (c/kl)	(fill in structure)	-	-	-	-	-	-	-	-
Volumetric charge - Block 2 (c/kl)	(fill in structure)	-	-	-	-	-	-	-	-
Volumetric charge - Block 3 (c/kl)	(fill in structure)	-	-	-	-	-	-	-	-
Volumetric charge - Block 4 (c/kl)	(fill in structure)	-	-	-	-	-	-	-	-
<b>Other</b>		-	-	-	-	-	-	-	-
<b>Electricity tariffs</b>									
<b>Domestic</b>									
Basic charge/ fixed fee (Rands/month)		-	-	-	-	-	-	-	-
Service point - vacant land (Rands/month)		-	-	-	-	-	-	-	-
FBE	(how is this targeted?)	-	-	-	-	-	-	-	-
Life-line tariff - meter	(describe structure)	-	-	-	-	-	-	-	-
Life-line tariff - prepaid	(describe structure)	-	-	-	-	-	-	-	-
Flat rate tariff - meter (c/kwh)	0	-	-	-	-	-	-	-	-
Flat rate tariff - prepaid(c/kwh)	0	-	-	-	-	-	-	-	-
Meter - IBT Block 1 (c/kwh)	(fill in thresholds)	-	-	-	-	-	-	-	-
Meter - IBT Block 2 (c/kwh)	(fill in thresholds)	-	-	-	-	-	-	-	-
Meter - IBT Block 3 (c/kwh)	(fill in thresholds)	-	-	-	-	-	-	-	-
Meter - IBT Block 4 (c/kwh)	(fill in thresholds)	-	-	-	-	-	-	-	-
Meter - IBT Block 5 (c/kwh)	(fill in thresholds)	-	-	-	-	-	-	-	-
Prepaid - IBT Block 1 (c/kwh)	(fill in thresholds)	-	-	-	-	-	-	-	-
Prepaid - IBT Block 2 (c/kwh)	(fill in thresholds)	-	-	-	-	-	-	-	-
Prepaid - IBT Block 3 (c/kwh)	(fill in thresholds)	-	-	-	-	-	-	-	-
Prepaid - IBT Block 4 (c/kwh)	(fill in thresholds)	-	-	-	-	-	-	-	-
Prepaid - IBT Block 5 (c/kwh)	(fill in thresholds)	-	-	-	-	-	-	-	-
<b>Other</b>		-	-	-	-	-	-	-	-
<b>Waste management tariffs</b>									
<b>Domestic</b>									
Street cleaning charge		-	-	-	-	-	-	-	-
Basic charge/ fixed fee		-	-	-	-	-	-	-	-
80l bin - once a week		-	-	-	-	-	-	-	-
250l bin - once a week		-	-	-	-	-	-	-	-

**References**

1. If properties are not rated or zero rated this must be indicated as such

2. Please provide detailed descriptions on Sheet SA13b

DC9 Frances Baard - Supporting Table SA13b Service Tariffs by category - explanatory

Description	Ref	Provide description of tariff structure where appropriate	2019/20	2020/21	2021/22	Current Year 2022/23	2023/24 Medium Term Revenue & Expenditure Framework		
							Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
<b>Exemptions, reductions and rebates (Rands)</b> <i>[Insert lines as applicable]</i>									
<b>Water tariffs</b> <i>[Insert blocks as applicable]</i>		(fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds)							
<b>Waste water tariffs</b> <i>[Insert blocks as applicable]</i>		(fill in structure) (fill in structure) (fill in structure) (fill in structure) (fill in structure) (fill in structure) (fill in structure) (fill in structure)							
<b>Electricity tariffs</b> <i>[Insert blocks as applicable]</i>		(fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds)							

DC9 Frances Baard - Supporting Table SA14 Household bills

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24 % incr.	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Rand/cent											
<b>Monthly Account for Household - 'Middle Income Range'</b>	1										
Rates and services charges:											
Property rates		-	-	-	-	-	-	-	-	-	-
Electricity: Basic levy		-	-	-	-	-	-	-	-	-	-
Electricity: Consumption		-	-	-	-	-	-	-	-	-	-
Water: Basic levy		-	-	-	-	-	-	-	-	-	-
Water: Consumption		-	-	-	-	-	-	-	-	-	-
Sanitation		-	-	-	-	-	-	-	-	-	-
Refuse removal		-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-
sub-total		-	-	-	-	-	-	-	-	-	-
VAT on Services		-	-	-	-	-	-	-	-	-	-
Total large household bill:		-	-	-	-	-	-	-	-	-	-
% increase/-decrease		-	-	-	-	-	-	-	-	-	-
<b>Monthly Account for Household - 'Affordable Range'</b>	2										
Rates and services charges:											
Property rates		-	-	-	-	-	-	-	-	-	-
Electricity: Basic levy		-	-	-	-	-	-	-	-	-	-
Electricity: Consumption		-	-	-	-	-	-	-	-	-	-
Water: Basic levy		-	-	-	-	-	-	-	-	-	-
Water: Consumption		-	-	-	-	-	-	-	-	-	-
Sanitation		-	-	-	-	-	-	-	-	-	-
Refuse removal		-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-
sub-total		-	-	-	-	-	-	-	-	-	-
VAT on Services		-	-	-	-	-	-	-	-	-	-
Total small household bill:		-	-	-	-	-	-	-	-	-	-
% increase/-decrease		-	-	-	-	-	-	-	-	-	-
<b>Monthly Account for Household - 'Indigent' Household receiving free basic services</b>	3										
Rates and services charges:											
Property rates		-	-	-	-	-	-	-	-	-	-
Electricity: Basic levy		-	-	-	-	-	-	-	-	-	-
Electricity: Consumption		-	-	-	-	-	-	-	-	-	-
Water: Basic levy		-	-	-	-	-	-	-	-	-	-
Water: Consumption		-	-	-	-	-	-	-	-	-	-
Sanitation		-	-	-	-	-	-	-	-	-	-
Refuse removal		-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-
sub-total		-	-	-	-	-	-	-	-	-	-
VAT on Services		-	-	-	-	-	-	-	-	-	-
Total small household bill:		-	-	-	-	-	-	-	-	-	-
% increase/-decrease		-	-	-	-	-	-	-	-	-	-

References  
1. Use as basis property value of R700 000, 1 000 kWh electricity and 30kl water  
2. Use as basis property value of R500 000 and R700 000, 500 kWh electricity and 25kl water  
3. Use as basis property value of R 300 000, 350kWh electricity and 20kl water (50 kWh electricity and 6 kl water free)

## DC9 Frances Baard - Supporting Table SA15 Investment particulars by type

Investment type	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	
R thousand											
Parent municipality	1										
Securities - National Government		-	-	-	-	-	-	-	-	-	
Listed Corporate Bonds		-	-	-	-	-	-	-	-	-	
Deposits - Bank		-	103 699	10 975	90 801	89 997	89 997	73 897	73 897	73 897	
Deposits - Public Investment Commissioners		-	-	-	-	-	-	-	-	-	
Deposits - Corporation for Public Deposits		-	-	-	-	-	-	-	-	-	
Bankers Acceptance Certificates		-	-	-	-	-	-	-	-	-	
Negotiable Certificates of Deposit - Banks		-	-	-	-	-	-	-	-	-	
Guaranteed Endowment Policies (sinking)		-	-	-	-	-	-	-	-	-	
Repurchase Agreements - Banks		-	-	-	-	-	-	-	-	-	
Municipal Bonds		-	-	-	-	-	-	-	-	-	
Municipality sub-total			-	103 699	10 975	90 801	89 997	89 997	73 897	73 897	73 897
Entities											
Securities - National Government		-	-	-	-	-	-	-	-	-	-
Listed Corporate Bonds		-	-	-	-	-	-	-	-	-	-
Deposits - Bank		-	-	-	-	-	-	-	-	-	-
Deposits - Public Investment Commissioners		-	-	-	-	-	-	-	-	-	-
Deposits - Corporation for Public Deposits		-	-	-	-	-	-	-	-	-	-
Bankers Acceptance Certificates		-	-	-	-	-	-	-	-	-	-
Negotiable Certificates of Deposit - Banks		-	-	-	-	-	-	-	-	-	-
Guaranteed Endowment Policies (sinking)		-	-	-	-	-	-	-	-	-	-
Repurchase Agreements - Banks	-	-	-	-	-	-	-	-	-	-	
Entities sub-total		-	-	-	-	-	-	-	-	-	
Consolidated total:		-	103 699	10 975	90 801	89 997	89 997	73 897	73 897	73 897	

## References

1. Total investments must reconcile to Budgeted Financial Position ('current' call investment deposits plus 'non-current' investments)

DC9 Frances Baard - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate *	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
		Yrs/Months												
Parent municipality	1													-
														-
														-
														-
														-
														-
Municipality sub-total										-		-	-	-
Entities	1													-
														-
														-
														-
														-
														-
Entities sub-total										-		-	-	-
TOTAL INVESTMENTS AND INTEREST	1									-		-	-	-

References

1. Total investments must reconcile to all items in Table SA15 for the Current Year (30 June)

2. List investments in expiry date order

3. If 'variable' is selected in column F, input interest rate range

4. Withdrawals to be entered as negative

check

DC9 Frances Baard - Supporting Table SA17 Borrowing

Borrowing - Categorised by type	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand										
Parent municipality										
Annuity and Bullet Loans		-	-	-	-	-	-	-	-	-
Long-Term Loans (non-annuity)		-	-	-	-	-	-	-	-	-
Local registered stock		-	-	-	-	-	-	-	-	-
Instalment Credit		-	-	-	-	-	-	-	-	-
Financial Leases		-	-	-	-	-	-	-	-	-
PPP liabilities		-	-	-	-	-	-	-	-	-
Finance Granted By Cap Equipment Supplier		-	-	-	-	-	-	-	-	-
Marketable Bonds		-	-	-	-	-	-	-	-	-
Non-Marketable Bonds		-	-	-	-	-	-	-	-	-
Bankers Acceptances		-	-	-	-	-	-	-	-	-
Financial derivatives		-	-	-	-	-	-	-	-	-
Other Securities		-	-	-	-	-	-	-	-	-
Municipality sub-total	1	-	-	-	-	-	-	-	-	-
Entities										
Annuity and Bullet Loans		-	-	-	-	-	-	-	-	-
Long-Term Loans (non-annuity)		-	-	-	-	-	-	-	-	-
Local registered stock		-	-	-	-	-	-	-	-	-
Instalment Credit		-	-	-	-	-	-	-	-	-
Financial Leases		-	-	-	-	-	-	-	-	-
PPP liabilities		-	-	-	-	-	-	-	-	-
Finance Granted By Cap Equipment Supplier		-	-	-	-	-	-	-	-	-
Marketable Bonds		-	-	-	-	-	-	-	-	-
Non-Marketable Bonds		-	-	-	-	-	-	-	-	-
Bankers Acceptances		-	-	-	-	-	-	-	-	-
Financial derivatives		-	-	-	-	-	-	-	-	-
Other Securities		-	-	-	-	-	-	-	-	-
Entities sub-total	1	-	-	-	-	-	-	-	-	-
Total Borrowing	1	-	-	-	-	-	-	-	-	-

Unspent Borrowing - Categorised by type										
Parent municipality										
Long-Term Loans (annuity/reducing balance)		-	-	-	-	-	-	-	-	-
Long-Term Loans (non-annuity)		-	-	-	-	-	-	-	-	-
Local registered stock		-	-	-	-	-	-	-	-	-
Instalment Credit		-	-	-	-	-	-	-	-	-
Financial Leases		-	-	-	-	-	-	-	-	-
PPP liabilities		-	-	-	-	-	-	-	-	-
Finance Granted By Cap Equipment Supplier		-	-	-	-	-	-	-	-	-
Marketable Bonds		-	-	-	-	-	-	-	-	-
Non-Marketable Bonds		-	-	-	-	-	-	-	-	-
Bankers Acceptances		-	-	-	-	-	-	-	-	-
Financial derivatives		-	-	-	-	-	-	-	-	-
Other Securities		-	-	-	-	-	-	-	-	-
Municipality sub-total	1	-	-	-	-	-	-	-	-	-
Entities										
Long-Term Loans (annuity/reducing balance)		-	-	-	-	-	-	-	-	-
Long-Term Loans (non-annuity)		-	-	-	-	-	-	-	-	-
Local registered stock		-	-	-	-	-	-	-	-	-
Instalment Credit		-	-	-	-	-	-	-	-	-
Financial Leases		-	-	-	-	-	-	-	-	-
PPP liabilities		-	-	-	-	-	-	-	-	-
Finance Granted By Cap Equipment Supplier		-	-	-	-	-	-	-	-	-
Marketable Bonds		-	-	-	-	-	-	-	-	-
Non-Marketable Bonds		-	-	-	-	-	-	-	-	-
Bankers Acceptances		-	-	-	-	-	-	-	-	-
Financial derivatives		-	-	-	-	-	-	-	-	-
Other Securities		-	-	-	-	-	-	-	-	-
Entities sub-total	1	-	-	-	-	-	-	-	-	-
Total Unspent Borrowing	1	-	-	-	-	-	-	-	-	-

References  
1. Total borrowing must reconcile to Budgeted Financial Position (Borrowing - non-current)  
check borrowing balance

## DC9 Frances Baard - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand										
<b>RECEIPTS:</b>	1, 2									
<b>Operating Transfers and Grants</b>										
<b>National Government:</b>		–	1 032	5 685	7 580	7 580	7 580	7 866	5 782	5 455
EPWP Incentive	–	–	–	1 077	1 073	1 073	1 073	959	–	–
Finance Management	–	–	–	1 000	1 000	1 000	1 000	1 000	1 000	1 100
Metro Informal Settlements Partnership Grant	–	–	1 032	1 032	–	–	–	–	–	–
Municipal Systems Improvement	–	–	–	–	2 810	2 810	2 810	3 200	1 953	1 400
Rural Road Asset Management Systems Grant	–	–	–	2 576	2 697	2 697	2 697	2 707	2 829	2 955
Other transfers/grants [insert description]										
<b>Provincial Government:</b>		–	–	–	–	–	–	–	–	–
Other transfers/grants [insert description]										
<b>District Municipality:</b>		–	–	–	–	–	–	–	–	–
[insert description]										
<b>Other grant providers:</b>		–	–	–	–	–	–	180	200	200
National Departmental Agencies_Education, Traini	–	–	–	–	–	–	–	180	200	200
<b>Total Operating Transfers and Grants</b>	5	–	1 032	5 685	7 580	7 580	7 580	8 046	5 982	5 655
<b>Capital Transfers and Grants</b>										
<b>National Government:</b>		–	–	–	–	–	–	–	–	–
Other capital transfers/grants [insert desc]										
<b>Provincial Government:</b>		–	–	–	–	–	–	–	–	–
Other capital transfers/grants [insert description]										
<b>District Municipality:</b>		–	–	–	–	–	–	–	–	–
[insert description]										
<b>Other grant providers:</b>		–	–	–	–	–	–	–	–	–
National Departmental										
<b>Total Capital Transfers and Grants</b>	5	–	–	–	–	–	–	–	–	–
<b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>		–	1 032	5 685	7 580	7 580	7 580	8 046	5 982	5 655

## References

1. Each transfer/grant is listed by name as gazetted together with the name of the transferring department or municipality, donor or other organisation
2. Amounts actually **RECEIVED**; not revenue recognised (objective is to confirm grants transferred)
3. Replacement of RSC levies
4. Housing subsidies for housing where ownership transferred to organisations or persons outside the control of the municipality
5. Total transfers and grants must reconcile to Budgeted Cash Flows
6. Motor vehicle licensing refunds to be included under 'agency' services (Not Grant Receipts)

## DC9 Frances Baard - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand										
<b>EXPENDITURE:</b>	1									
<b>Operating expenditure of Transfers and Grants</b>										
<b>National Government:</b>		-	-	4 401	8 653	8 653	8 653	7 866	5 782	5 455
Expanded Public Works Programme Integrated Gr	-	-	-	1 077	2 146	2 146	2 146	959	-	-
Local Government Financial Management Grant	-	-	-	1 000	1 000	1 000	1 000	1 000	1 000	1 100
Municipal Systems Improvement Grant	-	-	-	-	2 810	2 810	2 810	3 200	1 953	1 400
Rural Road Asset Management Systems Grant	-	-	-	2 324	2 697	2 697	2 697	2 707	2 829	2 955
Other transfers/grants [insert description]										
<b>Provincial Government:</b>		-	-	-	-	-	-	-	-	-
Other transfers/grants [insert description]										
<b>District Municipality:</b>		-	-	-	-	-	-	-	-	-
[insert description]										
<b>Other grant providers:</b>		-	-	-	-	-	-	180	200	200
National Departmental Agencies-Education, Traini	-	-	-	-	-	-	-	180	200	200
<b>Total operating expenditure of Transfers and Grants:</b>		-	-	4 401	8 653	8 653	8 653	8 046	5 982	5 655
<b>Capital expenditure of Transfers and Grants</b>										
<b>National Government:</b>		-	-	-	-	-	-	-	-	-
Other capital transfers/grants [insert desc]										
<b>Provincial Government:</b>		-	-	-	-	-	-	-	-	-
Other capital transfers/grants [insert description]										
<b>District Municipality:</b>		-	-	-	-	-	-	-	-	-
[insert description]										
<b>Other grant providers:</b>		-	-	-	-	-	-	-	-	-
National Departmental										
<b>Total capital expenditure of Transfers and Grants</b>		-	-	-	-	-	-	-	-	-
<b>TOTAL EXPENDITURE OF TRANSFERS AND GRANTS</b>		-	-	4 401	8 653	8 653	8 653	8 046	5 982	5 655

## References

1. Expenditure must be separately listed for each transfer or grant received or recognised

DC9 Frances Baard - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
<b>R thousand</b>										
<b>Operating transfers and grants:</b>	1,3									
<b>National Government:</b>										
Balance unspent at beginning of the year										
Current year receipts		–	1 032	5 685	7 580	7 580	7 580	7 866	5 782	5 455
<b>Conditions met - transferred to revenue</b>		–	1 032	1 284	(1 073)	(1 073)	(1 073)	–	–	–
Conditions still to be met - transferred to liabilities		–	–	4 401	8 653	8 653	8 653	7 866	5 782	5 455
<b>Provincial Government:</b>										
Balance unspent at beginning of the year										
Current year receipts		–	–	–	–	–	–	–	–	–
<b>Conditions met - transferred to revenue</b>		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
<b>District Municipality:</b>										
Balance unspent at beginning of the year										
Current year receipts		–	–	–	–	–	–	–	–	–
<b>Conditions met - transferred to revenue</b>		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
<b>Other grant providers:</b>										
Balance unspent at beginning of the year										
Current year receipts		–	–	–	–	–	–	180	200	200
<b>Conditions met - transferred to revenue</b>		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	180	200	200
<b>Total operating transfers and grants revenue</b>		–	1 032	1 284	(1 073)	(1 073)	(1 073)	–	–	–
<b>Total operating transfers and grants - CTBM</b>	2	–	–	4 401	8 653	8 653	8 653	8 046	5 982	5 655
<b>Capital transfers and grants:</b>	1,3									
<b>National Government:</b>										
Balance unspent at beginning of the year										
Current year receipts		–	–	–	–	–	–	–	–	–
<b>Conditions met - transferred to revenue</b>		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
<b>Provincial Government:</b>										
Balance unspent at beginning of the year										
Current year receipts		–	–	–	–	–	–	–	–	–
<b>Conditions met - transferred to revenue</b>		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
<b>District Municipality:</b>										
Balance unspent at beginning of the year										
Current year receipts		–	–	–	–	–	–	–	–	–
<b>Conditions met - transferred to revenue</b>		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
<b>Other grant providers:</b>										
Balance unspent at beginning of the year										
Current year receipts		–	–	–	–	–	–	–	–	–
<b>Conditions met - transferred to revenue</b>		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
<b>Total capital transfers and grants revenue</b>		–	–	–	–	–	–	–	–	–
<b>Total capital transfers and grants - CTBM</b>	2	–	–	–	–	–	–	–	–	–
<b>TOTAL TRANSFERS AND GRANTS REVENUE</b>		–	1 032	1 284	(1 073)	(1 073)	(1 073)	–	–	–
<b>TOTAL TRANSFERS AND GRANTS - CTBM</b>		–	–	4 401	8 653	8 653	8 653	8 046	5 982	5 655

References

1. Total capital transfers and grants revenue must reconcile to Budgeted Financial Performance and Financial Position; total recurrent grants revenue must reconcile to Budgeted Financial Performance
2. CTBM = conditions to be met
3. National Treasury database will require this reconciliation for each transfer/grant

DC9 Frances Baard - Supporting Table SA21 Transfers and grants made by the municipality

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand											
Cash Transfers to other municipalities											
Insert description	1	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
Total Cash Transfers To Municipalities:		-	-	-	-	-	-	-	-	-	-
Cash Transfers to Entities/Other External Mechanisms											
Insert description	2	-	18 530	16 244	13 058	15 558	15 558	11 512	10 078	9 828	9 828
		-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
Total Cash Transfers To Entities/Ems'		-	18 530	16 244	13 058	15 558	15 558	11 512	10 078	9 828	9 828
Cash Transfers to other Organs of State											
Insert description	3	-	-	-	200	200	200	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
Total Cash Transfers To Other Organs Of State:		-	-	-	200	200	200	-	-	-	-
Cash Transfers to Organisations											
Insert description		-	-	129	270	270	270	53	200	200	208
		-	-	-	-	-	-	-	-	-	-
Total Cash Transfers To Organisations		-	-	129	270	270	270	53	200	200	208
Cash Transfers to Groups of Individuals											
Insert description		-	924	433	500	600	600	409	500	520	541
		-	-	-	-	-	-	-	-	-	-
Total Cash Transfers To Groups Of Individuals:		-	924	433	500	600	600	409	500	520	541
TOTAL CASH TRANSFERS AND GRANTS	6	-	19 454	16 805	14 028	16 628	16 628	11 974	10 778	10 548	10 577
Non-Cash Transfers to other municipalities											
Insert description	1	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
Total Non-Cash Transfers To Municipalities:		-	-	-	-	-	-	-	-	-	-
Non-Cash Transfers to Entities/Other External Mechanisms											
Insert description	2	-	-	8 265	11 178	17 178	17 178	8 956	16 330	9 830	9 830
		-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
Total Non-Cash Transfers To Entities/Ems'		-	-	8 265	11 178	17 178	17 178	8 956	16 330	9 830	9 830
Non-Cash Transfers to other Organs of State											
Insert description	3	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
Total Non-Cash Transfers To Other Organs Of State:		-	-	-	-	-	-	-	-	-	-
Non-Cash Grants to Organisations											
Insert description	4	-	-	-	-	-	-	-	400	100	100
		-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
Total Non-Cash Grants To Organisations		-	-	-	-	-	-	-	400	100	100
Groups of Individuals											
Insert description	5	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
Total Non-Cash Grants To Groups Of Individuals:		-	-	-	-	-	-	-	-	-	-
TOTAL NON-CASH TRANSFERS AND GRANTS		-	-	8 265	11 178	17 178	17 178	8 956	16 730	9 930	9 930
TOTAL TRANSFERS AND GRANTS	6	-	19 454	25 070	25 206	33 806	33 806	20 930	27 508	20 478	20 507

References

1. Insert description listed by municipal name and demarcation code of recipient

2. Insert description of each entity or external mechanism (an external mechanism may be provided with resources to ensure a minimum level of service)

3. Insert description of each Organ of State (e.g. transfer to electricity provider to compensate for FBS provided)

4. Insert description of each other organisation (e.g. charity)

5. Insert description of each other organisation (e.g. the aged, child-headed households)

6. All descriptions should separate transfers for 'capital purposes' and 'operating purposes'

DC9 Frances Baard - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand		A	B	C	D	E	F	G	H	I
<b>Councillors (Political Office Bearers plus Other)</b>	1									
Basic Salaries and Wages		-	-	6 218	9 576	9 576	9 576	9 580	10 093	10 787
Pension and UIF Contributions		-	-	-	-	-	-	-	-	-
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		-	-	219	-	-	-	-	-	-
Cellphone Allowance		-	-	511	710	710	710	641	641	641
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	-	-	-	-	-	-	-
<b>Sub Total - Councillors</b>		-	-	6 948	10 287	10 287	10 287	10 221	10 733	11 428
<b>% increase</b>	4		-	-	48.1%	-	-	(0.6%)	5.0%	6.5%
<b>Senior Managers of the Municipality</b>	2									
Basic Salaries and Wages		-	5 096	5 747	6 676	6 676	6 676	5 900	7 526	8 051
Pension and UIF Contributions		-	8	10	7	7	7	11	11	11
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	200	321	440	440	440	469	478	487
Motor Vehicle Allowance	3	-	144	193	193	193	193	193	193	193
Cellphone Allowance	3	-	272	95	96	96	96	96	96	96
Housing Allowances	3	-	-	-	-	-	-	-	-	-
Other benefits and allowances	3	-	0	1	1	1	1	1	1	1
Payments in lieu of leave		-	442	696	464	464	464	310	327	345
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	6	-	-	-	-	-	-	-	-	-
Entertainment		-	-	-	-	-	-	-	-	-
Scarcity		-	-	-	-	-	-	-	-	-
Acting and post related allowance		-	-	-	-	-	-	-	-	-
In kind benefits		-	-	-	-	-	-	-	-	-
<b>Sub Total - Senior Managers of Municipality</b>		-	6 163	7 062	7 877	7 877	7 877	6 979	8 631	9 185
<b>% increase</b>	4		-	14.6%	11.5%	-	-	(11.4%)	23.7%	6.4%
<b>Other Municipal Staff</b>										
Basic Salaries and Wages		-	42 869	45 085	54 005	54 005	54 005	56 545	66 713	70 013
Pension and UIF Contributions		-	6 902	7 353	8 640	8 640	8 640	9 628	10 107	10 598
Medical Aid Contributions		-	2 525	2 629	2 866	2 866	2 866	2 891	2 891	2 891
Overtime		-	202	189	416	416	416	547	575	603
Performance Bonus		-	3 390	3 447	4 120	4 120	4 120	4 420	5 118	5 359
Motor Vehicle Allowance	3	-	2 959	2 911	4 428	4 428	4 428	4 423	4 616	4 616
Cellphone Allowance	3	-	248	257	297	297	297	280	376	376
Housing Allowances	3	-	473	491	509	509	509	522	522	522
Other benefits and allowances	3	-	15	16	24	24	24	31	32	32
Payments in lieu of leave		-	2 158	306	5 033	5 033	5 033	3 472	3 814	3 848
Long service awards		-	964	335	-	-	-	211	-	-
Post-retirement benefit obligations	6	-	4 956	2 733	3 369	3 369	3 369	3 000	3 000	3 000
Entertainment		-	-	-	-	-	-	-	-	-
Scarcity		-	-	-	-	-	-	-	-	-
Acting and post related allowance		-	-	-	-	-	-	-	-	-
In kind benefits		-	-	-	-	-	-	-	-	-
<b>Sub Total - Other Municipal Staff</b>		-	67 660	65 751	83 707	83 707	83 707	85 970	97 764	101 858
<b>% increase</b>	4		-	(2.8%)	27.3%	-	-	2.7%	13.7%	4.2%
<b>Total Parent Municipality</b>		-	73 823	79 761	101 871	101 871	101 871	103 171	117 128	122 470
			-	8.0%	27.7%	-	-	1.3%	13.5%	4.6%
<b>Board Members of Entities</b>										
Basic Salaries and Wages		-	-	-	-	-	-	-	-	-
Pension and UIF Contributions		-	-	-	-	-	-	-	-	-
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance	3	-	-	-	-	-	-	-	-	-
Cellphone Allowance	3	-	-	-	-	-	-	-	-	-
Housing Allowances	3	-	-	-	-	-	-	-	-	-
Other benefits and allowances	3	-	-	-	-	-	-	-	-	-
Board Fees		-	-	-	-	-	-	-	-	-
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	6	-	-	-	-	-	-	-	-	-
Entertainment		-	-	-	-	-	-	-	-	-
Scarcity		-	-	-	-	-	-	-	-	-
Acting and post related allowance		-	-	-	-	-	-	-	-	-
In kind benefits		-	-	-	-	-	-	-	-	-
<b>Sub Total - Board Members of Entities</b>		-	-	-	-	-	-	-	-	-
<b>% increase</b>	4		-	-	-	-	-	-	-	-

<b>Senior Managers of Entities</b>										
Basic Salaries and Wages		-	-	-	-	-	-	-	-	-
Pension and UIF Contributions		-	-	-	-	-	-	-	-	-
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance	3	-	-	-	-	-	-	-	-	-
Cellphone Allowance	3	-	-	-	-	-	-	-	-	-
Housing Allowances	3	-	-	-	-	-	-	-	-	-
Other benefits and allowances	3	-	-	-	-	-	-	-	-	-
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	6	-	-	-	-	-	-	-	-	-
Entertainment		-	-	-	-	-	-	-	-	-
Scarcity		-	-	-	-	-	-	-	-	-
Acting and post related allowance		-	-	-	-	-	-	-	-	-
In kind benefits		-	-	-	-	-	-	-	-	-
<b>Sub Total - Senior Managers of Entities</b>		-	-	-	-	-	-	-	-	-
<b>% increase</b>	4	-	-	-	-	-	-	-	-	-
<b>Other Staff of Entities</b>										
Basic Salaries and Wages		-	-	-	-	-	-	-	-	-
Pension and UIF Contributions		-	-	-	-	-	-	-	-	-
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance	3	-	-	-	-	-	-	-	-	-
Cellphone Allowance	3	-	-	-	-	-	-	-	-	-
Housing Allowances	3	-	-	-	-	-	-	-	-	-
Other benefits and allowances	3	-	-	-	-	-	-	-	-	-
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	6	-	-	-	-	-	-	-	-	-
Entertainment		-	-	-	-	-	-	-	-	-
Scarcity		-	-	-	-	-	-	-	-	-
Acting and post related allowance		-	-	-	-	-	-	-	-	-
In kind benefits		-	-	-	-	-	-	-	-	-
<b>Sub Total - Other Staff of Entities</b>		-	-	-	-	-	-	-	-	-
<b>% increase</b>	4	-	-	-	-	-	-	-	-	-
<b>Total Municipal Entities</b>		-	-	-	-	-	-	-	-	-
<b>TOTAL SALARY, ALLOWANCES &amp; BENEFITS</b>		-	73 823	79 761	101 871	101 871	101 871	103 171	117 128	122 470
<b>% increase</b>	4	-	-	8.0%	27.7%	-	-	1.3%	13.5%	4.6%
<b>TOTAL MANAGERS AND STAFF</b>	5,7	-	73 823	72 813	91 585	91 585	91 585	92 949	106 395	111 043

**References**

1. Include 'Loans and advances' where applicable if any reportable amounts until phased compliance with s164 of MFMA achieved
2. s57 of the Systems Act
3. In kind benefits (e.g. provision of living quarters) must be shown as the cost (full market value) to the municipality, as part of the relevant allowance
4. B/A, C/B, D/C, E/C, F/C, G/D, H/D, I/D
5. Must agree to the sub-total appearing on Table A1 (Employee costs)
6. Includes pension payments and employer contributions to medical aid
7. Correct as at 30 June

**Column Definitions:**

- A, B and C. Audited actual as per the audited financial statements. If audited amounts are unavailable, unaudited amounts must be provided with a note stating these are unaudited
- D. The original budget approved by council for the budget year.
- E. The budget for the budget year as adjusted by council resolution in terms of section 28 of the MFMA.
- F. An estimate of final actual amounts (pre audit) for the current year at the point in time of preparing the budget for the budget year. This may differ from E.
- G. The amount to be appropriated for the budget year.
- H and I. The indicative projection

**DC9 Frances Baard - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)**

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
<b>Councillors</b>	3							
Speaker	4		827 790.00	-	44 400.00	-	-	872 190
Chief Whip			-	-	-	-	-	-
Executive Mayor			1 034 740.00	-	44 400.00	-	-	1 079 140
Deputy Executive Mayor			-	-	-	-	-	-
Executive Committee			4 633 570.00	-	266 400.00	-	-	4 899 970
Total for all other councillors			3 084 270.00	-	285 600.00	-	-	3 369 870
<b>Total Councillors</b>	8	-	<b>9 580 370</b>	<b>-</b>	<b>640 800</b>			<b>10 221 170</b>
<b>Senior Managers of the Municipality</b>	5							
Municipal Manager (MM)								-
Chief Finance Officer								-
								-
								-
								-
List of each official with packages >= senior manager								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
<b>Total Senior Managers of the Municipality</b>	8,10	-	-	-	-	-		-
<b>A Heading for Each Entity</b>	6,7							
List each member of board by designation								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
<b>Total for municipal entities</b>	8,10	-	-	-	-	-		-
<b>TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION</b>	10	-	<b>9 580 370</b>	<b>-</b>	<b>640 800</b>	<b>-</b>		<b>10 221 170</b>

## References

1. Pension and medical aid
2. Total package must equal the total cost to the municipality
3. List each political office bearer by designation. Provide a total for all other councillors
4. Political office bearer is defined in MFMA s 1: speaker, executive mayor, deputy executive mayor, member of executive committee, mayor, deputy mayor, member of mayoral committee, the councillor designated to exercise powers and duties of mayor (MSA s 57)
5. Also list each senior manager reporting to MM by designation and each official with package >= senior manager by designation
6. List each entity where municipality has an interest and state percentage ownership and control
7. List each senior manager reporting to the CEO of an Entity by designation
8. Must reconcile to relevant section of Table SA24
9. Must reconcile to totals shown for the budget year of Table SA22
10. Correct as at 30 June

**DC9 Frances Baard - Supporting Table SA24 Summary of personnel numbers**

Summary of Personnel Numbers	Ref	2021/22			Current Year 2022/23			Budget Year 2023/24		
		Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
<b>Municipal Council and Boards of Municipal Entities</b>										
Councillors (Political Office Bearers plus Other Councillors)		–	28	–	–	–	–	–	–	–
Board Members of municipal entities	4	–	–	–	–	–	–	–	–	–
<b>Municipal employees</b>	5	–	–	–	–	–	–	–	–	–
Municipal Manager and Senior Managers	3	5	–	1	–	–	–	–	–	–
Other Managers	7	22	19	–	–	–	–	–	–	–
Professionals		47	32	–	–	–	–	–	–	–
Finance		22	16	–	–	–	–	–	–	–
Spatial/town planning		3	3	–	–	–	–	–	–	–
Information Technology		4	3	–	–	–	–	–	–	–
Roads		–	–	–	–	–	–	–	–	–
Electricity		–	–	–	–	–	–	–	–	–
Water		–	–	–	–	–	–	–	–	–
Sanitation		–	–	–	–	–	–	–	–	–
Refuse		–	–	–	–	–	–	–	–	–
Other		18	10	–	–	–	–	–	–	–
Technicians		58	46	–	–	–	–	–	–	–
Finance		–	–	–	–	–	–	–	–	–
Spatial/town planning		–	–	–	–	–	–	–	–	–
Information Technology		–	–	–	–	–	–	–	–	–
Roads		–	–	–	–	–	–	–	–	–
Electricity		–	–	–	–	–	–	–	–	–
Water		–	–	–	–	–	–	–	–	–
Sanitation		–	–	–	–	–	–	–	–	–
Refuse		–	–	–	–	–	–	–	–	–
Other		58	46	–	–	–	–	–	–	–
Clerks (Clerical and administrative)		–	–	–	–	–	–	–	–	–
Service and sales workers		–	–	–	–	–	–	–	–	–
Skilled agricultural and fishery workers		–	–	–	–	–	–	–	–	–
Craft and related trades		–	–	–	–	–	–	–	–	–
Plant and Machine Operators		–	–	–	–	–	–	–	–	–
Elementary Occupations		–	–	–	–	–	–	–	–	–
<b>TOTAL PERSONNEL NUMBERS</b>	9	<b>132</b>	<b>125</b>	<b>1</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>% increase</b>					(100.0%)	(100.0%)	(100.0%)	–	–	–
<b>Total municipal employees headcount</b>	6, 10	–	–	–	–	–	–	–	–	–
Finance personnel headcount	8, 10	–	<b>16</b>	–	–	–	–	–	–	–
Human Resources personnel headcount	8, 10	–	<b>5</b>	–	–	–	–	–	–	–

- References
1. Positions must be funded and aligned to the municipality's current organisational structure
  2. Full Time Equivalent (FTE). E.g. One full time person = 1FTE. A person working half time (say 4 hours out of 8) = 0.5FTE.
  3. s57 of the Systems Act
  4. Include only in Consolidated Statements
  5. Include municipal entity employees in Consolidated Statements
  6. Include headcount (number of persons, Not FTE) of managers and staff only (exclude councillors)
  7. Managers who provide the direction of a critical technical function
  8. Total number of employees working on these functions
  9. Correct as at 30 June
  10. Must account for all budgeted positions, as per the municipal organogram

DC9 Frances Baard - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
<b>Revenue</b>																
<b>Exchange Revenue</b>																
Service charges - Electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Water		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Goods and Rendering of Services		10	10	10	10	10	10	10	10	10	10	10	10	120	120	120
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets		544	544	544	544	544	544	544	544	544	544	544	544	6 530	6 530	6 530
Dividends		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		21	21	21	21	21	21	21	21	21	21	21	21	250	250	250
Licence and permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Non-Exchange Revenue</b>																
Property rates		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences or permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational		12 026	12 026	12 026	12 026	12 026	12 026	12 026	12 026	12 026	12 026	12 026	12 026	144 317	148 448	154 894
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fuel Levy		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contri</b>		<b>12 601</b>	<b>12 601</b>	<b>12 601</b>	<b>12 601</b>	<b>12 601</b>	<b>12 601</b>	<b>12 601</b>	<b>12 601</b>	<b>12 601</b>	<b>12 601</b>	<b>12 601</b>	<b>12 601</b>	<b>151 217</b>	<b>155 348</b>	<b>161 794</b>
<b>Expenditure</b>																
Employee related costs		7 746	7 746	7 746	7 746	7 746	7 746	7 746	7 746	7 746	7 746	7 746	7 746	92 949	97 764	101 858
Remuneration of councillors		852	852	852	852	852	852	852	852	852	852	852	852	10 221	10 733	11 428
Bulk purchases - electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Inventory consumed		137	137	137	137	137	137	137	137	137	137	137	137	1 641	1 674	1 725
Debt impairment		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation and amortisation		440	440	440	440	440	440	440	440	440	440	440	440	5 282	5 541	5 813
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted services		2 046	2 046	2 046	2 046	2 046	2 046	2 046	2 046	2 046	2 046	2 046	2 046	24 549	20 553	20 540
Transfers and subsidies		2 292	2 292	2 292	2 292	2 292	2 292	2 292	2 292	2 292	2 292	2 292	2 292	27 508	20 478	20 507
Irrecoverable debts written off		1	1	1	1	1	1	1	1	1	1	1	1	10	10	10
Operational costs		1 414	1 414	1 414	1 414	1 414	1 414	1 414	1 414	1 414	1 414	1 414	1 414	16 972	17 137	17 352
Losses on disposal of Assets		2	2	2	2	2	2	2	2	2	2	2	2	22	12	12
Other Losses		118	118	118	118	118	118	118	118	118	118	118	118	1 413	1 113	1 113
<b>Total Expenditure</b>		<b>15 047</b>	<b>15 047</b>	<b>15 047</b>	<b>15 047</b>	<b>15 047</b>	<b>15 047</b>	<b>15 047</b>	<b>15 047</b>	<b>15 047</b>	<b>15 047</b>	<b>15 047</b>	<b>15 047</b>	<b>180 567</b>	<b>175 016</b>	<b>180 357</b>
<b>Surplus/(Deficit)</b>		<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(29 350)</b>	<b>(19 668)</b>	<b>(18 563)</b>
Transfers and subsidies - capital (monetary allocations)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(29 350)</b>	<b>(19 668)</b>	<b>(18 563)</b>
Income Tax		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after income tax</b>		<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(29 350)</b>	<b>(19 668)</b>	<b>(18 563)</b>
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) attributable to municipality</b>		<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(29 350)</b>	<b>(19 668)</b>	<b>(18 563)</b>
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) for the year</b>	<b>1</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(2 446)</b>	<b>(29 350)</b>	<b>(19 668)</b>	<b>(18 563)</b>

References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

**DC9 Frances Baard - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)**

Description	Ref	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
<b>R thousand</b>																
<b>Revenue by Vote</b>																
Vote 1 - EXECUTIVE AND COUNCIL				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL MANAGER				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - BUDGET AND TREASURY				12 029	12 029	12 029	12 029	12 029	12 029	12 029	12 029	12 029	36 088	144 351	150 566	157 439
Vote 4 - CORPORATE SERVICES				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 5 - PLANNING AND DEVELOPMENT				572	572	572	572	572	572	572	572	572	1 716	6 866	4 782	4 355
Vote 6 - PROJECT MAN AND ADVISORY SERVICES				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 111]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 1210]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]				-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue by Vote</b>		-	-	12 601	12 601	12 601	12 601	12 601	12 601	12 601	12 601	12 601	37 804	151 217	155 348	161 794
<b>Expenditure by Vote to be appropriated</b>																
Vote 1 - EXECUTIVE AND COUNCIL				1 231	1 231	1 231	1 231	1 231	1 231	1 231	1 231	1 231	3 693	14 773	15 217	15 955
Vote 2 - MUNICIPAL MANAGER				1 876	1 876	1 876	1 876	1 876	1 876	1 876	1 876	1 876	5 627	22 508	22 964	23 821
Vote 3 - BUDGET AND TREASURY				2 188	2 188	2 188	2 188	2 188	2 188	2 188	2 188	2 188	6 565	26 260	25 136	26 093
Vote 4 - CORPORATE SERVICES				4 692	4 692	4 692	4 692	4 692	4 692	4 692	4 692	4 692	14 077	56 310	58 397	60 340
Vote 5 - PLANNING AND DEVELOPMENT				4 694	4 694	4 694	4 694	4 694	4 694	4 694	4 694	4 694	14 083	56 331	48 747	49 419
Vote 6 - PROJECT MAN AND ADVISORY SERVICES				365	365	365	365	365	365	365	365	365	1 096	4 386	4 554	4 729
Vote 7 - [NAME OF VOTE 7]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 111]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 1210]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]				-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditure by Vote</b>		-	-	15 047	15 047	15 047	15 047	15 047	15 047	15 047	15 047	15 047	45 142	180 567	175 016	180 357
<b>Surplus/(Deficit) before assoc.</b>		-	-	(2 446)	(2 446)	(2 446)	(2 446)	(2 446)	(2 446)	(2 446)	(2 446)	(2 446)	(7 338)	(29 350)	(19 668)	(18 563)
Income Tax				-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities				-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions				-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit)</b>	1	-	-	(2 446)	(2 446)	(2 446)	(2 446)	(2 446)	(2 446)	(2 446)	(2 446)	(2 446)	(7 338)	(29 350)	(19 668)	(18 563)

**References**

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

DC9 Frances Baard - Supporting Table SA27 Budgeted m 0

Description	Ref	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
<b>R thousand</b>																
<b>Revenue - Functional</b>																
<b>Governance and administration</b>		12 029	12 029	12 029	12 029	12 029	12 029	12 029	12 029	12 029	12 029	12 029	12 029	144 351	150 566	157 439
Executive and council		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance and administration		12 029	12 029	12 029	12 029	12 029	12 029	12 029	12 029	12 029	12 029	12 029	12 029	144 351	150 566	157 439
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Community and public safety</b>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and social services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		572	572	572	572	572	572	572	572	572	572	572	572	6 866	4 782	4 355
Planning and development		572	572	572	572	572	572	572	572	572	572	572	572	6 866	4 782	4 355
Road transport		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Trading services</b>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Other</b>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue - Functional</b>		12 601	12 601	12 601	12 601	12 601	12 601	12 601	12 601	12 601	12 601	12 601	12 601	151 217	155 348	161 794
<b>Expenditure - Functional</b>																
<b>Governance and administration</b>		7 846	7 846	7 846	7 846	7 846	7 846	7 846	7 846	7 846	7 846	7 846	7 846	94 156	95 054	98 661
Executive and council		2 299	2 299	2 299	2 299	2 299	2 299	2 299	2 299	2 299	2 299	2 299	2 299	27 585	28 182	29 397
Finance and administration		5 211	5 211	5 211	5 211	5 211	5 211	5 211	5 211	5 211	5 211	5 211	5 211	62 533	62 690	64 932
Internal audit		337	337	337	337	337	337	337	337	337	337	337	337	4 038	4 182	4 333
<b>Community and public safety</b>		1 449	1 449	1 449	1 449	1 449	1 449	1 449	1 449	1 449	1 449	1 449	1 449	17 382	18 059	18 791
Community and social services		1 083	1 083	1 083	1 083	1 083	1 083	1 083	1 083	1 083	1 083	1 083	1 083	12 996	13 506	14 062
Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing		365	365	365	365	365	365	365	365	365	365	365	365	4 386	4 554	4 729
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		5 428	5 428	5 428	5 428	5 428	5 428	5 428	5 428	5 428	5 428	5 428	5 428	65 139	57 893	58 756
Planning and development		4 370	4 370	4 370	4 370	4 370	4 370	4 370	4 370	4 370	4 370	4 370	4 370	52 441	44 737	45 270
Road transport		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Environmental protection		1 058	1 058	1 058	1 058	1 058	1 058	1 058	1 058	1 058	1 058	1 058	1 058	12 698	13 156	13 486
<b>Trading services</b>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Other</b>		324	324	324	324	324	324	324	324	324	324	324	324	3 890	4 010	4 149
<b>Total Expenditure - Functional</b>		15 047	15 047	15 047	15 047	15 047	15 047	15 047	15 047	15 047	15 047	15 047	15 047	180 567	175 016	180 357
<b>Surplus/(Deficit) before assoc.</b>		(2 446)	(2 446)	(2 446)	(2 446)	(2 446)	(2 446)	(2 446)	(2 446)	(2 446)	(2 446)	(2 446)	(2 446)	(29 350)	(19 668)	(18 563)
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit)</b>	1	(2 446)	(2 446)	(2 446)	(2 446)	(2 446)	(2 446)	(2 446)	(2 446)	(2 446)	(2 446)	(2 446)	(2 446)	(29 350)	(19 668)	(18 563)

References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

DC9 Frances Baard - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand																
Multi-year expenditure to be appropriated	1															
Vote 1 - EXECUTIVE AND COUNCIL		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - BUDGET AND TREASURY		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 5 - PLANNING AND DEVELOPMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 111]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 1210]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Single-year expenditure to be appropriated																
Vote 1 - EXECUTIVE AND COUNCIL		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL MANAGER		30	30	30	30	30	30	30	30	30	30	30	30	362	-	-
Vote 3 - BUDGET AND TREASURY		198	198	198	198	198	198	198	198	198	198	198	198	2 380	-	-
Vote 4 - CORPORATE SERVICES		317	317	317	317	317	317	317	317	317	317	317	317	3 808	190	-
Vote 5 - PLANNING AND DEVELOPMENT		85	85	85	85	85	85	85	85	85	85	85	85	1 015	-	-
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 111]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 1210]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	2	630	630	630	630	630	630	630	630	630	630	630	630	7 565	190	-
Total Capital Expenditure	2	630	630	630	630	630	630	630	630	630	630	630	630	7 565	190	-

References

1. Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates

2. Total Capital Expenditure must reconcile to Budgeted Capital Expenditure

DC9 Frances Baard - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description	Ref	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
<b>R thousand</b>																
<b>Capital Expenditure - Functional</b>	1															
<b>Governance and administration</b>		396	396	396	396	396	396	396	396	396	396	396	396	4 755	190	-
Executive and council		30	30	30	30	30	30	30	30	30	30	30	30	362	-	-
Finance and administration		366	366	366	366	366	366	366	366	366	366	366	366	4 393	190	-
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Community and public safety</b>		144	144	144	144	144	144	144	144	144	144	144	144	1 730	-	-
Community and social services		144	144	144	144	144	144	144	144	144	144	144	144	1 730	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		90	90	90	90	90	90	90	90	90	90	90	90	1 080	-	-
Planning and development		85	85	85	85	85	85	85	85	85	85	85	85	1 015	-	-
Road transport		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Environmental protection		5	5	5	5	5	5	5	5	5	5	5	5	65	-	-
<b>Trading services</b>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Other</b>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure - Functional</b>	2	630	630	630	630	630	630	630	630	630	630	630	630	7 565	190	-
<b>Funded by:</b>																
National Government		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Provincial Government		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Transfers recognised - capital</b>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Borrowing</b>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Internally generated funds</b>		630	630	630	630	630	630	630	630	630	630	630	630	7 565	190	-
<b>Total Capital Funding</b>		630	630	630	630	630	630	630	630	630	630	630	630	7 565	190	-

References

1. Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates

2. Total Capital Expenditure must reconcile to Budgeted Capital Expenditure check

DC9 Frances Baard - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
<b>R thousand</b>															
<b>Cash Receipts By Source</b>													1		
Property rates	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	24	24	24	24	24	24	24	24	24	24	24	24	288	288	288
Interest earned - external investments	544	544	544	544	544	544	544	544	544	544	544	544	6 530	6 530	6 530
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences and permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies - Operational	12 026	12 026	12 026	12 026	12 026	12 026	12 026	12 026	12 026	12 026	12 026	12 026	144 317	148 448	154 894
Other revenue	32	32	32	32	32	32	32	32	32	32	32	32	388	388	388
<b>Cash Receipts by Source</b>	<b>12 627</b>	<b>12 627</b>	<b>12 627</b>	<b>12 627</b>	<b>12 627</b>	<b>12 627</b>	<b>12 627</b>	<b>12 627</b>	<b>12 627</b>	<b>12 627</b>	<b>12 627</b>	<b>12 627</b>	<b>151 523</b>	<b>155 654</b>	<b>162 100</b>
<b>Other Cash Flows by Source</b>															
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (Nat / Prov	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Departm Agencies, Households, Non-profit Institutions, Private	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Enterprises, Public Corporatons, Higher Educ Institutions)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Cash Receipts by Source</b>	<b>12 627</b>	<b>12 627</b>	<b>12 627</b>	<b>12 627</b>	<b>12 627</b>	<b>12 627</b>	<b>12 627</b>	<b>12 627</b>	<b>12 627</b>	<b>12 627</b>	<b>12 627</b>	<b>12 627</b>	<b>151 523</b>	<b>155 654</b>	<b>162 100</b>
<b>Cash Payments by Type</b>															
Employee related costs	9 599	9 599	9 599	9 599	9 599	9 599	9 599	9 599	9 599	9 599	9 599	9 599	115 183	109 923	116 060
Remuneration of councillors	1 110	1 110	1 110	1 110	1 110	1 110	1 110	1 110	1 110	1 110	1 110	1 110	13 321	10 733	11 428
Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bulk purchases - electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - water & other inventory	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted services	2 712	2 712	2 712	2 712	2 712	2 712	2 712	2 712	2 712	2 712	2 712	2 712	32 549	27 664	27 649
Transfers and subsidies - other municipalities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other expenditure	1 474	1 474	1 474	1 474	1 474	1 474	1 474	1 474	1 474	1 474	1 474	1 474	17 688	17 869	18 049
<b>Cash Payments by Type</b>	<b>14 895</b>	<b>14 895</b>	<b>14 895</b>	<b>14 895</b>	<b>14 895</b>	<b>14 895</b>	<b>14 895</b>	<b>14 895</b>	<b>14 895</b>	<b>14 895</b>	<b>14 895</b>	<b>14 895</b>	<b>178 741</b>	<b>166 189</b>	<b>173 185</b>
<b>Other Cash Flows/Payments by Type</b>															
Capital assets	725	725	725	725	725	725	725	725	725	725	725	725	8 700	219	-
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Cash Flows/Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Cash Payments by Type</b>	<b>15 620</b>	<b>15 620</b>	<b>15 620</b>	<b>15 620</b>	<b>15 620</b>	<b>15 620</b>	<b>15 620</b>	<b>15 620</b>	<b>15 620</b>	<b>15 620</b>	<b>15 620</b>	<b>15 620</b>	<b>187 441</b>	<b>166 407</b>	<b>173 185</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD</b>	<b>(2 993)</b>	<b>(2 993)</b>	<b>(2 993)</b>	<b>(2 993)</b>	<b>(2 993)</b>	<b>(2 993)</b>	<b>(2 993)</b>	<b>(2 993)</b>	<b>(2 993)</b>	<b>(2 993)</b>	<b>(2 993)</b>	<b>(2 993)</b>	<b>(35 918)</b>	<b>(10 754)</b>	<b>(11 086)</b>
Cash/cash equivalents at the month/year begin:	87 100	84 106	81 113	78 120	75 127	72 133	69 140	66 147	63 154	60 161	57 167	54 174	87 100	51 181	40 427
Cash/cash equivalents at the month/year end:	84 106	81 113	78 120	75 127	72 133	69 140	66 147	63 154	60 161	57 167	54 174	51 181	51 181	40 427	29 341

References

1. Note that this section of Table SA 30 is deliberately not linked to Table A4 because timing differences between the invoicing of clients and receiving the cash means that the cashflow will differ from budgeted revenue, and similarly for budgeted expenditure. However for the MTREF it is now directly linked to A7.
2. Bulk purchases - Electricity & Waste Water - use detail information from Table SA1
3. Acquisition Inventory - Water & other inventory - use detail information from Table SA3

DC9 Frances Baard - NOT REQUIRED - municipality does not have entities

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R million										
<b>Financial Performance</b>										
Property rates										
Service charges										
Investment revenue										
Transfer and subsidies - Operational										
Other own revenue										
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)										
<b>Total Revenue (excluding capital transfers and contributions)</b>		-	-	-	-	-	-	-	-	-
Employee costs										
Remuneration of Board Members										
Depreciation and amortisation										
Interest										
Inventory consumed and bulk purchases										
Transfers and subsidies										
Other expenditure										
<b>Total Expenditure</b>		-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit)</b>		-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations)										
Transfers and subsidies - capital (in-kind)										
<b>contributions</b>		-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions										
<b>Surplus/(Deficit) for the year</b>		-	-	-	-	-	-	-	-	-
<b>Capital expenditure &amp; funds sources</b>										
<b>Capital expenditure</b>										
Transfers recognised - capital										
Borrowing										
Internally generated funds										
<b>Total sources of capital funds</b>		-	-	-	-	-	-	-	-	-
<b>Financial position</b>										
Total current assets										
Total non current assets										
Total current liabilities										
Total non current liabilities										
Community wealth/Equity										
<b>Cash flows</b>										
Net cash from (used) operating										
Net cash from (used) investing										
Net cash from (used) financing										
<b>Cash/cash equivalents at the year end</b>										

DC9 Frances Baard - Supporting Table SA32 List of external mechanisms

External mechanism	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
Name of organisation		Number			R thousand

References

1. Total agreement period from commencement until end
2. Annual value

DC9 Frances Baard - Supporting Table SA33 Contracts having future budgetary implications

Description	Ref	Preceding Years	Current Year 2022/23	2023/24 Medium Term Revenue & Expenditure Framework			Forecast 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31	Forecast 2031/32	Forecast 2032/33	Total Contract Value
R thousand	1,3	Total	Original Budget	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
<b>Parent Municipality:</b>														
<b>Revenue Obligation By Contract</b>	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
<b>Total Operating Revenue Implication</b>		-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Expenditure Obligation By Contract</b>	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
<b>Total Operating Expenditure Implication</b>		-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Capital Expenditure Obligation By Contract</b>	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
<b>Total Capital Expenditure Implication</b>		-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Parent Expenditure Implication</b>		-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Entities:</b>														
<b>Revenue Obligation By Contract</b>	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
<b>Total Operating Revenue Implication</b>		-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Expenditure Obligation By Contract</b>	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
<b>Total Operating Expenditure Implication</b>		-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Capital Expenditure Obligation By Contract</b>	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
<b>Total Capital Expenditure Implication</b>		-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Entity Expenditure Implication</b>		-	-	-	-	-	-	-	-	-	-	-	-	-

References

1. Total implication for all preceding years to be summed and total stated in 'Preceding Years' column

2. List all contracts with future financial obligations beyond the three years covered by the MTREF (MFMA s33)

3. For municipalities with approved total revenue not exceeding R250 m - all contracts with an annual cost greater than R500 000. For municipalities with approved total revenue greater than R250 m - all contracts with an annual cost greater than R1million. For municipalities with approved total revenue greater than R500 m - all contracts with an annual cost greater than R5 million

DC9 Frances Baard - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
		1								
R thousand										
<b>Capital expenditure on new assets by Asset Class/Sub-class</b>										
<b>Infrastructure</b>		-	-	-	-	-	-	-	-	-
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Roads		-	-	-	-	-	-	-	-	-
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
MV Switching Stations		-	-	-	-	-	-	-	-	-
MV Networks		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Dams and Weirs		-	-	-	-	-	-	-	-	-
Boreholes		-	-	-	-	-	-	-	-	-
Reservoirs		-	-	-	-	-	-	-	-	-
Pump Stations		-	-	-	-	-	-	-	-	-
Water Treatment Works		-	-	-	-	-	-	-	-	-
Bulk Mains		-	-	-	-	-	-	-	-	-
Distribution		-	-	-	-	-	-	-	-	-
Distribution Points		-	-	-	-	-	-	-	-	-
PRV Stations		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Pump Station		-	-	-	-	-	-	-	-	-
Retiulation		-	-	-	-	-	-	-	-	-
Waste Water Treatment Works		-	-	-	-	-	-	-	-	-
Outfall Sewers		-	-	-	-	-	-	-	-	-
Toilet Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Landfill Sites		-	-	-	-	-	-	-	-	-
Waste Transfer Stations		-	-	-	-	-	-	-	-	-
Waste Processing Facilities		-	-	-	-	-	-	-	-	-
Waste Drop-off Points		-	-	-	-	-	-	-	-	-
Waste Separation Facilities		-	-	-	-	-	-	-	-	-
Electricity Generation Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines		-	-	-	-	-	-	-	-	-
Rail Structures		-	-	-	-	-	-	-	-	-
Rail Furniture		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps		-	-	-	-	-	-	-	-	-
Piers		-	-	-	-	-	-	-	-	-
Revetments		-	-	-	-	-	-	-	-	-
Promenades		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Data Centres		-	-	-	-	-	-	-	-	-
Core Layers		-	-	-	-	-	-	-	-	-
Distribution Layers		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-

<b>Community Assets</b>	-	-	-	-	-	-	-	-	-
Community Facilities	-	-	-	-	-	-	-	-	-
Halls	-	-	-	-	-	-	-	-	-
Centres	-	-	-	-	-	-	-	-	-
Crèches	-	-	-	-	-	-	-	-	-
Clinics/Care Centres	-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations	-	-	-	-	-	-	-	-	-
Testing Stations	-	-	-	-	-	-	-	-	-
Museums	-	-	-	-	-	-	-	-	-
Galleries	-	-	-	-	-	-	-	-	-
Theatres	-	-	-	-	-	-	-	-	-
Libraries	-	-	-	-	-	-	-	-	-
Cemeteries/Crematoria	-	-	-	-	-	-	-	-	-
Police	-	-	-	-	-	-	-	-	-
Parks	-	-	-	-	-	-	-	-	-
Public Open Space	-	-	-	-	-	-	-	-	-
Nature Reserves	-	-	-	-	-	-	-	-	-
Public Ablution Facilities	-	-	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-	-	-
Stalls	-	-	-	-	-	-	-	-	-
Abattoirs	-	-	-	-	-	-	-	-	-
Airports	-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	-	-	-	-	-	-	-	-
Indoor Facilities	-	-	-	-	-	-	-	-	-
Outdoor Facilities	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
<b>Heritage assets</b>	-	-	-	-	-	-	-	-	-
Monuments	-	-	-	-	-	-	-	-	-
Historic Buildings	-	-	-	-	-	-	-	-	-
Works of Art	-	-	-	-	-	-	-	-	-
Conservation Areas	-	-	-	-	-	-	-	-	-
Other Heritage	-	-	-	-	-	-	-	-	-
<b>Investment properties</b>	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-
<b>Other assets</b>	-	-	135	4 000	4 000	4 000	-	-	-
Operational Buildings	-	-	135	4 000	4 000	4 000	-	-	-
Municipal Offices	-	-	135	4 000	4 000	4 000	-	-	-
Pay/Enquiry Points	-	-	-	-	-	-	-	-	-
Building Plan Offices	-	-	-	-	-	-	-	-	-
Workshops	-	-	-	-	-	-	-	-	-
Yards	-	-	-	-	-	-	-	-	-
Stores	-	-	-	-	-	-	-	-	-
Laboratories	-	-	-	-	-	-	-	-	-
Training Centres	-	-	-	-	-	-	-	-	-
Manufacturing Plant	-	-	-	-	-	-	-	-	-
Depots	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Staff Housing	-	-	-	-	-	-	-	-	-
Social Housing	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
<b>Biological or Cultivated Assets</b>	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
<b>Intangible Assets</b>	-	-	-	-	-	-	250	-	-
Servitudes	-	-	-	-	-	-	-	-	-
Licences and Rights	-	-	-	-	-	-	250	-	-
Water Rights	-	-	-	-	-	-	-	-	-
Effluent Licenses	-	-	-	-	-	-	-	-	-
Solid Waste Licenses	-	-	-	-	-	-	-	-	-
Computer Software and Applications	-	-	-	-	-	-	250	-	-
Load Settlement Software Applications	-	-	-	-	-	-	-	-	-
Unspecified	-	-	-	-	-	-	-	-	-
<b>Computer Equipment</b>	-	-	893	69	159	159	831	190	-
Computer Equipment	-	-	893	69	159	159	831	190	-
<b>Furniture and Office Equipment</b>	-	-	-	138	138	138	156	-	-
Furniture and Office Equipment	-	-	-	138	138	138	156	-	-
<b>Machinery and Equipment</b>	-	-	37	341	387	387	130	-	-
Machinery and Equipment	-	-	37	341	387	387	130	-	-
<b>Transport Assets</b>	-	-	680	-	-	-	700	-	-
Transport Assets	-	-	680	-	-	-	700	-	-
<b>Land</b>	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-
<b>Zoo's, Marine and Non-biological Animals</b>	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
<b>Living resources</b>	-	-	-	-	-	-	-	-	-
Mature	-	-	-	-	-	-	-	-	-
Policing and Protection	-	-	-	-	-	-	-	-	-
Zoological plants and animals	-	-	-	-	-	-	-	-	-
Immature	-	-	-	-	-	-	-	-	-
Policing and Protection	-	-	-	-	-	-	-	-	-
Zoological plants and animals	-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure on new assets</b>	1	-	-	1 744	4 548	4 684	4 684	2 067	190

#### References

1. Total Capital Expenditure on new assets (SA34a) plus Total Capital Expenditure on renewal of existing assets (SA34b) plus Total Capital Expenditure on upgrading of existing assets (SA34e) must reconcile to total capital.

DC9 Frances Baard - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand	1									
<b>Capital expenditure on renewal of existing assets by Asset Class/Sub-class</b>										
<b>Infrastructure</b>		-	-	-	-	-	-	-	-	-
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Roads		-	-	-	-	-	-	-	-	-
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
MV Switching Stations		-	-	-	-	-	-	-	-	-
MV Networks		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Dams and Weirs		-	-	-	-	-	-	-	-	-
Boreholes		-	-	-	-	-	-	-	-	-
Reservoirs		-	-	-	-	-	-	-	-	-
Pump Stations		-	-	-	-	-	-	-	-	-
Water Treatment Works		-	-	-	-	-	-	-	-	-
Bulk Mains		-	-	-	-	-	-	-	-	-
Distribution		-	-	-	-	-	-	-	-	-
Distribution Points		-	-	-	-	-	-	-	-	-
PRV Stations		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Pump Station		-	-	-	-	-	-	-	-	-
Reticulation		-	-	-	-	-	-	-	-	-
Waste Water Treatment Works		-	-	-	-	-	-	-	-	-
Outfall Sewers		-	-	-	-	-	-	-	-	-
Toilet Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Landfill Sites		-	-	-	-	-	-	-	-	-
Waste Transfer Stations		-	-	-	-	-	-	-	-	-
Waste Processing Facilities		-	-	-	-	-	-	-	-	-
Waste Drop-off Points		-	-	-	-	-	-	-	-	-
Waste Separation Facilities		-	-	-	-	-	-	-	-	-
Electricity Generation Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines		-	-	-	-	-	-	-	-	-
Rail Structures		-	-	-	-	-	-	-	-	-
Rail Furniture		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps		-	-	-	-	-	-	-	-	-
Piers		-	-	-	-	-	-	-	-	-
Revetments		-	-	-	-	-	-	-	-	-
Promenades		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Data Centres		-	-	-	-	-	-	-	-	-
Core Layers		-	-	-	-	-	-	-	-	-
Distribution Layers		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-

<b>Community Assets</b>	-	-	-	-	-	-	-	-	-
Community Facilities	-	-	-	-	-	-	-	-	-
Halls	-	-	-	-	-	-	-	-	-
Centres	-	-	-	-	-	-	-	-	-
Crèches	-	-	-	-	-	-	-	-	-
Clinics/Care Centres	-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations	-	-	-	-	-	-	-	-	-
Testing Stations	-	-	-	-	-	-	-	-	-
Museums	-	-	-	-	-	-	-	-	-
Galleries	-	-	-	-	-	-	-	-	-
Theatres	-	-	-	-	-	-	-	-	-
Libraries	-	-	-	-	-	-	-	-	-
Cemeteries/Crematoria	-	-	-	-	-	-	-	-	-
Police	-	-	-	-	-	-	-	-	-
Parks	-	-	-	-	-	-	-	-	-
Public Open Space	-	-	-	-	-	-	-	-	-
Nature Reserves	-	-	-	-	-	-	-	-	-
Public Ablution Facilities	-	-	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-	-	-
Stalls	-	-	-	-	-	-	-	-	-
Abattoirs	-	-	-	-	-	-	-	-	-
Airports	-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	-	-	-	-	-	-	-	-
Indoor Facilities	-	-	-	-	-	-	-	-	-
Outdoor Facilities	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
<b>Heritage assets</b>	-	-	-	-	-	-	-	-	-
Monuments	-	-	-	-	-	-	-	-	-
Historic Buildings	-	-	-	-	-	-	-	-	-
Works of Art	-	-	-	-	-	-	-	-	-
Conservation Areas	-	-	-	-	-	-	-	-	-
Other Heritage	-	-	-	-	-	-	-	-	-
<b>Investment properties</b>	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-
<b>Other assets</b>	-	-	-	-	-	-	1 000	-	-
Operational Buildings	-	-	-	-	-	-	1 000	-	-
Municipal Offices	-	-	-	-	-	-	-	-	-
Pay/Enquiry Points	-	-	-	-	-	-	-	-	-
Building Plan Offices	-	-	-	-	-	-	1 000	-	-
Workshops	-	-	-	-	-	-	-	-	-
Yards	-	-	-	-	-	-	-	-	-
Stores	-	-	-	-	-	-	-	-	-
Laboratories	-	-	-	-	-	-	-	-	-
Training Centres	-	-	-	-	-	-	-	-	-
Manufacturing Plant	-	-	-	-	-	-	-	-	-
Depots	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Staff Housing	-	-	-	-	-	-	-	-	-
Social Housing	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-

<b>Biological or Cultivated Assets</b>		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
<b>Intangible Assets</b>		-	-	2 866	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	2 866	-	-	-	-	-	-
Water Rights		-	-	-	-	-	-	-	-	-
Effluent Licenses		-	-	-	-	-	-	-	-	-
Solid Waste Licenses		-	-	-	-	-	-	-	-	-
Computer Software and Applications		-	-	2 866	-	-	-	-	-	-
Load Settlement Software Applications		-	-	-	-	-	-	-	-	-
Unspecified		-	-	-	-	-	-	-	-	-
<b>Computer Equipment</b>		-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-	-
<b>Furniture and Office Equipment</b>		-	-	3	-	-	-	-	-	-
Furniture and Office Equipment		-	-	3	-	-	-	-	-	-
<b>Machinery and Equipment</b>		-	-	13	210	535	535	100	-	-
Machinery and Equipment		-	-	13	210	535	535	100	-	-
<b>Transport Assets</b>		-	-	-	1 500	1 500	1 500	1 450	-	-
Transport Assets		-	-	-	1 500	1 500	1 500	1 450	-	-
<b>Land</b>		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
<b>Zoo's, Marine and Non-biological Animals</b>		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
<b>Living resources</b>		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Policing and Protection		-	-	-	-	-	-	-	-	-
Zoological plants and animals		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
Policing and Protection		-	-	-	-	-	-	-	-	-
Zoological plants and animals		-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure on renewal of existing asset</b>	1	-	-	2 882	1 710	2 035	2 035	2 550	-	-
<b>Renewal of Existing Assets as % of total capex</b>		0.0%	0.0%	55.9%	21.4%	22.3%	22.3%	33.7%	0.0%	0.0%
<b>Renewal of Existing Assets as % of depreca</b>		0.0%	0.0%	62.3%	47.6%	40.6%	40.6%	48.3%	0.0%	0.0%

#### References

1. Total Capital Expenditure on renewal of existing assets (SA34b) plus Total Capital Expenditure on new assets (SA34a) plus Total Capital Expenditure on upgrading of existing assets (SA34e) must reconcile to total capital

DC9 Frances Baard - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand	1									
<b>Repairs and maintenance expenditure by Asset Class/Sub-class</b>										
<b>Infrastructure</b>		-	15	16	40	40	40	30	32	33
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Roads		-	-	-	-	-	-	-	-	-
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
MV Switching Stations		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Dams and Weirs		-	-	-	-	-	-	-	-	-
Boreholes		-	-	-	-	-	-	-	-	-
Reservoirs		-	-	-	-	-	-	-	-	-
Pump Stations		-	-	-	-	-	-	-	-	-
Water Treatment Works		-	-	-	-	-	-	-	-	-
Bulk Mains		-	-	-	-	-	-	-	-	-
Distribution		-	-	-	-	-	-	-	-	-
Distribution Points		-	-	-	-	-	-	-	-	-
PRV Stations		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Pump Station		-	-	-	-	-	-	-	-	-
Reticalation		-	-	-	-	-	-	-	-	-
Waste Water Treatment Works		-	-	-	-	-	-	-	-	-
Outfall Sewers		-	-	-	-	-	-	-	-	-
Toilet Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Landfill Sites		-	-	-	-	-	-	-	-	-
Waste Transfer Stations		-	-	-	-	-	-	-	-	-
Waste Processing Facilities		-	-	-	-	-	-	-	-	-
Waste Drop-off Points		-	-	-	-	-	-	-	-	-
Waste Separation Facilities		-	-	-	-	-	-	-	-	-
Electricity Generation Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines		-	-	-	-	-	-	-	-	-
Rail Structures		-	-	-	-	-	-	-	-	-
Rail Furniture		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps		-	-	-	-	-	-	-	-	-
Piers		-	-	-	-	-	-	-	-	-
Revetments		-	-	-	-	-	-	-	-	-
Promenades		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	15	16	40	40	40	30	32	33
Data Centres		-	15	16	40	40	40	30	32	33
Core Layers		-	-	-	-	-	-	-	-	-
Distribution Layers		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-

Community Assets	-	-	-	-	-	-	-	-	-	
Community Facilities	-	-	-	-	-	-	-	-	-	
Halls	-	-	-	-	-	-	-	-	-	
Centres	-	-	-	-	-	-	-	-	-	
Crèches	-	-	-	-	-	-	-	-	-	
Clinics/Care Centres	-	-	-	-	-	-	-	-	-	
Fire/Ambulance Stations	-	-	-	-	-	-	-	-	-	
Testing Stations	-	-	-	-	-	-	-	-	-	
Museums	-	-	-	-	-	-	-	-	-	
Galleries	-	-	-	-	-	-	-	-	-	
Theatres	-	-	-	-	-	-	-	-	-	
Libraries	-	-	-	-	-	-	-	-	-	
Cemeteries/Crematoria	-	-	-	-	-	-	-	-	-	
Police	-	-	-	-	-	-	-	-	-	
Parks	-	-	-	-	-	-	-	-	-	
Public Open Space	-	-	-	-	-	-	-	-	-	
Nature Reserves	-	-	-	-	-	-	-	-	-	
Public Ablution Facilities	-	-	-	-	-	-	-	-	-	
Markets	-	-	-	-	-	-	-	-	-	
Stalls	-	-	-	-	-	-	-	-	-	
Abattoirs	-	-	-	-	-	-	-	-	-	
Airports	-	-	-	-	-	-	-	-	-	
Taxi Ranks/Bus Terminals	-	-	-	-	-	-	-	-	-	
Capital Spares	-	-	-	-	-	-	-	-	-	
Sport and Recreation Facilities	-	-	-	-	-	-	-	-	-	
Indoor Facilities	-	-	-	-	-	-	-	-	-	
Outdoor Facilities	-	-	-	-	-	-	-	-	-	
Capital Spares	-	-	-	-	-	-	-	-	-	
Heritage assets	-	-	-	-	-	-	-	-	-	
Monuments	-	-	-	-	-	-	-	-	-	
Historic Buildings	-	-	-	-	-	-	-	-	-	
Works of Art	-	-	-	-	-	-	-	-	-	
Conservation Areas	-	-	-	-	-	-	-	-	-	
Other Heritage	-	-	-	-	-	-	-	-	-	
Investment properties	-	-	-	-	-	-	-	-	-	
Revenue Generating	-	-	-	-	-	-	-	-	-	
Improved Property	-	-	-	-	-	-	-	-	-	
Unimproved Property	-	-	-	-	-	-	-	-	-	
Non-revenue Generating	-	-	-	-	-	-	-	-	-	
Improved Property	-	-	-	-	-	-	-	-	-	
Unimproved Property	-	-	-	-	-	-	-	-	-	
Other assets	-	442	551	603	674	674	699	723	725	
Operational Buildings	-	442	551	603	674	674	699	723	725	
Municipal Offices	-	-	2	40	55	55	42	44	45	
Pay/Enquiry Points	-	-	-	-	-	-	-	-	-	
Building Plan Offices	-	442	549	563	619	619	657	679	679	
Workshops	-	-	-	-	-	-	-	-	-	
Yards	-	-	-	-	-	-	-	-	-	
Stores	-	-	-	-	-	-	-	-	-	
Laboratories	-	-	-	-	-	-	-	-	-	
Training Centres	-	-	-	-	-	-	-	-	-	
Manufacturing Plant	-	-	-	-	-	-	-	-	-	
Depots	-	-	-	-	-	-	-	-	-	
Capital Spares	-	-	-	-	-	-	-	-	-	
Housing	-	-	-	-	-	-	-	-	-	
Staff Housing	-	-	-	-	-	-	-	-	-	
Social Housing	-	-	-	-	-	-	-	-	-	
Capital Spares	-	-	-	-	-	-	-	-	-	
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-	
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-	
Intangible Assets	-	2 175	3 703	3 788	3 788	3 788	3 608	2 048	2 111	
Servitudes	-	-	-	-	-	-	-	-	-	
Licences and Rights	-	2 175	3 703	3 788	3 788	3 788	3 608	2 048	2 111	
Water Rights	-	-	-	-	-	-	-	-	-	
Effluent Licenses	-	-	-	-	-	-	-	-	-	
Solid Waste Licenses	-	-	-	-	-	-	-	-	-	
Computer Software and Applications	-	1 095	858	1 196	1 196	1 196	1 311	1 363	1 418	
Load Settlement Software Applications	-	-	-	-	-	-	-	-	-	
Unspecified	-	1 080	2 845	2 592	2 592	2 592	2 297	685	693	
Computer Equipment	-	-	-	-	-	-	-	-	-	
Computer Equipment	-	-	-	-	-	-	-	-	-	
Furniture and Office Equipment	-	153	156	236	286	286	198	142	141	
Furniture and Office Equipment	-	153	156	236	286	286	198	142	141	
Machinery and Equipment	-	710	693	961	1 116	1 116	1 034	1 063	1 091	
Machinery and Equipment	-	710	693	961	1 116	1 116	1 034	1 063	1 091	
Transport Assets	-	107	74	190	250	250	303	305	309	
Transport Assets	-	107	74	190	250	250	303	305	309	
Land	-	-	-	-	-	-	-	-	-	
Land	-	-	-	-	-	-	-	-	-	
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-	
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-	
Living resources	-	-	-	-	-	-	-	-	-	
Mature	-	-	-	-	-	-	-	-	-	
Policing and Protection	-	-	-	-	-	-	-	-	-	
Zoological plants and animals	-	-	-	-	-	-	-	-	-	
Immature	-	-	-	-	-	-	-	-	-	
Policing and Protection	-	-	-	-	-	-	-	-	-	
Zoological plants and animals	-	-	-	-	-	-	-	-	-	
Total Repairs and Maintenance Expenditure	1	-	3 602	5 193	5 819	6 155	6 155	5 872	4 312	4 411
RAM as a % of PPE & Investment Property		0.0%	570.5%	822.4%	921.5%	974.7%	974.7%	930.0%	682.9%	698.6%
RAM as % Operating Expenditure		0.0%	2.8%	3.8%	3.4%	3.4%	3.4%	5.2%	2.4%	2.5%
References										

1. Total Repairs and Maintenance Expenditure by Asset Category must reconcile to total repairs and maintenance expenditure on Table SA1

DC9 Frances Baard - Supporting Table SA340 Depreciation by asset class

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand	1									
<b>Depreciation by Asset Class/Sub-class</b>										
<b>Infrastructure</b>										
Roads Infrastructure										
Roads										
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure										
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure										
Power Plants										
HV Substations										
HV Switching Station										
HV Transmission Conductors										
MV Substations										
MV Switching Stations										
MV Networks										
LV Networks										
Capital Spares										
Water Supply Infrastructure										
Dams and Weirs										
Boreholes										
Reservoirs										
Pump Stations										
Water Treatment Works										
Bulk Mains										
Distribution										
Distribution Points										
PRV Stations										
Capital Spares										
Sanitation Infrastructure										
Pump Station										
Reticalation										
Waste Water Treatment Works										
Outfall Sewers										
Toilet Facilities										
Capital Spares										
Solid Waste Infrastructure										
Landfill Sites										
Waste Transfer Stations										
Waste Processing Facilities										
Waste Drop-off Points										
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares										
Rail Infrastructure										
Rail Lines										
Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conveyance										
Attenuation										
MV Substations										
LV Networks										
Capital Spares										
Coastal Infrastructure										
Sand Pumps										
Piers										
Revetments										
Promenades										
Capital Spares										
Information and Communication Infrastructure										
Data Centres										
Core Layers										
Distribution Layers										
Capital Spares										

Community Assets	–	141	–	20	20	20	–	–	–	
Community Facilities	–	141	–	20	20	20	–	–	–	
Halls	–	141	–	20	20	20	–	–	–	
Centres	–	–	–	–	–	–	–	–	–	
Crèches	–	–	–	–	–	–	–	–	–	
Clinics/Care Centres	–	–	–	–	–	–	–	–	–	
Fire/Ambulance Stations	–	–	–	–	–	–	–	–	–	
Testing Stations	–	–	–	–	–	–	–	–	–	
Museums	–	–	–	–	–	–	–	–	–	
Galleries	–	–	–	–	–	–	–	–	–	
Theatres	–	–	–	–	–	–	–	–	–	
Libraries	–	–	–	–	–	–	–	–	–	
Cemeteries/Crematoria	–	–	–	–	–	–	–	–	–	
Police	–	–	–	–	–	–	–	–	–	
Parks	–	–	–	–	–	–	–	–	–	
Public Open Space	–	–	–	–	–	–	–	–	–	
Nature Reserves	–	–	–	–	–	–	–	–	–	
Public Ablution Facilities	–	–	–	–	–	–	–	–	–	
Markets	–	–	–	–	–	–	–	–	–	
Stalls	–	–	–	–	–	–	–	–	–	
Abattoirs	–	–	–	–	–	–	–	–	–	
Airports	–	–	–	–	–	–	–	–	–	
Taxi Ranks/Bus Terminals	–	–	–	–	–	–	–	–	–	
Capital Spares	–	–	–	–	–	–	–	–	–	
Sport and Recreation Facilities	–	–	–	–	–	–	–	–	–	
Indoor Facilities	–	–	–	–	–	–	–	–	–	
Outdoor Facilities	–	–	–	–	–	–	–	–	–	
Capital Spares	–	–	–	–	–	–	–	–	–	
Heritage assets	–	–	–	–	–	–	–	–	–	
Monuments	–	–	–	–	–	–	–	–	–	
Historic Buildings	–	–	–	–	–	–	–	–	–	
Works of Art	–	–	–	–	–	–	–	–	–	
Conservation Areas	–	–	–	–	–	–	–	–	–	
Other Heritage	–	–	–	–	–	–	–	–	–	
Investment properties	–	14	8	14	14	14	–	–	–	
Revenue Generating	–	14	8	14	14	14	–	–	–	
Improved Property	–	14	8	14	14	14	–	–	–	
Unimproved Property	–	–	–	–	–	–	–	–	–	
Non-revenue Generating	–	–	–	–	–	–	–	–	–	
Improved Property	–	–	–	–	–	–	–	–	–	
Unimproved Property	–	–	–	–	–	–	–	–	–	
Other assets	–	757	2 010	860	1 860	1 860	1 972	2 068	2 170	
Operational Buildings	–	757	2 010	860	1 860	1 860	1 972	2 068	2 170	
Municipal Offices	–	757	2 010	860	1 860	1 860	1 972	2 068	2 170	
Pay/Enquiry Points	–	–	–	–	–	–	–	–	–	
Building Plan Offices	–	–	–	–	–	–	–	–	–	
Workshops	–	–	–	–	–	–	–	–	–	
Yards	–	–	–	–	–	–	–	–	–	
Stores	–	–	–	–	–	–	–	–	–	
Laboratories	–	–	–	–	–	–	–	–	–	
Training Centres	–	–	–	–	–	–	–	–	–	
Manufacturing Plant	–	–	–	–	–	–	–	–	–	
Depots	–	–	–	–	–	–	–	–	–	
Capital Spares	–	–	–	–	–	–	–	–	–	
Housing	–	–	–	–	–	–	–	–	–	
Staff Housing	–	–	–	–	–	–	–	–	–	
Social Housing	–	–	–	–	–	–	–	–	–	
Capital Spares	–	–	–	–	–	–	–	–	–	
Biological or Cultivated Assets	–	–	–	–	–	–	–	–	–	
Biological or Cultivated Assets	–	–	–	–	–	–	–	–	–	
Intangible Assets	–	85	317	70	346	346	366	384	403	
Servitudes	–	–	–	–	–	–	–	–	–	
Licences and Rights	–	85	317	70	346	346	366	384	403	
Water Rights	–	–	–	–	–	–	–	–	–	
Effluent Licenses	–	–	–	–	–	–	–	–	–	
Solid Waste Licenses	–	–	–	–	–	–	–	–	–	
Computer Software and Applications	–	85	317	70	346	346	366	384	403	
Load Settlement Software Applications	–	–	–	–	–	–	–	–	–	
Unspecified	–	–	–	–	–	–	–	–	–	
Computer Equipment	–	520	587	660	750	750	795	834	875	
Computer Equipment	–	520	587	660	750	750	795	834	875	
Furniture and Office Equipment	–	405	450	455	502	502	532	558	585	
Furniture and Office Equipment	–	405	450	455	502	502	532	558	585	
Machinery and Equipment	–	918	966	1 216	1 223	1 223	1 296	1 360	1 426	
Machinery and Equipment	–	918	966	1 216	1 223	1 223	1 296	1 360	1 426	
Transport Assets	–	541	284	296	302	302	321	336	353	
Transport Assets	–	541	284	296	302	302	321	336	353	
Land	–	–	–	–	–	–	–	–	–	
Land	–	–	–	–	–	–	–	–	–	
Zoo's, Marine and Non-biological Animals	–	–	–	–	–	–	–	–	–	
Zoo's, Marine and Non-biological Animals	–	–	–	–	–	–	–	–	–	
Living resources	–	–	–	–	–	–	–	–	–	
Mature	–	–	–	–	–	–	–	–	–	
Policing and Protection	–	–	–	–	–	–	–	–	–	
Zoological plants and animals	–	–	–	–	–	–	–	–	–	
Immature	–	–	–	–	–	–	–	–	–	
Policing and Protection	–	–	–	–	–	–	–	–	–	
Zoological plants and animals	–	–	–	–	–	–	–	–	–	
Total Depreciation	1	–	3 381	4 622	3 591	5 017	5 017	5 282	5 541	5 813

DC9 Frances Baard - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
<b>R thousand</b>	<b>1</b>									
<b>Capital expenditure on upgrading of existing assets by Asset Class/Sub-class</b>										
<b>Infrastructure</b>		-	-	-	-	-	-	300	-	-
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Roads		-	-	-	-	-	-	-	-	-
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
MV Switching Stations		-	-	-	-	-	-	-	-	-
MV Networks		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Dams and Weirs		-	-	-	-	-	-	-	-	-
Boreholes		-	-	-	-	-	-	-	-	-
Reservoirs		-	-	-	-	-	-	-	-	-
Pump Stations		-	-	-	-	-	-	-	-	-
Water Treatment Works		-	-	-	-	-	-	-	-	-
Bulk Mains		-	-	-	-	-	-	-	-	-
Distribution		-	-	-	-	-	-	-	-	-
Distribution Points		-	-	-	-	-	-	-	-	-
PRV Stations		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Pump Station		-	-	-	-	-	-	-	-	-
Reticulation		-	-	-	-	-	-	-	-	-
Waste Water Treatment Works		-	-	-	-	-	-	-	-	-
Outfall Sewers		-	-	-	-	-	-	-	-	-
Toilet Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Landfill Sites		-	-	-	-	-	-	-	-	-
Waste Transfer Stations		-	-	-	-	-	-	-	-	-
Waste Processing Facilities		-	-	-	-	-	-	-	-	-
Waste Drop-off Points		-	-	-	-	-	-	-	-	-
Waste Separation Facilities		-	-	-	-	-	-	-	-	-
Electricity Generation Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines		-	-	-	-	-	-	-	-	-
Rail Structures		-	-	-	-	-	-	-	-	-
Rail Furniture		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps		-	-	-	-	-	-	-	-	-
Piers		-	-	-	-	-	-	-	-	-
Revetments		-	-	-	-	-	-	-	-	-
Promenades		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	300	-	-
Data Centres		-	-	-	-	-	-	300	-	-
Core Layers		-	-	-	-	-	-	-	-	-
Distribution Layers		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-

<b>Community Assets</b>		-	-	-	-	-	-	-	-	-
Community Facilities		-	-	-	-	-	-	-	-	-
Halls		-	-	-	-	-	-	-	-	-
Centres		-	-	-	-	-	-	-	-	-
Crèches		-	-	-	-	-	-	-	-	-
Clinics/Care Centres		-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations		-	-	-	-	-	-	-	-	-
Testing Stations		-	-	-	-	-	-	-	-	-
Museums		-	-	-	-	-	-	-	-	-
Galleries		-	-	-	-	-	-	-	-	-
Theatres		-	-	-	-	-	-	-	-	-
Libraries		-	-	-	-	-	-	-	-	-
Cemeteries/Crematoria		-	-	-	-	-	-	-	-	-
Police		-	-	-	-	-	-	-	-	-
Parks		-	-	-	-	-	-	-	-	-
Public Open Space		-	-	-	-	-	-	-	-	-
Nature Reserves		-	-	-	-	-	-	-	-	-
Public Ablution Facilities		-	-	-	-	-	-	-	-	-
Markets		-	-	-	-	-	-	-	-	-
Stalls		-	-	-	-	-	-	-	-	-
Abattoirs		-	-	-	-	-	-	-	-	-
Airports		-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Indoor Facilities		-	-	-	-	-	-	-	-	-
Outdoor Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
<b>Heritage assets</b>		-	-	-	-	-	-	-	-	-
Monuments		-	-	-	-	-	-	-	-	-
Historic Buildings		-	-	-	-	-	-	-	-	-
Works of Art		-	-	-	-	-	-	-	-	-
Conservation Areas		-	-	-	-	-	-	-	-	-
Other Heritage		-	-	-	-	-	-	-	-	-
<b>Investment properties</b>		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property		-	-	-	-	-	-	-	-	-
Unimproved Property		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property		-	-	-	-	-	-	-	-	-
Unimproved Property		-	-	-	-	-	-	-	-	-
<b>Other assets</b>		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	-	-	-	-	-	-	-
Municipal Offices		-	-	-	-	-	-	-	-	-
Pay/Enquiry Points		-	-	-	-	-	-	-	-	-
Building Plan Offices		-	-	-	-	-	-	-	-	-
Workshops		-	-	-	-	-	-	-	-	-
Yards		-	-	-	-	-	-	-	-	-
Stores		-	-	-	-	-	-	-	-	-
Laboratories		-	-	-	-	-	-	-	-	-
Training Centres		-	-	-	-	-	-	-	-	-
Manufacturing Plant		-	-	-	-	-	-	-	-	-
Depots		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Staff Housing		-	-	-	-	-	-	-	-	-
Social Housing		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
<b>Biological or Cultivated Assets</b>		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
<b>Intangible Assets</b>		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Water Rights		-	-	-	-	-	-	-	-	-
Effluent Licenses		-	-	-	-	-	-	-	-	-
Solid Waste Licenses		-	-	-	-	-	-	-	-	-
Computer Software and Applications		-	-	-	-	-	-	-	-	-
Load Settlement Software Applications		-	-	-	-	-	-	-	-	-
Unspecified		-	-	-	-	-	-	-	-	-
<b>Computer Equipment</b>		-	-	32	500	650	650	400	-	-
Computer Equipment		-	-	32	500	650	650	400	-	-
<b>Furniture and Office Equipment</b>		-	-	5	1 151	1 656	1 656	868	-	-
Furniture and Office Equipment		-	-	5	1 151	1 656	1 656	868	-	-
<b>Machinery and Equipment</b>		-	-	490	76	111	111	1 230	-	-
Machinery and Equipment		-	-	490	76	111	111	1 230	-	-
<b>Transport Assets</b>		-	-	-	-	-	-	150	-	-
Transport Assets		-	-	-	-	-	-	150	-	-
<b>Land</b>		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
<b>Zoo's, Marine and Non-biological Animals</b>		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
<b>Living resources</b>		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Policing and Protection		-	-	-	-	-	-	-	-	-
Zoological plants and animals		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
Policing and Protection		-	-	-	-	-	-	-	-	-
Zoological plants and animals		-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure on upgrading of existing assets</b>	1	-	-	527	1 727	2 417	2 417	2 948	-	-
<b>Upgrading of Existing Assets as % of total capex</b>		0.0%	0.0%	10.2%	21.6%	26.5%	26.5%	39.0%	0.0%	0.0%
<b>Upgrading of Existing Assets as % of deprecn"</b>		0.0%	0.0%	11.4%	48.1%	48.2%	48.2%	55.8%	0.0%	0.0%

**DC9 Frances Baard - Supporting Table SA35 Future financial implications of the capital budget**

Vote Description	Ref	2023/24 Medium Term Revenue & Expenditure Framework			Forecasts			
		Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	Forecast 2026/27	Forecast 2027/28	Forecast 2028/29	Present value
<b>R thousand</b>								
<b>Capital expenditure</b>	1							
Vote 1 - EXECUTIVE AND COUNCIL		–	–	–				
Vote 2 - MUNICIPAL MANAGER		362	–	–				
Vote 3 - BUDGET AND TREASURY		2 380	–	–				
Vote 4 - CORPORATE SERVICES		3 808	190	–				
Vote 5 - PLANNING AND DEVELOPMENT		1 015	–	–				
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		–	–	–				
Vote 7 - [NAME OF VOTE 7]		–	–	–				
Vote 8 - [NAME OF VOTE 8]		–	–	–				
Vote 9 - [NAME OF VOTE 9]		–	–	–				
Vote 10 - [NAME OF VOTE 10]		–	–	–				
Vote 11 - [NAME OF VOTE 111]		–	–	–				
Vote 12 - [NAME OF VOTE 1210]		–	–	–				
Vote 13 - [NAME OF VOTE 13]		–	–	–				
Vote 14 - [NAME OF VOTE 14]		–	–	–				
Vote 15 - [NAME OF VOTE 15]		–	–	–				
List entity summary if applicable								
<b>Total Capital Expenditure</b>		<b>7 565</b>	<b>190</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Future operational costs by vote</b>	2							
Vote 1 - EXECUTIVE AND COUNCIL								
Vote 2 - MUNICIPAL MANAGER								
Vote 3 - BUDGET AND TREASURY								
Vote 4 - CORPORATE SERVICES								
Vote 5 - PLANNING AND DEVELOPMENT								
Vote 6 - PROJECT MAN AND ADVISORY SERVICES								
Vote 7 - [NAME OF VOTE 7]								
Vote 8 - [NAME OF VOTE 8]								
Vote 9 - [NAME OF VOTE 9]								
Vote 10 - [NAME OF VOTE 10]								
Vote 11 - [NAME OF VOTE 111]								
Vote 12 - [NAME OF VOTE 1210]								
Vote 13 - [NAME OF VOTE 13]								
Vote 14 - [NAME OF VOTE 14]								
Vote 15 - [NAME OF VOTE 15]								
List entity summary if applicable								
<b>Total future operational costs</b>		<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Future revenue by source</b>	3							
Exchange Revenue								
Service charges - Electricity								
Service charges - Water								
Service charges - Waste Water Management								
Service charges - Waste Management								
Agency services								
List other revenues sources if applicable								
List entity summary if applicable								
<b>Total future revenue</b>		<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Net Financial Implications</b>		<b>7 565</b>	<b>190</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>

References

1. Summarise the total capital cost until capital project is operational (MFMA s19(2)(a))
2. Summary of future operational costs from when projects operational (present value until the end of each asset's useful life) (MFMA s19(2)(b))
3. Summarise the future revenue from when projects are operational, including municipal tax and tariff implications, (present value until the end of asset's useful life)



DC9 Frances Baard - Supporting Table SA37 Projects delayed from previous financial year/s

R thousand													Previous target year to complete	Current Year 2022/23		2023/24 Medium Term Revenue & Expenditure Framework		
	Function	Project name	Project number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Latitude		Original Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Parent municipality:																		
List all capital projects grouped by Function																		
Entities:																		
List all capital projects grouped by Entity																		
Entity Name																		
Project name																		

[illegible]

***SERVICE DELIVERY & BUDGET  
IMPLEMENTATION PLAN***

# **FRANCES BAARD DISTRICT MUNICIPALITY**



## **FINAL SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2023 / 2024**

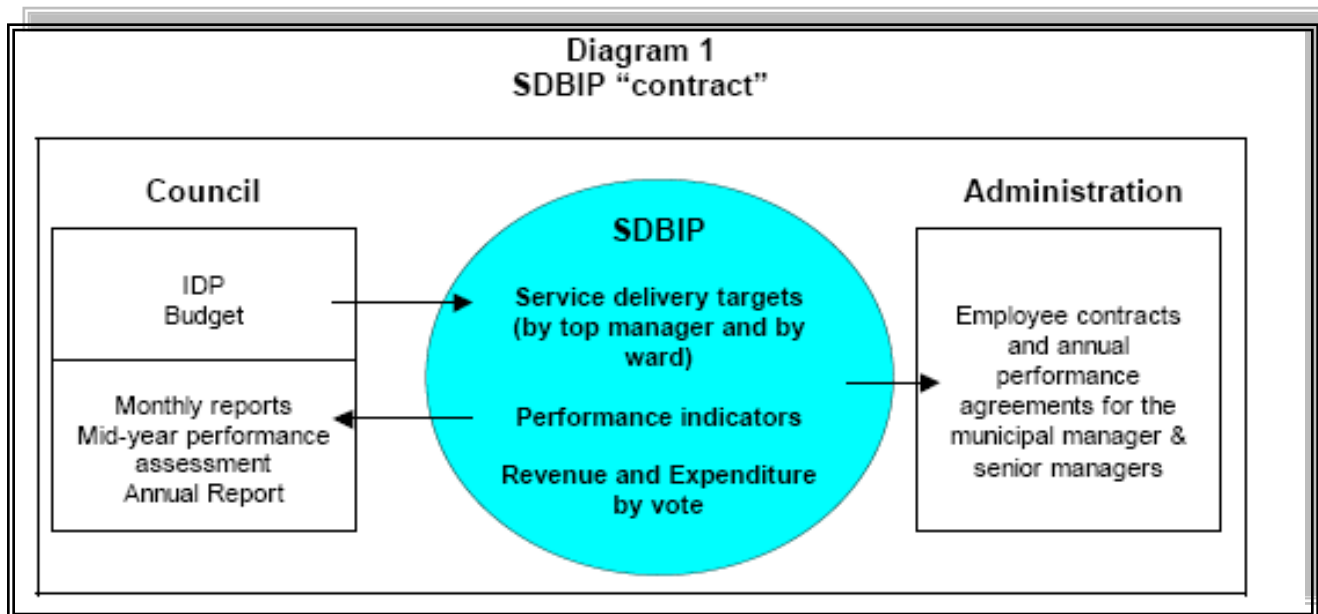
# FINAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2023-2024

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## 1. INTRODUCTION

The Service Delivery and Budget Implementation Plan (SDBIP) seek to promote municipal accountability and transparency and is an important instrument for service delivery and budget monitoring and evaluation. The SDBIP is a partnership contract between the administration, council and community, which expresses the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve (12) months.



## FINAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2023-2024

Chapter 1 of the Municipal Finance Management Act, (Act 56 of 2003) (MFMA) defines the SDBIP as a detailed plan approved by the mayor of a municipality in terms of section 53(1)(c)(ii) for implementing the municipality's delivery of services and the execution of its annual budget which must include (as part of the top-layer) the following:

(a) Projections for each month:

- Revenue to be collected, by source, and
- Operational and capital expenditure, by vote.

(b) Service delivery targets and performance indicators for each quarter.

In terms of National Treasury's Circular No.13 the SDBIP must provide a picture of service delivery areas, budget allocations and enable monitoring and evaluation. It specifically requires the SDBIP to include:

- Monthly projections of revenue to be collected for each source;
- Monthly projections of expenditure (operating and capital) and revenue for each vote;
- Quarterly projections of service delivery targets and performance indicators for each vote;
- Information for expenditure and delivery; and a
- Detailed capital works plan.

In terms of sections 69(3) (a) and (b) of the MFMA the accounting officer of a municipality must submit to the mayor within 14 days after the approval of an annual budget, a draft SDBIP for the budget year and drafts of the annual performance agreements as required in terms of section 57(1) (b) of the Municipal Systems Act (MSA) for the municipal manager and all senior managers. Furthermore, according to section 53(1) (c) (ii) and (iii) of the MFMA, the Executive Mayor is expected to approve the SDBIP within 28 days after the approval of the budget.

This coincides with the need to table at Council, drafts of the annual performance agreements for the municipal manager and all senior managers as required in terms of section 57(1) (b) of the MSA.

## FINAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2023-2024

The process leading to the draft Budget, IDP and business plans, which have an important bearing on the finalization of the SDBIP, includes the following elements:

- Departmental operational plans/departmental SDBIPs. These departmental SDBIPs provide the detailed plans and targets according to which the departments' performance will be monitored.
- The departmental SDBIP's/operational plans contain performance plans of line managers. The performance plans were formulated in terms of the IDP sector plans and the operational mandates relevant to each department. The performance plans form the basis for the signing of the annual performance agreements of the municipal manager and senior managers. The SDBIP represents the key performance targets as captured across core departments.

The structure of the FBDM's 2023/24 SDBIP in the table below considers the pertinent legal requirements:

SECTION	DESCRIPTION
Introduction	<ul style="list-style-type: none"><li>• Legislative description of the SDBIP</li><li>• Components of the SDBIP</li></ul>
Capital Works Plan	<ul style="list-style-type: none"><li>• Three-year capital works plan</li><li>• Spatial Development Framework</li><li>• A list of key capital projects to be implemented in the budget year broken down according to municipalities</li></ul>
High level Service Delivery Breakdown	<ul style="list-style-type: none"><li>• Municipal score card showing KPI's and targets</li></ul>
Budget Implementation Plan for 2023/24	<ul style="list-style-type: none"><li>• Monthly projections of revenue to be collected by source</li><li>• Monthly projections of expenditure of operating, and revenue for each vote</li><li>• Monthly projection of capital by vote</li></ul>
Conclusion	<ul style="list-style-type: none"><li>• SDBIP as significant monitoring tool</li></ul>

The budget implementation section of the SDBIP is categorised in terms of votes as prescribed by the MFMA. In the case of the FBDM, votes indicate a budget allocation for core administration.

- Executive and Council
- Budget and Treasury
- Corporate Services
- Planning and Development
- Project Management and Advisory Services

## **2. CAPITAL WORKS PLAN**

The capital budget of FBDM is focused on own capital expenditure needs such as computer equipment, upgrading of buildings, etc. and not so much on infrastructure services.

### ***2.1 Three-Year Capital Projects***

The table below outlines the medium-term capital budget of the FBDM. Total capital amounts to R7,5m.

## FINAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2023-2024

Vote Description	Ref	2019/20	2020/21	2021/22	Budget Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2023/24	Budget Year +2 2024/25
<b>Single-year expenditure to be appropriated</b>	2										
Multi-year expenditure appropriation		–	–	–	–	–	–	–	–	–	–
Vote 1 - EXECUTIVE AND COUNCIL		–	–	–	90	90	90	90	–	–	–
Vote 2 - MUNICIPAL MANAGER		–	–	20	83	83	83	83	362	–	–
Vote 3 - BUDGET AND TREASURY		–	–	2,866	1,500	1,500	1,500	1,500	2,380	–	–
Vote 4 - CORPORATE SERVICES		–	–	1,508	6,026	6,829	6,829	6,829	3,808	190	–
Vote 5 - PLANNING AND DEVELOPMENT		–	–	759	285	634	634	634	1,015	–	–
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		–	–	–	–	–	–	–	–	–	–
<b>Capital single-year expenditure sub-total</b>		–	–	5,153	7,984	9,135	9,135	9,135	7,565	190	–
<b>Total Capital Expenditure - Vote</b>		–	–	5,153	7,984	9,135	9,135	9,135	7,565	190	–

### 2.2 Spatial Development Framework

A summary of the Spatial Development Framework (SDF) has been provided herewith. It highlights background to the SDF, the main issues identified by the SDF and objectives, strategies and projects formulated to address these spatial challenges.

Municipalities are required by the provisions of Section 26(e) of the Municipal Systems Act 2000 to prepare and adopt a SDF for their municipal area as part of the Integrated Development Plan. The objectives of SDF are clearly articulated under Section 4 of the Local

Government: Municipal Planning and Performance Management Regulations 2001 and Section 18 of the Spatial Planning and Land Reform Act 16 of 2013. The Spatial Planning and Land Reform Act 16 of 2013 is the legislation and government policy that give municipalities the responsibility of preparing and adopting Spatial Development Frameworks for municipalities.

The SDF for Frances Baard District Municipality was adopted by Council in 2021.

### 2.3 Spatial Planning Issues

One of the principal objectives of SDF is the promotion of sustainable human settlement development. However, there are a number of factors in the FBDM region that pose to undermine the sustainable development of the region, namely: -

## FINAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2023-2024

- Population increase: All the municipalities in the district with the exception of Phokwane Local Municipality are experiencing an increase in population growth;
- The urban settlements in FBDM are inefficient and expensive to maintain and live in, because they are not compact and creating infrastructure maintenance burdens to municipalities;
- Poor local land management problems, caused by poor agricultural practices and mining;
- The Harts-, the Vaal- and Modder rivers are under endangered conditions;
- Dwindling flora and fauna as the Vaalbos National Park was de-proclaimed;
- Mines are poorly rehabilitated as evidenced by various open quarries and pits in the FBDM region;
- High concentration of crime in urban areas.

### ***2.4 Capital Projects to category B municipalities for 2023/24***

Circular 13 of the MFMA calls for the provision of detailed capital works plans to ensure sufficient detail to measure and monitor delivery of infrastructure projects. It has to be appreciated that the breakdown of the capital works plan, is helpful in terms of showing the spread of FBDM's intervention in its provision of services.

This section provides a breakdown of capital expenditure across the FBDM. The capital projects for 2023/24 are broken down according to category B municipalities in the District.

## FINAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2023-2024

Description	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year +1 2023/24	Budget Year +2 2024/25	Budget Year +2 2025/26
<b><u>OPERATIONAL: O&amp;M</u></b>									
<i>Dikgatlong Municipality (NC092)</i>	1,975	4,000	1,975	1,800	2,800	2,800	1,800	1,800	1,800
<i>Magareng Municipality (NC093)</i>	2,914	4,000	2,914	1,800	2,800	2,800	1,800	1,800	1,800
<i>Phokwane Municipality (NC094)</i>	2,236	4,000	2,236	1,800	2,800	2,800	1,800	1,800	1,800
<i>Sol Plaatje Municipality (NC091)</i>	5,500	4,500	5,500	1,800	2,800	2,800	1,800	1,800	1,800
<i>Fixing of streetlights</i>				800	800	800	400		
<b><u>CAPITAL</u></b>									
<i>(NC092) Dikgatlong Municipality</i>	1,904	–	1,904	3,500	3,500	3,500	3,500	2,000	2,000
<i>(NC093) Magareng Municipality</i>	1,690	–	1,690	–	1,500	1,500	3,500	2,000	2,000
<i>(NC094) Phokwane Municipality</i>	2,000	–	2,000	2,678	7,178	7,178	5,500	2,000	2,000
<i>(NC091) Sol Plaatje Municipality</i>	2,000	–	2,000	–	–	–	3,500	2,000	2,000
<i>Purchasing of delivery trucks</i>			–	5,000	5,000	5,000			
<b>Total Operational and Capital</b>	<b>20,219</b>	<b>16,500</b>	<b>20,219</b>	<b>19,178</b>	<b>29,178</b>	<b>29,178</b>	<b>23,600</b>	<b>15,200</b>	<b>15,200</b>

### 3. HIGH-LEVEL SERVICE DELIVERY BREAKDOWN

The FBDM is required in terms of the SDBIP, to provide non-financial measurable performance objectives in the form of service delivery targets and other performance indicators. Service delivery targets relate to the level and standard of services being provided to the community. It also includes targets for the reductions in backlogs of basic services according to Circular 13 of the MFMA. The SDBIP provides high level but condensed public information on service delivery to all stakeholders within and outside the district.

The SDBIP is conceptualized as a layered plan dealing with consolidated service targets and in-year deadlines and linking such targets and deadlines to top management. The Municipal Score Card represents a consolidation of all the FBDM detailed service delivery targets and performance indicators as captured in the operational plans, the performance plans and score cards of the managers in the various departments of the municipality.

In terms of the objectives, strategies and projects as listed in the IDP and the budget, Frances Baard District Municipality commits itself as follows:

**3.1 MUNICIPAL STRATEGIC OBJECTIVES:**

1. To provide sustainable municipal services in the district;
2. To implement municipal institutional development and transformation in the district;
3. To promote local economic development in the district;
4. To promote municipal financial viability and management in the district; and
5. To promote and implement good democratic governance and public participation in the district.

# FINAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2023-2024

FBDM PERFORMANCE PLAN / SCORE-CARD - 2023/2024											
	KEY PERFORMANCE AREA (KPA's)		KEY PERFORMANCE INDICATORS (KPI's)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections			
	IDP OBJECTIVES			30/06/2023	2023/2024	Unit	PoE	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.
KPA 1: SUSTAINABLE MUNICIPAL INFRASTRUCTURE AND BASIC SERVICE DELIVERY.											
	Programme Management and Advisory Services										
1	To assist LMs with infrastructure upgrading, operations and maintenance	1.1	Number of municipalities assisted with the finalisation of prioritised project lists to guide the upgrading, operations and maintenance of infrastructure in the district (O&M)	Infrastructure needs list of LMs for 2023/24	4x Developed prioritised project lists for the LMs for 2024/25	Number of municipalities assisted	Council Resolution	–	–	–	4
		1.2	Amount spent on support for operations and maintenance of infrastructure in the LMs (O&M)	Spent R12,000,000.00 of the allocated 2022/2023 budget	Total spending of annual allocated budget R7 600 000.00	Amount spent (R)	Quarterly Reports on spending	R1,600,000.00	R2,000,000.00	R2,000,000.00	R2,000,000.00
		1.3	Quarterly submission of project monitoring reports developed to support infrastructure operations and maintenance in the LMs (O&M)	4x Monitoring reports	4 Monitoring reports submitted to Council	Number of monitoring reports submitted	Quarterly monitoring reports	1	1	1	1
2	To create job opportunities for the unemployed through the promotion of EPWP principles	2.1	Number of Full-Time Equivalents (FTEs) created as per DORA and the EPWP incentive agreement	29.12 FTEs created in 2022/23	37 FTEs Created	Number of FTEs created	Quarterly Reports	4	7	13	13
3	To support improved infrastructure planning in the district	3.1	Percentage progress on the implementation of the RRAMS project to support improved infrastructure planning in the LMs as per the approved business plan	100% Implemented 2022/23 business plan	100% Implementation of the approved business plan	% Progress on implementation	Quarterly reports	100%	100%	100%	100%
4	To support the provision of potable water, sanitation facilities, electricity, streets and storm water households in the district	4.1	Number of municipalities assisted with the finalisation of prioritised project lists for capital infrastructure projects in the district	Infrastructure needs list of LMs for 2023/24	4x Developed prioritised project lists for the LMs for 2024/25	Number of municipalities assisted	Council Resolution	–	–	–	4
		4.2	Amount spent on support for capital infrastructure projects in the LMs	Spent R17,178,400.00 of the allocated 2022/2023 budget	Total spending of annual allocated budget R12 000 000.00	Amount spent (R)	Quarterly Reports on spending	R2,000,000.00	R2,500,000.00	R3,500,000.00	R4,000,000.00
		4.3	Quarterly submission of project monitoring reports developed to support capital infrastructure projects in the LMs	4x Monitoring reports	4 Monitoring reports submitted to Council	Number of monitoring reports submitted	Quarterly monitoring reports	1	1	1	1
	Housing Unit										
5	To facilitate the reduction of the Housing backlog	5.1	Number of human settlements sector plans reviewed	4x Sector plans developed	4x Sector plans reviewed	Number of sector plans reviewed	Draft sector plans	–	–	–	4
		5.2	Number of progress reports submitted to Council for the facilitation of the subsidy application process	4	4 reports submitted	Number of reports submitted	Quarterly reports	1	1	1	1
6	Monitoring of human settlements development in 3 LMs	6.1	Number of reports on the accreditation programme submitted COGHSTA and NDHS	16	16 reports submitted	Number of reports submitted	Monthly / Quarterly Reports	4	4	4	4

# FINAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2023-2024

FBDM PERFORMANCE PLAN / SCORE-CARD - 2023/2024											
	KEY PERFORMANCE AREA (KPAs)		KEY PERFORMANCE INDICATORS (KPIs)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections			
	IDP OBJECTIVES			30/06/2023	2023/2024	Unit	PoE	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.
KPA 2: LOCAL ECONOMIC DEVELOPMENT (LED)											
	Local Economic Development Unit										
7	To support the development of a diverse economy	7.1	Percentage completion of programmes aimed at the diversification of the district economy	50% Implemented 2022/23 planned programmes	2x programmes	% Progress on completion	Quarterly Reports	100%	100%	100%	100%
8	To support the development of learning and skilful economies	8.1	Percentage completion of programmes aimed at developing learning and skilful economies	50% Implemented 2022/23 planned programmes	2x programmes	% Progress on completion	Quarterly Reports	100%	100%	100%	100%
9	To facilitate the development of enterprises	9.1	Percentage completion of programmes aimed at developing enterprises	50% Implemented 2022/23 planned programme	1x programme	% Progress on completion	Quarterly Reports	100%	100%	100%	100%
10	To facilitate the development of inclusive economies	10.1	Percentage completion of programmes aimed at developing inclusive economies	100% Implemented 2022/23 planned programme	1x programme	% Progress on completion	Quarterly Reports	100%	100%	100%	100%
	Tourism Unit										
11	To promote tourism in the Frances Baard District	11.1	Percentage completion of programmes aimed at upgrading, restoration and promotion of tourist attractions	90% Implemented 2022/23 planned programmes	6x programmes	% Progress on completion	Quarterly Reports	100%	100%	100%	100%
		11.2	Percentage implementation of annual action plan to facilitate strategic partnerships and participation of role players	100% Implemented 2022/23 action plan	100% Implementation of the action plan	% Implementation	Quarterly Reports	100%	100%	100%	100%

# FINAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2023-2024

## FBDM PERFORMANCE PLAN / SCORE-CARD - 2023/2024

FBDM PERFORMANCE PLAN / SCORE-CARD - 2023/2024											
KEY PERFORMANCE AREA (KPAs)	KEY PERFORMANCE INDICATORS (KPIs)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections					
		30/06/2023	2023/2024	Unit	PoE	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		
KPA 3: INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION.											
	Environmental Health Management										
12	To monitor and enforce national environmental health norms and standards in the Frances Baard district	12.1	Number of water samples collected and analysed to monitor water quality	240 water samples collected and analysed	480 samples collected	Number of samples collected and analysed	Quarterly reports	120	120	120	120
		12.2	Number of inspections at food premises to determine food safety	700 Inspections at food premises	700 inspections completed	Number of inspections conducted	Quarterly reports	175	175	175	175
		12.3	Number of surface swabs collected to analyse for diseases and other health risks	180 Surface swabs collected to analyse	180 swabs collected	Number of surface swabs collected & analysed	Quarterly reports	45	45	45	45
		12.4	Number of food handlers trained on environmental health requirements	420 Food handlers trained	420 food handlers trained	Number of food handlers trained	Quarterly reports	105	105	105	105
		12.5	Number of inspections conducted at non-food premises to determine health safety	335 Inspections conducted at non-food premises	364 inspections	Number of inspections conducted	Quarterly reports	91	91	91	91
		12.6	Percentage review of the municipal health services by-laws	0	Review of municipal health services by-laws	Percentage progress	Reviewed by-laws	-	-	100%	-
		12.7	Percentage implementation of the environmental by-laws	0	Implemented by-laws	Percentage implementation	Quarterly reports	-	-	-	100%
		12.8	Percentage development of environmental health tariff policy	0	Developed environmental health tariff policy	Percentage progress	Developed tariff policy	-	-	-	100%
13	To implement and monitor environmental planning and management in the Frances Baard district	13.1	Number of awareness campaigns implemented	84 Awareness campaigns implemented	84 awareness campaigns implemented	Number of campaigns implemented	Quarterly reports	21	21	21	21
		13.2	Number of environmental calendar days celebrated	7 Environmental calendar days celebrated	7 environmental calendar days celebrated	Number of days celebrated	Quarterly reports	3	2	1	1
		13.3	Number of atmospheric emissions inventory updates performed	4 Atmospheric emissions inventory updates	4 updates performed	Number of updates performed	Quarterly reports	1	1	1	1
		13.4	Number of ambient air quality monitoring reports	4 Ambient air quality monitoring reports	4 monitoring reports	Number of reports	Quarterly reports	1	1	1	1
		13.5	Percentage progress on the development of the climate change project	100%	100% Developed climate change project	Percentage progress	developed climate change project	-	-	-	100%
		13.6	Percentage review of the air quality management plan	100%	Developed air quality management plan	Percentage progress	Air quality management plan	-	-	-	100%
		13.7	Percentage progress on the review of the integrated waste management plan	100%	Developed waste management plan	Percentage progress	Waste management plan	-	-	-	100%

# FINAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2023-2024

FBDM PERFORMANCE PLAN / SCORE-CARD - 2023/2024											
	KEY PERFORMANCE AREA (KPAs)	KEY PERFORMANCE INDICATORS (KPIs)		Baseline	Annual Targets	Measure	Verification	Quarterly Projections			
	IDP OBJECTIVES			30/06/2023	2023/2024	Unit	PoE	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.
KPA 3: INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION continue...											
	Disaster Management										
14	To support 3 Local Municipalities by creating institutional capacity for disaster management	14.1	Number of volunteers trained on disaster risk management	20	20 volunteers trained	Number of volunteers trained	Quarterly reports	-	-	20	-
		14.2	Percentage training of emerging farmers in disaster risk management	0	100% trained emerging farmers	Percentage training	Quarterly reports	-	-	-	100%
15	To reduce risks and build resilience for all communities within the district	15.1	Number of awareness programmes implemented	4	4x awareness programmes	Number of awareness programmes	Quarterly reports	1	1	1	1
16	To assist local municipalities by implementing response and recovery mechanisms as per national disaster management framework	16.1	Percentage response to requests on disastrous incidents in the local municipalities.	100%	100% response to all requests received	% Assistance	Quarterly reports	100%	100%	100%	100%
17	To develop institutional capacity and acquire resources for fire fighting services for 3 LMs	17.1	Percentage maintenance of fire fighting equipment in the 3LMs as per request	100%	100% maintenance	% Maintenance	Monthly reports	100%	100%	100%	100%
		17.2	Percentage completion of the annual skid units inspections in 3LMS	100%	100% Completed inspections	% Completion	Annual inspection report	–	–	–	100%
18	To ensure effective internal security measures	18.1	Percentage implementation of the security maintenance agreements	100%	100% Implementation	% progress	Quarterly reports	100%	100%	100%	100%
	Human Resource Management										
19	To comply with legislative requirements relating to human resource management and development	19.1	Percentage implementation of the annual human resource development & management plan	100%	100% Implementation of the HR plan	% Implementation	Quarterly reports	100%	100%	100%	100%
20	To provide HR management and development support to LMs	20.1	Percentage implementation of the annual HR support plan for local municipalities	100%	100%	% support	Quarterly reports	-	100%	-	100%
Records Management and Office support											
21	To comply with the provincial archives act at FBDM and support the LMs towards compliance	21.1	Percentage implementation of the annual records management and advisory plan	100%	100% Implementation of the plan	% Implementation	Quarterly reports	100%	100%	100%	100%
		21.2	Percentage implementation of the annual records management and advisory support plan	100%	100% support	%support	Quarterly reports	100%	100%	100%	100%
22	To provide effective and efficient office support functions	22.1	Percentage implementation of the office support plan	100%	100%	% Implementation	Quarterly reports	100%	100%	100%	100%
23	To provide effective and cost efficient office support services	23.1	Percentage implementation of the municipal buildings maintenance plan	100%	100% maintenance	% Maintenance	Quarterly reports	100%	100%	100%	100%

# FINAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2023-2024

FBDM PERFORMANCE PLAN / SCORE-CARD - 2023/2024											
	KEY PERFORMANCE AREA (KPAs)	KEY PERFORMANCE INDICATORS (KPIs)		Baseline	Annual Targets	Measure	Verification	Quarterly Projections			
	IDP OBJECTIVES			30/06/2023	2023/2024	Unit	PoE	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.
KPA 3: INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION continue..											
	Information Communication Technology (ICT)										
24	To upgrade obsolete ICT infrastructure and implement ICT solutions within the district	24.1	Percentage upgrading of ICT infrastructure and implementation of the ICT systems	100.00%	100% Upgrading of ICT infrastructure & implementation of the ICT systems	% Upgrading & Implementation	Quarterly reports	100%	100%	100%	100%
25	To provide technical support to three LMs	25.1	Percentage implementation of the annual support plan	87% Implemented action plan	100% implementation	% Implementation	Quarterly reports	100%	100%	100%	100%
	Integrated Development Planning (IDP)										
26	To develop and review the district municipality's IDP in compliance with legislation	26.1	Percentage development and review of the district municipal IDP	100%	100% reviewed 2023/24 district IDP	% Progress	Quarterly reports	100%	100%	100%	100%
27	To support the local municipalities in the preparation and review of their IDPs	27.1	Percentage support to local municipalities in the development and review of their IDPs	100%	100% implementation of the 2023/24 support plan	% progress	Quarterly Reports	100%	100%	100%	100%
	Spatial Planning										
28	To facilitate the development of urban and rural areas in accordance with the relevant legislation	28.1	Percentage of land development applications received from LMs processed	100%	100% processed applications received	% Progress	Quarterly reports	100%	100%	100%	100%
		28.2	Percentage progress on the development of 2x precinct plans	85% developed precinct plan for Dikgatlong LM	100% Development of 2x precinct plan (Magareng & Dikgatlong LM)	% Progress	Quarterly reports	100%	100%	100%	100%

# FINAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2023-2024

FBDM PERFORMANCE PLAN / SCORE-CARD - 2023/2024											
	KEY PERFORMANCE AREA (KPAs)	KEY PERFORMANCE INDICATORS (KPIs)		Baseline	Annual Targets	Measure	Verification	Quarterly Projections			
	IDP OBJECTIVES			30/06/2023	2023/2024	Unit	PoE	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.
	KPA 3: INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION continue..										
	Geographic Information System										
29	To promote the use of GIS as a tool in the district	29.1	Percentage access and maintenance of GIS in the district	100%	Revisit billing data base for Magareng & Phokwane	% Progress	Quarterly reports	100%	100%	100%	100%
	Performance Management Systems (PMS)										
30	To maintain a functional performance management system in FBDM	30.1	Percentage implementation of the performance management annual plan	100%	100% Implementation of the annual plan	% Implementation	Quarterly reports	100%	100%	100%	100%
31	To provide assistance and support with performance management in the district	31.1	Percentage implementation of the annual support plan	100%	100% implementation of the annual support plan	% Progress	Quarterly reports	100%	-	-	100%
KPA 4: GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
	Communication and Media										
32	To keep the public informed on government activities in the district	32.1	Percentage implementation of the annual external communication action plan	100%	100% implementation of the action plan	% Progress on implementation of action plan	Quarterly reports	100%	100%	100%	100%
		32.2	Percentage development of communication policies	100%	100% development of communication policies	% development	Developed communication policies	-	-	100%	100%
33	To improve internal communication through the implementation of the internal communication plan	33.1	Percentage implementation of the internal communication plan	100%	100% implementation of 2023/24 communication plan	% progress on the Implementation of the communication plan	Quarterly reports	100%	100%	100%	100%
	Risk Management										
34	To manage risk activities in FBDM, Magareng & Dikgatlong LMs	34.1	Percentage Implementation of annual Risk Implementation plan for FBDM	Implemented risk management plan for FBDM	100% Implementation of annual risk plan	% Progress	Quarterly Reports	100%	100%	100%	100%
		34.2	Percentage Implementation of annual Risk Implementation plan for Dikgatlong & Magareng LMs	Drafted risk policies and strategies for Dikgatlong & Magareng LMs	100% Implementation of risk management plan for Dikgatlong & Magareng LMs	% Progress	Quarterly reports	-	100%	-	-
35	To prevent and manage fraud and anti-corruption in FBDM, Magareng & Dikgatlong LMs	35.1	Percentage Implementation of annual fraud and anti-corruption plan for FBDM	Implemented anti-corruption and fraud management plan for FBDM	100% Implementation of anti-corruption and fraud management plan for FBDM	% Progress	Quarterly reports	100%	100%	100%	100%
		35.2	Percentage Implementation of annual fraud and anti-corruption plan for Dikgatlong & Magareng LMs	Drafted fraud and corruption policies and strategies for Dikgatlong & Magareng LMs	100% Implementation of anti-corruption and fraud management plan for Dikgatlong & Magareng LMs	% Progress	Fraud awareness report	-	100%	-	-

# FINAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2023-2024

FBDM PERFORMANCE PLAN / SCORE-CARD - 2023/2024											
	KEY PERFORMANCE AREA (KPAs)	KEY PERFORMANCE INDICATORS (KPIs)		Baseline	Annual Targets	Measure	Verification	Quarterly Projections			
	30/06/2023			2023/2024	Unit	PoE	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	
KPA 4: GOOD GOVERNANCE AND PUBLIC PARTICIPATION continue...											
	Internal Audit										
36	To evaluate the adequacy and effectiveness of control processes and assessment of compliance with legislation in FBDM and 2 LMs	36.1	Percentage implementation of the approved internal audit plans (fbdm and 2LMs)	100%	100% Implementation of the audit plans	% Implementation	Quarterly reports	100%	100%	100%	100%
	Legal and Compliance Services										
37	To provide legal and compliance services in the district	37.1	Percentage provision of legal advisory and compliance services in the district	100%	100%	% Compliance	Litigation register	100%	100%	100%	100%
38	Provision of sound legal binding contracts in the district	38.1	Percentage provision of legal contract services	100%	100%	% Provision	Contract register	100%	100%	100%	100%
	Council and Committee Services										
39	To ensure an effective and efficient functioning of council and its committees	39.1	Percentage facilitation of council and its committee meetings	95%	100% facilitation of committees and council meetings	% Compliance	Signed agendas and minutes of Council and committee meetings	100%	100%	100%	100%
	Youth Services										
40	To facilitate and coordinate youth development in the district	40.1	Number of stakeholder engagement platforms facilitated	4x Stakeholder engagements facilitated	4 Platforms	Number of platforms	Quarterly Reports	1	1	1	1
		40.2	Percentage coordination of youth development programmes	100%	100% Coordination	% Progress	Quarterly Reports	100%	100%	100%	100%
	Special Programmes										
41	To coordinate and facilitate special programmes in the district	41.1	Percentage facilitation and coordination of special programmes in the district	75%	100% Implementation of approved programmes	% Progress	Quarterly Reports	100%	100%	100%	100%

## FINAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2023-2024

FBDM PERFORMANCE PLAN / SCORE-CARD - 2023/2024											
	KEY PERFORMANCE AREA (KPA's)	KEY PERFORMANCE INDICATORS (KPIs)		Baseline	Annual Targets	Measure	Verification	Quarterly Projections			
	30/06/2023			2023/2024	Unit	PoE	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	
KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT.											
	Budget and Treasury										
42	To ensure compliance to all accounting and legislative reporting requirements	42.1	Percentage compliance to budgeting and reporting requirements	100%	100%	% Compliance	Monthly / Quarterly reports	100%	100%	100%	100%
43	To ensure sound financial management practices according to National Treasury guidelines	43.1	Percentage implementation of sound financial management practices (Revenue&expenditure)	100%	100%	% Compliance	Monthly / Quarterly reports	100%	100%	100%	100%
44	To provide financial management support to the local municipalities in the district	44.1	Percentage implementation of the financial management support plan	100%	100% implementation of the support required	% Support	Quarterly reports	-	-	100%	100%
45	To ensure implementation of supply chain management policies and related prescripts	45.1	Percentage compliance with National treasury supply chain management system	100%	100%	% Compliance	Monthly / Quarterly reports	100%	100%	100%	100%

### 4. BUDGET IMPLEMENTATION PLAN FOR 2023/24

In respect of the budget implementation component of the SDBIP, circular 13 requires a breakdown by monthly projections of revenue to be collected for each source and monthly projections of operational and capital expenditure and revenue for each vote.

# FINAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2023-2024

## 4.1 Monthly projections of revenue and expenditure by vote

The anticipated revenue for the 2023/24 financial year amounts to R 151,217m and the expenditure amounts to R 180,567m  
The table below provides a summary of the monthly projections for revenue and expenditure per vote.

Description	Ref	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
<b>R thousand</b>																
<b>Revenue by Vote</b>																
Vote 1 - EXECUTIVE AND COUNCIL				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL MANAGER				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - BUDGET AND TREASURY				12,029	12,029	12,029	12,029	12,029	12,029	12,029	12,029	12,029	36,088	144,351	150,566	157,439
Vote 4 - CORPORATE SERVICES				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 5 - PLANNING AND DEVELOPMENT				572	572	572	572	572	572	572	572	572	1,716	6,866	4,782	4,355
Vote 6 - PROJECT MAN AND ADVISORY SERVICES				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]				-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue by Vote</b>		-	-	12,601	12,601	12,601	12,601	12,601	12,601	12,601	12,601	12,601	37,804	151,217	155,348	161,794
<b>Expenditure by Vote to be appropriated</b>																
Vote 1 - EXECUTIVE AND COUNCIL				1,231	1,231	1,231	1,231	1,231	1,231	1,231	1,231	1,231	3,693	14,773	15,217	15,955
Vote 2 - MUNICIPAL MANAGER				1,876	1,876	1,876	1,876	1,876	1,876	1,876	1,876	1,876	5,627	22,508	22,964	23,821
Vote 3 - BUDGET AND TREASURY				2,188	2,188	2,188	2,188	2,188	2,188	2,188	2,188	2,188	6,565	26,260	25,136	26,093
Vote 4 - CORPORATE SERVICES				4,692	4,692	4,692	4,692	4,692	4,692	4,692	4,692	4,692	14,077	56,310	58,397	60,340
Vote 5 - PLANNING AND DEVELOPMENT				4,694	4,694	4,694	4,694	4,694	4,694	4,694	4,694	4,694	14,083	56,331	48,747	49,419
Vote 6 - PROJECT MAN AND ADVISORY SERVICES				365	365	365	365	365	365	365	365	365	1,096	4,386	4,554	4,729
Vote 7 - [NAME OF VOTE 7]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]				-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditure by Vote</b>		-	-	15,047	15,047	15,047	15,047	15,047	15,047	15,047	15,047	15,047	45,142	180,567	175,016	180,357
<b>Surplus/(Deficit) before assoc.</b>		-	-	(2,446)	(2,446)	(2,446)	(2,446)	(2,446)	(2,446)	(2,446)	(2,446)	(2,446)	(7,338)	(29,350)	(19,668)	(18,563)
Income Tax				-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities				-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions				-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit)</b>	<b>1</b>	-	-	(2,446)	(2,446)	(2,446)	(2,446)	(2,446)	(2,446)	(2,446)	(2,446)	(2,446)	(7,338)	(29,350)	(19,668)	(18,563)

# FINAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2023-2024

## 4.2 Monthly projections: Capital expenditure by vote

The FBDM envisages a spending of R7.5m on the capital budget for 2023/24 financial year. The capital budget will be funded from surplus cash. This is followed by monthly projections for the 2023/24 financial year for each vote.

Description	Ref	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
<b>R thousand</b>																
<b>Multi-year expenditure to be appropriated</b>	1															
Vote 1 - EXECUTIVE AND COUNCIL		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - BUDGET AND TREASURY		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 5 - PLANNING AND DEVELOPMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 111]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 1210]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Capital multi-year expenditure sub-total</b>	2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Single-year expenditure to be appropriated</b>																
Vote 1 - EXECUTIVE AND COUNCIL		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL MANAGER		30	30	30	30	30	30	30	30	30	30	30	30	362	-	-
Vote 3 - BUDGET AND TREASURY		198	198	198	198	198	198	198	198	198	198	198	198	2,380	-	-
Vote 4 - CORPORATE SERVICES		317	317	317	317	317	317	317	317	317	317	317	317	3,808	190	-
Vote 5 - PLANNING AND DEVELOPMENT		85	85	85	85	85	85	85	85	85	85	85	85	1,015	-	-
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 111]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 1210]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Capital single-year expenditure sub-total</b>	2	630	630	630	630	630	630	630	630	630	630	630	630	7,565	190	-
<b>Total Capital Expenditure</b>	2	630	630	630	630	630	630	630	630	630	630	630	630	7,565	190	-

## FINAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2023-2024

### 4.3 Monthly projections: Revenue by source

Description	Ref	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
<b>R thousand</b>																
<b>Revenue</b>																
<b>Exchange Revenue</b>																
Service charges - Electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Water		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Goods and Rendering of Services		10	10	10	10	10	10	10	10	10	10	10	10	120	120	120
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets		544	544	544	544	544	544	544	544	544	544	544	544	6,530	6,530	6,530
Dividends		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		21	21	21	21	21	21	21	21	21	21	21	21	250	250	250
Licence and permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Non-Exchange Revenue</b>																
Property rates		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences or permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational		12,026	12,026	12,026	12,026	12,026	12,026	12,026	12,026	12,026	12,026	12,026	12,026	144,317	148,448	154,894
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fuel Levy		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and cont</b>		<b>12,601</b>	<b>12,601</b>	<b>12,601</b>	<b>12,601</b>	<b>12,601</b>	<b>12,601</b>	<b>12,601</b>	<b>12,601</b>	<b>12,601</b>	<b>12,601</b>	<b>12,601</b>	<b>12,601</b>	<b>151,217</b>	<b>155,348</b>	<b>161,794</b>

## 5. CONCLUSION

The SDBIP is a significant intervention tool in the strengthening of democratic governance in the local sphere of government. The SDBIP prescribes that the FBDM's annual targets be provided in order to assist with implementation and monitoring. Regular reviews would compare targets with actual outcomes and revise future targets as necessary.

The SDBIP monitoring of actual revenue targets and spending against the budget will be reported monthly in terms of section 71 of the MFMA. In terms of section 71 of the MFMA, the accounting officer must not later than ten days after the last working day of each month, submit to the Executive Mayor and the relevant provincial treasury a statement on the state of the municipalities' budget, reflecting the following:

- Actual revenue, per revenue source;
- Actual borrowings;

#### FINAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2023-2024

- Actual expenditure, per vote;
- Actual capital expenditure, per vote;
- The amount of any allocations received;

And explanation of:

- Any material variances from what the municipality have projected on revenue by source, and from the municipality's expenditure projections per vote;
- Any material variances from the service delivery and budget implementation plan and;
- Any remedial or corrective steps taken or to be taken to ensure that projected revenue and expenditure remain within the municipality's approved budget.

The SDBIP therefore provides an excellent basis for the councilors of the FBDM to monitor the implementation of service delivery programmes and initiatives across the district. The score card in the SDBIP presents a clear mandate to councilors in terms of playing their oversight function. Regular reports are presented to the section 79 committees in terms of the commitments made in the departmental/unit operational plans.

Administratively, the SDBIP facilitates proper monitoring of performance by senior management and the municipal manager against set targets. The municipal manager's commitments as indicated in the score card will enable the Executive Mayor and the Mayoral Committee to monitor the progress of FBDM in terms of implementing programmes and initiatives in the district. Similarly, the municipal manager is being provided with a tool to ensure accountability for all the key performance indicators in the score card of the municipality.

FINAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2023-2024

**SUBMITTED BY:**

**DATE:** \_\_\_\_\_

\_\_\_\_\_  
***Municipal Manager***

**APPROVED BY:**

**DATE:** \_\_\_\_\_

\_\_\_\_\_  
***Executive Mayor***

***SERVICE DELIVERY  
STANDARDS***

## Frances Baard District Municipality (DC09) - Schedule of Service Delivery Standards

Standard	Description	Service Level
	<b>Solid Waste Removal</b> Premise based removal (Residential Frequency) Premise based removal (Business Frequency) Bulk Removal (Frequency) Removal Bags provided(Yes/No) Garden refuse removal Included (Yes/No) Street Cleaning Frequency in CBD Street Cleaning Frequency in areas excluding CBD How soon are public areas cleaned after events (24hours/48hours/longer) Clearing of illegal dumping (24hours/48hours/longer) Recycling or environmentally friendly practices(Yes/No) Licenced landfill site(Yes/No)  <b>Water Service</b> Water Quality rating (Blue/Green/Brown/NO drop) Is free water available to all? (All/only to the indigent consumers) Frequency of meter reading? (per month, per year) Are estimated consumption calculated on actual consumption over (two month's/three month's/longer period) On average for how long does the municipality use estimates before reverting back to actual readings? (months) <i><b>Duration (hours) before availability of water is restored in cases of service interruption (complete the sub questions)</b></i> One service connection affected (number of hours) Up to 5 service connection affected (number of hours) Up to 20 service connection affected (number of hours) Feeder pipe larger than 800mm (number of hours) What is the average minimum water flow in your municipality? Do you practice any environmental or scarce resource protection activities as part of your operations? (Yes/No) How long does it take to replace faulty water meters? (days) Do you have a cathodic protection system in place that is operational at this stage? (Yes/No)  <b>Electricity Service</b> What is your electricity availability percentage on average per month? Do your municipality have a ripple control in place that is operational? (Yes/No) How much do you estimate is the cost saving in utilizing the ripple control system? What is the frequency of meters being read? (per month, per year) Are estimated consumption calculated at consumption over (two month's/three month's/longer period) On average for how long does the municipality use estimates before reverting back to actual readings? (months) Duration before availability of electricity is restored in cases of breakages (immediately/one day/two days/longer) Are accounts normally calculated on actual readings? (Yes/no) Do you practice any environmental or scarce resource protection activities as part of your operations? (Yes/No) How long does it take to replace faulty meters? (days) Do you have a plan to prevent illegal connections and prevention of electricity theft? (Yes/No) How effective is the action plan in curbing line losses? (Good/Bad) How soon does the municipality provide a quotation to a customer upon a written request? (days) How long does the municipality takes to provide electricity service where existing infrastructure can be used? (working days) How long does the municipality takes to provide electricity service for low voltage users where network extension is not required? (working days) How long does the municipality takes to provide electricity service for high voltage users where network extension is not required? (working days)  <b>Sewerage Service</b> Are your purification system effective enough to put water back in to the system after purification? To what extend do you subsidize your indigent consumers? <i><b>How long does it take to restore sewerage breakages on average</b></i> Severe overflow? (hours) Sewer blocked pipes: Large pipes? (Hours) Sewer blocked pipes: Small pipes? (Hours) Spillage clean-up? (hours) Replacement of manhole covers? (Hours)  <b>Road Infrastructure Services</b> Time taken to repair a single pothole on a major road? (Hours) Time taken to repair a single pothole on a minor road? (Hours) Time taken to repair a road following an open trench service crossing? (Hours) Time taken to repair walkways? (Hours)  <b>Property valuations</b> How long does it take on average from completion to the first account being issued? (one month/three months or longer) Do you have any special rating properties? (Yes/No)	N/A

Standard	Description	Service Level
<p><b>Financial Management</b></p> <p>Is there any change in the situation of unauthorised and wasteful expenditure over time? (Decrease/Increase)</p> <p>Are the financial statement outsources? (Yes/No)</p> <p>Are there Council adopted business process structuring the flow and management of documentation feeding to Trial Balance?</p> <p>How long does it take for a Tax Invoice to be paid from the date it has been received?</p> <p>Is there advance planning from SCM unit linking all departmental plans quarterly and annually including for the next two to three years procurement plans?</p> <p><b>Administration</b></p> <p>Reaction time on enquiries and requests?</p> <p>Time to respond to a verbal customer enquiry or request? (working days)</p> <p>Time to respond to a written customer enquiry or request? (working days)</p> <p>Time to resolve a customer enquiry or request? (working days)</p> <p>What percentage of calls are not answered? (5%,10% or more)</p> <p>How long does it take to respond to voice mails? (hours)</p> <p>Does the municipality have control over locked enquiries? (Yes/No)</p> <p>Is there a reduction in the number of complaints or not? (Yes/No)</p> <p>How long does it take to open an account to a new customer? (1 day/ 2 days/ a week or longer)</p> <p>How many times does SCM Unit, CFO's Unit and Technical unit sit to review and resolve SCM process delays other than normal monthly management meetings?</p> <p><b>Community safety and licensing services</b></p> <p>How long does it take to register a vehicle? (minutes)</p> <p>How long does it take to renew a vehicle license? (minutes)</p> <p>How long does it take to issue a duplicate registration certificate vehicle? (minutes)</p> <p>How long does it take to de-register a vehicle? (minutes)</p> <p>How long does it take to renew a drivers license? (minutes)</p> <p>What is the average reaction time of the fire service to an incident? (minutes)</p> <p>What is the average reaction time of the ambulance service to an incident in the urban area? (minutes)</p> <p>What is the average reaction time of the ambulance service to an incident in the rural area? (minutes)</p> <p><b>Economic development</b></p> <p>How many economic development projects does the municipality drive?</p> <p>How many economic development programme are deemed to be catalytic in creating an enabling environment to unlock key economic growth projects?</p> <p>What percentage of the projects have created sustainable job security?</p> <p>Does the municipality have any incentive plans in place to create an conducive environment for economic development? (Yes/No)</p> <p><b>Building control</b></p> <p>Approval of Building Plans</p> <p><b>Other Service delivery and communication</b></p> <p>Is a information package handed to the new customer? (Yes/No)</p> <p>Does the municipality have training or information sessions to inform the community? (Yes/No)</p> <p>Are customers treated in a professional and humanly manner? (Yes/No)</p>	<p>The UIFW has decreased over the years</p> <p>No</p> <p>Within 30 days of Invoice</p> <p>There is a procurement plan in place, but it is only compiled annually after the budget has been approved and before the commencement of the new financial year.</p> <p>N/A</p>	