

# FRANCES BAARD DISTRICT MUNICIPALITY



## DRAFT BUDGET

2016 / 2017

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# ***MAYORAL BUDGET SPEECH***



## **BUDGET SPEECH 2016 - 2017**

### **FRANCES BAARD DISTRICT MUNICIPALITY**

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**Honourable Speaker,**  
**Honourable Mayors and Speakers of our Local Municipalities,**  
**Honourable Councillors,**  
**Municipal Managers,**  
**Partners in Local Government,**  
**Members of the media,**  
**Distinguished Guests,**  
**Ladies and gentlemen,**

Mr Speaker,

I am honoured to present to the Frances Baard District the 5th budget of the current Council. As government, the road we have traversed over the past 22 years has not been an easy one from having to transform a government machinery which was geared towards providing basic services only to the minority and denying the millions of our people access to basic services, to having to create a growing and sustainable economy which is inclusive for all to benefit from it without prejudice.

Mr Speaker on the 7<sup>th</sup> May 2014 millions of South African went out in their numbers to exercise their constitutional right to cast their votes and elect South Africa's 5<sup>th</sup> democratic government. I will like to thank the people of this district for conducting themselves in civilised manner during the elections, no serious incidents of violence or intimidation were reported and for that I will also like to thank our South African Police Services and other law enforcement agencies for ensuring that peace prevails during the elections. The people of this province have again given a mandate to the African National Congress to govern this province, which is indeed both a sign of confidence in the ANC to deliver on its manifesto and prove that an ANC led Northern Cape government has not failed the people of this province.

Today we introduce the budget for 2016/17, or as we refer to it, a three-year fiscal plan. Coming up with this fiscal plan has not been easy, we have worked for many months to find the right balance of measures to maintain support for our local municipalities to provide basic services to the people of this district.

This budget has been a product of very careful planning and forward thinking to ensure that we do not lose sight of the identified five year Integrated Development Plan (IDP) priorities. The Municipal Systems Act requires us to ensure financially and economically viable municipalities and essentially this is guided by the IDP, which is our principal strategic planning instrument.

The Medium Term Budget Policy Statement for 2016 provides a summary of South Africa's outlook, inflationary targets, financial management issues and specific reference on how to give effect to National Treasury's Municipal Budget and Reporting Regulations (MBRR). The key focus on the statement is the impact of the date of the 2016 Local Government Elections on municipalities affected by re-demarcation and the changes to the local government grant allocations.

Minister Pravin Gordhan said in his budget speech to Parliament that a reduction in budget allocations have been targeted at non-critical activities. This includes spending on catering and entertainment. Compliance will be reported by the AG. We as a district municipality in particular, have managed to continue to evolve as we adapted to new developments and the inevitable setbacks.

Mr Speaker

Some may consider this an old clichéd statement but we have to mention it again because it will always stay relevant. Most of our delivery efforts over the past years have been focussed on assisting category B municipalities in terms of infrastructure for the provision of free basic services.

In addition to that we have assisted the smaller municipalities (Dikgatlong, Magareng and Phokwane) with administrative and financial reforms and now have functional shared services for the district. We have also put tremendous effort into institutional and administrative reforms, developmental issues, governance and financial reforms.

Looking back over the past 17 years since the new dispensation, the district municipality has grown in terms of incorporating new legislation, new terminology, new governance structures, new technology and new responsibilities for almost everyone in the organisation. It was a very steep learning curve for all of us, but the municipality always thrived. On the delivery side we have been able to increase our input into infrastructure development by systematically tackling the backlogs in the district. We have remained consistent with the allocation to local municipalities which is approximately R10m to operation and maintenance annually. In the 2016/17 financial year an amount of R25m will also be allocated to the local municipalities for capital projects. This allocation is focussed primarily on maintenance of infrastructure and support of infrastructure delivery. The technicians appointed by the district municipality continue to operate within the three smaller local municipalities

and assist with project identification and planning; project terms of reference, specifications and evaluation of tenders; project management and technical support for projects under construction.

The planning and development department, which was established after the PMU or Project Management Units were absolved, continues to focus on the following key areas; the implementation of a sustainable integrated development planning, efficient and effective use of spatial planning and GIS and lastly to ensure the promotion and development of the local economy in the district.

All the above shows that our priorities have been very much in line with national priorities and confirms that we are not misdirected in terms of our priority areas. Our priorities still direct us to invest in infrastructure in order to assist municipalities to speed up service delivery. Water, sanitation and electricity provisioning still top our priority list. Housing has also been indicated as a high priority need – a function that does not yet belong with us but we have achieved level 1 & 2 accreditation.

This was a major accomplishment, not only for the District, but for the Province as a whole as we became one of the only two Districts in the country, at the time, to attain level 2 accreditation. We have an almost fully fledged housing unit and we are steadfastly working towards obtaining level 3 accreditation.

Mr Speaker

We have been the first municipality in the Province to be audited according to GAMAP standards which, in its own, has been a learning curve for all involved. In terms of the audit opinions from the office of the auditor-general on the affairs of the district municipality we have maintained a relatively healthy track-record. The municipality received a clean audit opinion for 2014/15 audit year, which means there were no material findings.

I wish to reiterate what the Honourable Premier Sylvia Lucas said in her state of the province address, and I quote “The people of the Province and the country have placed great trust in this Administration to improve their livelihoods. We cannot and shall not betray that trust. We will continue to put our shoulders to the wheel to ensure a better life for everyone. There are exciting prospects on the horizon that will ensure that our beloved Province makes measurable strides in the fight against poverty, unemployment and inequality” close quote.

I wish to echo these sentiments and throw our efforts behind government by saying that the Frances Baard District Municipality will play its part fully in ensuring the people of our district receive a fair chance at a better life.

Mr Speaker

In terms of access to basic services the position in the district remains positive. It is estimated that only 5% of households in the district have no access to water and only 16% of households lack access to proper sanitation. As the case in the rest of the country availability of energy remains a serious resource challenge, however according to Census 2011, 83% of households in the district have access to electricity for lighting.

The district economy is still very much primary based and skewed towards the Sol Plaatje Local Municipality's economy. Sol Plaatje Municipality remains the biggest contributor to the economy of the district.

There are a number of activities planned and happening in the district to diversify tourism such as the Ganspan-pan feasibility and business plan to improve tourism in Phokwane; feasibility and business plan of the Gong-Gong waterfall in Dikgatlong.

Other projects that are also continuing is the support and strengthening of SMMEs; the training of graduates on local economic development and entrepreneurship and the promotion and marketing of unique indigenous products and services.



In the Frances Baard District tourism has been identified as a sector with massive potential for economic growth. As the smallest district geographically in the Northern Cape, which boasts Kimberley as a major tourist destination within its region, the district remains the most visited destination in the Province.

As the Atmospheric Emissions Licensing Authority in the district the FBDM is required to monitor industrial activities emitting offensive substances to the atmosphere. The municipality intends to undertake more awareness campaigns on the causes and effects of air pollution to sensitize the communities on air pollution.

Mr Speaker,

The major revenue streams that supported the programmes and activities of the district municipality were through government grants and subsidies, interest earned on external investments and actuarial gains.

I would now like to take you through a more detailed presentation of how we propose to invest the funds that have been entrusted to us.

The total budget for the 2016/17 financial year is R 119,010m. The operational budget is R 154,604m and the capital budget is R 19,036m. The largest portion of the budget is allocated to Infrastructure Services departments. Allocations to this department amounts to R 55,391m and is directly linked towards the improvement of the quality of life of communities in the district. This includes R 35m for infrastructure development and maintenance at local municipalities.

For the 2016/17 financial year we will be allocating an amount of R5m to Sol Plaatje, Phokwane and Magareng, and an amount of R10m to Dikgatlong for infrastructure development and a further R2.5m to each for operation and maintenance.

In terms of Operation and Maintenance the focus will be as follows:

- In Phokwane, Magareng and Dikgatlong: the maintenance of water, waste water treatment infrastructure, electrical infrastructure, streets and stormwater.
- In Sol Plaatje: the maintenance of the Platfontein Sewer System and the maintenance of the gravel roads in Greenpoint, Colville, Phutanang and Galeshewe.

For local economic development and tourism an amount of R 2,968m and R 3,499m has been allocated respectively. In terms of spatial planning R0, 482m has been earmarked for the surveying of ervens in local municipalities.

Other related special projects per division include the following:

- Finance R 1,310m
- Human Resources R 380k
- Disaster Management R 427k
- Environmental Health R 357k
- GIS R 425k
- MSIG Projects R 960k

Mr Speaker as said before, grants and subsidies remain to be our biggest source of income and we are at R 113,393m for 2016/2017. This dependency on grants and subsidies influences our expenditure.

The major grant funding that the district municipality is receiving from national government is as follows:

- Equitable Share: R 105,416m

- Finance Management Grant: R1,250m
- Municipal Systems Improvement Grant: R 960k.
- Rural Asset Management Grant: R2, 427m
- EPWP: R1m
- Housing Accreditation Grant: R1m
- Provincial Grant – NEAR Control: R350k
- Provincial Grant – HIV/AIDS Programme: R420k
- Provincial Grant – Fire Fighting/Disaster Management: R350k
- Skills Grant: R320k

Mr Speaker, as you can see through this budget we continue to be a district municipality which focusses most of its resources towards the support of our local municipalities. We will continue to do so in order to ensure that we improve the lives and living conditions of the communities that we were elected to serve.

I wish to conclude with the following quote from Jim Rohn, “Part of your heritage in this society is the opportunity to become financially independent” close quote. I want us to be the solid foundation for our succeeding generations to know that sound financial planning and implementation is the backbone of a strong organisation.

**Mr Speaker, lastly, I want to sincerely thank all Councillors, the Municipal Manager, the Heads of Department, managers, officials, stakeholders and members of the public who gave input to this process. I believe that this was a team effort and by sharing credit and thanking all involved I know we will have more of your dedication and support.**

**I thank you**

***BUDGET RELATED  
RESOLUTIONS***

**ITEM: COUN 03 03/2016**

**DEPARTMENT OF FINANCE:**     *DRAFT BUDGET FOR THE 2016/17 FINANCIAL YEAR*

(6/1/1 – 2014/15)   (OM)   (COUNCIL: 23 MARCH 2016)

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**The Acting Director: Finance reports as follows:**

“The purpose of this report is to submit the draft annual budget for the 2016/17 financial year for approval by Council as prescribed in the Municipal Finance Management Act (MFMA) and in terms of guidelines received from National Treasury per MFMA circular no. 70 and 72.

In terms section 24 of the Municipal Finance Management Act (MFMA), the municipal council must at least 30 days before the start of the budget year consider approval of the annual budget.

In terms of section 23 of the MFMA, the following consultation processes and meetings will be held with identified stakeholders on the contents of the budget as well as on measurable performance indicators for the 2014/15 budget year:

- |   |  |
|---|--|
| • IDP / Budget Strategic Session                                | 04 – 05 December 2016                                |
| • Workshop with Council   | 16 March 2016  |
| • Submission Draft IDP / Budget to Council                      | 23 March 2016  |
| • National Treasury and other sector departments as prescribed. | 10 April 2016  |
| • Advertisement in local newspaper                              | 10 April 2016  |
| • Information session with stakeholders and public              | To be determined by Executive Mayor (April/May 2016) |

According to section 17 of the MFMA an annual budget of a municipality must be a schedule in the prescribed format. National Treasury issued Municipal Budget and Reporting Regulations that applied to all municipalities and municipal entities as from 01 July 2009. Schedule A of the regulations prescribe the table of contents of the municipal budget

**The required table of content according to Schedule A is as follows:**

- ***Mayoral budget speech:*** - *High-level summary of the budget that draws on executive summary and highlights key deliverables during the coming years.*
- ***Budget related resolutions:*** - *Draft resolutions must be included with the budget documentation tabled to full council.*

- **Executive summary** - Must explain the financial and service delivery implications and projected financial position that the budget will have on the operations of the municipality.
- **Budget:** - The budget includes the executive summary; budget schedules – operating & capital to be approved by council.
- **Supporting Documentation:-** Budget process overview; alignment of budget with IDP; budget related policies – overview and amendments; budget assumptions; Funding the budget; Disclosure on allocations made by municipality; Disclosure of salaries, allowances and benefits; Monthly cash flows by source; Measurable performance objectives and disclosure on implementation of MFMA as well as other relevant legislation.

The operating and capital budget for the 2015/16 financial year is attached as an annexure for consideration and approval by Council.” **(Bound separately)**

**The Municipal Manager, in consultation with the Acting Director: Finance, recommends as follows:**

### **RECOMMENDATION**

1. Council resolves that the draft annual budget of the municipality for the financial year 2016/17 as per Budget Related Resolutions of the budget document and indicative for the projected outer years 2017/18 and 2019/20 be approved as set out in the following schedules:
  - 1.1 Budget Summary – Table A1 (Pg. B 1);
  - 1.2 Budgeted Financial Performance (Revenue and Expenditure by standard Classification) –Table A2 (Pg. B2);
  - 1.3 Budgeted Financial Performance (Revenue and Expenditure by standard Classification) – Table A2 (Pg. B3);
  - 1.4 Budgeted Financial Performance (revenue and expenditure by municipal vote) – Table A3 (Pg. B5);
  - 1.5 Budgeted Financial Performance (revenue and expenditure by municipal vote) A – Table A3 (Pg. B6);
  - 1.6 Budgeted Financial Performance (revenue and expenditure) –Table A4 (Pg. B11);
  - 1.7 Budgeted Capital Expenditure by vote, standard classification and funding – Table A5 (Pg. B12);
  - 1.8 Budgeted Capital Expenditure by vote, standard classification and funding – Table A5 (Pg. B13);
  - 1.9 Budgeted Financial Position – Table A6 (Pg. B18);
  - 1.10 Budgeted Cash Flows Table A7 (Pg. B19);

- 1.11 Cash backed reserves/accumulated surplus reconciliation – Table A8 (*Pg. B20*);
  - 1.12 Asset Management – Table A9 (*Pg. B21*);
  - 1.13 Basic service delivery measurement table A10 (*Pg. B22*)
2. Council approves the further refinement of the draft budget with regard to prescribed supporting documentation and consideration of issues raised in the item before final adoption of the budget in May 2016.

**RESOLVED:**

**COUNCIL MEETING: 23 MARCH 2016**

1. Council resolved that the draft annual budget of the municipality for the financial year 2016/17 as per Budget Related Resolutions of the budget document and indicative for the projected outer years 2017/18 and 2019/20 be approved as set out in the following schedules:
- 1.1 Budget Summary – Table A1 (*Pg. B 1*);
  - 1.2 Budgeted Financial Performance (Revenue and Expenditure by standard Classification) –Table A2 (*Pg. B2*);
  - 1.3 Budgeted Financial Performance (Revenue and Expenditure by standard Classification) – Table A2 (*Pg. B3*);
  - 1.4 Budgeted Financial Performance (revenue and expenditure by municipal vote) – Table A3 (*Pg. B5*);
  - 1.5 Budgeted Financial Performance (revenue and expenditure by municipal vote) A – Table A3 (*Pg. B6*);
  - 1.6 Budgeted Financial Performance (revenue and expenditure) –Table A4 (*Pg. B11*);
  - 1.7 Budgeted Capital Expenditure by vote, standard classification and funding – Table A5 (*Pg. B12*);
  - 1.8 Budgeted Capital Expenditure by vote, standard classification and funding – Table A5 (*Pg. B13*);
  - 1.9 Budgeted Financial Position – Table A6 (*Pg. B18*);
  - 1.10 Budgeted Cash Flows Table A7 (*Pg. B19*);
  - 1.11 Cash backed reserves/accumulated surplus reconciliation – Table A8 (*Pg. B20*);
  - 1.12 Asset Management – Table A9 (*Pg. B21*);
    - a. Basic service delivery measurement table A10 (*Pg. B22*)



2. Council approved the further refinement of the draft budget with regard to prescribed supporting documentation and consideration of issues raised in the item before final adoption of the budget in May 2016.



.....  
MUNICIPAL MANAGER

*31 March 2016*

.....  
DATE

# ***EXECUTIVE SUMMARY***

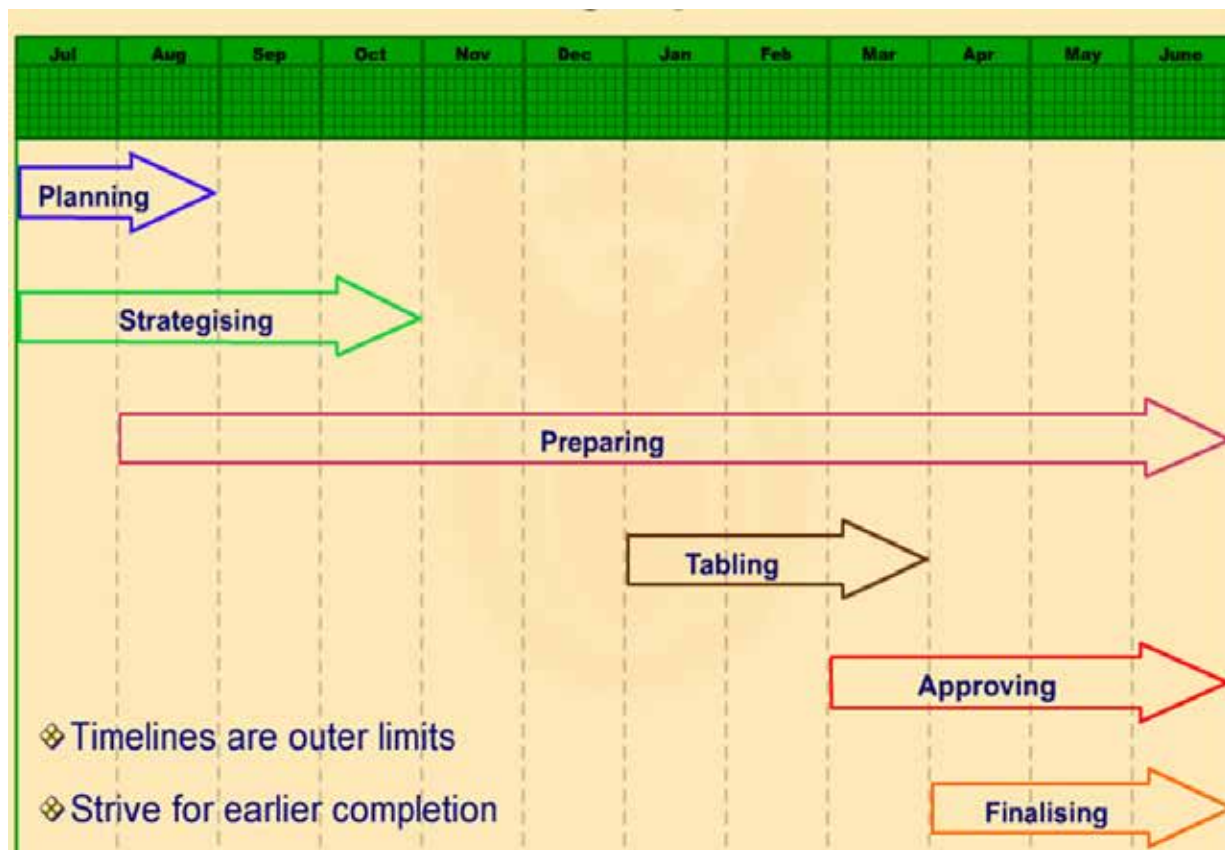
# ANNUAL BUDGET FOR THE YEAR ENDING 30 JUNE 2016

## INTRODUCTION

The budget for the 2016/17 financial year has been drawn up in terms of chapter 4 of the Municipal Finance Management Act 56 of 2003 (MFMA) and the Municipal Systems Act of 2000 (MSA) on matters specifically related to the budget as well as direction from National Treasury on policy guidelines (MFMA Circulars).

The Medium Term Budget Policy Statement 2016 notes that the South African economic growth for 2016 is just 0.9 per cent, down from 2 per cent indicated in October last year. The South African economic growth for 2017 has been revised down to 1.7% from 1.9%, and it is expected to rise to 2.4% by 2018. The weaker global growth prospects and slower growth rate in key emerging markets. Slow growth means that the economy does not generate the tax revenue needed to balance our budget. The municipalities must adopt a conservative approach when projecting their expected revenue and cash receipts as well as pay particular attention to managing of revenue effectively and carefully and evaluate all spending decisions. In generating capacity for spending on key municipal infrastructure, the municipalities will have to identify inefficiencies and eliminate non-priority spending.

The annual budget in respect of the 2016/17 financial year has been prepared according to the approved IDP / Budget Process Plan and consists of the following six processes:



- **Planning:** - Schedule key dates, establish consultation forums, review previous processes. The Executive Mayor has during July 2015 tabled a time schedule outlining key deadlines for reviewing the IDP, preparation, tabling and approval of the budget.
- **Strategizing:-** Review IDP; Set service delivery objectives (3 years); Consider local, provincial and national issues; Consider previous and current year performances; Consider economic and demographic trends; Review policies and consult on tariffs
- **Preparing:** - Prepare budget, revenue and expenditure projections; Draft and amend policies; Consider local, provincial and national priorities.
- **Tabling:** - Table draft budget (*90 days prior to new financial year*), IDP & Budget related policies; Consult and consider formal responses from local, provincial and national.
- **Approving:** - Council considers approval of the budget and related policies 30 days prior to new financial year.
- **Finalising:** - Publish approved Service Delivery and Budget Implementation Plan (SDBIP) as well as Annual Performance agreements and key indicators.

## **1. OUTCOMES OF CONSULTATIVE PROCESS**

After Council's approval of the draft annual budget on 23 March 2015, the following consultation processes and meetings in terms of section 23 of the MFMA were held or still to be held with identified stakeholders on the contents of the budget as well as on measurable performance indicators for the 2015/16 budget year:

- |  |                       |
|--|-----------------------|
| · IDP / Budget Strategic Session   | 04 – 05 November 2015 |
| · Budget Committee working sessions – HOD's / Unit Managers                              | 12,13 & 16 March 2016 |
| · Workshop with Council  | 17 March 2016         |
| · Submission of the Draft IDP and Budget to Council                                      | 23 March 2016         |
| · Advertisement on a local newspaper   | 08 April 2016         |
| · National Treasury and other sector departments as prescribed by section 23 of the MFMA | 22 April 2016         |

## **2. SITUATIONAL ANALYSIS**

The Northern Cape Province is the largest province geographically with a total area of 372,889 square kilometers. The estimated population of the province is 1,145,861 people; which is the smallest share of the South African population (*Statistics SA, 2011*).

Frances Baard is situated in the north-eastern corner of the Northern Cape Province. The district is the most densely populated district with approximately 382, 087 people. It is bordered by 2 provinces namely the Free

State in the east, the North West to the north and by two district namely Siyanda to the west and Pixley ka Seme to the south.

The district comprises of four local municipalities with the population distribution estimated as follows: Magareng (24 203), Dikgatlong (46 842), Phokwane (63 000) and Sol Plaatje (248 042) (*Statistics SA, 2011*).

### ***2.1 Demographic Composition:***

The Frances Baard District Municipality is the most populous district in the province, accounting for over a third (34, 28%) of the provincial population; and majority of which (65%) lives in Sol Plaatje municipality. It has a total area of 12,384 square km and a population density of 30, 85 persons per square km-making it the most density populated district in the province.

The district population has grown at a rate of 1.6% per annum between 2001 and 2011. It is important to note that the population of Frances Baard is fairly equally distributed with 48, 5% males and 51, 4% females. The population of the district is similar to that of most developing economies; it is dominated by a young population. Thus a third (30%) of the population is  $\leq 15$  year old, about 65% of the population is economically active<sup>1</sup> (16-64 years) and 5.5% of the population are pensioners. The economically active age group has increased from about 203,000 people in 2000 to almost 240,807 people in 2011 (*Statistics Data, 2011*).

In 2010 the majority (88.8%) of the adult population (population aged 20 years and older) living in Frances Baard had some form of schooling. However 11.2% of the district adult population had no form of schooling; only 26.6% of the Frances Baard adult population had obtained some primary schooling; and only a limited portion of the District adult population (26.3%) had obtained Grade 12. As a result, the majority of the economically active population of the district is unskilled rendering it employable only in semi-skilled and unskilled occupations.

### ***2.2 Economic Analysis:***

The Northern Cape Province recorded a 2.1% annual economic growth rate which is 1.5% lower than the average South African Growth Rate of 3.6%. The Northern Cape Province's largest economic contributor is the primary sector (mining and agriculture) which contribute 32.2% followed by the secondary sector (manufacturing and construction) which contributes 7.3% and lastly the tertiary sector which contributes 51% of the Provinces' Economy (*Statistics SA: GDP p0441: 2010*).

The Gross Domestic Product (GDP) indicates the value of services and goods produced within the geographic boundaries of an area during a period of one year.

Frances Baard District Municipality is the strongest economic region in the province, accounting for 36% of the provincial GDP. The Major contributor to the regional GDP is Sol Plaatje (74, 5%), followed by Phokwane (15%), Dikgatlong (8, 5%), and Magareng (2%).

### ***2.3 Employment Analysis:***

The Frances Baard DM has a high unemployment rate (34.0%) and youth unemployment is even higher (43.9%).

Dikgatlong LM has the highest unemployment rate (39.7%) within the District Municipality as compared to the other local municipalities. The main contributing factor to the low levels of employment in Dikgatlong LM is the high percentage (86.2%) of labour force that has not obtained a Grade 12 Senior Certificate and Higher Qualification, resulting in a primarily unskilled labour force (*Quantec Research, Standardized Regional Data, 2011*).

The District has an employable population of 87, 170 people and a total of 102, 529 people that are not economically active. In terms of the distribution of the employed, it is skewed towards Sol Plaatje with 72.3%, while only 4.2% of the employed are in Magareng.

### ***2.4 Basic Service Delivery – Infrastructure Services:***

#### ***· Water & Sanitation:***

Access to water is a constitutional right to everyone as stipulated by Section 27 (b) of the Constitution of South Africa 1996. Municipalities are mandated by amongst others the Municipal Structure Act 1998, the Municipal Structures Amendment Act 2000 and the Water Services Act 1999, to provide potable water to households within their areas of jurisdiction.

It is estimated that about 5450 households (5%) in the district have no access to water and about 16,576 households (16%) lack access to proper sanitation.

These are administratively and spatially distributed as follows:-

Water: - Sol Plaatje – 2285, Dikgatlong – 851, Magareng – 630, Phokwane – 1726

Sanitation:- Sol Plaatje – 8417, Dikgatlong – 2963, Magareng – 700, Phokwane – 4238  
(STATSSA: Census 2011)

#### ***· Electricity***

The availability of energy remains a serious resource challenge. In the last ten years community's access to electricity has significantly improved. In accordance with the Census 2011 over 85% of the households in the district have access to electricity for lighting. This leaves a gap of 14 743 households.

#### ***Issues:***

- ESKOM struggle to generate enough power to meet the national demand.
- Some renewable energy projects have been implemented (Droogfontein Solar).
- Lack of suitable incentives for energy savings.
- In the very rural areas the availability of bulk electricity makes connecting households difficult.

- **Roads**

Frances Baard District has about 606 km of gravel roads within the municipal areas. The district has purchased a grader and appointed a grader operating team to assist with grading of gravel streets in the category B municipalities. There are no road master plans for the different municipalities. Municipalities also do not have sufficient funds to budget adequately for maintenance of streets and storm water.

The conditions of provincial gravel roads within the district have deteriorated over the years due to the following reasons:-

- Insufficient funds are allocated for road maintenance.
- Increased traffic volume – has exacerbated road conditions.

- **Housing**

The year 2014-2015 marked yet another successful year for the district municipality in terms of delivery of human settlements and provision of basis services. As a result of the success, the district municipality was awarded a Best Accredited Level 2 Municipality Category B in South Africa (Gavin Mbeki Award). The delivery of human settlements was however not without challenges.

The District Municipality covers an area comprising of four (4) local municipalities, namely, Dikgatlong Local Municipality, Magareng Local Municipality, Phokwane Local Municipality and Sol Plaatje Local Municipality. Of these local municipalities, Sol Plaatje has the highest backlog in the district as a result of geographical area and population size. The Magareng Local Municipality has the lowest backlog in the district.

## ***2.5 Local Economic Development (LED):***

Local Economic Development is the creation of a platform and environment in order to engage stakeholders to implement municipal strategies and programmes. It's the process whereby all economic forces in a municipality are brought on board to identify resources, understand needs and plan the best way of making the local economy fully functional, investor friendly and competitively productive. Municipalities are mandated by the provisions of Section 152 (c) of the Constitution of South Africa 1996 to ensure the socio-economic development of local communities.

The district economy is still very much primary based and skewed towards the Sol Plaatje Local municipality's economy. Sol Plaatje local municipality alone is responsible for over 80% (rand value) of the value addition in the district while the secondary sector contributes well under 10%.

There are a lot of activity planned and happening in the district to diversify the economy and some of these initiatives are:

- Establishment of a manufacturing incubation;
- Expose and training of graduates on local economic development and entrepreneurship;
- Support and strengthening of SMMEs (Small Business Week, direct support with machinery, training and exhibitions for SMMEs);

- Establishment of business support centres;
- Trade and Investment promotion;
- Support to Ritchie incubation hub;
- The establishment of an oil processing plant;
- Dikgatlong Bio-Mass project;
- Formalization of the Pebbles trading in Dikgatlong 64;
- Development of Incentive policies for local municipalities;
- Strengthening of coordinating structures (LED forum, SLP Committee, Agriculture Committee);
- Introduction of more indigenous products to the formal market;
- Focus on maximizing value addition to the current farming activities;
- Support of barley farming and Malt plant;
- Create a more sustained effort towards mining beneficiation in the district;
- Sustainable Small scale mining; and
- Support and strengthening of alternative energy sector and social investment of the said sector.

## ***2.6 Tourism:***

Tourism in the Frances Baard District has been identified as a sector with massive potential for economic growth. Frances Baard District Municipality is the smallest district with the Northern Cape, which boasts Kimberley as a major tourist destination within its region. The District remains the most visited destination within the Northern Cape. FBDM has a rich history and natural resources that can promote tourism development in the region. It is well located along the alternative route N12 from Cape Town to Johannesburg, therefore well situated for local and international tourist markets.

Our district is predominantly a mining and agricultural district, but also offers rich experiences in terms of our culture and history. The district comprises of four local municipalities, each boasting its own unique offerings.

### **Issues:**

- Lack of functional tourist information provision;
- Lack of brand awareness;
- Limited Tourism capacity;
- Community Involvement;
- Local Tourism associations; and
- Packaged Tourism experiences (Route development).

## ***2.7 Environmental Management:***

Section 84 (1) (i) of the Local Government Municipal Structures Act, 1998 mention municipal health services as one of functions and powers of the district municipality. FBDM is currently rendering municipal health services in Dikgatlong and Magareng local municipalities while Sol Plaatje and Phokwane municipalities' renders municipal health services in their areas of jurisdiction.

FBDM has a statutory obligation to perform the environmental and municipal health services in the Frances Baard district municipal area and has appointed a service provider to conduct a section 78



assessment to decide whether the statutory responsibility will be exercised by an internal or external mechanism.

- ***Waste Management:***

In accordance with the provisions of Section 11 of the National Environmental Management Waste Act (59) 2008; municipalities are required to prepare Integrated Waste Management Plan as part of their Integrated Development Plan.

In terms of the National Environmental Management: Waste Management Plan, 2008, local municipalities are responsible for the operation and management of landfill sites in their municipal areas. The operation and management of these sites remains a challenge for local municipalities due to inadequate budgets and a lack of equipment.

- ***Water Quality***

Most communities and schools especially in rural areas are dependent on boreholes for water. In many instances the water does not conform to the standards (SANS, 241 of 2011). Failures are communicated through to the local municipalities and the FBDM's Technical Unit for intervention. The Department of Education is busy installing treatment equipment at these schools

- ***Air Quality:***

FBDM is the Atmospheric Emissions Licensing Authority. Four applications have been received and reviewed. Smoke from households remains a main cause of air pollution. More awareness campaigns on the causes and effects of air pollution must be conducted to sensitize the communities on air pollution.

- ***Environmental Health:***

At the municipal level, municipal health service is one of the corner stones of National Health Systems that promotes good quality health through the control and prevention of health nuisance and environmental health risks. It is one of the major elements of preventative and promotes aspects of the health care system that provides opportunities to enhance health through the promotion of health environments that contributes to better health outcomes.

Many local municipalities do not have environmental by-laws in place to protect the communities against health hazards and nuisances and to protect the environment against degradation. FBDM has developed a set of municipal and environmental health by-laws to act against perpetrators causing these hazards of nuisances. These by-laws have been approved by Council and will be gazetted.

## ***2.8 Disaster management and fire services:***

The Disaster Management Act (Act 57 of 2002) gives the responsibility of disaster management to metropolitan and district municipalities. The district disaster management unit is responsible for firefighting in Magareng, Dikgatlong and Phokwane local municipalities. The unit is also responsible to build institutional capacity at a local level. FBDM has appointed three disaster management practitioners, one practitioner per local municipality except for Sol Plaatje.

The local municipalities do not budget for disasters or incidents occurring within their jurisdiction. They solely depend on the support and assistance from the FDBM. With reference to The National Disaster Management Framework (2005) clause 7.7.1.4., municipalities have to budget for rehabilitation and reconstruction of post-disaster.

The district municipality reviewed the District Disaster Management Plan and similar plans have also been developed for the Magareng, Phokwane and Dikgatlong local municipalities. A response and recovery strategy has also been developed to assist the district municipality and all other disaster management stakeholders to respond uniformly and be prepared for disastrous incidents/events.

To build institutional capacity at local level FBDM has appointed three (3) Disaster Management Practitioners. One practitioner has been allocated per municipality i.e. Magareng, Dikgatlong and Phokwane.

## ***3. DISTRICT-WIDE PRIORITY ISSUES:***

In order to enhance the impact of resources allocation nationally it is imperative that planning within the three spheres of government is aligned. It is from this premise that the district Integrated Development Plan is aligned with the IDP's of local municipalities. To facilitate alignment, the priority issues of all the municipalities are combined to produce district-wide priority issues.

The district-wide priority issues are a summation of the priority issues of the local municipalities. This in essence is the process of alignment between the district integrated development plan and the IDP's of local municipalities.

On this basis the district-wide priority issues for 2015-2016 may be summarized as follows:-

1. Water
2. Electricity and Streets Light
3. Land
4. Housing
5. Stormwater and Streets
6. LED and Job Creation
7. Sanitation
8. Waste Management
9. Health services
10. Education
11. Youth Development
12. Disaster Management

The provision of basic services (water, electricity, housing, sanitation, etc.) still dominates the priority list of the district municipality and remains a key focus area for attention and support.

#### **4. ALIGNMENT WITH NATIONAL, PROVINCIAL AND DISTRICT PRIORITIES**

In order to achieve maximum impact in resource allocation and project implementation it is critical that the prioritization of needs, allocation of resources and the implementation of projects within and between the three spheres of government is aligned and harmonized. It is through this “concept” that planning at national, provincial and local level relates and informs one another.

Each of the three spheres of government has a planning tool used in the execution of its mandate. At the national level they are: the National Development Plan (NDP), Medium Term Strategic Framework (MTSF), the National Spatial Development Perspective (NSDP) to mention only a few. At the provincial level it is the Provincial Growth and Development Strategy (PGDS) and Strategic Plans of individual departments, and at the municipal level it is the Integrated Development Plans (IDP's) and the Local Government Turn Around Strategy and Implementation.

In accordance with the provisions of the Constitution of South Africa 1996 and the White Paper on Local Government 1998, municipalities are supposed to be “developmental local government – which is local government committed to working with citizens and groups within the community to find sustainable ways to meet their social, economic and material needs and improve the quality of their lives”.

Thus ideally a municipality should:

- Provide democratic and accountable government for local communities;
- Be responsive to the needs of the community;
- Ensure the provision of services to communities in a sustainable manner;
- Promote social and economic development;
- Promote safe and healthy environment;
- Encourage the involvement of communities and community organizations in the matters of local government;
- Facilitate a culture of public service and accountability amongst its staff; and
- Assign clear responsibilities for the management and coordination of this administrative unit and mechanism.

However after several years of local government system, cracks seem to appear within the structures of local government. There are signs of discontent in the streets of municipalities. The ongoing service delivery protests in municipalities may be interpreted as lack of citizens' confidence and trust in the system and a symptom of alienation of citizens from local government.

It is critical to note that municipalities have varying strengths and weaknesses and therefore require individually tailored intervention measures. These intervention measures termed “Turn Around Strategy” are comprehensive but differentiated programmes of action aimed at ensuring that municipalities meet the basic service needs of communities. They are high level government-wide responses aimed at stabilizing local government. The objective of the Municipal Turn Around Strategies are:

- To ensure that municipalities meet the basic service needs of communities;
- To build clean, effective, efficient responsive and accountable local government;
- To improve performance and professionalism in municipalities;
- To improve national and provincial policy, oversight support; and
- To strengthen partnership between communities, civil society and local government.

(Source: *Implementation Plan-Local Government Turn Around Strategy-COGTA-January 2010*)

Short, medium and long term steps underpin the vision of the District Municipality in improving the quality of life of communities in the district. Developmental strategic goals, objectives and annual priorities were therefore identified for the five-year electoral term of office of the Council. These focus areas are encapsulated in the IDP in accordance with the “Turn Around Strategy” and the Local Government: Municipal Performance Regulations for Section 57 employees, the main KPA’s for municipalities are:-

- Basic service delivery;
- Municipal Institutional Development and Transformation;
- Local Economic Development (LED);
- Municipal Financial Viability and Management; and
- Good governance and public participation.

On this basis therefore strategic priority issues were identified and adopted. The outcome of these strategic goals and priorities with regard to the impact on the community is the reduction of backlogs in infrastructure e.g. increased access to free basic services; increased community participation in the affairs of the municipality, customer care, job creation and poverty alleviation, increased economic growth, safe and healthy environment.

Council is optimistic that the political arrangements allow for solid and stable leadership and the municipality’s limited institutional structure has matured to allow for sustainable service delivery within the confines of the delegated powers and functions.

## **5. STRATEGIC OBJECTIVES**

Informed by the district municipality’s Turn-around Strategy and the Local Government: Municipal Performance Regulations for Section 56 employees, the following strategic objectives were formulated:

### ***KPA 1: Basic Service Delivery***

**Goal:** *Improved access to sustainable basic services in the District.*

#### **Objective:**

- To Assist LM’s with projects identification, review and prioritisation in IDP’s annually;
- To support the provision of potable water, sanitation facilities, electricity and streets and Stormwater to all households in the district by 2016;
- To support operation and maintenance of infrastructure in the local municipalities annually.
- To promote Transport Planning in the local municipalities by 2016; and
- To promote the creation of job opportunities for the unemployed through the EPWP in the local municipalities in the district.

**Goal: Facilitate the creation of sustainable human settlement.**

**Objective:**

- Facilitate the reduction of the Housing backlog by 2015/16; and
- Capacitate the consumers of human settlement.

***KPA 2: Municipal Institutional Development and Transformation***

**Goal: To promote and support sustainable municipal health and environmental planning and management in the District.**

**Objective:**

- To render effective and sustainable municipal health services in the district by 2015/16; and
- To render effective and sustainable environmental planning and management in the district by 2015/16.

**Goal: Promotion and implementation of an effective and efficient Disaster Management and Fire Fighting service in the France Baard District.**

**Objective:**

- To develop integrated institutional capacity for Disaster Management at three local municipalities by 2015/16;
- To implement response and recovery mechanisms as per DDMF to four local municipalities by 2015/16;
- To develop Institutional capacity and acquire resources for firefighting services for three local municipalities in the district by 2015/16; and
- To safeguard council's assets by continuously enhancing and upgrading physical security systems and accessibility by 2015/16.

**Goal: To provide a fully effective Human Resource Management function to the District and support to local municipalities.**

**Objective:**

- To ensure Human Resource Management support to all departments in the district by 2015/16; and
- To provide assistance and support on Human Resource Management to three local municipalities by 2015/16.

**Goal: Provide sound record, archives and office support services.**

**Objective:**

- To ensure compliance to the National Archives Act and related legislation by 2015/16.
- To render an effective and cost-efficient office support function by 2015/16; and
- To ensure 100% maintenance of the building and the management of contractors by 2015/16.

**Goal: Render an effective and efficient Information Technology support in the District.**

**Objective:**

- To increase and improve ICT infrastructure accessibility by 100% in three local municipalities by 2015/16;
- To implement and maintain the Disaster Recovery Plan by ensuring 100% ICT connectivity in three local municipalities by 2015/16; and
- To align ICT Governance principles with the sustainability objectives of the municipality by 2015/16.

**Goal: Attain credible and implementable IDPs in the District.**

**Objective:**

- To facilitate the preparation and review of IDP in compliance with relevant legislation and policies by 2015/16;
- To facilitate and support the review of implementable IDPs in the district by 2015/16; and
- To facilitate and support the development and review of sector plans by 2015/16.

**Goal: Establish and maintain sustainable and compliant performance management system in the district.**

**Objective:**

- To establish functional and sustainable performance management systems in compliance with legislation in the district by the end of 2015/16;
- To maintain a functional and compliant institutional performance management system in FBDM up to 2015/16; and
- To support FBDM management in complying with local government legislation and initiatives up to 2015/16.

**Goal: Facilitate the development of sustainable human settlements through effective town and regional planning.**

**Objective:**

- To facilitate the development of urban areas in accordance with approved spatial plans by 2015/16;
- To support the implementation of Spatial Development Framework by 2015/16; and
- To facilitate the preparation of township establishment and informal settlement upgrading in local municipalities 2015/16.

**Goal: Provision of reliable spatial information as a planning and management tool in order to enhance service delivery in the district.**

**Objective:**

- To ensure the creation of integrated GIS services in the district by 2015/16; and
- To enhance GIS as a planning tool in the district by 2015/16.

***KPA 3: Local Economic Development (LED)***

**Goal: Facilitate growth and diversification of the district economy by optimizing all available resources.**

**Objective:**

- To support the diversification of the district economy by 2015/16;
- To support SMME development through the implementation of the FBDM SMME support policy by 2015/16.;
- To develop incentive policies for local municipalities by 2015/16;
- To support the EPWP concept/initiatives in the district by 2015/16; and
- To coordinate and support LED structures by 2015/16.

**Goal: Ensure the development of a vibrant tourism sector that facilitates sustainable economic, environmental and social benefits in the district.**

**Objective**

- Support and promote the development of tourism in the local municipalities by 2015/16;
- Establish and expand a vibrant and sought after destination brand for FBDM by 2015/16; and
- Facilitate strategic partnership and participation of all FBDM tourism role players by 2015/16.

***KPA 4: Municipal Financial Viability and Management***

**Goal: Provide an effective and efficient financial management service in respect of municipal assets, liabilities, revenue and expenditure in a sustained manner to maximise the district municipality's development role.**

**Objectives:**

- Ensure long-term financial sustainable by 2015/16;
- Ensure full compliance with all accounting statutory and legislative requirements by 2015/16;
- Ensuring proper systems of supply chain management by 2015/16;
- Ensure effective debt collection and implementation of revenue generating strategies by 2015/16;
- Ensure the proper management of cash resources to meet financial liabilities by 2015/16; and

- Provide financial management support to four local municipalities by 2015/16.

#### ***KPA 5: Good Governance and Public Participation***

**Goal: Create, strengthen and preserve favourable opinion of the district through effective channels of communication.**

**Objectives:**

- To promote and communicate a positive public opinion on service delivery in the district by 2015/16;
- To facilitate the collaboration of government activities and programmes through effective communication networks by 2015/16;
- To support the improvement and maintenance of morale and staff engagement to successfully implement the goals of the district municipality by 2015;
- To provide advisory services to the design and implementation of risk management processes in the district yearly until 2015/16;
- To evaluate and contribute to the establishment and improvement of governance, risk management and processes in the district and local municipalities on a quarterly basis until 2015/16; and
- To build internal audit capacity in local municipalities intended for the establishment of Internal Audit units in two other local municipalities by 2015/16.

**Goal: To safeguard the interest of the municipality in all legal related matters and to ensure that the operations of the municipality are conducted within the parameters of law.**

**Objectives:**

- The implementation of procedures for comprehensive legal services by 2015/16; and
- To ensure sound legal binding contracts by 2015/16.

#### ***6. PREVIOUS YEAR FINANCIAL PERFORMANCE (2014/15)***

According to the financial year end performance result, the district municipality continues to improve its financial position through efficiency and sound financial practices in order to deliver on its constitutional and developmental mandate.

The district municipality remains committed to support and build the capacity of its local municipalities within the district to meaningfully perform their functions and exercise their powers. It is therefore imperative to transform the local municipalities to such an extent that they become self-sufficient, responsive, developmental in nature and above all financially sustainable. Despite the global economic downturn experienced at the moment and the ripple effect it might have on local government to deliver in terms of its mandate, the district municipality is under severe pressure to allocate more resources as supplementary funding in an effort to protect the poor from the worst economic turndown impacts. Notwithstanding the negative impact on revenue streams and ability to spend according to service delivery



and budget implementation plan, the district municipality manages to maintain focus on key service delivery areas in supporting the local municipalities.

## 6.1 OPERATING RESULTS

The operating activities for the 2013 / 2014 financial year ended in a deficit of R332, 852.

The operating results for the year ended 30 June 2014 are as follows:

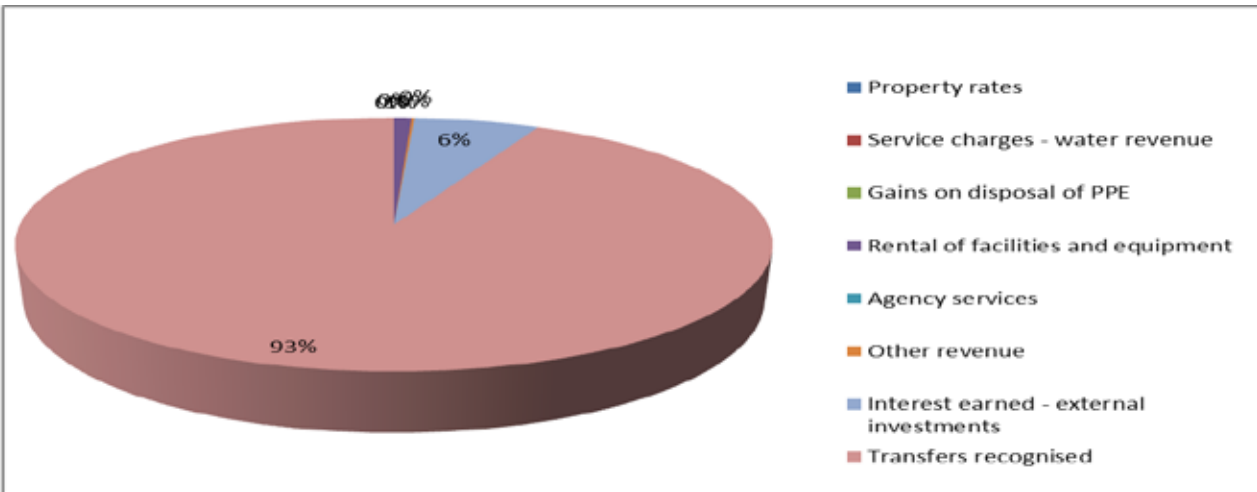
<i><b>Revenue &amp; Expenditure</b></i>	<i><b>Actual 2014 R</b></i>	<i><b>Actual 2015 R</b></i>	<i><b>Variance 2014/15 %</b></i>	<i><b>Budget 2015 R</b></i>	<i><b>Variance Actual / Budget %</b></i>
Operating Income for the year	102 091 472	110 402 569	0.08%	109 806 720	0%
Operating Expenditure for the year	(102 302 539)	(112 868 895)	10.00%	(133 888 046)	(15.00%)
Discontinued Operations	0	0			
<b><i>SURPLUS / (DEFICIT) FOR THE YEAR</i></b>	<b><i>(211 067)</i></b>	<b><i>(2 467 327)</i></b>		<b><i>(24 081 326)</i></b>	
Accumulated Surplus / (Deficit) at the beginning of the year	75 947 879	73 425 980			
Net appropriations for the year	(2 310 832)	(797 306)	-65.00%		
<b><i>Accumulated Surplus / (Deficit) at the end of the year</i></b>	<b><i>73 425 980</i></b>	<b><i>70 161 347</i></b>		<b><i>(24 081 326)</i></b>	

Council's performance, when compared to the budget, must be seen in the context of conservative budgeting practices influenced by other factors such as the inability of some Category B municipalities to implement grant & subsidy allocated projects.

## 6.2 OPERATING REVENUE

The major revenue streams that supported the programmes and activities of the district municipality were:

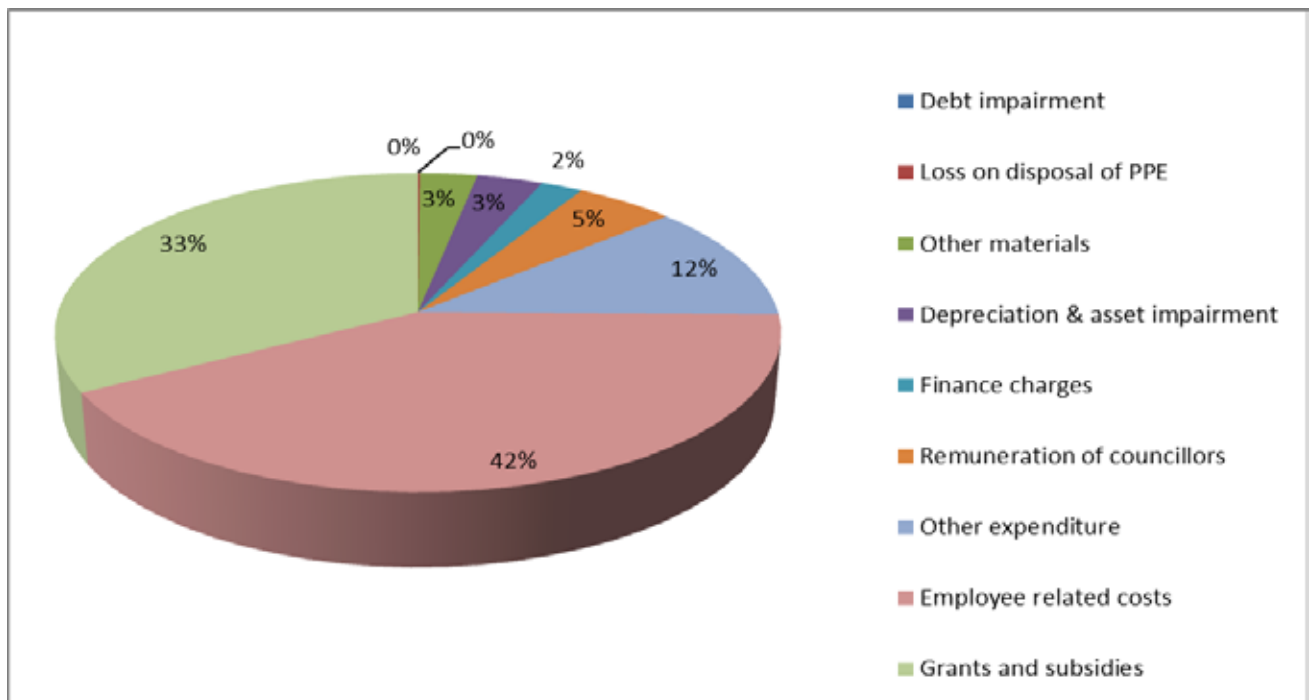
- Government Grants and Subsidies;
- Interest Earned – External Investments; and
- Rental of Facilities and other income.
- Gains on disposal of property, plant and equipment



The main sources of revenue (93%) are received by way of annual allocations in terms of the Division of Revenue Act (DoRA) and / or whereby services are rendered. Conditional grant allocations from government and other sources are only recognized as revenue to the extent that there has been compliance with the conditions associated with such amounts received.

### 6.3 OPERATING EXPENDITURE

The following graph indicates the main categories of expenditure for the year under review:



Operating Ratios	
Detail	%
Employee Cost	42.00%
Repairs & Maintenance	3.00%
Finance Charges & Depreciation	5.00%
	T1.4.3

The district municipality exceeded the 35% norm for employee cost due to its outward looking approach by attracting and appointing highly skilled / dedicated personnel to support the local municipalities in the district area in order to address the challenge of scarce skills / expertise such as engineers, IDP professionals, internal auditors, human resource practitioners, finance related personnel, etc.

General maintenance costs cover is less than the expected guideline norm from National Treasury mainly due to the fact that the district municipality doesn't have any major infrastructure assets except for its administrative buildings, however, the district allocated R10m for maintenance of infrastructure to the local municipalities. The amount spent on repairs and maintenance covers asset maintenance, support contracts for systems, equipment maintenance and other related services.

#### **6.4 APPROPRIATIONS ( ACCUMULATED SURPLUS / DEFICIT)**

Appropriations for the year amount to a net outflow of R797 k which can mainly be attributed to:

- Transfer to Capital Replacement Reserve (R3 129 360)
- Property, Plant and Equipment purchased R2 124 642
- Offsetting of depreciation R 207 412

#### **6.5 CONDITIONAL GOVERNMENT GRANTS**

Except for the Municipal Systems Improvement grant, all other conditional grants have been dealt with in compliance with DoRA with a 100% expenditure rate for the financial year under review.

Unspent grants reflected at financial year end is fully cash backed as defined in the district municipality's accounting policy

## **6.6 EXTERNAL BORROWINGS**

FBDM reflects an external loan of R15m from Development Bank of Southern Africa to partially finance the construction of the new Council Chamber, offices and training facilities to the total estimated value of R34m. An amount of R8, 434m reflects outstanding as at 30 June 2014 in terms of the external loan agreement.

## **6.7 CASH AND INVESTMENTS**

Council's cash and equivalents to the amount of R87, 482 573 reflect an decrease of R451 765 compared to the previous financial year.

The district municipality does have adequate cash available to meet its operating requirements with cash coverage of at least three months of the average operational expenditure as per National Treasury guidelines.

## **6.8 OUTSTANDING RECEIVABLES**

Outstanding receivables are adequately managed and are under control.

## **6.9 OUTSTANDING PAYABLES**

Outstanding payables increased with R4, 279 123 to R10, 535 373 mainly due to projects completed earlier in the financial year.

A trademark of the District Municipality is its commitment and ability to fully settle its creditors' accounts within the required terms of 30 days or as per applicable legislative requirement. This statement is supported by the constant 100% payment levels to creditors.

## **7. PROJECTED FINANCIAL PERFORMANCE 2014/15**

### **7.1 CONSOLIDATED PERFORMANCE AGAINST ANNUAL BUDGET (Projected Operating Results as at 31 December 2015)**

#### **· Revenue by source**

Year-to-date accrued revenue is R78, 980 million compared to the year-to-date budget projections of R77, 432 million for December 2015. This is as a result of receiving equitable share in advance for the quarter ended 31 December 2015. The main sources of revenue that are above budget are transfer of operational government grants and rental of facilities and equipment.

#### **· Operating expenditure by type**

To date, a total of R60, 212 million has been spent compared to the operational approved budget of R164, 764 million. This does not include non-cash items such as depreciation & impairment, amortization and

actuarial losses. The main areas where expenditure is less than the budget is employee related costs, repairs & maintenance, finance charges, contracted services, grants and subsidies paid as well as general expenses.

**Salaries** exceeded the prescribe norm of 35% norm as a result of the following reasons:

- § Organogram approved by council is focused on external support to LM's. 75 Positions are directly and / or indirectly involved in support to LM's to the estimated amount of R15,12m or 68,80% of the total employee related costs budget;
- § As part of council's commitment for job creation and assisting youth to be developed for the labour market, Council employed 30 interns to the estimated amount of R1,90m – inclusive of five finance interns compulsory in terms of the FMG grant
- § Furthermore council budgeted for 44 vacant and 5 unfunded positions to the value of R13, 21m.

Ø Salaries increase is mainly due to:

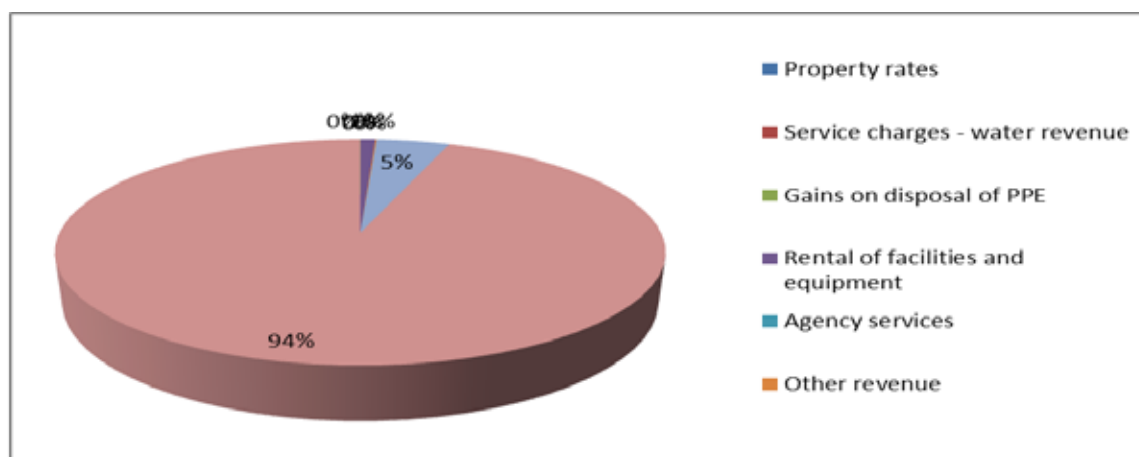
- § annual notch increments;
- § annual salary increase based on the multi-year Salary and Wage Collective Agreement - estimated at 7% for the year .

Ø **Transfers & Grants (Special Projects)** increased from R54, 440m in respect of the previous budget year to an amount of R57, 113m. The funding of these projects consists of contributions from government grants – R1, 640m and own revenue – R55, 47m

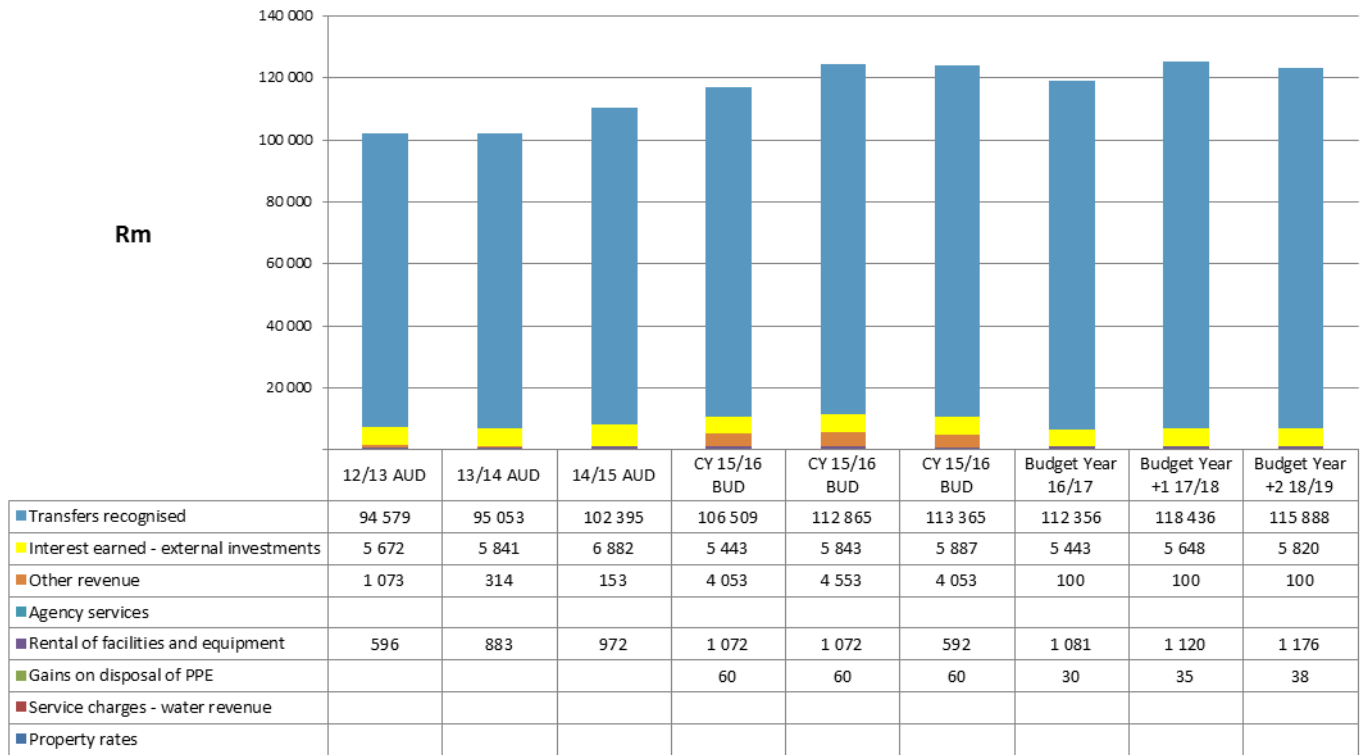
Ø **Other Expenditure** mainly inclusive of non-priority expenditure such as printing & stationery, advertising costs, motor vehicle usage, subsistence & travelling, accommodation and transportation reflects an increase of R7, 740m compare to the previous budget year.

## 8. DRAFT BUDGET 2016/17 SUMMARY

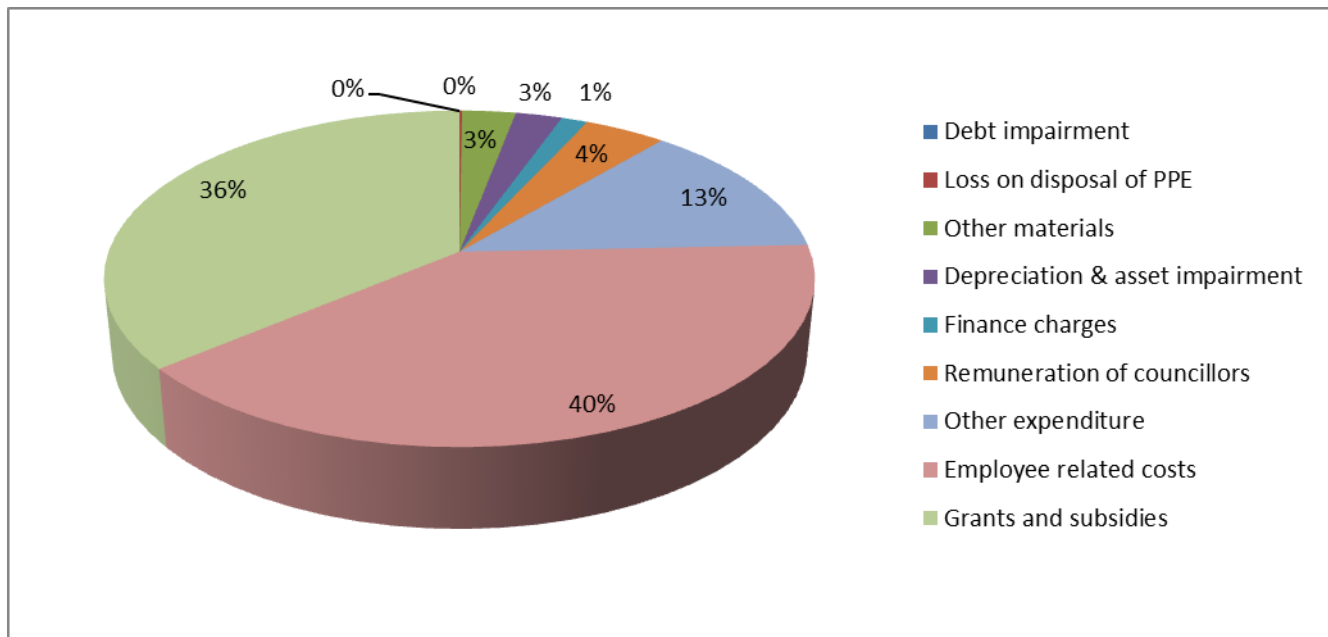
The following graph indicates the main categories of revenue for the 2015/16 financial year:



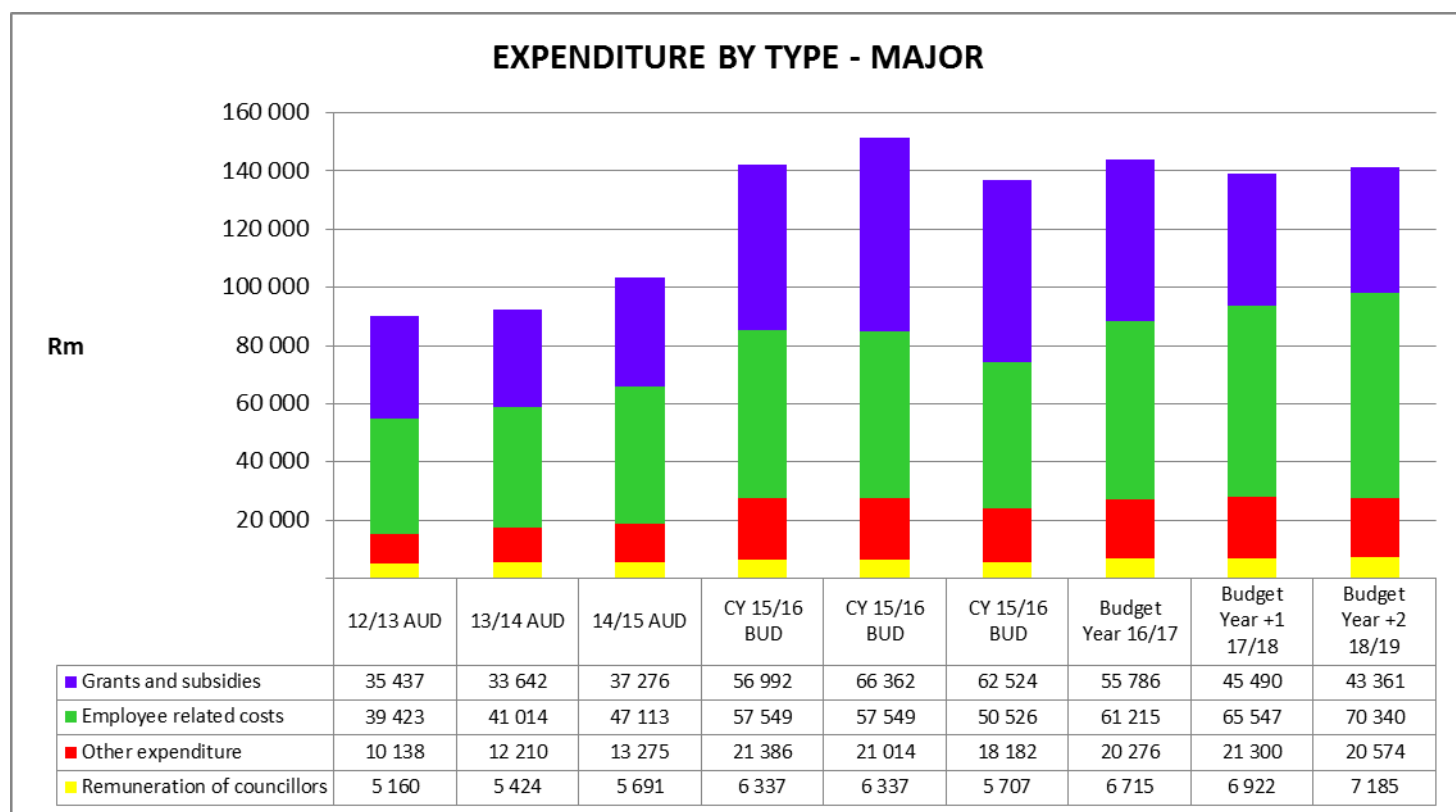
### REVENUE BY SOURCE



The following graph indicates the main categories of expenditure for the 2015/16 financial year:

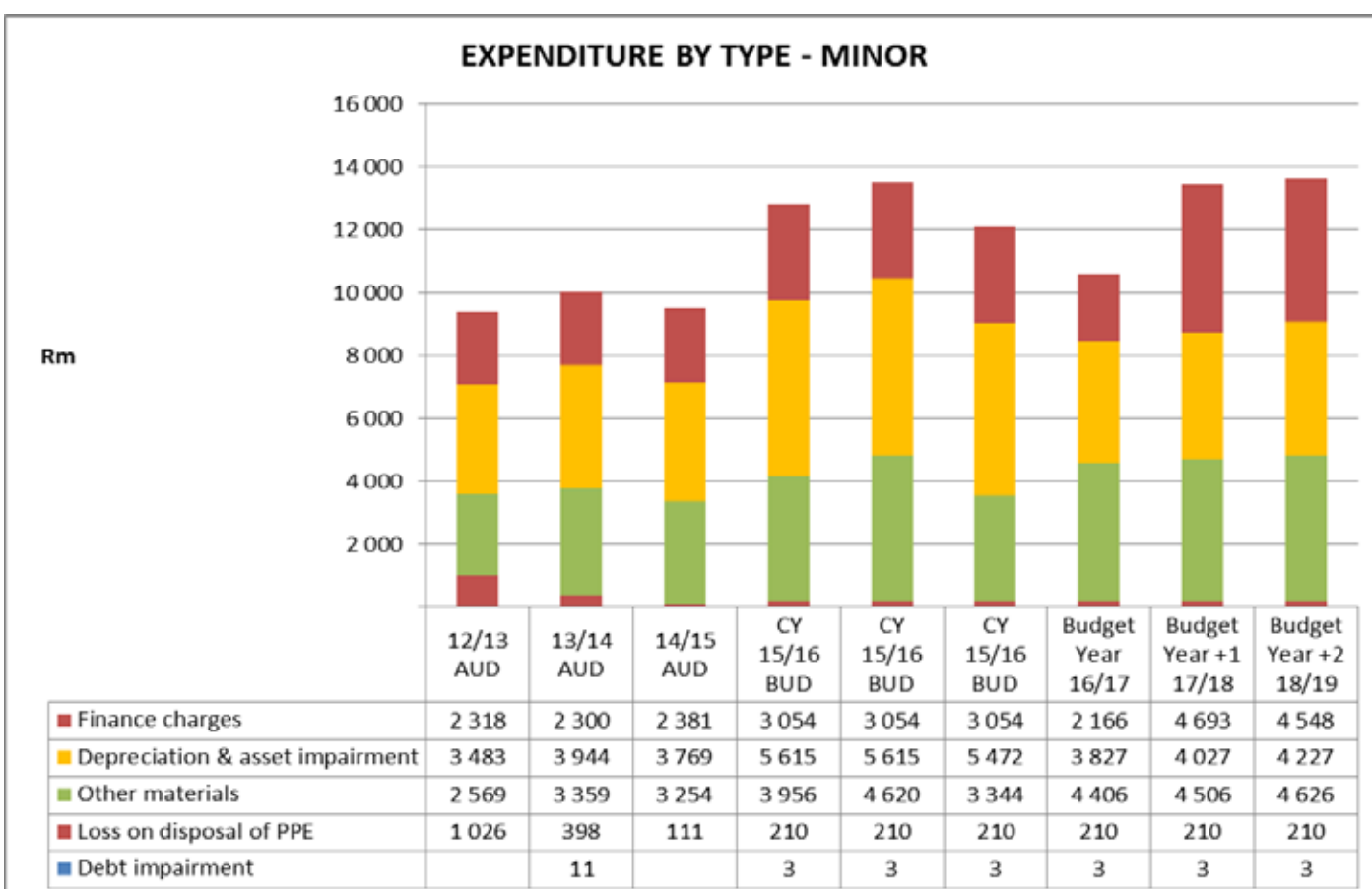


## Expenditure by Type – Major:



- Ø Graph clearly illustrates the increasing trends in other expenditure and transfers & grants compare to the previous years as well as the increasing trends in employee related cost excluding councillor's remuneration.
- Ø Councillor's remuneration reflects a fair increase over the past years based on the Remuneration of Public Office Bearers Act, 1998 (Act No. 20 Of 1998)

## 8.5 Expenditure by Type – Minor:



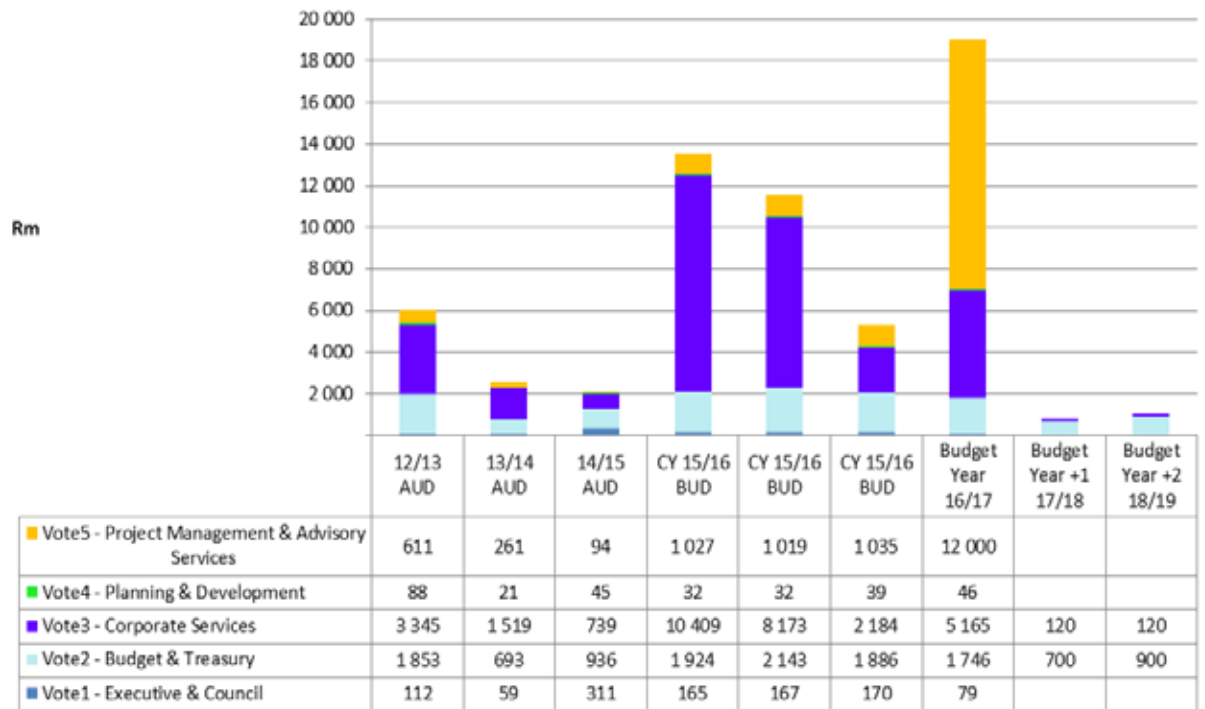
- Ø Expenditure relating to minor expenditure consists mainly of finance charges, depreciation & asset impairment and other materials which remains fairly consistent compare to the previous expenditure patterns.
- Ø The increase in depreciation is mainly due to the acquirement of new and replacement of property, plant and equipment needed to fulfil the municipality's mandate. This includes capital items such as motor vehicles, computer equipment and other office furniture etc. A detail list of the capital needs can be viewed in table SA 36 on page B64.

## 8.6 Capital Expenditure – R19, 036 000

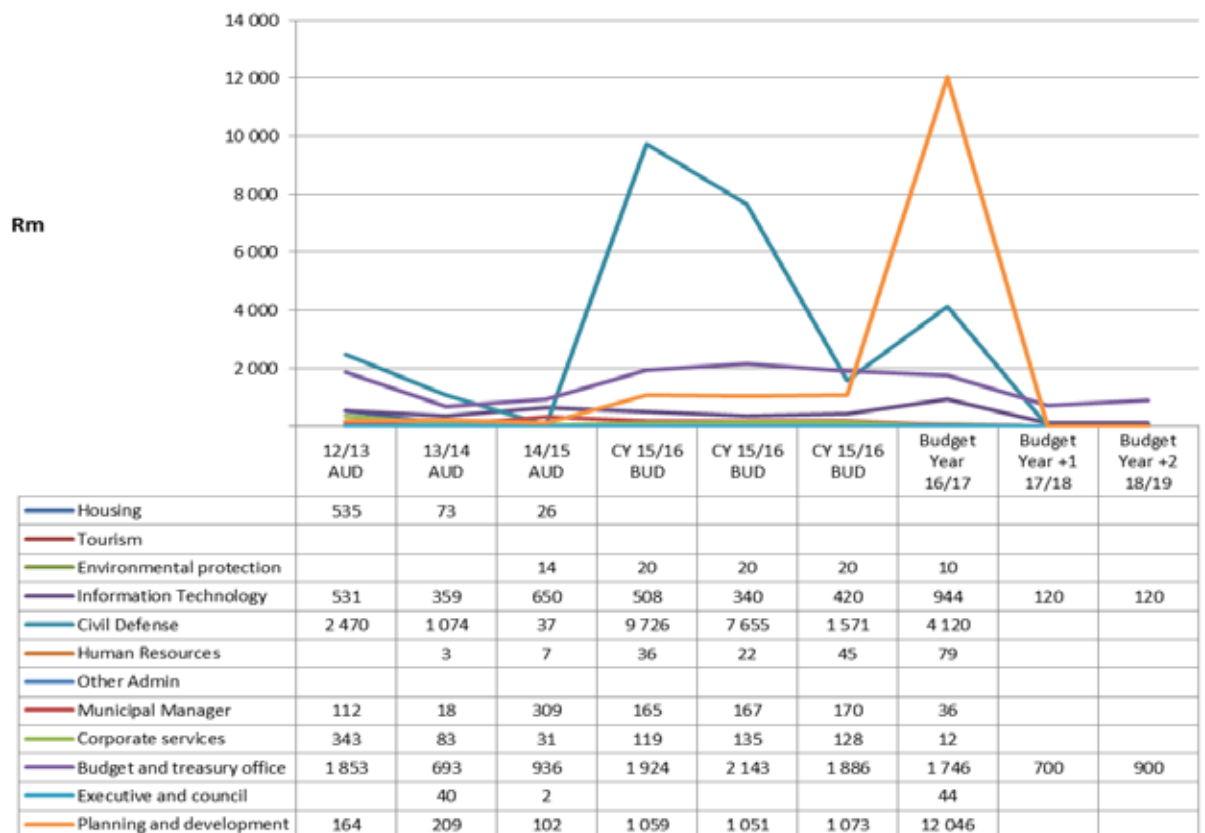
The increase in capital expenditure is based on the needs of the municipality for plant and equipment and vehicles to combat fires. Capital expenditure consists of the acquiring of new assets and the replacement of assets.



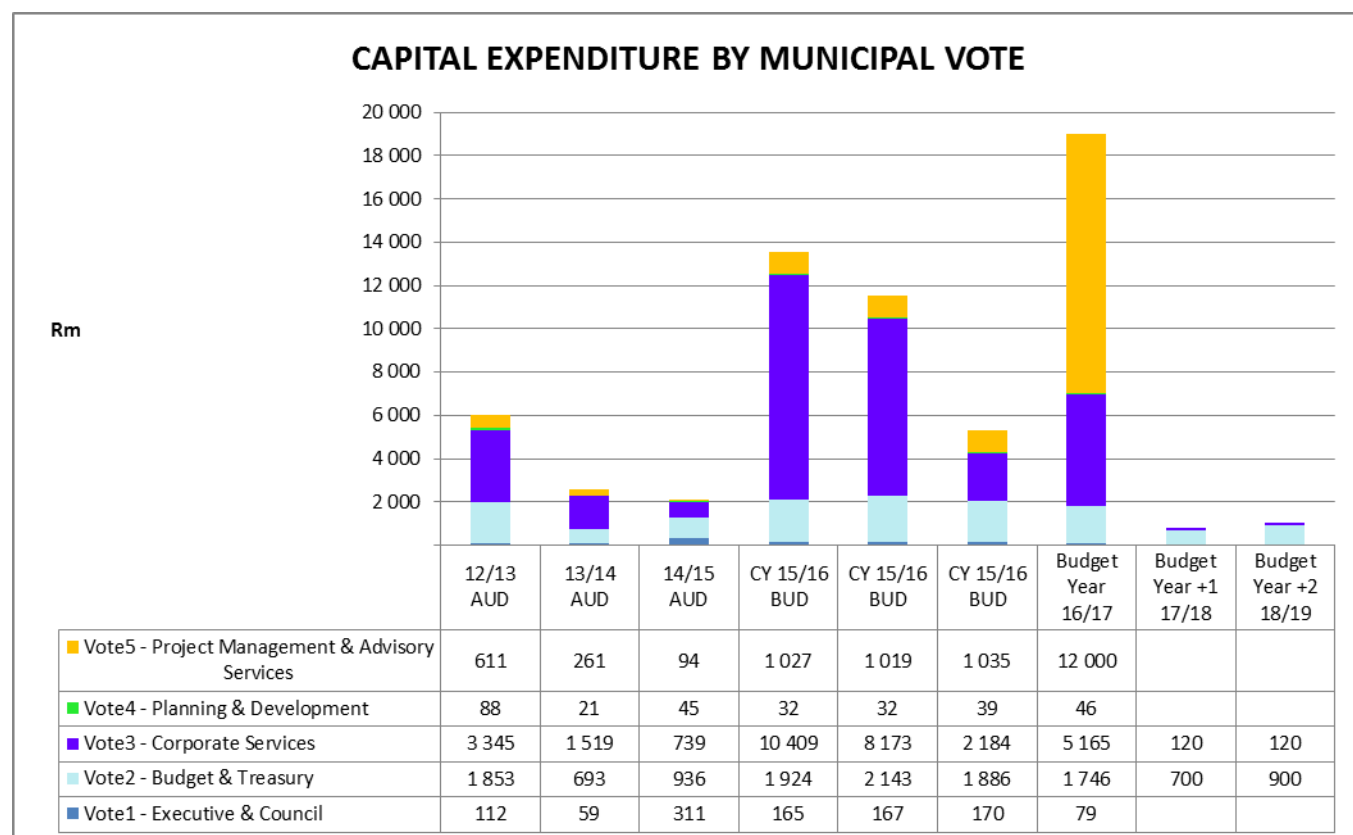
## CAPITAL EXPENDITURE BY MUNICIPAL VOTE



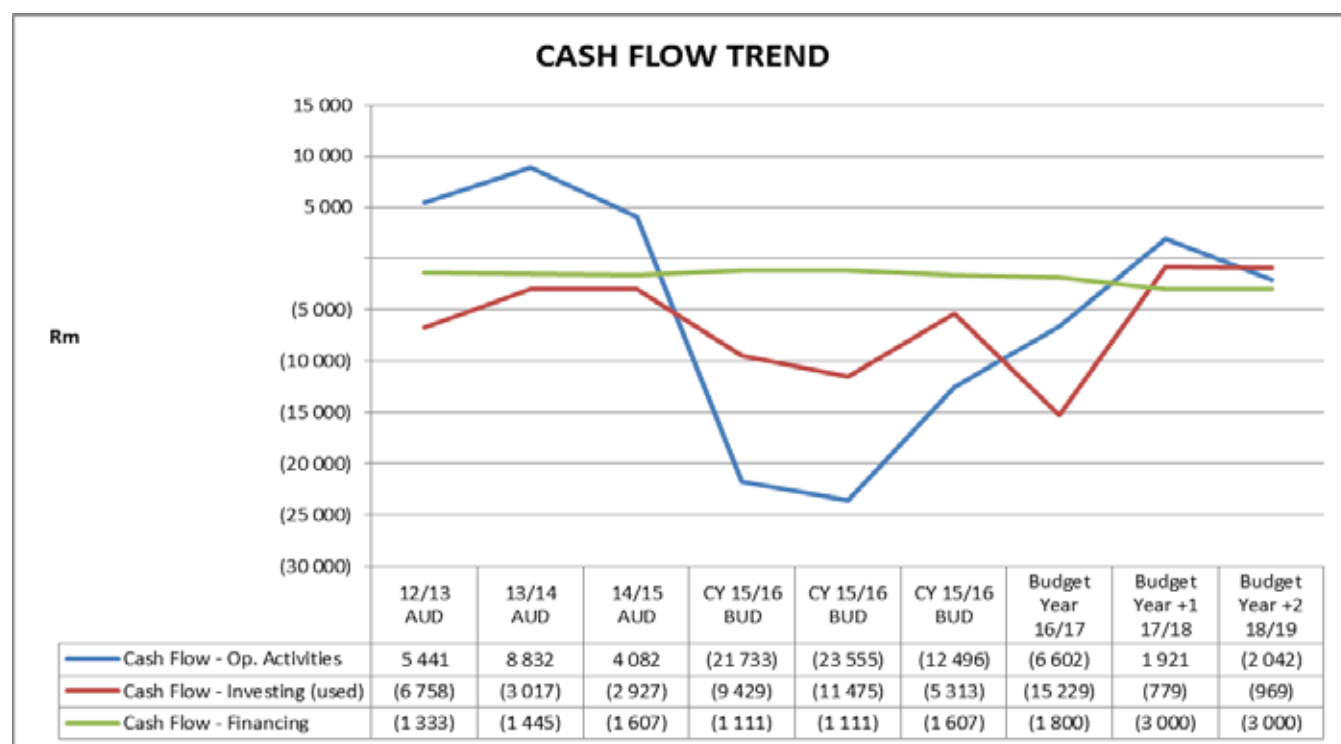
## CAPITAL EXPENDITURE BY STANDARD CLASSIFICATION - TRENDS



## 8.7 Capital Expenditure – Funding Source

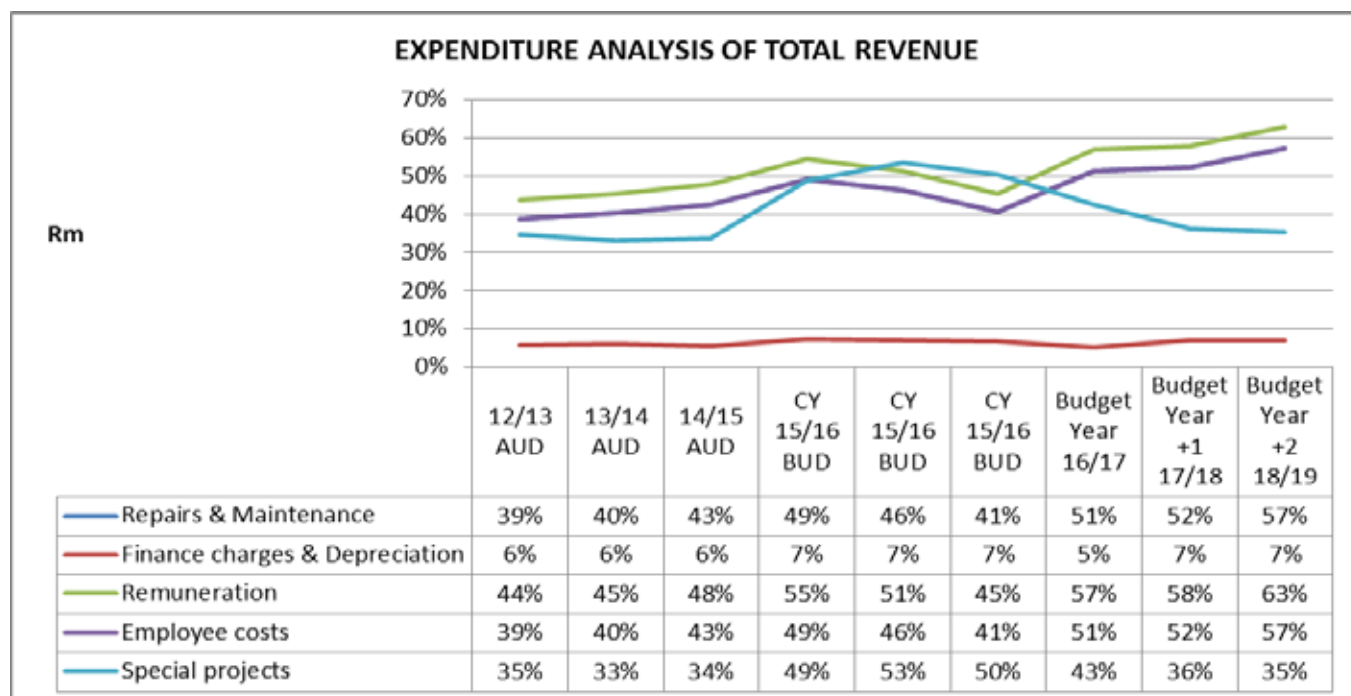


## 8.8 Projected Cash Flows



The decrease in cash is mainly as a result of the utilisation of surplus cash to assist the local municipalities in the district to fund basic infrastructure and social priorities as per community needs assessment form the respective IDP's. However the district municipality will not be in a position to sustain the high level of reserve funding.

## 8.9 Other



Above mentioned graph illustrates the ration of expenditure by type versus the total revenue.

## 9. SERVICE DELIVERY AND PROPOSED TARIFFS

Council reviewed and amended its tariff policy in respect of the 2014/15 budget year and the following proposed tariffs will be for implementation effective from 1 July 2015:

### Sundry Charges:

#### **Finance & Administration:-**

- Rental of Council Facilities
  - Lecture room: R1, 500 per day per room, excluding VAT
  - If both 1 & 2 utilised: R2, 500 per day, excluding VAT
  - Projector required: R 300 per day, excluding VAT
- A refundable breakage deposit of 20% of total rent amount.
- Tender Documents
  - Bids from R200,000 to R500000: R100-00 non-refundable deposit (Under discretion of Municipal Manager)
  - Bids from R500, 001 and More R200-00 non-refundable deposit (Under Discretion of Municipal Manager)

***Planning and Development:-***

- Rental of Plant & Machinery - Grader R1000.00 per hour, excluding VAT

***10. POLICY REVIEWS***

In accordance with the MFMA the mayor of a municipality must co-ordinate the processes for preparing the annual budget and for reviewing the municipality's integrated development plan and budget-related policies to ensure that the tabled budget and any revisions of the integrated development plan and budget-related policies are mutually consistent and credible. Therefore all budget related policies have been reviewed during the course of the financial year and any amendments if necessary will be implemented as an ongoing process during the 2014/15 budget year. The following policies have been classified as budget related:

- ***Asset management Policy***  
*Approved on 26 May 2010 – Due for review and amendments during April / May 2013*
- ***Debt and Credit Control Policy***  
*Approved on 25 May 2005 – Due for review and update during April / May 2013*
- ***Indigent Policy***  
*Approved on 25 May 2005 – To be repealed as a result of the abolishment of the District Management Area during April / May 2013*
- ***Tariff Policy***  
*Approved on 26 May 2010 – Amendments as an on-going procedure as and if required*
- ***Investment Policy***  
*Approved on 26 May 2010 – Amendments as an on-going procedure as and if required*
- ***Supply Chain Management Policy***  
*Approved on 23 September 2015*
- ***Property Rates Policy***  
*Approved on 27 May 2009 – To be repealed as a result of the abolishment of the District Management Area during April / May 2013*


***QUALITY CERTIFICATE***

4DC9 Frances Baard District Municipality – Quality Certificate: Draft Budget 2016 / 17

I, ZM Bogatsu, Municipal Manager of Frances Baard District Municipality, hereby certify that the draft budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the draft budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name                Z M Bogatsu

Municipal Manager of Frances Baard District Municipality (DC9)

Signature                

Date                        4-04-2016

# ***BUDGET TABLES***

## DC9 Frances Baard - Table A1 Budget Summary

Description	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
R thousands										
<b>Financial Performance</b>										
Property rates	–	–	–	–	–	–	–	–	–	–
Service charges	–	–	–	–	–	–	–	–	–	–
Investment revenue	5 672	5 841	6 882	5 443	5 843	5 887	–	5 443	5 648	5 820
Transfers recognised - operational	94 579	95 053	102 395	106 509	112 865	113 365	–	112 356	118 436	115 888
Other own revenue	1 670	1 197	1 124	5 185	5 685	4 704	–	1 211	1 255	1 314
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>101 921</b>	<b>102 091</b>	<b>110 402</b>	<b>117 137</b>	<b>124 393</b>	<b>123 956</b>	<b>–</b>	<b>119 010</b>	<b>125 339</b>	<b>123 022</b>
Employee costs	39 423	41 014	47 113	57 549	57 549	50 526	–	61 215	65 547	70 340
Remuneration of councillors	5 160	5 424	5 691	6 337	6 337	5 707	–	6 715	6 922	7 185
Depreciation & asset impairment	3 483	3 944	3 769	5 615	5 615	5 472	–	3 827	4 027	4 227
Finance charges	2 318	2 300	2 381	3 054	3 054	3 054	–	2 166	4 693	4 548
Materials and bulk purchases	2 569	3 359	3 254	3 956	4 620	3 344	–	4 406	4 506	4 626
Transfers and grants	35 437	33 642	37 276	56 992	66 362	62 524	–	55 786	45 490	43 361
Other expenditure	11 165	12 619	13 385	21 599	21 227	18 395	–	20 489	21 513	20 787
<b>Total Expenditure</b>	<b>99 555</b>	<b>102 303</b>	<b>112 869</b>	<b>155 102</b>	<b>164 764</b>	<b>149 021</b>	<b>–</b>	<b>154 604</b>	<b>152 698</b>	<b>155 074</b>
<b>Surplus/(Deficit)</b>	<b>2 366</b>	<b>(211)</b>	<b>(2 467)</b>	<b>(37 965)</b>	<b>(40 371)</b>	<b>(25 065)</b>	<b>–</b>	<b>(35 593)</b>	<b>(27 359)</b>	<b>(32 052)</b>
Transfers recognised - capital	–	–	–	–	–	–	–	–	–	–
Contributions recognised - capital & contributed assets	–	–	–	–	–	–	–	–	–	–
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>2 366</b>	<b>(211)</b>	<b>(2 467)</b>	<b>(37 965)</b>	<b>(40 371)</b>	<b>(25 065)</b>	<b>–</b>	<b>(35 593)</b>	<b>(27 359)</b>	<b>(32 052)</b>
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–	–
<b>Surplus/(Deficit) for the year</b>	<b>2 366</b>	<b>(211)</b>	<b>(2 467)</b>	<b>(37 965)</b>	<b>(40 371)</b>	<b>(25 065)</b>	<b>–</b>	<b>(35 593)</b>	<b>(27 359)</b>	<b>(32 052)</b>
<b>Capital expenditure &amp; funds sources</b>										
<b>Capital expenditure</b>	<b>6 009</b>	<b>2 553</b>	<b>2 125</b>	<b>13 556</b>	<b>11 534</b>	<b>5 313</b>	<b>–</b>	<b>19 036</b>	<b>820</b>	<b>1 020</b>
Transfers recognised - capital	1 664	–	–	–	–	–	–	–	–	–
Public contributions & donations	–	–	–	–	–	–	–	–	–	–
Borrowing	–	–	–	–	–	–	–	–	–	–
Internally generated funds	4 345	2 553	2 125	13 556	11 534	5 313	–	19 036	820	1 020
<b>Total sources of capital funds</b>	<b>6 009</b>	<b>2 553</b>	<b>2 125</b>	<b>13 556</b>	<b>11 534</b>	<b>5 313</b>	<b>–</b>	<b>19 036</b>	<b>820</b>	<b>1 020</b>
<b>Financial position</b>										
Total current assets	91 151	96 248	97 164	64 943	62 790	71 698	–	47 635	45 777	35 700
Total non current assets	58 668	49 877	53 259	55 219	55 219	48 856	–	60 259	57 052	53 845
Total current liabilities	12 802	15 961	22 579	16 694	16 694	17 825	–	14 618	16 131	16 131
Total non current liabilities	33 042	33 232	33 379	28 649	28 649	33 330	–	29 167	26 681	26 681
Community wealth/Equity	103 975	96 932	94 465	74 819	72 666	69 399	–	42 916	38 818	27 340
<b>Cash flows</b>										
Net cash from (used) operating	5 441	8 832	4 082	(21 733)	(23 555)	(12 496)	–	(6 602)	1 921	(2 042)
Net cash from (used) investing	(6 758)	(3 017)	(2 927)	(9 429)	(11 475)	(5 313)	–	(15 229)	(779)	(969)
Net cash from (used) financing	(1 333)	(1 445)	(1 607)	(1 111)	(1 111)	(1 607)	–	(1 800)	(3 000)	(3 000)
<b>Cash/cash equivalents at the year end</b>	<b>83 564</b>	<b>87 934</b>	<b>87 483</b>	<b>61 743</b>	<b>51 342</b>	<b>68 066</b>	<b>–</b>	<b>44 435</b>	<b>42 577</b>	<b>36 567</b>
<b>Cash backing/surplus reconciliation</b>										
Cash and investments available	87 364	92 334	92 733	61 743	59 590	73 748	–	49 685	47 827	37 750
Application of cash and investments	27 714	16 534	20 277	3 423	3 423	11 729	–	(5 307)	(5 307)	(5 307)
<b>Balance - surplus (shortfall)</b>	<b>59 650</b>	<b>75 800</b>	<b>72 456</b>	<b>58 320</b>	<b>56 167</b>	<b>62 019</b>	<b>–</b>	<b>54 993</b>	<b>53 135</b>	<b>43 057</b>
<b>Asset management</b>										
Asset register summary (WDV)	849	777	890	443	443	443	443	443	443	443
Depreciation & asset impairment	3 483	3 944	3 769	5 615	5 615	5 472	3 827	3 827	4 027	4 227
Renewal of Existing Assets	2 392	1 289	1 149	1 525	1 336	1 315	1 315	2 892	820	1 020
Repairs and Maintenance	2 569	3 355	3 254	3 956	4 620	3 344	4 406	4 406	4 506	4 626
<b>Free services</b>										
Cost of Free Basic Services provided	–	–	–	–	–	–	–	–	–	–
Revenue cost of free services provided	–	–	–	–	–	–	–	–	–	–
<b>Households below minimum service level</b>										
Water:	–	–	–	–	–	–	–	–	–	–
Sanitation/sewerage:	–	–	–	–	–	–	–	–	–	–
Energy:	–	–	–	–	–	–	–	–	–	–
Refuse:	–	–	–	–	–	–	–	–	–	–



***OTHER RELATED SUPPORTING  
DOCUMENTATION***

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
<b>R thousand</b>											
<b>REVENUE ITEMS:</b>											
<b>Property rates</b>	6										
Total Property Rates											
less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)											
Net Property Rates		-	-	-	-	-	-	-	-	-	-
<b>Service charges - electricity revenue</b>	6										
Total Service charges - electricity revenue											
less Revenue Foregone (in excess of 50 kwh per indigent household per month)											
less Cost of Free Basis Services (50 kwh per indigent household per month)		-	-	-	-	-	-	-	-	-	-
Net Service charges - electricity revenue		-	-	-	-	-	-	-	-	-	-
<b>Service charges - water revenue</b>	6										
Total Service charges - water revenue											
less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)											
less Cost of Free Basis Services (6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-	-
Net Service charges - water revenue		-	-	-	-	-	-	-	-	-	-
<b>Service charges - sanitation revenue</b>	6										
Total Service charges - sanitation revenue											
less Revenue Foregone (in excess of free sanitation service to indigent households)											
less Cost of Free Basis Services (free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-	-
Net Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-	-
<b>Service charges - refuse revenue</b>	6										
Total refuse removal revenue											
Total landfill revenue											
less Revenue Foregone (in excess of one removal a week to indigent households)											
less Cost of Free Basis Services (removed once a week to indigent households)		-	-	-	-	-	-	-	-	-	-
Net Service charges - refuse revenue		-	-	-	-	-	-	-	-	-	-
<b>Other Revenue by source</b>	3										
Actuarial Gains		996			-						
Other income		77	314	153	53	553	553		100	100	100
VAT					4 000	4 000	3 500				
<b>Total 'Other' Revenue</b>	1	1 073	314	153	4 053	4 553	4 053	-	100	100	100
<b>EXPENDITURE ITEMS:</b>											
<b>Employee related costs</b>	2										
Basic Salaries and Wages		27 205	28 667	33 325	42 071	42 071	35 982		45 280	48 690	52 834
Pension and UIF Contributions		4 227	4 438	5 048	7 447	7 447	5 676		7 134	7 638	8 300
Medical Aid Contributions		1 269	1 390	1 403	451	451	1 449		1 655	1 535	1 626
Overtime		54	72	-	78	78	-		-	-	-
Performance Bonus		366	434	485	440	440	440		440	440	440
Motor Vehicle Allowance		2 302	2 636	3 463	3 426	3 426	3 385		3 942	4 336	4 241
Cellphone Allowance		192	183	209	193	193	220		219	219	219
Housing Allowances		413	206	265	242	242	396		391	391	391
Other benefits and allowances		1 025	1 090	940	1 171	1 171	1 320		515	501	343
Payments in lieu of leave		1 121	1 406	1 437	941	941	922		950	1 036	1 125
Long service awards		209	131	142	215	215	271		152	175	178
Post-retirement benefit obligations		1 038	360	395	874	874	465		536	587	643
<b>sub-total</b>	5	39 423	41 014	47 113	57 549	57 549	50 526	-	61 215	65 547	70 340
Less: Employees costs capitalised to PPE											
<b>Total Employee related costs</b>	1	39 423	41 014	47 113	57 549	57 549	5				

[illegible]

DC9 Frances Baard - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

[illegible]

## DC9 Frances Baard - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
R thousand											
ASSETS											
Call investment deposits											
Call deposits < 90 days		83 200	78 000	84 500	55 000	55 000	68 000		44 000	41 000	32 500
Other current investments > 90 days		3 800	4 400		4 600	4 600					
Total Call investment deposits	2	87 000	82 400	84 500	59 600	59 600	68 000	–	44 000	41 000	32 500
Consumer debtors											
Consumer debtors											
Less: Provision for debt impairment											
Total Consumer debtors	2	–	–	–	–	–	–	–	–	–	–
Debt impairment provision											
Balance at the beginning of the year											
Contributions to the provision											
Bad debts written off											
Balance at end of year		–	–	–	–	–	–	–	–	–	–
Property, plant and equipment (PPE)											
PPE at cost/valuation (excl. finance leases)		81 821	70 213	71 037	93 918	93 918	73 351		88 580	89 400	90 420
Leases recognised as PPE											
Less: Accumulated depreciation	3	34 381	31 323	34 025	48 451	48 451	39 497		43 323	47 350	51 577
Total Property, plant and equipment (PPE)	2	47 439	38 890	37 012	45 467	45 467	33 854	–	45 256	42 050	38 843
LIABILITIES											
Current liabilities - Borrowing											
Short term loans (other than bank overdraft)											
Current portion of long-term liabilities		1 444	1 606	1 735	1 694	1 694	1 694		487	2 000	2 000
Total Current liabilities - Borrowing		1 444	1 606	1 735	1 694	1 694	1 694	–	487	2 000	2 000
Trade and other payables											
Trade and other creditors		4 171	6 257	10 535	7 000	7 000	7 000		5 000	5 000	5 000
Unspent conditional transfers		327	346	1 178							
VAT											
Total Trade and other payables	2	4 499	6 604	11 713	7 000	7 000	7 000	–	5 000	5 000	5 000
Non current liabilities - Borrowing											
Borrowing		10 041	8 435	6 699	6 649	6 649	6 649		2 487	–	–
Finance leases (including PPP asset element)											
Total Non current liabilities - Borrowing	4	10 041	8 435	6 699	6 649	6 649	6 649	–	2 487	–	–
Provisions - non-current											
Retirement benefits		23 001	24 797	26 681	22 000	22 000	26 681		26 681	26 681	26 681
List other major provision items											
Refuse landfill site rehabilitation											
Other											
Total Provisions - non-current		23 001	24 797	26 681	22 000	22 000	26 681	–	26 681	26 681	26 681
CHANGES IN NET ASSETS											
Accumulated Surplus/(Deficit)											
Accumulated Surplus/(Deficit) - opening balance		74 689	75 948	73 426	70 669	70 161	70 161		39 082	27 842	23 951
GRAP adjustments											
Restated balance		74 689	75 948	73 426	70 669	70 161	70 161	–	39 082	27 842	23 951
Surplus/(Deficit)		2 366	(211)	(2 467)	(37 965)	(40 371)	(25 065)	–	(35 593)	(27 359)	(32 052)
Appropriations to Reserves		(6 781)	(3 662)	(3 129)	(13 556)	(13 556)	(11 534)		(4 000)	(820)	(1 020)
Transfers from Reserves		5 229	2 553	2 125	13 556	11 534	5 313		19 036	820	1 020
Depreciation offsets		446	312	207	312	312	207		207	207	
Other adjustments			(1 514)		15 453	18 235			9 110	23 260	20 574
Accumulated Surplus/(Deficit)	1	75 948	73 426	70 161	48 469	46 316	39 082	–	27 842	23 951	12 680
Reserves											
Housing Development Fund		–									
Capital replacement		7 074	8 182	9 187	7 102	7 102	15 408		372	372	372
Self-insurance											
Other reserves		–									
Revaluation		20 933	15 324	15 117	19 248	19 248	14 909		14 702	14 495	14 288
Total Reserves	2	28 008	23 506	24 303	26 350	26 350	30 317	–	15 074	14 867	14 660
TOTAL COMMUNITY WEALTH/EQUITY	2	103 955	96 932	94 465	74 819	72 666	69 399	–	42 916	38 818	27 340

Total capital expenditure includes expenditure on nationally significant priorities:

[illegible]

## DC9 Frances Baard - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
R thousand												
Basic Services	Provision & maintenance of infrastructure & basic services			9 609	9 138	8 862	14 155	18 155	17 663	12 357	11 193	8 699
	Housing			983	1 000	1 380	1 400	3 756	3 756	1 000	1 000	1 000
Municipal Institutional Development And Transformation	Social Services											
	Planning & Development			733	978	674	940	940	940	960	1 033	1 033
	Environmental Health			3 006	3 008	3 000	–					
	Fire Fighting & Disaster Management			2 288	600	315	630	630	630	700	735	735
Local Economic Development	Local economic Development & Tourism			–	150	215	–					
Municipal Financial Viability and Management	To effectively manage the revenue and expenditure functions of the municipality			79 737	82 238	89 973	98 762	99 162	99 217	102 323	110 128	110 306
	To implement an effective system of budgeting and in year reporting procedures			2 246	1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250
Good Governance and Public Participation	Good Governance			3 318	3 716	4 733	–	500	500	420	–	–
Allocations to other priorities				2								
Total Revenue (excluding capital transfers and contributions)			1	101 921	102 078	110 402	117 137	124 393	123 956	119 010	125 339	123 022

## DC9 Frances Baard - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

DC9 Frances Baard - Supporting Table SAs Reconciliation of IDP Strategic Objectives and Budget (operating expenditure)													
Strategic Objective	Goal	Goal Code	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	
R thousand													
Basic Services	To facilitate and support the eradication of backlogs & maintenance of infrastructure			28 233	28 688	31 022	45 118	49 083	47 379	46 530	36 665	34 568	
	To support maintenance of municipal roads			644	864	872	1 089	949	508	1 009	1 044	1 098	
	To facilitate and support provision of housing			3 973	3 487	4 817	6 518	8 717	7 606	6 141	6 322	6 732	
	Management of basic service delivery			1 603	1 785	2 009	3 409	4 825	5 576	1 710	3 427	1 951	
Municipal Institutional Development And Transformation	Prepare and monitor implementation of IDP			1 367	1 523	1 706	1 916	1 926	1 122	2 015	2 116	2 428	
	Mange of planning & Development services			2 162	2 573	2 444	2 675	2 673	2 637	2 343	2 531	2 783	
	To Prepare and Review Spatial Development Frameworks in Municipalities and DMA			1 297	966	1 480	4 664	4 702	3 915	2 966	3 033	3 207	
	Develop and supply geographic information services to users in the district			1 700	1 404	1 431	1 872	1 882	1 648	1 735	1 712	1 824	
	Provision of effective IT service to all users & stakeholders			3 689	4 081	4 135	4 142	4 503	3 585	4 989	5 021	5 351	
	Provision of an efficient and effective HR & performance management Function			3 470	3 348	3 393	4 507	4 507	4 025	4 778	4 783	5 063	
	To manage auxiliary services efficiently and effectively			6 697	7 314	6 772	8 734	9 636	7 645	10 127	10 744	11 288	
	Rendering of effective environmental protection services an food safety programmes			1 797	1 998	2 347	2 667	2 870	2 431	3 361	3 460	3 287	
	Rendering of disaster management services in the district			3 958	4 411	4 399	6 833	6 504	5 660	5 728	6 337	6 859	
	Enhance local economic development trough LED capacity building and tourism			6 456	6 147	7 615	11 078	11 072	9 874	11 284	12 540	12 756	
	Ensure that all financial systems and procedures are managed properly and effectively			6 074	4 940	6 739	7 254	7 254	6 281	7 361	9 177	9 210	
	To implement a effective system of supply chain management			2 257	2 468	2 667	2 894	2 894	3 020	3 386	3 555	3 929	
	To implement an effective system of budgeting and in year reporting procedures			3 687	6 459	6 799	9 792	10 040	9 282	8 547	8 866	9 422	
	To effectively manage the revenue and expenditure functions of the municipality and ensure that proper asset			3 777	4 020	3 725	3 925	4 139	4 493	3 241	3 223	3 578	
	To establish a support service to category "B" municipalities			410									
Good Governance and Public Participation	Political oversight & administration			9 183	7 736	8 498	13 645	14 135	12 248	14 238	14 387	14 966	
	Ensure accountable administration			5 354	6 574	7 430	6 590	6 611	6 324	7 148	7 398	8 050	
	Legal & risk Unit			-	-	929	1 519	1 591	382	2 010	2 095	2 217	
	Communication Services			1 766	1 518	1 640	2 684	2 674	2 146	2 293	2 418	2 562	
	Youth Development				-	-	1 577	1 577	1 233	1 653	1 749	1 845	
Allocations to other priorities													
Total Expenditure				1	99 555	102 303	112 869	155 102	164 764	149 021	154 594	152 604	154 976

DC9 Frances Baard - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

DC9 Finances Board - Supporting Table 3A0 reconciliation of IDP Strategic Objectives and Budget (capital expenditure)													
Strategic Objective	Goal	Goal Code	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	
R thousand													
Basic Services	To facilitate and support the eradication of backlogs in infrastructure	A		–	182	65	1 000	1 000	1 000	12 000	–	–	
	To support maintenance of municipal roads	C		–	6	3	–	–	–	–	–	–	
	To support the maintenance of municipal infrastructure	D											
	To facilitate and support provision of housing	E		535	73	26	–	–	–	–	–	–	
	Management of basic service delivery	F		76	–	–	27	19	35	–	–	–	
Municipal Institutional Development And Transformation	Prepare and monitor implementation of IDP	G		–	–	45	12	12	–	–	–	–	
	Mange of planning & Development services	H		–	–	–	–	–	–	–	–	–	
	To Prepare and Review Spatial Development Frameworks in Municipalities .	I		–	–	–	20	20	39	22	–	–	
	Develop and supply geographic information services to users in the district	J		–	–	–	–	–	–	4	–	–	
	To facilitate community related services in the DMA	K											
	Provision of effective IT service to all users & stakeholders	L		531	359	650	508	340	420	944	120	120	
	Provision of an efficient and effective HR & performance management Function	M		–	3	7	36	22	45	79	–	–	
	To manage auxiliary services efficiently and effectively	N		343	83	31	119	135	128	12	–	–	
	Rendering of effective environmental protection services an food safety programmes	O		–	–	14	20	20	20	10	–	–	
	Rendering of disaster management services in the district	P		2 470	1 074	37	9 726	7 655	1 571	4 120	–	–	
Local Economic Development	Enhance local economic development trough LED capacity building and tourism			88	21	–	–	–	–	20	–	–	
Municipal Financial Viability and Management	Ensure that all financial systems and procedures are managed properly and effectively			–	1	46	7	27	7	–	–	–	
	To implement a effective system of supply chain management			57	22	46	–	–	–	–	–	–	
	To implement an effective system of budgeting and in year reporting procedures			–	–	–	18	21	26	10	–	–	
	To effectively manage the revenue and expenditure functions of the municipality and ensure that proper asset management To establish a support service to category "B" municipalities			1 796	670	844	1 899	2 095	1 853	1 736	700	900	
Good Governance and Public Participation	Political oversight & administration			–	–	–	81	81	81	–	–	–	
	Ensure accountable administration			–	53	179	37	37	37	55	–	–	
	Legal & Risk Unit			–	–	38	3	3	3	–	–	–	
	Communication Services			112	6	95	10	12	15	24	–	–	
	Youth Development					–	34	34	34	–	–	–	
Allocations to other priorities				3									
Total Capital Expenditure				1	6 009	2 553	2 125	13 556	11 534	5 313	19 036	820	1 020



## DC9 Frances Baard - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Vote1 - Executive & Council										
Good Governance and Public Participation										
Committee Services & Administration										
To ensure administrative support to Council and the	% compliance with	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Communications										
To implement projects in order to sustain a positive	%/number of identified	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To facilitate communications programmes to	%/number of identified	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To implement a support plan for staff	% implementation of the	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Internal Audit & Risk Management										
To assist in the risk management process in the	% implementation of	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To implement the approved Internal Audit plan.	% implementation of	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To comply with the shared services	% compliance with i/a	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Vote2 - Budget & Treasury										
Sound Financial Management										
Budget Office										
To ensure budget process & reporting mechanisms	% of compliance with	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To ensure accurate & timeous reporting to all	% of compliance with	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To compile & implement a financial plan.	% Implementation of	–	–	–	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To support with capacity building & performance	% of identified programmes				100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Revenue & Expenditure										
To maintain an effective payroll management	% of compliance with	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To ensure creditor payments as per legislation.	% of compliance with	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To manage & maintain an effective revenue	% of compliance with	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To manage financial resources according to councils	% of compliance with	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To effectively manage councils assets.	% of compliance with	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
SCM										
To acquire goods & services timely in accordance with	% of compliance with	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To maintain an effective store function in	% of compliance with	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To promote & increase procurement with	% of compliance with	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Support effective & efficient financial management										
Support effective & efficient financial management										
Budget office	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
SCM	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Vote 3 - Corporate Services										
Provide an effective, efficient & economic										
ICT										
To create a conducive IT environment that enables	% of identified programmes	55.0%	55.0%	55.0%	70.0%	70.0%	70.0%	80.0%	90.0%	100.0%
To facilitate the creation of a conducive IT	% of identified programmes	60.0%	65.0%	65.0%	70.0%	70.0%	70.0%	70.0%	70.0%	70.0%
To institute business continuity in the	% of identified	–	–	–	75.0%	75.0%	75.0%	80.0%	85.0%	95.0%
To provide a fully effective human resource										
To provide, support & assistance with labour relations	% of compliance to	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To provide, support & assist with organisational	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To provide, support & assist l/m's in the	Excellent Service delivery to	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To provide, support & assist the l/m's in the	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To ensure effective human resource planning.	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To ensure the establishment of a district HR	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To ensure efficient, effective & economic										
To maintain quality customer-care services in the	% reduction in complaints	60.0%	65.0%	65.0%	75.0%	75.0%	75.0%	75.0%	75.0%	75.0%
Rendering of administrative support	Excellent Service delivery to	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Maintenance of machinery & payment of	% of compliance to	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To render effective & sustained municipal health										
To improve the quality of water in the district in	% of identified programmes				60.0%	60.0%	60.0%	60.0%	60.0%	60.0%
To render municipal health education &	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To ensure compliance of food products,	% of compliance to	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To render effective & sustained environmental health										
Ensure compliance to environmental policies &	% of compliance to	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To render & or support environmental	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Vote4 - Planning & Development										
To manage the implementation & maintenance of										
IDP/PMS										
To facilitate & administer performance plans &	% of compliance to	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To facilitate four (4) quarterly reviews for section 57	% of compliance to	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To compile & submit four (4) quarterly institutional	% of compliance to	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To facilitate the annual institutional performance	% of compliance to	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To amend & update the performance management	% of compliance to	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To support the implementation & maintenance of										
IDP/PMS										
To ensure the implementation & maintenance of PMS	% of compliance to	50.0%	50.0%	60.0%	70.0%	70.0%	70.0%	70.0%	70.0%	70.0%
To facilitate the preparation of credible IDP's in the										
IDP/PMS										
To prepare & review the district IDP	% of compliance to	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To support the preparation & review of IDP's in the	% of compliance to	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To facilitate the review of identified sector plans	% of compliance to	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To grow & diversify the district economy by optimising										
LED										
To promote & ensure SMME capacity building	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To promote & support the main economic sectors in	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To facilitate the development of LED strategies for	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To develop & promote tourism in the district										

1. Include a measurable performance objective for each revenue source (within a relevant function) and each vote (MFMA s17(3)(b))
2. Include all Basic Services performance targets from 'Basic Service Delivery' to ensure Table SA7 represents all strategic responsibilities
3. Only include prior year comparative information for individual measures where relevant activity occurred in that year/s

[illegible]

1. Include a measurable performance objective as agreed with the parent municipality (MFMA s87(5)(d))
2. Only include prior year comparative information for individual measures where relevant activity occurred in that year/s

DC9 Frances Baard - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
<b><u>Borrowing Management</u></b>											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	3.7%	3.7%	3.5%	2.7%	2.5%	3.1%	0.0%	2.6%	5.0%	4.9%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	49.7%	53.2%	49.8%	39.2%	36.1%	44.0%	0.0%	59.6%	111.4%	105.8%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b><u>Safety of Capital</u></b>											
Gearing	Long Term Borrowing/ Funds & Reserves	35.9%	35.9%	27.6%	25.2%	25.2%	21.9%	0.0%	16.5%	0.0%	0.0%
<b><u>Liquidity</u></b>											
Current Ratio	Current assets/current liabilities	7.1	6.0	4.3	3.9	3.8	4.0	-	3.3	2.8	2.2
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	7.1	6.0	4.3	3.9	3.8	4.0	-	3.3	2.8	2.2
Liquidity Ratio	Monetary Assets/Current Liabilities	6.8	5.8	3.9	3.7	3.6	3.8	-	3.0	2.6	2.0
<b><u>Revenue Management</u></b>											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old	13.0%	12.9%	17.1%	9.9%	9.3%	9.3%	0.0%	9.7%	9.2%	9.4%
Longstanding Debtors Recovered											
<b><u>Creditors Management</u></b>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA' s 65(e))										
Creditors to Cash and Investments		5.0%	7.1%	12.0%	11.3%	13.6%	10.3%	0.0%	11.3%	11.7%	13.7%
<b><u>Other Indicators</u></b>											
	Total Volume Losses (kW)										
	Total Cost of Losses (Rand '000)										
Electricity Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated										
	Total Volume Losses (k€)										
	Total Cost of Losses (Rand '000)										
Water Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated										
Employee costs	Employee costs/(Total Revenue - capital revenue)	38.7%	40.2%	42.7%	49.1%	46.3%	40.8%	0.0%	51.4%	52.3%	57.2%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	43.7%	45.5%	47.8%	54.5%	51.4%	45.4%		57.1%	57.8%	63.0%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	2.5%	3.3%	2.9%	3.4%	3.7%	2.7%		3.7%	3.6%	3.8%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	5.7%	6.1%	5.6%	7.4%	7.0%	6.9%	0.0%	5.0%	7.0%	7.1%
<b>IDP regulation financial viability indicators</b>											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year	1.0	0.8	1.2	1.5	1.5	1.5	-	0.8	0.8	0.8
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	590.4%	410.0%	963.0%	270.5%	270.5%	490.1%	0.0%	268.2%	258.9%	246.5%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	11.6	12.1	10.8	5.6	4.3	6.3	-	4.0	3.9	3.3

DC9 Frances Baard - Supporting Table SA9 Social, economic and demographic statistics and assumptions

[illegible]

### Detail on the provision of municipal services for A10

Total municipal services			2012/13	2013/14	2014/15	Current Year 2015/16			2014/17 Medium Term Revenue & Expenditure Framework		
	Ref		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
		<b>Household service targets (000)</b>									
		<b>Water:</b>									
		Piped water inside dwelling	--	--	--	--	--	--	--	--	--
		Piped water inside yard (but not in dwelling)	--	--	--	--	--	--	--	--	--
		Using public tap (at least min.service level)	--	--	--	--	--	--	--	--	--
		Other water supply (at least min.service level)	--	--	--	--	--	--	--	--	--
		Minimum Service Level and Above sub-total	--	--	--	--	--	--	--	--	--
		Using public tap (< min.service level)	--	--	--	--	--	--	--	--	--
		Other water supply (< min.service level)	--	--	--	--	--	--	--	--	--
		No water supply	--	--	--	--	--	--	--	--	--
		Below Minimum Service Level sub-total	--	--	--	--	--	--	--	--	--
		<b>Total number of households</b>	--	--	--	--	--	--	--	--	--
		<b>Sanitation/sewerage:</b>									
		Flush toilet (connected to sewerage)	--	--	--	--	--	--	--	--	--
		Flush toilet (with septic tank)	--	--	--	--	--	--	--	--	--
		Chemical toilet	--	--	--	--	--	--	--	--	--
		Pit toilet (ventilated)	--	--	--	--	--	--	--	--	--
		Other toilet provisions (> min.service level)	--	--	--	--	--	--	--	--	--
		Minimum Service Level and Above sub-total	--	--	--	--	--	--	--	--	--
		Bucket toilet	--	--	--	--	--	--	--	--	--
		Other toilet provisions (< min.service level)	--	--	--	--	--	--	--	--	--
		No toilet provisions	--	--	--	--	--	--	--	--	--
		Below Minimum Service Level sub-total	--	--	--	--	--	--	--	--	--
		<b>Total number of households</b>	--	--	--	--	--	--	--	--	--
		<b>Energy:</b>									
		Electricity (at least min.service level)	--	--	--	--	--	--	--	--	--
		Electricity - prepaid (min.service level)	--	--	--	--	--	--	--	--	--
		Minimum Service Level and Above sub-total	--	--	--	--	--	--	--	--	--
		Electricity (< min.service level)	--	--	--	--	--	--	--	--	--
		Electricity - prepaid (< min. service level)	--	--	--	--	--	--	--	--	--
		Other energy sources	--	--	--	--	--	--	--	--	--
		Below Minimum Service Level sub-total	--	--	--	--	--	--	--	--	--
		<b>Total number of households</b>	--	--	--	--	--	--	--	--	--
		<b>Refuse:</b>									
		Removed at least once a week	--	--	--	--	--	--	--	--	--
		Minimum Service Level and Above sub-total	--	--	--	--	--	--	--	--	--
		Removed less frequently than once a week	--	--	--	--	--	--	--	--	--
		Using communal refuse dump	--	--	--	--	--	--	--	--	--
		Using own refuse dump	--	--	--	--	--	--	--	--	--
		Other rubbish disposal	--	--	--	--	--	--	--	--	--
		No rubbish disposal	--	--	--	--	--	--	--	--	--
		Below Minimum Service Level sub-total	--	--	--	--	--	--	--	--	--
		<b>Total number of households</b>	--	--	--	--	--	--	--	--	--
Municipal in-house services											
	Ref		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
		<b>Household service targets (000)</b>									
		<b>Water:</b>									
		Piped water inside dwelling	--	--	--	--	--	--	--	--	--
		Piped water inside yard (but not in dwelling)	--	--	--	--	--	--	--	--	--
		Using public tap (at least min.service level)	--	--	--	--	--	--	--	--	--
		Other water supply (at least min.service level)	--	--	--	--	--	--	--	--	--
		Minimum Service Level and Above sub-total	--	--	--	--	--	--	--	--	--
		Using public tap (< min.service level)	--	--	--	--	--	--	--	--	--
		Other water supply (< min.service level)	--	--	--	--	--	--	--	--	--
		No water supply	--	--	--	--	--	--	--	--	--
		Below Minimum Service Level sub-total	--	--	--	--	--	--	--	--	--
		<b>Total number of households</b>	--	--	--	--	--	--	--	--	--
		<b>Sanitation/sewerage:</b>									
		Flush toilet (connected to sewerage)	--	--	--	--	--	--	--	--	--
		Flush toilet (with septic tank)	--	--	--	--	--	--	--	--	--
		Chemical toilet	--	--	--	--	--	--	--	--	--
		Pit toilet (ventilated)	--	--	--	--	--	--	--	--	--
		Other toilet provisions (> min.service level)	--	--	--	--	--	--	--	--	--
		Minimum Service Level and Above sub-total	--	--	--	--	--	--	--	--	--
		Bucket toilet	--	--	--	--	--	--	--	--	--
		Other toilet provisions (< min.service level)	--	--	--	--	--	--	--	--	--
		No toilet provisions	--	--	--	--	--	--	--	--	--
		Below Minimum Service Level sub-total	--	--	--	--	--	--	--	--	--
		<b>Total number of households</b>	--	--	--	--	--	--	--	--	--
		<b>Energy:</b>									
		Electricity (at least min.service level)	--	--	--	--	--	--	--	--	--
		Electricity - prepaid (min.service level)	--	--	--	--	--	--	--	--	--
		Minimum Service Level and Above sub-total	--	--	--	--	--	--	--	--	--
		Electricity (< min.service level)	--	--	--	--	--	--	--	--	--
		Electricity - prepaid (< min. service level)	--	--	--	--	--	--	--	--	--
		Other energy sources	--	--	--	--	--	--	--	--	--
		Below Minimum Service Level sub-total	--	--	--	--	--	--	--	--	--
		<b>Total number of households</b>	--	--	--	--	--	--	--	--	--
		<b>Refuse:</b>									
		Removed at least once a week	--	--	--	--	--	--	--	--	--
		Minimum Service Level and Above sub-total	--	--	--	--	--	--	--	--	--
		Removed less frequently than once a week	--	--	--	--	--	--	--	--	--
		Using communal refuse dump	--	--	--	--	--	--	--	--	--
		Using own refuse dump	--	--	--	--	--	--	--	--	--
		Other rubbish disposal	--	--	--	--	--	--	--	--	--
		No rubbish disposal	--	--	--	--	--	--	--	--	--
		Below Minimum Service Level sub-total	--	--	--	--	--	--	--	--	--
		<b>Total number of households</b>	--	--	--	--	--	--	--	--	--

Municipal entity services			2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
		Ref	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Name of municipal entity			Household service targets (000)								
			Water:								
			Piped water inside dwelling								
	8		Piped water inside yard (but not in dwelling)								
	10		Using public tap (at least min service level)								
			Other water supply (at least min service level)								
			Minimum Service Level and Above sub-total								
	9		Using public tap (< min service level)								
	10		Other water supply (< min service level)								
			No water supply								
Name of municipal entity			Below Minimum Service Level sub-total								
			Total number of households								
			Sanitation/sewerage:								
			Flush toilet (connected to sewerage)								
			Flush toilet (with septic tank)								
			Chemical toilet								
			Pit toilet (ventilated)								
			Other toilet provisions (> min service level)								
			Minimum Service Level and Above sub-total								
			Bucket toilet								
Name of municipal entity			Other toilet provisions (< min service level)								
			No toilet provisions								
			Below Minimum Service Level sub-total								
			Total number of households								
			Energy:								
			Electricity (at least min service level)								
			Electricity - prepaid (min service level)								
			Minimum Service Level and Above sub-total								
			Electricity (< min service level)								
			Electricity - prepaid (< min service level)								
Name of municipal entity			Other energy sources								
			Below Minimum Service Level sub-total								
			Total number of households								
			Refuse:								
			Removed at least once a week								
			Minimum Service Level and Above sub-total								
			Removed less frequently than once a week								
			Using communal refuse dump								
			Using own refuse dump								
			Other rubbish disposal								
Name of municipal entity			No rubbish disposal								
			Below Minimum Service Level sub-total								
			Total number of households								
			Household service targets (000)								
	Ref		Water:								
			Piped water inside dwelling								
			Piped water inside yard (but not in dwelling)								
	8		Using public tap (at least min service level)								
	10		Other water supply (at least min service level)								
			Minimum Service Level and Above sub-total								
Names of service providers			Using public tap (< min service level)								
	9		Other water supply (< min service level)								
	10		No water supply								
			Below Minimum Service Level sub-total								
			Total number of households								
			Sanitation/sewerage:								
			Flush toilet (connected to sewerage)								
			Flush toilet (with septic tank)								
			Chemical toilet								
			Pit toilet (ventilated)								
Names of service providers			Other toilet provisions (> min service level)								
			Minimum Service Level and Above sub-total								
			Bucket toilet								
			Other toilet provisions (< min service level)								
			No toilet provisions								
			Below Minimum Service Level sub-total								
			Total number of households								
			Energy:								
			Electricity (at least min service level)								
			Electricity - prepaid (min service level)								
Names of service providers			Minimum Service Level and Above sub-total								
			Electricity (< min service level)								
			Electricity - prepaid (< min service level)								
			Other energy sources								
			Below Minimum Service Level sub-total								
			Total number of households								
			Refuse:								
			Removed at least once a week								
			Minimum Service Level and Above sub-total								
	Names of service providers			Removed less frequently than once a week							
			Using communal refuse dump								
			Using own refuse dump								
			Other rubbish disposal								
			No rubbish disposal								
			Below Minimum Service Level sub-total								
			Total number of households								



DC9 Frances Baard Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
<b>Funding measures</b>												
Cash/cash equivalents at the year end - R'000	18(1)b	1	83 564	87 934	87 483	61 743	51 342	68 066	–	44 435	42 577	36 567
Cash + investments at the yr end less applications - R'000	18(1)b	2	59 650	75 800	72 456	58 320	56 167	62 019	–	54 993	53 135	43 057
Cash year end/monthly employee/supplier payments	18(1)b	3	11.6	12.1	10.8	5.6	4.3	6.3	–	4.0	3.9	3.3
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	2 811	101	(2 260)	(37 653)	(40 059)	(24 858)	–	(35 386)	(27 152)	(31 845)
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	(6.0%)	(6.0%)	(6.0%)	(6.0%)	(6.0%)	(6.0%)	(6.0%)	(6.0%)	(6.0%)
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	55.3%	187.3%	3.5%	100.0%	100.0%	100.0%	0.0%	100.0%	100.0%	100.0%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Capital payments % of capital expenditure	18(1)c,(19	8	100.0%	100.0%	100.0%	70.0%	100.0%	100.0%	0.0%	80.0%	95.0%	95.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	2.9%	158.4%	(69.0%)	0.0%	0.0%	(100.0%)	0.0%	0.0%	0.0%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	(1.7%)	(1.1%)	(8.4%)	0.0%	0.0%	(100.0%)	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	5.4%	8.6%	8.8%	8.7%	10.2%	9.9%	0.0%	9.7%	10.7%	11.9%
Asset renewal % of capital budget	20(1)(vi)	14	39.8%	50.5%	54.1%	11.2%	11.6%	24.8%	0.0%	15.2%	100.0%	100.0%



[illegible]

## DC9 Frances Baard - Supporting Table SA12a Property rates by category (current year)

[illegible]

## DC9 Frances Baard - Supporting Table SA12b Property rates by category (budget year)

[illegible]

## DC9 Frances Baard - Supporting Table SA13a Service Tariffs by category

Description	Ref	Provide description of tariff structure where appropriate	2012/13	2013/14	2014/15	Current Year 2015/16	2016/17 Medium Term Revenue & Expenditure Framework		
							Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
<b>Property rates (rate in the Rand)</b>	1								
Residential properties									
Residential properties - vacant land									
Formal/informal settlements									
Small holdings									
Farm properties - used									
Farm properties - not used									
Industrial properties									
Business and commercial properties									
Communal land - residential									
Communal land - small holdings									
Communal land - farm property									
Communal land - business and commercial									
Communal land - other									
State-owned properties									
Municipal properties									
Public service infrastructure									
Privately owned towns serviced by the owner									
State trust land									
Restitution and redistribution properties									
Protected areas									
National monuments properties									
<b>Exemptions, reductions and rebates (Rands)</b>									
<b>Residential properties</b>									
R15 000 threshold rebate		15 000	15 000	15 000	15 000	15 000	15 000	15 000	
General residential rebate									
Indigent rebate or exemption									
Pensioners/social grants rebate or exemption									
Temporary relief rebate or exemption									
Bona fide farmers rebate or exemption									
<b>Other rebates or exemptions</b>	2								
<b>Water tariffs</b>									
<b>Domestic</b>									
Basic charge/fixed fee (Rands/month)									
Service point - vacant land (Rands/month)									
Water usage - flat rate tariff (c/k)									
Water usage - life line tariff		(describe structure)							
Water usage - Block 1 (c/k)		(fill in thresholds)							
Water usage - Block 2 (c/k)		(fill in thresholds)							
Water usage - Block 3 (c/k)		(fill in thresholds)							
Water usage - Block 4 (c/k)		(fill in thresholds)							
<b>Other</b>	2								
<b>Waste water tariffs</b>									
<b>Domestic</b>									
Basic charge/fixed fee (Rands/month)									
Service point - vacant land (Rands/month)									
Waste water - flat rate tariff (c/k)									
Volumetric charge - Block 1 (c/k)		(fill in structure)							
Volumetric charge - Block 2 (c/k)		(fill in structure)							
Volumetric charge - Block 3 (c/k)		(fill in structure)							
Volumetric charge - Block 4 (c/k)		(fill in structure)							
<b>Other</b>	2								
<b>Electricity tariffs</b>									
<b>Domestic</b>									
Basic charge/fixed fee (Rands/month)									
Service point - vacant land (Rands/month)									
FBE		(how is this targeted?)							
Life-line tariff - meter		(describe structure)							
Life-line tariff - prepaid		(describe structure)							
Flat rate tariff - meter (c/kwh)									
Flat rate tariff - prepaid(c/kwh)									
Meter - IBT Block 1 (c/kwh)		(fill in thresholds)							
Meter - IBT Block 2 (c/kwh)		(fill in thresholds)							
Meter - IBT Block 3 (c/kwh)		(fill in thresholds)							
Meter - IBT Block 4 (c/kwh)		(fill in thresholds)							
Meter - IBT Block 5 (c/kwh)		(fill in thresholds)							
Prepaid - IBT Block 1 (c/kwh)		(fill in thresholds)							
Prepaid - IBT Block 2 (c/kwh)		(fill in thresholds)							
Prepaid - IBT Block 3 (c/kwh)		(fill in thresholds)							
Prepaid - IBT Block 4 (c/kwh)		(fill in thresholds)							
Prepaid - IBT Block 5 (c/kwh)		(fill in thresholds)							
<b>Other</b>	2								
<b>Waste management tariffs</b>									
<b>Domestic</b>									
Street cleaning charge									
Basic charge/fixed fee									
80l bin - once a week									
250l bin - once a week									

DC9 Frances Baard - Supporting Table SA13b Service Tariffs by category - explanatory

Description	Ref	Provide description of tariff structure where appropriate	2012/13	2013/14	2014/15	Current Year 2015/16	2016/17 Medium Term Revenue & Expenditure Framework		
							Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Exemptions, reductions and rebates (Rands) [Insert lines as applicable]									
Water tariffs [Insert blocks as applicable]		(fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds)							
Waste water tariffs [Insert blocks as applicable]		(fill in structure) (fill in structure) (fill in structure) (fill in structure) (fill in structure) (fill in structure) (fill in structure)							
Electricity tariffs [Insert blocks as applicable]		(fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds)							

DC9 Frances Baard - Supporting Table SA14 Household bills

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17 % incr.	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Rand/cent											
<u>Monthly Account for Household - 'Middle Income Range'</u>	1										
Rates and services charges:											
Property rates											
Electricity: Basic levy											
Electricity: Consumption											
Water: Basic levy											
Water: Consumption											
Sanitation											
Refuse removal											
Other											
sub-total		-	-	-	-	-	-	-	-	-	-
VAT on Services											
Total large household bill:		-	-	-	-	-	-	-	-	-	-
% increase/-decrease			-	-	-	-	-		-	-	-
<u>Monthly Account for Household - 'Affordable Range'</u>	2										
Rates and services charges:											
Property rates											
Electricity: Basic levy											
Electricity: Consumption											
Water: Basic levy											
Water: Consumption											
Sanitation											
Refuse removal											
Other											
sub-total		-	-	-	-	-	-	-	-	-	-
VAT on Services											
Total small household bill:		-	-	-	-	-	-	-	-	-	-
% increase/-decrease			-	-	-	-	-		-	-	-
<u>Monthly Account for Household - 'Indigent'</u>	3										
<u>Household receiving free basic services</u>											
Rates and services charges:											
Property rates											
Electricity: Basic levy											
Electricity: Consumption											
Water: Basic levy											
Water: Consumption											
Sanitation											
Refuse removal											
Other											
sub-total		-	-	-	-	-	-	-	-	-	-
VAT on Services											
Total small household bill:		-	-	-	-	-	-	-	-	-	-
% increase/-decrease			-	-	-	-	-		-	-	-

DC9 Frances Baard - Supporting Table SA15 Investment particulars by type

Investment type	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
R thousand										
Parent municipality	1									
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank		87 000	82 400	84 500	59 600	59 600	68 000	44 000	41 000	32 500
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Municipal Bonds										
Municipality sub-total		87 000	82 400	84 500	59 600	59 600	68 000	44 000	41 000	32 500
Entities										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank										
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Entities sub-total		-	-	-	-	-	-	-	-	-
Consolidated total:		87 000	82 400	84 500	59 600	59 600	68 000	44 000	41 000	32 500

DC9 Frances Baard - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate 3.	Commission Paid (Rands)	Commission Recipient	Expiry date of investment
Name of institution & investment ID	1	Yrs/Months							
Parent municipality									
Municipality sub-total									
Entities									
Entities sub-total									
TOTAL INVESTMENTS AND INTEREST	1								



### DC9 Frances Baard - Supporting Table SA17 Borrowing

Borrowing - Categorised by type	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
<b>Parent municipality</b>										
Long-Term Loans (annuity/reducing balance)		10 041	8 435	6 699	6 649	6 649	6 649	2 487	-	-
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
<b>Municipality sub-total</b>	1	10 041	8 435	6 699	6 649	6 649	6 649	2 487	-	-
<b>Entities</b>										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
<b>Entities sub-total</b>	1	-	-	-	-	-	-	-	-	-
<b>Total Borrowing</b>	1	10 041	8 435	6 699	6 649	6 649	6 649	2 487	-	-

Unspent Borrowing - Categorized by type									
<b>Parent municipality</b>									
Long-Term Loans (annuity/reducing balance)									
Long-Term Loans (non-annuity)									
Local registered stock									
Instalment Credit									
Financial Leases									
PPP liabilities									
Finance Granted By Cap Equipment Supplier									
Marketable Bonds									
Non-Marketable Bonds									
Bankers Acceptances									
Financial derivatives									
Other Securities									
Municipality sub-total	1	-	-	-	-	-	-	-	-
<b>Entities</b>									
Long-Term Loans (annuity/reducing balance)									
Long-Term Loans (non-annuity)									
Local registered stock									
Instalment Credit									
Financial Leases									
PPP liabilities									
Finance Granted By Cap Equipment Supplier									
Marketable Bonds									
Non-Marketable Bonds									
Bankers Acceptances									
Financial derivatives									
Other Securities									
Entities sub-total	1	-	-	-	-	-	-	-	-
Total Unspent Borrowing	1	-	-	-	-	-	-	-	-

## DC9 Frances Baard - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
R thousand										
<b>RECEIPTS:</b>	1, 2									
<b><u>Operating Transfers and Grants</u></b>										
National Government:		89 692	93 130	100 618	104 279	103 779	104 279	110 016	116 481	113 933
Local Government Equitable Share		10 391	10 329	9 965	10 002	10 002	10 002	8 921	7 601	7 601
Special Contribution: Councillor Remuneration		3 318	3 716	4 683	–	–	–	–	–	–
Levy Replacement	3	73 733	75 945	82 780	88 934	88 434	88 934	96 458	104 049	104 049
Finance Management Grant		1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250
Municipal Systems Improvement		1 000	890	934	940	940	940	960	1 033	1 033
Expanded Public Works Programme		–	1 000	1 006	1 000	1 000	1 000	–	–	–
Roads Asset Management Grant		–	–	–	2 153	2 153	2 153	2 427	2 548	–
Provincial Government:		2 266	1 850	2 710	2 030	8 886	8 886	2 120	1 735	1 735
Housing	4	270	1 000	1 380	1 400	3 756	3 756	1 000	1 000	1 000
Near Grant		607	300	315	315	315	315	350	367	367
Fire Fighting Equipment Grant		389	300	315	315	315	315	350	368	368
NC Tourism			150	200	–	–	–	–	–	–
Operation Khotso Pula Nala						4 000	4 000			
District Aids Programme			100	500	–	500	500	420	–	–
Expanded Public Works Programme		1 000								
District Municipality:		–	–	–	–	–	–	–	–	–
[insert description]										
Other grant providers:		175	92	77	200	200	200	220	220	220
Seta Skills Grant		175	77	77	200	200	200	220	220	220
ABSA			15							
Total Operating Transfers and Grants	5	92 133	95 072	103 405	106 509	112 865	113 365	112 356	118 436	115 888
<b><u>Capital Transfers and Grants</u></b>										
National Government:		–	–	–	–	–	–	–	–	–
Other capital transfers/grants [insert desc]										
Provincial Government:		–	–	–	–	–	–	–	–	–
Other capital transfers/grants [insert description]										
District Municipality:		–	–	–	–	–	–	–	–	–
[insert description]										
Other grant providers:		595	–	–	–	–	–	–	–	–
Koopmansfontein Self Build Electricity		595								
Total Capital Transfers and Grants	5	595	–	–	–	–	–	–	–	–
TOTAL RECEIPTS OF TRANSFERS & GRANTS		92 727	95 072	103 405	106 509	112 865	113 365	112 356	118 436	115 888

## DC9 Frances Baard - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
R thousand										
<b>EXPENDITURE:</b>	1									
<b><u>Operating expenditure of Transfers and Grants</u></b>										
<b>National Government:</b>		90 532	93 218	100 358	104 279	103 779	104 279	110 016	116 481	113 933
Local Government Equitable Share		10 391	4 000	9 965	10 002	10 002	10 002	8 921	7 601	7 601
Special Contribution: Councillor Remuneration		3 318	3 716	4 683	–	–	–	–	–	–
Levy replacement		73 733	82 274	82 780	88 934	88 434	88 934	96 458	104 049	104 049
Finance Management		1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250
Municipal Systems Improvement		733	978	674	940	940	940	960	1 033	1 033
Expanded Public Works Programme		1 107	1 000	1 006	1 000	1 000	1 000	–	–	–
Roads asset management					2 153	2 153	2 153	2 427	2 548	–
<b>Provincial Government:</b>		3 356	1 758	1 945	2 030	8 886	8 886	2 120	1 735	1 735
Housing		983	1 000	1 380	1 400	3 756	3 756	1 000	1 000	1 000
Near Grant		1 176	300	315	315	315	315	350	367	367
Fire Fighting Equipment Grant		1 112	300		315	315	315	350	368	368
NC Tourism			150	200	–	–	–	–	–	–
Environmental Health Recycling Grant		6	8		–	4 000	4 000	–	–	–
District Aids Programme				50	–	500	500	420	–	–
Expanded Public Works Programme		78			–	–	–	–	–	–
<b>District Municipality:</b>		–	–	–	–	–	–	–	–	–
<i>[insert description]</i>										
<b>Other grant providers:</b>		175	77	92	200	200	200	220	220	220
<i>Seta Skills Grant</i>		175	77	77	200	200	200	220	220	220
<i>ABSA</i>				15						
<b>Total operating expenditure of Transfers and Grants:</b>		94 062	95 053	102 395	106 509	112 865	113 365	112 356	118 436	115 888
<b><u>Capital expenditure of Transfers and Grants</u></b>										
<b>National Government:</b>		–	–	–	–	–	–	–	–	–
<b>Other capital transfers/grants [insert desc]</b>										
<b>Provincial Government:</b>		–	–	–	–	–	–	–	–	–
<b>Other capital transfers/grants [insert description]</b>										
<b>District Municipality:</b>		–	–	–	–	–	–	–	–	–
<i>[insert description]</i>										
<b>Other grant providers:</b>		–	–	–	–	–	–	–	–	–
<i>Koopmansfontein Self Build Electricity</i>										
<b>Total capital expenditure of Transfers and Grants</b>		–	–	–	–	–	–	–	–	–
<b>TOTAL EXPENDITURE OF TRANSFERS AND GRANTS</b>		94 062	95 053	102 395	106 509	112 865	113 365	112 356	118 436	115 888

DC9 Frances Baard - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
R thousand										
<b>Operating transfers and grants:</b>	1,3									
<b>National Government:</b>										
Balance unspent at beginning of the year		107	267	-	-				-	-
Current year receipts		89 692	93 130	100 618	104 279	103 779	104 279	110 016	116 481	113 933
<b>Conditions met - transferred to revenue</b>		89 532	93 218	100 358	104 279	103 779	104 279	110 016	116 481	113 933
Conditions still to be met - transferred to liabilities		267	179	260	-	-	-	-	-	-
<b>Provincial Government:</b>										
Balance unspent at beginning of the year		2 072	60	167						
Current year receipts		2 266	1 850	2 710	2 030	8 886	8 886	2 120	1 735	1 735
<b>Conditions met - transferred to revenue</b>		4 277	1 743	1 960	2 030	8 886	8 886	2 120	1 735	1 735
Conditions still to be met - transferred to liabilities		60	167	918	-	-	-	-	-	-
<b>District Municipality:</b>										
Balance unspent at beginning of the year										
Current year receipts										
<b>Conditions met - transferred to revenue</b>		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
<b>Other grant providers:</b>										
Balance unspent at beginning of the year		-	-	-	-	-	-	-	-	-
Current year receipts		175	92	77	200	200	200	220	220	220
<b>Conditions met - transferred to revenue</b>		175	92	77	200	200	200	220	220	220
Conditions still to be met - transferred to liabilities		-	-	-	-	-	-	-	-	-
<b>Total operating transfers and grants revenue</b>		93 984	95 053	102 395	106 509	112 865	113 365	112 356	118 436	115 888
<b>Total operating transfers and grants - CTBM</b>	2	327	346	1 178	-	-	-	-	-	-
<b>Capital transfers and grants:</b>	1,3									
<b>National Government:</b>										
Balance unspent at beginning of the year										
Current year receipts										
<b>Conditions met - transferred to revenue</b>		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
<b>Provincial Government:</b>										
Balance unspent at beginning of the year										
Current year receipts										
<b>Conditions met - transferred to revenue</b>		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
<b>District Municipality:</b>										
Balance unspent at beginning of the year										
Current year receipts										
<b>Conditions met - transferred to revenue</b>		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
<b>Other grant providers:</b>										
Balance unspent at beginning of the year										
Current year receipts		595								
<b>Conditions met - transferred to revenue</b>		595	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		-								
<b>Total capital transfers and grants revenue</b>		595	-	-	-	-	-	-	-	-
<b>Total capital transfers and grants - CTBM</b>	2	-	-	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS AND GRANTS REVENUE</b>		94 579	95 053	102 395	106 509	112 865	113 365	112 356	118 436	115 888
<b>TOTAL TRANSFERS AND GRANTS - CTBM</b>		327	346	1 178	-	-	-	-	-	-

DC9 Frances Baard - Supporting Table SA21 Transfers and grants made by the municipality

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
<b>R thousand</b>											
<b>Cash Transfers to other municipalities</b>											
<i>Insert description</i>	1										
Dikgallong Municipality (NC092)		4 322	2 969	4 735	2 500	2 500	2 500		2 500	2 500	2 500
Magareng Municipality (NC093)		3 127	6 895	5 000	2 500	2 500	2 500		2 500	2 500	2 500
Phokwane Municipality (NC094)		7 280	3 982	3 387	2 500	2 500	2 500		2 500	2 500	2 500
Sol Plaatje Municipality (NC091)		2 761	3 000	4 326	2 500	2 500	2 500		2 500	2 500	2 500
District Management Areas		240									
Operational Khotso Pula Nala							4 000				
Frances Baard District municipality								5 000			
Capital											
Dikgallong Municipality (NC092)		1 989	2 591		5 320	5 320	9 804		5 000	5 000	5 000
Magareng Municipality (NC093)		2 503	2 457	2 500	10 000	10 000	9 500	-	5 000	5 000	5 000
Phokwane Municipality (NC094)		2 898	3 061	4 988	11 000	11 000	5 700		10 000	5 000	5 000
Sol Plaatje Municipality (NC091)		901	1 500	2 500	5 000	5 000	4 750		5 000	5 000	5 000
<b>Total Cash Transfers To Municipalities:</b>		<b>26 021</b>	<b>26 455</b>	<b>27 435</b>	<b>41 320</b>	<b>41 320</b>	<b>43 754</b>	<b>-</b>	<b>40 000</b>	<b>30 000</b>	<b>30 000</b>
<b>Cash Transfers to Entities/Other External Mechanisms</b>											
<i>Insert description</i>	2										
<b>Total Cash Transfers To Entities/Ems'</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Cash Transfers to other Organs of State</b>											
<i>Insert description</i>	3										
<b>Total Cash Transfers To Other Organs Of State:</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Cash Transfers to Organisations</b>											
Northern Cape Tourism Authority		135	135	135	135	135	135		135	135	135
<b>Total Cash Transfers To Organisations</b>		<b>135</b>	<b>135</b>	<b>135</b>	<b>135</b>	<b>135</b>	<b>135</b>	<b>-</b>	<b>135</b>	<b>135</b>	<b>135</b>
<b>Cash Transfers to Groups of Individuals</b>											
Council Administration					331	831	802	-	697	396	407
Council		-	-	102	400	400	39		600	600	600
Municipal Manager		12	-	11	-	-	-				
Communications		384	6		495	495	523	-	49	52	54
Special projects: Finance		1 505	731	2 728	1 700	1 934	1 700		1 810	910	910
Employment assistance program		10	10	113	200	200	9		80	80	80
Employee wellness programs		559	253	477	100	100	198		300	330	363
HR Projects											
Information systems		150	-	1	7	7	1		6	7	7
Other Infrastructure Projects		-			5	6 159	2 158		2 433	2 554	6
IDP / PMS Projects		43	3	44	59	59	58		63	66	69
Tourism Projects		1 218	1 510	1 886	3 398	3 408	2 925		3 364	3 735	4 035
MSIG Projects		733	978	760	940	940	862	-	960	1 033	1 033
Special Projects		1 906	3	7							
Local Economic Development		115	1 490	2 080	2 979	2 979	2 733	-	2 968	3 342	3 034
Environmental Health Projects		-	55	273	110	110	99	-	357	375	390
Community Development		591									
GIS Programmes		334	773	594	600	600	600	-	425	285	300
Spatial Planning		698	461	63	2 337	2 378	1 644	-	482	506	526
Disaster Management		-			1 178	1 338	1 271	-	427	446	448
Disaster emergency Projects		114	570	393				-			
Special Programmes & Youth		-	137		550	550	550	-	595	624	648
Finance		907	-								
Sprcial Projects: Housing		-	72	82	150	2 420	2 462	-	35	15	15
Internal Audit				92	-	-	-	-	-	-	300
<b>Total Cash Transfers To Groups Of Individuals:</b>		<b>9 280</b>	<b>7 052</b>	<b>9 706</b>	<b>15 537</b>	<b>24 907</b>	<b>18 635</b>	<b>-</b>	<b>15 651</b>	<b>15 355</b>	<b>13 226</b>
<b>TOTAL CASH TRANSFERS AND GRANTS</b>	<b>6</b>	<b>35 437</b>	<b>33 642</b>	<b>37 276</b>	<b>56 992</b>	<b>66 362</b>	<b>62 524</b>	<b>-</b>	<b>55 786</b>	<b>45 490</b>	<b>43 361</b>
<b>Non-Cash Transfers to other municipalities</b>											
<i>Insert description</i>											
<b>Total Non-Cash Transfers To Municipalities:</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Non-Cash Transfers to Entities/Other External Mechanisms</b>											
<i>Insert description</i>	2										
<b>Total Non-Cash Transfers To Entities/Ems'</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Non-Cash Transfers to other Organs of State</b>											
<i>Insert description</i>	3										
<b>Total Non-Cash Transfers To Other Organs Of State:</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Non-Cash Grants to Organisations</b>											
<i>Insert description</i>											
<b>Total Non-Cash Grants To Organisations</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Groups of Individuals</b>											
<i>Insert description</i>	5										
<b>Total Non-Cash Grants To Groups Of Individuals:</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL NON-CASH TRANSFERS AND GRANTS</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL TRANSFERS AND GRANTS</b>	<b>6</b>	<b>35 437</b>	<b>33 642</b>	<b>37 276</b>	<b>56 992</b>	<b>66 362</b>	<b>62 524</b>	<b>-</b>	<b>55 786</b>	<b>45 490</b>	<b>43 361</b>

DC9 Frances Baard - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
R thousand		A	B	C	D	E	F	G	H	I
<b>Councillors (Political Office Bearers plus Other)</b>										
Basic Salaries and Wages		3 670	3 688	3 891	4 478	4 478	3 906	4 792	4 986	5 236
Pension and UIF Contributions		165	173	184	200	200	184	212	222	233
Medical Aid Contributions		17	17	17	-	-	17	-	-	-
Motor Vehicle Allowance		994	1 189	1 306	1 321	1 321	1 294	1 390	1 390	1 390
Cellphone Allowance		227	248	223	244	244	223	223	223	223
Housing Allowances										
Other benefits and allowances		87	107	70	94	94	83	98	100	104
<b>Sub Total - Councillors</b>		<b>5 160</b>	<b>5 424</b>	<b>5 691</b>	<b>6 337</b>	<b>6 337</b>	<b>5 707</b>	<b>6 715</b>	<b>6 922</b>	<b>7 185</b>
<b>% increase</b>	4		5.1%	4.9%	11.3%	-	(9.9%)	17.6%	3.1%	3.8%
<b>Senior Managers of the Municipality</b>										
Basic Salaries and Wages		2 295	4 377	2 963	5 212	5 212	5 212	4 760	5 133	5 252
Pension and UIF Contributions		225	520	155	914	914	914	401	293	316
Medical Aid Contributions		68	118	112	4	4	4	-	-	-
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	434	435	440	440	440	440	440	440
Motor Vehicle Allowance		195	480	307	317	317	317	487	970	1 032
Cellphone Allowance		48	89	60	96	96	96	96	96	96
Housing Allowances		18	10	-	6	6	6	-	-	-
Other benefits and allowances		24	52	65	81	81	81	67	76	80
Payments in lieu of leave		-	-	-	115	115	115	100	108	116
Long service awards		-	-	-	26	26	26	-	-	-
Post-retirement benefit obligations		-	-	-	-	-	-	-	-	-
<b>Sub Total - Senior Managers of Municipality</b>		<b>2 872</b>	<b>6 080</b>	<b>4 096</b>	<b>7 211</b>	<b>7 211</b>	<b>7 211</b>	<b>6 350</b>	<b>7 116</b>	<b>7 334</b>
<b>% increase</b>	4		111.7%	(32.6%)	76.0%	-	-	(11.9%)	12.1%	3.1%
<b>Other Municipal Staff</b>										
Basic Salaries and Wages		24 910	24 290	30 362	36 860	36 860	30 771	40 521	43 557	47 581
Pension and UIF Contributions		4 002	3 918	4 894	6 533	6 533	4 762	6 733	7 345	7 984
Medical Aid Contributions		1 202	1 272	1 291	447	447	1 445	1 655	1 535	1 626
Overtime		54	72	-	78	78	-	-	-	-
Performance Bonus		366	-	51	-	-	-	-	-	-
Motor Vehicle Allowance		2 108	2 156	3 156	3 109	3 109	3 069	3 455	3 365	3 208
Cellphone Allowance		144	94	149	97	97	124	123	123	123
Housing Allowances		395	196	265	236	236	390	391	391	391
Other benefits and allowances		1 001	1 038	875	1 090	1 090	1 239	448	425	263
Payments in lieu of leave		1 121	1 406	1 437	825	825	806	850	928	1 008
Long service awards		209	131	142	188	188	245	152	175	178
Post-retirement benefit obligations		1 038	360	395	874	874	465	536	587	643
<b>Sub Total - Other Municipal Staff</b>		<b>36 551</b>	<b>34 934</b>	<b>43 017</b>	<b>50 339</b>	<b>50 339</b>	<b>43 315</b>	<b>54 865</b>	<b>58 432</b>	<b>63 006</b>
<b>% increase</b>	4		(4.4%)	23.1%	17.0%	-	(14.0%)	26.7%	6.5%	7.8%
<b>Total Parent Municipality</b>		<b>44 583</b>	<b>46 438</b>	<b>52 804</b>	<b>63 886</b>	<b>63 886</b>	<b>56 233</b>	<b>67 929</b>	<b>72 469</b>	<b>77 525</b>
			4.2%	13.7%	21.0%	-	(12.0%)	20.8%	6.7%	7.0%
<b>Board Members of Entities</b>										
Basic Salaries and Wages										
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime										
Performance Bonus										
Motor Vehicle Allowance										
Cellphone Allowance										
Housing Allowances										
Other benefits and allowances										
Board Fees										
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations										
<b>Sub Total - Board Members of Entities</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>% increase</b>	4		-	-	-	-	-	-	-	-
<b>Senior Managers of Entities</b>										
Basic Salaries and Wages										
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime										
Performance Bonus										
Motor Vehicle Allowance										
Cellphone Allowance										
Housing Allowances										
Other benefits and allowances										
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations										
<b>Sub Total - Senior Managers of Entities</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>% increase</b>	4		-	-	-	-	-	-	-	-
<b>Other Staff of Entities</b>										
Basic Salaries and Wages										
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime										
Performance Bonus										
Motor Vehicle Allowance										
Cellphone Allowance										
Housing Allowances										
Other benefits and allowances										
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations										
<b>Sub Total - Other Staff of Entities</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>% increase</b>	4		-	-	-	-	-	-	-	-
<b>Total Municipal Entities</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL SALARY, ALLOWANCES &amp; BENEFITS</b>		<b>44 583</b>	<b>46 438</b>	<b>52 804</b>	<b>63 886</b>	<b>63 886</b>	<b>56 233</b>	<b>67 929</b>	<b>72 469</b>	<b>77 525</b>
<b>% increase</b>	4		4.2%	13.7%	21.0%	-	(12.0%)	20.8%	6.7%	7.0%
<b>TOTAL MANAGERS AND STAFF</b>	5,7	<b>39 423</b>	<b>41 014</b>	<b>47 113</b>	<b>57 549</b>	<b>57 549</b>	<b>50 526</b>	<b>61 215</b>	<b>65 547</b>	<b>70 340</b>

## DC9 Frances Baard - Supporting Table SA23 Salaries, allowances &amp; benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
<b>Councillors</b>	3							
Speaker	4		429 128	73 535	170 073			672 737
Chief Whip								-
Executive Mayor			518 851	88 264	207 375			814 490
Deputy Executive Mayor								-
Executive Committee			2 313 273	115 725	732 418			3 161 415
Total for all other councillors			1 950 213	115 725				2 065 938
<b>Total Councillors</b>	8	-	5 211 465	393 249	1 109 866			6 714 580
<b>Senior Managers of the Municipality</b>	5							
Municipal Manager (MM)			1 382 919	412 445	96 592	120 000		2 011 956
Chief Finance Officer			780 000	37 530	283 533	80 000		1 181 063
			780 000	165 330	18 000	80 000		1 043 330
			780 000	36 090	139 533	80 000		1 035 623
			780 000	36 510	181 533	80 000		1 078 043
List of each official with packages >= senior manager								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
<b>Total Senior Managers of the Municipality</b>	8,10	-	4 502 919	687 905	719 191	440 000		6 350 015
<b>A Heading for Each Entity</b>	6,7							
List each member of board by designation								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
<b>Total for municipal entities</b>	8,10	-	-	-	-	-		-
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	10	-	9 714 384	1 081 154	1 829 057	440 000		13 064 595

## DC9 Frances Baard - Supporting Table SA24 Summary of personnel numbers

[illegible]



DC9 Frances Baard - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
<b>Revenue By Source</b>																
Property rates													-	-	-	-
Property rates - penalties & collection charges													-	-	-	-
Service charges - electricity revenue													-	-	-	-
Service charges - water revenue													-	-	-	-
Service charges - sanitation revenue													-	-	-	-
Service charges - refuse revenue													-	-	-	-
Service charges - other													-	-	-	-
Rental of facilities and equipment		30	30	252	30	30	252	30	50	252	30	30	64	1 081	1 120	1 176
Interest earned - external investments		454	454	454	454	454	454	454	454	454	454	454	454	5 443	5 648	5 820
Interest earned - outstanding debtors													-	-	-	-
Dividends received													-	-	-	-
Fines													-	-	-	-
Licences and permits													-	-	-	-
Agency services													-	-	-	-
Transfers recognised - operational		36 376	2 427		1 000	35 126		420	220	35 726	1 000	60	-	112 356	118 436	115 888
Other revenue		8	8	8	8	8	8	8	8	8	8	8	8	100	100	100
Gains on disposal of PPE													30	30	35	38
<b>Total Revenue (excluding capital transfers and contribution)</b>		<b>36 868</b>	<b>2 919</b>	<b>714</b>	<b>1 492</b>	<b>35 618</b>	<b>714</b>	<b>912</b>	<b>732</b>	<b>36 441</b>	<b>1 492</b>	<b>552</b>	<b>556</b>	<b>119 010</b>	<b>125 339</b>	<b>123 022</b>
<b>Expenditure By Type</b>																
Employee related costs		4 247	4 247	4 247	4 854	7 281	4 854	4 854	4 854	4 854	5 461	5 461	5 997	61 215	65 547	70 340
Remuneration of councillors		470	470	470	537	806	537	537	537	537	604	604	604	6 715	6 922	7 185
Debt impairment													3	3	3	3
Depreciation & asset impairment		268	268	268	306	306	306	344	344	344	344	344	383	3 827	4 027	4 227
Finance charges							388						1 777	2 166	4 693	4 548
Bulk purchases													-	-	-	-
Other materials		53	135	334	275	570	213	144	596	434	343	1 059	251	4 406	4 506	4 626
Contracted services													-	-	-	-
Transfers and grants		558	1 674	3 905	3 347	3 905	8 368	558	8 368	8 926	3 905	7 810	4 463	55 786	45 490	43 361
Other expenditure		1 419	1 419	1 419	1 419	1 419	1 419	1 419	1 419	1 419	1 419	1 419	4 664	20 276	21 300	20 574
Loss on disposal of PPE													210	210	210	210
<b>Total Expenditure</b>		<b>7 015</b>	<b>8 213</b>	<b>10 644</b>	<b>10 739</b>	<b>14 288</b>	<b>16 086</b>	<b>7 857</b>	<b>16 119</b>	<b>16 515</b>	<b>12 077</b>	<b>16 698</b>	<b>18 352</b>	<b>154 604</b>	<b>152 698</b>	<b>155 074</b>
<b>Surplus/(Deficit)</b>		<b>29 853</b>	<b>(5 294)</b>	<b>(9 929)</b>	<b>(9 247)</b>	<b>21 331</b>	<b>(15 372)</b>	<b>(6 945)</b>	<b>(15 388)</b>	<b>19 925</b>	<b>(10 585)</b>	<b>(16 146)</b>	<b>(17 796)</b>	<b>(35 593)</b>	<b>(27 359)</b>	<b>(32 052)</b>
Transfers recognised - capital													-	-	-	-
Contributions recognised - capital													-	-	-	-
Contributed assets													-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>29 853</b>	<b>(5 294)</b>	<b>(9 929)</b>	<b>(9 247)</b>	<b>21 331</b>	<b>(15 372)</b>	<b>(6 945)</b>	<b>(15 388)</b>	<b>19 925</b>	<b>(10 585)</b>	<b>(16 146)</b>	<b>(17 796)</b>	<b>(35 593)</b>	<b>(27 359)</b>	<b>(32 052)</b>
Taxation													-	-	-	-
Attributable to minorities													-	-	-	-
Share of surplus/ (deficit) of associate													-	-	-	-
<b>Surplus/(Deficit)</b>	<b>1</b>	<b>29 853</b>	<b>(5 294)</b>	<b>(9 929)</b>	<b>(9 247)</b>	<b>21 331</b>	<b>(15 372)</b>	<b>(6 945)</b>	<b>(15 388)</b>	<b>19 925</b>	<b>(10 585)</b>	<b>(16 146)</b>	<b>(17 796)</b>	<b>(35 593)</b>	<b>(27 359)</b>	<b>(32 052)</b>

DC9 Frances Baard - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
<b>R thousand</b>																
<b>Revenue by Vote</b>																
Vote 1 - Executive & Council								420					-	420	-	-
Vote 2 - Budget & Treasury		33 111	468	468	468	33 111	468	468	468	33 111	468	468	498	103 573	111 378	111 556
Vote 3 - Corporate Services											700		-	700	735	735
Vote 4 - Planning & Development										600	300	60	-	960	1 033	1 033
Vote 5 - Project Management & Advisory Services		3 758	2 451	246	1 024	2 508	246	24	264	2 730	24	24	58	13 357	12 193	9 699
Vote 6 - [NAME OF VOTE 6]													-	-	-	-
Vote 7 - [NAME OF VOTE 7]													-	-	-	-
Vote 8 - [NAME OF VOTE 8]													-	-	-	-
Vote 9 - [NAME OF VOTE 9]													-	-	-	-
Vote 10 - [NAME OF VOTE 10]													-	-	-	-
Vote 11 - [NAME OF VOTE 11]													-	-	-	-
Vote 12 - [NAME OF VOTE 12]													-	-	-	-
Vote 13 - [NAME OF VOTE 13]													-	-	-	-
Vote 14 - [NAME OF VOTE 14]													-	-	-	-
Vote 15 - [NAME OF VOTE 15]													-	-	-	-
<b>Total Revenue by Vote</b>		36 868	2 919	714	1 492	35 618	714	912	732	36 441	1 492	552	556	119 010	125 339	123 022
<b>Expenditure by Vote to be appropriated</b>																
Vote 1 - Executive & Council		1 840	1 942	2 268	2 306	2 935	2 177	1 963	2 311	2 144	2 266	2 428	2 761	27 343	28 047	29 639
Vote 2 - Budget & Treasury		1 246	1 335	1 590	1 664	2 267	1 975	1 432	1 819	1 698	1 732	2 016	3 761	22 536	24 821	26 140
Vote 3 - Corporate Services		1 803	1 946	2 390	2 456	3 471	2 178	2 053	2 561	2 267	2 484	3 002	2 382	28 992	30 439	31 947
Vote 4 - Planning & Development		903	1 089	1 488	1 491	2 037	2 181	1 013	2 232	2 268	1 647	2 284	1 712	20 343	21 932	22 999
Vote 5 - Project Management & Advisory Services		1 223	1 901	2 907	2 822	3 578	7 575	1 397	7 196	8 139	3 948	6 968	7 735	55 391	47 459	44 349
Vote 6 - [NAME OF VOTE 6]													-	-	-	-
Vote 7 - [NAME OF VOTE 7]													-	-	-	-
Vote 8 - [NAME OF VOTE 8]													-	-	-	-
Vote 9 - [NAME OF VOTE 9]													-	-	-	-
Vote 10 - [NAME OF VOTE 10]													-	-	-	-
Vote 11 - [NAME OF VOTE 11]													-	-	-	-
Vote 12 - [NAME OF VOTE 12]													-	-	-	-
Vote 13 - [NAME OF VOTE 13]													-	-	-	-
Vote 14 - [NAME OF VOTE 14]													-	-	-	-
Vote 15 - [NAME OF VOTE 15]													-	-	-	-
<b>Total Expenditure by Vote</b>		7 015	8 213	10 644	10 739	14 288	16 086	7 857	16 119	16 515	12 077	16 698	18 352	154 604	152 698	155 074
<b>Surplus/(Deficit) before assoc.</b>		29 853	(5 294)	(9 929)	(9 247)	21 331	(15 372)	(6 945)	(15 388)	19 925	(10 585)	(16 146)	(17 796)	(35 593)	(27 359)	(32 052)
Taxation													-	-	-	-
Attributable to minorities													-	-	-	-
Share of surplus/ (deficit) of associate													-	-	-	-
<b>Surplus/(Deficit)</b>	1	29 853	(5 294)	(9 929)	(9 247)	21 331	(15 372)	(6 945)	(15 388)	19 925	(10 585)	(16 146)	(17 796)	(35 593)	(27 359)	(32 052)

DC9 Frances Baard - Supporting Table SA27 Budgeted monthly revenue and expenditure (standard classification)

Description		Ref	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
R thousand			July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
<b>Revenue - Standard</b>																	
Governance and administration			33 111	468	468	468	33 111	468	888	468	33 111	468	468	498	103 993	111 378	111 556
Executive and council			-	-	-	-	-	-	420	-	-	-	-	-	420	-	-
Budget and treasury office			33 111	468	468	468	33 111	468	468	468	33 111	468	468	498	103 573	111 378	111 556
Corporate services			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and public safety			-	-	-	-	-	-	-	-	1 000	700	-	-	1 700	1 735	1 735
Community and social services			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sport and recreation			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety			-	-	-	-	-	-	-	-	-	700	-	-	700	735	735
Housing			-	-	-	-	-	-	-	-	1 000	-	-	-	1 000	1 000	1 000
Health			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and environmental services			3 758	2 451	246	1 024	2 508	246	24	264	2 330	324	84	58	13 317	12 226	9 732
Planning and development			3 758	2 451	246	1 024	2 508	246	24	264	2 330	324	84	58	13 317	12 226	9 732
Road transport			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Environmental protection			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading services			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Electricity			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste management			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue - Standard			36 868	2 919	714	1 492	35 618	714	912	732	36 441	1 492	552	556	119 010	125 339	123 022
<b>Expenditure - Standard</b>																	
Governance and administration			4 316	4 614	5 533	5 672	7 610	5 587	4 801	5 891	5 357	5 698	6 560	8 132	69 772	73 416	77 482
Executive and council			1 840	1 942	2 268	2 306	2 935	2 177	1 963	2 311	2 144	2 266	2 428	2 761	27 343	28 047	29 639
Budget and treasury office			1 246	1 335	1 590	1 664	2 267	1 975	1 432	1 819	1 698	1 732	2 016	3 761	22 536	24 821	26 140
Corporate services			1 230	1 336	1 674	1 702	2 408	1 435	1 407	1 760	1 515	1 700	2 116	1 609	19 894	20 548	21 702
Community and public safety			787	830	972	1 019	1 424	917	878	999	910	1 028	1 104	1 001	11 869	12 659	13 591
Community and social services			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sport and recreation			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety			360	383	450	474	670	461	408	505	471	494	567	485	5 728	6 337	6 859
Housing			428	447	522	546	754	457	470	494	439	534	536	515	6 141	6 322	6 732
Health			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and environmental services			1 776	2 562	3 782	3 716	4 834	8 946	2 030	8 590	9 581	4 979	8 416	8 815	68 026	61 232	58 203
Planning and development			1 562	2 335	3 517	3 436	4 442	8 664	1 792	8 294	9 300	4 689	8 098	8 527	64 656	57 678	54 817
Road transport			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Environmental protection			213	227	265	280	393	282	238	296	281	290	318	287	3 371	3 554	3 385
Trading services			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Electricity			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste management			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other			136	208	356	331	420	636	148	640	668	372	617	405	4 936	5 391	5 799
Total Expenditure - Standard			7 015	8 213	10 644	10 739	14 288	16 086	7 857	16 119	16 515	12 077	16 698	18 352	154 604	152 698	155 074
Surplus/(Deficit) before assoc.			29 853	(5 294)	(9 929)	(9 247)	21 331	(15 372)	(6 945)	(15 388)	19 925	(10 585)	(16 146)	(17 796)	(35 593)	(27 359)	(32 052)
Share of surplus/ (deficit) of associate			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)		1	29 853	(5 294)	(9 929)	(9 247)	21 331	(15 372)	(6 945)	(15 388)	19 925	(10 585)	(16 146)	(17 796)	(35 593)	(27 359)	(32 052)

DC9 Frances Baard - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
R thousand																
Multi-year expenditure to be appropriated	1												-	-	-	-
Vote 1 - Executive & Council													-	-	-	-
Vote 2 - Budget & Treasury													-	-	-	-
Vote 3 - Corporate Services													-	-	-	-
Vote 4 - Planning & Development													-	-	-	-
Vote 5 - Project Management & Advisory Services													-	-	-	-
Vote 6 - [NAME OF VOTE 6]													-	-	-	-
Vote 7 - [NAME OF VOTE 7]													-	-	-	-
Vote 8 - [NAME OF VOTE 8]													-	-	-	-
Vote 9 - [NAME OF VOTE 9]													-	-	-	-
Vote 10 - [NAME OF VOTE 10]													-	-	-	-
Vote 11 - [NAME OF VOTE 11]													-	-	-	-
Vote 12 - [NAME OF VOTE 12]													-	-	-	-
Vote 13 - [NAME OF VOTE 13]													-	-	-	-
Vote 14 - [NAME OF VOTE 14]													-	-	-	-
Vote 15 - [NAME OF VOTE 15]													-	-	-	-
Capital multi-year expenditure sub-total	2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Single-year expenditure to be appropriated																
Vote 1 - Executive & Council				79									-	79	-	-
Vote 2 - Budget & Treasury									1 746				-	1 746	700	900
Vote 3 - Corporate Services									1 700		3 465		-	5 165	120	120
Vote 4 - Planning & Development			46										-	46	-	-
Vote 5 - Project Management & Advisory Services			500	1 500	1 500	2 000	500		1 500	1 000	3 500		-	12 000	-	-
Vote 6 - [NAME OF VOTE 6]													-	-	-	-
Vote 7 - [NAME OF VOTE 7]													-	-	-	-
Vote 8 - [NAME OF VOTE 8]													-	-	-	-
Vote 9 - [NAME OF VOTE 9]													-	-	-	-
Vote 10 - [NAME OF VOTE 10]													-	-	-	-
Vote 11 - [NAME OF VOTE 11]													-	-	-	-
Vote 12 - [NAME OF VOTE 12]													-	-	-	-
Vote 13 - [NAME OF VOTE 13]													-	-	-	-
Vote 14 - [NAME OF VOTE 14]													-	-	-	-
Vote 15 - [NAME OF VOTE 15]													-	-	-	-
Capital single-year expenditure sub-total	2	-	546	1 579	1 500	2 000	500	-	4 946	1 000	6 965	-	-	19 036	820	1 020
Total Capital Expenditure	2	-	546	1 579	1 500	2 000	500	-	4 946	1 000	6 965	-	-	19 036	820	1 020

DC9 Frances Baard - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)

Description	Ref	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
<b>R thousand</b>																
<b>Capital Expenditure - Standard</b>	1															
<i>Governance and administration</i>		-	-	79	-	-	-	-	2 781	-	-	-	-	2 860	820	1 020
Executive and council		-	-	79	-	-	-	-	-	-	-	-	-	79	-	-
Budget and treasury office		-	-	-	-	-	-	-	1 746	-	-	-	-	1 746	700	900
Corporate services		-	-	-	-	-	-	-	1 035	-	-	-	-	1 035	120	120
<i>Community and public safety</i>		-	-	-	-	-	-	-	665	-	3 465	-	(10)	4 120	-	-
Community and social services													-	-	-	-
Sport and recreation													-	-	-	-
Public safety									665		3 465	-	(10)	4 120	-	-
Housing													-	-	-	-
Health													-	-	-	-
<i>Economic and environmental services</i>		-	530	1 510	1 500	2 000	500	-	1 500	1 000	3 500	-	-	12 040	-	-
Planning and development		-	530	1 500	1 500	2 000	500		1 500	1 000	3 500		-	12 030	-	-
Road transport													-	-	-	-
Environmental protection				10									-	10	-	-
<i>Trading services</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Electricity													-	-	-	-
Water													-	-	-	-
Waste water management													-	-	-	-
Waste management													-	-	-	-
<i>Other</i>			16										-	16	-	-
<b>Total Capital Expenditure - Standard</b>	2	-	546	1 589	1 500	2 000	500	-	4 946	1 000	6 965	-	(10)	19 036	820	1 020
<b>Funded by:</b>																
National Government													-	-	-	-
Provincial Government													-	-	-	-
District Municipality													-	-	-	-
Other transfers and grants													-	-	-	-
Transfers recognised - capital		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public contributions & donations													-	-	-	-
Borrowing													-	-	-	-
Internally generated funds			546	1 589	1 500	2 000	500	-	4 946	1 000	6 965	-	(10)	19 036	820	1 020
<b>Total Capital Funding</b>		-	546	1 589	1 500	2 000	500	-	4 946	1 000	6 965	-	(10)	19 036	820	1 020

## DC9 Frances Baard - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
<b>R thousand</b>															
<b>Cash Receipts By Source</b>													1		
Property rates												-			
Property rates - penalties & collection charges												-			
Service charges - electricity revenue												-			
Service charges - water revenue												-			
Service charges - sanitation revenue												-			
Service charges - refuse revenue												-			
Service charges - other												-			
Rental of facilities and equipment	30	30	252	30	30	252	30	50	252	30	30	64	1 081	1 120	1 176
Interest earned - external investments	454	454	454	454	454	454	454	454	454	454	454	454	5 443	5 648	5 820
Interest earned - outstanding debtors												-			
Dividends received												-			
Fines												-			
Licences and permits												-			
Agency services												-			
Transfer receipts - operational	36 376	2 427	-	1 000	35 126	-	420	220	35 726	1 000	60	-	112 356	118 436	115 888
Other revenue	8	8	8	8	8	8	8	8	8	8	8	8	100	100	100
<b>Cash Receipts by Source</b>	<b>36 868</b>	<b>2 919</b>	<b>714</b>	<b>1 492</b>	<b>35 618</b>	<b>714</b>	<b>912</b>	<b>732</b>	<b>36 441</b>	<b>1 492</b>	<b>552</b>	<b>526</b>	<b>118 980</b>	<b>125 304</b>	<b>122 984</b>
<b>Other Cash Flows by Source</b>															
Transfer receipts - capital												-			
Contributions recognised - capital & Contributed assets												-			
Proceeds on disposal of PPE												-			
Short term loans												-			
Borrowing long term/refinancing												-		-	-
Increase (decrease) in consumer deposits												-			
Decrease (Increase) in non-current debtors												-			
Decrease (Increase) other non-current receivables												-			
Decrease (increase) in non-current investments												-			
<b>Total Cash Receipts by Source</b>	<b>36 868</b>	<b>2 919</b>	<b>714</b>	<b>1 492</b>	<b>35 618</b>	<b>714</b>	<b>912</b>	<b>732</b>	<b>36 441</b>	<b>1 492</b>	<b>552</b>	<b>526</b>	<b>118 980</b>	<b>125 304</b>	<b>122 984</b>
<b>Cash Payments by Type</b>															
Employee related costs	3 610	3 610	3 610	4 126	6 189	4 126	4 126	4 126	4 126	4 642	4 642	5 098	52 032	55 715	59 789
Remuneration of councillors	423	423	423	483	725	483	483	483	483	544	544	544	6 043	6 230	6 467
Finance charges	-	-	-	-	-	388	-	-	-	-	-	328	717	3 217	2 987
Bulk purchases - Electricity												-			
Bulk purchases - Water & Sewer												-			
Other materials	45	114	284	234	484	181	123	507	369	292	900	213	3 745	3 830	3 932
Contracted services												-			
Transfers and grants - other municipalities	513	1 540	3 593	3 079	3 593	7 699	513	7 699	8 212	3 593	7 185	4 106	51 324	41 851	39 892
Transfers and grants - other												-			
Other expenditure	1 135	1 135	1 135	1 135	1 135	1 135	1 135	1 135	1 135	1 135	1 135	3 731	16 221	17 040	16 459
<b>Cash Payments by Type</b>	<b>5 727</b>	<b>6 823</b>	<b>9 045</b>	<b>9 058</b>	<b>12 127</b>	<b>14 013</b>	<b>6 381</b>	<b>13 950</b>	<b>14 326</b>	<b>10 206</b>	<b>14 406</b>	<b>14 020</b>	<b>130 082</b>	<b>127 883</b>	<b>129 526</b>
<b>Other Cash Flows/Payments by Type</b>															
Capital assets	-	437	1 271	1 200	1 600	400	-	3 957	800	5 572	-	(8)	15 229	779	969
Repayment of borrowing						900						900	1 800	3 000	3 000
Other Cash Flows/Payments												(4 500)	(4 500)	(4 500)	(4 500)
<b>Total Cash Payments by Type</b>	<b>5 727</b>	<b>7 260</b>	<b>10 317</b>	<b>10 258</b>	<b>13 727</b>	<b>15 313</b>	<b>6 381</b>	<b>17 907</b>	<b>15 126</b>	<b>15 778</b>	<b>14 406</b>	<b>10 412</b>	<b>142 611</b>	<b>127 162</b>	<b>128 995</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD</b>	<b>31 142</b>	<b>(4 341)</b>	<b>(9 602)</b>	<b>(8 766)</b>	<b>21 891</b>	<b>(14 599)</b>	<b>(5 469)</b>	<b>(17 175)</b>	<b>21 315</b>	<b>(14 286)</b>	<b>(13 854)</b>	<b>(9 886)</b>	<b>(23 630)</b>	<b>(1 858)</b>	<b>(6 011)</b>
Cash/cash equivalents at the month/year begin:	68 066	99 207	94 866	85 264	76 498	98 389	83 791	78 322	61 146	82 461	68 175	54 321	68 066	44 435	42 577
Cash/cash equivalents at the month/year end:	99 207	94 866	85 264	76 498	98 389	83 791	78 322	61 146	82 461	68 175	54 321	44 435	44 435	42 577	36 567

DC9 Frances Baard - NOT REQUIRED - municipality does not have entities

[illegible]

DC9 Frances Baard - Supporting Table SA32 List of external mechanisms

External mechanism  Name of organisation	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
		Number			R thousand

References

- 1. Total agreement period from commencement until end
- 2. Annual value



DC9 Frances Baard - Supporting Table SA33 Contracts having future budgetary implications

[illegible]

## DC9 Frances Baard - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	
R thousand	1										
Capital expenditure on new assets by Asset Class/Sub-class											
Infrastructure	2	-	-	-	-	-	-	-	-	-	
Infrastructure - Road transport		-	-	-	-	-	-	-	-	-	
Roads, Pavements & Bridges											
Storm water											
Infrastructure - Electricity		-	-	-	-	-	-	-	-	-	
Generation											
Transmission & Reticulation											
Street Lighting											
Infrastructure - Water		-	-	-	-	-	-	-	-	-	
Dams & Reservoirs											
Water purification											
Reticulation											
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-	
Reticulation											
Sewerage purification											
Infrastructure - Other		-	-	-	-	-	-	-	-	-	
Waste Management											
Transportation											
Gas											
Other		3									
Community		762	-	-	-	-	-	-	-	-	
Parks & gardens	7										
Sportsfields & stadia											
Swimming pools											
Community halls											
Libraries											
Recreational facilities											
Fire, safety & emergency											
Security and policing											
Buses											
Clinics											
Museums & Art Galleries											
Cemeteries											
Social rental housing	8										
Other		762									
Heritage assets		-	-	-	-	-	-	-	-	-	
Buildings	9										
Other											
Investment properties		-	-	-	-	-	-	-	-	-	
Housing development											
Other											
Other assets		2 480	1 264	808	12 031	10 199	3 998	16 134	-	-	
General vehicles	10	1 992	602		1 070	1 270	1 070				
Specialised vehicles		-	-	-	6 614	4 168	93	3 800	-	-	
Plant & equipment		34	170	611	9	3					
Computers - hardware/equipment		246	478	121	62	66	73	53			
Furniture and other office equipment				76	277	692	407	49			
Abattoirs											
Markets											
Civic Land and Buildings		208						12 000			
Other Buildings								-			
Other Land						4 000	4 000	2 355			
Surplus Assets - (Investment or Inventory)											
Other				13				232			
Agricultural assets			-	-	-	-	-	-	-	-	-
List sub-class											
Biological assets		-	-	-	-	-	-	-	-	-	
List sub-class											
Intangibles		374	-	168	-	-	-	10	-	-	
Computers - software & programming		374		168				10			
Other (list sub-class)											
Total Capital Expenditure on new assets	1	3 616	1 264	976	12 031	10 199	3 998	16 144	-	-	
Specialised vehicles		-	-	-	6 614	4 168	93	3 800	-	-	
Refuse											
Fire					6 614	4 168	93	3 800			
Conservancy											
Ambulances											

DC9 Frances Baard - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description		Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
R thousand		1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Capital expenditure on renewal of existing assets by Asset Class/Sub-class											
Infrastructure			-	-	-	-	-	-	-	-	-
Infrastructure - Road transport			-	-	-	-	-	-	-	-	-
Roads, Pavements & Bridges											
Storm water											
Infrastructure - Electricity			-	-	-	-	-	-	-	-	-
Generation											
Transmission & Reticulation											
Street Lighting											
Infrastructure - Water			-	-	-	-	-	-	-	-	-
Dams & Reservoirs											
Water purification											
Reticulation											
Infrastructure - Sanitation			-	-	-	-	-	-	-	-	-
Reticulation											
Sewerage purification											
Infrastructure - Other			-	-	-	-	-	-	-	-	-
Waste Management											
Transportation	2										
Gas											
Other	3										
Community			156	-	-	-	-	-	-	-	-
Parks & gardens											
Sportsfields & stadia											
Swimming pools											
Community halls											
Libraries											
Recreational facilities											
Fire, safety & emergency	7										
Security and policing											
Buses											
Clinics											
Museums & Art Galleries											
Cemeteries											
Social rental housing	8		156								
Other											
Heritage assets			-	-	-	-	-	-	-	-	-
Buildings											
Other	9										
Investment properties			-	-	-	-	-	-	-	-	-
Housing development											
Other											
Other assets			2 236	1 289	1 149	1 425	1 236	1 271	2 892	820	1 020
General vehicles			1 780	484	840	617	617	630	1 720	700	900
Specialised vehicles	10		-	-	-	-	-	-	359	-	-
Plant & equipment			13	13	24	69	69	78	150		
Computers - hardware/equipment			434	148	171	298	298	139	594	120	120
Furniture and other office equipment				-	14	441	252	424	70		
Abattoirs											
Markets											
Civic Land and Buildings			9	18	99	-					
Other Buildings				577							
Other Land				-							
Surplus Assets - (Investment or Inventory)											
Other				49					-		
Agricultural assets			-	-	-	-	-	-	-	-	-
List sub-class											
Biological assets			-	-	-	-	-	-	-	-	-
List sub-class											
Intangibles			-	-	-	100	100	44	-	-	-
Computers - software & programming						100	100	44			
Other (list sub-class)											
Total Capital Expenditure on renewal of existing assets	1		2 392	1 289	1 149	1 525	1 336	1 315	2 892	820	1 020
Specialised vehicles			-	-	-	-	-	-	359	-	-
Refuse											
Fire									359		
Conservancy											
Ambulances											
Renewal of Existing Assets as % of total capex			39.8%	50.5%	54.1%	11.2%	11.6%	24.8%	15.2%	100.0%	100.0%
Renewal of Existing Assets as % of deprecn"			68.7%	32.7%	30.5%	27.2%	23.8%	24.0%	75.6%	20.4%	24.1%

DC9 Frances Baard - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework			
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	
Repairs and maintenance expenditure by Asset Class/Sub-class											
Infrastructure	2 3 7 8 9 10	-	-	-	-	-	-	-	-	-	
Infrastructure - Road transport		-	-	-	-	-	-	-	-	-	
Roads, Pavements & Bridges											
Storm water											
Infrastructure - Electricity		-	-	-	-	-	-	-	-	-	
Generation											
Transmission & Reticulation											
Street Lighting											
Infrastructure - Water		-	-	-	-	-	-	-	-	-	
Dams & Reservoirs											
Water purification											
Reticulation											
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-	
Reticulation											
Sewerage purification											
Infrastructure - Other		-	-	-	-	-	-	-	-	-	
Waste Management											
Transportation											
Gas											
Other											
Community			17	40	96	142	102	83	154	156	158
Parks & gardens		7 8	17								
Sportsfields & stadia											
Swimming pools											
Community halls											
Libraries											
Recreational facilities											
Fire, safety & emergency											
Security and policing											
Buses											
Clinics											
Museums & Art Galleries											
Cemeteries											
Social rental housing											
Other				40	96	142	102	83	154	156	158
Heritage assets	9	-	-	-	-	-	-	-	-	-	
Buildings											
Other											
Investment properties	10	-	-	-	-	-	-	-	-	-	
Housing development											
Other											
Other assets		1 378	1 434	1 508	1 436	1 895	1 089	1 871	2 017	2 084	
General vehicles	10	348	230	289	349	412	191	397	464	490	
Specialised vehicles		-	-	-	-	-	-	-	-	-	
Plant & equipment		146	229	646	-	787	418	744	807	823	
Computers - hardware/equipment		337	608	167	99	266	214	310	322	345	
Furniture and other office equipment		316	-	10	192	32	14	21	21	22	
Abattoirs		-	-	-	417	-	-	-	-	-	
Markets		-	-	-	-	-	-	-	-	-	
Civic Land and Buildings		231	38	374	-	369	246	370	371	372	
Other Buildings		-	-	22	-	30	6	30	32	33	
Other Land		-	329	-	379	-	-	-	-	-	
Surplus Assets - (Investment or Inventory)											
Other											
Agricultural assets			-	-	-	-	-	-	-	-	-
List sub-class											
Biological assets		-	-	-	-	-	-	-	-	-	
List sub-class											
Intangibles		1 174	1 881	1 650	2 377	2 622	2 172	2 382	2 333	2 383	
Computers - software & programming		1 174	1 881	1 650	2 377	2 622	2 172	2 382	2 333	2 383	
Other (list sub-class)											
Total Repairs and Maintenance Expenditure	1	2 569	3 355	3 254	3 956	4 620	3 344	4 406	4 506	4 626	
Specialised vehicles		-	-	-	-	-	-	-	-	-	
Refuse											
Fire											
Conservancy											
Ambulances											
R&M as a % of PPE		5.4%	8.6%	8.8%	8.7%	10.2%	9.9%	9.7%	10.7%	11.9%	
R&M as % Operating Expenditure		2.6%	3.3%	2.9%	2.6%	2.8%	2.2%	2.9%	3.0%	3.0%	

DC9 Frances Baard - Supporting Table SA34d Depreciation by asset class

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
R thousand	1									
Depreciation by Asset Class/Sub-class										
Infrastructure										
Infrastructure - Road Transport	2	-	-	-	-	-	-	-	-	-
Roads, Pavements & Bridges										
Storm water										
Infrastructure - Electricity		-	-	-	-	-	-	-	-	-
Generation										
Transmission & Reticulation										
Street Lighting										
Infrastructure - Water		-	-	-	-	-	-	-	-	-
Dams & Reservoirs										
Water purification										
Reticulation										
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
Reticulation										
Sewerage purification										
Infrastructure - Other		-	-	-	-	-	-	-	-	-
Waste Management										
Transportation										
Gas										
Other										
Community		3	246	364	385	589	589	575	414	614
Parks & gardens	7									
Sportsfields & stadia										
Swimming pools										
Community halls										
Libraries										
Recreational facilities										
Fire, safety & emergency										
Security and policing										
Buses										
Clinics										
Museums & Art Galleries										
Cemeteries										
Social rental housing										
Other		8	246	364	385	589	589	575	414	614
Heritage assets	9	-	-	-	-	-	-	-	-	-
Buildings										
Other										
Investment properties		-	-	-	-	-	-	-	-	-
Housing development										
Other										
Other assets	10	3 096	3 463	3 245	4 759	4 759	4 643	3 267	3 267	3 267
General vehicles		624	895	1 008	800	800	800	900	900	900
Specialised vehicles		-	-	-	-	-	-	-	-	-
Plant & equipment		302	309	194	353	353	345	198	198	198
Computers - hardware/equipment		760	822	730	963	963	963	900	900	900
Furniture and other office equipment		767	850	714	1 038	1 038	1 010	750	750	750
Abattoirs										
Markets										
Civic Land and Buildings		643	587	600	1 605	1 605	1 525	519	519	519
Other Buildings										
Other Land										
Surplus Assets - (Investment or Inventory)										
Other										
Agricultural assets			-	-	-	-	-	-	-	-
List sub-class										
Biological assets		-	-	-	-	-	-	-	-	-
List sub-class										
Intangibles		141	117	139	268	268	254	146	146	146
Computers - software & programming		141	117	139	268	268	254	146	146	146
Other (list sub-class)										
Total Depreciation	1	3 483	3 944	3 769	5 615	5 615	5 472	3 827	4 027	4 227
Specialised vehicles		-	-	-	-	-	-	-	-	-
Refuse										
Fire										
Conservancy										
Ambulances										

DC9 Frances Baard - Supporting Table SA35 Future financial implications of the capital budget

Vote Description	Ref	2016/17 Medium Term Revenue & Expenditure Framework			Forecasts			
		Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	Forecast 2019/20	Forecast 2020/21	Forecast 2021/22	Present value
<b>R thousand</b>								
<b>Capital expenditure</b>	1							
Vote 1 - Executive & Council		79	-	-				
Vote 2 - Budget & Treasury		1 746	700	900				
Vote 3 - Corporate Services		5 165	120	120				
Vote 4 - Planning & Development		46	-	-				
Vote 5 - Project Management & Advisory Services		12 000	-	-				
Vote 6 - [NAME OF VOTE 6]		-	-	-				
Vote 7 - [NAME OF VOTE 7]		-	-	-				
Vote 8 - [NAME OF VOTE 8]		-	-	-				
Vote 9 - [NAME OF VOTE 9]		-	-	-				
Vote 10 - [NAME OF VOTE 10]		-	-	-				
Vote 11 - [NAME OF VOTE 11]		-	-	-				
Vote 12 - [NAME OF VOTE 12]		-	-	-				
Vote 13 - [NAME OF VOTE 13]		-	-	-				
Vote 14 - [NAME OF VOTE 14]		-	-	-				
Vote 15 - [NAME OF VOTE 15]		-	-	-				
<i>List entity summary if applicable</i>								
<b>Total Capital Expenditure</b>		<b>19 036</b>	<b>820</b>	<b>1 020</b>	-	-	-	-
<b>Future operational costs by vote</b>	2							
Vote 1 - Executive & Council								
Vote 2 - Budget & Treasury								
Vote 3 - Corporate Services								
Vote 4 - Planning & Development								
Vote 5 - Project Management & Advisory Services								
Vote 6 - [NAME OF VOTE 6]								
Vote 7 - [NAME OF VOTE 7]								
Vote 8 - [NAME OF VOTE 8]								
Vote 9 - [NAME OF VOTE 9]								
Vote 10 - [NAME OF VOTE 10]								
Vote 11 - [NAME OF VOTE 11]								
Vote 12 - [NAME OF VOTE 12]								
Vote 13 - [NAME OF VOTE 13]								
Vote 14 - [NAME OF VOTE 14]								
Vote 15 - [NAME OF VOTE 15]								
<i>List entity summary if applicable</i>								
<b>Total future operational costs</b>		-	-	-	-	-	-	-
<b>Future revenue by source</b>	3							
Property rates								
Property rates - penalties & collection charges								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse revenue								
Service charges - other								
Rental of facilities and equipment								
<i>List other revenues sources if applicable</i>								
<i>List entity summary if applicable</i>								
<b>Total future revenue</b>		-	-	-	-	-	-	-
<b>Net Financial Implications</b>		<b>19 036</b>	<b>820</b>	<b>1 020</b>	-	-	-	-

Municipal Vote/Capital project	Ref	Program/Project description	Project number	IPF Goal code 2	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes	2016/17 Medium Term Revenue & Expenditure Framework			Project information		
R thousand	4				6	3	3	5		Audited Outcome 2014/15	Current Year 2015/16 Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	Ward location	New or renewal
Parent municipality: List all capital projects grouped by Municipal Vote																
Municipal Manager		LAPTOP TROLLEY BAG				Other Assets	Computers - hardware/equipment	28 44 43 s / 24 43 21 e								NEW
Municipal Manager		CHAIR REPLACE				Other Assets	Furniture and other office equipment	29 44 43 s / 24 43 21 e								RENEWAL
Municipal Manager		TV (NEW)			Yes	Other Assets	Furniture and other office equipment	30 44 43 s / 24 43 21 e				15				NEW
Municipal Manager		DSTV DECODER (NEW)			Yes	Other Assets	Furniture and other office equipment	31 44 43 s / 24 43 21 e				4				NEW
Municipal Manager		SHREDDER (NEW)			Yes	Other Assets	Furniture and other office equipment	32 44 43 s / 24 43 21 e				5				NEW
Municipal Manager		COUCH (REPLACE)			Yes	Other Assets	Furniture and other office equipment	33 44 43 s / 24 43 21 e				20				RENEWAL
Committee & Administration Services		SHELVES				Other Assets	Furniture and other office equipment	34 44 43 s / 24 43 21 e								NEW
Committee & Administration Services		CABINETS				Other Assets	Furniture and other office equipment	35 44 43 s / 24 43 21 e								NEW
Committee & Administration Services		VOICE RECORDER				Other Assets	Furniture and other office equipment	36 44 43 s / 24 43 21 e								NEW
Committee & Administration Services		WHITE BOARD				Other Assets	Furniture and other office equipment	37 44 43 s / 24 43 21 e								NEW
Committee & Administration Services		COMPUTER (NEW)			Yes	Other Assets	Computers - hardware/equipment	38 44 43 s / 24 43 21 e				8				NEW
Internal Audit		HIGH BACK CHAIR (REPLACE)				Other Assets	Furniture and other office equipment	39 44 43 s / 24 43 21 e				15				RENEWAL
Internal Audit		HIGH BACK CHAIR (REPLACE)			Yes	Other Assets	Furniture and other office equipment	40 44 43 s / 24 43 21 e				4				RENEWAL
Communications		TELESCOPIC BANNER				Other Assets	Other	41 44 43 s / 24 43 21 e				10				NEW
Communications		FLEXI BANNER				Other Assets	Other	42 44 43 s / 24 43 21 e				12				NEW
Communications		ZICK ZACK BROCHURE STAND				Other Assets	Other	43 44 43 s / 24 43 21 e				-				NEW
Communications		WEBSITE DEVELOPMENT				Other Assets		44 44 43 s / 24 43 21 e				-				NEW
Communications		DISPLAY CABINET				Other Assets		45 44 43 s / 24 43 21 e				-				NEW
Communications		WIND SPINNER				Other Assets		46 44 43 s / 24 43 21 e				-				NEW
Communications		PORTABLE STEEL MUSIC STAND				Other Assets		47 44 43 s / 24 43 21 e				-				NEW
Communications		PANEL VAN				Other Assets		48 44 43 s / 24 43 21 e				-				NEW
Communications		PULL UP BANNER (REPLACE)			Yes	Other Assets	Other	49 44 43 s / 24 43 21 e					4			NEW
Communications		LANTERN BANNER (REPLACE)			Yes	Other Assets	Other	50 44 43 s / 24 43 21 e					10			NEW
Communications		DART BANNER (REPLACE)			Yes	Other Assets	Other	51 44 43 s / 24 43 21 e					10			NEW
Legal & Risk Unit		CHAIR				Other Assets		52 44 43 s / 24 43 21 e				8				NEW
Legal & Risk Unit		TABLE - ROUND / OTHERS				Other Assets		53 44 43 s / 24 43 21 e				2				NEW
Legal & Risk Unit		LAPTOPS				Other Assets		54 44 43 s / 24 43 21 e				-				NEW
Legal & Risk Unit		FOUR TIER BOOK CASE GLASS HINGE DOORS				Other Assets		55 44 43 s / 24 43 21 e				-				NEW
Political Office: Admin		COMPUTER x2				Other Assets		56 44 43 s / 24 43 21 e				-				NEW
Political Office: Admin		LAPTOP x 2				Other Assets		57 44 43 s / 24 43 21 e				-				NEW
Political Office: Admin		CHAIR HIGH BACK X 3				Other Assets		58 44 43 s / 24 43 21 e				3				NEW
Political Office: Admin		SHELVES				Other Assets		59 44 43 s / 24 43 21 e				20				NEW
Political Office: Admin		2 DOOR STORAGE CABINET X 2				Other Assets		60 44 43 s / 24 43 21 e				20				NEW
Political Office: Admin																

Municipal Vote/Capital project	Ref	Program/Project description	Project number	IPD Goal code 2	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes	2016/17 Medium Term Revenue & Expenditure Framework			Project information		
R thousand	4				6	3	3	5		Audited Outcome 2014/15	Current Year 2015/16 Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	Ward location	New or renewal
Parent municipality: List all capital projects grouped by Municipal Vote																
Municipal Manager		LAPTOP TROLLEY BAG				Other Assets	Computers - hardware/equipment	28 44 43 s / 24 43 21 e								NEW
Municipal Manager		CHAIR REPLACE				Other Assets	Furniture and other office equipment	29 44 43 s / 24 43 21 e								RENEWAL
Municipal Manager		TV (NEW)			Yes	Other Assets	Furniture and other office equipment	30 44 43 s / 24 43 21 e				15				NEW
Municipal Manager		DSTV DECODER (NEW)			Yes	Other Assets	Furniture and other office equipment	31 44 43 s / 24 43 21 e				4				NEW
Municipal Manager		SHREDDER (NEW)			Yes	Other Assets	Furniture and other office equipment	32 44 43 s / 24 43 21 e				5				NEW
Municipal Manager		COUCH (REPLACE)			Yes	Other Assets	Furniture and other office equipment	33 44 43 s / 24 43 21 e				20				RENEWAL
Committee & Administration Services		SHELVES				Other Assets	Furniture and other office equipment	34 44 43 s / 24 43 21 e								NEW
Committee & Administration Services		CABINETS				Other Assets	Furniture and other office equipment	35 44 43 s / 24 43 21 e								NEW
Committee & Administration Services		VOICE RECORDER				Other Assets	Furniture and other office equipment	36 44 43 s / 24 43 21 e								NEW
Committee & Administration Services		WHITE BOARD				Other Assets	Furniture and other office equipment	37 44 43 s / 24 43 21 e								NEW
Committee & Administration Services		COMPUTER (NEW)			Yes	Other Assets	Computers - hardware/equipment	38 44 43 s / 24 43 21 e				8				NEW
Internal Audit		HIGH BACK CHAIR (REPLACE)				Other Assets	Furniture and other office equipment	39 44 43 s / 24 43 21 e				15				RENEWAL
Internal Audit		HIGH BACK CHAIR (REPLACE)			Yes	Other Assets	Furniture and other office equipment	40 44 43 s / 24 43 21 e				4				RENEWAL
Communications		TELESCOPIC BANNER				Other Assets	Other	41 44 43 s / 24 43 21 e				10				NEW
Communications		FLEXI BANNER				Other Assets	Other	42 44 43 s / 24 43 21 e				12				NEW
Communications		ZICK ZACK BROCHURE STAND				Other Assets	Other	43 44 43 s / 24 43 21 e				-				NEW
Communications		WEBSITE DEVELOPMENT				Other Assets		44 44 43 s / 24 43 21 e				-				NEW
Communications		DISPLAY CABINET				Other Assets		45 44 43 s / 24 43 21 e				-				NEW
Communications		WIND SPINNER				Other Assets		46 44 43 s / 24 43 21 e				-				NEW
Communications		PORTABLE STEEL MUSIC STAND				Other Assets		47 44 43 s / 24 43 21 e				-				NEW
Communications		PANEL VAN				Other Assets		48 44 43 s / 24 43 21 e				-				NEW
Communications		PULL UP BANNER (REPLACE)			Yes	Other Assets	Other	49 44 43 s / 24 43 21 e					4			NEW
Communications		LANTERN BANNER (REPLACE)			Yes	Other Assets	Other	50 44 43 s / 24 43 21 e					10			NEW
Communications		DART BANNER (REPLACE)			Yes	Other Assets	Other	51 44 43 s / 24 43 21 e					10			NEW
Legal & Risk Unit		CHAIR				Other Assets		52 44 43 s / 24 43 21 e				8				NEW
Legal & Risk Unit		TABLE - ROUND / OTHERS				Other Assets		53 44 43 s / 24 43 21 e				2				NEW
Legal & Risk Unit		LAPTOPS				Other Assets		54 44 43 s / 24 43 21 e				-				NEW
Legal & Risk Unit		FOUR TIER BOOK CASE GLASS HINGE DOORS				Other Assets		55 44 43 s / 24 43 21 e				-				NEW
Political Office: Admin		COMPUTER x2				Other Assets		56 44 43 s / 24 43 21 e				-				NEW
Political Office: Admin		LAPTOP x 2				Other Assets		57 44 43 s / 24 43 21 e				-				NEW
Political Office: Admin		CHAIR HIGH BACK X 3				Other Assets		58 44 43 s / 24 43 21 e				3				NEW
Political Office: Admin		SHELVES				Other Assets		59 44 43 s / 24 43 21 e				20				NEW
Political Office: Admin		2 DOOR STORAGE CABINET X 2				Other Assets		60 44 43 s / 24 43 21 e				20				NEW
Political Office: Admin		L-SHAPE DESK X 3				Other Assets		61 44 43 s / 24 43 21 e				9				NEW
Youth Unit		Laptop				Other Assets		62 44 43 s / 24 43 21 e				-				NEW
Youth Unit		DIGITAL CAMERA				Other Assets		63 44 43 s / 24 43 21 e				12				NEW
Youth Unit		HIGH BACK CHAIR				Other Assets		64 44 43 s / 24 43 21 e				20				NEW
Youth Unit		2 DOOR STORAGE CABINET				Other Assets		65 44 43 s / 24 43 21 e				10				NEW
Youth Unit		VISITOR CHAIR X 2				Other Assets		66 44 43 s / 24 43 21 e				-				NEW
Youth Unit		L-SHAPE DESK				Other Assets		67 44 43 s / 24 43 21 e				3				NEW
Finance Directorate		LAPTOP				Other Assets		68 44 43 s / 24 43 21 e				8				RENEWAL
Finance Directorate		CHAIR				Other Assets		69 44 43 s / 24 43 21 e				6				RENEWAL
Revenue & Expenditure		CHAIR				Other Assets		70 44 43 s / 24 43 21 e				7				RENEWAL
Revenue & Expenditure		VIP PAYROLL UPGRADE				Intangibles		71 44 43 s / 24 43 21 e				-				RENEWAL
Revenue & Expenditure		REPLACE COPIER/FAK/PRINTER				Other Assets		72 44 43 s / 24 43 21 e				7				RENEWAL
Revenue & Expenditure		REPLACE CHEQUE PRINTER				Other Assets		73 44 43 s / 24 43 21 e				5				RENEWAL
Revenue & Expenditure		PRINTER (REPLACE)			Yes	Other Assets	Computers - hardware/equipment	74 44 43 s / 24 43 21 e					3			RENEWAL
Revenue & Expenditure		RECEIPT PRINTER (REPLACE)			Yes	Other Assets	Computers - hardware/equipment	75 44 43 s / 24 43 21 e					5			RENEWAL
Revenue & Expenditure		2 PC MONITOR (REPLACE)			Yes	Other Assets	Computers - hardware/equipment	76 44 43 s / 24 43 21 e					8			RENEWAL
Budget Office		CABINET FILING				Other Assets		77 44 43 s / 24 43 21 e				100				RENEWAL
Budget Office		LAPTOP (REPLACE)				Other Assets		78 44 43 s / 24 43 21 e				100				RENEWAL
Budget Office		HIGH BACK CHAIR X 2				Other Assets		79 44 43 s / 24 43 21 e				5				RENEWAL
Budget Office		LAPTOP				Other Assets		80 44 43 s / 24 43 21 e				-				NEW
Budget Office		FILING CABINET				Other Assets		81 44 43 s / 24 43 21 e				12				NEW
Budget Office		DESK (REPLACE)			Yes	Other Assets	Furniture and other office equipment	82 44 43 s / 24 43 21 e					10			RENEWAL
Supply Chain Management		DESK				Other Assets		83 44 43 s / 24 43 21 e				6				NEW
Supply Chain Management		SHELVES				Other Assets		84 44 43 s / 24 43 21 e				-				NEW
Supply Chain Management		HIGH BACK CHAIR (REPLACE)				Other Assets		85 44 43 s / 24 43 21 e				-				RENEWAL
Supply Chain Management		BUNDERS				Other Assets		86 44 43 s / 24 43 21 e				-				NEW
Supply Chain Management		MICROWAVE				Other Assets		87 44 43 s / 24 43 21 e				-				NEW
Supply Chain Management		KITCHEN ZINK REPLACE				Other Assets		88 44 43 s / 24 43 21 e				-				RENEWAL
Council Motor Vehicle Pool		VEHICLE (REPLACE 2)				Other Assets		89 44 43 s / 24 43 21 e				-				RENEWAL
Council Motor Vehicle Pool		INTANG ASSET - ASSET MANAG SYSTEM REPL				Intangibles		90 44 43 s / 24 43 21 e				-				RENEWAL
Council Motor Vehicle Pool		VEHICLE SEDAN (NEW)				Other Assets		91 44 43 s / 24 43 21 e				-				NEW
Council Motor Vehicle Pool		DICAB 1 (NEW)				Other Assets		92 44 43 s / 24 43 21 e				600				NEW
Council Motor Vehicle Pool		BAKKE 2 (NEW)				Other Assets		93 44 43 s / 24 43 21 e				-				NEW
Council Motor Vehicle Pool		TRAILER (Replace)				Other Assets		94 44 43 s / 24 43 21 e				250				RENEWAL
Council Motor Vehicle Pool		VEHICLE BATTERY CHARGER				Other Assets		95 44 43 s / 24 43 21 e				420				NEW
Council Motor Vehicle Pool		VEHICLE (REPLACE 2)			Yes	Other Assets	General vehicles	96 44 43 s / 24 43 21 e					1 720	700	900	RENEWAL
Information Systems		AIR CONDITIONERS				Other Assets		97 44 43 s / 24 43 21 e				400				NEW
Information Systems		SATELLITE RADIO NETWORK				Other Assets		98 44 43 s / 24 43 21 e				17				NEW
Information Systems		COMPUTER (REPLACE)				Other Assets		99 44 43 s / 24 43 21 e				-				RENEWAL
Information Systems		LAPTOP (REPLACE)				Other Assets		100 44 43 s / 24 43 21 e				-				RENEWAL
Information Systems		COMPUTER REPLACEMENTS				Other Assets		101 44 43 s / 24 43 21 e				-				NEW
Information Systems		PRINTER REPLACE				Other Assets		102 44 43 s / 24 43 21 e				100				RENEWAL
Information Systems		PRINTER NETWORK REPLACEMENTS			Yes	Other Assets	Computers - hardware/equipment	103 44 43 s / 24 43 21 e				35				RENEWAL
Information Systems		LAPTOP				Other Assets		104 44 43 s / 24 43 21 e				-				NEW
Information Systems		BUILDING - SERVER ROOM ALTERATIONS				Other Assets		105 44 43 s / 24 43 21 e				-				NEW
Information Systems		BUILDING - RECREATION HALL				Other Assets		106 44 43 s / 24 43 21 e				-				NEW
Information Systems		INTANGIBLE ASSETS COMPUTER SOFTWARE 1				Intangibles		107 44 43 s / 24 43 21 e				-				NEW
Information Systems		INTANGIBLE ASSETS COMPUTER SOFTWARE 2				Intangibles		108 44 43 s / 24 43 21 e				-				NEW
Information Systems		INTANGIBLE ASSET MMWARE LICENSE				Intangibles		109 44 43 s / 24 43 21 e				-				NEW
Information Systems		INTANGIBLE ASSET REHOSTING EVENUS SERVER				Intangibles		110 44 43 s / 24 43 21 e				-				NEW
Information Systems		HARD DRIVE CAPACITY				Other Assets		111 44 43 s / 24 43 21 e				-				NEW
Information Systems		GIS SERVER REPLACE				Other Assets		112 44 43 s / 24 43 21 e				-				RENEWAL
Information Systems		INTANGIBLE ASSETS COMPUTER SOFTWARE 1				Intangibles		113 44 43 s / 24 43 21 e				-				NEW
Information Systems		INTANGIBLE ASSET REHOSTING EVENUS SERVER				Intangibles		114 44 43 s / 24 43 21 e				-				NEW
Information Systems		REVAMP POWER CONNECTION				Other Assets		115 44 43 s / 24 43 21 e				-				NEW
Information Systems		SECURITY SERVER REPLACE				Intangibles		116 44 43 s / 24 43 21 e				-				RENEWAL
Information Systems		PRINTER PORTABLE REPLACE				Other Assets		117 44 43 s / 24 43 21 e				-				RENEWAL
Information Systems		LAPTOPS REPLACE				Other Assets		118 44 43 s / 24 43 21 e				-				RENEWAL
Information Systems		HIGH BACK CHAIR				Other Assets		119 44 43 s / 24 43 21 e				-				NEW
Information Systems		SATELLITE RADIO NETWORK				Other Assets		120 44 43 s / 24 43 21 e				446				NEW
Information Systems		COMPUTER (REPLACE)			Yes	Other Assets	Computers - hardware/equipment	121 44 43 s / 24 43 21 e				135				RENEWAL
Information Systems		LAPTOP (REPLACE)			Yes	Other Assets	Computers - hardware/equipment	122 44 43 s / 24 43 21 e				120				RENEWAL
Information Systems		PRINTER (REPLACE)			Yes	Other Assets	Computers - hardware/equipment	123 44 43 s / 24 43 21 e				300	120	120		RENEWAL
Information Systems		LAPTOP (NEW)			Yes	Other Assets	Computers - hardware/equipment	124 44 43 s / 24 43 21 e					30			NEW
Information Systems		INTANGIBLE ASSETS COMPUTER SOFTWARE 1 (REPLACE)			Yes	Intangibles	Computers - software & programming	125 44 43 s / 24 43 21 e					359			RENEWAL
Human Resource Management		DESK				Other Assets		126 44 43 s / 24 43 21 e								NEW
Human Resource Management		CHAIR				Other Assets		127 44 43 s / 24 43 21 e				3				NEW
Human Resource Management		FILING CABINET				Other Assets		128 44 43 s / 24 43 21 e								NEW
Human Resource Management		DESK				Other Assets		129 44 43 s / 24 43 21 e				7				NEW
Human Resource Management		CHAIR				Other Assets		130 44 43 s / 24 43 21 e				6				NEW
Human Resource Management		DESK REPLACE				Other Assets		131 44 43 s / 24 43 21 e				9				RENEWAL
Human Resource Management		CHAIR REPLACE				Other Assets		132 44 43 s / 24 43 21 e				-				NEW
Human Resource Management		PRINTER				Other Assets		133 44 43 s / 24 43 21 e				-				NEW
Human Resource Management		MOBILE DIGITAL VOICE RECORDER				Other Assets										

Office Support Services	COPPER REPLACE			Other Assets	152 44 43 s / 24 43 21 e	-				RENEWAL
Office Support Services	ECONO HUT GIS			Other Assets	153 44 43 s / 24 43 21 e	-				RENEWAL
Office Support Services	LAWN MOWER REPLACE			Other Assets	154 44 43 s / 24 43 21 e	-				NEW
Office Support Services	TABLE			Other Assets	155 44 43 s / 24 43 21 e	-				NEW
Office Support Services	ELECT DOC MANAGEMENT SYSTEM			Intangibles	156 44 43 s / 24 43 21 e	-				NEW
Office Support Services	BOREHOLE			Other Assets	157 44 43 s / 24 43 21 e	-				NEW
Office Support Services	CHAIR			Other Assets	158 44 43 s / 24 43 21 e	-				NEW
Office Support Services	DSTV DE CORDER			Other Assets	159 44 43 s / 24 43 21 e	-				NEW
Office Support Services	BUILD CONCRETE BANK			Other Assets	160 44 43 s / 24 43 21 e	-				NEW
Office Support Services	MICROWAVE REPLACE			Other Assets	161 44 43 s / 24 43 21 e	-				RENEWAL
Office Support Services	URNS REPLACE			Other Assets	162 44 43 s / 24 43 21 e	-				RENEWAL
Office Support Services	VACUUM CLEANER REPLACE			Other Assets	163 44 43 s / 24 43 21 e	-				RENEWAL
Office Support Services	ELECTRIC DOC MANAGEMENT SYSTEM REPLACE			Other Assets	164 44 43 s / 24 43 21 e	-				RENEWAL
Office Support Services	FRANKING MACHINE - NEIPOST (14)			Other Assets	165 44 43 s / 24 43 21 e	-				NEW
Office Support Services	CORDLESS DRILL DRIVER KIT, 10 BV, MODEL: GSR 1080 2-L			Other Assets	166 44 43 s / 24 43 21 e	5				NEW
Office Support Services	POTPLANTS			Other Assets	167 44 43 s / 24 43 21 e	-				NEW
Office Support Services	PETROL SIDE CUTTER			Other Assets	168 44 43 s / 24 43 21 e	31				NEW
Office Support Services	GARDEN FOUNTAIN			Other Assets	169 44 43 s / 24 43 21 e	1				NEW
Office Support Services	WATER DISPENSER (NEW)	Yes		Other Assets	170 44 43 s / 24 43 21 e		3			NEW
Office Support Services	SERVING TROLLEYS FOR CLEANERS (REPLACE)	Yes		Other Assets	171 44 43 s / 24 43 21 e		9			RENEWAL
Environmental Protection	WOODEN CABINETS			Other Assets	172 44 43 s / 24 43 21 e	6				NEW
Environmental Protection	3 DRAWER DESK			Other Assets	173 44 43 s / 24 43 21 e	2				NEW
Environmental Protection	L-EXTENSION			Other Assets	174 44 43 s / 24 43 21 e	5				NEW
Environmental Protection	90 DEGREE LINK			Other Assets	175 44 43 s / 24 43 21 e	-				NEW
Environmental Protection	CHAIRS			Other Assets	176 44 43 s / 24 43 21 e	5				NEW
Environmental Protection	SAVER ARM CHAIR			Other Assets	177 44 43 s / 24 43 21 e	2				NEW
Environmental Protection	5 TIER BOOKCASE			Other Assets	178 44 43 s / 24 43 21 e	1				NEW
Environmental Protection	4 DRAWER FILLING CABINET			Other Assets	179 44 43 s / 24 43 21 e	5				NEW
Environmental Protection	170 LITRE FRIDGE(REPLACE)			Other Assets	180 44 43 s / 24 43 21 e	1				RENEWAL
Environmental Protection	DUBBLE CAB BAKKIE			Other Assets	181 44 43 s / 24 43 21 e	3				NEW
Environmental Protection	COMPUTER EQUIPMENT (Intangible) NEW	Yes		Intangibles	182 44 43 s / 24 43 21 e		10			NEW
Fire Fighting & Disaster Management	VEHICLE			Other Assets	183 44 43 s / 24 43 21 e	2				NEW
Fire Fighting & Disaster Management	DSTV DECODER			Other Assets	184 44 43 s / 24 43 21 e	3				NEW
Fire Fighting & Disaster Management	BOOMGATE (ACCESS CONTROL)(REPLACE)			Other Assets	185 44 43 s / 24 43 21 e	-				RENEWAL
Fire Fighting & Disaster Management	PRINTER / FAX			Other Assets	186 44 43 s / 24 43 21 e	2 714				NEW
Fire Fighting & Disaster Management	VEHICLE			Other Assets	187 44 43 s / 24 43 21 e	1				NEW
Fire Fighting & Disaster Management	DISTRICT DISASTER MAN CENTRE			Other Assets	188 44 43 s / 24 43 21 e	-				NEW
Fire Fighting & Disaster Management	ACCESS CONTROL SYSTEM			Other Assets	189 44 43 s / 24 43 21 e	-				NEW
Fire Fighting & Disaster Management	UPGRADE CCTV CAMERAS			Other Assets	190 44 43 s / 24 43 21 e	-				NEW
Fire Fighting & Disaster Management	LAPTOP			Other Assets	191 44 43 s / 24 43 21 e	3 000				NEW
Fire Fighting & Disaster Management	Lap top			Other Assets	192 44 43 s / 24 43 21 e	-				RENEWAL
Fire Fighting & Disaster Management	FILING CABINET			Other Assets	193 44 43 s / 24 43 21 e	-				NEW
Fire Fighting & Disaster Management	DESK			Other Assets	194 44 43 s / 24 43 21 e	12				NEW
Fire Fighting & Disaster Management	DISTRICT DISASTER MAN CENTRE			Other Assets	195 44 43 s / 24 43 21 e	20				NEW
Fire Fighting & Disaster Management	FIRE FIGHTING EQUIPMENT			Other Assets	196 44 43 s / 24 43 21 e	-				NEW
Fire Fighting & Disaster Management	RADIO NETWORK			Other Assets	197 44 43 s / 24 43 21 e	-				NEW
Fire Fighting & Disaster Management	ACCESS CONTROL SYSTEM			Other Assets	198 44 43 s / 24 43 21 e	-				NEW
Fire Fighting & Disaster Management	SECURITY CAMERAS			Other Assets	199 44 43 s / 24 43 21 e	-				NEW
Fire Fighting & Disaster Management	UPGRADE CCTV CAMERAS			Other Assets	200 44 43 s / 24 43 21 e	-				NEW
Fire Fighting & Disaster Management	VISITORS CHAIRS			Other Assets	201 44 43 s / 24 43 21 e	-				NEW
Fire Fighting & Disaster Management	HIGH BACK CHAIRS			Other Assets	202 44 43 s / 24 43 21 e	-				NEW
Fire Fighting & Disaster Management	FIRE ENGINE (DLM) FULLY EQUIPPED			Other Assets	203 44 43 s / 24 43 21 e	-				NEW
Fire Fighting & Disaster Management	L-SHAPE DESK			Other Assets	204 44 43 s / 24 43 21 e	-				NEW
Fire Fighting & Disaster Management	Upgrade generator			Other Assets	205 44 43 s / 24 43 21 e	-				NEW
Fire Fighting & Disaster Management	VEHICLE (NEW)	Yes		Other Assets	206 44 43 s / 24 43 21 e		3 800			NEW
Fire Fighting & Disaster Management	DISTRICT DISASTER MAN CENTRE (NEW)	Yes		Other Assets	207 44 43 s / 24 43 21 e		-			NEW
Fire Fighting & Disaster Management	CCTV CAMERA BACK UP SYSTEM (REPLACE)	Yes		Other Assets	208 44 43 s / 24 43 21 e		150			RENEWAL
Fire Fighting & Disaster Management	SECURITY UPDADE - OFFICE OF THE MM (NEW)	Yes		Other Assets	209 44 43 s / 24 43 21 e		23			NEW
Fire Fighting & Disaster Management	VISITORS CHAIRS (REPLACE)	Yes		Other Assets	210 44 43 s / 24 43 21 e		3			RENEWAL
Fire Fighting & Disaster Management	HIGH BACK CHAIRS (REPLACE)	Yes		Other Assets	211 44 43 s / 24 43 21 e		2			RENEWAL
Fire Fighting & Disaster Management	L-SHAPE DESK (REPLACE)	Yes		Other Assets	212 44 43 s / 24 43 21 e		2			RENEWAL
Fire Fighting & Disaster Management	LIGHTNING PROTECTION (NEW)	Yes		Other Assets	213 44 43 s / 24 43 21 e		120			NEW
Fire Fighting & Disaster Management	TRICKER CHARGER FOR GENERATOR (NEW)	Yes		Other Assets	214 44 43 s / 24 43 21 e		10			NEW
Fire Fighting & Disaster Management	PC FOR CONTROL ROOM OPERATOR (REPLACE)	Yes		Other Assets	215 44 43 s / 24 43 21 e		7			RENEWAL
PMS	CHAIR			Other Assets	216 44 43 s / 24 43 21 e	3 400				NEW
PMS	CHAIR VISITOR			Other Assets	217 44 43 s / 24 43 21 e	3				NEW
PMS	FILING CABINET			Other Assets	218 44 43 s / 24 43 21 e	500				NEW
PMS	DESK			Other Assets	219 44 43 s / 24 43 21 e	23				NEW
PMS	CHAIR			Other Assets	220 44 43 s / 24 43 21 e	2				NEW
PMS	2 DOOR STORAGE CABINET			Other Assets	221 44 43 s / 24 43 21 e	2				NEW
Local Economic Development	COMPUTER			Other Assets	222 44 43 s / 24 43 21 e	4				NEW
Local Economic Development	PROJECTOR SCREEN			Other Assets	223 44 43 s / 24 43 21 e	-				NEW
Local Economic Development	BRANDED PULL UP BROCHURE STANDS			Other Assets	224 44 43 s / 24 43 21 e	3				NEW
Local Economic Development	GAZEBO TOURISM			Other Assets	225 44 43 s / 24 43 21 e	-				NEW
Local Economic Development	HIGH BACK CHAIR (REPLACE)	Yes		Other Assets	226 44 43 s / 24 43 21 e		4			RENEWAL
Planning Unit - Gis	COMPUTER (REPLACE)			Other Assets	227 44 43 s / 24 43 21 e	-				RENEWAL
Planning Unit - Gis	PRINTER PORTABLE			Other Assets	228 44 43 s / 24 43 21 e	-				NEW
Planning Unit - Gis	INTANGIBLES			Intangibles	229 44 43 s / 24 43 21 e	-				NEW
Planning Unit - Gis	OFFICE CHAIRS (NEW)	Yes		Other Assets	230 44 43 s / 24 43 21 e		4			NEW
Spatal planning	BOOK SHELF			Other Assets	231 44 43 s / 24 43 21 e	-				NEW
Spatal planning	HIGH BACK CHAIRS (REPLACEMENT)	Yes		Other Assets	232 44 43 s / 24 43 21 e		7			RENEWAL
Spatal planning	LAPTOP (NEW)	Yes		Other Assets	233 44 43 s / 24 43 21 e		15			NEW
Tourism	COMPUTER			Other Assets	234 44 43 s / 24 43 21 e	-				NEW
Tourism	PROJECTOR			Other Assets	235 44 43 s / 24 43 21 e	-				NEW
Tourism	PRINTER / FAX			Other Assets	236 44 43 s / 24 43 21 e	-				NEW
Tourism	LAPTOP			Other Assets	237 44 43 s / 24 43 21 e	-				NEW
Tourism	DESK			Other Assets	238 44 43 s / 24 43 21 e	-				NEW
Tourism	CHAIR			Other Assets	239 44 43 s / 24 43 21 e	-				NEW
Tourism	FRIDGE			Other Assets	240 44 43 s / 24 43 21 e	-				NEW
Tourism	SPEAKERS			Other Assets	241 44 43 s / 24 43 21 e	-				NEW
Tourism	TV LCD			Other Assets	242 44 43 s / 24 43 21 e	-				NEW
Tourism	PROJETOR SCREEN			Other Assets	243 44 43 s / 24 43 21 e	-				NEW
Tourism	AUDIO SYSTEM			Other Assets	244 44 43 s / 24 43 21 e	-				NEW
Tourism	MICROWAVE			Other Assets	245 44 43 s / 24 43 21 e	-				NEW
Tourism	SHELVES			Other Assets	246 44 43 s / 24 43 21 e	-				NEW
Tourism	COMPUTER SOFTWARE - DRP			Other Assets	247 44 43 s / 24 43 21 e	-				NEW
Tourism	CHAIR COVER MATERIAL			Other Assets	248 44 43 s / 24 43 21 e	-				NEW
Tourism	DOUBLE SEATER			Other Assets	249 44 43 s / 24 43 21 e	-				NEW
Tourism	ESPRESSO SERVER			Other Assets	250 44 43 s / 24 43 21 e	-				NEW
Tourism	FLY LEADS 2M			Other Assets	251 44 43 s / 24 43 21 e	-				NEW
Tourism	HAT STAND			Other Assets	252 44 43 s / 24 43 21 e	-				NEW
Tourism	HUDDLE OTTOMAN			Other Assets	253 44 43 s / 24 43 21 e	-				NEW
Tourism	INSTALLATION TESTING AND COMMISSIONING			Other Assets	254 44 43 s / 24 43 21 e	-				NEW
Tourism	KETTLE			Other Assets	255 44 43 s / 24 43 21 e	-				NEW
Tourism	MONITORISED SCREEN			Other Assets	256 44 43 s / 24 43 21 e	-				NEW
Tourism	OFFICE BIN			Other Assets	257 44 43 s / 24 43 21 e	-				NEW
Tourism	OFFICE CLIPBOARD			Other Assets	258 44 43 s / 24 43 21 e	-				NEW
Tourism	OFFICE TRAYS			Other Assets	259 44 43 s / 24 43 21 e	-				NEW
Tourism	PEDEENZA			Other Assets	260 44 43 s / 24 43 21 e	-				NEW
Tourism	TELEPHONE HANDSETS			Other Assets	261 44 43 s / 24 43 21 e	-				NEW
Tourism	WASTE PAPER BIN			Other Assets	262 44 43 s / 24 43 21 e	-				NEW
Tourism	WHITE BOARD			Other Assets	263 44 43 s / 24 43 21 e	-				NEW
Tourism	(COMPUTER (REPLACE)	Yes		Other Assets	264 44 43 s / 24 43 21 e		16			RENEWAL



Infrastructure Development	WOODEN CREDENZA				Other Assets	265 44 43 s / 24 43 21 e			-					NEW
Infrastructure Development	HIGH BACK CHAIRS				Other Assets	266 44 43 s / 24 43 21 e			-					RENEWAL
Infrastructure Development	DESK				Other Assets	267 44 43 s / 24 43 21 e			-					RENEWAL
Infrastructure Development	STATIONERY CABINET				Other Assets	268 44 43 s / 24 43 21 e			5					NEW
Infrastructure Development	DUMPY LEVEL				Other Assets	269 44 43 s / 24 43 21 e			10					NEW
Infrastructure Development	BAKKIE				Other Assets	270 44 43 s / 24 43 21 e			6					NEW
Project Management Advisory Service	CHAIR (REPLACE)				Other Assets	271 44 43 s / 24 43 21 e			2					RENEWAL
Project Management Advisory Service	AIR CONDITIONERS (REPLACE)				Other Assets	272 44 43 s / 24 43 21 e			4					RENEWAL
Project Management Advisory Service	NEW OFFICES				Other Assets	273 44 43 s / 24 43 21 e			-					NEW
Project Management Advisory Service	LAPTOP				Other Assets	274 44 43 s / 24 43 21 e			-					NEW
Project Management Advisory Service	AIRCONDITIONS REPLACE				Other Assets	275 44 43 s / 24 43 21 e			-					RENEWAL
Project Management Advisory Service	TRACKING FOR GRADER				Other Assets	276 44 43 s / 24 43 21 e			1 000					NEW
Project Management Advisory Service	REFRIDGERATORS FOR CARAVAN REPLACE				Other Assets	277 44 43 s / 24 43 21 e			-					RENEWAL
Project Management Advisory Service	NEW OFFICES		Yes		Other Assets	278 44 43 s / 24 43 21 e			-	12 000				NEW
Housing	VEHICLE				Other Assets	279 44 43 s / 24 43 21 e			-					NEW
Housing	BAKKIE - SLIDING COVER				Other Assets	280 44 43 s / 24 43 21 e			-					NEW
Housing	DESK				Other Assets	281 44 43 s / 24 43 21 e			-					NEW
Housing	COMPUTER				Other Assets	282 44 43 s / 24 43 21 e			-					NEW
Housing	CHAIR				Other Assets	283 44 43 s / 24 43 21 e			-					NEW
Housing	LAPTOP				Other Assets	284 44 43 s / 24 43 21 e			-					NEW
Parent Capital expenditure	1								13 556	19 036	820	1 020		
Entities:														
List all capital projects grouped by Entity														
Entity A														
Water project A														
Entity B														
Electricity project B														
Entity Capital expenditure									-	-	-	-		
Total Capital expenditure									-	13 556	19 036	820	1 020	

References:

1. Must reconcile with Budgeted Capital Expenditure

2. As per Table SA6

3. As per Table SA34

4. Projects that fall above the threshold values applicable to the municipality as identified in regulation 13 of the Municipal Budget and Reporting Regulations must be listed individually. Other projects by programme by Vote

5. Correct to seconds. Provide a logical starting point on networked infrastructure

6. Distinguish projects approved in terms of MFMA section 19(1)(b) and MRRR Regulation 13

DC9 Frances Baard - Supporting Table SA37 Projects delayed from previous financial year/s

[illegible]

***SERVICE DELIVERY & BUDGET  
IMPLEMENTATION PLAN***

# FRANCES BAARD DISTRICT MUNICIPALITY



## SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2016 / 2017

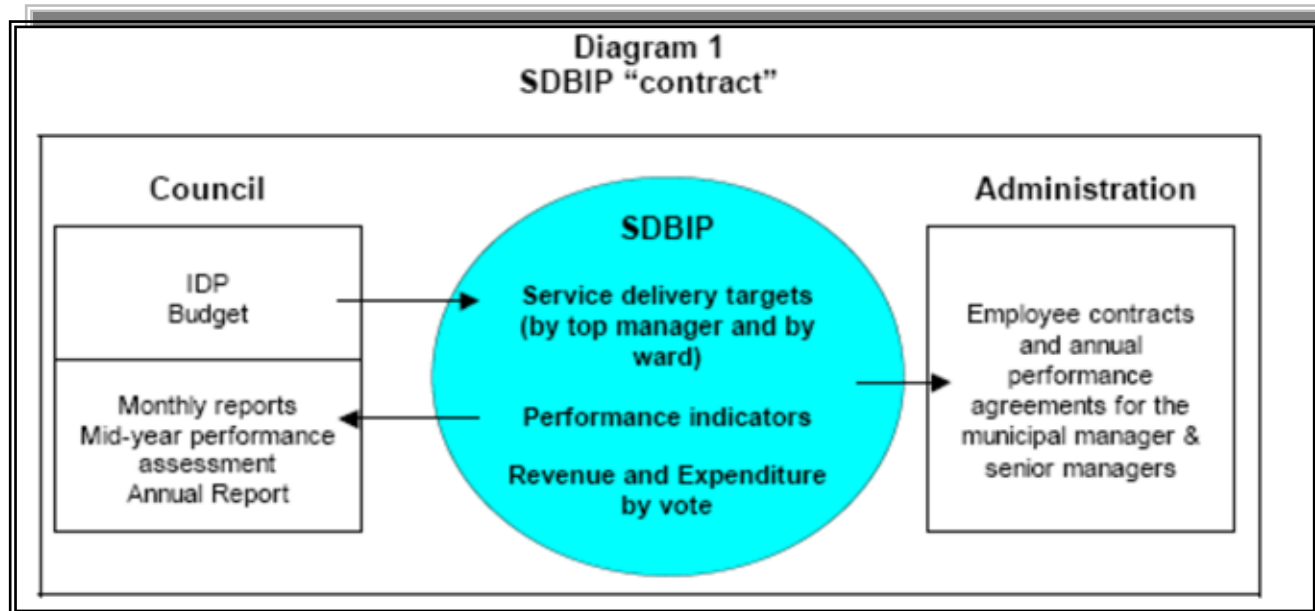
## SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2016-2017

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## 1. INTRODUCTION

The Service Delivery and Budget Implementation Plan (SDBIP) seek to promote municipal accountability and transparency and is an important instrument for service delivery and budget monitoring and evaluation. The SDBIP is a partnership contract between the administration, council and community, which expresses the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve (12) months.



Chapter 1 of the Municipal Finance Management Act, (Act 56 of 2003) (MFMA) defines the SDBIP as a detailed plan approved by the mayor of a municipality in terms of section 53(1)(c)(ii) for implementing the municipality's delivery of services and the execution of its annual budget which must include (as part of the top-layer) the following:

(a) Projections for each month:

- Revenue to be collected, by source, and
- Operational and capital expenditure, by vote.

## SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2016-2017

(b) Service delivery targets and performance indicators for each quarter.

In terms of National Treasury's Circular No. 13 the SDBIP must provide a picture of service delivery areas, budget allocations and enable monitoring and evaluation. It specifically requires the SDBIP to include:

- Monthly projections of revenue to be collected for each source;
- Monthly projections of expenditure (operating and capital) and revenue for each vote;
- Quarterly projections of service delivery targets and performance indicators for each vote;
- Information for expenditure and delivery; and a
- Detailed capital works plan.

In terms of sections 69(3) (a) and (b) of the MFMA the accounting officer of a municipality must submit to the mayor within 14 days after the approval of an annual budget, a draft SDBIP for the budget year and drafts of the annual performance agreements as required in terms of section 57(1) (b) of the Municipal Systems Act (MSA) for the municipal manager and all senior managers. Furthermore, according to section 53(1) (c) (ii) and (iii) of the MFMA, the Executive Mayor is expected to approve the SDBIP within 28 days after the approval of the budget.

This coincides with the need to table at Council, drafts of the annual performance agreements for the municipal manager and all senior managers as required in terms of section 57(1) (b) of the MSA.

The FBDM's 2015/16 Medium-term Budget and Integrated Development Plan (IDP) have been approved by Council on 23 March 2015 in terms of the MFMA and the MSA respectively. The process leading to the draft Budget, IDP and business plans, which have an important bearing on the finalization of the SDBIP, includes the following elements:

- Departmental operational plans/departmental SDBIPs. These departmental SDBIPs provide the detailed plans and targets according to which the departments' performance will be monitored.
- The departmental SDBIP's/operational plans contain performance plans of line managers. The performance plans were formulated in terms of the IDP sector plans and the operational mandates relevant to each department. The performance plans forms the basis for the signing of the annual performance agreements of the municipal manager and senior managers. The SDBIP represents the key performance targets as captured across core departments.

The structure of the FBDM's 2016/17 SDBIP in the table below takes into account the pertinent legal requirements:

## SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2016-2017

SECTION	DESCRIPTION
Introduction	<ul style="list-style-type: none"> <li>Legislative description of the SDBIP</li> <li>Components of the SDBIP</li> </ul>
Capital Works Plan	<ul style="list-style-type: none"> <li>Three year capital works plan</li> <li>Spatial Development Framework</li> <li>A list of key capital projects to be implemented in the budget year broken down according to municipalities</li> </ul>
High level Service Delivery Breakdown	<ul style="list-style-type: none"> <li>Municipal score card showing KPI's and targets</li> </ul>
Budget Implementation Plan for 2016/17	Monthly projections of revenue to be collected by source <ul style="list-style-type: none"> <li>Monthly projections of expenditure of operating, and revenue for each vote</li> <li>Monthly projection of capital by vote</li> </ul>
Conclusion	<ul style="list-style-type: none"> <li>SDBIP as significant monitoring tool</li> </ul>

The budget implementation section of the SDBIP is categorised in terms of votes as prescribed by the MFMA. In the case of the FBDM, votes indicate a budget allocation for core administration.

- Executive and Council
- Budget and Treasury
- Corporate Services
- Planning and Development
- Project Management and Advisory Services

## 2. CAPITAL WORKS PLAN

The capital budget of FBDM is focused on own capital expenditure needs such as computer equipment, upgrading of buildings, etc. and not so much on infrastructure services.

### 2.1 Three-Year Capital Projects

The table below outlines the medium-term capital budget of the FBDM.



## SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2016-2017

Vote Description	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Vote 1 - Executive & Council	112	59	311	165	167	170	79	-	-
Vote 2 - Budget & Treasury	1 853	693	936	1 924	2 143	1 886	1 746	700	900
Vote 3 - Corporate Services	3 345	1 519	739	10 409	8 173	2 184	5 165	120	120
Vote 4 - Planning & Development	88	21	45	32	32	39	46	-	-
Vote 5 - Vote 5 - Project Management & Advisory	611	261	94	1 027	1 019	1 035	12 000	-	-
<b>Total Capital Expenditure - Vote</b>	<b>6 008</b>	<b>2 553</b>	<b>2 125</b>	<b>13 556</b>	<b>11 534</b>	<b>5 313</b>	<b>19 036</b>	<b>820</b>	<b>1 020</b>

### **2 Spatial Development Framework**

A brief summary of the Spatial Development Framework (SDF) has been provided herewith. It highlights background to the SDF, the main issues identified by the SDF and objectives, strategies and projects formulated to address these spatial challenges.

Municipalities are required by the provisions of Section 26(e) of the Municipal Systems Act 2000 to prepare and adopt a SDF for their municipal area as part of the Integrated Development Plan. The objectives of SDF are clearly articulated under Section 4 of the Local Government: Municipal Planning and Performance Management Regulations 2001. The White Paper on Spatial Planning and Land Use Management, the Land Use Management Bill of 2007 and the Development Facilitation Act of 1995 are some of the legislation and government policies that gives municipalities the responsibility of preparing and adopting Spatial Development Frameworks for municipalities.

The SDF for Frances Baard District Municipality was adopted by Council in 2014.

### **2.3 Spatial Planning Issues**

One of the principal objectives of SDF is the promotion of sustainable human settlement development. However, there are a number of factors in the FBDM region that pose to undermine the sustainable development of the region, namely:-

- Population increase: All the municipalities in the district with the exception of Phokwane Local Municipality are experiencing an increase in population growth;
- The urban settlements in FBDM are inefficient and expensive to maintain and live in, because they are not compact and creating infrastructure maintenance burdens to municipalities;
- Poor local land management problems, caused by poor agricultural practices and mining;
- The Harts-, the Vaal- and Modder rivers are under endangered conditions;
- Dwindling flora and fauna as the Vaalbos National Park was de-proclaimed;
- Mines are poorly rehabilitated as evidenced by various open quarries and pits in the FBDM region;
- High concentration of crime in urban areas.

### ***2.4 Capital Projects to category B municipalities for 2016/17***

Circular 13 of the MFMA calls for the provision of detailed capital works plans to ensure sufficient detail to measure and monitor delivery of infrastructure projects. It has to be appreciated that the breakdown of the capital works plan, is helpful in terms of showing the spread of FBDM's intervention in its provision of services.

This section provides a breakdown of capital expenditure across the FBDM. The capital projects for 2016/17 are broken down according to category B municipalities in the District.

## SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2016-2017

Description	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
<b><u>CAPITAL</u></b>									
<i>Dikgatlong Municipality (NC092)</i>	4 322	2 969	4 735	2 500	2 500	2 500	2 500	2 500	2 500
<i>Magareng Municipality (NC093)</i>	3 127	6 895	5 000	2 500	2 500	2 500	2 500	2 500	2 500
<i>Phokwane Municipality (NC094)</i>	7 280	3 982	3 387	2 500	2 500	2 500	2 500	2 500	2 500
<i>Sol Plaatje Municipality (NC091)</i>	2 761	3 000	4 326	2 500	2 500	2 500	2 500	2 500	2 500
<i>District Management Areas</i>	240								
<i>Operational Khotso Pula Nala</i>						4 000			
<i>Frances Baard District municipality</i>							5 000		
<b><u>OPERATIONAL: O&amp;M</u></b>									
<i>Dikgatlong Municipality (NC092)</i>	1 989	2 591		5 320	5 320	9 804	2 500	2 500	2 500
<i>Magareng Municipality (NC093)</i>	2 503	2 457	2 500	10 000	10 000	9 500	2 500	2 500	2 500
<i>Phokwane Municipality (NC094)</i>	2 898	3 061	4 988	11 000	11 000	5 700	2 500	2 500	2 500
<i>Sol Plaatje Municipality (NC091)</i>	901	1 500	2 500	5 000	5 000	4 750	2 500	2 500	2 500
<i>Total Capital</i>	26 021	26 455	27 435	41 320	41 320	43 754	25 000	20 000	20 000

### 3. HIGH-LEVEL SERVICE DELIVERY BREAKDOWN

The FBDM is required in terms of the SDBIP, to provide non-financial measurable performance objectives in the form of service delivery targets and other performance indicators. Service delivery targets relate to the level and standard of services being provided to the community. It also includes targets for the reductions in backlogs of basic services according to Circular 13 of the MFMA. The SDBIP provides high level, but condensed public information on service delivery to all stakeholders within and outside the district.

The SDBIP is conceptualized as a layered plan dealing with consolidated service targets and in-year deadlines and linking such targets and deadlines to top management. The Municipal Score Card represents a consolidation of all the FBDM detailed service delivery targets and performance indicators as captured in the operational plans, the performance plans and score cards of the managers in the various departments of the municipality.

In terms of the objectives, strategies and projects as listed in the IDP and the budget, Frances Baard District Municipality commits itself as follows:

**3.1 MUNICIPAL STRATEGIC OBJECTIVES:**

1. To provide sustainable municipal services in the district;
2. To implement municipal institutional development and transformation in the district;
3. To promote local economic development in the district;
4. To promote municipal financial viability and management in the district; and
5. To promote and implement good democratic governance and public participation in the district.

# SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2016-2017

## 3.2 FBDM PERFORMANCE PLAN / OPERATIONAL PLAN / SCORE CARD - 2016/17 Financial Year:

FBDM PERFORMANCE PLAN / SCORE-CARD - 2016/17									
KEY PERFORMANCE AREA (KPA's)	KEY PERFORMANCE INDICATORS (KPI's)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections			
IDP GOALS	IDP OBJECTIVES	30/06/2016	2016/17	Unit	PoE	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
<b>KPA 1: Sustainable Municipal Infrastructure Development and Basic Service Delivery.</b>									
<b>Sub-KPA 1.1: Improved access to sustainable basic services in the district.</b>	1. Percentage support and assistance in identification, prioritisation and review of projects.	Infrastructure needs list from LM's for 2016/17	100% Approved Allocations for 2016/17	% Completion: Once-off activity	Council Resolution Quarterly Report	–	–	–	100% Approved Allocations for 2016/17
	2. Amount (R)/% spent in the provision of potable water to households in the district.	Allocation for 2016/17 (R)	100% Spending of allocation (R)	Amount spent (R) Progress in %	Quarterly Project Reports and spending (R)	0% (R)	20% (R)	70% (R)	100% (R)
	3. Amount (R)/% spent in the provision of sanitation facilities to all households in the district.	Allocation 2016/17 (R)	100% Spending of allocation (R)	Amount spent (R) Progress in %	Quarterly Project Reports and spending (R)	0% (R)	20% (R)	70% (R)	100% (R)
	4. Amount (R)/% spent in the provision of electricity to households in the district.	Allocation 2016/17 (R)	100% Spending of allocation (R)	Amount spent (R) Progress in %	Quarterly Project Reports and spending (R)	0% (R)	20% (R)	70% (R)	100% (R)
	5. Amount (R)/% spent on roads related projects in the local municipalities of the district.	Allocation 2016/17 (R)	100% Spending of allocation (R)	Amount spent (R) Progress in %	Quarterly Project Reports and spending (R)	0% (R)	20% (R)	70% (R)	100% (R)
	6. Amount (R)% spent on support to L/M's in maintenance of municipal infrastructure in the district.	Allocation 2016/17 (R)	100% Spending of allocation (R)	Amount spent (R) Progress in %	Quarterly Project Reports and spending (R)	10% (R)	30% (R)	70% (R)	100% (R)
	7. Amount (R)% spent on the DORA grant in supporting L/M's with Transport Planning in the district.	Allocation 2016/17 (R)	100% Spending of allocation (R)	Amount spent (R) Progress in %	Quarterly Project Reports and spending (R)	10% (R)	30% (R)	70% (R)	100% (R)
	8. Amount (R)% spent on Grants (DORA & EPWP) in supporting L/M's in the district.	Allocation 2016/17 (R)	100% Spending of allocation (R)	Amount spent (R) Progress in %	Quarterly Project Reports and spending (R)	100% (R)	100% (R)	100% (R)	100% (R)
	9. Number of jobs created through EPWP targets, achieved as per EPWP incentive agreements.	0	100% of incentive agreements	Number %	Quarterly Reports	10% of target	30% of target	60% of target	100% of target

**SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2016-2017**

**FBDM PERFORMANCE PLAN / SCORE-CARD - 2016/17**

KEY PERFORMANCE AREA (KPA's)	KEY PERFORMANCE INDICATORS (KPI's)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections			
IDP GOALS	IDP OBJECTIVES	30/06/2016	2016/17	Unit	PoE	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
<b>KPA 1: Sustainable Municipal Infrastructure Development and Basic Service Delivery continue...</b>									
<b>Sub-KPA 1.2: Facilitation of the creation of sustainable human settlements</b>	10. Number of households facilitated in the reduction of the housing backlog.	1 170	Allocation = 100%	Number %	Quarterly Reports	10% of Allocation	30% of Allocation	60% of Allocation	100% of Allocation
	11. Number / % of consumer education workshops conducted.	0	8 = 100%	Number %	Quarterly Reports/Min	2 = 25% Reports/Min of Workshop	4 = 50% Reports/Min of Workshop	6 = 75% Reports/Min of Workshop	8 = 100% Reports/Min of Workshop
<b>KPA 2: Local Economic Development (LED)</b>									
<b>Sub-KPA: 2.1 Facilitation of growth and diversification of the District Economy.</b>	12. Percentage progress/Number of projects in the diversification of the district economy for 2015/16.	Approved projects for 2016/17	4 Projects = 100%	No/Projects % Progress	Quarterly Reports	4 - 10%	4 - 60%	4 - 80%	4 - 100%
	13. Percentage progress/Number of programmes in the facilitation of SMME development by the implementation of the SMME support policy.	Selected Programmes 100%	Number of Selected Programmes 100%	N/Programs % Progress	Quarterly Reports	(N/P) 10%	(N/P) 50%	(N/P) 75%	(N/P) 100%
	14. Percentage completion of 2 LED incentive policies for local municipalities in the district.	2 Policies 100% completed	2 Policies 100% completed	Number / %	Quarterly Reports	2 / 25%	2 / 50%	2 / 75%	2 / 100%
	15. Percentage support and coordination to LED structures in the district.	Identified Coordination and support	4 Forums 100%	%	Quarterly Reports	25%	50%	75%	100%
<b>Sub-KPA: 2.2 Development of a vibrant tourism sector economy.</b>	16. Percentage support in the development of tourism in the L/M's of the district. (Programmes & Projects)	4 Info Centres 100%	5 Prog - 100%	Number % Compliance	Quarterly reports	5 - 25%	5 - 50%	5 - 75%	5 - 100%
	17. Percentage facilitation in the establishment of a vibrant destination brand in the district. (a) Main activities (b) Programmes	Selected Programmes 100%	3 Activities - 100%	Number % Compliance	Quarterly reports	3 - 25%	3 - 50%	3 - 75%	3 - 100%
	18. Number of strategic partnerships facilitated between role players in FBDM tourism activities.	3 Assosiations 85% functional	3 Assosiations 95% functional	% Functionality	Quarterly reports	3 / 86%	3 / 90%	3 / 92%	3 / 95%

**SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2016-2017**

**FBDM PERFORMANCE PLAN / SCORE-CARD - 2016/17**

KEY PERFORMANCE AREA (KPA's)	KEY PERFORMANCE INDICATORS (KPI's)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections			
IDP GOALS	IDP OBJECTIVES	30/06/2016	2016/17	Unit	PoE	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
<b>KPA 3: Institutional Development and Transformation.</b>									
<b>Sub-KPA 3.1 Environmental Management.</b>	19. Percentage improvement of municipal health services. (Quality of drinking water / Magareng & Dikgatlong))	Completed Programmes 100%	3 Projects 100% completed	% = Program Number of Activities	Quarterly reports	20%	50%	75%	100%
	20. Percentage improvement of environmental planning and management in the district.	Completed Programmes 100%	3 Programmes 100% completed	% = Program Number of Activities	Quarterly reports	20%	50%	75%	100%
<b>Sub-KPA 3.2: Disaster Management.</b>	21. Percentage disaster management capacity building in 3 local municipalities of the district.	Current status 75%	95%	% Compliance with Training Plan	Number of volunteers trained	80%	85%	90%	95%
	22. Percentage implementation of a response recovery mechanisms for the District. (Three L/M's)	90%	98% Implementation	% Compliance	Quarterly reports	92%	95%	97%	98%
	23. Percentage capacity building in fire fighting for 3 local municipalities in the District.	Current status 80%	95%	% Compliance with D/M Plan	Monthly reports	82%	85%	90%	95%
	24. Percentage maintenance and sustainable upgrading of the security systems in FBDM.	Current status 80%	90%	% Compliance with D/M Plan	Monthly reports	81%	85%	87%	90%
<b>Sub-KPA 3.3: Human Resource Development.</b>	25. Percentage compliance with HR support functions as required at FBDM.	100%	100%	% Compliance	Quarterly reports	100%	100%	100%	100%
	26. Percentage compliance with HR capacity building requirements in 3 local municipalities of FBDM district,	100%	100%	% Compliance	Quarterly reports	100%	100%	100%	100%

**SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2016-2017**

<b>FBDM PERFORMANCE PLAN / SCORE-CARD - 2016/17</b>									
<b>KEY PERFORMANCE AREA (KPA's)</b>	<b>KEY PERFORMANCE INDICATORS (KPI's)</b>	<b>Baseline</b>	<b>Annual Targets</b>	<b>Measure</b>	<b>Verification</b>	<b>Quarterly Projections</b>			
<b>IDP GOALS</b>	<b>IDP OBJECTIVES</b>	<b>30/06/2016</b>	<b>2016/17</b>	<b>Unit</b>	<b>PoE</b>	<b>1st Qtr</b>	<b>2nd Qtr</b>	<b>3rd Qtr</b>	<b>4th Qtr</b>
<b>KPA 3: Institutional Development and Transformation continue ...</b>									
<b>Sub-KPA 3.4: Records Management.</b>	27. Percentage compliance with the National Archives Act in FBDM and L/M's in the district for the 2016/17 financial year.	95%	100%	% Compliance	Quarterly reports	96%	97%	99%	100%
	28. Percentage of an effective and cost-efficient office support function rendered to FBDM for 2016/17.	95%	100%	% Compliance	Quarterly reports	95%	97%	99%	100%
	29. Percentage maintenance rendered to FBDM buildings for the 2016/17 financial year.	95%	100%	% Compliance	Maintenance Reports	96%	97%	98%	100%
<b>Sub-KPA 3.5: Information Communication Technology. (ICT)</b>	30. Percentage accessibility to improved ICT infrastructure in FBDM and 3 local municipalities of the district in the 2015/16 f/y.	90%	95%	% Improved accessibility	Quarterly reports on accessibility	91%	92%	95%	100%
	31. Percentage maintenance and support to the ICT Disaster Recovery Plan in FBDM and 3 L/M's for the 2016/17 financial year.	75%	100%	% Compliance	Quarterly reports	75%	80%	85%	100%
	32. Percentage alignment of municipal IT objectives with governance IT principles for the 2016/17 financial year.	0%	100%	% Compliance	Quarterly reports	25%	50%	75%	100%
<b>Sub-KPA 3.6: Integrated Development Planning. (IDP)</b>	33. Percentage facilitation of IDP processes in the district for the 2016/17 f/y in compliance with legislation and policies. (District IDP Framework & L/M Process Plans).	5 / 100%	5 / 100%	% Credible IDP processes completed	Quarterly reports / Process Plans	25%	50%	75%	100%
	34. Percentage of 5 IDP's and sector plans in the district reviewed for the 2016/17 financial year.	5 / 100%	5 / 100%	% of IDP reviews completed	Quarterly reports / Process Plans	25%	50%	75%	100%



**SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2016-2017**

<b>FBDM PERFORMANCE PLAN / SCORE-CARD - 2016/17</b>									
<b>KEY PERFORMANCE AREA (KPA's)</b>	<b>KEY PERFORMANCE INDICATORS (KPI's)</b>	<b>Baseline</b>	<b>Annual Targets</b>	<b>Measure</b>	<b>Verification</b>	<b>Quarterly Projections</b>			
<b>IDP GOALS</b>	<b>IDP OBJECTIVES</b>	<b>30/06/2016</b>	<b>2016/17</b>	<b>Unit</b>	<b>PoE</b>	<b>1st Qtr</b>	<b>2nd Qtr</b>	<b>3rd Qtr</b>	<b>4th Qtr</b>
<b>KPA 3: Institutional Development and Transformation continue ...</b>									
<b>Sub-KPA 3.7: Performance Management. (PMS)</b>	35. Percentage compliance with the implementation of a fully compliant institutional performance management system in the local municipalities in the district. (Capacity Building)	50%	60%	% Compliance	Quarterly reports and appraisals	50%	57%	59%	60%
	36. Percentage compliance with a functional institutional performance management system in FBDM FOR 2016/17.	100%	100%	% Requests addressed	Quarterly reports	25%	50%	75%	100%
	37. Percentage support to FBDM management in complying with local government legislation and initiatives for 2016/17 f/y.	100%	100%	% Compliance	Quarterly reports	100%	100%	100%	100%
<b>Sub-KPA 3.8: Town and Regional Planning.</b>	38. Percentage facilitation of the development of urban areas in accordance with approved spatial plans. (3 L/M's)	3 LM's - 100%	100% of new Applications	% Support requested	Monthly reports / Approved Applications	100%	100%	100%	100%
	39. Percentage implementation and review of the spatial development framework of the district. (2 L/M's)	1 LM's - 100%	100% of new Applications	% Support requested	Monthly reports	100%	100%	100%	100%
	40. Percentage facilitation of the preparation of township establishments (Lay-out Plans) in local municipalities. (2 L/Ms's)	2 Approved layout plans	2 layout plans 100%	% Completed	Monthly & Quarterly reports + completed plans	50%	100%	–	–
<b>Sub-KPA 3.9: Geographical Information System. (GIS)</b>	41. Percentage implementation of GIS shared services in the district for the 2016/17 financial year.	Phase 3 Phokwane & Dikgatlong 100%	100%	Completed activities % Completion	Quarterly Reports	25%	50%	75%	100%
	42. Accessibility to GIS as an essential management and planning tool for the 2016/17 financial year.	100%	100%	% Compliance	Quarterly reports	100%	100%	100%	100%

**SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2016-2017**

**FBDM PERFORMANCE PLAN / SCORE-CARD - 2016/17**

KEY PERFORMANCE AREA (KPA's)	KEY PERFORMANCE INDICATORS (KPI's)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections			
IDP GOALS	IDP OBJECTIVES	30/06/2016	2016/17	Unit	PoE	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
<b>KPA 4: Good Governance and Public Participation.</b>									
<b>Sub-KPA 4.1: Communication.</b>	43. Number of communication activities implemented in order to sustain a positive public opinion about service delivery in the district.	39 Activities completed 100%	Pre-selected activities completed 100%	Number activities completed % progress with activities	Monthly Quarterly Reports	25%	50%	75%	100%
	44. Number of communication programmes facilitated to improve on the collaboration of government activities to achieve effective communication networks in the district.	42 Programmes completed 100%	Pre-selected programmes completed 100%	Number of programmes completed % progress	Quarterly reports	25%	50%	75%	100%
	45. Percentage implementation of a support plan for staff morale and motivation in FBDM.	100%	1 / 100%	% Progress	Quarterly surveys and reports	25%	50%	75%	100%
	46. Percentage compliance with legislative procedures and requirements regarding community participation in terms of planning, budgeting, implementation, monitoring and reporting for the 2016/17 financial year.	100%	100%	% Progress	Quarterly reports, minutes of meetings, monitoring reports	100%	100%	100%	100%
<b>Sub-KPA 4.2: Internal Audit.</b>	47. Percentage assistance and guidance regarding internal risk management process in FBDM for the 2016/17 financial year.	0%	0% Risk = 100%	Monthly activities processed	Monthly statements and Reports	100%	100%	100%	100%
	48. Percentage compliance with quarterly assessments to evaluate and contribute to the establishment of effective control process in the district. (FBDM & LM's)	0%	100%	Monthly / Quarterly I/A reports	Monthly / Quarterly I/A reports	25%	50%	75%	100%
	49. Percentage capacity building and support in internal audit within the local municipalities in the district.	0%	2 L/M's = 100%	Monthly / Quarterly I/A reports	Monthly / Quarterly I/A reports	2 / 25%	2 / 50%	2 / 75%	2 / 100%

**SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2016-2017**

**FBDM PERFORMANCE PLAN / SCORE-CARD - 2016/17**

KEY PERFORMANCE AREA (KPA's)	KEY PERFORMANCE INDICATORS (KPI's)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections			
IDP GOALS	IDP OBJECTIVES	30/06/2016	2016/17	Unit	PoE	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
<b>KPA 4: Good Governance and Public Participation continue ...</b>									
<b>KPA 4.3: Legal and Compliance Services.</b>	50. Percentage implementation of procedures for comprehensive legal services in FBDM for the 2016/17 financial year.	0%	100%	% Compliance	Monthly Quarterly reports	100%	100%	100%	100%
	51. Percentage legal assistance with contracts in FBDM and the L/M's in the district.	0%	100%	% Compliance	Monthly Quarterly reports	100%	100%	100%	100%
<b>KPA 5: Municipal Financial Viability and Management.</b>									
<b>KPA 5: Municipal Financial Viability and Management.</b>	52. Percentage compliance with the implementation of sound financial practices to ensure long-term financial stability.	100%	100%	% Compliance	Monthly Quarterly reports	100%	100%	100%	100%
	53. Percentage compliance with all financial legislative requirements and related guidelines from National Treasury.	0%	100%	% Compliance	Monthly Quarterly reports	100%	100%	100%	100%
	54. Percentage compliance with the legislative requirements for a sound supply chain management system and stores function in the municipality.	0%	100%	% Compliance	Monthly Quarterly reports	100%	100%	100%	100%
	55. Percentage implementation of debt collection and revenue generating strategies for the 2015/16 financial year.	100%	100%	% Compliance	Monthly Quarterly reports	100%	100%	100%	100%
	56. Percentage compliance with the effective management of Council's financial/cash resources.	100%	100%	% Compliance	Monthly Quarterly reports	100%	100%	100%	100%
	57. Percentage support to L/M's with financial management in developing financially self-sustained municipalities in the district.	100%	100%	% Compliance	Monthly Quarterly reports	100%	100%	100%	100%

#### **4. BUDGET IMPLEMENTATION PLAN FOR 2016/17**

In respect of the budget implementation component of the SDBIP, circular 13 requires a breakdown by monthly projections of revenue to be collected for each source and monthly projections of operational and capital expenditure and revenue for each vote.

##### ***4.1 Monthly projections of revenue and expenditure by vote***

The anticipated revenue for the 2016/17 financial year amounts to R119, 010m and the expenditure amounts to R154, 604m. The table below provides a summary of the monthly projections for revenue and expenditure per vote.

##### ***4.2 Monthly projections: Capital expenditure by vote***

The FBDM envisages a spending of R19, 036m on the capital budget for 2016/17 financial year. The capital budget will be funded from a combination of surplus cash, grants allocations and other public contributions. This is followed by monthly projections for the 2016/17 financial year for each vote.

# SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2016-2017

VOTE	July			August			September			October			November			December		
	Opex R000	Capex R000	Rev R000	Opex R000	Capex R000	Rev R000	Opex R000	Capex R000	Rev R000	Opex R000	Capex R000	Rev R000	Opex R000	Capex R000	Rev R000	Opex R000	Capex R000	Rev R000
<b><u>Executive &amp; Council</u></b>																		
Council	794	0	0	691	0	0	832	0	0	818	0	0	882	0	0	694	0	0
Municipal Manager	197	0	0	215	0	0	230	44	0	229	0	0	236	0	0	209	0	0
Committee Services & Administration	84	0	0	73	0	0	75	8	0	75	0	0	76	0	0	72	0	0
Internal Audit	213	0	0	275	0	0	327	4	0	400	0	0	912	0	0	375	0	0
Communications	154	0	0	185	0	0	237	24	0	229	0	0	250	0	0	230	0	0
Risk Unit	60	0	0	123	0	0	129	0	0	128	0	0	131	0	0	121	0	0
Political Office - Administration	177	0	0	201	0	0	232	0	0	227	0	0	239	0	0	233	0	0
Youth Unit	80	0	0	99	0	0	126	0	0	120	0	0	128	0	0	161	0	0
Legal & Compliance	81	0	0	81	0	0	81	0	0	81	0	0	81	0	0	81	0	0
<b><u>Budget &amp; Treasury</u></b>																		
Directorate	353	0	1 250	413	0	0	583	0	0	564	0	0	725	0	0	941	0	0
Finance: Revenue & Expenditure	198	0	31 861	205	0	468	226	0	468	246	0	468	369	0	33 111	230	0	468
Finance: Budget Office	472	0	0	494	0	0	570	0	0	603	0	0	807	0	0	530	0	0
Finance: Supply Chain Management	224	0	0	223	0	0	211	0	0	251	0	0	367	0	0	275	0	0
Finance: Motor Vehicle Pool	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b><u>Corporate Services</u></b>																		
Director: Administration	104	0	0	105	0	0	108	0	0	121	0	0	179	0	0	118	0	0
Information Systems	255	0	0	290	0	0	384	0	0	386	109	0	583	150	0	338	0	0
Human Resource Management	311	0	0	337	0	0	428	0	0	430	79	0	573	0	0	371	0	0
Office support Services	560	0	0	603	0	0	754	0	0	765	12	0	1 073	0	0	608	0	0
Environmental Health	213	0	0	227	0	0	265	0	0	280	10	0	393	0	0	282	0	0
Firefighting & Disaster Management	360	0	0	383	0	0	450	0	0	474	0	0	670	0	0	461	0	0
<b><u>Planning &amp; Development</u></b>																		
Directorate: Planning	106	0	960	126	0	0	168	0	0	170	0	0	234	0	0	253	0	0
IDP / PMS	75	0	0	75	0	0	75	0	0	85	0	0	128	0	0	85	0	0
LED	266	0	0	329	0	0	462	0	0	459	0	0	617	0	0	709	4	0
Tourism	136	0	0	208	0	0	356	0	0	331	0	0	420	0	0	636	4	0
GIS	79	0	0	94	0	0	130	0	0	129	0	0	191	0	0	157	4	0
Spatial Planning	178	0	0	191	0	0	224	22	0	237	0	0	335	0	0	264	0	0
IDP Management	63	0	0	65	0	0	74	0	0	79	0	0	112	0	0	77	0	0
<b><u>Project Management &amp; Advisory Services</u></b>																		
Directorate: Infrastructure Development	113	0	2 548	117	0	2 451	128	0	246	139	0	1 024	208	0	2 258	131	0	246
Project Management Services	711	0	0	1 563	530	0	3 271	1 478	0	2 882	1 290	0	3 465	1 850	0	6 687	492	0
Maintenance of Roads	60	0	250	67	0	0	90	0	0	88	0	0	123	0	250	68	0	0
Housing	428	0	0	447	0	0	522	0	0	546	0	0	754	0	0	457	0	0
<b>Total by Vote</b>	<b>7 105</b>	<b>0</b>	<b>36 868</b>	<b>8 505</b>	<b>530</b>	<b>2 919</b>	<b>11 747</b>	<b>1 579</b>	<b>714</b>	<b>11 572</b>	<b>1 500</b>	<b>1 492</b>	<b>15 258</b>	<b>2 000</b>	<b>35 618</b>	<b>15 853</b>	<b>504</b>	<b>714</b>

**SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2016-2017**

VOTE	January			February			March			April			May			June			Total		
	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000	R000
<b><u>Vote1: Executive &amp; Council</u></b>																					
Council	899	0	0	844	0	0	761	0	0	822	0	0	839	0	0	1 684	0	0	10 937	0	0
Municipal Manager	212	0	0	215	0	0	324	0	0	216	0	0	215	0	0	221	0	0	2 733	0	0
Committee Services & Administration	73	0	0	73	0	0	71	0	0	73	0	0	78	0	0	89	37	0	900	37	0
Internal Audit	215	0	0	220	0	0	198	0	0	222	0	0	232	0	0	259	0	0	2 957	0	0
Communications	169	0	0	301	0	0	226	0	0	208	0	0	237	0	0	242	10	0	2 684	10	0
Legal & Risk	123	0	0	123	0	0	120	0	0	124	0	0	130	0	0	146	3	0	1 519	3	0
Political Office - Administration	191	0	0	240	0	0	231	0	0	216	0	0	236	0	0	272	81	0	2 709	81	0
Youth Unit	87	0	0	165	0	0	168	0	0	123	0	0	158	0	0	155	34	0	1 577	34	0
<b><u>Vote2 - Budget &amp; Treasury</u></b>																					
Directorate	355	0	0	604	0	0	641	0	0	478	0	0	587	0	0	1 064	7	0	7 254	7	1 250
Finance: Revenue & Expenditure	228	0	958	336	0	30 103	290	0	758	277	79	458	457	0	658	507	132	1 990	3 668	210	98 762
Finance: Budget Office	648	0	0	656	0	0	620	0	0	659	0	0	675	0	0	2 750	18	0	9 792	18	0
Finance: Supply Chain Management	230	0	0	233	0	0	220	0	0	234	0	0	247	0	0	280	0	0	2 894	0	0
Finance: Motor Vehicle Pool	24	0	0	44	730	0	56	700	0	28	259	0	68	0	0	37	0	0	257	1 689	0
<b><u>Vote3: Corporate Services</u></b>																					
Director: Administration	129	0	0	129	0	0	207	0	0	130	0	0	135	0	0	162	0	0	1 678	0	0
Information Systems	292	0	0	396	0	0	348	0	0	341	438	0	510	0	0	363	0	0	4 142	438	0
Human Resource Management	324	0	0	378	0	0	325	0	0	360	36	0	386	0	0	393	0	0	4 507	36	0
Office support Services	519	0	0	602	0	0	523	0	0	567	119	0	705	0	0	631	0	0	7 056	119	0
Environmental Health	204	0	0	223	0	0	214	0	0	215	20	0	237	0	0	258	0	0	2 667	20	0
Vote: Firefighting & Disaster Management	450	0	0	644	0	0	611	0	630	545	4 387	0	649	1 043	0	644	1 666	0	6 833	9 796	630

# SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2016-2017

VOTE	January			February			March			April			May			June			Total		
	Opex R000	Capex R000	Rev R000	Opex R000	Capex R000	Rev R000	Opex R000	Capex R000	Rev R000	Opex R000	Capex R000	Rev R000	Opex R000	Capex R000	Rev R000	Opex R000	Capex R000	Rev R000	Opex R000	Capex R000	Rev R000
<b><u>Vote1: Executive &amp; Council</u></b>																					
Council	815	0	0	761	0	0	678	0	0	738	0	0	755	0	0	1 295	0	0	9 754	0	0
Municipal Manager	212	0	0	215	0	0	324	0	0	216	0	0	215	0	0	221	0	0	2 718	44	0
Committee Services & Administration	73	0	0	73	0	0	71	0	0	73	0	0	78	0	0	89	0	0	912	8	0
Internal Audit	215	0	0	220	0	0	198	0	0	222	0	0	232	0	0	259	0	0	3 848	4	0
Communications	166	0	0	434	0	0	273	0	0	474	0	0	545	0	0	242	0	0	3 421	24	0
Risk Unit	123	0	0	123	0	0	120	0	0	124	0	0	130	0	0	146	0	0	1 457	0	0
Political Office - Administration	191	0	420	240	0	0	231	0	0	216	0	0	236	0	0	272	0	0	2 695	0	420
Youth Unit	87	0	0	165	0	0	168	0	0	123	0	0	158	0	0	155	0	0	1 570	0	0
Legal & Compliance	81	0	0	81	0	0	81	0	0	81	0	0	81	0	0	81	0	0	969	0	0
<b><u>Vote2 - Budget &amp; Treasury</u></b>																					
Directorate	376	0	0	654	0	0	599	0	0	533	0	0	659	0	0	962	0	0	7 361	0	1 250
Finance: Revenue & Expenditure	228	0	468	256	16	468	240	0	33 111	267	0	468	308	0	468	470	0	498	3 241	16	102 323
Finance: Budget Office	552	0	0	617	10	0	559	0	0	624	0	0	705	0	0	2 013	0	0	8 547	10	0
Finance: Supply Chain Management	275	0	0	292	0	0	300	0	0	308	0	0	343	0	0	318	0	0	3 386	0	0
Finance: Motor Vehicle Pool	0	0	0	0	1 720	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1 720	0
<b><u>Vote3: Corporate Services</u></b>																					
Director: Administration	118	0	0	119	0	0	117	0	0	133	0	0	133	0	0	132	0	0	1 489	0	0
Information Systems	326	0	0	498	0	0	423	685	0	424	0	0	687	0	0	394	0	0	4 989	944	0
Human Resource Management	336	0	0	409	0	0	357	0	0	404	0	0	432	0	0	389	0	0	4 778	79	0
Office support Services	625	0	0	734	0	0	618	0	0	739	0	0	865	0	0	694	0	0	8 638	12	0
Environmental Health	238	0	0	296	0	0	281	0	0	290	0	0	318	0	0	287	0	0	3 371	10	0
Vote: Firefighting & Disaster Management	408	0	0	505	655	0	471	0	0	494	3 465	700	567	0	0	485	0	0	5 728	4 120	700

## 5. CONCLUSION

The SDBIP is a significant intervention tool in the strengthening of democratic governance in the local sphere of government. The SDBIP prescribes that the FBDM's annual targets be provided in order to assist with implementation and monitoring. Regular reviews would compare targets with actual outcomes and revise future targets as necessary.

The SDBIP monitoring of actual revenue targets and spending against the budget will be reported monthly in terms of section 71 of the MFMA. In terms of section 71 of the MFMA, the accounting officer must not later than ten days after the last working day of each month, submit to the Executive Mayor and the relevant provincial treasury a statement on the state of the municipalities' budget, reflecting the following;

- Actual revenue, per revenue source;
- Actual borrowings;
- Actual expenditure, per vote;
- Actual capital expenditure, per vote;
- The amount of any allocations received;

And explanation of:

- Any material variances from what the municipality have projected on revenue by source, and from the municipality's expenditure projections per vote;
- Any material variances from the service delivery and budget implementation plan and;
- Any remedial or corrective steps taken or to be taken to ensure that projected revenue and expenditure remain within the municipality's approved budget.

The SDBIP therefore provides an excellent basis for the councilors of the FBDM to monitor the implementation of service delivery programmes and initiatives across the district. The score card in the SDBIP presents a clear mandate to councilors in terms of playing their oversight function. Regular reports are presented to the section 79 committees in terms of the commitments made in the departmental/unit operational plans.

Administratively, the SDBIP facilitates proper monitoring of performance by senior management and the municipal manager against set targets. The municipal manager's commitments as indicated in the score card will enable the Executive Mayor and the Mayoral Committee to monitor the progress of FBDM in terms of implementing programmes and initiatives in the district. Similarly, the municipal manager is being provided with a tool to ensure accountability for all the key performance indicators in the score card of the municipality.



SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2016-2017

**SUBMITTED BY:**

**DATE:** \_\_\_\_\_

\_\_\_\_\_  
*Municipal Manager*

**APPROVED BY:**

**DATE:** \_\_\_\_\_

\_\_\_\_\_  
*Executive Mayor*