

FRANCES BAARD DISTRICT MUNICIPALITY



DRAFT BUDGET

2025/2026

INDEX	PAGE
Mayoral Budget Speech	
Budget Related Resolutions	
Executive Summary	ES 1
Quality Certificate	QS 1
Budget Tables	
Table A1: Budget Summary	B 1
Table A2: Budgeted Financial Performance (Revenue and Expenditure by Functional Classification)	B 2
Table A3: Budgeted Financial Performance (revenue and expenditure by municipal vote)	B 4
Table A4: Budgeted Financial Performance (revenue and expenditure)	B 7
Table A5: Budgeted Capital Expenditure by vote, functional classification and funding	B 8
Table A6: Budgeted Financial Position	B 10
Table A7: Budgeted Cash Flows	B 11
Table A8: Cash backed reserves/accumulated surplus reconciliation	B 12
Table A9: Asset Management	B 13
Table A10: Basic service delivery measurement	B 14
Budget Tables: 2025 to 2026	
Other Related Supporting Documentation	
Supporting Table SA1: Supporting detail to 'Budgeted Financial Performance'	B 15
Supporting Table SA2: Matrix Financial Performance Budget (revenue source/expenditure type and dept.)	B 16
Supporting Table SA3: Supporting detail to 'Budgeted Financial Position'	B 17
Supporting Table SA4: Reconciliation of IDP strategic objectives and budget (revenue)	B 18
Supporting Table SA5: Reconciliation of IDP strategic objectives and budget (operating expenditure)	B 19
Supporting Table SA6: Reconciliation of IDP strategic objectives and budget (capital expenditure)	B 20
Supporting Table SA7: Measurable performance objectives	B 21
Supporting Table SA8: Performance indicators and benchmarks	B 22
Supporting Table SA9: Social, economic and demographic statistics and assumptions	B 23
Supporting Table SA10: Funding measurement	B 24
Supporting Table SA11: Property rates summary	B 25
Supporting Table SA12 a: Property rates by category (current year)	B 26
Supporting Table SA12 b: Property rates by category (current year)	B 27
Supporting Table SA13 a: Property rates by category (budget year)	B 28
Supporting Table SA13 b: Property rates by category (budget year)	B 29
Supporting Table SA14: Household bills	B 30
Supporting Table SA15: Investment particulars by type	B 31
Supporting Table SA16: Investment particulars by maturity	B 32
Supporting Table SA17: Borrowing	B 33
Supporting Table SA18: Transfers and grant receipts	B 34
Supporting Table SA19: Expenditure on transfers and grant programme	B 35
Supporting Table SA20: Reconciliation of transfers, grant receipts and unspent funds	B 36
Supporting Table SA21: Transfers and grants made by the municipality	B 37
Supporting Table SA22: Summary councillor and staff benefits	B 38
Supporting Table SA23: Salaries, allowances & benefits (political office bearers/councillors/senior managers)	B 39
Supporting Table SA24: Summary of personnel numbers	B 40
Supporting Table SA25: Budgeted monthly revenue and expenditure	B 41
Supporting Table SA26: Budgeted monthly revenue and expenditure (municipal vote)	B 42
Supporting Table SA27: Budgeted monthly revenue and expenditure (functional classification)	B 43
Supporting Table SA28: Budgeted monthly capital expenditure (municipal vote)	B 44
Supporting Table SA29: Budgeted monthly capital expenditure (functional classification)	B 45
Supporting Table SA30: Budgeted monthly cash flow	B 46
Supporting Table SA31: Not required by FBDB - Table regarding municipal entities	B 47
Supporting Table SA32: List of external mechanisms	B 48
Supporting Table SA33: Contracts having future budgetary implications	B 49
Supporting Table SA34a: Capital expenditure on new assets by asset class	B 50
Supporting Table SA34b: Capital expenditure on the renewal of existing assets by asset class	B 51
Supporting Table SA34c: Repairs and maintenance expenditure by asset class	B 52
Supporting Table SA34d: Depreciation by asset class	B 53
Supporting Table SA34e: Capital expenditure on the upgrading of existing assets by asset class	B 54
Supporting Table SA35: Future financial implications of the capital budget	B 55
Supporting Table SA36: Detailed capital budget	B 56 -58
Service Delivery & Budget Implementation Plan	

MAYORAL BUDGET SPEECH



BUDGET SPEECH 2025 - 2026
FRANCES BAARD DISTRICT MUNICIPALITY

Honourable Speaker,
Honourable Executive Mayors and Speakers of our Local Municipalities,
Honourable Councillors,
Municipal Managers,
Partners in Local Government,
Members of the media,
Distinguished Guests,
Ladies and gentlemen,

Madam Speaker,

It is once again an honour for me to present to you the budget for the 2025/26 financial year. We are also celebrating the 30 years of freedom, a significant milestone in the history of our country. It is therefore incumbent on us to ensure that we mobilise our communities to take collective ownership of our democracy. The commemoration of this milestone is one of the most important achievements in our history and I encourage everyone to reflect on the progress that we have made thus far. It is also our duty as leaders to see how we can further strengthen this fledgling democracy. As we reflect on 27 April 1994, I think very few of us have really grasped the

opportunities and the possibilities that was forged in that sacred period when our democracy was born. It is now upon us to build on those possibilities and opportunities and create a future that is brighter for the generations that will follow us.

Madam Speaker, allow me to reflect a little on the history of our municipality and how we fared over the last 23 years of the new dispensation of local government:

- Since 2001 the district municipality have achieved an unqualified audit opinion annually. We only lapsed in a number of years, however, in all these instances we never regressed lower than a qualified audit opinion. I am also proud to announce that the district municipality through hard work and striving for compliance obtained an unqualified audit outcome for the 2023/24 financial year.
- The district municipality was the pilot for operation and maintenance (O&M) established in 2004 as part of an initiative to improve O&M in the local authorities.
- In 2005 we developed the first District Disaster Management Plan and reviewed it in 2009, on a 5-year cycle.
- Also, in 2005 we procured mobile fire fighting equipment for farmers belonging to Fire Protection Associations (FPA) and we continue to do this on an annual basis. We also regularly service the equipment.
- We initiated the district growth and development summit way back in 2006/7, which we now know as the LED Expo that takes place annually. Part of the outcomes of this district summit saw the development of a district growth and development strategy in 2008, which set out a framework for achieving growth and development within the district by identifying key focus areas for intervention. The strategy also promoted a process of collective planning to improve alignment between spheres of government and other social partners to impact on poverty and accelerating shared growth.

- In 2008/09 the district management area (DMA) was included into the Sol Plaatje and the Dikgatlong local municipalities, before then the district municipality was responsible to ensure that these sparsely populated areas was provided with the necessary basic services.
- The district planning tribunal was established in 2014/15 to implement SPLUMA.
- Also, in that year we were awarded with the Govan Mbeki award for housing in recognition for the best accredited municipality for Level 2.
- We remain one of the very few district municipalities that have been allocating funds to its local municipalities over the years, for both O&M and capital projects, this despite our limited finances.

Madam Speaker, the GDP growth for South Africa is forecast at 1.1% in 2025 and on average only 1.8% between 2025 and 2027. It is predicted that over the next three years, South Africa's economy will grow at an average of 1.6%, a moderate improvement on the 1.4% average expected at the time of Medium-Term Budget Policy Statement (MTBPS). During the 2024 budget speech by the Minister of Finance, Mr Enoch Godongwana, said that the budgets tabled since 1994 have been about securing the goal of growing the economy, so that we can do more to address the inequalities and deprivation that still scar our society and undermine the promise of democracy.

Madam Speaker, as with previous budget preparation processes, this process sought to promote and encourage participatory democracy and this budget is a product of the hard work and dedication from both the administration and the council. It is a product of careful planning and forward thinking to ensure that we do not lose sight of the identified five-year Integrated Development Plan (IDP) priorities.

The Municipal Systems Act requires us to ensure financially and economically viable municipalities and essentially this is guided by the IDP, which is our principal strategic planning instrument. Through the IDP we identified the plans that we need to improve and accelerate service delivery.

Madam Speaker, fostering a conducive environment for entrepreneurs to thrive in, is imperative as it drives economic growth and job creation. Entrepreneurial opportunities are favourable conditions that create the need for a good or service or business. Through our interactions with SMMEs we have noted that despite the significant importance and contribution of small and medium businesses to economic growth, SMMEs are still faced with numerous challenges that hinder their growth, apart from SMME funding and access to finance. We have identified through the local economic development unit packaging of investment opportunities that focusses on promoting investment and business prospects. We will continue with the development of an inclusive economy through the emerging farmer development and women empowerment programmes as well as with the training of SMMEs on business management and leadership.

Madam Speaker, we continue to assist our local municipalities to deliver services to communities within the district through our shared services as follows:

- Through disaster management, we continue to assist community members who have been affected by disaster through our contingency fund.
- We have established local Disaster Advisory Forums to assist local municipalities to prepare for known risk and to implement disaster risk reduction programmes. We also continue to share important information on early warning signs and response and recovery activities through awareness programmes.

- Our building inspectors and housing administrators continue to support and provide technical assistance to the local municipalities, without any cost to these municipalities. The district municipality also continues to assist three of our local municipalities in the annual review of their Human Settlements Sector Plans and the Chapters for their Integrated Development Plan (IDP's). We have extended the scope of our building inspector in Magareng local municipality to assist and support them with the evaluation and facilitate the approval of building plans and inspection of properties.
- We are one of the district municipalities in the country that was identified as a beneficiary of the rural road asset management system grant to assist and support the management of rural roads through the development of a Rural Road Assets Management System. The project will yield socio-economic benefits by way of skills development and creation of job opportunities. Our engineering technicians continue to provide technical support to the local municipalities, without any cost to these municipalities.

In the 2025/26 financial year the focus will be on operation and maintenance in the following areas:

- Maintenance of electrical infrastructure
- Maintenance of roads & storm water
- Maintenance of wastewater infrastructure
- Maintenance of water infrastructure
- Maintenance of solid waste management landfill sites

Madam Speaker, through the Extended Public Works Programme (EPWP) the municipality managed to create 70 work opportunities in 2025/26 financial year and our target for 2025/26 is 23 FTEs. The 23 FTEs will be created through maintenance of the municipal amenities in the Magareng Local Municipality; the brick production project in Dikgatlong Local Municipality as well

as the youth entrepreneurship development programme. We have an official dedicated to the EPWP programme to assist and continue to identify further opportunities for job creation in the district.

Through its Environmental Management Framework, the municipality proactively identify areas of potential conflict between development proposals and critical/sensitive environments. The municipality currently renders municipal health services in Dikgatlong, Magareng and Phokwane local municipalities. The FBDM and Sol Plaatje Municipality have signed a service level agreement, which will allow Sol Plaatje Municipality to continue to render municipal health services in their jurisdiction on behalf of the FBDM.

- The district planning tribunal is operating effectively and is convening monthly meetings, depending on the availability of development applications received from local municipalities. During the 2023/24 financial year the tribunal received and processed 25 development applications ranging from township establishments, consent applications, closure of public open spaces, rezoning, subdivisions, consolidations, infill developments, relaxation of building lines and the removal of title deed conditions.

Madam Speaker, unfortunately successes also come with challenges, and we had our fair share of those over the years. Allow me to mention a few of them:

- Due to budget constraints the infrastructure allocations to the four local municipalities in the 2025/26 financial year will again concentrate on supporting the continued operations and maintenance of infrastructure.
- The smaller municipalities in the district are still struggling with financial and technical capacity constraints but despite this we are continuing to provide support in areas such as integrated development planning and financial management, amongst others.

The district priorities as identified in the IDP are:

1. Unemployment
2. Roads and storm water
3. Water and sanitation
4. Local economic development & Youth development
5. Lighting
6. Environment health management
7. Disaster management
8. Renewable energy
9. Upgrading of informal settlements
10. Bulk infrastructure
11. Education
12. Housing & land development
13. Land audit
14. Information and communications technology (ICT)
15. Cemetery
16. Health (clinics/hospitals)
17. Sport and recreational facilities
18. Security
19. Electricity
20. Social and community services.

Madam Speaker, our mandate as the district municipality dictates that we should provide the necessary support to our local municipalities to enable them to improve service delivery in their respective municipal areas. We must double our efforts to provide the necessary technical, financial, and administrative support to ensure that we help to turn around the situation at our local municipalities. It is therefore encouraging that we will get the necessary support from national and provincial government to achieve this through programmes such as the district development model, which will help us to address problems with service delivery by allowing all spheres of government, from local municipalities to national government, to work together in a more effective and coordinated way. This will help to improve and focus planning, credible budgets and improve implementation of projects and programmes.

We will also continue to provide support through the shared service approach, that we have been employing over several years. We have a GIS shared service centre that has an established integrated web-based land viewing application and a fully operational GIS website. Through GIS we have completed land audits to verify assets in almost all our local municipalities to help improve billing systems and asset identification. We will be reviewing these systems to update information where changes might have occurred.

Madam Speaker, through internal audit we have ensured that we have an effective audit committee that serves not only the district municipality but also two of our local municipalities. Through risk management we offer guidance to the local municipalities to review internal and external risk factors and the legal unit is rendering legal support to municipalities, as they require or ask for our assistance in legal matters. Through communication we assist, especially our smaller local municipalities, with matters from media enquiries to formulating messages to educate and inform the public on the implementation of projects and programmes of the municipalities.

Madam Speaker, now we turn to the business of the day, as I ask your permission to allow me to take you through a more detailed presentation of how we propose to invest the funds that have been entrusted to us for the 2025/26 financial year and the two outer

years, concluding in 2027/28. The major revenue streams that supported the programmes and activities of the district municipality remains to be government grants and subsidies and interest earned on external investments. The total budget for the 2025/26 financial year is **R 163,629m**. The operational budget is **R 179,440m** and the capital budget is **R 3,9m**. We have a deficit of **R15,811m** that will have to be funded from our accumulated surplus.

The key focus areas of the budget include:

- Support to local municipalities with financial management;
- Environmental Health;
- Firefighting and disaster management;
- Local economic development and tourism;
- Spatial planning; and
- Infrastructure development – focussing specifically on operation and maintenance and housing.

The municipality will be allocating R 2,5m for each local municipality towards operation & maintenance of their capital assets/projects. Additional R1.5 million will assist the Magareng & Dikgatlong local municipalities with revenue enhancement projects on billing issues.

Madam Speaker, as mentioned, grants and subsidies remain to be our biggest source of income and we are at R 150,269m for 2025/26, which is 95% of the total revenue. This dependency on grants and subsidies influences our expenditure.

The major grant funding that the district municipality is receiving from national government is as follows:

- Equitable Share: R 143,719m

- Finance Management Grant: R 1m
- Energy Efficiency and Demand Side Management Grant: R 4m
- Rural Asset Management Grant: R 2,955m
- EPWP: R 1,395m
- Skills Grant: R 200,000

I wish to reiterate that this budget has been formulated with the utmost care and consideration for the needs of our key stakeholders, which are the community that we serve, and I want to assure you that we are committed to ensuring that this budget is utilised effectively and efficiently. As government it is important that we spend our allocated funds wisely to ensure that we better the living conditions of the people that we serve.

Madam Speaker, I want to thank all councillors who serve with me; indeed, we serve with diligence and honour. I want to also thank the administrative staff led by the Municipal Manager; your dedication to the development of our municipality, as well as the level of professionalism portrayed by all of you is noted as one of the important factors for the success of our municipality.

Finally, I want to thank the communities of our district for their continued support and trust in our administration. We look forward to working together to build a better and brighter future for our district.

I THANK YOU.

***BUDGET RELATED
RESOLUTIONS***

ITEM: COUN 02 03/2025

DEPARTMENT OF FINANCE: *DRAFT BUDGET FOR THE 2025/26 FINANCIAL YEAR*

(6/1/1/1 – 2025/26) (OM) (COUNCIL: 26 MARCH 2025)

The Acting Director: Finance reports as follows:

The purpose of this report is to submit the draft annual budget for the 2025/26 financial year for approval by Council as prescribed in chapter 4 of the Municipal Finance Management Act (MFMA) and in terms of the guidelines issued by National Treasury on **circular no. 129**.

Section 16 (2) of the MFMA prescribes that the mayor of the municipality must table the draft annual budget at a council meeting at least 90 days before the start of the budget year. The IDP strategic session with management and other stakeholders was held on 08 November 2024. The IDP consultative process with councillors and other stakeholders was on 25 February 2025 in order to comply with section 21 (2) (a)&(b) of the MFMA.

An annual budget of a municipality must be a schedule in the prescribed format as follows in terms of section 17 of the MFMA:

- a) Setting out realistically anticipated revenue for the budget year from each source;
- b) Appropriating expenditure for the budget year under the different votes of the municipality;
- c) Setting out indicative revenue per revenue source and projected expenditure by vote for two (2) financial years following the budget year;
- d) Setting out-
 - i. Estimated revenue and expenditure by vote for the current year; and
 - ii. Actual revenue and expenditure by vote for the financial year preceding the current year; and
- e) A statement containing any other information required by section 215 (3) of the Constitution or as may be prescribed.

National Treasury issued Municipal Budget and Reporting Regulations that applied to all the municipalities and municipal entities as from 01 July 2009. Schedule A of the regulations prescribe the table of contents of the municipal budget. The required table of content according to Schedule A is as follows:

- **Mayoral Budget Speech:** - High-level summary of the budget that draws on executive summary and highlights key deliverables during the coming years;
- **Budget Related Resolutions:** - Draft resolutions must be included with the budget documentation tabled to full council;

- **Executive summary** - Must explain the financial and service delivery implications and projected financial position that the budget will have on the operations of the municipality;
- **Budget:** - The budget includes the executive summary; budget schedules – operating & capital to be approved by council; and
- **Supporting Documentations:** - Budget process overview; alignment of budget with IDP; budget related policies – overview and amendments; budget assumptions; funding of the budget; disclosure on allocations made by municipality; disclosure of salaries, allowances and benefits; monthly cash flows by source; measurable performance objectives and disclosure on implementation of MFMA as well as other legislation.

Over the 2025 Medium-Term Expenditure Framework (MTEF), the government proposes an allocation of 9.8 per cent to local government. Local government funding is projected to increase from R184.8 billion in 2025/26 to R197.9 billion in 2027/28. In 2025/26, this comprises R106.1 billion for the local government equitable share, R16.8 billion from the general fuel levy sharing with metros, and R61.8 billion for both direct and indirect conditional grants. The increased allocations to local government reflect the government's commitment to social protection as a cornerstone of its fiscal strategy, ensuring ongoing support for indigent populations and the expansion of critical infrastructure through conditional grants. These figures represent the preliminary fiscal framework outlined in the 2024 Medium Term Budget Policy Statement and the final details was provided in the 2025 Budget Review issued.

The above economic realities enforced the municipality to perform an exercise of ensuring that the draft budget submitted is funded and credible, with priority on the basic service delivery expenditures. The prepared and submitted draft budget for adoption is in a deficit of R4.3 million, with a capital budget need of R3.9 million before allocations to the local municipalities. The operations of the municipality are funded mainly by government grants and a small percentage of income generated by the municipality. Despite the deficit realized, the district municipality is committed to assisting its local municipalities where possible.

The draft operating and capital budget for the 2025/26 financial year is attached for consideration and approval by Council. **(Bound separately)**

The Municipal Manager, in consultation with the Acting Director: Finance, recommends as follows:

RECOMMENDATIONS:

1. **Council resolves that the draft annual budget of the municipality for the financial year 2025/26 and indicative of the projected outer**

years 2026/27 and 2027/28 be approved as set out in the following schedules:

- 1.1 Budget Summary – Table A1 (*Pg. B 1*);
 - 1.2 Budgeted Financial Performance (Revenue and Expenditure by standard Classification) – Table A2 (*Pg. B2*);
 - 1.3 Budgeted Financial Performance (revenue and expenditure by municipal vote) – Table A3 (*Pg. B3*);
 - 1.4 Budgeted Financial Performance (revenue and expenditure) –Table A4 (*Pg B4*);
 - 1.5 Budgeted Capital Expenditure by vote, standard classification and funding – Table A5 (*Pg. B5*);
 - 1.6 Budgeted Financial Position – Table A6 (*Pg. B6*);
 - 1.7 Budgeted Cash Flows Table A7 (*Pg. B7*);
 - 1.8 Cash backed reserves/accumulated surplus reconciliation – Table A8 (*Pg. B8*);
 - 1.9 Asset Management – Table A9 (*Pg. B9-10*);
 - 1.10 Basic service delivery measurement table A10 (*Pg. B11*).
2. Council approves the further refinement of the draft budget with regards to prescribed supporting documentations and consideration of issues raised in the item before final adoption of the budget in May 2025.

RESOLVED:

1. Council resolved that the draft annual budget of the municipality for the financial year 2025/26 and indicative of the projected outer years 2026/27 and 2027/28 be approved as set out in the following schedules:
 - 1.1 Budget Summary – Table A1 (*Pg. B 1*);
 - 1.2 Budgeted Financial Performance (Revenue and Expenditure by standard Classification) – Table A2 (*Pg. B2*);

- 1.3 **Budgeted Financial Performance (revenue and expenditure by municipal vote) – Table A3 (Pg. B3);**
 - 1.4 **Budgeted Financial Performance (revenue and expenditure) –Table A4 (Pg B4);**
 - 1.5 **Budgeted Capital Expenditure by vote, standard classification and funding – Table A5 (Pg. B5);**
 - 1.6 **Budgeted Financial Position – Table A6 (Pg. B6);**
 - 1.7 **Budgeted Cash Flows Table A7 (Pg. B7);**
 - 1.8 **Cash backed reserves/accumulated surplus reconciliation – Table A8 (Pg. B8);**
 - 1.9 **Asset Management – Table A9 (Pg. B9-10);**
 - 1.10 **Basic service delivery measurement table A10 (Pg. B11).**
2. **Council approved the further refinement of the draft budget with regards to prescribed supporting documentations and consideration of issues raised in the item before final adoption of the budget in May 2025.**
 3. **Council approved to allocate R7.5 million to Magareng, Dikgatlong & Sol Plaatje local municipalities towards operation & maintenance of their infrastructure assets. Each municipality will receive R2.5 million. Phokwane Local Municipality will be allocated R2.5 million towards a capital project which will be identified by the Executive Mayor for the community of Phokwane local area.**
 4. **Council approved to allocate R1.5 million to assist Magareng & Dikgatlong local municipalities with their financial system related expenditures thereby enhancing their revenue collection.**



Ms. Z.M. Bogatsu
Municipal Manager

01 April 2025

Date:

EXECUTIVE SUMMARY

DRAFT BUDGET FOR THE FINANCIAL YEAR ENDING 30 JUNE 2026

INTRODUCTION

The draft budget for the 2025/26 financial year has been drawn up in terms of chapter 4 of the Municipal Finance Management Act no.56 of 2003 (MFMA) and the Municipal Systems Act no. 32 of 2000 (MSA) on matters specifically related to the budget as well as direction from National Treasury on policy guidelines (MFMA Circulars).

The draft budget in respect of the 2025/26 financial year is prepared according to the approved IDP / Budget Process Plan and consists of the following six processes:

- ***Planning:*** - Schedule key dates, establish consultation forums, review previous processes. The Executive Mayor has during July 2024 month, tabled a time schedule outlining key deadlines for reviewing the IDP, preparation, tabling and approval of the budget.
- ***Strategizing:-*** Review IDP; Set service delivery objectives (3 years); Consider local, provincial and national issues; Consider previous and current year performances; Consider economic and demographic trends; Review policies and consult on tariffs.
- ***Preparing:*** - Prepare budget, revenue and expenditure projections; Draft and amend policies; Consider local, provincial and national priorities.
- ***Tabling:*** - Table draft budget (*90 days prior to new financial year*), IDP & Budget related policies; Consult and consider formal responses from local, provincial and national.
- ***Approving:*** - Council considers approval of the budget and related policies 30 days prior to new financial year.
- ***Finalising:*** - Publish approved Service Delivery and Budget Implementation Plan (SDBIP) as well as Annual Performance agreements and key indicators.

1. OUTCOMES OF CONSULTATIVE PROCESS

After Council's approval of the draft annual budget on 26 March 2025, the following consultation processes and meetings in terms of section 23 of the MFMA were held or still to be held with identified stakeholders on the contents of the budget as well as on measurable performance indicators for the 2025/26 budget year:

- IDP / Budget Strategic Session;
- Workshop with Council;
- Advertisement on a local newspaper ;
- Provincial engagement on the draft budget;
- National Treasury and other sector departments as prescribed by section 23 of the MFMA; and

- Submission of the final IDP and Budget to Council.

2. SITUATIONAL ANALYSIS

2.1 DISTRICT OVERVIEW

The Frances Baard District Municipality (FBDM) is a Category C1 municipality located in the far eastern portion of the Northern Cape Province. It shares its northern borders with the Northwest Province and its eastern border with the Free State Province. The municipality is the smallest district in the Northern Cape, making up only 3% of its geographical area. However, it accommodates the largest proportion of the province's population. The district municipality comprises of four local municipalities namely: Dikgatlong, Magareng, Phokwane and Sol Plaatje. The administration seat of the district is in Kimberley and the capital way of the Northern Cape and hosts various provincial departments and sector companies. Kimberley, which is where the district municipality is located, is less than 500km away from Johannesburg in the north, less than 1 000km away from Cape Town in the south, and less than 800km away from the Port of Durban in the east. Various commuters pass through the district en-route to Cape Town or Johannesburg via the N12. Being the government and business hub, combined with the constant flow of travellers between Johannesburg and Cape Town, the district and Kimberley holds enormous potential for internal and external investment in the district.

Frances Baard district is known for its rich history, culture diversity and natural landscape. It is a hub of economic activity in the province., witch sectors such as culture, tourism and mining. These sectors play a significant role in the local economic development. The climate is favorable for outdoor living with a great number of “sunny” days throughout the year. Two of the largest rivers, the Orange and the Vaal, flow through our district. The region produces quality export fruits and vegetables. The Vaalharts scheme is the largest irrigation scheme in Southern hemisphere, with approximately 32,000ha of land under irrigation. The scheme sees water from a diversion weir in the Vaal River flowing through an 812km long network of canals to water approximately 1250 farming units within the scheme. In the Phokwane municipal area there is scope for secondary industry, like the processing of prime agricultural products. FBDM also offers rich experiences in terms of culture and history. The population has been estimated at 434 343 in Census 2022.

The National Spatial Development Framework of 2021 (NSDF) identify the Frances Baard District as a National Transformation Corridor Priority (Northwestern Transformation Corridor) area focusing on a production transition area and rail corridor from Mahikeng via Vryburg and Taung to Kuruman, Postmasburg and Kimberley. Kimberley has also been identified as an urban node under stress. The district is also located in the Arid-Agri innovation area with extensive agricultural activities with

pockets of intensive irrigation farming, mining clusters, renewable energy farms and small compact settlements. Some portions of the district are also located within the National Spatial Development Priority region with the focus on mining.

The main economic sectors of the district are as follows:

- Community Services: 28%.
- Finance: 22%.
- Trade: 15%.
- Transport 12%.
- Mining 10%.
- Agriculture: 4%.
- Manufacturing: 4%.
- Construction 3%; and
- Electricity 2%.

Geographically the district covers 12,384 square kilometers and account for a total of 3.4% area of the province. FBDM shares its northern boundary with the North West Province and its eastern boundary with the Free State province as illustrated in the maps below.

2.2 DEMOGRAPHIC COMPOSITION

The district has a total population of 434,343 of which 226,239 (52%) are females and 208,104 (48%) are males. Frances Baard District housed 0.7% of South Africa's total population in 2022. Between 2012 and 2022 the population growth averaged 1.77% per annum which is slightly higher than the growth rate of South Africa as a whole (1.47%). Compared to Northern Cape's average annual growth rate (1.59%), the growth rate in Frances Baard District's population at 1.77% was very similar than that of the province.

The Sol Plaatje Local Municipality increased the most, in terms of population, with an average annual growth rate of 1.9%, Magareng Local Municipality had the second highest growth in terms of its

population, with an average annual growth rate of 1.7%. Phokwane Local Municipality had the lowest average annual growth rate of 1.22% relative to the other within the Frances Baard District.

2.3 ECONOMIC ANALYSIS

The economic state of the Frances Baard District is put into perspective by comparing it on a spatial level with its neighbouring district municipalities. The section will also allude to the economic composition and contribution of the regions within Frances Baard District. The Frances Baard District does not function in isolation from Northern Cape, South Africa and the world and now, more than ever, it is crucial to have reliable information on its economy for effective planning. Information is needed that will empower the municipality to plan and implement policies that will encourage the social development and economic growth of the people and industries in the municipality, respectively.

With a GDP of R 52.1 billion in 2022 (up from R 27.5 billion in 2012), the Frances Baard District contributed 35.21% to the Northern Cape Province GDP of R 148 billion in 2022 increasing in the share of the Northern Cape from 34.75% in 2012. The Frances Baard District contributes 0.79% to the GDP of South Africa which had a total GDP of R 6.63 trillion in 2022 (as measured in nominal or current prices). It's contribution to the national economy stayed similar in importance from 2012 when it contributed 0.77% to South Africa, but it is lower than the peak of 0.79% in 2021.

3. STATUS QUO ASSESSMENT

3.1 BASIC SERVICE DELIVERY

The municipality through the Programme Management and Advisory and the Housing services continues to support the local municipalities, i.e. Sol Plaatje, Dikgatlong, Magareng and Phokwane in infrastructure services and developing human settlements and working towards accelerating the delivery of sustainable human settlements within the district. The municipality does not have any functions in direct service delivery but provides support and capacity to the local municipalities.

Below is a SWOT analysis for service delivery and infrastructure within the district.

STRENGTHS	WEAKNESS
<ul style="list-style-type: none"> • Technical capacity • Improved spending on the annual FBDM grants allocations for LMs. • Resources (vehicles and equipment) • Regular inspection conducted at food premises in collaboration with SAPS and other sector departments. • Monitoring of drinking water quality in 3 local municipalities. • Speedy response to environmental risks/emergencies (cholera outbreak) • Conducting seasonal disaster risk management awareness in communities within the district. 	<ul style="list-style-type: none"> • Not implementing own projects • Lack of grant funding to implement infrastructure projects. • Lack of firefighting capacity for structural and veldfires in local municipalities. • Dissemination of early warnings to rural areas (communication). • Lack of participation of local municipalities in responding to disastrous events.
OPPORTUNITY	THREAT

<ul style="list-style-type: none"> • New technologies for infrastructure maintenance. • Smart metering on water and electricity. • Renewable energy (solar) • Finalisation and gazetting of Municipal Health By-laws. • Implementation of shared services in the district. • The adoption of cloud solution to reduce the need for internal skill to manage services. • The implementation of automation to enable rapid service delivery to communities. 	<ul style="list-style-type: none"> • Insufficient funding to cater for infrastructure needs. • Ageing infrastructure • Climate change causing damages to properties and livelihoods. • Contaminated food products sold at Tuckshops. • The increased number of veld/structural fires within the jurisdiction of the district. • Climate change may lead to an increase of waterborne, vector-borne and respiratory.
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3.2 HOUSING

The housing functions focus on providing support to the three local municipalities, i.e., Dikgatlong, Magareng and Phokwane in developing human settlements and work towards accelerating the delivery of sustainable human settlements within the district.

Overall Challenges:

- The cost to eradicate backlogs is high and increasing annually.
- Municipalities in the district depend mainly on grant funding for infrastructure provision.
- The number of capacitated and skilled personnel in municipalities must be increased.
- FBDM provides assistance with O&M funding, however management of the O&M of electricity services in some municipalities still needs to improve.
- Local municipalities struggle to pay their ESKOM accounts which leads to disconnections and disruption of services.
- The lack of bulk electricity networks in the rural areas makes it difficult for new electrical connections to households.
- Except for Phokwane LM, there are no road master plans for different municipalities.

- Municipalities do not have sufficient funds for maintenance of street and storm water.
- Municipalities do not have sufficient resources for road maintenance.
- The conditions of provincial gravel roads within the district have deteriorated over the years due to the following reasons: -
 - Insufficient funds allocated for road maintenance by the provincial departments.
 - Continuous breakdowns of road works machinery.
 - Increased traffic volume has a negative influence on gravel roads.

3.3 LOCAL ECONOMIC DEVELOPMENT

Local Economic Development (LED) is an approach towards economic development which allows and encourages local people to work together to achieve sustainable economic growth and development thereby bringing economic benefits and improved quality of life for all residents in a local municipal area (COGTA, 2023).

The National LED Framework provides a vision for the planning and implementation of LED in South Africa. It delivers a guide to various sectors about the role they can play in driving innovation-led Local Economic Development.

The 2018-2028 National Framework for LED reveal how Science, Technology, and Innovation (STI) and other forms of innovation will be used to achieve better development outcomes and identify systemic interventions, which can improve the performance of LED. It emphasizes that LED is a territorial approach to development, an inclusive and innovative process, and should result in stronger local economies.

Overall Challenges:

- Diversification of the district economy; the district is skewed towards trade, transport, finance and community services. More focus should be based on Agriculture, Manufacturing and Construction.
- Low skills levels in the labour market within the district.
- Poor infrastructure needs to be addressed for business
- Access to funding for SME's is still a major challenge in the district.
- Low levels on Innovation and entrepreneurship.
- Lack of investment attraction on the district

3.4 TOURISM

There is enormous potential to attract significantly more tourists from Frances Baard priority tourist markets as the current percentage share received in South Africa is only about 2% of market size. It is of importance that the Frances Baard tourism economy offers many real opportunities for transformation at various points along the value chain, at a reasonable cost of entry and within a short to medium time frame.

3.5 ENVIRONMENTAL HEALTH MANAGEMENT

Municipal Health comprises aspects of human health, including the quality of life, determined by physical, chemical, biological, social and psychosocial factors in the environment. It also refers to the identification, evaluation, control, correction and prevention of the factors that can potentially adversely affect the health of present and the future generations.

Identification: With routine inspections, sampling or complaints from the community we identify a certain problem e.g. with our regular water sampling we get traces of Escherichia coliform indicating water pollution that arises from faeces.

Evaluation: During the evaluation process we procure samples at a certain interval to determine the extent of the problem

Control: When the problem is control, e.g. when the problem is brought to the attention of the polluter and the polluter is informed about the condition and the rectification process.

► **Alignment with provincial and National Objectives/Goals**

Section 24 of the Constitution of the Republic of South Africa, 1996 (No. 108 of 1996) guarantees every citizen the right to an environment that is not harmful to their health and well-being. According to the Constitution of the Republic of South Africa 1996, the Local Government: Municipal Structures Act No. 117 of 1998 and the National Health Act, No. 61 of 2003 it is the statutory responsibility of the District Municipality to render Municipal Health Services, which include:

- Water Quality Monitoring;
- Food Control;
- Waste Management;
- Health Surveillance of premises;
- Surveillance and prevention of communicable diseases;
- Vector Control;

- Environmental Pollution Control;
- Disposal of the dead; and
- Chemical Safety.

The objectives of the Environmental Health Services includes the promotion of healthy communities by assisting to reduce child mortality, increase life expectancy and improve hygienic conditions in the district through identification, evaluation and control of environmental conditions that can have a detrimental effect on the health and well-being of communities and the provision of health and hygiene education and awareness activities to promote a healthy lifestyle in communities.

3.6 DISASTER MANAGEMENT

Disaster can be defined is a serious disruption of the functioning of a community or society, which involve widespread human, material, economic or environmental impacts that exceed the ability of the affected community or society to cope using its own resources. Disaster management also refers to a systematic process of planning, organizing, and implementing measures to minimize the loss of life and property damage caused by natural or human-made disasters, encompassing phases like mitigation, preparedness, response and recovery, with a focus on identifying potential hazards, reducing vulnerability, and coordinating effective actions before, during and after a disaster occurs.

Disaster management is how we deal with the human, material, economic or environmental impacts of said disaster, it is the process of how we prepare for, respond to, and learn from the effects of major failures. Disaster can also be described as an occurrence when a hazard impacts on vulnerable people. The combination of hazards, vulnerability, and inability to reduce the potential negative consequences of risk results in disaster..

FBDM supports through financial & human resources to three local municipalities in its jurisdiction, namely Phokwane, Magareng and Dikgatlong to implement the Disaster Management legislation and function. To enhance capacity, disaster volunteers in the local municipalities undergo training annually. The FBDM adopted a contingency fund policy to assist destitute families within its jurisdiction affected by any disaster. Provision is made in the budget to maintain of veldfire equipment placed with registered Fire Protection Associations. Six Fire Protection Associations are established within the district and operates under the Veld and Forest Fires Act (Act 101 of 1998) to assist with combatting veldfires. The Frances Baard District Umbrella Fire Protection Association was also established.

Challenges

Disaster Management

- The establishment of the District Disaster Management Centre.
- Climate change is causing incidents and damages to properties as well livelihoods due extreme weather patterns.
- Dissemination of early warnings to rural areas (communication).

Fire Fighting

- Local municipalities and sector departments not belonging to a Fire Protection Associations.
- The increasing number of veldfires within the jurisdiction of the district.

Security

- Continuous improvement of security measures.

Funding sources

No Conditional grants were received from Province are as follows:

- Disaster Grant (conditional grant from province);

Own funding was used for the following:

- Response and recovery during incidents at local municipal level;
- Assistance to communities when affected by any incident;
- The training of volunteers, at local municipal level;
- Awareness programmes; and

3.7 HUMAN RESOURCES MANAGEMENT

The Human Resources Management strategy at FBDM is multifaceted, aiming to cultivate a skilled and diverse workforce while prioritizing employee well-being and compliance with relevant legislation. With a staff complement of 154 employees, including twenty nine elected councilors, and a notable proportion of vacant positions (twenty four including four senior manager positions), the municipality recognizes the importance of continuous skill development.

Labor relations are fostered through transparent consultation processes facilitated by the Local Labour Forum, serving as a platform for dispute resolution and collaboration between employer representatives and organized labor. The establishment of this forum ensures ongoing dialogue to maintain workforce stability and operational sustainability.

In adherence to the Employment Equity Act, FBDM has developed a structured Employment Equity Plan aimed at removing unfair discrimination and promoting opportunities for designated groups, particularly women and people with disabilities. Health and safety standards are upheld in accordance with the Occupational Health and Safety Act, with the establishment of safety committees and the nomination of safety representatives to ensure a secure work environment.

3.8 RECORDS MANAGEMENT & OFFICE SUPPORT

The district is continuing in its quest for compliance with the records related legislation with minimal challenges. Such challenges emanate from the fact that there are no Records Managers at our three local municipalities, namely, Dikgatlong, Magareng and Phokwane. Records Management practices in these municipalities remain inefficient. FBDM provides support to improve the current state of records management among the three mentioned municipalities. FBDM will use the financial year, 2025/26 to intensify its efforts towards digital transformation. The benefits in terms of this intensified shift towards digital transformation include:

- Enhanced operational efficiency for all users of our records, information, and data. In the main, this is aimed at the staff members and the members of Council.
- Reduced compliance risks through a well-maintained records management environment.

As envisaged in the relevant local government legislation, FBDM has a responsibility to assist and capacitate its local municipalities, viz., Sol Plaatje, Magareng, Dikgatlong and Phokwane local municipalities. It is in response to this legislative requirement that the Records management unit developed a records management support plan, which is now a standard performance area, and which reviewed annually, on how best to support the local municipalities. This entails processes of status quo assessment, challenges, remedial and recommendations of actions to be taken by the municipality in addressing the challenges they face.

Magareng, Dikgatlong and Phokwane local municipalities do not have appointed Records Managers to oversee the management of the corporate records; hence, most records management operations are not being addressed accordingly. The improvement of the status quo of the three local municipalities is slow as a result of them not yet having appointed their respective Records Managers. This in turn leads to non-compliance with the main Records Management legislation, including, Northern Cape Provincial Archives Act, Act 7 of 2013, Promotion of Access to Information Act, Act 2 of 2000, and the Protection of Personal Information Act, Act 4 of 2013.

Overall Challenges:

- Lack of personnel in the local municipalities for the purposes of records management.
- Low budget allocations in the LMs for records management functions.

3.9 INFORMATION COMMUNICATION TECHNOLOGY (ICT)

The Information Technology (IT) unit within a district municipality plays a pivotal role in facilitating efficient governance, enhancing service delivery, and fostering technological advancement within the community. Responsible for managing and implementing various digital initiatives, the IT unit serves as the backbone for modernizing administrative processes, enhancing communication channels, and ensuring data security and privacy. With a focus on leveraging emerging technologies, such as cloud computing, data analytics, and smart solutions, the IT unit strives to empower local municipalities, streamline operations, and improve citizen engagement. As technology continues to evolve, FBDM remains committed to driving innovation and leveraging digital solutions to meet the evolving needs of the municipality and its constituents.

The FBDM has over the years invested capital in improving its IT infrastructure by implementing new and agile solutions, strengthening its internal controls and governance structures. The municipality aims to share those solutions with local municipalities within its jurisdiction, as this will significantly reduce costs within the district, avoiding duplicate efforts, and enabling a more standardized environment within the district, particularly with the introduction of District developmental model which aims to standardize the environment.

The local municipalities continue to face challenges with their IT infrastructure, as most of the IT infrastructure within the district are old. The following continues to be challenges within the district:

- Old infrastructure is utilized, which results in high downtime for system;
- No governance structures to oversee and align ICT operations;
- Inadequate budget to implement new systems; and
- Lack of business continuity strategies.

3.10 SPATIAL PLANNING

The FBDM provides support to the four local municipalities within its boundaries, with particular focus on Magareng, Phokwane, and Dikgatlong Local Municipalities. These municipalities have limited

planning tools and limited institutional planning capacity compared to Sol Plaatje Local Municipality. Consequently, they face significant challenges, including deteriorating infrastructure and budget constraints on capital investments, which hinder effective service delivery to the community.

Overall challenges:

- Local municipalities, as the primary authorities for land development matters, lack a system to receive and process land use applications.
- Local municipalities face resource constraints that hinder the implementation and enforcement of approved plans, including Land Use Schemes and Spatial Development Frameworks (SDFs).
- There is a lack of regular updates regarding land use rights or zones within local municipalities, leading to discrepancies between deed information and actual land use on the ground.

3.11 GEOGRAPHIC INFORMATION SYSTEMS (GIS)

Geographic Information Systems (GIS) serve as a crucial tool for gathering, managing, and analysing spatial datasets in various formats to support decision-making within Frances Baard District Municipality. GIS enables spatial analysis, organizes information into layers, and presents data in both digital and analogue formats. The district municipality maintains an extensive spatial database that supports key functions, including land audits, billing data analysis, infrastructure asset management, and land use surveys. These datasets are sourced from various departments and industry vendors and are regularly updated to ensure accurate and relevant information is available for analysis and planning. FBDM provides GIS services to three local municipalities: Phokwane, Magareng, and Dikgatlong.

Challenges identified:

Status and analysis in three local municipalities:

- Costly maintenance for software packages annually and municipal budget deficits.
- GIS operations in local municipalities impeded by lack of capacity.
- Cases of posts that are contract and not considered for full time appointment.
- Packages that are not aligned to cost factors of the area, considering the offers that could not attract a long stay in the appointment.

3.12 PERFORMANCE MANAGEMENT SYSTEMS

FBDM has a well-established performance management system aligned with Chapter 6 of the Municipal Systems Act (MSA) No. 32 of 2000, as amended, and the performance management regulations of August 2006. The municipality ensures the implementation and maintenance of a performance management system that fits its resources, suits its circumstances, and aligns with the priorities, objectives, indicators, and targets outlined in its IDP.

Overall Challenges:

- Local municipalities do not have a clear framework for communication.
- Inadequate media monitoring which results in unpreparedness for rapid response activities.
- Poor planning for the use of modes of communication.
- Poor collaboration of public participation programmes.
- Capacity constraints at some local municipalities.

3.13 COMMUNICATION AND MEDIA

Communication is still under-prioritised in the district in terms of recognition that service delivery issues go together with effective communication and participation programmes. Except for the Sol Plaatje local municipality, all local municipalities have insufficient staff for communication in the district and there is still poor planning and budgeting practices for communication activities.

The introduction of the district development model puts more emphasis on the fact that collaboration among the three spheres of government is crucial. It will necessitate the alignment of messages to ensure proper communication of the single plan that will be derived from the district model.

3.14 INTERNAL AUDIT

The mandatory responsibilities of internal audit are set out in section 165 of the MFMA and section 45 of the Municipal Systems Act of 2000. Internal audit units form part of the internal control and governance structures of the municipality and play an important role in monitoring activities of the municipality. The objective of internal audit in discharging its duties is providing the reasonable assurance and advisory services to FBDM. Risk-based audit plans are prepared annually to execute audits. The audits conducted place management in a position to assess whether the controls of the municipality are sufficient and effective; and to implement recommended actions where there is a need for improvement.

FBDM is still providing shared services to Magareng and Dikgatlong local municipalities on internal audit services with all its resources. The work of the Audit, Performance and Risk Committee (APRC) has also been extended to support the two local municipalities. Meetings of the APRC are held on a regular basis to report on internal audit activities performed for FBDM and the two local municipalities.

3.15 RISK MANAGEMENT SERVICES

The municipality plays a significant role in ensuring the provision of services to the communities and the IDP objectives are key in setting the context for an accelerated provision of services. It is imperative that the municipal resources are utilised adequately to enable provision of effective service delivery to all the stakeholders, this requires that effective measures be put in place by conducting continuous fraud risk assessment to address all threats facing the municipal processes.

The FBDM and Sol Plaatje Local Municipality established a dedicated risk management function in terms of the MFMA Act 56 of 2003, Section 62(1)(c)(i). The risk management units are positioned under the office of the Municipal Manager and therefore are providing strategic direction on the management of municipal risks. FBDM is providing shared risk management support services to Dikgatlong and Magareng local municipalities, due to capacity constraints. Phokwane Local Municipality is not part of this agreement.

The municipality has fraud and risk management policies and strategies in place. Both are aligned to the King IV Report on Corporate Governance, ISO Standard 31 000, and Local Government Risk Management Framework. The unit is accountable to the municipal manager and the Audit, Performance and Risk Committee (APRC) which sits on a quarterly basis to discuss the risk profile of the municipality. The APRC is also assigned to provide an oversight role on risk management processes of the municipality.

FBDM has developed a risk management strategy and policy to address all the operational and strategic risks. A Risk Register is in place, and it is updated quarterly through the Risk Management Committee. Treatment plans for the risks are developed, followed-up, and monitored continuously.

The committee has assessed the risk assessment reports and expressed themselves over management of identified risks including action plans to mitigate the risks. This journey has led towards improvement in reaching maximum risk management maturity level. The level of risk maturity for the municipality

has increased significantly as evidenced by the senior managers taking control and being proactive in embedding mitigating action plans to address the identified risks.

3.16 LEGAL AND COMPLIANCE

The unit occupies a strategic position in that it provides professional legal and compliance in the district. The unit has been successful in dealing with all legal matters as received from all departments of the FBDM and has assisted local municipalities with legal advice and the drafting of contracts and legal opinions. Furthermore, Legal and compliance help shapes major transactions, while providing support to the executive management in making sound legally related decisions as may be required.

3.17 MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT

The municipality operates daily under the parasol of the Constitution of South Africa 1996, the Municipal Finance Management Act (MFMA) 26 of 2003, and all the other relevant legislation in ensuring a sound and sustainable management of the financial affairs of the municipality.

The core functions of the department are to provide an effective and efficient financial management service in respect of the municipal assets, liabilities, revenue and expenditure in a sustained manner to maximize the district municipality's developmental role. The municipality is implementing approved internal controls ensuring the effective functioning budget, revenue & expenditure and fair & transparent supply chain management processes.

Although the municipality relies profoundly on grant funding to finance its operations, it still succeeded to build the capacity (human and financial) of the local municipalities in its area of jurisdiction to assist them to perform their functions and achieve better audit outcomes. The municipality has adopted the intervention strategies designed in line with section 84 of the Municipal Structures Act 117 of 1998.

The municipality obtained an unqualified audit opinion with no matters during the 2023/24 financial year, with the financial viability of the municipality assessed to be sound. The internal policies and controls are reviewed when necessary to incorporate changes made with updated laws and regulations.

3.18 SOCIAL DEVELOPMENT

HIV and AIDS can have a substantial impact on the growth of a particular population. However, there are many factors affecting the impact of the HIV virus on population progression: adult HIV prevalence rates; the speed at which the virus progresses; age distribution of the virus; the mother-to-child transmission; child treatment; adult treatment; and the percentage by which the virus decreases total fertility. ARV treatment can also prolong the lifespan of people that are HIV+. In the absence of any treatment, people diagnosed with HIV live for approximately 10 years before reaching the final stage of the disease (called AIDS). When patients reach this stage, recovery is highly unlikely.

In 2019, 31 700 people in the FBDM were infected with HIV. This reflects an increase at an average annual rate of 4.04% since 2009, and in 2019 represented 7.23% of the district municipality's total population. The Northern Cape Province had an average annual growth rate of 4.12% from 2009 to 2019 in the number of people infected with HIV, which is higher than that of the Frances Baard District Municipality. When looking at the South Africa as a whole it can be seen that the number of people that are infected increased from 2009 to 2019 with an average annual growth rate of 2.32%.

Presenting the number of HIV+ people against the number of people living with AIDS, the people with AIDS added up to 807 in 2009 and 434 for 2019. This number denotes a decrease from 2009 to 2019 with a high average annual rate of -6.03% (or -374 people). For the year 2019, they represented 0.10% of the total population of the entire district municipality.

FBDM's environmental health unit is active with campaigns to curb the spreading of the disease. The Environmental Health Practitioners (EHPs) conduct regular awareness campaigns at schools and in the respective communities. These campaigns are conducted in cooperation with local Community Development Workers (CDWs), non-government organisations (NGOs) and the Department of Health (DoH). The Mayor's Office is responsible for the Frances Baard District HIV/Aids Forum and has quarterly meetings with sector departments to plan prevention campaigns. The Premier's Office has seconded a HIV/Aids coordinator to FBDM to serve on the District HIV/Aids Forum.

There remains an acute need for social protection and interventions to support the most vulnerable communities and households affected by this epidemic. The challenge is that people are not testing timeously therefore only once they are very ill at quite a late stage of disease progression do they only realised that they are HIV positive. The central focus remains that we continue to mobilise an increased uptake in HIV testing and counseling, behaviour change communication and combination prevention and treatment.

3.19 YOUTH DEVELOPMENT

This FBDM reflects, political and strategic intentions on the mainstreaming of youth development in all policies, programmes, and Plans. This provides the framework against which FBDM, as well as other sectors of society in the district, can develop and implement programmes and Projects that will facilitate the inclusion of youth in mainstream socio-economic life.

This was developed within a national and provincial context, dating back to 1994, when youth development was placed high on the transformation agenda of the country's democratic government. At the same time the policy acknowledges that, despite the positive youth development interventions implemented to date, persistent levels of poverty and unemployment; social inequalities and ills and an inadequate or lack of access to development opportunities continue to impede the progress of the youth sector. It builds on all positive youth interventions implemented from 1994 and addresses policy gaps and persistent challenges that hamper full realisation of the rights of young people.

The purpose is to strategically guide the mainstreaming of youth development by all sectors of society in FBDM and in line with the National Youth Policy (NYP) 2015-2020. The beneficiaries or target group of the Policy are young people, falling within the age group of 14 to 35 years, who live in Phokwane, Sol Plaatjie, Magareng and Dikgatlong local municipality that makes up to the FBDM. The Policy adopts principles contained in the NYP 2015-2020 which speak to the approach to mainstreaming youth development, i.e. accessibility, responsiveness, holistic, integration, diversity, non-discriminatory, sustainable development, transparency, participation and inclusion, social cohesion, social protection and youth service.

FBDM in the past years has delivered various youth services like career guidance (700 young people), job search (250 young people) and work-related life skills (280) by targeting youth in and out of school, as a means of providing career choice, enhancing their employability, and familiarizing them with work. We have also created platforms by developing structure programmes in places to encourage young people to gain work experience at an early stage for example, internships programme, part time work while ta school for youth in grade 11 and above, work during weekends and holidays, encouraging participation in all youth related issues.

Most of our young people are living with HIV and there are challenges of caring for those who are infected and affected. Young people in across the district are demoralised as the unemployment rate is going up and high every day. Most of them are frustrating in such a way that they resort in using drugs and alcohol. This makes most young people to conflict with the law as most of them are involved in criminal activity the population of youth that are in prison is around 50%.

4. DISTRICT-WIDE PRIORITY ISSUES:

The district-wide priority issues take into consideration the priority issues of the local municipalities. The combination of local municipalities priority issues to produce district priority issues strengthens the process of alignment between the district integrated development plan and the IDPs of the local municipalities.

On this basis the district-wide priority issues for 2025/26 are summarized as follows:

PRIORITY ISSUES – 2025/2026

- Job creation
- Roads and storm water
- Water and sanitation
- Local economic development & Youth development
- Streetlights and high-mast lighting
- Environment health management
- Disaster management
- Renewable energy
- Upgrading of informal settlements
- Bulk infrastructure
- Education
- Housing & land development
- Land audit
- Library
- Health (clinics/Hospitals)
- Sport and recreational facilities
- Security
- Electricity
- Social and community services

4. ALIGNMENT WITH NATIONAL, PROVINCIAL AND DISTRICT PRIORITIES

Local government as the “implementation hub” of the government’s vision, it is incumbent that there be synergy across all spheres of government’s plans to achieve maximum impact in resource allocation

and project implementation. The prioritization of needs, allocation of resources and the implementation of projects within and between the three spheres of government should be aligned and harmonized. It is through this “concept” that planning at national, provincial, and local level relates and informs one another.

Alignment is built upon the following:

- The shared and common platform critical to alignment is made possible through a coherent set of national spatial guidelines based on the twin concepts of development potential and need.
- The normative principles and guidelines embodied in the National Spatial Development Perspective provide the central organising concept for facilitating alignment and serve as the concrete mechanisms and basic platform for better coordination and alignment of government programmes.
- The spatial perspective is at the centre of our view of alignment and coordination and is directed at facilitating discussions on the development potential of the space economy and serving as a frame of reference for guiding government actions.

Each of the three spheres of government has planning tools used in the execution of its mandate. At the national level there are: the National Development Plan (NDP) 2030, the Medium-Term Strategic Framework (MTSF) 2019-2024, the National Spatial Development Framework (NSDF), the New Growth Path (NGP) and Service Delivery Agreement e.g.: Outcome 9 to mention only a few.

At the provincial level it is the Provincial Growth and Development Strategy (PGDP), Provincial Spatial Development Framework and Strategic Plans of individual departments, and at the municipal level it is the Integrated Development Plans (IDP’s) and DGDP.

5. STRATEGIC OBJECTIVES

KPA 1 – BASIC SERVICES

Programme Management and Advisory Services

Goal: Improved access to sustainable basic services in the District

Core functions:

- Planning facilitation
- Project Implementation Assistance
- Operation & Maintenance Assistance
- EPWP Implementation & Assistance
- Rural Roads Asset Management System
- Monitoring & Evaluation

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To assist LMs with infrastructure upgrading, operations and maintenance	Number of municipalities assisted with the finalisation of prioritised project lists to guide the upgrading, operations and maintenance of infrastructure in the district	Number of project lists	4	4	4	4	4
	Spending of allocated funds to support infrastructure operations and maintenance in the LMs	Percentage of allocated budget spent annually	100%	100%	100%	100%	100%
	Number of monitoring reports developed to support with infrastructure operations and	Number of monitoring reports	4	4	4	4	4

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
	maintenance in the LMs						
To create job opportunities for the unemployed through the promotion of EPWP principles	Number of Full-time equivalents (FTEs) created as per DORA	Number of FTEs created	14	37	17	14	14
To support improved infrastructure planning in the district Rural Roads Asset Management System (RRAMS)	Percentage progress on the implementation of the RRAMS project to support improved infrastructure planning in the LMs as per the annual business plan	Percentage implementation of the annual business plan	100%	100%	100%	100%	100%
To support the provision of potable water, sanitation facilities, electricity and streets and storm water households in the district	Number of municipalities assisted with the finalisation of prioritised project lists for capital infrastructure projects in the district.	Number of project lists	4	4	4	4	4
	Spending of allocated funds to support capital infrastructure projects in the LMs	Percentage of allocated budget spent annually	100%	100%	100%	100%	100%
	Submission of project monitoring reports developed to support capital infrastructure	Number of monitoring reports	4	4	4	4	4

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
	projects in the LMs						
To implement Energy Efficiency and Demand Side Management (EEDSM) initiatives within municipal infrastructure in order to reduce electricity consumption and improve energy efficiency	Percentage progress on the implementation of the EEDSM project in the LMs as per the annual business plan	Percentage implementation of the annual EEDSM business plan	-	-	100%	100%	100%

Housing

Goal: Facilitate the creation of sustainable human settlements in the district

Core functions:

- Provide technical and administrative support to municipalities in the development of human settlements
- Facilitate housing delivery in the district
- Facilitate access to basic services
- Augment efficient land utilisation
- Facilitate the process to expand the property market

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To facilitate the reduction of the housing backlog	Developed and reviewed Human Settlements Sector Plans	Number of Human Settlement sector-plans developed and reviewed	4x sector plans developed	4x sector plans reviewed	4x sector plans reviewed	4x sector plans reviewed	4x sector plans reviewed
	Facilitate the subsidy application process	Number of progress reports	4	4	4	4	4

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
Monitoring of human settlements development in 3 LMs	Reporting on the accreditation programme	Number of accreditation reports to COGHSTA	12	12	12	12	12
		Number of accreditation reports to National Department of Human Settlements	4	4	4	4	4

KPA 2: LOCAL ECONOMIC DEVELOPMENT

Local Economic Development

Goal: Facilitate growth, development, and diversification of the district economy by optimising all available resources

Core function:

- Promoting economic development in the district

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To support the development of a diverse and innovation driven local economies	Completion of programmes aimed at the diversification of the district economy	Percentage completion of planned diversification programmes	100%	100%	100%	100%	100%
To support the development of a learning and skilful economies	Completion of programmes aimed at developing learning and skilful economies	Percentage completion of planned programmes	100%	100%	100%	100%	100%
To facilitate the development & support of enterprises	Completion of programmes aimed at developing enterprises	Percentage completion of planned programmes	100%	100%	100%	-	100%

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To facilitate the development of inclusive local economies	Completion of programmes aimed at developing inclusive economies	Percentage completion of planned programmes	100%	100%	100%	100%	100%

Tourism

Goal: Ensure the development of a vibrant tourism sector that facilitates sustainable economic, environmental and social benefits in the district

Core function: Tourism development, promotion and marketing.

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To promote tourism in the Frances Baard District	Upgrading, restoration and promoting of tourist attractions	Percentage upgrading, restoration and promoting of tourist attractions	100%	100%	100%	100%	100%
	Facilitate strategic partnerships and participation of tourism role-players	Percentage implementation of annual action plans to facilitate strategic partnerships and participation of tourism role-players	100%	100%	100%	100%	100%

KPA 3 - MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION

Environmental Health Management

Goal: To render and support sustainable municipal health, environmental planning and management in the district

Core function:

- Rendering of municipal health services in the district
- Rendering of environmental health planning and management in the district
-

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target					
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27	
To monitor and enforce national environmental health norms and standards in the Frances Baard District	Implementation of municipal health by-laws	Percentage Implementation of municipal health by-laws	-	-	100%	100%	100%	
	Water samples to monitor water quality	Number of water samples collected and analysed	480	480	480	480	480	
	Inspections at food premises to determine food safety	Number of inspections at food premises	700	700	700	756	756	
	Surface swabs to analyse for diseases and other health risks	Number of surface swabs collected for analysis	180	180	180	180	180	
	Food handlers trained in environmental health requirements	Number of food handlers trained	420	420	420	420	420	
	Inspections to determine health safety at non-food premises	Number of inspections conducted at non-food premises to determine health safety	336	364	392	392	392	
	Development and implementation of tariffs policy	Percentage progress on the development of the environmental health tariff policy		-	50%	50%	-	-
		Percentage implementation of the approved environmental health tariff policy		-	-	-	100%	100%

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To implement and monitor environmental planning and management in the Frances Beard District	Successful awareness campaigns conducted	Number of awareness campaigns conducted	84	84	84	84	84
	Environmental calendar days successfully celebrated	Number of environmental calendar days celebrated	7	7	7	7	7
	Updating of atmospheric emissions inventory	Number of atmospheric emissions inventory updates performed	4	4	4	4	4
	Air quality ambient monitoring reports to assess air quality in the district	Number of monitoring reports	4	4	4	4	4
	Develop and implementation of the climate change project	Percentage progress on the development of the climate change project	100%	100%	-	-	-
		Percentage implementation of the climate change project	-		100%	100%	100%
	Review of the Air Quality Management Plan	Percentage review of the Air Quality Management Plan	100%	100%	-	-	-
	Review of the Integrated Waste Management Plan	Percentage progress in the review of the Integrated Waste Management Plan	100%	100%	-	-	-

Disaster Management

Goals: Promotion and implementation of an effective and efficient disaster management and fire-fighting service in the Frances Baard District

Core functions:

- Disaster Management
- Fire Fighting
- Safeguarding of assets

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To support 3 local municipalities by creating integrated institutional capacity for Disaster Management	Training of volunteers in Disaster risk Management	Number of volunteers trained	20	20	20	20	20
	Review of the disaster management plans for the District and 3x LMs	Number of disaster management plans reviewed	-	-	-	-	4
	Training of emerging farmers in the disaster risk management	Percentage implementation of training for emerging farmers	-	100%	-	-	-
To reduce risks and build resilience for all communities within the district	Conduct disaster management awareness programmes within the district	Number of awareness programmes conducted	4	4	4	4	4
To assist local municipalities by implementing Response and Recovery mechanisms as per National Disaster Management Framework	Assist communities after disastrous events	Percentage response to requests on disastrous incidents in the local municipalities	100%	100%	100%	100%	100%
To develop institutional capacity and acquire resources for firefighting services for 3 local	Secure facilities and maintain firefighting equipment for 3x LMs	Percentage securing and maintenance of firefighting equipment for 3x LMs	100%	100%	100%	100%	100%

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
municipalities in the district							
To safeguard Councils assets by continuously maintaining and upgrading physical security systems	Secure and maintain council's security systems	Number of security systems maintained	3	3	3	3	3

Human Resource Management

Goal: To provide a fully effective Human Resources Management & Development function in FBDM and offer support to local municipalities

Core functions:

- Human Resource Management and Development

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To comply with legislative requirements relating to human resource management and development	Compliance with human resources management and development reporting requirements	Percentage compliance with HRM &D reporting requirements	100%	100%	100%	100%	100%
To provide human resource management and development support to local municipalities	Providing HR support to local municipalities	Percentage implementation of the annual HR support plan	100%	100%	100%	100%	100%

Records Management

Goal: Provide sound records management and office support services

Core functions:

- Records Management services
- Office support services
- Maintenance of buildings

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To comply with the Provincial Archives Act, the Promotion of Access to Information Act, and the Protection of Personal Information Act at Frances Baard District Municipality and support LMs towards compliance	Provision of records management and advisory services in the district	Percentage implementation of the annual records management and advisory plan	100%	100%	100%	100%	100%
	Provision of records management and advisory support provided to local municipalities	Percentage implementation of the annual records management and advisory support plan	100%	100%	100%	100%	100%
To provide effective and efficient office support functions	Effective and efficient office support services	Number of progress reports on office support services	12	12	12	12	12
To provide effective and cost-efficient office support services	Maintenance of municipal building	Percentage maintenance of the municipal building	100%	100%	100%	100%	100%

Information Communication Technology

Goal: To provide an agile, effective and reliable ICT support and environment within the district

Core function:

- ICT Services Management
- ICT Strategic support to local municipalities

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To upgrade obsolete ICT infrastructure and implement agile ICT solutions within the district.	Upgrading of ICT infrastructure and implementation of ICT solutions within the district	Percentage upgrading and implementation	100%	100%	100%	100%	100%
To provide technical support to three local municipalities.	Provision of technical support to local municipalities	Percentage implementation of the annual support plan	100%	100%	100%	100%	100%

Integrated Development Planning

Goal: To attain credible and implementable IDPs in the district

Core function:

- Integrated Development Planning

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To develop and review the district municipality's IDP in compliance with legislation	Annual development and review of the IDP	Percentage development and review of the district IDP	100%	100%	100%	100%	100%
To support the local municipalities in the preparation	Support local municipalities in the development	Percentage implementation of the annual support plan	100%	100%	100%	100%	100%

and review of their IDPs	and review of their IDPs						
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Spatial Planning

Goal: Facilitate the development of sustainable human settlements through effective town and regional planning

Core function:

- To provide spatial planning support to the local municipalities

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To facilitate the development of urban and rural areas in accordance with the relevant legislation.	Processed land development applications received.	Percentage of land development applications received from LMs processed	100%	100%	100%	100%	100%
	Development of precinct plans	Percentage progress on the development of precinct plans for 2x LMs	100% Development of a precinct plan for Dikgatlong LM	100% Development of a precinct plan for Magareng LM	100% Development of a precinct plan for Magareng LM	-	-
	Development of nodal plans	Percentage development of nodal plans for 2x LMs	-	-	100% Development of a nodal plan for Phokwane LM	-	100% Development of a nodal plan for Dikgatlong LM
	Township establishment , revitalisation and registration	Percentage progress on Township establishment , revitalisation and registration for the LM's	-	-	-	100%	-

Geographic Information System

Goal: To provide reliable spatial information as a planning and management tool to enhance service delivery

Core function:

- Provision of spatial information to inform planning and decision-making.

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To promote the use of GIS as a tool in the district	Provision of GIS services in the district	Percentage access and maintenance of GIS in the district	100%	100%	100%	100%	100%

Performance Management System

Goal: To maintain and improve Performance Management System within the district

Core function:

- Implementation of a Performance Management System

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To maintain a functional Performance Management System in FBDM	Maintain a functional PMS for FBDM	Percentage compliance on PMS in FBDM	100%	100%	100%	100%	100%
To provide assistance & support local municipalities with performance management in the district	Support provided to local municipalities on PMS	Percentage implementation of the annual support plan	100%	100%	100%	100%	100%

KPA4: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Communication and Media

Goal: Create, strengthen, and maintain a positive opinion of the district through effective channels of communication

Core function:

- Communication and media services

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To keep the public informed on government activities in the district	Communication strategy to regulate external communication in the district	Percentage implementation of an annual action plan	100%	100%	100%	100%	100%
	Development of media policies for 2x local municipalities	Percentage development of media policies	100%	-	-	-	-
	Development of communication policies for 3x local municipalities	Percentage development of communication policies	-	100%	-	-	-
To improve internal communication through the implementation of the internal communication plan	Successfully implemented internal communication plan	Percentage implementation of the internal communication plan	100%	100%	100%	100%	100%

Legal and Compliance

Goal: To provide an effective legal and compliance service in the district

Core function:

- Provision of legal services

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year	Year	Year	Year	Year
			2022/23	2023/24	2024/25	2025/26	2026/27
Provision of legal services to FBDM and assistance to local municipalities upon request	Legal advisory and compliance services in the district	Percentage provision of legal advisory and compliance services	100%	100%	100%	100%	100%
Provision of sound legal binding contracts in the district	Provision of legal contract services in the district	Percentage provision of legal contract services	100%	100%	100%	100%	100%

Internal Auditing

Goal: Provision of internal audit services in the FBDM and the two local municipalities

Core functions:

- Internal Auditing

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year	Year	Year	Year	Year
			2022/23	2023/24	2024/25	2025/26	2026/27
To evaluate the adequacy and effectiveness of control processes and assessment of compliance with legislation in FBDM and the two local municipalities	Internal audits completed according to Internal Audit plans	Percentage implementation of the annual audit plans	100%	100%	100%	100%	100%

Risk Management

Goal: Mitigation of risks, prevention and management of fraud and corruption in the district.

Core Functions:

- Management of risk activities in the district.
- Prevention and management of fraud and corruption activities in the district.

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To manage risk activities in FBDM and two Local Municipalities	Percentage Implementation of the Risk Management Plan for FBDM, Dikgatlong & Magareng LMs	100% Implementation of the Risk Management Plan	100%	100%	100%	100%	100%
To prevent and manage fraud and corruption in FBDM and two Local Municipalities	Percentage Implementation of a fraud management plan for FBDM, Dikgatlong & Magareng LMs	100% Implementation of a fraud management plan	100%	100%	100%	100%	100%

Youth Development

Goal: Mainstream youth development, promote the advancement of youth economic empowerment and the provision of skills and training.

Core function:

- Youth Development

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To facilitate and coordinate youth development in the district	Coordination of stakeholders	Number of engagement platforms facilitated	4	4	4	4	4
	Youth Development Programmes coordinated within the district	Percentage coordination of youth development programmes	100%	100%	100%	100%	100%

Special Programmes

Goal: Advancing special programmes among the marginalized community groups in the district.

Core function:

- Facilitate special programmes and commemorative days in the district

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To facilitate and coordinate special programmes in the district	Facilitation and coordination of special programmes in the district	Percentage completion of planned programmes	100%	100%	100%	100%	100%

Committee Services

Goal: To provide efficient and effective coordination and support for council and its committees

Core function:

- Council & Committee Services

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To ensure the effective and efficient functioning of council and its committees	Fully functional council and its committees	Percentage facilitation of council and committee meetings	100%	100%	100%	100%	100%

KPA 5: FINANCIAL VIABILITY AND MANAGEMENT

Goals:

- Facilitation of effective and efficient system of budgeting and reporting, in compliance with applicable legislation.
- To provide an effective system of sound financial management in revenue and expenditure in compliance with applicable legislation.
- Provide an effective an efficient supply chain management system for the district municipality.
- Provide financial management support to LMs.

Core functions:

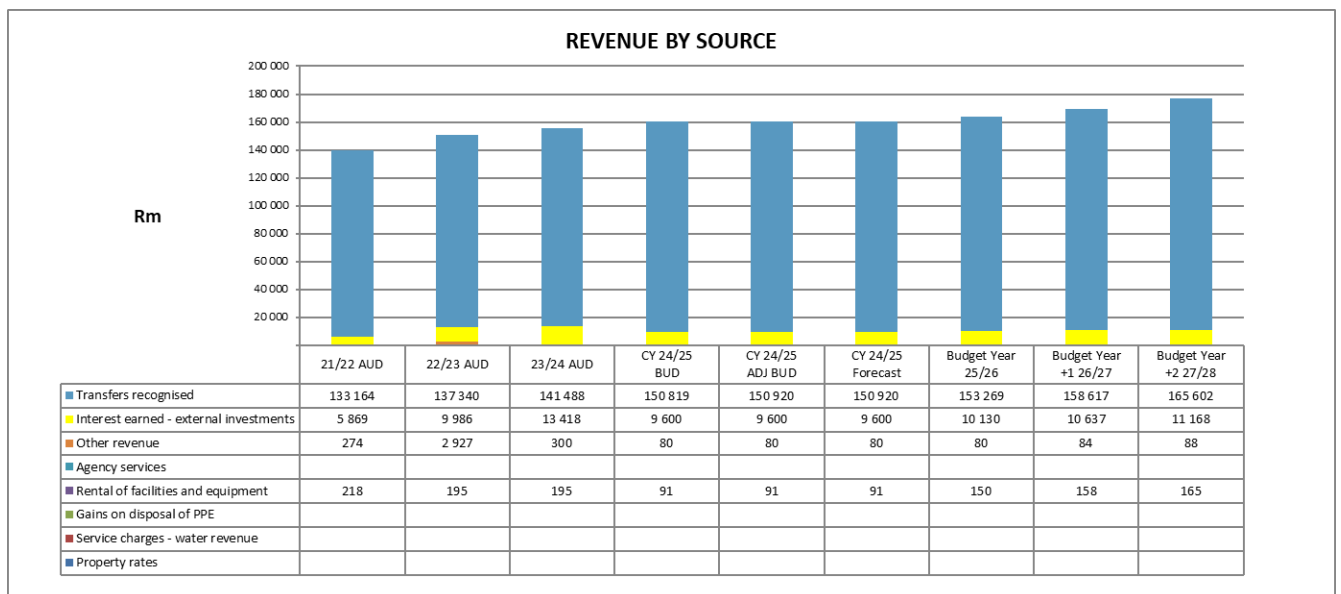
- Financial Compliance and reporting in FBDM
- Management of assets and liabilities
- Supply Chain Management

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To ensure compliance to all accounting and legislative reporting requirements	Compliance to budgeting and reporting requirements	Percentage compliance to legislation	100%	100%	100%	100%	100%
To ensure sound financial management practices according to National Treasury guidelines	To implement sound financial management (revenue & expenditure) practices in accordance with National Treasury Regulations	Percentage compliance	100%	100%	100%	100%	100%
To ensure implementation of supply chain	Compliance with Treasury's supply chain	Percentage compliance	100%	100%	100%	100%	100%

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
management policies and related prescripts	management system						
To provide financial management support to Local Municipalities in the district	Provide financial management support to local municipalities	Percentage analysis of the municipal budgets	100%	100%	100%	100%	100%

5. DRAFT BUDGET 2025/26 SUMMARY

The following graph indicates the main categories of revenue for the 2025/26 financial year:

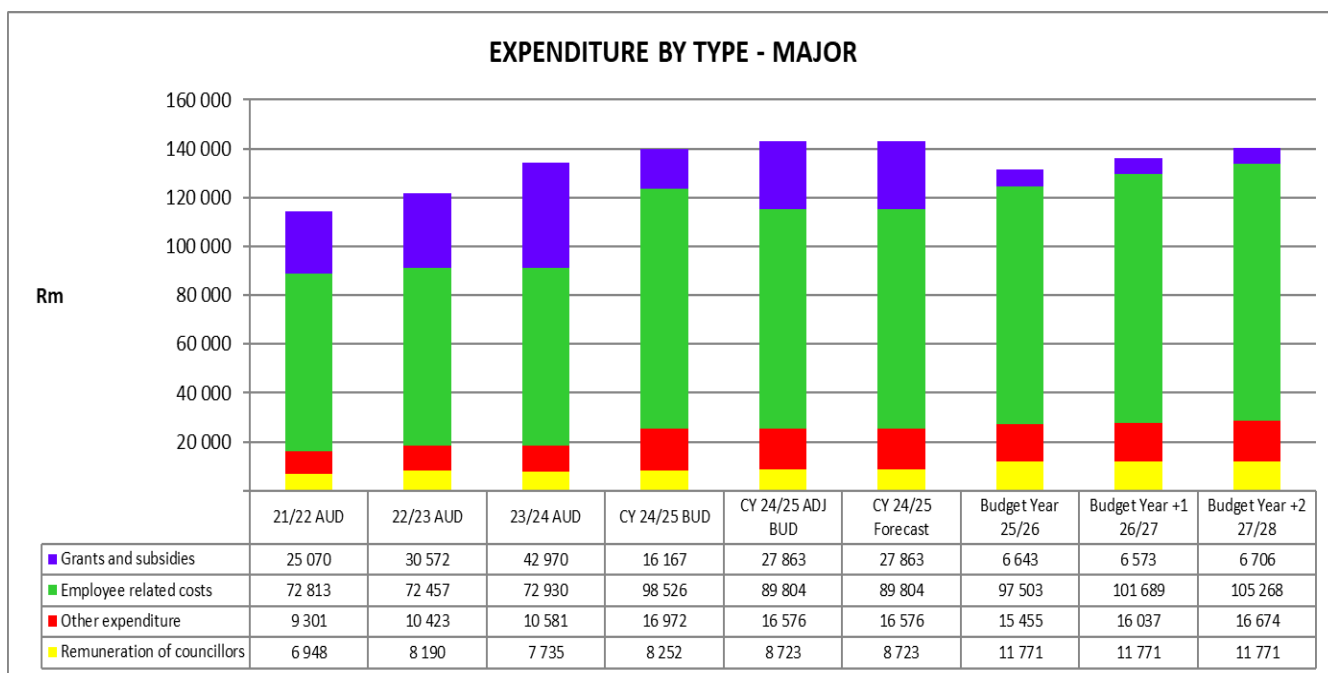


The main source of revenue is still operating grants from government which is 95% of the total revenue. The growth in income is limited to the the current inflation rate and an increase in the GDP that is expected to be 1.8%.

The municipality does not render basic services that can generate revenue.

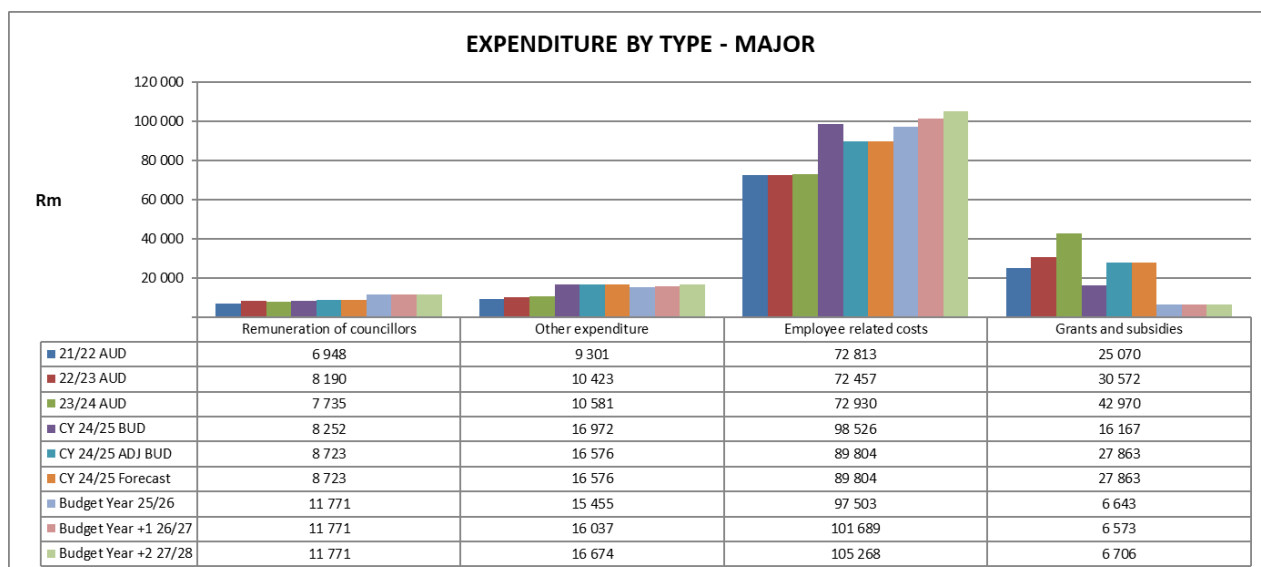
The following graph indicates the main categories of expenditure for the 2025/26 financial year:

Expenditure by Type – Major:



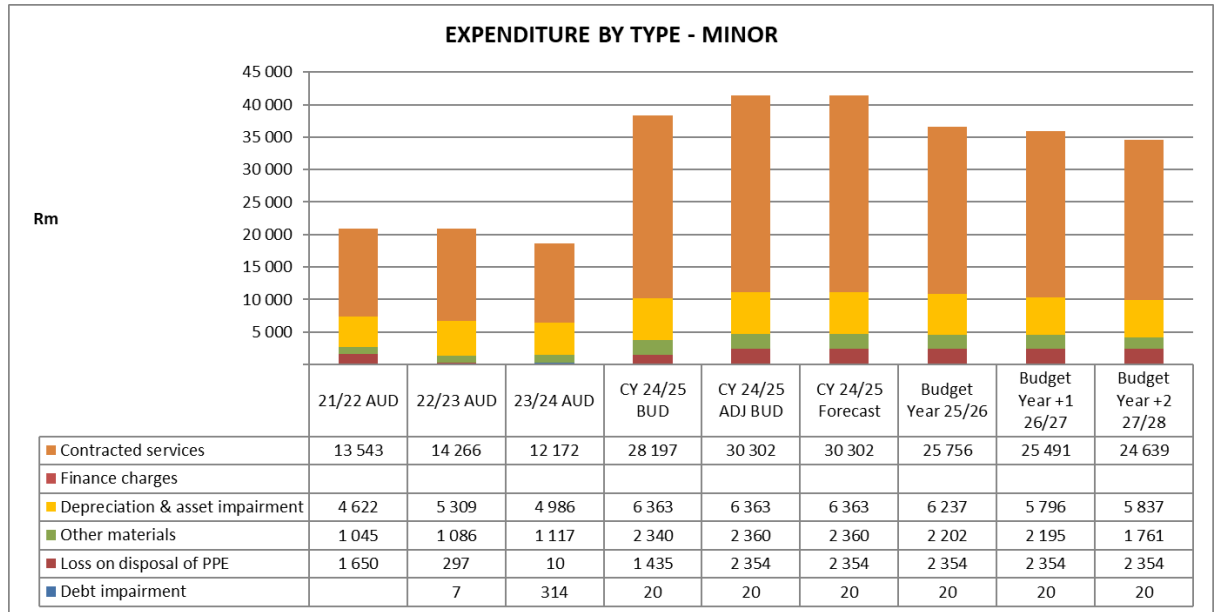
Graph clearly illustrates the decrease trends in grants and subsidies for 25/26 as opposed to 24/25 financial year, this is due to a decrease of the o&m and capital allocation to local municipalities due to financial constraints.

Councillor's remuneration reflects a fair increase over the past years based on the Remuneration of Public Office Bearers Act, 1998 (Act No. 20 of 1998).



5.1 Expenditure by Type – Minor:

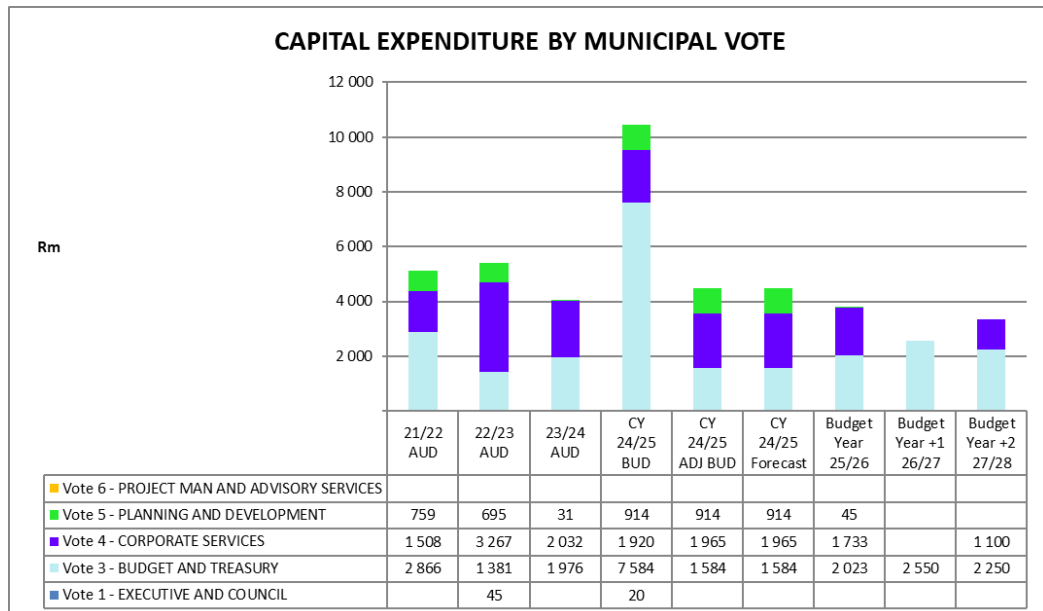
Expenditure relating to minor expenditure consists mainly of finance charges, depreciation & asset impairment, other materials, loss on disposal of PPE and Debt impairment.



5.2 Capital Expenditure – R3,9 m

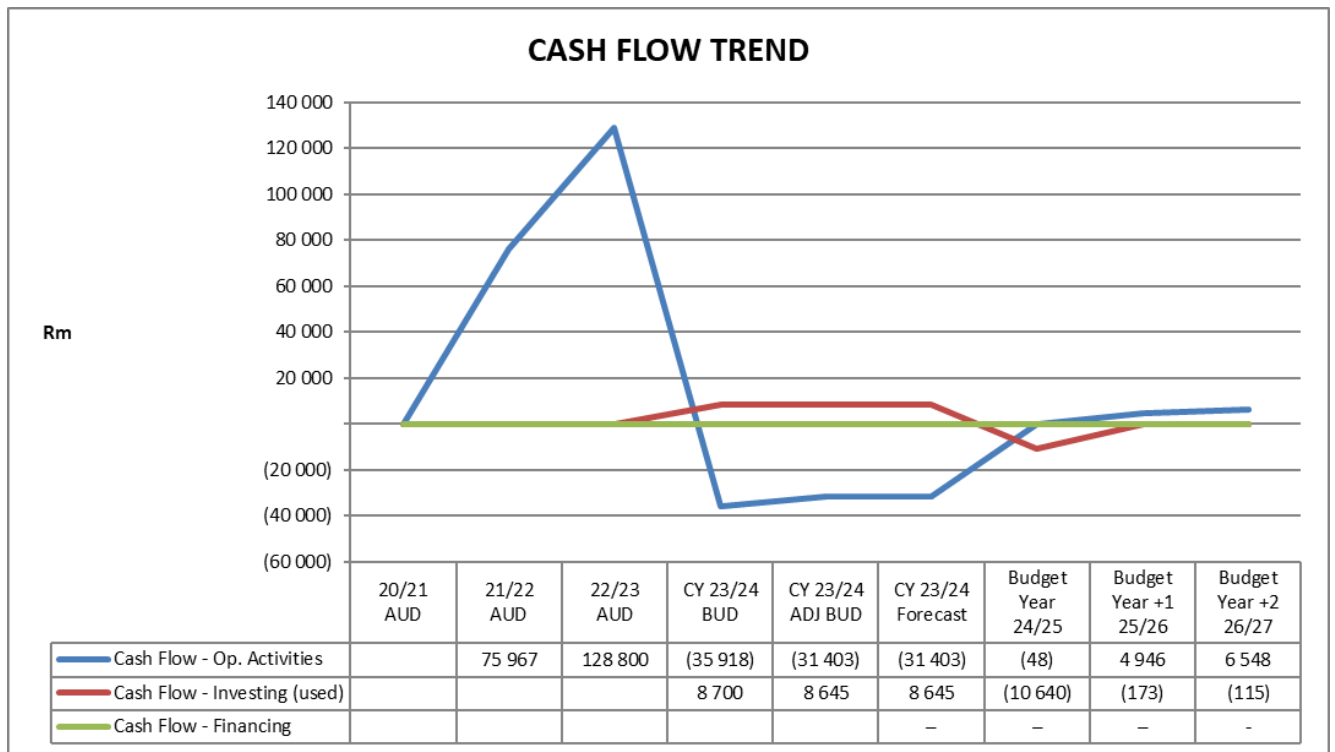
The capital needs of the municipality mainly consists mainly of procurement of fleet, computer and furniture equipments.

5.3 Capital Expenditure – Funding Source



Capital Expenditure is funded from internal funding (Table A5 and SA36).

5.4 Projected Cash Flows



6. POLICY REVIEWS

In accordance with the MFMA the mayor of a municipality must co-ordinate the processes for preparing the annual budget and for reviewing the municipality's integrated development plan and budget-related policies to ensure that the tabled budget and any revisions of the integrated development plan and budget-related policies are mutually consistent and credible. Therefore all budget related policies have been reviewed during the course of the financial year and any amendments if necessary will be implemented as an ongoing process during the 2025/26 budget year. The following policies have been classified as budget related:

- ***Asset management Policy***
Approved on 23 September 2015
- ***Debt and Credit Control Policy***
Approved on 29 May 2018
- ***Tariff Policy***
Approved on 29 May 2018
- ***Cash and Investment Policy***
Approved on 29 May 2018
- ***Supply Chain Management Policy***

Reviewed on 27 May 2024

- **Budget Policy**
Approved on 29 May 2018
- **Virement Policy**
Reviewed on 28 July 2021
- **Cost Containment Policy**
Approved on 29 May 2018

QUALITY CERTIFICATE

DC9 Frances Baard District Municipality – Quality Certificate: Draft Budget 2025/26

I ZM Bogatsu, Municipal Manager of Frances Baard District Municipality, hereby certify that the draft budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the adjustment budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name: ZM Bogatsu

Municipal Manager of Frances Baard District Municipality (DC9)

Signature:



Date:

01 April 2025

BUDGET TABLES

DC9 Frances Baard - Table A1 Budget Summary

Description	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousands										
Financial Performance										
Property rates	-	-	-	-	-	-	-	-	-	-
Service charges	-	-	-	-	-	-	-	-	-	-
Investment revenue	5 869	9 979	13 418	9 600	9 600	9 600	8 757	10 130	10 637	11 168
Transfer and subsidies - Operational	133 164	137 340	141 488	150 819	150 920	150 920	144 908	153 269	158 617	165 602
Other own revenue	492	254	263	171	171	171	246	230	242	254
Total Revenue (excluding capital transfers and contributions)	139 525	147 573	155 169	160 590	160 691	160 691	153 911	163 629	169 495	177 024
Employee costs	72 813	72 457	72 930	98 526	89 804	89 804	51 207	97 503	101 689	105 268
Remuneration of councillors	6 948	8 190	7 735	8 252	8 723	8 723	6 440	11 771	11 771	11 771
Depreciation and amortisation	4 622	5 304	4 986	6 363	6 363	6 363	0	6 237	5 796	5 837
Interest	-	138	-	-	-	-	-	-	-	-
Inventory consumed and bulk purchases	1 045	1 086	1 117	2 340	2 360	2 360	734	2 202	2 195	1 761
Transfers and subsidies	25 070	30 572	42 970	16 167	27 863	27 863	16 094	17 643	6 573	6 706
Other expenditure	24 495	21 825	22 531	47 147	49 373	49 373	20 074	43 585	43 901	43 686
Total Expenditure	134 993	139 572	152 269	178 794	184 486	184 486	94 549	178 940	171 926	175 028
Surplus/(Deficit)	4 532	8 001	2 901	(18 204)	(23 795)	(23 795)	59 362	(15 311)	(2 431)	1 996
Transfers and subsidies - capital (monetary allocations)	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	4 532	8 001	2 901	(18 204)	(23 795)	(23 795)	59 362	(15 311)	(2 431)	1 996
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	4 532	8 001	2 901	(18 204)	(23 795)	(23 795)	59 362	(15 311)	(2 431)	1 996
Capital expenditure & funds sources										
Capital expenditure	5 153	1 248	4 094	10 717	4 742	4 742	82	3 995	2 590	3 350
Transfers recognised - capital	750	(687)	19	43	43	43	8	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-	-
Internally generated funds	4 402	1 935	4 075	10 674	4 699	4 699	74	3 995	2 590	3 350
Total sources of capital funds	5 153	1 248	4 094	10 717	4 742	4 742	82	3 995	2 590	3 350
Financial position										
Total current assets	148 869	137 114	135 647	132 846	150 112	150 112	173 893	151 384	155 421	158 755
Total non current assets	78 119	79 215	77 463	80 231	76 620	76 620	77 544	74 999	74 035	74 755
Total current liabilities	44 753	27 026	20 652	42 194	55 776	55 776	1 090	47 195	37 389	37 016
Total non current liabilities	29 773	27 199	27 853	31 199	31 853	31 853	25 110	31 853	31 853	31 853
Community wealth/Equity	151 449	159 813	162 926	139 385	139 104	139 104	222 289	147 335	160 214	164 641
Cash flows										
Net cash from (used) operating	75 967	128 800	183 083	(19 512)	(7 220)	(7 220)	(48 150)	4 692	7 271	11 469
Net cash from (used) investing	-	-	-	(12 325)	(5 454)	(5 454)	-	(4 594)	(2 979)	(3 853)
Net cash from (used) financing	-	-	-	-	-	-	-	-	-	-
Cash/cash equivalents at the year end	186 102	241 730	296 012	92 577	110 825	110 825	75 349	123 597	127 890	135 506
Cash backing/surplus reconciliation										
Cash and investments available	112 930	124 437	123 499	110 601	121 963	121 963	159 984	123 582	127 777	131 101
Application of cash and investments	10 230	17 612	10 775	14 887	21 203	21 203	(9 504)	(31 923)	(41 574)	(42 022)
Balance - surplus (shortfall)	102 700	106 826	112 725	95 714	100 760	100 760	169 489	155 505	169 351	173 122
Asset management										
Asset register summary (WDV)	69 092	70 366	72 773	71 382	68 700	68 700	67 080	67 080	66 115	66 835
Depreciation	4 622	5 304	4 986	6 363	6 363	6 363	6 237	6 237	5 796	5 837
Renewal and Upgrading of Existing Assets	3 409	2 678	5 987	9 012	3 012	3 012	3 177	2 255	2 550	2 250
Repairs and Maintenance	5 193	4 523	4 108	6 088	7 987	7 987	7 578	7 578	5 781	5 399
Free services										
Cost of Free Basic Services provided	-	-	-	-	-	-	-	-	-	-
Revenue cost of free services provided	-	-	-	-	-	-	-	-	-	-
Households below minimum service level										
Water:	-	-	-	-	-	-	-	-	-	-
Sanitation/sewerage:	-	-	-	-	-	-	-	-	-	-
Energy:	-	-	-	-	-	-	-	-	-	-
Refuse:	-	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Revenue - Functional	1									
Governance and administration		136 125	143 877	151 055	150 084	150 185	150 185	155 279	161 404	168 795
Executive and council		514	355	280	-	101	101	-	-	-
Finance and administration		135 611	143 522	150 775	150 084	150 084	150 084	155 279	161 404	168 795
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		-	-	-	-	-	-	-	-	-
Community and social services		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		3 401	3 696	4 114	10 506	10 506	10 506	8 350	8 091	8 229
Planning and development		3 401	3 696	4 114	10 506	10 506	10 506	8 350	8 091	8 229
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
Other	4	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	2	139 525	147 573	155 169	160 590	160 691	160 691	163 629	169 495	177 024
Expenditure - Functional										
Governance and administration		70 339	69 374	73 935	98 477	95 493	95 493	101 660	100 761	103 128
Executive and council		18 755	21 737	21 333	25 580	24 528	24 528	29 127	29 943	30 430
Finance and administration		48 807	44 675	51 141	68 166	67 239	67 239	68 868	67 059	68 842
Internal audit		2 776	2 963	1 461	4 731	3 727	3 727	3 665	3 759	3 856
Community and public safety		11 280	11 886	12 065	16 734	16 024	16 024	17 333	17 702	18 318
Community and social services		7 690	7 843	8 607	13 331	12 621	12 621	13 741	14 035	14 570
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		3 590	4 042	3 458	3 403	3 403	3 403	3 591	3 667	3 747
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		50 572	55 734	63 953	59 046	69 069	69 069	55 809	49 289	49 281
Planning and development		40 838	45 998	52 971	46 549	56 486	56 486	41 330	33 969	33 584
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		9 733	9 735	10 981	12 498	12 584	12 584	14 479	15 320	15 697
Trading services		-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
Other	4	2 793	2 579	2 315	4 537	3 900	3 900	4 137	4 173	4 302
Total Expenditure - Functional	3	134 983	139 572	152 268	178 794	184 486	184 486	178 940	171 926	175 028
Surplus/(Deficit) for the year		4 542	8 001	2 902	(18 204)	(23 795)	(23 795)	(15 311)	(2 431)	1 996

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Revenue - Functional	1									
Municipal governance and administration		136 125	143 877	151 055	150 084	150 185	150 185	155 279	161 404	168 795
Executive and council		514	355	280	-	101	101	-	-	-
Mayor and Council		514	355	280	-	101	101	-	-	-
Municipal Manager, Town Secretary and Chief Executive		-	-	-	-	-	-	-	-	-
Finance and administration		135 611	143 522	150 775	150 084	150 084	150 084	155 279	161 404	168 795
Administrative and Corporate Support		-	-	-	-	-	-	-	-	-
Asset Management		-	-	-	-	-	-	-	-	-
Finance		135 611	143 522	150 775	150 084	150 084	150 084	155 279	161 404	168 795
Fleet Management		-	-	-	-	-	-	-	-	-
Human Resources		-	-	-	-	-	-	-	-	-
Information Technology		-	-	-	-	-	-	-	-	-
Legal Services		-	-	-	-	-	-	-	-	-
Marketing, Customer Relations, Publicity and Media Co-		-	-	-	-	-	-	-	-	-
Property Services		-	-	-	-	-	-	-	-	-
Risk Management		-	-	-	-	-	-	-	-	-
Security Services		-	-	-	-	-	-	-	-	-
Supply Chain Management		-	-	-	-	-	-	-	-	-
Valuation Service		-	-	-	-	-	-	-	-	-
Internal audit		-	-	-	-	-	-	-	-	-
Governance Function		-	-	-	-	-	-	-	-	-
Community and public safety		-	-	-	-	-	-	-	-	-
Community and social services		-	-	-	-	-	-	-	-	-
Aged Care		-	-	-	-	-	-	-	-	-
Agricultural		-	-	-	-	-	-	-	-	-
Animal Care and Diseases		-	-	-	-	-	-	-	-	-
Cemeteries, Funeral Parlours and Crematoriums		-	-	-	-	-	-	-	-	-
Child Care Facilities		-	-	-	-	-	-	-	-	-
Community Halls and Facilities		-	-	-	-	-	-	-	-	-
Consumer Protection		-	-	-	-	-	-	-	-	-
Cultural Matters		-	-	-	-	-	-	-	-	-
Disaster Management		-	-	-	-	-	-	-	-	-
Education		-	-	-	-	-	-	-	-	-
Indigenous and Customary Law		-	-	-	-	-	-	-	-	-
Industrial Promotion		-	-	-	-	-	-	-	-	-
Language Policy		-	-	-	-	-	-	-	-	-
Libraries and Archives		-	-	-	-	-	-	-	-	-
Literacy Programmes		-	-	-	-	-	-	-	-	-
Media Services		-	-	-	-	-	-	-	-	-
Museums and Art Galleries		-	-	-	-	-	-	-	-	-
Population Development		-	-	-	-	-	-	-	-	-
Provincial Cultural Matters		-	-	-	-	-	-	-	-	-
Theatres		-	-	-	-	-	-	-	-	-
Zoo's		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Beaches and Jetties		-	-	-	-	-	-	-	-	-
Casinos, Racing, Gambling, Wagering		-	-	-	-	-	-	-	-	-
Community Parks (including Nurseries)		-	-	-	-	-	-	-	-	-
Recreational Facilities		-	-	-	-	-	-	-	-	-
Sports Grounds and Stadiums		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Civil Defence		-	-	-	-	-	-	-	-	-
Cleansing		-	-	-	-	-	-	-	-	-
Control of Public Nuisances		-	-	-	-	-	-	-	-	-
Fencing and Fences		-	-	-	-	-	-	-	-	-
Fire Fighting and Protection		-	-	-	-	-	-	-	-	-
Licensing and Control of Animals		-	-	-	-	-	-	-	-	-
Police Forces, Traffic and Street Parking Control		-	-	-	-	-	-	-	-	-
Pounds		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Informal Settlements		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Ambulance		-	-	-	-	-	-	-	-	-
Health Services		-	-	-	-	-	-	-	-	-
Laboratory Services		-	-	-	-	-	-	-	-	-
Food Control		-	-	-	-	-	-	-	-	-
Health Surveillance and Prevention of Communicable		-	-	-	-	-	-	-	-	-
Vector Control		-	-	-	-	-	-	-	-	-
Chemical Safety		-	-	-	-	-	-	-	-	-

	3 401	3 696	4 114	10 506	10 506	10 506	8 350	8 091	8 229	
Economic and environmental services										
Planning and development	3 401	3 696	4 114	10 506	10 506	10 506	8 350	8 091	8 229	
Billboards	-	-	-	-	-	-	-	-	-	
Corporate Wide Strategic Planning (IDPs, LEDs)	3 401	3 696	4 114	10 506	10 506	10 506	8 350	8 091	8 229	
Central City Improvement District	-	-	-	-	-	-	-	-	-	
Development Facilitation	-	-	-	-	-	-	-	-	-	
Economic Development/Planning	-	-	-	-	-	-	-	-	-	
Regional Planning and Development	-	-	-	-	-	-	-	-	-	
Town Planning, Building Regulations and Enforcement, and	-	-	-	-	-	-	-	-	-	
Project Management Unit	-	-	-	-	-	-	-	-	-	
Provincial Planning	-	-	-	-	-	-	-	-	-	
Support to Local Municipalities	-	-	-	-	-	-	-	-	-	
Road transport	-	-	-	-	-	-	-	-	-	
Public Transport	-	-	-	-	-	-	-	-	-	
Road and Traffic Regulation	-	-	-	-	-	-	-	-	-	
Roads	-	-	-	-	-	-	-	-	-	
Taxi Ranks	-	-	-	-	-	-	-	-	-	
Environmental protection	-	-	-	-	-	-	-	-	-	
Biodiversity and Landscape	-	-	-	-	-	-	-	-	-	
Coastal Protection	-	-	-	-	-	-	-	-	-	
Indigenous Forests	-	-	-	-	-	-	-	-	-	
Nature Conservation	-	-	-	-	-	-	-	-	-	
Pollution Control	-	-	-	-	-	-	-	-	-	
Soil Conservation	-	-	-	-	-	-	-	-	-	
Trading services	-	-	-	-	-	-	-	-	-	
Energy sources	-	-	-	-	-	-	-	-	-	
Electricity	-	-	-	-	-	-	-	-	-	
Street Lighting and Signal Systems	-	-	-	-	-	-	-	-	-	
Nonelectric Energy	-	-	-	-	-	-	-	-	-	
Water management	-	-	-	-	-	-	-	-	-	
Water Treatment	-	-	-	-	-	-	-	-	-	
Water Distribution	-	-	-	-	-	-	-	-	-	
Water Storage	-	-	-	-	-	-	-	-	-	
Waste water management	-	-	-	-	-	-	-	-	-	
Public Toilets	-	-	-	-	-	-	-	-	-	
Sewerage	-	-	-	-	-	-	-	-	-	
Storm Water Management	-	-	-	-	-	-	-	-	-	
Waste Water Treatment	-	-	-	-	-	-	-	-	-	
Waste management	-	-	-	-	-	-	-	-	-	
Recycling	-	-	-	-	-	-	-	-	-	
Solid Waste Disposal (Landfill Sites)	-	-	-	-	-	-	-	-	-	
Solid Waste Removal	-	-	-	-	-	-	-	-	-	
Street Cleaning	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	
Abattoirs	-	-	-	-	-	-	-	-	-	
Air Transport	-	-	-	-	-	-	-	-	-	
Forestry	-	-	-	-	-	-	-	-	-	
Licensing and Regulation	-	-	-	-	-	-	-	-	-	
Markets	-	-	-	-	-	-	-	-	-	
Tourism	-	-	-	-	-	-	-	-	-	
Total Revenue - Functional	2	139 525	147 573	155 169	160 590	160 691	160 691	163 629	169 495	177 024

Expenditure - Functional

Municipal governance and administration	70 339	69 374	73 935	98 477	95 493	95 493	101 660	100 761	103 128
Executive and council	18 755	21 737	21 333	25 580	24 528	24 528	29 127	29 943	30 430
Mayor and Council	10 187	11 257	10 667	12 216	12 788	12 788	15 457	15 457	15 457
Municipal Manager, Town Secretary and Chief Executive	8 568	10 480	10 665	13 365	11 740	11 740	13 671	14 486	14 973
Finance and administration	48 807	44 675	51 141	68 166	67 239	67 239	68 868	67 059	68 842
Administrative and Corporate Support	13 171	12 568	13 413	20 553	17 690	17 690	21 634	20 190	20 664
Asset Management	-	-	-	-	-	-	-	-	-
Finance	18 764	15 103	20 402	26 154	26 811	26 811	23 885	22 856	23 359
Fleet Management	-	-	-	-	-	-	-	-	-
Human Resources	4 328	4 401	5 501	5 382	6 633	6 633	7 106	7 226	7 448
Information Technology	4 497	4 249	3 753	5 782	5 782	5 782	5 874	6 071	6 271
Legal Services	1 309	1 381	1 487	1 698	1 725	1 725	1 824	1 884	1 945
Marketing, Customer Relations, Publicity and Media Co-Property Services	2 027	2 035	2 152	2 718	2 718	2 718	2 776	2 873	2 974
Risk Management	1 120	1 204	1 259	1 479	1 479	1 479	1 518	1 570	1 625
Security Services	-	-	-	-	-	-	-	-	-
Supply Chain Management	3 592	3 734	3 173	4 399	4 399	4 399	4 252	4 388	4 555
Valuation Service	-	-	-	-	-	-	-	-	-
Internal audit	2 776	2 963	1 461	4 731	3 727	3 727	3 665	3 759	3 856
Governance Function	2 776	2 963	1 461	4 731	3 727	3 727	3 665	3 759	3 856
Community and public safety	11 280	11 886	12 065	16 734	16 024	16 024	17 333	17 702	18 318
Community and social services	7 690	7 843	8 607	13 331	12 621	12 621	13 741	14 035	14 570
Aged Care	-	-	-	-	-	-	-	-	-
Agricultural	-	-	-	-	-	-	-	-	-
Animal Care and Diseases	-	-	-	-	-	-	-	-	-
Cemeteries, Funeral Parlours and Crematoriums	-	-	-	-	-	-	-	-	-
Child Care Facilities	-	-	-	-	-	-	-	-	-
Community Halls and Facilities	-	-	-	-	-	-	-	-	-
Consumer Protection	-	-	-	-	-	-	-	-	-
Cultural Matters	-	-	-	-	-	-	-	-	-
Disaster Management	7 690	7 843	8 607	13 331	12 621	12 621	13 741	14 035	14 570
Education	-	-	-	-	-	-	-	-	-
Indigenous and Customary Law	-	-	-	-	-	-	-	-	-
Industrial Promotion	-	-	-	-	-	-	-	-	-
Language Policy	-	-	-	-	-	-	-	-	-
Libraries and Archives	-	-	-	-	-	-	-	-	-
Literacy Programmes	-	-	-	-	-	-	-	-	-
Media Services	-	-	-	-	-	-	-	-	-
Museums and Art Galleries	-	-	-	-	-	-	-	-	-
Population Development	-	-	-	-	-	-	-	-	-
Provincial Cultural Matters	-	-	-	-	-	-	-	-	-
Theatres	-	-	-	-	-	-	-	-	-
Zoo's	-	-	-	-	-	-	-	-	-
Sport and recreation	-	-	-	-	-	-	-	-	-
Beaches and Jetties	-	-	-	-	-	-	-	-	-
Casinos, Racing, Gambling, Wagering	-	-	-	-	-	-	-	-	-
Community Parks (Including Nurseries)	-	-	-	-	-	-	-	-	-
Recreational Facilities	-	-	-	-	-	-	-	-	-
Sports Grounds and Stadiums	-	-	-	-	-	-	-	-	-
Public safety	-	-	-	-	-	-	-	-	-
Civil Defence	-	-	-	-	-	-	-	-	-
Cleansing	-	-	-	-	-	-	-	-	-
Control of Public Nuisances	-	-	-	-	-	-	-	-	-
Fencing and Fences	-	-	-	-	-	-	-	-	-
Fire Fighting and Protection	-	-	-	-	-	-	-	-	-
Licensing and Control of Animals	-	-	-	-	-	-	-	-	-
Police Forces, Traffic and Street Parking Control	-	-	-	-	-	-	-	-	-
Pounds	-	-	-	-	-	-	-	-	-
Housing	3 590	4 042	3 458	3 403	3 403	3 403	3 591	3 667	3 747
Housing	3 590	4 042	3 458	3 403	3 403	3 403	3 591	3 667	3 747
Informal Settlements	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-
Ambulance	-	-	-	-	-	-	-	-	-
Health Services	-	-	-	-	-	-	-	-	-
Laboratory Services	-	-	-	-	-	-	-	-	-
Food Control	-	-	-	-	-	-	-	-	-
Health Surveillance and Prevention of Communicable	-	-	-	-	-	-	-	-	-
Vector Control	-	-	-	-	-	-	-	-	-
Chemical Safety	-	-	-	-	-	-	-	-	-

Economic and environmental services		50 572	55 734	63 953	59 046	69 069	69 069	55 809	49 289	49 281
Planning and development		40 838	45 998	52 971	46 549	56 486	56 486	41 330	33 969	33 584
Billboards		-	-	-	-	-	-	-	-	-
Corporate Wide Strategic Planning (IDPs, LEDs)		40 838	45 998	52 971	46 549	56 486	56 486	41 330	33 969	33 584
Central City Improvement District		-	-	-	-	-	-	-	-	-
Development Facilitation		-	-	-	-	-	-	-	-	-
Economic Development/Planning		-	-	-	-	-	-	-	-	-
Regional Planning and Development		-	-	-	-	-	-	-	-	-
Town Planning, Building Regulations and Enforcement, and		-	-	-	-	-	-	-	-	-
Project Management Unit		-	-	-	-	-	-	-	-	-
Provincial Planning		-	-	-	-	-	-	-	-	-
Support to Local Municipalities		-	-	-	-	-	-	-	-	-
Road transport		-	-	-	-	-	-	-	-	-
Public Transport		-	-	-	-	-	-	-	-	-
Road and Traffic Regulation		-	-	-	-	-	-	-	-	-
Roads		-	-	-	-	-	-	-	-	-
Taxi Ranks		-	-	-	-	-	-	-	-	-
Environmental protection		9 733	9 735	10 981	12 498	12 584	12 584	14 479	15 320	15 697
Biodiversity and Landscape		-	-	-	-	-	-	-	-	-
Coastal Protection		9 733	9 735	10 981	12 498	12 584	12 584	14 479	15 320	15 697
Indigenous Forests		-	-	-	-	-	-	-	-	-
Nature Conservation		-	-	-	-	-	-	-	-	-
Pollution Control		-	-	-	-	-	-	-	-	-
Soil Conservation		-	-	-	-	-	-	-	-	-
Trading services		-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-
Electricity		-	-	-	-	-	-	-	-	-
Street Lighting and Signal Systems		-	-	-	-	-	-	-	-	-
Nonelectric Energy		-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-
Water Treatment		-	-	-	-	-	-	-	-	-
Water Distribution		-	-	-	-	-	-	-	-	-
Water Storage		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Public Toilets		-	-	-	-	-	-	-	-	-
Sewerage		-	-	-	-	-	-	-	-	-
Storm Water Management		-	-	-	-	-	-	-	-	-
Waste Water Treatment		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
Recycling		-	-	-	-	-	-	-	-	-
Solid Waste Disposal (Landfill Sites)		-	-	-	-	-	-	-	-	-
Solid Waste Removal		-	-	-	-	-	-	-	-	-
Street Cleaning		-	-	-	-	-	-	-	-	-
Other		2 793	2 579	2 315	4 537	3 900	3 900	4 137	4 173	4 302
Abattoirs		-	-	-	-	-	-	-	-	-
Air Transport		-	-	-	-	-	-	-	-	-
Forestry		-	-	-	-	-	-	-	-	-
Licensing and Regulation		-	-	-	-	-	-	-	-	-
Markets		-	-	-	-	-	-	-	-	-
Tourism		-	-	-	-	-	-	-	-	-
Total Expenditure - Functional	3	134 983	139 572	152 268	178 794	184 486	184 486	178 940	171 926	175 028
Surplus/(Deficit) for the year		4 542	8 001	2 902	(18 204)	(23 795)	(23 795)	(15 311)	(2 431)	1 996

DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Revenue by Vote	1									
Vote 1 - EXECUTIVE AND COUNCIL		514	355	280	-	101	101	-	-	-
Vote 2 - MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-
Vote 3 - BUDGET AND TREASURY		135 611	143 522	150 775	150 084	150 084	150 084	155 279	161 404	168 795
Vote 4 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-
Vote 5 - PLANNING AND DEVELOPMENT		3 401	3 696	4 114	10 506	10 506	10 506	8 350	8 091	8 229
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	139 525	147 573	155 169	160 590	160 691	160 691	163 629	169 495	177 024
Expenditure by Vote to be appropriated	1									
Vote 1 - EXECUTIVE AND COUNCIL		10 187	11 257	10 667	12 216	12 788	12 788	15 457	15 457	15 457
Vote 2 - MUNICIPAL MANAGER		15 800	18 062	17 025	23 991	21 389	21 389	23 454	24 572	25 373
Vote 3 - BUDGET AND TREASURY		22 356	18 837	23 575	30 554	31 211	31 211	28 136	27 245	27 914
Vote 4 - CORPORATE SERVICES		39 419	38 797	42 256	57 545	55 310	55 310	62 834	62 843	64 651
Vote 5 - PLANNING AND DEVELOPMENT		43 631	48 578	55 286	51 085	60 385	60 385	45 467	38 142	37 886
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		3 590	4 042	3 458	3 403	3 403	3 403	3 591	3 667	3 747
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	134 983	139 572	152 268	178 794	184 486	184 486	178 940	171 926	175 028
Surplus/(Deficit) for the year	2	4 542	8 001	2 902	(18 204)	(23 795)	(23 795)	(15 311)	(2 431)	1 996

DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand										
Revenue by Vote										
Vote 1 - EXECUTIVE AND COUNCIL	1	514	355	280	-	101	101	-	-	-
1.1 - Mayor and Council		514	355	280	-	101	101	-	-	-
1.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-
2.1 - Municipal Manager, Town Secretary and Chief Executive Officer		-	-	-	-	-	-	-	-	-
2.2 - Governance Function		-	-	-	-	-	-	-	-	-
2.3 - Legal Services		-	-	-	-	-	-	-	-	-
2.4 - Risk Management		-	-	-	-	-	-	-	-	-
2.5 - Marketing, Customer Relations, Publicity and Media Communications		-	-	-	-	-	-	-	-	-
2.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
2.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
2.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
2.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
2.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 3 - BUDGET AND TREASURY		135 611	143 522	150 775	150 084	150 084	150 084	155 279	161 404	168 795
3.1 - Finance		135 611	143 522	150 775	150 084	150 084	150 084	155 279	161 404	168 795
3.2 - Supply Chain Management		-	-	-	-	-	-	-	-	-
3.3 - Fleet Management		-	-	-	-	-	-	-	-	-
3.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
3.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
3.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
3.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
3.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
3.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
3.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 4 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-
4.1 - Administrative and Corporate Support		-	-	-	-	-	-	-	-	-
4.2 - Information Technology		-	-	-	-	-	-	-	-	-
4.3 - Human Resources		-	-	-	-	-	-	-	-	-
4.4 - Coastal Protection		-	-	-	-	-	-	-	-	-
4.5 - Disaster Management		-	-	-	-	-	-	-	-	-
4.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
4.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
4.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
4.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
4.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 5 - PLANNING AND DEVELOPMENT		3 401	3 696	4 114	10 506	10 506	10 506	8 350	8 091	8 229
5.1 - Corporate Wide Strategic Planning (IDPs, LEDS)		3 401	3 696	4 114	10 506	10 506	10 506	8 350	8 091	8 229
5.2 - Tourism		-	-	-	-	-	-	-	-	-
5.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
5.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
5.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
5.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
5.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
5.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
5.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
5.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		-	-	-	-	-	-	-	-	-
6.1 - Housing		-	-	-	-	-	-	-	-	-
6.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
7.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
8.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
8.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
9.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
10.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
11.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
12.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
13.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
14.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
15.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	139 525	147 573	155 169	160 590	160 691	160 691	163 629	169 495	177 024

DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Expenditure by Vote										
Vote 1 - EXECUTIVE AND COUNCIL	1	10 187	11 257	10 667	12 216	12 788	12 788	15 457	15 457	15 457
1.1 - Mayor and Council		10 187	11 257	10 667	12 216	12 788	12 788	15 457	15 457	15 457
1.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL MANAGER		15 800	18 062	17 025	23 991	21 389	21 389	23 454	24 572	25 373
2.1 - Municipal Manager, Town Secretary and Chief Executive Officer		8 568	10 480	10 665	13 365	11 740	11 740	13 671	14 486	14 973
2.2 - Governance Function		2 776	2 963	1 461	4 731	3 727	3 727	3 665	3 759	3 856
2.3 - Legal Services		1 309	1 381	1 487	1 698	1 725	1 725	1 824	1 884	1 945
2.4 - Risk Management		1 120	1 204	1 259	1 479	1 479	1 479	1 518	1 570	1 625
2.5 - Marketing, Customer Relations, Publicity and Media Communications		2 027	2 035	2 152	2 718	2 718	2 718	2 776	2 873	2 974
2.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
2.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
2.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
2.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
2.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 3 - BUDGET AND TREASURY		22 356	18 837	23 575	30 554	31 211	31 211	28 136	27 245	27 914
3.1 - Finance		18 764	15 103	20 402	26 154	26 811	26 811	23 885	22 856	23 359
3.2 - Supply Chain Management		3 592	3 734	3 173	4 399	4 399	4 399	4 252	4 388	4 555
3.3 - Fleet Management		-	-	-	-	-	-	-	-	-
3.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
3.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
3.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
3.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
3.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
3.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
3.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 4 - CORPORATE SERVICES		39 419	38 797	42 256	57 545	55 310	55 310	62 834	62 843	64 651
4.1 - Administrative and Corporate Support		13 171	12 568	13 413	20 553	17 690	17 690	21 634	20 190	20 664
4.2 - Information Technology		4 497	4 249	3 753	5 782	5 782	5 782	5 874	6 071	6 271
4.3 - Human Resources		4 328	4 401	5 501	5 382	6 633	6 633	7 106	7 226	7 448
4.4 - Coastal Protection		9 733	9 735	10 981	12 498	12 584	12 584	14 479	15 320	15 697
4.5 - Disaster Management		7 690	7 843	8 607	13 331	12 621	12 621	13 741	14 035	14 570
4.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
4.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
4.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
4.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
4.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 5 - PLANNING AND DEVELOPMENT		43 631	48 578	55 286	51 085	60 385	60 385	45 467	38 142	37 886
5.1 - Corporate Wide Strategic Planning (IDPs, LEDs)		40 838	45 998	52 971	46 549	56 486	56 486	41 330	33 969	33 584
5.2 - Tourism		2 793	2 579	2 315	4 537	3 900	3 900	4 137	4 173	4 302
5.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
5.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
5.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
5.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
5.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
5.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
5.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
5.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		3 590	4 042	3 458	3 403	3 403	3 403	3 591	3 667	3 747
6.1 - Housing		3 590	4 042	3 458	3 403	3 403	3 403	3 591	3 667	3 747
6.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
7.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
8.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
8.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
9.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
10.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
11.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
12.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
13.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
14.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
15.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	134 983	139 572	152 268	178 794	184 486	184 486	178 940	171 926	175 028
Surplus/(Deficit) for the year	2	4 542	8 001	2 902	(18 204)	(23 795)	(23 795)	(15 311)	(2 431)	1 996

DC9 Frances Baard - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Revenue											
Exchange Revenue											
Service charges - Electricity	2	-	-	-	-	-	-	-	-	-	-
Service charges - Water	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management	2	-	-	-	-	-	-	-	-	-	-
Sale of Goods and Rendering of Services		274	59	68	80	80	80	77	80	84	88
Agency services		-	-	-	-	-	-	-	-	-	-
Interest		-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		-	-	-	-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets		5 869	9 979	13 418	9 600	9 600	9 600	8 757	10 130	10 637	11 168
Dividends		-	-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		218	195	195	91	91	91	169	150	158	165
Licence and permits		-	-	-	-	-	-	-	-	-	-
Special rating levies		-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-
Non-Exchange Revenue											
Property rates	2	-	-	-	-	-	-	-	-	-	-
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		-	-	-	-	-	-	-	-	-	-
Licences or permits		-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational		133 164	137 340	141 488	150 819	150 920	150 920	144 908	153 269	158 617	165 602
Interest		-	-	-	-	-	-	-	-	-	-
Fuel Levy		-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		-	(0)	-	-	-	-	-	-	-	-
Other Gains		-	-	-	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contri		139 525	147 573	155 169	160 590	160 691	160 691	153 911	163 629	169 495	177 024
Expenditure											
Employee related costs	2	72 813	72 457	72 930	98 526	89 804	89 804	51 207	97 503	101 689	105 268
Remuneration of councillors		6 948	8 190	7 735	8 252	8 723	8 723	6 440	11 771	11 771	11 771
Bulk purchases - electricity	2	-	-	-	-	-	-	-	-	-	-
Inventory consumed	8	1 045	1 086	1 117	2 340	2 360	2 360	734	2 202	2 195	1 761
Debt impairment	3	-	-	-	20	20	20	-	20	20	20
Depreciation and amortisation		4 622	5 304	4 986	6 363	6 363	6 363	0	6 237	5 796	5 837
Interest		-	138	-	-	-	-	-	-	-	-
Contracted services		13 543	14 266	12 172	28 197	30 302	30 302	12 277	25 756	25 491	24 639
Transfers and subsidies		25 070	30 572	42 970	16 167	27 863	27 863	16 094	17 643	6 573	6 706
Irrecoverable debts written off		-	-	-	-	-	-	-	-	-	-
Operational costs		9 301	10 285	10 581	16 576	16 698	16 698	7 812	15 455	16 037	16 674
Losses on disposal of Assets		84	50	10	54	54	54	-	54	54	54
Other Losses		1 567	(2 776)	(232)	2 300	2 300	2 300	(14)	2 300	2 300	2 300
Total Expenditure		134 993	139 572	152 269	178 794	184 486	184 486	94 549	178 940	171 926	175 028
Surplus/(Deficit)		4 532	8 001	2 901	(18 204)	(23 795)	(23 795)	59 362	(15 311)	(2 431)	1 996
Transfers and subsidies - capital (monetary)	6	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind)	6	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		4 532	8 001	2 901	(18 204)	(23 795)	(23 795)	59 362	(15 311)	(2 431)	1 996
Income Tax		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax		4 532	8 001	2 901	(18 204)	(23 795)	(23 795)	59 362	(15 311)	(2 431)	1 996
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		4 532	8 001	2 901	(18 204)	(23 795)	(23 795)	59 362	(15 311)	(2 431)	1 996
Share of Surplus/Deficit attributable to Associate	7	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	1	4 532	8 001	2 901	(18 204)	(23 795)	(23 795)	59 362	(15 311)	(2 431)	1 996

DC9 Frances Baard - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand	1										
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 1 - EXECUTIVE AND COUNCIL		-	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-	-
Vote 3 - BUDGET AND TREASURY		-	-	-	-	-	-	-	-	-	-
Vote 4 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 5 - PLANNING AND DEVELOPMENT		-	-	-	-	-	-	-	-	-	-
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	-	-	-	-	-	-	-	-	-	-
Single-year expenditure to be appropriated	2										
Vote 1 - EXECUTIVE AND COUNCIL		-	45	-	20	-	-	45	-	-	-
Vote 2 - MUNICIPAL MANAGER		20	13	55	279	279	279	88	194	40	-
Vote 3 - BUDGET AND TREASURY		2 866	(1 381)	1 976	7 584	1 584	1 584	3 461	2 023	2 550	2 250
Vote 4 - CORPORATE SERVICES		1 508	3 267	2 032	1 920	1 965	1 965	6 807	1 733	-	1 100
Vote 5 - PLANNING AND DEVELOPMENT		759	(695)	31	914	914	914	95	45	-	-
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		5 153	1 248	4 094	10 717	4 742	4 742	10 495	3 995	2 590	3 350
Total Capital Expenditure - Vote		5 153	1 248	4 094	10 717	4 742	4 742	10 495	3 995	2 590	3 350
Capital Expenditure - Functional											
Governance and administration		3 747	(934)	3 550	8 609	2 634	2 634	68	3 884	2 590	3 350
Executive and council		-	71	55	299	279	279	13	194	40	-
Finance and administration		3 747	(1 005)	3 495	8 310	2 355	2 355	54	3 690	2 550	3 350
Internal audit		-	-	-	-	-	-	-	-	-	-
Community and public safety		625	2 900	489	1 155	1 155	1 155	-	66	-	-
Community and social services		625	2 900	489	1 155	1 155	1 155	-	66	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-
Economic and environmental services		778	(715)	56	953	953	953	14	45	-	-
Planning and development		756	(692)	31	914	914	914	13	45	-	-
Road transport		-	-	-	-	-	-	-	-	-	-
Environmental protection		23	(23)	24	39	39	39	1	-	-	-
Trading services		-	-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-	-
Other		3	(3)	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	3	5 153	1 248	4 094	10 717	4 742	4 742	82	3 995	2 590	3 350
Funded by:											
National Government		750	(687)	-	43	43	43	8	-	-	-
Provincial Government		-	-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)		-	-	19	-	-	-	-	-	-	-
Transfers recognised - capital	4	750	(687)	19	43	43	43	8	-	-	-
Borrowing	6	-	-	-	-	-	-	-	-	-	-
Internally generated funds		4 402	1 935	4 075	10 674	4 699	4 699	74	3 995	2 590	3 350
Total Capital Funding	7	5 153	1 248	4 094	10 717	4 742	4 742	82	3 995	2 590	3 350

DC9 Frances Baard - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand	1										
Capital expenditure - Municipal Vote	2										
Multi-year expenditure appropriation											
Vote 1 - EXECUTIVE AND COUNCIL		-	-	-	-	-	-	-	-	-	-
1.1 - Mayor and Council											
1.2 - [Name of sub-vote]											
1.3 - [Name of sub-vote]											
1.4 - [Name of sub-vote]											
1.5 - [Name of sub-vote]											
1.6 - [Name of sub-vote]											
1.7 - [Name of sub-vote]											
1.8 - [Name of sub-vote]											
1.9 - [Name of sub-vote]											
1.10 - [Name of sub-vote]											
Vote 2 - MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-	-
2.1 - Municipal Manager, Town Secretary and Chief Executive											
2.2 - Governance Function											
2.3 - Legal Services											
2.4 - Risk Management											
2.5 - Marketing, Customer Relations, Publicity and Media Co-ordination											
2.6 - [Name of sub-vote]											
2.7 - [Name of sub-vote]											
2.8 - [Name of sub-vote]											
2.9 - [Name of sub-vote]											
2.10 - [Name of sub-vote]											
Vote 3 - BUDGET AND TREASURY		-	-	-	-	-	-	-	-	-	-
3.1 - Finance											
3.2 - Supply Chain Management											
3.3 - Fleet Management											
3.4 - [Name of sub-vote]											
3.5 - [Name of sub-vote]											
3.6 - [Name of sub-vote]											
3.7 - [Name of sub-vote]											
3.8 - [Name of sub-vote]											
3.9 - [Name of sub-vote]											
3.10 - [Name of sub-vote]											
Vote 4 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-	-
4.1 - Administrative and Corporate Support											
4.2 - Information Technology											
4.3 - Human Resources											
4.4 - Coastal Protection											
4.5 - Disaster Management											
4.6 - [Name of sub-vote]											
4.7 - [Name of sub-vote]											
4.8 - [Name of sub-vote]											
4.9 - [Name of sub-vote]											
4.10 - [Name of sub-vote]											
Vote 5 - PLANNING AND DEVELOPMENT		-	-	-	-	-	-	-	-	-	-
5.1 - Corporate Wide Strategic Planning (IDPs, LEDS)											
5.2 - Tourism											
5.3 - [Name of sub-vote]											
5.4 - [Name of sub-vote]											
5.5 - [Name of sub-vote]											
5.6 - [Name of sub-vote]											
5.7 - [Name of sub-vote]											
5.8 - [Name of sub-vote]											
5.9 - [Name of sub-vote]											
5.10 - [Name of sub-vote]											
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		-	-	-	-	-	-	-	-	-	-
6.1 - Housing											
6.2 - [Name of sub-vote]											
6.3 - [Name of sub-vote]											
6.4 - [Name of sub-vote]											
6.5 - [Name of sub-vote]											
6.6 - [Name of sub-vote]											
6.7 - [Name of sub-vote]											
6.8 - [Name of sub-vote]											
6.9 - [Name of sub-vote]											
6.10 - [Name of sub-vote]											
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-
7.1 - [Name of sub-vote]											
7.2 - [Name of sub-vote]											
7.3 - [Name of sub-vote]											
7.4 - [Name of sub-vote]											
7.5 - [Name of sub-vote]											
7.6 - [Name of sub-vote]											
7.7 - [Name of sub-vote]											
7.8 - [Name of sub-vote]											
7.9 - [Name of sub-vote]											
7.10 - [Name of sub-vote]											

Vote 8 - [NAME OF VOTE 8]	-	-	-	-	-	-	-	-	-	-	-	-
8.1 - [Name of sub-vote]												
8.2 - [Name of sub-vote]												
8.3 - [Name of sub-vote]												
8.4 - [Name of sub-vote]												
8.5 - [Name of sub-vote]												
8.6 - [Name of sub-vote]												
8.7 - [Name of sub-vote]												
8.8 - [Name of sub-vote]												
8.9 - [Name of sub-vote]												
8.10 - [Name of sub-vote]												
Vote 9 - [NAME OF VOTE 9]	-	-	-	-	-	-	-	-	-	-	-	-
9.1 - [Name of sub-vote]												
9.2 - [Name of sub-vote]												
9.3 - [Name of sub-vote]												
9.4 - [Name of sub-vote]												
9.5 - [Name of sub-vote]												
9.6 - [Name of sub-vote]												
9.7 - [Name of sub-vote]												
9.8 - [Name of sub-vote]												
9.9 - [Name of sub-vote]												
9.10 - [Name of sub-vote]												
Vote 10 - [NAME OF VOTE 10]	-	-	-	-	-	-	-	-	-	-	-	-
10.1 - [Name of sub-vote]												
10.2 - [Name of sub-vote]												
10.3 - [Name of sub-vote]												
10.4 - [Name of sub-vote]												
10.5 - [Name of sub-vote]												
10.6 - [Name of sub-vote]												
10.7 - [Name of sub-vote]												
10.8 - [Name of sub-vote]												
10.9 - [Name of sub-vote]												
10.10 - [Name of sub-vote]												
Vote 11 - [NAME OF VOTE 11]	-	-	-	-	-	-	-	-	-	-	-	-
11.1 - [Name of sub-vote]												
11.2 - [Name of sub-vote]												
11.3 - [Name of sub-vote]												
11.4 - [Name of sub-vote]												
11.5 - [Name of sub-vote]												
11.6 - [Name of sub-vote]												
11.7 - [Name of sub-vote]												
11.8 - [Name of sub-vote]												
11.9 - [Name of sub-vote]												
11.10 - [Name of sub-vote]												
Vote 12 - [NAME OF VOTE 12]	-	-	-	-	-	-	-	-	-	-	-	-
12.1 - [Name of sub-vote]												
12.2 - [Name of sub-vote]												
12.3 - [Name of sub-vote]												
12.4 - [Name of sub-vote]												
12.5 - [Name of sub-vote]												
12.6 - [Name of sub-vote]												
12.7 - [Name of sub-vote]												
12.8 - [Name of sub-vote]												
12.9 - [Name of sub-vote]												
12.10 - [Name of sub-vote]												
Vote 13 - [NAME OF VOTE 13]	-	-	-	-	-	-	-	-	-	-	-	-
13.1 - [Name of sub-vote]												
13.2 - [Name of sub-vote]												
13.3 - [Name of sub-vote]												
13.4 - [Name of sub-vote]												
13.5 - [Name of sub-vote]												
13.6 - [Name of sub-vote]												
13.7 - [Name of sub-vote]												
13.8 - [Name of sub-vote]												
13.9 - [Name of sub-vote]												
13.10 - [Name of sub-vote]												
Vote 14 - [NAME OF VOTE 14]	-	-	-	-	-	-	-	-	-	-	-	-
14.1 - [Name of sub-vote]												
14.2 - [Name of sub-vote]												
14.3 - [Name of sub-vote]												
14.4 - [Name of sub-vote]												
14.5 - [Name of sub-vote]												
14.6 - [Name of sub-vote]												
14.7 - [Name of sub-vote]												
14.8 - [Name of sub-vote]												
14.9 - [Name of sub-vote]												
14.10 - [Name of sub-vote]												
Vote 15 - [NAME OF VOTE 15]	-	-	-	-	-	-	-	-	-	-	-	-
15.1 - [Name of sub-vote]												
15.2 - [Name of sub-vote]												
15.3 - [Name of sub-vote]												
15.4 - [Name of sub-vote]												
15.5 - [Name of sub-vote]												
15.6 - [Name of sub-vote]												
15.7 - [Name of sub-vote]												
15.8 - [Name of sub-vote]												
15.9 - [Name of sub-vote]												
15.10 - [Name of sub-vote]												
Capital multi-year expenditure sub-total	-	-	-	-	-	-	-	-	-	-	-	-

Capital expenditure - Municipal Vote
Single-year expenditure appropriation

2										
Vote 1 - EXECUTIVE AND COUNCIL	-	45	-	20	-	-	45	-	-	-
1.1 - Mayor and Council	-	45	-	20	-	-	45	-	-	-
1.2 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
1.3 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
1.4 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
1.5 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
1.6 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
1.7 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
1.8 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
1.9 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
1.10 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL MANAGER	20	13	55	279	279	279	88	194	40	-
2.1 - Municipal Manager, Town Secretary and Chief Executive Officer	-	26	55	279	279	279	81	194	40	-
2.2 - Governance Function	-	-	-	-	-	-	-	-	-	-
2.3 - Legal Services	-	-	-	-	-	-	-	-	-	-
2.4 - Risk Management	7	(7)	-	-	-	-	-	-	-	-
2.5 - Marketing, Customer Relations, Publicity and Media	13	(6)	-	-	-	-	7	-	-	-
2.6 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
2.7 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
2.8 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
2.9 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
2.10 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
Vote 3 - BUDGET AND TREASURY	2 866	(1 381)	1 976	7 584	1 584	1 584	3 461	2 023	2 550	2 250
3.1 - Finance	2 866	(1 381)	1 284	7 584	1 584	1 584	2 769	2 023	2 550	2 250
3.2 - Supply Chain Management	-	-	-	-	-	-	-	-	-	-
3.3 - Fleet Management	-	-	691	-	-	-	691	-	-	-
3.4 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
3.5 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
3.6 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
3.7 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
3.8 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
3.9 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
3.10 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
Vote 4 - CORPORATE SERVICES	1 508	3 267	2 032	1 920	1 965	1 965	6 807	1 733	-	1 100
4.1 - Administrative and Corporate Support	15	172	1 030	428	473	473	1 217	967	-	-
4.2 - Information Technology	845	218	480	298	298	298	1 543	700	-	1 100
4.3 - Human Resources	-	-	9	-	-	-	9	-	-	-
4.4 - Coastal Protection	23	(23)	24	39	39	39	24	-	-	-
4.5 - Disaster Management	625	2 900	489	1 155	1 155	1 155	4 013	66	-	-
4.6 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
4.7 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
4.8 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
4.9 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
4.10 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
Vote 5 - PLANNING AND DEVELOPMENT	759	(695)	31	914	914	914	95	45	-	-
5.1 - Corporate Wide Strategic Planning (IDPs, LEDs)	756	(692)	31	914	914	914	95	45	-	-
5.2 - Tourism	3	(3)	-	-	-	-	-	-	-	-
5.3 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
5.4 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
5.5 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
5.6 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
5.7 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
5.8 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
5.9 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
5.10 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
Vote 6 - PROJECT MAN AND ADVISORY SERVICES	-	-	-	-	-	-	-	-	-	-
6.1 - Housing	-	-	-	-	-	-	-	-	-	-
6.2 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
6.3 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
6.4 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
6.5 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
6.6 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
6.7 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
6.8 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
6.9 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
6.10 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]	-	-	-	-	-	-	-	-	-	-
7.1 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
7.2 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
7.3 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
7.4 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
7.5 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
7.6 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
7.7 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
7.8 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
7.9 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
7.10 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]	-	-	-	-	-	-	-	-	-	-
8.1 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
8.2 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
8.3 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
8.4 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
8.5 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
8.6 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
8.7 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
8.8 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
8.9 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-
8.10 - [Name of sub-vote]	-	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Table A6 Budgeted Financial Position

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
ASSETS											
Current assets											
Cash and cash equivalents		112 930	124 437	123 499	110 601	121 963	121 963	159 984	123 582	127 777	131 101
Trade and other receivables from exchange transactions	1	7 818	9 436	8 726	9 416	8 706	8 706	9 951	8 706	8 706	8 706
Receivables from non-exchange transactions	1	389	389	627	389	389	389	627	389	389	389
Current portion of non-current receivables		676	736	611	736	611	611	611	611	611	611
Inventory	2	358	239	335	239	335	335	313	567	566	501
VAT		26 563	1 452	1 916	11 016	18 184	18 184	2 631	16 867	16 710	16 786
Other current assets		137	425	(87)	449	(76)	(76)	(224)	692	662	662
Total current assets		148 869	137 114	135 647	132 846	150 112	150 112	173 893	151 384	155 421	158 755
Non current assets											
Investments		-	-	-	-	-	-	-	-	-	-
Investment property		-	-	-	-	-	-	-	-	-	-
Property, plant and equipment	3	68 082	70 487	70 364	66 359	69 546	69 546	70 446	68 548	67 643	67 303
Biological assets		-	-	-	-	-	-	-	-	-	-
Living and non-living resources		-	-	-	-	-	-	-	-	-	-
Heritage assets		631	631	631	631	631	631	631	631	631	631
Intangible assets		2 695	1 700	739	6 844	706	706	739	83	23	1 083
Trade and other receivables from exchange transactions		-	-	-	-	-	-	-	-	-	-
Non-current receivables from non-exchange transactions		6 671	6 388	5 728	6 388	5 728	5 728	5 728	5 728	5 728	5 728
Other non-current assets		30	9	-	9	9	9	9	9	9	9
Total non current assets		78 119	79 215	77 463	80 231	76 620	76 620	77 544	74 999	74 035	74 755
TOTAL ASSETS		226 988	216 330	213 110	213 077	226 732	226 732	251 437	226 383	229 456	233 510
LIABILITIES											
Current liabilities											
Bank overdraft		-	-	-	-	-	-	-	-	-	-
Financial liabilities		-	-	-	-	-	-	-	-	-	-
Consumer deposits	4	3	5	4	5	4	4	6	4	5	5
Trade and other payables from exchange transactions	4	6 651	15 008	5 404	25 671	27 689	27 689	(16 169)	18 951	9 143	8 768
Trade and other payables from non-exchange transactions	5	1 360	1 352	1 571	320	1 571	1 571	4 678	1 911	1 911	1 911
Provision		13 150	11 841	13 397	15 941	17 497	17 497	12 271	17 306	17 306	17 306
VAT		23 588	(1 180)	276	257	9 014	9 014	303	9 023	9 024	9 026
Other current liabilities		-	-	-	-	-	-	-	-	-	-
Total current liabilities		44 753	27 026	20 652	42 194	55 776	55 776	1 090	47 195	37 389	37 016
Non current liabilities											
Financial liabilities	6	-	-	-	-	-	-	-	-	-	-
Provision	7	1 934	646	1 000	2 646	3 000	3 000	(472)	3 000	3 000	3 000
Long term portion of trade payables		-	-	-	-	-	-	-	-	-	-
Other non-current liabilities		27 639	26 553	26 553	28 553	28 553	28 553	25 583	28 553	28 553	28 553
Total non current liabilities		29 773	27 199	27 553	31 199	31 553	31 553	25 110	31 553	31 553	31 553
TOTAL LIABILITIES		74 526	54 224	48 205	73 393	87 329	87 329	26 200	78 748	68 942	68 569
NET ASSETS		152 463	162 106	164 904	139 685	139 404	139 404	225 237	147 635	160 514	164 941
COMMUNITY WEALTH/EQUITY											
Accumulated surplus/(deficit)	8	106 982	116 192	120 353	95 764	96 531	96 531	179 716	104 762	117 642	122 068
Reserves and funds	9	44 467	43 621	42 573	43 621	42 573	42 573	42 573	42 573	42 573	42 573
Other		-	-	-	-	-	-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	10	151 449	159 813	162 926	139 385	139 104	139 104	222 289	147 335	160 214	164 641

Store Type	Classification	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Agricultural	Opening balance - Agricultural	-	-	-	-	-	-	-	-	-	-
	Acquisitions - Agricultural	-	-	-	-	-	-	-	-	-	-
	Adjustments - Agricultural	-	-	-	-	-	-	-	-	-	-
	Issues - Agricultural	-	-	-	-	-	-	-	-	-	-
	Write Off - Agricultural	-	-	-	-	-	-	-	-	-	-
	Correction of Prior period errors - Agricultural	-	-	-	-	-	-	-	-	-	-
Agricultural Total		-	-	-	-	-	-	-	-	-	-
Consumables Standard Rated	Opening balance - Consumables Standard Rated	-	-	-	239	335	335	70	335	335	335
	Acquisitions - Consumables Standard Rated	227	294	733	2 340	2 360	2 360	(286)	2 434	2 426	1 927
	Adjustments - Consumables Standard Rated	(245)	(316)	(659)	(246)	(246)	(246)	251	(274)	(265)	(274)
	Issues - Consumables Standard Rated	-	(5)	(5)	-	-	-	12	-	-	-
	Write Off - Consumables Standard Rated	-	-	-	-	-	-	-	-	-	-
	Correction of Prior period errors - Consumables	-	-	-	-	-	-	-	-	-	-
Consumables Standard Rated Total		(18)	(26)	69	2 333	2 449	2 449	47	2 495	2 496	1 988
Consumables Zero Rated	Opening balance - Consumables Zero Rated	-	-	-	-	-	-	-	-	-	-
	Acquisitions - Consumables Zero Rated	-	-	-	-	-	-	-	-	-	-
	Adjustments - Consumables Zero Rated	-	-	-	(1 105)	(1 105)	(1 105)	-	(655)	(656)	(656)
	Issues - Consumables Zero Rated	-	-	-	-	-	-	-	-	-	-
	Write Off - Consumables Zero Rated	-	-	-	-	-	-	-	-	-	-
	Correction of Prior period errors - Consumables	-	-	-	-	-	-	-	-	-	-
Consumables Zero Rated Total		-	-	-	(1 105)	(1 105)	(1 105)	-	(655)	(656)	(656)
Finished Goods	Opening balance - Finished Goods	376	358	358	(1 105)	(1 105)	(1 105)	266	(655)	(656)	(656)
	Acquisitions - Finished Goods	-	-	-	-	-	-	-	-	-	-
	Adjustments - Finished Goods	-	-	-	(989)	(1 009)	(1 009)	-	(1 273)	(1 274)	(831)
	Issues - Finished Goods	-	-	-	-	-	-	-	-	-	-
	Write Off - Finished Goods	-	(92)	(92)	-	-	-	-	-	-	-
	Correction of Prior period errors - Finished Goods	-	-	-	-	-	-	-	-	-	-
Finished Goods Total		376	266	266	(989)	(1 009)	(1 009)	266	(1 273)	(1 274)	(831)
Housing Stock	Opening balance - Housing stock	-	-	-	-	-	-	-	-	-	-
	Acquisitions - Housing Stock	-	-	-	-	-	-	-	-	-	-
	Sales - Housing Stock	-	-	-	-	-	-	-	-	-	-
	Transfer - Housing stock	-	-	-	-	-	-	-	-	-	-
	Correction of Prior period errors - Housing stock	-	-	-	-	-	-	-	-	-	-
Housing Stock Total		-	-	-	-	-	-	-	-	-	-
Land	Opening balance - Land	-	-	-	-	-	-	-	-	-	-
	Acquisitions - Land	-	-	-	-	-	-	-	-	-	-
	Sales - land	-	-	-	-	-	-	-	-	-	-
	Adjustments - Land	-	-	-	-	-	-	-	-	-	-
	Correction of Prior period errors - Land	-	-	-	-	-	-	-	-	-	-
	Transfers - Land	-	-	-	-	-	-	-	-	-	-
Land Total		-	-	-	-	-	-	-	-	-	-
Materials and Supplies	Opening balance - Materials and Supplies	376	358	358	-	-	-	266	-	-	-
	Acquisitions - Materials and Supplies	-	-	-	-	-	-	-	-	-	-
	Adjustments - Materials and Supplies	-	-	-	(989)	(1 009)	(1 009)	-	(1 273)	(1 274)	(831)
	Issues - Materials and Supplies	-	-	-	-	-	-	-	-	-	-
	Write Off - Materials and Supplies	-	(92)	(92)	-	-	-	-	-	-	-
	Correction of Prior period errors - Materials and Supplies	-	-	-	-	-	-	-	-	-	-
Materials and Supplies Total		376	266	266	(989)	(1 009)	(1 009)	266	(1 273)	(1 274)	(831)
Water	Opening balance - Water	-	-	-	-	-	-	-	-	-	-
	Acquisitions - Water bulk purchases	-	-	-	-	-	-	-	-	-	-
	Acquisitions - Water natural sources	-	-	-	-	-	-	-	-	-	-
	Acquisitions - Water treatment works	-	-	-	-	-	-	-	-	-	-
	billed Authorised Consumption:billed Metered	-	-	-	-	-	-	-	-	-	-
	Consumption:Revenue Water	-	-	-	-	-	-	-	-	-	-
	Consumption:Subsidised Water	-	-	-	-	-	-	-	-	-	-
	Consumption:Free Basic Water	-	-	-	-	-	-	-	-	-	-
	billed Authorised Consumption:billed Unmetered	-	-	-	-	-	-	-	-	-	-
	billed Authorised Consumption:billed Unmetered	-	-	-	-	-	-	-	-	-	-
	Water Transfer and Management Errors	-	-	-	-	-	-	-	-	-	-
	Non-revenue Water	-	-	-	-	-	-	-	-	-	-
	Unavoidable Annual Real Losses	-	-	-	-	-	-	-	-	-	-
	Unbilled Authorised Consumption:Unbilled	-	-	-	-	-	-	-	-	-	-
	Unbilled Authorised Consumption:Unbilled	-	-	-	-	-	-	-	-	-	-
	Water Losses:Apparent Losses:Customer Meter	-	-	-	-	-	-	-	-	-	-
	Water Losses:Apparent Losses:Unauthorised	-	-	-	-	-	-	-	-	-	-
	Water Losses:Real Losses:Leakage and	-	-	-	-	-	-	-	-	-	-
	Water Losses:Real Losses:Leakage on Service	-	-	-	-	-	-	-	-	-	-
	Water Losses:Real Losses:Leakage on	-	-	-	-	-	-	-	-	-	-
	Correction of Prior period errors - Water	-	-	-	-	-	-	-	-	-	-
Water Total		-	-	-	-	-	-	-	-	-	-
Work-in-progress	Opening balance - WIP	-	-	-	-	-	-	-	-	-	-
	Materials - WIP	-	-	-	-	-	-	-	-	-	-
	Transfer - WIP	-	-	-	-	-	-	-	-	-	-
Work-in-progress Total		-	-	-	-	-	-	-	-	-	-
		733	595	691	(749)	(673)	(673)	578	(705)	(708)	(330)

DC9 Frances Baard - Table A7 Budgeted Cash Flows

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		-	-	-	-	-	-	-	-	-	-
Service charges		-	-	-	-	-	-	-	-	-	-
Other revenue		-	-	-	197	197	197	-	265	278	292
Transfers and Subsidies - Operational	1	-	-	-	150 819	150 920	150 920	-	153 269	158 617	165 602
Transfers and Subsidies - Capital	1	-	-	-	-	-	-	-	-	-	-
Interest		-	-	-	-	-	-	-	10 130	10 637	11 168
Dividends		-	-	-	-	-	-	-	-	-	-
Payments											
Suppliers and employees		75 967	128 800	183 083	(165 025)	(152 817)	(152 817)	(48 150)	(152 744)	(156 732)	(160 065)
Interest		-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	1	-	-	-	(5 502)	(5 520)	(5 520)	-	(6 228)	(5 528)	(5 528)
NET CASH FROM/(USED) OPERATING ACTIVITIES		75 967	128 800	183 083	(19 512)	(7 220)	(7 220)	(48 150)	4 692	7 271	11 469
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-	-
Payments											
Capital assets		-	-	-	(12 325)	(5 454)	(5 454)	-	(4 594)	(2 979)	(3 853)
NET CASH FROM/(USED) INVESTING ACTIVITIES		-	-	-	(12 325)	(5 454)	(5 454)	-	(4 594)	(2 979)	(3 853)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-	-	-	-
Payments											
Repayment of borrowing		-	-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	-	-	-	-	-	-	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD		75 967	128 800	183 083	(31 837)	(12 674)	(12 674)	(48 150)	98	4 292	7 616
Cash/cash equivalents at the year begin:	2	110 135	112 930	112 930	124 413	123 499	123 499	123 500	123 499	123 597	127 890
Cash/cash equivalents at the year end:	2	186 102	241 730	296 012	92 577	110 825	110 825	75 349	123 597	127 890	135 506

DC9 Frances Baard - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Cash and investments available											
Cash/cash equivalents at the year end	1	186 102	241 730	296 012	92 577	110 825	110 825	75 349	123 597	127 890	135 506
Other current investments > 90 days		(73 173)	(117 293)	(172 513)	18 024	11 138	11 138	84 635	(15)	(113)	(4 405)
Non current Investments	1	-	-	-	-	-	-	-	-	-	-
Cash and investments available:		112 930	124 437	123 499	110 601	121 963	121 963	159 984	123 582	127 777	131 101
Application of cash and investments											
Unspent conditional transfers		1 360	1 352	1 571	320	1 571	1 571	4 678	1 911	1 911	1 911
Unspent borrowing		-	-	-	-	-	-	-	-	-	-
Statutory requirements	2	(2 974)	(2 632)	(1 640)	(13 774)	(12 752)	(12 752)	(2 328)	(11 106)	(10 948)	(11 022)
Other working capital requirements	3	6 651	15 008	5 404	20 357	22 844	22 844	(16 169)	(32 077)	(41 885)	(42 260)
Other provisions		13 150	11 841	13 397	15 941	17 497	17 497	12 271	17 306	17 306	17 306
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5	(7 957)	(7 957)	(7 957)	(7 957)	(7 957)	(7 957)	(7 957)	(7 957)	(7 957)	(7 957)
Total Application of cash and investments:		10 230	17 612	10 775	14 887	21 203	21 203	(9 504)	(31 923)	(41 574)	(42 022)
Surplus(shortfall) - Excluding Non-Current Creditors Trf to		102 700	106 826	112 725	95 714	100 760	100 760	169 489	155 505	169 351	173 122
Creditors transferred to Debt Relief - Non-Current portion		-	-	-	-	-	-	-	-	-	-
Surplus(shortfall) - Including Non-Current Creditors Trf to		102 700	106 826	112 725	95 714	100 760	100 760	169 489	155 505	169 351	173 122

References

1. Must reconcile with Budgeted Cash Flows
2. For example: VAT, taxation
3. Council approval for policy required - include sufficient working capital (e.g. allowing for a % of current debtors > 90 days as uncollectable)
4. For example: sinking fund requirements for borrowing
5. Council approval required for each reserve created and basis of cash backing of reserves - Total Reserves to be backed by cash/investments excl Valuation reserve

Other working capital requirements

Debtors	-	-	-	5 314	4 845	4 845	-	51 028	51 028	51 028
Creditors due	6 651	15 008	5 404	25 671	27 689	27 689	(16 169)	18 951	9 143	8 768
Total	(6 651)	(15 008)	(5 404)	(20 357)	(22 844)	(22 844)	16 169	32 077	41 885	42 260

Debtors collection assumptions

Balance outstanding - debtors	15 554	16 949	15 691	16 929	15 434	15 434	16 917	15 434	15 434	15 434
Estimate of debtors collection rate	0.0%	0.0%	0.0%	31.4%	31.4%	31.4%	0.0%	330.6%	330.6%	330.6%

Long term investments committed

Balance (Insert description; eg sinking fund)

Reserves to be backed by cash/investments

Housing Development Fund	-	-	-	-	-	-	-	-	-	-
Capital replacement										
Self-insurance										
Compensation for Occupational Injuries and Diseases										
Employee Benefit reserve										
Non-current Provisions reserve										
Valuation roll reserve										
Investment in associate account										
Capitalisation										
6	-	-	-	-	-	-	-	-	-	-

Note:

6. Above reserves do not include Revaluation reserve. Revaluation reserve not required to be cash backed

DC9 Frances Baard - Table A9 Asset Management

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand										
CAPITAL EXPENDITURE										
Total New Assets	1	1 744	3 723	4 508	1 705	1 730	1 730	818	40	1 100
<i>Roads Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Storm water Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Water Supply Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	-	-	-	-	-	-
Community Facilities		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Community Assets		-	-	-	-	-	-	-	-	-
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		135	3 221	3 221	315	335	335	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Other Assets		135	3 221	3 221	315	335	335	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	250	250	250	500	-	1 100
Intangible Assets		-	-	-	250	250	250	500	-	1 100
Computer Equipment		893	63	90	830	810	810	90	40	-
Furniture and Office Equipment		-	63	130	107	107	107	162	-	-
Machinery and Equipment		37	376	376	203	228	228	66	-	-
Transport Assets		680	-	691	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-
Total Renewal of Existing Assets	2	2 882	1 485	2 879	8 366	2 366	2 366	2 255	2 550	2 250
<i>Roads Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Storm water Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Water Supply Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	-	-	-	-	-	-
Community Facilities		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Community Assets		-	-	-	-	-	-	-	-	-
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Other Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		2 866	-	-	6 000	-	-	-	-	-
Intangible Assets		2 866	-	-	6 000	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	5	-	-
Furniture and Office Equipment		3	-	19	16	16	16	-	-	-
Machinery and Equipment		13	-	105	850	850	850	250	-	-
Transport Assets		-	1 485	2 754	1 500	1 500	1 500	2 000	2 550	2 250
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-

Total Upgrading of Existing Assets	6	527	1 193	3 108	646	646	646	922	-	-
<i>Roads Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Storm water Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Water Supply Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	-	-	-	-	-	-
Community Facilities		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Community Assets		-	-	-	-	-	-	-	-	-
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	997	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Other Assets		-	-	997	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Computer Equipment		32	646	1 020	298	298	298	450	-	-
Furniture and Office Equipment		5	463	502	28	28	28	142	-	-
Machinery and Equipment		490	84	589	320	320	320	330	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-
Total Capital Expenditure	4	5 153	6 401	10 495	10 717	4 742	4 742	3 995	2 590	3 350
<i>Roads Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Storm water Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Water Supply Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	-	-	-	-	-	-
Community Facilities		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Community Assets		-	-	-	-	-	-	-	-	-
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		135	3 221	4 218	315	335	335	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Other Assets		135	3 221	4 218	315	335	335	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		2 866	-	-	6 250	250	250	500	-	1 100
Intangible Assets		2 866	-	-	6 250	250	250	500	-	1 100
Computer Equipment		924	709	1 110	1 128	1 108	1 108	545	40	-
Furniture and Office Equipment		8	526	652	151	151	151	304	-	-
Machinery and Equipment		539	460	1 070	1 373	1 398	1 398	646	-	-
Transport Assets		680	1 485	3 446	1 500	1 500	1 500	2 000	2 550	2 250
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class		5 153	6 401	10 495	10 717	4 742	4 742	3 995	2 590	3 350

ASSET REGISTER SUMMARY - PPE (WDV)	5	69 092	70 366	72 773	71 382	68 700	68 700	67 080	66 115	66 835
<i>Roads Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Storm water Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Water Supply Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	-	-	-	-	-	-
Community Assets		-	-	-	-	-	-	-	-	-
Heritage Assets		631	631	631	631	631	631	631	631	631
Investment properties		-	-	-	-	-	-	-	-	-
Other Assets		54 855	56 605	58 958	51 609	54 244	54 244	53 909	53 909	53 909
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Intangible Assets		2 695	1 700	739	6 844	706	706	83	23	1 083
Computer Equipment		2 220	2 151	1 826	2 391	2 098	2 098	1 784	1 030	990
Furniture and Office Equipment		1 372	1 465	1 317	1 100	951	951	1 096	792	792
Machinery and Equipment		3 067	2 448	2 640	2 455	2 673	2 673	1 679	1 283	1 283
Transport Assets		1 130	2 244	3 541	3 230	4 276	4 276	4 776	5 326	5 026
Land		3 121	3 121	3 121	3 121	3 121	3 121	3 121	3 121	3 121
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	69 092	70 366	72 773	71 382	68 700	68 700	67 080	66 115	66 835
EXPENDITURE OTHER ITEMS		9 815	9 828	9 094	12 451	14 350	14 350	13 815	11 577	11 236
Depreciation	7	4 622	5 304	4 986	6 363	6 363	6 363	6 237	5 796	5 837
Repairs and Maintenance by Asset Class	3	5 193	4 523	4 108	6 088	7 987	7 987	7 578	5 781	5 399
<i>Roads Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Storm water Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Water Supply Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		16	17	18	30	30	30	-	-	-
Infrastructure		16	17	18	30	30	30	-	-	-
Community Facilities		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Community Assets		-	-	-	-	-	-	-	-	-
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		551	520	394	765	765	765	3 460	1 517	849
Housing		-	-	-	-	-	-	-	-	-
Other Assets		551	520	394	765	765	765	3 460	1 517	849
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		3 703	3 047	2 596	3 195	4 795	4 795	2 451	2 559	2 768
Intangible Assets		3 703	3 047	2 596	3 195	4 795	4 795	2 451	2 559	2 768
Computer Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		156	73	208	289	289	289	377	368	380
Machinery and Equipment		693	730	648	959	958	958	945	974	1 022
Transport Assets		74	136	244	851	1 151	1 151	346	363	381
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURE OTHER ITEMS		9 815	9 828	9 094	12 451	14 350	14 350	13 815	11 577	11 236
Renewal and upgrading of Existing Assets as % of total capex		66.2%	41.8%	57.0%	84.1%	63.5%	63.5%	79.5%	98.5%	67.2%
Renewal and upgrading of Existing Assets as % of deprecn		73.8%	50.5%	120.1%	141.6%	47.3%	47.3%	50.9%	44.0%	38.6%
R&M as a % of PPE & Investment Property		2.3%	2.2%	2.1%	4.5%	4.7%	4.7%	7.7%	4.9%	4.0%
Renewal and upgrading and R&M as a % of PPE and Investment Prope		7.4%	6.1%	10.5%	18.6%	9.2%	9.2%	12.5%	8.8%	7.5%

DC9 Frances Baard - Table A10 Basic service delivery measurement

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Household service targets	1									
Water:										
Piped water inside dwelling		-	-	-	-	-	-	-	-	-
Piped water inside yard (but not in dwelling)		-	-	-	-	-	-	-	-	-
Using public tap (at least min.service level)	2	-	-	-	-	-	-	-	-	-
Other water supply (at least min.service level)	4	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-	-	-	-
Using public tap (< min.service level)	3	-	-	-	-	-	-	-	-	-
Other water supply (< min.service level)	4	-	-	-	-	-	-	-	-	-
No water supply		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	-	-	-	-	-	-	-	-	-
Sanitation/sewerage:										
Flush toilet (connected to sewerage)		-	-	-	-	-	-	-	-	-
Flush toilet (with septic tank)		-	-	-	-	-	-	-	-	-
Chemical toilet		-	-	-	-	-	-	-	-	-
Pit toilet (ventilated)		-	-	-	-	-	-	-	-	-
Other toilet provisions (> min.service level)		-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-	-	-	-
Bucket toilet		-	-	-	-	-	-	-	-	-
Other toilet provisions (< min.service level)		-	-	-	-	-	-	-	-	-
No toilet provisions		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	-	-	-	-	-	-	-	-	-
Energy:										
Electricity (at least min.service level)		-	-	-	-	-	-	-	-	-
Electricity - prepaid (min.service level)		-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-	-	-	-
Electricity (< min.service level)		-	-	-	-	-	-	-	-	-
Electricity - prepaid (< min. service level)		-	-	-	-	-	-	-	-	-
Other energy sources		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	-	-	-	-	-	-	-	-	-
Refuse:										
Removed at least once a week		-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-	-	-	-
Removed less frequently than once a week		-	-	-	-	-	-	-	-	-
Using communal refuse dump		-	-	-	-	-	-	-	-	-
Using own refuse dump		-	-	-	-	-	-	-	-	-
Other rubbish disposal		-	-	-	-	-	-	-	-	-
No rubbish disposal		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	-	-	-	-	-	-	-	-	-
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)		-	-	-	-	-	-	-	-	-
Sanitation (free minimum level service)		-	-	-	-	-	-	-	-	-
Electricity/other energy (50kwh per household per month)		-	-	-	-	-	-	-	-	-
Refuse (removed at least once a week)		-	-	-	-	-	-	-	-	-
Informal Settlements		-	-	-	-	-	-	-	-	-
Cost of Free Basic Services provided - Formal Settlements (R'000)										
Water (6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-
Sanitation (free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-
Electricity/other energy (50kwh per indigent household per month)		-	-	-	-	-	-	-	-	-
Refuse (removed once a week for indigent households)		-	-	-	-	-	-	-	-	-
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)										
Total cost of FBS provided	8	-	-	-	-	-	-	-	-	-
Highest level of free service provided per household										
Property rates (R value threshold)		-	-	-	-	-	-	-	-	-
Water (kilolitres per household per month)		-	-	-	-	-	-	-	-	-
Sanitation (kilolitres per household per month)		-	-	-	-	-	-	-	-	-
Sanitation (Rand per household per month)		-	-	-	-	-	-	-	-	-
Electricity (kwh per household per month)		-	-	-	-	-	-	-	-	-
Refuse (average litres per week)		-	-	-	-	-	-	-	-	-
Revenue cost of subsidised services provided (R'000)	9									
Property rates (tariff adjustment) (impermissible values per section 17 of MPRA)		-	-	-	-	-	-	-	-	-
Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)		-	-	-	-	-	-	-	-	-
Water (in excess of 6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-
Sanitation (in excess of free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-
Electricity/other energy (in excess of 50 kwh per indigent household per month)		-	-	-	-	-	-	-	-	-
Refuse (in excess of one removal a week for indigent households)		-	-	-	-	-	-	-	-	-
Municipal Housing - rental rebates		-	-	-	-	-	-	-	-	-
Housing - top structure subsidies	6	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Total revenue cost of subsidised services provided		-	-	-	-	-	-	-	-	-

***OTHER RELATED SUPPORTING
DOCUMENTATION***

DC9 Frances Baard - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand											
REVENUE ITEMS:											
Non-exchange revenue by source											
Exchange Revenue											
Total Property Rates	6	-	-	-	-	-	-	-	-	-	-
Less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)		-	-	-	-	-	-	-	-	-	-
Net Property Rates		-	-	-	-	-	-	-	-	-	-
Exchange revenue service charges											
Service charges - Electricity											
Total Service charges - Electricity	6	-	-	-	-	-	-	-	-	-	-
Less Revenue Foregone (in excess of 50 kwh per indigent household per month)		-	-	-	-	-	-	-	-	-	-
Less Cost of Free Basis Services (50 kwh per indigent household per month)		-	-	-	-	-	-	-	-	-	-
Net Service charges - Electricity		-	-	-	-	-	-	-	-	-	-
Service charges - Water											
Total Service charges - Water	6	-	-	-	-	-	-	-	-	-	-
Less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-	-
Less Cost of Free Basis Services (6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-	-
Net Service charges - Water		-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management											
Total Service charges - Waste Water Management		-	-	-	-	-	-	-	-	-	-
Less Revenue Foregone (in excess of free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-	-
Less Cost of Free Basis Services (free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-	-
Net Service charges - Waste Water Management		-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management											
Total refuse removal revenue	6	-	-	-	-	-	-	-	-	-	-
Total landfill revenue		-	-	-	-	-	-	-	-	-	-
Less Revenue Foregone (in excess of one removal a week to indigent households)		-	-	-	-	-	-	-	-	-	-
Less Cost of Free Basis Services (removed once a week to indigent households)		-	-	-	-	-	-	-	-	-	-
Net Service charges - Waste Management		-	-	-	-	-	-	-	-	-	-
EXPENDITURE ITEMS:											
Employee related costs											
Basic Salaries and Wages	2	50 832	49 488	48 230	66 273	57 901	57 901	37 423	66 022	69 321	72 121
Pension and UIF Contributions		7 363	7 829	7 837	9 752	9 854	9 854	6 450	11 020	11 455	11 903
Medical Aid Contributions		2 629	2 731	2 661	4 304	3 569	3 569	2 242	3 161	3 161	3 161
Overtime		189	175	194	860	748	748	145	692	720	749
Performance Bonus		3 768	4 102	3 893	5 045	4 931	4 931	2 755	5 837	6 022	6 215
Motor Vehicle Allowance		3 103	2 724	3 104	3 015	3 582	3 582	2 097	3 262	3 262	3 262
Cellphone Allowance		352	338	322	358	358	358	217	297	297	297
Housing Allowances		491	496	483	640	730	730	410	495	495	495
Other benefits and allowances		16	16	16	23	23	23	13	28	28	28
Payments in lieu of leave		1 002	743	2 580	4 273	4 124	4 124	(544)	2 874	2 999	3 110
Long service awards		335	342	312	183	183	183	-	206	319	317
Post-retirement benefit obligations	4	2 733	3 472	3 297	3 800	3 800	3 800	-	3 609	3 609	3 609
Entertainment		-	-	-	-	-	-	-	-	-	-
Scarcity		-	-	-	-	-	-	-	-	-	-
Acting and post related allowance		-	-	-	-	-	-	-	-	-	-
In kind benefits		-	-	-	-	-	-	-	-	-	-
sub-total	5	72 813	72 457	72 930	98 526	89 804	89 804	51 207	97 503	101 689	105 268
Less: Employees costs capitalised to PPE		-	-	-	-	-	-	-	-	-	-
Total Employee related costs	1	72 813	72 457	72 930	98 526	89 804	89 804	51 207	97 503	101 689	105 268

Depreciation and amortisation											
Depreciation of Property, Plant & Equipment		4 305	4 298	4 016	5 257	5 257	5 257	0	5 257	5 257	5 257
Lease amortisation		317	1 007	969	1 106	1 106	1 106	-	979	539	579
Capital asset impairment		-	-	-	-	-	-	-	-	-	-
Total Depreciation and amortisation	1	4 622	5 304	4 986	6 363	6 363	6 363	0	6 237	5 796	5 837
Bulk purchases - electricity											
Electricity bulk purchases		-	-	-	-	-	-	-	-	-	-
Total bulk purchases	1	-	-	-	-	-	-	-	-	-	-
Transfers and grants											
Cash transfers and grants		16 805	16 131	19 205	13 502	21 522	21 522	13 987	15 143	6 573	6 706
Non-cash transfers and grants		8 265	14 442	23 765	2 665	6 341	6 341	2 107	2 500	-	-
Total transfers and grants	1	25 070	30 572	42 970	16 167	27 863	27 863	16 094	17 643	6 573	6 706
Contracted Services											
Outsourced Services		3 994	5 343	3 158	11 157	9 645	9 645	5 103	8 554	9 493	9 645
Consultants and Professional Services		3 874	3 430	3 593	9 724	9 724	9 724	2 070	6 209	7 175	6 503
Contractors		5 676	5 493	5 421	7 316	10 933	10 933	5 104	10 992	8 823	8 490
Total contracted services		13 543	14 266	12 172	28 197	30 302	30 302	12 277	25 756	25 491	24 639
Operational Costs											
Collection costs		-	-	-	-	-	-	-	-	-	-
Contributions to 'other' provisions		-	-	-	-	-	-	-	-	-	-
Audit fees		2 189	2 452	2 157	3 000	3 000	3 000	2 272	3 000	3 000	3 000
Other Operational Costs		7 112	7 834	8 425	13 576	13 698	13 698	5 540	12 455	13 037	13 674
Total Operational Costs	1	9 301	10 285	10 581	16 576	16 698	16 698	7 812	15 455	16 037	16 674
Repairs and Maintenance by Expenditure Item											
Employee related costs	8	-	-	-	-	-	-	-	-	-	-
Inventory Consumed (Project Maintenance)		5 193	4 523	4 108	6 088	7 987	7 987	-	7 578	5 781	5 399
Contracted Services		-	-	-	-	-	-	-	-	-	-
Other Expenditure		-	-	-	-	-	-	-	-	-	-
Total Repairs and Maintenance Expenditure	9	5 193	4 523	4 108	6 088	7 987	7 987	-	7 578	5 781	5 399
Inventory Consumed											
Inventory Consumed - Water		-	-	-	-	-	-	-	-	-	-
Inventory Consumed - Other		245	316	659	2 340	2 360	2 360	(251)	2 202	2 195	1 761
Total Inventory Consumed & Other Material		245	316	659	2 340	2 360	2 360	(251)	2 202	2 195	1 761

DC9 Frances Baard - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept)

Description	Ref	Vote 1 - EXECUTIVE AND COUNCIL	Vote 2 - MUNICIPAL MANAGER	Vote 3 - BUDGET AND TREASURY	Vote 4 - CORPORATE SERVICES	Vote 5 - PLANNING AND DEVELOPME NT	Vote 6 - PROJECT MAN AND ADVISORY SERVICES	Vote 7 - [NAME OF VOTE 7]	Vote 8 - [NAME OF VOTE 8]	Vote 9 - [NAME OF VOTE 9]	Vote 10 - [NAME OF VOTE 10]	Vote 11 - [NAME OF VOTE 11]	Vote 12 - [NAME OF VOTE 12]	Vote 13 - [NAME OF VOTE 13]	Vote 14 - [NAME OF VOTE 14]	Vote 15 - [NAME OF VOTE 15]	Total
R thousand	1																
Revenue																	
Exchange Revenue																	
Service charges - Electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Water		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Goods and Rendering of Services		-	-	80	-	-	-	-	-	-	-	-	-	-	-	-	80
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets		-	-	10 130	-	-	-	-	-	-	-	-	-	-	-	-	10 130
Dividends		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		-	-	150	-	-	-	-	-	-	-	-	-	-	-	-	150
Licence and permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Special rating levies		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non-Exchange Revenue																	
Property rates		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences or permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational		-	-	144 919	-	8 350	-	-	-	-	-	-	-	-	-	-	153 269
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fuel Levy		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributi		-	-	155 279	-	8 350	-	-	-	-	-	-	-	-	-	-	163 629
Expenditure																	
Employee related costs		(1 000)	(19 419)	(18 390)	(34 569)	(21 555)	(2 571)	-	-	-	-	-	-	-	-	-	(97 503)
Remuneration of councillors		(11 771)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(11 771)
Bulk purchases - electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Inventory consumed		(60)	(280)	(829)	(395)	(623)	(15)	-	-	-	-	-	-	-	-	-	(2 202)
Debt impairment		(20)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(20)
Depreciation and amortisation		(121)	(108)	(1 757)	(4 070)	(159)	(21)	-	-	-	-	-	-	-	-	-	(6 237)
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted services		(80)	(2 216)	(1 019)	(10 642)	(10 999)	(800)	-	-	-	-	-	-	-	-	-	(25 756)
Transfers and subsidies		-	(15)	(1 500)	(5 628)	(10 500)	-	-	-	-	-	-	-	-	-	-	(17 643)
Irrecoverable debts written off		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational costs		(2 255)	(1 281)	(4 272)	(6 168)	(1 374)	(105)	-	-	-	-	-	-	-	-	-	(15 455)
Losses on disposal of Assets		-	(0)	(6)	(36)	(12)	-	-	-	-	-	-	-	-	-	-	(54)
Other Losses		-	-	(2 300)	-	-	-	-	-	-	-	-	-	-	-	-	(2 300)
Total Expenditure		(15 307)	(23 319)	(30 072)	(61 507)	(45 223)	(3 511)	-	-	-	-	-	-	-	-	-	(178 940)
Surplus(Deficit)		15 307	23 319	185 351	61 507	53 573	3 511	-	-	-	-	-	-	-	-	-	(15 311)
Transfers and subsidies - capital (monetary allocations)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus(Deficit) after capital transfers & contributions		15 307	23 319	185 351	61 507	53 573	3 511	-	-	-	-	-	-	-	-	-	(15 311)

DC9 Frances Baard - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28	
To assist local municipalities by implementing response and recovery mechanisms as per national disaster management framework	Sustainable human settlements and improved quality of household life	8	-	-	(0)	-	-	-	-	-	-	-	
To develop and review the district municipality's IDP in compliance with legislation	Responsive, accountable, effective and efficient local government	9	-	-	491	-	-	-	-	-	-	-	
To evaluate the adequacy and effectiveness of control processes and assessment of compliance with legislation in FBDM and 2 LMs	Responsive, accountable, effective and efficient local government	9	-	3 401	3 696	3 623	(10 506)	-	-	(8 350)	(8 091)	(8 229)	
To facilitate the development of urban and rural areas in accordance with the relevant legislation	Responsive, accountable, effective and efficient local government	9	-	134 599	142 547	150 072	(149 084)	-	-	(154 279)	(160 204)	(167 495)	
To facilitate the reduction of the Housing backlog by facilitating integrated human settlement in the district	Responsive, accountable, effective and efficient local government	9	-	1 525	1 330	983	(1 000)	-	-	(1 000)	(1 200)	(1 300)	
Total Revenue (excluding capital transfers and contributions)				1	139 525	147 573	155 169	(160 590)	-	-	(163 629)	(169 495)	(177 024)

COJ Frances Board - Supporting Table SAS Reconciliation of IPP strategic objectives and budget (operating expenditures)

Design Objective	Goal	Goal Code	2023/24			Current Year 2024/25			2025/26 Medium-Term Forecast		
			2023/24 Actual	2023/24 Budget	2023/24 Actual	2024/25 Original Budget	2024/25 Adjusted Budget	2024/25 Full Year Forecast	2025/26 Budget Year Forecast	2025/26 Budget Year +1 Forecast	2025/26 Budget Year +2 Forecast
To ensure	Sustainable human well-being and improved quality of life	8	151	177	152	172	-	-	178	181	182
To ensure the delivery of human well-being and improved quality of life	Sustainable human well-being and improved quality of life	8	138	112	134	207	-	-	158	138	130
To ensure the delivery of human well-being and improved quality of life	A robust and capable workforce to support human growth path	5	212	24	24	32	-	-	10	20	20
To ensure the delivery of human well-being and improved quality of life	Resilient, accountable, effective and efficient local government	12	25	20	45	113	-	-	102	127	124
To ensure the delivery of human well-being and improved quality of life	Resilient, accountable, effective and efficient local government	9	108	-	-	-	-	-	-	-	-
To ensure the delivery of human well-being and improved quality of life	Sustainable human well-being and improved quality of life	8	184	142	182	181	-	-	181	181	181
To ensure the delivery of human well-being and improved quality of life	Sustainable human well-being and improved quality of life	8	144	120	131	187	-	-	176	172	174
To ensure the delivery of human well-being and improved quality of life	A comprehensive, responsive and sustainable social protection system	13	3	16	9	33	-	-	36	36	36
To ensure the delivery of human well-being and improved quality of life	Resilient, accountable, effective and efficient local government	12	241	180	187	110	-	-	100	100	100
To ensure the delivery of human well-being and improved quality of life	Sustainable human well-being and improved quality of life	8	56	108	121	222	-	-	183	189	190
To ensure the delivery of human well-being and improved quality of life	Sustainable human well-being and improved quality of life	8	218	112	107	228	-	-	212	118	121
To ensure the delivery of human well-being and improved quality of life	Sustainable human well-being and improved quality of life	8	210	415	322	480	-	-	420	434	424
To ensure the delivery of human well-being and improved quality of life	Resilient, accountable, effective and efficient local government	12	-	-	-	242	-	-	-	-	-
To ensure the delivery of human well-being and improved quality of life	Sustainable human well-being and improved quality of life	8	-	-	-	28	-	-	1	1	2
To ensure the delivery of human well-being and improved quality of life	Resilient, accountable, effective and efficient local government	12	43	165	105	113	-	-	108	105	103
To ensure the delivery of human well-being and improved quality of life	Resilient, accountable, effective and efficient local government	12	-	32	41	75	-	-	81	80	80
To ensure the delivery of human well-being and improved quality of life	Resilient, accountable, effective and efficient local government	12	-	182	-	-	-	-	-	-	-
To ensure the delivery of human well-being and improved quality of life	Sustainable human well-being and improved quality of life	8	133	187	182	204	-	-	174	188	191
To ensure the delivery of human well-being and improved quality of life	Sustainable human well-being and improved quality of life	8	19	149	121	318	-	-	316	316	320
To ensure the delivery of human well-being and improved quality of life	Sustainable human well-being and improved quality of life	8	182	113	81	257	-	-	273	284	290
To ensure the delivery of human well-being and improved quality of life	Resilient, accountable, effective and efficient local government	12	113	127	185	144	-	-	140	228	197
To ensure the delivery of human well-being and improved quality of life	Sustainable human well-being and improved quality of life	8	242	242	242	242	-	-	242	242	242
To ensure the delivery of human well-being and improved quality of life	Resilient, accountable, effective and efficient local government	12	-	30	30	30	-	-	30	-	-
To ensure the delivery of human well-being and improved quality of life	Sustainable human well-being and improved quality of life	8	32	35	45	88	-	-	79	81	84
To ensure the delivery of human well-being and improved quality of life	Sustainable human well-being and improved quality of life	8	203	333	242	410	-	-	424	487	497
To ensure the delivery of human well-being and improved quality of life	Sustainable human well-being and improved quality of life	8	113	101	148	242	-	-	190	185	204
To ensure the delivery of human well-being and improved quality of life	Resilient, accountable, effective and efficient local government	12	124	-	291	303	-	-	130	300	300
To ensure the delivery of human well-being and improved quality of life	Sustainable human well-being and improved quality of life	8	248	243	246	381	-	-	432	441	424
To ensure the delivery of human well-being and improved quality of life	A comprehensive, responsive and sustainable social protection system	13	48	31	100	61	-	-	80	80	82
To ensure the delivery of human well-being and improved quality of life	Resilient, accountable, effective and efficient local government	12	44	87	82	80	-	-	80	176	212
To ensure the delivery of human well-being and improved quality of life	Sustainable human well-being and improved quality of life	8	78	58	102	117	-	-	140	103	107
To ensure the delivery of human well-being and improved quality of life	Sustainable human well-being and improved quality of life	8	33	84	81	100	-	-	107	128	128
To ensure the delivery of human well-being and improved quality of life	Sustainable human well-being and improved quality of life	8	150	148	158	184	-	-	183	186	207
To ensure the delivery of human well-being and improved quality of life	Resilient, accountable, effective and efficient local government	12	16	17	16	20	-	-	-	-	-
To ensure the delivery of human well-being and improved quality of life	Resilient, accountable, effective and efficient local government	12	3	13	25	126	-	-	188	207	210
To ensure the delivery of human well-being and improved quality of life	Sustainable human well-being and improved quality of life	8	4278	4457	4370	5872	-	-	6132	6182	6196
To ensure the delivery of human well-being and improved quality of life	Sustainable human well-being and improved quality of life	8	-	-	-	300	-	-	300	300	300
To ensure the delivery of human well-being and improved quality of life	Sustainable human well-being and improved quality of life	8	224	278	294	420	-	-	432	389	412
To ensure the delivery of human well-being and improved quality of life	A comprehensive, responsive and sustainable social protection system	13	60	35	-	-	-	-	-	-	-
To ensure the delivery of human well-being and improved quality of life	A strong and healthy life for all South Africans	2	58	80	60	128	-	-	128	128	144
To ensure the delivery of human well-being and improved quality of life	A robust and capable workforce to support human growth path	5	248	-	-	10	-	-	-	-	-
To ensure the delivery of human well-being and improved quality of life	Resilient, accountable, effective and efficient local government	12	447	44	207	585	-	-	615	625	670
To ensure the delivery of human well-being and improved quality of life	Resilient, accountable, effective and efficient local government	12	238	380	287	452	-	-	456	546	546
To ensure the delivery of human well-being and improved quality of life	Sustainable human well-being and improved quality of life	8	46	58	80	148	-	-	168	172	178
To ensure the delivery of human well-being and improved quality of life	Resilient, accountable, effective and efficient local government	12	301	301	307	1402	-	-	1438	1407	1402
To ensure the delivery of human well-being and improved quality of life	Resilient, accountable, effective and efficient local government	12	-	82	-	120	-	-	180	180	170
To ensure the delivery of human well-being and improved quality of life	Sustainable human well-being and improved quality of life	8	242	2342	238	3485	-	-	2888	2889	2900
To ensure the delivery of human well-being and improved quality of life	A strong and healthy life for all South Africans	2	518	-	-	-	-	-	-	-	-
To ensure the delivery of human well-being and improved quality of life	A strong and healthy life for all South Africans	2	-	338	12	54	-	-	-	-	-
To ensure the delivery of human well-being and improved quality of life	Sustainable human well-being and improved quality of life	8	510	778	747	2144	-	-	1981	2001	2121
To ensure the delivery of human well-being and improved quality of life	A comprehensive, responsive and sustainable social protection system	13	148	481	738	633	-	-	728	728	728
To ensure the delivery of human well-being and improved quality of life	Sustainable human well-being and improved quality of life	8	200	221	280	778	-	-	840	851	900
To ensure the delivery of human well-being and improved quality of life	Sustainable human well-being and improved quality of life	8	212	282	280	2311	-	-	2465	2448	2448
To ensure the delivery of human well-being and improved quality of life	Sustainable human well-being and improved quality of life	8	36	13	67	248	-	-	183	184	184
To ensure the delivery of human well-being and improved quality of life	Sustainable human well-being and improved quality of life	8	32	14	15	180	-	-	187	188	170
To ensure the delivery of human well-being and improved quality of life	Resilient, accountable, effective and efficient local government	12	1182	1183	711	1880	-	-	2073	2188	2300
To ensure the delivery of human well-being and improved quality of life	Sustainable human well-being and improved quality of life	8	270	254	628	908	-	-	742	741	828
To ensure the delivery of human well-being and improved quality of life	Resilient, accountable, effective and efficient local government	12	76	31	24	112	-	-	46	35	38
To ensure the delivery of human well-being and improved quality of life	Sustainable human well-being and improved quality of life	8	733	648	765	1278	-	-	1244	1239	1230
To ensure the delivery of human well-being and improved quality of life	A comprehensive, responsive and sustainable social protection system	13	48	-	-	-	-	-	-	-	-
To ensure the delivery of human well-being and improved quality of life	Resilient, accountable, effective and efficient local government	12	14	811	428	1823	-	-	1320	1303	1303
To ensure the delivery of human well-being and improved quality of life	Sustainable human well-being and improved quality of life	8	1212	848	851	1185	-	-	1184	1223	1188
To ensure the delivery of human well-being and improved quality of life	Sustainable human well-being and improved quality of life	8	118	183	183	282	-	-	183	188	201
Total			124 881	128 912	122 283	128 794	-	-	128 846	121 828	121 628

DC9 Frances Baard - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
To assist local municipalities by implementing response and recovery mechanisms as per national disaster management framework	An efficient, effective and development-oriented public service	12	-	-	-	9	-	-	-	5	-	-
To comply with the provincial archives act at FBDM and support the LMs towards compliance by 2022	An efficient, effective and development-oriented public service	12	-	-	-	18	-	-	-	-	-	-
To ensure effective internal security measures	An efficient, effective and development-oriented public service	12	-	-	26	26	850	-	-	-	-	-
To ensure sound financial management practices according to National Treasury guidelines	An efficient, effective and development-oriented public service	12	-	-	-	5	66	-	-	16	-	-
To evaluate the adequacy and effectiveness of control processes and assessment of compliance with legislation in FBDM and 2 LMs	An efficient, effective and development-oriented public service	12	-	3 750	1 063	1 616	6 478	-	-	707	-	1 100
To facilitate the development of land use management policies	An efficient, effective and development-oriented public service	12	-	15	187	1 217	-	-	-	972	-	-
To facilitate the development of urban and rural areas in accordance with the relevant legislation	An efficient, effective and development-oriented public service	12	-	-	-	-	21	-	-	-	-	-
To provide effective and efficient office support functions	An efficient, effective and development-oriented public service	12	-	750	63	63	63	-	-	135	-	-
To support the development of learning and skilful economies	An efficient, effective and development-oriented public service	12	-	-	45	61	8	-	-	-	-	-
To support the local municipalities in the preparation and review of their IDPs	An efficient, effective and development-oriented public service	12	-	637	5 017	7 499	3 241	-	-	2 160	2 590	2 250
Allocations to other priorities			3									
Total Capital Expenditure			1	5 153	6 401	10 515	10 727	-	-	3 995	2 590	3 350

DC9 Frances Baard - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Vote 1 - vote name										
Function 1 - (name)										
Sub-function 1 - (name)										
<i>Insert measure/s description</i>										
Sub-function 2 - (name)										
<i>Insert measure/s description</i>										
Sub-function 3 - (name)										
<i>Insert measure/s description</i>										
Function 2 - (name)										
Sub-function 1 - (name)										
<i>Insert measure/s description</i>										
Sub-function 2 - (name)										
<i>Insert measure/s description</i>										
Sub-function 3 - (name)										
<i>Insert measure/s description</i>										
Vote 2 - vote name										
Function 1 - (name)										
Sub-function 1 - (name)										
<i>Insert measure/s description</i>										
Sub-function 2 - (name)										
<i>Insert measure/s description</i>										
Sub-function 3 - (name)										
<i>Insert measure/s description</i>										
Function 2 - (name)										
Sub-function 1 - (name)										
<i>Insert measure/s description</i>										
Sub-function 2 - (name)										
<i>Insert measure/s description</i>										
Sub-function 3 - (name)										
<i>Insert measure/s description</i>										
Vote 3 - vote name										
Function 1 - (name)										
Sub-function 1 - (name)										
<i>Insert measure/s description</i>										
Sub-function 2 - (name)										
<i>Insert measure/s description</i>										
Sub-function 3 - (name)										
<i>Insert measure/s description</i>										
Function 2 - (name)										
Sub-function 1 - (name)										
<i>Insert measure/s description</i>										
Sub-function 2 - (name)										
<i>Insert measure/s description</i>										
Sub-function 3 - (name)										
<i>Insert measure/s description</i>										
And so on for the rest of the Votes										

1. Include a measurable performance objective for each revenue source (within a relevant function) and each vote (MFMA s17(3)(b))
2. Include all Basic Services performance targets from 'Basic Service Delivery' to ensure Table SA7 represents all strategic responsibilities
3. Only include prior year comparative information for individual measures where relevant activity occurred in that year/s

DC9 Frances Baard - Entities measurable performance objectives

Description	Unit of measurement	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Entity 1 - (name of entity) <i>Insert measure/s description</i>										
Entity 2 - (name of entity) <i>Insert measure/s description</i>										
Entity 3 - (name of entity) <i>Insert measure/s description</i>										
And so on for the rest of the Entities										

1. Include a measurable performance objective as agreed with the parent municipality (MFMA s87(5)(d))
2. Only include prior year comparative information for individual measures where relevant activity occurred in that year/s

DC9 Frances Baard - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Borrowing Management											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0.0%	0.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	0.0%	0.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Safety of Capital											
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Liquidity											
Current Ratio	Current assets/current liabilities	3.3	5.1	6.6	3.1	2.7	2.7	159.6	3.2	4.2	4.3
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	3.3	5.1	6.6	3.1	2.7	2.7	159.6	3.2	4.2	4.3
Liquidity Ratio	Monetary Assets/Current Liabilities	2.7	5.0	6.4	2.8	2.3	2.3	155.9	2.8	3.7	3.8
Revenue Management											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	19.6%	1.4%	1.9%	7.3%	11.8%	11.8%	2.3%	10.9%	10.4%	10.0%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within 'MFMA' s 65(e))										
Creditors to Cash and Investments		3.6%	6.2%	1.8%	27.7%	25.0%	25.0%	-21.5%	15.3%	7.1%	6.5%
Other Indicators											
	Total Volume Losses (kW) technical										
	Total Volume Losses (kW) non technical										
Electricity Distribution Losses (2)	Total Cost of Losses (Rand '000)										
	% Volume (units purchased and generated less units sold)/units purchased and generated										
Water Volumes :System input	Bulk Purchase										
	Water treatment works										
	Natural sources										
	Total Volume Losses (kℓ)										
Water Distribution Losses (2)	Total Cost of Losses (Rand '000)										
	% Volume (units purchased and generated less units sold)/units purchased and generated										
Employee costs	Employee costs/(Total Revenue - capital revenue)	52.2%	49.1%	47.0%	61.4%	55.9%	55.9%	33.3%	59.6%	60.0%	59.5%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	52.2%	49.1%	52.0%	66.5%	66.7%	66.7%		66.8%	66.9%	66.1%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	3.7%	3.1%	2.6%	3.8%	5.0%	5.0%		4.6%	3.4%	3.1%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	3.3%	3.7%	3.2%	4.0%	4.0%	4.0%	0.0%	3.8%	3.4%	3.3%
IDP regulation financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	-	-	-	-	-	-	15.2	15.4	15.2	15.9
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	9971.6%	3519.0%	4222.6%	14556.2%	23635.5%	23635.5%	4649.1%	22278.5%	21030.5%	20040.5%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	19.5	25.1	30.4	7.1	8.4	8.4	10.4	9.4	10.0	10.4

DC9 Frances Baard - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Ref.	Basis of calculation	2001 Census	2007 Survey	2011 Census	2021/22	2022/23	2023/24	Current Year 2024/25	2025/26 Medium Term Revenue & Expenditure Framework		
						Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
Demographics												
Population												
Females aged 5 - 14												
Males aged 5 - 14												
Females aged 15 - 34												
Males aged 15 - 34												
Unemployment												
Monthly household income (no. of households)	1, 12											
No income												
R1 - R1 600												
R1 601 - R2 200												
R2 201 - R6 400												
R6 401 - R12 800												
R12 801 - R25 600												
R25 601 - R51 200												
R52 201 - R102 400												
R102 401 - R204 800												
R204 801 - R409 600												
R409 601 - R819 200												
> R819 200												
Poverty profiles (no. of households)												
< R2 060 per household per month	13											
Insert description	2											
Household demographics (000)												
Number of people in municipal area												
Number of poor people in municipal area												
Number of households in municipal area												
Number of poor households in municipal area												
Definition of poor household (R per month)												
Housing statistics												
Formal	3											
Informal												
Total number of households			-	-	-	-	-	-	-	-	-	-
Dwellings provided by municipality	4											
Dwellings provided by provincials												
Dwellings provided by private sector	5											
Total new housing dwellings			-	-	-	-	-	-	-	-	-	-
Economic												
Inflation/inflation outlook (CPIX)	6											
Interest rate - borrowing												
Interest rate - investment												
Remuneration increases												
Consumption growth (electricity)												
Consumption growth (water)												
Collection rates	7											
Property tax/service charges												
Rental of facilities & equipment												
Interest - external investments												
Interest - debtors												
Revenue from agency services												

Municipal entity services		Ref.	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework			
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28	
Household service targets (000)												
Water:												
Piped water inside dwelling												
Piped water inside yard (but not in dwelling)												
Using public tap (at least min.service level)												
Other water supply (at least min.service level)												
<i>Minimum Service Level and Above sub-total</i>												
Using public tap (< min.service level)												
Other water supply (< min.service level)												
No water supply												
<i>Below Minimum Service Level sub-total</i>												
Total number of households												
Sanitation/sewage:												
Flush toilet (connected to sewerage)												
Flush toilet (with septic tank)												
Chemical toilet												
Pit toilet (ventilated)												
Other toilet provisions (> min.service level)												
<i>Minimum Service Level and Above sub-total</i>												
Bucket toilet												
Other toilet provisions (< min.service level)												
No toilet provisions												
<i>Below Minimum Service Level sub-total</i>												
Total number of households												
Energy:												
Electricity (at least min.service level)												
Electricity - prepaid (min.service level)												
<i>Minimum Service Level and Above sub-total</i>												
Electricity (< min.service level)												
Electricity - prepaid (< min. service level)												
Other energy sources												
<i>Below Minimum Service Level sub-total</i>												
Total number of households												
Refuse:												
Removed at least once a week												
<i>Minimum Service Level and Above sub-total</i>												
Removed less frequently than once a week												
Using communal refuse dump												
Using own refuse dump												
Other rubbish disposal												
No rubbish disposal												
<i>Below Minimum Service Level sub-total</i>												
Total number of households												
Services provided by 'external mechanisms'												
Household service targets (000)												
Water:												
Piped water inside dwelling												
Piped water inside yard (but not in dwelling)												
Using public tap (at least min.service level)												
Other water supply (at least min.service level)												
<i>Minimum Service Level and Above sub-total</i>												
Using public tap (< min.service level)												
Other water supply (< min.service level)												
No water supply												
<i>Below Minimum Service Level sub-total</i>												
Total number of households												
Sanitation/sewage:												
Flush toilet (connected to sewerage)												
Flush toilet (with septic tank)												
Chemical toilet												
Pit toilet (ventilated)												
Other toilet provisions (> min.service level)												
<i>Minimum Service Level and Above sub-total</i>												
Bucket toilet												
Other toilet provisions (< min.service level)												
No toilet provisions												
<i>Below Minimum Service Level sub-total</i>												
Total number of households												
Energy:												
Electricity (at least min.service level)												
Electricity - prepaid (min.service level)												
<i>Minimum Service Level and Above sub-total</i>												
Electricity (< min.service level)												
Electricity - prepaid (< min. service level)												
Other energy sources												
<i>Below Minimum Service Level sub-total</i>												
Total number of households												
Refuse:												
Removed at least once a week												
<i>Minimum Service Level and Above sub-total</i>												
Removed less frequently than once a week												
Using communal refuse dump												
Using own refuse dump												
Other rubbish disposal												
No rubbish disposal												
<i>Below Minimum Service Level sub-total</i>												
Total number of households												

Detail of Free Basic Services (FBS) provided	Ref.	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Electricity	Ref.									
	Location of households for each type of FBS									
List type of FBS service	Formal settlements - (50 kwh per indigent household per month (Rands) Number of HH receiving this type of FBS Informal settlements (Rands) Number of HH receiving this type of FBS Informal settlements targeted for upgrading (Rands) Number of HH receiving this type of FBS Living in informal backyard rental agreement (Rands) Number of HH receiving this type of FBS Other (Rands) Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
	Total cost of FBS - Electricity for informal settlements	-	-	-	-	-	-	-	-	-
Water	Ref.									
	Location of households for each type of FBS									
List type of FBS service	Formal settlements - (6 kilolitre per indigent household per month (Rands) Number of HH receiving this type of FBS Informal settlements (Rands) Number of HH receiving this type of FBS Informal settlements targeted for upgrading (Rands) Number of HH receiving this type of FBS Living in informal backyard rental agreement (Rands) Number of HH receiving this type of FBS Other (Rands) Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
	Total cost of FBS - Water for informal settlements	-	-	-	-	-	-	-	-	-
Sanitation	Ref.									
	Location of households for each type of FBS									
List type of FBS service	Formal settlements - (free sanitation service to indigent households) Number of HH receiving this type of FBS Informal settlements (Rands) Number of HH receiving this type of FBS Informal settlements targeted for upgrading (Rands) Number of HH receiving this type of FBS Living in informal backyard rental agreement (Rands) Number of HH receiving this type of FBS Other (Rands) Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
	Total cost of FBS - Sanitation for informal settlements	-	-	-	-	-	-	-	-	-
Refuse Removal	Ref.									
	Location of households for each type of FBS									
List type of FBS service	Formal settlements - (removed once a week to indigent households) Number of HH receiving this type of FBS Informal settlements (Rands) Number of HH receiving this type of FBS Informal settlements targeted for upgrading (Rands) Number of HH receiving this type of FBS Living in informal backyard rental agreement (Rands) Number of HH receiving this type of FBS Other (Rands) Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
	Total cost of FBS - Refuse Removal for informal settlements	-	-	-	-	-	-	-	-	-

DC9 Frances Beard Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Funding measures												
Cash/cash equivalents at the year end - R000	18(1)a	1	186 102	241 730	296 012	92 577	110 825	110 825	75 349	123 597	127 800	135 506
Cash - investments at the year end less applications - R000	18(1)b	2	102 700	106 826	112 725	95 714	100 760	100 760	169 489	155 505	169 351	173 122
Cash year end/monthly employee/supplier payments	18(1)c	3	19.5	25.1	30.4	7.1	8.4	8.4	10.4	9.4	10.0	10.4
Surplus/(Deficit) excluding depreciation offsets: R000	18(1)	4	5 782	9 049	4 996	(18 204)	(23 795)	(23 795)	59 362	(15 311)	(2 431)	1 996
Service charge rev % change - macro CPI-X target exclusive	18(1)a(2)	5	N.A.	(5.0%)	(6.0%)	(5.0%)	(8.0%)	(5.0%)	(5.0%)	(5.0%)	(5.0%)	(5.0%)
Cash receipts % of Ratespayer & Other revenue	18(1)a(2)	6	0.0%	0.0%	0.0%	31.4%	31.4%	31.4%	0.0%	0.0%	330.6%	330.6%
Debt impairment expense as a % of total billable revenue	18(1)a(2)	7	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Capital payments % of capital expenditure	18(1)c(1)	8	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10										
Current consumer debtors % change - inc/(decr)	18(1)a	11	N.A.	18.9%	(5.7%)	5.8%	(7.9%)	0.0%	15.3%	(13.3%)	0.0%	0.0%
Long term receivables % change - inc/(decr)	18(1)a	12	N.A.	(4.2%)	(10.3%)	11.5%	(10.3%)	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(v)	13	2.3%	2.2%	2.1%	4.5%	4.7%	4.7%	7.7%	4.9%	4.0%	0.0%
Asset renewal % of capital budget	20(1)(v)	14	55.9%	119.0%	70.3%	78.1%	49.9%	49.9%	0.0%	56.4%	98.5%	67.2%
References												
1. Positive cash balances indicative of minimum compliance - subject to 2												
2. Deduct cash and investment applications (defined) from cash balances												
3. Indicative of sufficient liquidity to meet average monthly operating payments												
4. Indicative of funded operational requirements												
5. Indicative of adherence to macro-economic targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)												
6. Realistic average cash collection forecasts as % of annual billed revenue												
7. Realistic average increase in debt impairment (doubtful debt) provision												
8. Indicative of planned capital expenditure level & cash payment timing												
9. Indicative of compliance with borrowing 'only' for the capital budget - should not exceed 100% unless refinancing												
10. Substantiation of National/Province allocations included in budget												
11. Indicative of realistic current annum debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)												
12. Indicative of realistic long term arrears debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)												
13. Indicative of a credible allowance for repairs & maintenance of assets - functioning assets revenue protection												
14. Indicative of a credible allowance for asset renewal (requires analysis of asset renewal projects as % of total capital projects - detailed capital plan) - functioning assets revenue protection												
Supporting indicators												
% inc total service charges (incl prop rates)	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% inc Property Tax	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% inc Service charges - Electricity	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% inc Service charges - Water	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% inc Service charges - Waste Water Management	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% inc Service charges - Waste Management	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% inc in Sale of Goods and Rendering of Services	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total billable revenue	18(1)a		-	-	-	-	-	-	-	-	-	-
Service charges			-	-	-	-	-	-	-	-	-	-
Property rates			-	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue			-	-	-	-	-	-	-	-	-	-
Service charges - water revenue			-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue			-	-	-	-	-	-	-	-	-	-
Service charges - refuse removal			-	-	-	-	-	-	-	-	-	-
Agency services			-	-	-	-	-	-	-	-	-	-
Capital expenditure excluding capital grant funding			4 402	1 935	4 075	10 674	4 699	4 699	74	3 995	2 990	3 350
Cash receipts from ratespayers	18(1)a		-	-	-	197	197	197	-	265	278	292
Ratespayer & Other revenue	18(1)a		1 583	1 231	1 240	627	627	627	1 093	80	84	88
Change in consumer debtors (current and non-current)			N/A	1 395	(1 257)	1 237	(1 495)	-	1 483	(1 483)	-	-
Operating and Capital Grant Revenue	18(1)a		133 164	137 340	141 498	150 919	150 920	150 920	144 908	153 269	159 617	165 602
Capital expenditure - total	20(1)(v)		5 153	1 248	4 094	10 717	4 742	4 742	82	3 995	2 990	3 350
Capital expenditure - renewal	20(1)(v)		2 882	1 485	2 879	8 366	2 366	2 366	-	2 255	2 550	2 250
Supporting benchmarks												
Growth guideline maximum			6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%
CPI guideline			4.3%	3.9%	4.6%	5.0%	5.0%	5.0%	5.0%	5.4%	5.6%	5.4%
DoRA operating grants total MFY												
DoRA capital grants total MFY												
Provincial operating grants												
Provincial capital grants												
District Municipality grants												
Total gazetted/advised national, provincial and district grants												
Average annual collection rate (arrears inclusive)												
DoRA operating												
List operating grants												
DoRA capital												
List capital grants												
Trend												
Change in consumer debtors (current and non-current)			N/A	1 395	(1 257)	1 237	(1 495)	-	1 483	(1 483)	-	-
Total Operating Revenue												
Total Operating Revenue			139 525	147 573	155 169	160 590	160 691	160 691	153 911	163 629	169 495	177 024
Total Operating Expenditure												
Total Operating Expenditure			134 993	139 572	152 269	178 794	184 486	184 486	94 549	178 940	171 926	175 028
Operating Performance Surplus/(Deficit)												
Operating Performance Surplus/(Deficit)			4 532	8 001	2 901	(18 204)	(23 795)	(23 795)	59 362	(15 311)	(2 431)	1 996
Cash and Cash Equivalents (30 June 2012)												
Revenue												
% Increase in Total Operating Revenue			5.8%	5.1%	3.5%	0.1%	0.0%	(4.2%)	1.8%	3.6%	4.4%	
% Increase in Property Rates Revenue			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
% Increase in Electricity Revenue			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
% Increase in Property Rates & Services Charges			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Expenditure												
% Increase in Total Operating Expenditure			3.4%	9.1%	17.4%	3.2%	0.0%	(48.8%)	(3.0%)	(3.9%)	1.8%	
% Increase in Employee Costs			(0.5%)	0.7%	35.1%	(8.5%)	0.0%	(43.0%)	8.6%	4.3%	3.5%	
% Increase in Electricity Bulk Purchases			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Average Cost Per Budgeted Employee Position (Remuneration)			0	0	728818.5185	0	0	0	0	0	0	
Average Cost Per Councilor (Remuneration)			0	0	0	0	0	0	0	0	0	
R&M % of PPE			2.3%	2.2%	2.1%	4.5%	4.7%	4.7%	7.7%	4.9%	4.0%	
Asset Renewal and R&M as a % of PPE			7.4%	6.1%	10.5%	18.6%	9.2%	9.2%	12.5%	8.8%	7.5%	
Debt Impairment % of Total Billable Revenue			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Capital Revenue												
Internally Funded & Other (R000)			4 402	1 935	4 075	10 674	4 699	4 699	74	3 995	2 990	3 350
Borrowing (R000)			-	-	-	-	-	-	-	-	-	-
Grant Funding and Other (R000)			750	(687)	19	43	43	43	8	-	-	-
Internally Generated funds % of Non Grant Funding			100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Borrowing % of Non Grant Funding			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grant Funding % of Total Funding			14.6%	(55.0%)	0.5%	0.4%	0.9%	9.8%	0.0%	0.0%	0.0%	0.0%
Capital Expenditure												
Total Capital Programme (R000)			5 153	1 248	4 094	10 717	4 742	4 742	82	3 995	2 990	3 350
Asset Renewal			3 409	2 678	5 987	9 012	3 012	3 012	3 177	2 255	2 550	2 250
Asset Renewal % of Total Capital Expenditure			66.2%	214.5%	146.2%	84.1%	63.5%	63.5%	389.0%	56.4%	98.5%	67.2%
Cash												
Cash Receipts % of Rate Payer & Other			0.0%	0.0%	0.0%	31.4%	31.4%	31.4%	0.0%	330.6%	330.6%	330.6%
Cash Coverage Ratio			0	0	0	0	0	0	0	0	0	0
Borrowing												
Most recent Credit Rating												
Capital Charges to Operating			0.0%	0.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Borrowing Receipts % of Capital Expenditure			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Reserves												
Uncommitted reserves after application of cash and investments			102 700	106 826	112 725	95 714	100 760	100 760	169 489	155 505	169 351	173 122
Free Services												
Free Basic Services as a % of Equitable Share			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Free Services as a % of Operating Revenue (excl operational transfers)			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
High Level Outcome of Funding Compliance												
Total Operating Revenue			139 525	147 573	155 169	160 590	160 691	160 691	153 911	163 629	169 495	177 024
Total Operating Expenditure			134 993	139 572	152 269	178 794	184 486	184 486	94 549	178 940	171 926	175 028
Surplus/(Deficit) Budgeted Operating Statement			4 532	8 001	2 901	(18 204)	(23 795)	(23 795)	59 362	(15 311)	(2 431)	1 996
Surplus/(Deficit) Considering Reserves and Cash Backing			102 700	106 826	112 725	95 714	100 760	100 760	169 489	155 505	169 351	173 122
MTREF Funded (1) / Unfunded (0)	15	1	1	1	1	1	1	1	1	1	1	1
MTREF Funded ✓ / Unfunded ✗	15	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

DC9 Frances Baard - Supporting Table SA11 Property rates summary

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Valuation:	1									
Date of valuation:		1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
Financial year valuation used		1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
Municipal by-laws s6 in place? (Y/N)	2	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
Municipal/assistant valuer appointed? (Y/N)		1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
Municipal partnership s38 used? (Y/N)		1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
No. of assistant valuers (FTE)	3	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
No. of data collectors (FTE)	3	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
No. of internal valuers (FTE)	3	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
No. of external valuers (FTE)	3	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
No. of additional valuers (FTE)	4	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
Valuation appeal board established? (Y/N)		1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
Implementation time of new valuation roll (mths)		1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
No. of properties	5	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
No. of sectional title values	5	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
No. of unreasonably difficult properties s7(2)		1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
No. of supplementary valuations		1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
No. of valuation roll amendments		1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
No. of objections by rate payers		1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
No. of appeals by rate payers		1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
No. of successful objections	8	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
No. of successful objections > 10%	8	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
Supplementary valuation		1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
Public service infrastructure value (Rm)	5	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
Municipality owned property value (Rm)		1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
Valuation reductions:										
Valuation reductions-public infrastructure (Rm)		-	-	-	-	-	-	-	-	-
Valuation reductions-nature reserves/park (Rm)		-	-	-	-	-	-	-	-	-
Valuation reductions-mineral rights (Rm)		-	-	-	-	-	-	-	-	-
Valuation reductions-R15,000 threshold (Rm)		-	-	-	-	-	-	-	-	-
Valuation reductions-public worship (Rm)		-	-	-	-	-	-	-	-	-
Valuation reductions-other (Rm)		-	-	-	-	-	-	-	-	-
Total valuation reductions:		-	-	-	-	-	-	-	-	-
Total value used for rating (Rm)	5	-	-	-	-	-	-	-	-	-
Total land value (Rm)	5	-	-	-	-	-	-	-	-	-
Total value of improvements (Rm)	5	-	-	-	-	-	-	-	-	-
Total market value (Rm)	5	-	-	-	-	-	-	-	-	-
Rating:										
Residential rate used to determine rate for other categories? (Y/N)		0	0	0	0	-	-	0	-	-
Differential rates used? (Y/N)	5	0	0	0	0			0		
Limit on annual rate increase (s20)? (Y/N)		0	0	0	0	0	0	0	0	0
Special rating area used? (Y/N)		0	0	0	0			0		
Phasing-in properties s21 (number)		0	0	0	0	0	0	0	0	0
Rates policy accompanying budget? (Y/N)		0	0	0	0	0	0	0	0	0
Fixed amount minimum value (R'000)		0	0	0	0	0	0	0	0	0
Non-residential prescribed ratio s19? (%)		0	0	0	0	0	0	0	0	0
Rate revenue:										
Rate revenue budget (R'000)	6	-	-	-	-	-	-	-	-	-
Rate revenue expected to collect (R'000)	6	-	-	-	-	-	-	-	-	-
Expected cash collection rate (%)		-	-	-	-	-	-	-	-	-
Special rating areas (R'000)	7	-	-	-	-	-	-	-	-	-
Rebates, exemptions - indigent (R'000)		-	-	-	-	-	-	-	-	-
Rebates, exemptions - pensioners (R'000)		-	-	-	-	-	-	-	-	-
Rebates, exemptions - bona fide farm. (R'000)		-	-	-	-	-	-	-	-	-
Rebates, exemptions - other (R'000)		-	-	-	-	-	-	-	-	-
Phase-in reductions/discounts (R'000)		-	-	-	-	-	-	-	-	-
Total rebates,exemptns,eductns,discs (R'000)		-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Supporting Table SA12a Property rates by category (current year)

Description	Ref	Business and commercial properties	Industrial properties	Mining properties	Residential properties	Agricultural properties	Public benefit organisations	Public service purpose properties	Public service infrastructure properties	Vacant land	Sport Clubs and Fields (Bitou only)	Sectional Title Garages (Drakenstein only)
Current Year 2024/25												
Valuation:												
No. of properties		-	-	-	-	-	-	-	-	-	-	-
No. of sectional title property values		-	-	-	-	-	-	-	-	-	-	-
No. of unreasonably difficult properties s7(2)		-	-	-	-	-	-	-	-	-	-	-
No. of supplementary valuations		-	-	-	-	-	-	-	-	-	-	-
Supplementary valuation (Rm)		-	-	-	-	-	-	-	-	-	-	-
No. of valuation roll amendments		-	-	-	-	-	-	-	-	-	-	-
No. of objections by rate-payers		-	-	-	-	-	-	-	-	-	-	-
No. of appeals by rate-payers		-	-	-	-	-	-	-	-	-	-	-
No. of appeals by rate-payers finalised		-	-	-	-	-	-	-	-	-	-	-
No. of successful objections	5	-	-	-	-	-	-	-	-	-	-	-
No. of successful objections > 10%	5	-	-	-	-	-	-	-	-	-	-	-
Estimated no. of properties not valued		-	-	-	-	-	-	-	-	-	-	-
Years since last valuation (select)		-	-	-	-	-	-	-	-	-	-	-
Frequency of valuation (select)		-	-	-	-	-	-	-	-	-	-	-
Method of valuation used (select)		-	-	-	-	-	-	-	-	-	-	-
Base of valuation (select)		-	-	-	-	-	-	-	-	-	-	-
Phasing-in properties s21 (number)		-	-	-	-	-	-	-	-	-	-	-
Combination of rating types used? (Y/N)		-	-	-	-	-	-	-	-	-	-	-
Flat rate used? (Y/N)		-	-	-	-	-	-	-	-	-	-	-
Is balance rated by uniform rate/variable rate?		-	-	-	-	-	-	-	-	-	-	-
Valuation reductions:												
Valuation reductions-public infrastructure (Rm)		-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-nature reserves/park (Rm)		-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-mineral rights (Rm)		-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-R15,000 threshold (Rm)		-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-public worship (Rm)		-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-other (Rm)	2	-	-	-	-	-	-	-	-	-	-	-
Total valuation reductions:												
Total value used for rating (Rm)	6	-	-	-	-	-	-	-	-	-	-	-
Total land value (Rm)	6	-	-	-	-	-	-	-	-	-	-	-
Total value of improvements (Rm)	6	-	-	-	-	-	-	-	-	-	-	-
Total market value (Rm)	6	-	-	-	-	-	-	-	-	-	-	-
Rating:												
Average rate	3	-	-	-	-	-	-	-	-	-	-	-
Rate revenue budget (R '000)		-	-	-	-	-	-	-	-	-	-	-
Rate revenue expected to collect (R'000)		-	-	-	-	-	-	-	-	-	-	-
Expected cash collection rate (%)	4	-	-	-	-	-	-	-	-	-	-	-
Special rating areas (R'000)		-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - indigent (R'000)		-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - pensioners (R'000)		-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - bona fide farm. (R'000)		-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - other (R'000)		-	-	-	-	-	-	-	-	-	-	-
Phase-in reductions/discounts (R'000)		-	-	-	-	-	-	-	-	-	-	-
Total rebates,exemptns,reductns,discs (R'000)		-	-	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Supporting Table SA12b Property rates by category (budget year)

Description	Ref	Business and commercial properties	Industrial properties	Mining properties	Residential properties	Agricultural properties	Public benefit organisations	Public service purpose properties	Public service infrastructure properties	Vacant land	Sport Clubs and Fields (Bitou only)	Sectional Title Garages (Drakenstein only)
Budget Year 2025/26												
Valuation:												
No. of properties		-	-	-	-	-	-	-	-	-	-	-
No. of sectional title property values		-	-	-	-	-	-	-	-	-	-	-
No. of unreasonably difficult properties s7(2)		-	-	-	-	-	-	-	-	-	-	-
No. of supplementary valuations		-	-	-	-	-	-	-	-	-	-	-
Supplementary valuation (Rm)		-	-	-	-	-	-	-	-	-	-	-
No. of valuation roll amendments		-	-	-	-	-	-	-	-	-	-	-
No. of objections by rate-payers		-	-	-	-	-	-	-	-	-	-	-
No. of appeals by rate-payers		-	-	-	-	-	-	-	-	-	-	-
No. of appeals by rate-payers finalised		-	-	-	-	-	-	-	-	-	-	-
No. of successful objections	5	-	-	-	-	-	-	-	-	-	-	-
No. of successful objections > 10%	5	-	-	-	-	-	-	-	-	-	-	-
Estimated no. of properties not valued		-	-	-	-	-	-	-	-	-	-	-
Years since last valuation (select)		-	-	-	-	-	-	-	-	-	-	-
Frequency of valuation (select)		-	-	-	-	-	-	-	-	-	-	-
Method of valuation used (select)		-	-	-	-	-	-	-	-	-	-	-
Base of valuation (select)		-	-	-	-	-	-	-	-	-	-	-
Phasing-in properties s21 (number)		-	-	-	-	-	-	-	-	-	-	-
Combination of rating types used? (Y/N)		-	-	-	-	-	-	-	-	-	-	-
Flat rate used? (Y/N)		-	-	-	-	-	-	-	-	-	-	-
Is balance rated by uniform rate/variable rate?		-	-	-	-	-	-	-	-	-	-	-
Valuation reductions:												
Valuation reductions-public infrastructure (Rm)		-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-nature reserves/park (Rm)		-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-mineral rights (Rm)		-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-R15,000 threshold (Rm)		-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-public worship (Rm)		-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-other (Rm)	2	-	-	-	-	-	-	-	-	-	-	-
Total valuation reductions:												
Total value used for rating (Rm)	6	-	-	-	-	-	-	-	-	-	-	-
Total land value (Rm)	6	-	-	-	-	-	-	-	-	-	-	-
Total value of improvements (Rm)	6	-	-	-	-	-	-	-	-	-	-	-
Total market value (Rm)	6	-	-	-	-	-	-	-	-	-	-	-
Rating:												
Average rate	3	-	-	-	-	-	-	-	-	-	-	-
Rate revenue budget (R'000)		-	-	-	-	-	-	-	-	-	-	-
Rate revenue expected to collect (R'000)		-	-	-	-	-	-	-	-	-	-	-
Expected cash collection rate (%)	4	-	-	-	-	-	-	-	-	-	-	-
Special rating areas (R'000)		-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - indigent (R'000)		-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - pensioners (R'000)		-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - bona fide farm. (R'000)		-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - other (R'000)		-	-	-	-	-	-	-	-	-	-	-
Phase-in reductions/discounts (R'000)		-	-	-	-	-	-	-	-	-	-	-
Total rebates, exemptns, reductns, discs (R'000)		-	-	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Supporting Table SA13a Service Tariffs by category

Description	Ref	Provide description of tariff structure where appropriate	2021/22	2022/23	2023/24	Current Year 2024/25	2025/26 Medium Term Revenue & Expenditure Framework		
							Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Property rates (rate in the Rand)	1								
Residential properties			-	-	-	-	-	-	-
Residential properties - vacant land			-	-	-	-	-	-	-
Formal/informal settlements			-	-	-	-	-	-	-
Small holdings			-	-	-	-	-	-	-
Farm properties - used			-	-	-	-	-	-	-
Farm properties - not used			-	-	-	-	-	-	-
Industrial properties			-	-	-	-	-	-	-
Business and commercial properties			-	-	-	-	-	-	-
Communal land - residential			-	-	-	-	-	-	-
Communal land - small holdings			-	-	-	-	-	-	-
Communal land - farm property			-	-	-	-	-	-	-
Communal land - business and commercial			-	-	-	-	-	-	-
Communal land - other			-	-	-	-	-	-	-
State-owned properties			-	-	-	-	-	-	-
Municipal properties			-	-	-	-	-	-	-
Public service infrastructure			-	-	-	-	-	-	-
Privately owned towns serviced by the owner			-	-	-	-	-	-	-
State trust land			-	-	-	-	-	-	-
Restitution and redistribution properties			-	-	-	-	-	-	-
Protected areas			-	-	-	-	-	-	-
National monuments properties			-	-	-	-	-	-	-
Property rates by usage			-	-	-	-	-	-	-
Business and commercial properties			-	-	-	-	-	-	-
Industrial properties			-	-	-	-	-	-	-
Mining properties			-	-	-	-	-	-	-
Residential properties			-	-	-	-	-	-	-
Agricultural properties			-	-	-	-	-	-	-
Public benefit organisations			-	-	-	-	-	-	-
Public service purpose properties			-	-	-	-	-	-	-
Public service infrastructure properties			-	-	-	-	-	-	-
Vacant land			-	-	-	-	-	-	-
Sport Clubs and Fields (Bitou only)			-	-	-	-	-	-	-
Sectional Title Garages (Drakenstein only)			-	-	-	-	-	-	-
Exemptions, reductions and rebates (Rands)									
Residential properties									
R15 000 threshold rebate			15 000	15 000	15 000	15 000	15 000	15 000	15 000
General residential rebate			-	-	-	-	-	-	-
Indigent rebate or exemption			-	-	-	-	-	-	-
Pensioners/social grants rebate or exemption			-	-	-	-	-	-	-
Temporary relief rebate or exemption			-	-	-	-	-	-	-
Bona fide farmers rebate or exemption			-	-	-	-	-	-	-
Other rebates or exemptions	2		-	-	-	-	-	-	-
Water tariffs									
Domestic									
Basic charge/fix fee (Rands/month)			-	-	-	-	-	-	-
Service point - vacant land (Rands/month)			-	-	-	-	-	-	-
Water usage - flat rate tariff (c/kl)			-	-	-	-	-	-	-
Water usage - life line tariff		(describe structure)	-	-	-	-	-	-	-
Water usage - Block 1 (c/kl)		(fill in thresholds)	-	-	-	-	-	-	-
Water usage - Block 2 (c/kl)		(fill in thresholds)	-	-	-	-	-	-	-
Water usage - Block 3 (c/kl)		(fill in thresholds)	-	-	-	-	-	-	-

Water usage - Block 4 (c/kl)	(fill in thresholds)	-	-	-	-	-	-	-
Water usage - Block 5 (c/kl)	(fill in thresholds)	-	-	-	-	-	-	-
Water usage - Block 6 (c/kl)	(fill in thresholds)	-	-	-	-	-	-	-
Other	2	-	-	-	-	-	-	-

Waste water tariffs									
Domestic									
Basic charge/ fixed fee (Rands/month)		-	-	-	-	-	-	-	-
Service point - vacant land (Rands/month)		-	-	-	-	-	-	-	-
Waste water - flat rate tariff (c/kl)		-	-	-	-	-	-	-	-
Volumetric charge - Block 1 (c/kl)	(fill in structure)	-	-	-	-	-	-	-	-
Volumetric charge - Block 2 (c/kl)	(fill in structure)	-	-	-	-	-	-	-	-
Volumetric charge - Block 3 (c/kl)	(fill in structure)	-	-	-	-	-	-	-	-
Volumetric charge - Block 4 (c/kl)	(fill in structure)	-	-	-	-	-	-	-	-
Other	2	-	-	-	-	-	-	-	-
Electricity tariffs									
Domestic									
Basic charge/ fixed fee (Rands/month)		-	-	-	-	-	-	-	-
Service point - vacant land (Rands/month)		-	-	-	-	-	-	-	-
FBE	(how is this targeted?)	-	-	-	-	-	-	-	-
Life-line tariff - meter	(describe structure)	-	-	-	-	-	-	-	-
Life-line tariff - prepaid	(describe structure)	-	-	-	-	-	-	-	-
Flat rate tariff - meter (c/kwh)	0	-	-	-	-	-	-	-	-
Flat rate tariff - prepaid (c/kwh)	0	-	-	-	-	-	-	-	-
Meter - IBT Block 1 (c/kwh)	(fill in thresholds)	-	-	-	-	-	-	-	-
Meter - IBT Block 2 (c/kwh)	(fill in thresholds)	-	-	-	-	-	-	-	-
Meter - IBT Block 3 (c/kwh)	(fill in thresholds)	-	-	-	-	-	-	-	-
Meter - IBT Block 4 (c/kwh)	(fill in thresholds)	-	-	-	-	-	-	-	-
Meter - IBT Block 5 (c/kwh)	(fill in thresholds)	-	-	-	-	-	-	-	-
Prepaid - IBT Block 1 (c/kwh)	(fill in thresholds)	-	-	-	-	-	-	-	-
Prepaid - IBT Block 2 (c/kwh)	(fill in thresholds)	-	-	-	-	-	-	-	-
Prepaid - IBT Block 3 (c/kwh)	(fill in thresholds)	-	-	-	-	-	-	-	-
Prepaid - IBT Block 4 (c/kwh)	(fill in thresholds)	-	-	-	-	-	-	-	-
Prepaid - IBT Block 5 (c/kwh)	(fill in thresholds)	-	-	-	-	-	-	-	-
Other	2	-	-	-	-	-	-	-	-
Waste management tariffs									
Domestic									
Street cleaning charge		-	-	-	-	-	-	-	-
Basic charge/ fixed fee		-	-	-	-	-	-	-	-
80l bin - once a week		-	-	-	-	-	-	-	-
250l bin - once a week		-	-	-	-	-	-	-	-

DC9 Frances Baard - Supporting Table SA13b Service Tariffs by category - explanatory

Description	Ref	Provide description of tariff structure where appropriate	2021/22	2022/23	2023/24	Current Year 2024/25	2025/26 Medium Term Revenue & Expenditure Framework		
							Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Exemptions, reductions and rebates (Rands)									
<i>[Insert lines as applicable]</i>									
Water tariffs									
<i>[Insert blocks as applicable]</i>									
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
Waste water tariffs									
<i>[Insert blocks as applicable]</i>									
		(fill in structure)							
		(fill in structure)							
		(fill in structure)							
		(fill in structure)							
		(fill in structure)							
		(fill in structure)							
		(fill in structure)							
		(fill in structure)							
Electricity tariffs									
<i>[Insert blocks as applicable]</i>									
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							

DC9 Frances Baard - Supporting Table SA14 Household bills

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26 % incr.	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Rand/cent											
Monthly Account for Household - 'Middle Income Range'	1										
Rates and services charges:											
Property rates		-	-	-	-	-	-	-	-	-	-
Electricity: Basic levy		-	-	-	-	-	-	-	-	-	-
Electricity: Consumption		-	-	-	-	-	-	-	-	-	-
Water: Basic levy		-	-	-	-	-	-	-	-	-	-
Water: Consumption		-	-	-	-	-	-	-	-	-	-
Sanitation		-	-	-	-	-	-	-	-	-	-
Refuse removal		-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-
sub-total		-	-	-	-	-	-	-	-	-	-
VAT on Services		-	-	-	-	-	-	-	-	-	-
Total large household bill:		-	-	-	-	-	-	-	-	-	-
% increase/-decrease		-	-	-	-	-	-	-	-	-	-
Monthly Account for Household - 'Affordable Range'	2										
Rates and services charges:											
Property rates		-	-	-	-	-	-	-	-	-	-
Electricity: Basic levy		-	-	-	-	-	-	-	-	-	-
Electricity: Consumption		-	-	-	-	-	-	-	-	-	-
Water: Basic levy		-	-	-	-	-	-	-	-	-	-
Water: Consumption		-	-	-	-	-	-	-	-	-	-
Sanitation		-	-	-	-	-	-	-	-	-	-
Refuse removal		-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-
sub-total		-	-	-	-	-	-	-	-	-	-
VAT on Services		-	-	-	-	-	-	-	-	-	-
Total small household bill:		-	-	-	-	-	-	-	-	-	-
% increase/-decrease		-	-	-	-	-	-	-	-	-	-
Monthly Account for Household - 'Indigent' Household receiving free basic services	3										
Rates and services charges:											
Property rates		-	-	-	-	-	-	-	-	-	-
Electricity: Basic levy		-	-	-	-	-	-	-	-	-	-
Electricity: Consumption		-	-	-	-	-	-	-	-	-	-
Water: Basic levy		-	-	-	-	-	-	-	-	-	-
Water: Consumption		-	-	-	-	-	-	-	-	-	-
Sanitation		-	-	-	-	-	-	-	-	-	-
Refuse removal		-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-
sub-total		-	-	-	-	-	-	-	-	-	-
VAT on Services		-	-	-	-	-	-	-	-	-	-
Total small household bill:		-	-	-	-	-	-	-	-	-	-
% increase/-decrease		-	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Supporting Table SA15 Investment particulars by type

Investment type	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand										
Parent municipality										
Securities - National Government		-	-	-	-	-	-	-	-	-
Listed Corporate Bonds		-	-	-	-	-	-	-	-	-
Deposits - Bank		10 975	16 199	5 099	117 355	86 110	86 110	86 110	86 110	86 110
Deposits - Public Investment Commissioners		-	-	-	-	-	-	-	-	-
Deposits - Corporation for Public Deposits		-	-	-	-	-	-	-	-	-
Bankers Acceptance Certificates		-	-	-	-	-	-	-	-	-
Negotiable Certificates of Deposit - Banks		-	-	-	-	-	-	-	-	-
Guaranteed Endowment Policies (sinking)		-	-	-	-	-	-	-	-	-
Repurchase Agreements - Banks		-	-	-	-	-	-	-	-	-
Municipal Bonds		-	-	-	-	-	-	-	-	-
Municipality sub-total	1	10 975	16 199	5 099	117 355	86 110	86 110	86 110	86 110	86 110
Entities										
Securities - National Government		-	-	-	-	-	-	-	-	-
Listed Corporate Bonds		-	-	-	-	-	-	-	-	-
Deposits - Bank		-	-	-	-	-	-	-	-	-
Deposits - Public Investment Commissioners		-	-	-	-	-	-	-	-	-
Deposits - Corporation for Public Deposits		-	-	-	-	-	-	-	-	-
Bankers Acceptance Certificates		-	-	-	-	-	-	-	-	-
Negotiable Certificates of Deposit - Banks		-	-	-	-	-	-	-	-	-
Guaranteed Endowment Policies (sinking)		-	-	-	-	-	-	-	-	-
Repurchase Agreements - Banks		-	-	-	-	-	-	-	-	-
Entities sub-total		-	-	-	-	-	-	-	-	-
Consolidated total:		10 975	16 199	5 099	117 355	86 110	86 110	86 110	86 110	86 110

DC9 Frances Baard - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate *	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance	
		1 Yrs/Months													
Parent municipality															-
															-
															-
															-
															-
Municipality sub-total										-		-			-
Entities															-
															-
															-
															-
Entities sub-total										-		-			-
TOTAL INVESTMENTS AND INTEREST	1									-		-			-
										-		-			-

DC9 Frances Baard - Supporting Table SA17 Borrowing

Borrowing - Categorised by type	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand										
Parent municipality										
Annuity and Bullet Loans		-	-	-	-	-	-	-	-	-
Long-Term Loans (non-annuity)		-	-	-	-	-	-	-	-	-
Local registered stock		-	-	-	-	-	-	-	-	-
Instalment Credit		-	-	-	-	-	-	-	-	-
Financial Leases		-	-	-	-	-	-	-	-	-
PPP liabilities		-	-	-	-	-	-	-	-	-
Finance Granted By Cap Equipment Supplier		-	-	-	-	-	-	-	-	-
Marketable Bonds		-	-	-	-	-	-	-	-	-
Non-Marketable Bonds		-	-	-	-	-	-	-	-	-
Bankers Acceptances		-	-	-	-	-	-	-	-	-
Financial derivatives		-	-	-	-	-	-	-	-	-
Other Securities		-	-	-	-	-	-	-	-	-
Municipality sub-total	1	-	-	-	-	-	-	-	-	-
Entities										
Annuity and Bullet Loans		-	-	-	-	-	-	-	-	-
Long-Term Loans (non-annuity)		-	-	-	-	-	-	-	-	-
Local registered stock		-	-	-	-	-	-	-	-	-
Instalment Credit		-	-	-	-	-	-	-	-	-
Financial Leases		-	-	-	-	-	-	-	-	-
PPP liabilities		-	-	-	-	-	-	-	-	-
Finance Granted By Cap Equipment Supplier		-	-	-	-	-	-	-	-	-
Marketable Bonds		-	-	-	-	-	-	-	-	-
Non-Marketable Bonds		-	-	-	-	-	-	-	-	-
Bankers Acceptances		-	-	-	-	-	-	-	-	-
Financial derivatives		-	-	-	-	-	-	-	-	-
Other Securities		-	-	-	-	-	-	-	-	-
Entities sub-total	1	-	-	-	-	-	-	-	-	-
Total Borrowing	1	-	-	-	-	-	-	-	-	-

Unspent Borrowing - Categorised by type										
Parent municipality										
Long-Term Loans (annuity/reducing balance)		-	-	-	-	-	-	-	-	-
Long-Term Loans (non-annuity)		-	-	-	-	-	-	-	-	-
Local registered stock		-	-	-	-	-	-	-	-	-
Instalment Credit		-	-	-	-	-	-	-	-	-
Financial Leases		-	-	-	-	-	-	-	-	-
PPP liabilities		-	-	-	-	-	-	-	-	-
Finance Granted By Cap Equipment Supplier		-	-	-	-	-	-	-	-	-
Marketable Bonds		-	-	-	-	-	-	-	-	-
Non-Marketable Bonds		-	-	-	-	-	-	-	-	-
Bankers Acceptances		-	-	-	-	-	-	-	-	-
Financial derivatives		-	-	-	-	-	-	-	-	-
Other Securities		-	-	-	-	-	-	-	-	-
Municipality sub-total	1	-	-	-	-	-	-	-	-	-
Entities										
Long-Term Loans (annuity/reducing balance)		-	-	-	-	-	-	-	-	-
Long-Term Loans (non-annuity)		-	-	-	-	-	-	-	-	-
Local registered stock		-	-	-	-	-	-	-	-	-
Instalment Credit		-	-	-	-	-	-	-	-	-
Financial Leases		-	-	-	-	-	-	-	-	-
PPP liabilities		-	-	-	-	-	-	-	-	-
Finance Granted By Cap Equipment Supplier		-	-	-	-	-	-	-	-	-
Marketable Bonds		-	-	-	-	-	-	-	-	-
Non-Marketable Bonds		-	-	-	-	-	-	-	-	-
Bankers Acceptances		-	-	-	-	-	-	-	-	-
Financial derivatives		-	-	-	-	-	-	-	-	-
Other Securities		-	-	-	-	-	-	-	-	-
Entities sub-total	1	-	-	-	-	-	-	-	-	-
Total Unspent Borrowing	1	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		133 761	137 973	145 780	148 236	-	-	153 069	158 417	165 402
Energy Efficiency and Demand Management	-	-	-	-	4 000	-	-	4 000	5 000	5 000
EPWP Incentive	-	1 077	1 073	1 073	1 274	-	-	1 395	-	-
Finance Management	-	1 000	1 000	2 000	1 000	-	-	1 000	1 200	1 300
Local Government Equitable Share	-	128 076	132 171	136 271	139 133	-	-	143 719	149 126	155 873
Metro Informal Settlements Partnership Grant	-	1 032	1 032	1 032	-	-	-	-	-	-
Rural Road Asset Management Systems Grant	-	2 576	2 697	5 404	2 829	-	-	2 955	3 091	3 229
Other transfers/grants [insert description]										
Provincial Government:		500	500	750	-	-	-	-	-	-
Northern Cape_Capacity Building and Other_Spec	-	500	500	750	-	-	-	-	-	-
Other transfers/grants [insert description]										
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]										
Other grant providers:		-	-	590	180	-	-	200	200	200
National Departmental Agencies_Education, Traini	-	-	-	90	180	-	-	200	200	200
Provincial Departmental Agencies_Northern Cape	-	-	-	500	-	-	-	-	-	-
Total Operating Transfers and Grants	5	134 261	138 473	147 120	148 416	-	-	153 269	158 617	165 602
Capital Transfers and Grants										
National Government:		-	-	959	-	-	-	-	-	-
Integrated National Electrification Programme Gran	-	-	-	959	-	-	-	-	-	-
Other capital transfers/grants [insert desc]										
Provincial Government:		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]										
Other grant providers:		-	-	-	-	-	-	-	-	-
National Departmental										
Total Capital Transfers and Grants	5	-	-	959	-	-	-	-	-	-
TOTAL RECEIPTS OF TRANSFERS & GRANTS		134 261	138 473	148 079	148 416	-	-	153 269	158 617	165 602

DC9 Frances Baard - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
EXPENDITURE:	1									
Operating expenditure of Transfers and Grants										
National Government:		133 761	137 973	145 780	(148 236)	-	-	(153 069)	(158 417)	(165 402)
Energy Efficiency and Demand Management	-	-	-	-	(4 000)	-	-	(4 000)	(5 000)	(5 000)
EPWP Incentive	-	1 077	1 073	1 073	(1 274)	-	-	(1 395)	-	-
Finance Management	-	1 000	1 000	2 000	(1 000)	-	-	(1 000)	(1 200)	(1 300)
Local Government Equitable Share	-	128 076	132 171	136 271	(139 133)	-	-	(143 719)	(149 126)	(155 873)
Metro Informal Settlements Partnership Grant	-	1 032	1 032	1 032	-	-	-	-	-	-
Rural Road Asset Management Systems Grant	-	2 576	2 697	5 404	(2 829)	-	-	(2 955)	(3 091)	(3 229)
Other transfers/grants [insert description]										
Provincial Government:		514	355	635	-	-	-	-	-	-
Northern Cape	-	514	355	635	-	-	-	-	-	-
Other transfers/grants [insert description]										
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]										
Other grant providers:		174	142	843	180	-	-	200	200	200
National Departmental Agencies-Education, Training and Skills Development	-	-	-	-	180	-	-	200	200	200
Other Transfers Private Enterprises	-	174	142	351	-	-	-	-	-	-
Provincial Departmental Agencies-Northern Cape	-	-	-	491	-	-	-	-	-	-
Total operating expenditure of Transfers and Grants:		134 448	138 470	147 258	(148 056)	-	-	(152 869)	(158 217)	(165 202)
Capital expenditure of Transfers and Grants										
National Government:		-	-	(685)	-	-	-	-	-	-
Integrated National Electrification Programme Grant	-	-	-	(685)	-	-	-	-	-	-
Other capital transfers/grants [insert desc]										
Provincial Government:		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]										
Other grant providers:		-	-	-	-	-	-	-	-	-
National Departmental										
Total capital expenditure of Transfers and Grants		-	-	(685)	-	-	-	-	-	-
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		134 448	138 470	146 573	(148 056)	-	-	(152 869)	(158 217)	(165 202)

DC9 Frances Baard - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand										
Operating transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year										
Current year receipts		5 685	5 802	9 509	9 103	-	-	9 350	9 291	9 529
Repayment of grants										
Conditions met - transferred to revenue		139 445	143 774	155 288	(139 133)	-	-	(143 719)	(149 126)	(155 873)
Conditions still to be met - transferred to liabilities		(133 761)	(137 973)	(145 780)	148 236	-	-	153 069	158 417	165 402
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts		500	500	750	-	-	-	-	-	-
Conditions met - transferred to revenue		1 014	855	1 385	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		(514)	(355)	(635)	-	-	-	-	-	-
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts		-	-	-	-	-	-	-	-	-
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		-	-	-	-	-	-	-	-	-
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts		-	-	590	180	-	-	200	200	200
Conditions met - transferred to revenue		174	142	1 433	360	-	-	400	400	400
Conditions still to be met - transferred to liabilities		(174)	(142)	(843)	(180)	-	-	(200)	(200)	(200)
Total operating transfers and grants revenue		140 633	144 772	158 106	(138 773)	-	-	(143 319)	(148 726)	(155 473)
Total operating transfers and grants - CTBM	2	(134 448)	(138 470)	(147 258)	148 056	-	-	152 869	158 217	165 202
Capital transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year										
Current year receipts		-	-	959	-	-	-	-	-	-
Conditions met - transferred to revenue		-	-	274	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		-	-	685	-	-	-	-	-	-
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts		-	-	-	-	-	-	-	-	-
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		-	-	-	-	-	-	-	-	-
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts		-	-	-	-	-	-	-	-	-
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		-	-	-	-	-	-	-	-	-
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts		-	-	959	-	-	-	-	-	-
Conditions met - transferred to revenue		-	-	959	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		-	-	-	-	-	-	-	-	-
Total capital transfers and grants revenue		-	-	1 233	-	-	-	-	-	-
Total capital transfers and grants - CTBM	2	-	-	685	-	-	-	-	-	-
TOTAL TRANSFERS AND GRANTS REVENUE		140 633	144 772	159 340	(138 773)	-	-	(143 319)	(148 726)	(155 473)
TOTAL TRANSFERS AND GRANTS - CTBM		(134 448)	(138 470)	(146 573)	148 056	-	-	152 869	158 217	165 202

DC9 Frances Baard - Supporting Table SA21 Transfers and grants made by the municipality

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	
Cash Transfers to other municipalities											
<i>Insert description</i>	1	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
Total Cash Transfers To Municipalities:		-	-	-	-	-	-	-	-	-	-
Cash Transfers to Entities/Other External Mechanisms											
<i>Insert description</i>	2	16 244	15 525	17 715	13 002	20 419	20 419	13 381	14 478	5 858	5 891
		-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
Total Cash Transfers To Entities/Ems'		16 244	15 525	17 715	13 002	20 419	20 419	13 381	14 478	5 858	5 891
Cash Transfers to other Organs of State											
<i>Insert description</i>	3	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
Total Cash Transfers To Other Organs Of State:		-	-	-	-	-	-	-	-	-	-
Cash Transfers to Organisations											
<i>Insert description</i>		129	53	232	-	103	103	-	15	15	15
		-	-	-	-	-	-	-	-	-	-
Total Cash Transfers To Organisations		129	53	232	-	103	103	-	15	15	15
Cash Transfers to Groups of Individuals											
<i>Insert description</i>		433	553	1 259	500	1 000	1 000	606	650	700	800
		-	-	-	-	-	-	-	-	-	-
Total Cash Transfers To Groups Of Individuals:		433	553	1 259	500	1 000	1 000	606	650	700	800
TOTAL CASH TRANSFERS AND GRANTS	6	16 805	16 131	19 205	13 502	21 522	21 522	13 987	15 143	6 573	6 706
Non-Cash Transfers to other municipalities											
<i>Insert description</i>	1	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
Total Non-Cash Transfers To Municipalities:		-	-	-	-	-	-	-	-	-	-
Non-Cash Transfers to Entities/Other External Mechanisms											
<i>Insert description</i>	2	8 265	14 442	23 545	2 665	6 240	6 240	2 050	2 500	-	-
		-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
Total Non-Cash Transfers To Entities/Ems'		8 265	14 442	23 545	2 665	6 240	6 240	2 050	2 500	-	-
Non-Cash Transfers to other Organs of State											
<i>Insert description</i>	3	-	-	220	-	101	101	57	-	-	-
		-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
Total Non-Cash Transfers To Other Organs Of State:		-	-	220	-	101	101	57	-	-	-
Non-Cash Grants to Organisations											
<i>Insert description</i>	4	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
Total Non-Cash Grants To Organisations		-	-	-	-	-	-	-	-	-	-
Groups of Individuals											
<i>Insert description</i>	5	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
Total Non-Cash Grants To Groups Of Individuals:		-	-	-	-	-	-	-	-	-	-
TOTAL NON-CASH TRANSFERS AND GRANTS		8 265	14 442	23 765	2 665	6 341	6 341	2 107	2 500	-	-
TOTAL TRANSFERS AND GRANTS	6	25 070	30 572	42 970	16 167	27 863	27 863	16 094	17 643	6 573	6 706

DC9 Frances Baard - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand		A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)	1									
Basic Salaries and Wages		-	-	7 147	7 734	8 135	8 135	11 116	11 116	11 116
Pension and UIF Contributions		-	-	-	-	-	-	-	-	-
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		-	-	-	-	-	-	-	-	-
Cellphone Allowance		-	-	588	518	588	588	655	655	655
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	-	-	-	-	-	-	-
Sub Total - Councillors		-	-	7 735	8 252	8 723	8 723	11 771	11 771	11 771
% increase	4			-	6.7%	5.7%	-	34.9%	-	-
Senior Managers of the Municipality	2									
Basic Salaries and Wages		5 747	3 585	4 398	11 339	11 339	11 339	6 886	7 321	7 785
Pension and UIF Contributions		10	6	592	19	19	19	248	257	268
Medical Aid Contributions		-	-	86	-	-	-	32	32	32
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		321	536	441	600	600	600	742	752	763
Motor Vehicle Allowance	3	193	(321)	623	193	193	193	402	402	402
Cellphone Allowance	3	95	59	80	125	125	125	51	51	51
Housing Allowances	3	-	-	39	-	-	-	20	20	20
Other benefits and allowances	3	1	0	1	2	2	2	1	1	1
Payments in lieu of leave		696	(425)	249	606	606	606	256	270	286
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	6	-	-	-	-	-	-	-	-	-
Entertainment		-	-	-	-	-	-	-	-	-
Scarcity		-	-	-	-	-	-	-	-	-
Acting and post related allowance		-	-	-	-	-	-	-	-	-
In kind benefits		-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Municipality		7 062	3 440	6 509	12 883	12 883	12 883	8 637	9 107	9 607
% increase	4		(51.3%)	89.2%	97.9%	-	-	(33.0%)	5.4%	5.5%
Other Municipal Staff										
Basic Salaries and Wages		45 085	45 904	43 833	54 934	54 934	54 934	59 135	62 000	64 337
Pension and UIF Contributions		7 353	7 823	7 245	9 733	9 733	9 733	10 772	11 197	11 636
Medical Aid Contributions		2 629	2 731	2 575	4 304	4 304	4 304	3 129	3 129	3 129
Overtime		189	175	194	860	860	860	692	720	749
Performance Bonus		3 447	3 566	3 453	4 445	4 445	4 445	5 095	5 270	5 452
Motor Vehicle Allowance	3	2 911	3 045	2 481	2 822	2 822	2 822	2 860	2 860	2 860
Cellphone Allowance	3	257	279	242	233	233	233	246	246	246
Housing Allowances	3	491	496	444	640	640	640	475	475	475
Other benefits and allowances	3	16	16	15	21	21	21	27	27	27
Payments in lieu of leave		306	1 168	2 331	3 667	3 667	3 667	2 618	2 729	2 824
Long service awards		335	342	312	183	183	183	206	319	317
Post-retirement benefit obligations	6	2 733	3 472	3 297	3 800	3 800	3 800	3 609	3 609	3 609
Entertainment		-	-	-	-	-	-	-	-	-
Scarcity		-	-	-	-	-	-	-	-	-
Acting and post related allowance		-	-	-	-	-	-	-	-	-
In kind benefits		-	-	-	-	-	-	-	-	-
Sub Total - Other Municipal Staff		65 751	69 017	66 421	85 642	85 642	85 642	88 865	92 582	95 660
% increase	4		5.0%	(3.8%)	28.9%	-	-	3.8%	4.2%	3.3%
Total Parent Municipality		72 813	72 457	80 665	106 777	107 249	107 249	109 274	113 460	117 039
			(0.5%)	11.3%	32.4%	0.4%	-	1.9%	3.8%	3.2%
Board Members of Entities										
Basic Salaries and Wages		-	-	-	-	-	-	-	-	-
Pension and UIF Contributions		-	-	-	-	-	-	-	-	-
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance	3	-	-	-	-	-	-	-	-	-
Cellphone Allowance	3	-	-	-	-	-	-	-	-	-
Housing Allowances	3	-	-	-	-	-	-	-	-	-
Other benefits and allowances	3	-	-	-	-	-	-	-	-	-
Board Fees		-	-	-	-	-	-	-	-	-
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	6	-	-	-	-	-	-	-	-	-
Entertainment		-	-	-	-	-	-	-	-	-
Scarcity		-	-	-	-	-	-	-	-	-
Acting and post related allowance		-	-	-	-	-	-	-	-	-
In kind benefits		-	-	-	-	-	-	-	-	-
Sub Total - Board Members of Entities		-	-	-	-	-	-	-	-	-
% increase	4		-	-	-	-	-	-	-	-

Senior Managers of Entities										
Basic Salaries and Wages		-	-	-	-	-	-	-	-	
Pension and UIF Contributions		-	-	-	-	-	-	-	-	
Medical Aid Contributions		-	-	-	-	-	-	-	-	
Overtime		-	-	-	-	-	-	-	-	
Performance Bonus		-	-	-	-	-	-	-	-	
Motor Vehicle Allowance	3	-	-	-	-	-	-	-	-	
Cellphone Allowance	3	-	-	-	-	-	-	-	-	
Housing Allowances	3	-	-	-	-	-	-	-	-	
Other benefits and allowances	3	-	-	-	-	-	-	-	-	
Payments in lieu of leave		-	-	-	-	-	-	-	-	
Long service awards		-	-	-	-	-	-	-	-	
Post-retirement benefit obligations	6	-	-	-	-	-	-	-	-	
Entertainment		-	-	-	-	-	-	-	-	
Scarcity		-	-	-	-	-	-	-	-	
Acting and post related allowance		-	-	-	-	-	-	-	-	
In kind benefits		-	-	-	-	-	-	-	-	
Sub Total - Senior Managers of Entities		-	-	-	-	-	-	-	-	
% increase	4		-	-	-	-	-	-	-	
Other Staff of Entities										
Basic Salaries and Wages		-	-	-	-	-	-	-	-	
Pension and UIF Contributions		-	-	-	-	-	-	-	-	
Medical Aid Contributions		-	-	-	-	-	-	-	-	
Overtime		-	-	-	-	-	-	-	-	
Performance Bonus		-	-	-	-	-	-	-	-	
Motor Vehicle Allowance	3	-	-	-	-	-	-	-	-	
Cellphone Allowance	3	-	-	-	-	-	-	-	-	
Housing Allowances	3	-	-	-	-	-	-	-	-	
Other benefits and allowances	3	-	-	-	-	-	-	-	-	
Payments in lieu of leave		-	-	-	-	-	-	-	-	
Long service awards		-	-	-	-	-	-	-	-	
Post-retirement benefit obligations	6	-	-	-	-	-	-	-	-	
Entertainment		-	-	-	-	-	-	-	-	
Scarcity		-	-	-	-	-	-	-	-	
Acting and post related allowance		-	-	-	-	-	-	-	-	
In kind benefits		-	-	-	-	-	-	-	-	
Sub Total - Other Staff of Entities		-	-	-	-	-	-	-	-	
% increase	4		-	-	-	-	-	-	-	
Total Municipal Entities		-	-	-	-	-	-	-	-	
TOTAL SALARY, ALLOWANCES & BENEFITS		72 813	72 457	80 665	106 777	107 249	107 249	109 274	113 460	117 039
% increase	4		(0.5%)	11.3%	32.4%	0.4%	-	1.9%	3.8%	3.2%
TOTAL MANAGERS AND STAFF	5,7	72 813	72 457	72 930	98 526	98 526	98 526	97 503	101 689	105 268

DC9 Frances Baard - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers	Ref	2023/24			Current Year 2024/25			Budget Year 2025/26		
		Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)		-	-	-	-	-	29	-	-	-
Board Members of municipal entities	4	-	-	-	-	-	-	-	-	-
Municipal employees	5	-	-	-	-	-	-	-	-	-
Municipal Manager and Senior Managers	3	-	-	-	5	-	1	-	-	-
Other Managers	7	-	-	-	21	16	-	-	-	-
Professionals		-	-	-	32	20	5	-	-	-
<i>Finance</i>		-	-	-	23	14	4	-	-	-
<i>Spatial/town planning</i>		-	-	-	4	4	-	-	-	-
<i>Information Technology</i>		-	-	-	5	2	1	-	-	-
<i>Roads</i>		-	-	-	-	-	-	-	-	-
<i>Electricity</i>		-	-	-	-	-	-	-	-	-
<i>Water</i>		-	-	-	-	-	-	-	-	-
<i>Sanitation</i>		-	-	-	-	-	-	-	-	-
<i>Refuse</i>		-	-	-	-	-	-	-	-	-
<i>Other</i>		-	-	-	-	-	-	-	-	-
Technicians		-	-	-	22	-	19	-	-	-
<i>Finance</i>		-	-	-	-	-	-	-	-	-
<i>Spatial/town planning</i>		-	-	-	-	-	-	-	-	-
<i>Information Technology</i>		-	-	-	-	-	-	-	-	-
<i>Roads</i>		-	-	-	-	-	-	-	-	-
<i>Electricity</i>		-	-	-	-	-	-	-	-	-
<i>Water</i>		-	-	-	-	-	-	-	-	-
<i>Sanitation</i>		-	-	-	-	-	-	-	-	-
<i>Refuse</i>		-	-	-	-	-	-	-	-	-
<i>Other</i>		-	-	-	22	-	19	-	-	-
Clerks (Clerical and administrative)		-	-	-	55	50	-	-	-	-
Service and sales workers		-	-	-	-	-	-	-	-	-
Skilled agricultural and fishery workers		-	-	-	-	-	-	-	-	-
Craft and related trades		-	-	-	-	-	-	-	-	-
Plant and Machine Operators		-	-	-	-	-	-	-	-	-
Elementary Occupations		-	-	-	-	-	-	-	-	-
TOTAL PERSONNEL NUMBERS	9	-	-	-	135	86	54	-	-	-
% increase					-	-	-	(100.0%)	(100.0%)	(100.0%)
Total municipal employees headcount	6, 10	-	-	-	-	-	-	-	-	-
Finance personnel headcount	8, 10	-	-	-	-	14	-	-	-	-
Human Resources personnel headcount	8, 10	-	-	-	-	5	-	-	-	-

DC9 Frances Baard - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand																
Revenue																
Exchange Revenue																
Service charges - Electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Water		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Goods and Rendering of Services		7	7	7	7	7	7	7	7	7	7	7	7	80	84	88
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Current and Non Current Asset		844	844	844	844	844	844	844	844	844	844	844	844	10 130	10 637	11 168
Dividends		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		13	13	13	13	13	13	13	13	13	13	13	13	150	158	165
Licence and permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Special rating levies		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non-Exchange Revenue																
Property rates		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences or permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational		12 772	12 772	12 772	12 772	12 772	12 772	12 772	12 772	12 772	12 772	12 772	12 772	153 269	158 617	165 602
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fuel Levy		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contr		13 636	13 636	13 636	13 636	13 636	13 636	13 636	13 636	13 636	13 636	13 636	13 636	163 629	169 495	177 024
Expenditure																
Employee related costs		8 125	8 125	8 125	8 125	8 125	8 125	8 125	8 125	8 125	8 125	8 125	8 125	97 503	101 689	105 268
Remuneration of councillors		981	981	981	981	981	981	981	981	981	981	981	981	11 771	11 771	11 771
Bulk purchases - electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Inventory consumed		183	183	183	183	183	183	183	183	183	183	183	183	2 202	2 195	1 761
Debt impairment		2	2	2	2	2	2	2	2	2	2	2	2	20	20	20
Depreciation and amortisation		520	520	520	520	520	520	520	520	520	520	520	520	6 237	5 796	5 837
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted services		2 146	2 146	2 146	2 146	2 146	2 146	2 146	2 146	2 146	2 146	2 146	2 146	25 756	25 491	24 639
Transfers and subsidies		1 470	1 470	1 470	1 470	1 470	1 470	1 470	1 470	1 470	1 470	1 470	1 470	17 643	6 573	6 706
Irrecoverable debts written off		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational costs		1 288	1 288	1 288	1 288	1 288	1 288	1 288	1 288	1 288	1 288	1 288	1 288	15 455	16 037	16 674
Losses on disposal of Assets		4	4	4	4	4	4	4	4	4	4	4	4	54	54	54
Other Losses		192	192	192	192	192	192	192	192	192	192	192	192	2 300	2 300	2 300
Total Expenditure		14 912	14 912	14 912	14 912	14 912	14 912	14 912	14 912	14 912	14 912	14 912	14 912	178 940	171 926	175 028
Surplus/(Deficit)		(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(15 311)	(2 431)	1 996
Transfers and subsidies - capital (monetary allocations)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(15 311)	(2 431)	1 996
Income Tax		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax		(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(15 311)	(2 431)	1 996
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(15 311)	(2 431)	1 996
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	1	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(15 311)	(2 431)	1 996

DC9 Frances Baard - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Revenue by Vote																
Vote 1 - EXECUTIVE AND COUNCIL		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 2 - MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 3 - BUDGET AND TREASURY		12 940	12 940	12 940	12 940	12 940	12 940	12 940	12 940	12 940	12 940	12 940	12 940	155 279	161 404	168 795
Vote 4 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 5 - PLANNING AND DEVELOPMENT		696	696	696	696	696	696	696	696	696	696	696	696	8 350	8 091	8 229
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue by Vote		13 636	13 636	13 636	13 636	13 636	13 636	13 636	13 636	13 636	13 636	13 636	13 636	163 629	169 495	177 024
Expenditure by Vote to be appropriated																
Vote 1 - EXECUTIVE AND COUNCIL		1 288	1 288	1 288	1 288	1 288	1 288	1 288	1 288	1 288	1 288	1 288	1 288	15 457	15 457	15 457
Vote 2 - MUNICIPAL MANAGER		1 954	1 954	1 954	1 954	1 954	1 954	1 954	1 954	1 954	1 954	1 954	1 954	23 454	24 572	25 373
Vote 3 - BUDGET AND TREASURY		2 345	2 345	2 345	2 345	2 345	2 345	2 345	2 345	2 345	2 345	2 345	2 345	28 136	27 245	27 914
Vote 4 - CORPORATE SERVICES		5 236	5 236	5 236	5 236	5 236	5 236	5 236	5 236	5 236	5 236	5 236	5 236	62 834	62 843	64 651
Vote 5 - PLANNING AND DEVELOPMENT		3 789	3 789	3 789	3 789	3 789	3 789	3 789	3 789	3 789	3 789	3 789	3 789	45 467	38 142	37 886
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		299	299	299	299	299	299	299	299	299	299	299	299	3 591	3 667	3 747
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure by Vote		14 912	14 912	14 912	14 912	14 912	14 912	14 912	14 912	14 912	14 912	14 912	14 912	178 940	171 926	175 028
Surplus/(Deficit) before assoc.		(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(15 311)	(2 431)	1 996
Income Tax		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(15 311)	(2 431)	1 996

DC9 Frances Baard - Supporting Table SA27 Budgeted m 0

Description	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Revenue - Functional																
Governance and administration		12 940	12 940	12 940	12 940	12 940	12 940	12 940	12 940	12 940	12 940	12 940	12 940	155 279	161 404	168 795
Executive and council		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance and administration		12 940	12 940	12 940	12 940	12 940	12 940	12 940	12 940	12 940	12 940	12 940	12 940	155 279	161 404	168 795
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and public safety		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and social services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and environmental services		696	696	696	696	696	696	696	696	696	696	696	696	8 350	8 091	8 229
Planning and development		696	696	696	696	696	696	696	696	696	696	696	696	8 350	8 091	8 229
Road transport		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue - Functional		13 636	13 636	13 636	13 636	13 636	13 636	13 636	13 636	13 636	13 636	13 636	13 636	163 629	169 495	177 024
Expenditure - Functional																
Governance and administration		8 472	8 472	8 472	8 472	8 472	8 472	8 472	8 472	8 472	8 472	8 472	8 472	101 660	100 761	103 128
Executive and council		2 427	2 427	2 427	2 427	2 427	2 427	2 427	2 427	2 427	2 427	2 427	2 427	29 127	29 943	30 430
Finance and administration		5 739	5 739	5 739	5 739	5 739	5 739	5 739	5 739	5 739	5 739	5 739	5 739	68 868	67 059	68 842
Internal audit		305	305	305	305	305	305	305	305	305	305	305	305	3 665	3 759	3 856
Community and public safety		1 444	1 444	1 444	1 444	1 444	1 444	1 444	1 444	1 444	1 444	1 444	1 444	17 333	17 702	18 318
Community and social services		1 145	1 145	1 145	1 145	1 145	1 145	1 145	1 145	1 145	1 145	1 145	1 145	13 741	14 035	14 570
Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing		299	299	299	299	299	299	299	299	299	299	299	299	3 591	3 667	3 747
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and environmental services		4 651	4 651	4 651	4 651	4 651	4 651	4 651	4 651	4 651	4 651	4 651	4 651	55 809	49 289	49 281
Planning and development		3 444	3 444	3 444	3 444	3 444	3 444	3 444	3 444	3 444	3 444	3 444	3 444	41 330	33 969	33 584
Road transport		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Environmental protection		1 207	1 207	1 207	1 207	1 207	1 207	1 207	1 207	1 207	1 207	1 207	1 207	14 479	15 320	15 697
Trading services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other		345	345	345	345	345	345	345	345	345	345	345	345	4 137	4 173	4 302
Total Expenditure - Functional		14 912	14 912	14 912	14 912	14 912	14 912	14 912	14 912	14 912	14 912	14 912	14 912	178 940	171 926	175 028
Surplus/(Deficit) before assoc.		(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(15 311)	(2 431)	1 996
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(1 276)	(15 311)	(2 431)	1 996

DC9 Frances Baard - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand																
Multi-year expenditure to be appropriated	1															
Vote 1 - EXECUTIVE AND COUNCIL		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - BUDGET AND TREASURY		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 5 - PLANNING AND DEVELOPMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Single-year expenditure to be appropriated																
Vote 1 - EXECUTIVE AND COUNCIL		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL MANAGER		16	16	16	16	16	16	16	16	16	16	16	16	194	40	-
Vote 3 - BUDGET AND TREASURY		169	169	169	169	169	169	169	169	169	169	169	169	2 023	2 550	2 250
Vote 4 - CORPORATE SERVICES		144	144	144	144	144	144	144	144	144	144	144	144	1 733	-	1 100
Vote 5 - PLANNING AND DEVELOPMENT		4	4	4	4	4	4	4	4	4	4	4	4	45	-	-
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	2	333	333	333	333	333	333	333	333	333	333	333	333	3 995	2 590	3 350
Total Capital Expenditure	2	333	333	333	333	333	333	333	333	333	333	333	333	3 995	2 590	3 350

DC9 Frances Baard - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Capital Expenditure - Functional	1															
Governance and administration		324	324	324	324	324	324	324	324	324	324	324	324	3 884	2 590	3 350
Executive and council		16	16	16	16	16	16	16	16	16	16	16	16	194	40	-
Finance and administration		307	307	307	307	307	307	307	307	307	307	307	307	3 690	2 550	3 350
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and public safety		6	6	6	6	6	6	6	6	6	6	6	6	66	-	-
Community and social services		6	6	6	6	6	6	6	6	6	6	6	6	66	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and environmental services		4	4	4	4	4	4	4	4	4	4	4	4	45	-	-
Planning and development		4	4	4	4	4	4	4	4	4	4	4	4	45	-	-
Road transport		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	2	333	333	333	333	333	333	333	333	333	333	333	333	3 995	2 590	3 350
Funded by:																
National Government		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Provincial Government		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds		333	333	333	333	333	333	333	333	333	333	333	333	3 995	2 590	3 350
Total Capital Funding		333	333	333	333	333	333	333	333	333	333	333	333	3 995	2 590	3 350

DC9 Frances Baard - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework			
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Cash Receipts By Source																
Property rates	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	14	14	14	14	14	14	14	14	14	14	14	14	14	173	181	190
Interest earned - external investments	844	844	844	844	844	844	844	844	844	844	844	844	844	10 130	10 637	11 168
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences and permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies - Operational	12 772	12 772	12 772	12 772	12 772	12 772	12 772	12 772	12 772	12 772	12 772	12 772	12 772	153 269	158 617	165 602
Other revenue	8	8	8	8	8	8	8	8	8	8	8	8	8	92	97	101
Cash Receipts by Source	13 639	13 639	13 639	13 639	13 639	13 639	13 639	13 639	13 639	13 639	13 639	13 639	13 639	163 664	169 531	177 062
Other Cash Flows by Source																
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
VAT Control (receipts)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts by Source	13 639	13 639	13 639	13 639	13 639	13 639	13 639	13 639	13 639	13 639	13 639	13 639	13 639	163 664	169 531	177 062
Cash Payments by Type																
Employee related costs	7 869	7 869	7 869	7 869	7 869	7 869	7 869	7 869	7 869	7 869	7 869	7 869	7 869	94 434	98 542	102 152
Remuneration of councillors	981	981	981	981	981	981	981	981	981	981	981	981	981	11 771	11 771	11 771
Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bulk purchases - electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - water & other inventory	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted services	2 468	2 468	2 468	2 468	2 468	2 468	2 468	2 468	2 468	2 468	2 468	2 468	2 468	29 619	29 308	28 335
Transfers and subsidies - other municipalities	519	519	519	519	519	519	519	519	519	519	519	519	519	6 228	5 528	5 528
Transfers and subsidies - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other expenditure	1 372	1 372	1 372	1 372	1 372	1 372	1 372	1 372	1 372	1 372	1 372	1 372	1 372	16 470	17 111	17 808
Cash Payments by Type	13 210	13 210	13 210	13 210	13 210	13 210	13 210	13 210	13 210	13 210	13 210	13 210	13 210	158 522	162 260	165 593
Other Cash Flows/Payments by Type																
Capital assets	383	383	383	383	383	383	383	383	383	383	383	383	383	4 594	2 979	3 853
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Cash Flows/Payments	38	38	38	38	38	38	38	38	38	38	38	38	38	450	-	-
Total Cash Payments by Type	13 630	13 630	13 630	13 630	13 630	13 630	13 630	13 630	13 630	13 630	13 630	13 630	13 630	163 566	165 239	169 446
NET INCREASE/(DECREASE) IN CASH HELD	8	8	8	8	8	8	8	8	8	8	8	8	8	98	4 292	7 616
Cash/cash equivalents at the month/year begin:	123 499	123 508	123 516	123 524	123 532	123 540	123 548	123 557	123 565	123 573	123 581	123 589	123 589	123 499	123 597	127 890
Cash/cash equivalents at the month/year end:	123 508	123 516	123 524	123 532	123 540	123 548	123 557	123 565	123 573	123 581	123 589	123 597	123 597	123 597	127 890	135 506

DC9 Frances Baard - NOT REQUIRED - municipality does not have entities

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R million										
Financial Performance										
Property rates										
Service charges										
Investment revenue										
Transfer and subsidies - Operational										
Other own revenue										
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)										
Total Revenue (excluding capital transfers and contributions)		-	-	-	-	-	-	-	-	-
Employee costs										
Remuneration of Board Members										
Depreciation and amortisation										
Interest										
Inventory consumed and bulk purchases										
Transfers and subsidies										
Other expenditure										
Total Expenditure		-	-	-	-	-	-	-	-	-
Surplus/(Deficit)		-	-	-	-	-	-	-	-	-
Capital expenditure & funds sources										
Capital expenditure										
Transfers recognised - capital										
Borrowing										
Internally generated funds										
Total sources		-	-	-	-	-	-	-	-	-
Financial position										
Total current assets										
Total non current assets										
Total current liabilities										
Total non current liabilities										
Community wealth/Equity										
Cash flows										
Net cash from (used) operating										
Net cash from (used) investing										
Net cash from (used) financing										
Cash/cash equivalents at the year end										

DC9 Frances Baard - Supporting Table SA32 List of external mechanisms

External mechanism Name of organisation	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
		Number			R thousand

DC9 Frances Baard - Supporting Table SA33 Contracts having future budgetary implications

Description	Ref	Preceding Years	Current Year 2024/25	2025/26 Medium Term Revenue & Expenditure Framework			Forecast 2028/29	Forecast 2029/30	Forecast 2030/31	Forecast 2031/32	Forecast 2032/33	Forecast 2033/34	Forecast 2034/35	Total Contract Value
		Total	Original Budget	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
R thousand	1,3													
Parent Municipality:														
Revenue Obligation By Contract	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
Total Operating Revenue Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Expenditure Obligation By Contract	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
Total Operating Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Expenditure Obligation By Contract	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
Total Capital Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Total Parent Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Entities:														
Revenue Obligation By Contract	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
Total Operating Revenue Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Expenditure Obligation By Contract	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
Total Operating Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Expenditure Obligation By Contract	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
Total Capital Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Total Entity Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand	1									
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		-	-	-	-	-	-	-	-	-
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Roads		-	-	-	-	-	-	-	-	-
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
MV Switching Stations		-	-	-	-	-	-	-	-	-
MV Networks		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Dams and Weirs		-	-	-	-	-	-	-	-	-
Boreholes		-	-	-	-	-	-	-	-	-
Reservoirs		-	-	-	-	-	-	-	-	-
Pump Stations		-	-	-	-	-	-	-	-	-
Water Treatment Works		-	-	-	-	-	-	-	-	-
Bulk Mains		-	-	-	-	-	-	-	-	-
Distribution		-	-	-	-	-	-	-	-	-
Distribution Points		-	-	-	-	-	-	-	-	-
PRV Stations		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Pump Station		-	-	-	-	-	-	-	-	-
Reticalulation		-	-	-	-	-	-	-	-	-
Waste Water Treatment Works		-	-	-	-	-	-	-	-	-
Outfall Sewers		-	-	-	-	-	-	-	-	-
Toilet Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Landfill Sites		-	-	-	-	-	-	-	-	-
Waste Transfer Stations		-	-	-	-	-	-	-	-	-
Waste Processing Facilities		-	-	-	-	-	-	-	-	-
Waste Drop-off Points		-	-	-	-	-	-	-	-	-
Waste Separation Facilities		-	-	-	-	-	-	-	-	-
Electricity Generation Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines		-	-	-	-	-	-	-	-	-
Rail Structures		-	-	-	-	-	-	-	-	-
Rail Furniture		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps		-	-	-	-	-	-	-	-	-
Piers		-	-	-	-	-	-	-	-	-
Revetments		-	-	-	-	-	-	-	-	-
Promenades		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Data Centres		-	-	-	-	-	-	-	-	-
Core Layers		-	-	-	-	-	-	-	-	-
Distribution Layers		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-

Community Assets	-	-	-	-	-	-	-	-	-	
Community Facilities	-	-	-	-	-	-	-	-	-	
Halls	-	-	-	-	-	-	-	-	-	
Centres	-	-	-	-	-	-	-	-	-	
Crèches	-	-	-	-	-	-	-	-	-	
Clinics/Care Centres	-	-	-	-	-	-	-	-	-	
Fire/Ambulance Stations	-	-	-	-	-	-	-	-	-	
Testing Stations	-	-	-	-	-	-	-	-	-	
Museums	-	-	-	-	-	-	-	-	-	
Galleries	-	-	-	-	-	-	-	-	-	
Theatres	-	-	-	-	-	-	-	-	-	
Libraries	-	-	-	-	-	-	-	-	-	
Cemeteries/Crematoria	-	-	-	-	-	-	-	-	-	
Police	-	-	-	-	-	-	-	-	-	
Parks	-	-	-	-	-	-	-	-	-	
Public Open Space	-	-	-	-	-	-	-	-	-	
Nature Reserves	-	-	-	-	-	-	-	-	-	
Public Ablution Facilities	-	-	-	-	-	-	-	-	-	
Markets	-	-	-	-	-	-	-	-	-	
Stalls	-	-	-	-	-	-	-	-	-	
Abattoirs	-	-	-	-	-	-	-	-	-	
Airports	-	-	-	-	-	-	-	-	-	
Taxi Ranks/Bus Terminals	-	-	-	-	-	-	-	-	-	
Capital Spares	-	-	-	-	-	-	-	-	-	
Sport and Recreation Facilities	-	-	-	-	-	-	-	-	-	
Indoor Facilities	-	-	-	-	-	-	-	-	-	
Outdoor Facilities	-	-	-	-	-	-	-	-	-	
Capital Spares	-	-	-	-	-	-	-	-	-	
Heritage assets	-	-	-	-	-	-	-	-	-	
Monuments	-	-	-	-	-	-	-	-	-	
Historic Buildings	-	-	-	-	-	-	-	-	-	
Works of Art	-	-	-	-	-	-	-	-	-	
Conservation Areas	-	-	-	-	-	-	-	-	-	
Other Heritage	-	-	-	-	-	-	-	-	-	
Investment properties	-	-	-	-	-	-	-	-	-	
Revenue Generating	-	-	-	-	-	-	-	-	-	
Improved Property	-	-	-	-	-	-	-	-	-	
Unimproved Property	-	-	-	-	-	-	-	-	-	
Non-revenue Generating	-	-	-	-	-	-	-	-	-	
Improved Property	-	-	-	-	-	-	-	-	-	
Unimproved Property	-	-	-	-	-	-	-	-	-	
Other assets	135	3 221	3 221	315	335	335	-	-	-	
Operational Buildings	135	3 221	3 221	315	335	335	-	-	-	
Municipal Offices	135	3 221	3 221	-	-	-	-	-	-	
Pay/Enquiry Points	-	-	-	-	-	-	-	-	-	
Building Plan Offices	-	-	-	315	335	335	-	-	-	
Workshops	-	-	-	-	-	-	-	-	-	
Yards	-	-	-	-	-	-	-	-	-	
Stores	-	-	-	-	-	-	-	-	-	
Laboratories	-	-	-	-	-	-	-	-	-	
Training Centres	-	-	-	-	-	-	-	-	-	
Manufacturing Plant	-	-	-	-	-	-	-	-	-	
Depots	-	-	-	-	-	-	-	-	-	
Capital Spares	-	-	-	-	-	-	-	-	-	
Housing	-	-	-	-	-	-	-	-	-	
Staff Housing	-	-	-	-	-	-	-	-	-	
Social Housing	-	-	-	-	-	-	-	-	-	
Capital Spares	-	-	-	-	-	-	-	-	-	
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-	
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-	
Intangible Assets	-	-	-	250	250	250	500	-	1 100	
Servitudes	-	-	-	-	-	-	-	-	-	
Licences and Rights	-	-	-	250	250	250	500	-	1 100	
Water Rights	-	-	-	-	-	-	-	-	-	
Effluent Licenses	-	-	-	-	-	-	-	-	-	
Solid Waste Licenses	-	-	-	-	-	-	-	-	-	
Computer Software and Applications	-	-	-	250	250	250	500	-	1 100	
Load Settlement Software Applications	-	-	-	-	-	-	-	-	-	
Unspecified	-	-	-	-	-	-	-	-	-	
Computer Equipment	893	63	90	830	810	810	90	40	-	
Computer Equipment	893	63	90	830	810	810	90	40	-	
Furniture and Office Equipment	-	63	130	107	107	107	162	-	-	
Furniture and Office Equipment	-	63	130	107	107	107	162	-	-	
Machinery and Equipment	37	376	376	203	228	228	66	-	-	
Machinery and Equipment	37	376	376	203	228	228	66	-	-	
Transport Assets	680	-	691	-	-	-	-	-	-	
Transport Assets	680	-	691	-	-	-	-	-	-	
Land	-	-	-	-	-	-	-	-	-	
Land	-	-	-	-	-	-	-	-	-	
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-	
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-	
Living resources	-	-	-	-	-	-	-	-	-	
Mature	-	-	-	-	-	-	-	-	-	
Policing and Protection	-	-	-	-	-	-	-	-	-	
Zoological plants and animals	-	-	-	-	-	-	-	-	-	
Immature	-	-	-	-	-	-	-	-	-	
Policing and Protection	-	-	-	-	-	-	-	-	-	
Zoological plants and animals	-	-	-	-	-	-	-	-	-	
Total Capital Expenditure on new assets	1	1 744	3 723	4 508	1 705	1 730	1 730	818	40	1 100

DC9 Frances Baard - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand	1									
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		-	-	-	-	-	-	-	-	-
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Roads		-	-	-	-	-	-	-	-	-
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
MV Switching Stations		-	-	-	-	-	-	-	-	-
MV Networks		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Dams and Weirs		-	-	-	-	-	-	-	-	-
Boreholes		-	-	-	-	-	-	-	-	-
Reservoirs		-	-	-	-	-	-	-	-	-
Pump Stations		-	-	-	-	-	-	-	-	-
Water Treatment Works		-	-	-	-	-	-	-	-	-
Bulk Mains		-	-	-	-	-	-	-	-	-
Distribution		-	-	-	-	-	-	-	-	-
Distribution Points		-	-	-	-	-	-	-	-	-
PRV Stations		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Pump Station		-	-	-	-	-	-	-	-	-
Reticulation		-	-	-	-	-	-	-	-	-
Waste Water Treatment Works		-	-	-	-	-	-	-	-	-
Outfall Sewers		-	-	-	-	-	-	-	-	-
Toilet Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Landfill Sites		-	-	-	-	-	-	-	-	-
Waste Transfer Stations		-	-	-	-	-	-	-	-	-
Waste Processing Facilities		-	-	-	-	-	-	-	-	-
Waste Drop-off Points		-	-	-	-	-	-	-	-	-
Waste Separation Facilities		-	-	-	-	-	-	-	-	-
Electricity Generation Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines		-	-	-	-	-	-	-	-	-
Rail Structures		-	-	-	-	-	-	-	-	-
Rail Furniture		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps		-	-	-	-	-	-	-	-	-
Piers		-	-	-	-	-	-	-	-	-
Revetments		-	-	-	-	-	-	-	-	-
Promenades		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Data Centres		-	-	-	-	-	-	-	-	-
Core Layers		-	-	-	-	-	-	-	-	-
Distribution Layers		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Community Assets		-	-	-	-	-	-	-	-	-
Community Facilities		-	-	-	-	-	-	-	-	-
Halls		-	-	-	-	-	-	-	-	-
Centres		-	-	-	-	-	-	-	-	-
Crèches		-	-	-	-	-	-	-	-	-
Clinics/Care Centres		-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations		-	-	-	-	-	-	-	-	-
Testing Stations		-	-	-	-	-	-	-	-	-
Museums		-	-	-	-	-	-	-	-	-
Galleries		-	-	-	-	-	-	-	-	-
Theatres		-	-	-	-	-	-	-	-	-

Libraries	-	-	-	-	-	-	-	-	-	
Cemeteries/Crematoria	-	-	-	-	-	-	-	-	-	
Police	-	-	-	-	-	-	-	-	-	
Parks	-	-	-	-	-	-	-	-	-	
Public Open Space	-	-	-	-	-	-	-	-	-	
Nature Reserves	-	-	-	-	-	-	-	-	-	
Public Ablution Facilities	-	-	-	-	-	-	-	-	-	
Markets	-	-	-	-	-	-	-	-	-	
Stalls	-	-	-	-	-	-	-	-	-	
Abattoirs	-	-	-	-	-	-	-	-	-	
Airports	-	-	-	-	-	-	-	-	-	
Taxi Ranks/Bus Terminals	-	-	-	-	-	-	-	-	-	
Capital Spares	-	-	-	-	-	-	-	-	-	
Sport and Recreation Facilities	-	-	-	-	-	-	-	-	-	
Indoor Facilities	-	-	-	-	-	-	-	-	-	
Outdoor Facilities	-	-	-	-	-	-	-	-	-	
Capital Spares	-	-	-	-	-	-	-	-	-	
Heritage assets	-	-	-	-	-	-	-	-	-	
Monuments	-	-	-	-	-	-	-	-	-	
Historic Buildings	-	-	-	-	-	-	-	-	-	
Works of Art	-	-	-	-	-	-	-	-	-	
Conservation Areas	-	-	-	-	-	-	-	-	-	
Other Heritage	-	-	-	-	-	-	-	-	-	
Investment properties	-	-	-	-	-	-	-	-	-	
Revenue Generating	-	-	-	-	-	-	-	-	-	
Improved Property	-	-	-	-	-	-	-	-	-	
Unimproved Property	-	-	-	-	-	-	-	-	-	
Non-revenue Generating	-	-	-	-	-	-	-	-	-	
Improved Property	-	-	-	-	-	-	-	-	-	
Unimproved Property	-	-	-	-	-	-	-	-	-	
Other assets	-	-	-	-	-	-	-	-	-	
Operational Buildings	-	-	-	-	-	-	-	-	-	
Municipal Offices	-	-	-	-	-	-	-	-	-	
Pay/Enquiry Points	-	-	-	-	-	-	-	-	-	
Building Plan Offices	-	-	-	-	-	-	-	-	-	
Workshops	-	-	-	-	-	-	-	-	-	
Yards	-	-	-	-	-	-	-	-	-	
Stores	-	-	-	-	-	-	-	-	-	
Laboratories	-	-	-	-	-	-	-	-	-	
Training Centres	-	-	-	-	-	-	-	-	-	
Manufacturing Plant	-	-	-	-	-	-	-	-	-	
Depots	-	-	-	-	-	-	-	-	-	
Capital Spares	-	-	-	-	-	-	-	-	-	
Housing	-	-	-	-	-	-	-	-	-	
Staff Housing	-	-	-	-	-	-	-	-	-	
Social Housing	-	-	-	-	-	-	-	-	-	
Capital Spares	-	-	-	-	-	-	-	-	-	
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-	
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-	
Intangible Assets	2 866	-	-	6 000	-	-	-	-	-	
Servitudes	-	-	-	-	-	-	-	-	-	
Licences and Rights	2 866	-	-	6 000	-	-	-	-	-	
Water Rights	-	-	-	-	-	-	-	-	-	
Effluent Licenses	-	-	-	-	-	-	-	-	-	
Solid Waste Licenses	-	-	-	-	-	-	-	-	-	
Computer Software and Applications	2 866	-	-	6 000	-	-	-	-	-	
Load Settlement Software Applications	-	-	-	-	-	-	-	-	-	
Unspecified	-	-	-	-	-	-	-	-	-	
Computer Equipment	-	-	-	-	-	-	5	-	-	
Computer Equipment	-	-	-	-	-	-	5	-	-	
Furniture and Office Equipment	3	-	19	16	16	16	-	-	-	
Furniture and Office Equipment	3	-	19	16	16	16	-	-	-	
Machinery and Equipment	13	-	105	850	850	850	250	-	-	
Machinery and Equipment	13	-	105	850	850	850	250	-	-	
Transport Assets	-	1 485	2 754	1 500	1 500	1 500	2 000	2 550	2 250	
Transport Assets	-	1 485	2 754	1 500	1 500	1 500	2 000	2 550	2 250	
Land	-	-	-	-	-	-	-	-	-	
Land	-	-	-	-	-	-	-	-	-	
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-	
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-	
Living resources	-	-	-	-	-	-	-	-	-	
Mature	-	-	-	-	-	-	-	-	-	
Policing and Protection	-	-	-	-	-	-	-	-	-	
Zoological plants and animals	-	-	-	-	-	-	-	-	-	
Immature	-	-	-	-	-	-	-	-	-	
Policing and Protection	-	-	-	-	-	-	-	-	-	
Zoological plants and animals	-	-	-	-	-	-	-	-	-	
Total Capital Expenditure on renewal of existing asset	1	2 882	1 485	2 879	8 366	2 366	2 366	2 255	2 550	2 250
Renewal of Existing Assets as % of total capex		55.9%	23.2%	27.4%	78.1%	49.9%	49.9%	56.4%	98.5%	67.2%
Renewal of Existing Assets as % of deprecn"		62.3%	28.0%	57.7%	131.5%	37.2%	37.2%	36.2%	44.0%	38.6%

DC9 Frances Baard - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Repairs and maintenance expenditure by Asset Class/Sub-class	1									
Infrastructure		16	17	18	30	30	30	-	-	-
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Roads		-	-	-	-	-	-	-	-	-
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
MV Switching Stations		-	-	-	-	-	-	-	-	-
MV Networks		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Dams and Weirs		-	-	-	-	-	-	-	-	-
Boreholes		-	-	-	-	-	-	-	-	-
Reservoirs		-	-	-	-	-	-	-	-	-
Pump Stations		-	-	-	-	-	-	-	-	-
Water Treatment Works		-	-	-	-	-	-	-	-	-
Bulk Mains		-	-	-	-	-	-	-	-	-
Distribution		-	-	-	-	-	-	-	-	-
Distribution Points		-	-	-	-	-	-	-	-	-
PRV Stations		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Pump Station		-	-	-	-	-	-	-	-	-
Reticulation		-	-	-	-	-	-	-	-	-
Waste Water Treatment Works		-	-	-	-	-	-	-	-	-
Outfall Sewers		-	-	-	-	-	-	-	-	-
Toilet Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Landfill Sites		-	-	-	-	-	-	-	-	-
Waste Transfer Stations		-	-	-	-	-	-	-	-	-
Waste Processing Facilities		-	-	-	-	-	-	-	-	-
Waste Drop-off Points		-	-	-	-	-	-	-	-	-
Waste Separation Facilities		-	-	-	-	-	-	-	-	-
Electricity Generation Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines		-	-	-	-	-	-	-	-	-
Rail Structures		-	-	-	-	-	-	-	-	-
Rail Furniture		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps		-	-	-	-	-	-	-	-	-
Piers		-	-	-	-	-	-	-	-	-
Revetments		-	-	-	-	-	-	-	-	-
Promenades		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		16	17	18	30	30	30	-	-	-
Data Centres		16	17	18	30	30	30	-	-	-
Core Layers		-	-	-	-	-	-	-	-	-
Distribution Layers		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-

Community Assets	-	-	-	-	-	-	-	-	-
Community Facilities	-	-	-	-	-	-	-	-	-
Halls	-	-	-	-	-	-	-	-	-
Centres	-	-	-	-	-	-	-	-	-
Crèches	-	-	-	-	-	-	-	-	-
Clinics/Care Centres	-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations	-	-	-	-	-	-	-	-	-
Testing Stations	-	-	-	-	-	-	-	-	-
Museums	-	-	-	-	-	-	-	-	-
Galleries	-	-	-	-	-	-	-	-	-
Theatres	-	-	-	-	-	-	-	-	-
Libraries	-	-	-	-	-	-	-	-	-
Cemeteries/Crematoria	-	-	-	-	-	-	-	-	-
Police	-	-	-	-	-	-	-	-	-
Parks	-	-	-	-	-	-	-	-	-
Public Open Space	-	-	-	-	-	-	-	-	-
Nature Reserves	-	-	-	-	-	-	-	-	-
Public Ablution Facilities	-	-	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-	-	-
Stalls	-	-	-	-	-	-	-	-	-
Abattoirs	-	-	-	-	-	-	-	-	-
Airports	-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	-	-	-	-	-	-	-	-
Indoor Facilities	-	-	-	-	-	-	-	-	-
Outdoor Facilities	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Monuments	-	-	-	-	-	-	-	-	-
Historic Buildings	-	-	-	-	-	-	-	-	-
Works of Art	-	-	-	-	-	-	-	-	-
Conservation Areas	-	-	-	-	-	-	-	-	-
Other Heritage	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-
Other assets	551	520	394	765	765	765	3 460	1 517	849
Operational Buildings	551	520	394	765	765	765	3 460	1 517	849
Municipal Offices	2	10	17	42	42	42	45	47	49
Pay/Enquiry Points	-	-	-	-	-	-	-	-	-
Building Plan Offices	549	511	377	723	723	723	3 415	1 470	800
Workshops	-	-	-	-	-	-	-	-	-
Yards	-	-	-	-	-	-	-	-	-
Stores	-	-	-	-	-	-	-	-	-
Laboratories	-	-	-	-	-	-	-	-	-
Training Centres	-	-	-	-	-	-	-	-	-
Manufacturing Plant	-	-	-	-	-	-	-	-	-
Depots	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Staff Housing	-	-	-	-	-	-	-	-	-
Social Housing	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Intangible Assets	3 703	3 047	2 596	3 195	4 795	4 795	2 451	2 559	2 768
Servitudes	-	-	-	-	-	-	-	-	-
Licences and Rights	3 703	3 047	2 596	3 195	4 795	4 795	2 451	2 559	2 768
Water Rights	-	-	-	-	-	-	-	-	-
Effluent Licenses	-	-	-	-	-	-	-	-	-
Solid Waste Licenses	-	-	-	-	-	-	-	-	-
Computer Software and Applications	858	1 003	470	1 560	1 560	1 560	1 721	1 821	1 921
Load Settlement Software Applications	-	-	-	-	-	-	-	-	-
Unspecified	2 845	2 044	2 126	1 635	3 235	3 235	730	738	847
Computer Equipment	-	-	-	-	-	-	-	-	-
Computer Equipment	-	-	-	-	-	-	-	-	-
Furniture and Office Equipment	156	73	208	289	289	289	377	368	380
Furniture and Office Equipment	156	73	208	289	289	289	377	368	380
Machinery and Equipment	693	730	648	959	958	958	945	974	1 022
Machinery and Equipment	693	730	648	959	958	958	945	974	1 022
Transport Assets	74	136	244	851	1 151	1 151	346	363	381
Transport Assets	74	136	244	851	1 151	1 151	346	363	381
Land	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-

Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-	-

Living resources		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Policing and Protection		-	-	-	-	-	-	-	-	-
Zoological plants and animals		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
Policing and Protection		-	-	-	-	-	-	-	-	-
Zoological plants and animals		-	-	-	-	-	-	-	-	-
Total Repairs and Maintenance Expenditure	1	5 193	4 523	4 108	6 088	7 987	7 987	7 578	5 781	5 399
R&M as a % of PPE & Investment Property		7.6%	716.4%	650.6%	964.1%	1264.9%	1264.9%	1200.2%	915.6%	855.1%
R&M as % Operating Expenditure		3.8%	3.2%	2.7%	3.4%	4.3%	4.3%	8.0%	3.2%	3.1%

DC9 Frances Baard - Supporting Table SA34d Depreciation by asset class

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Depreciation by Asset Class/Sub-class	1									
Infrastructure		-	-	-	-	-	-	-	-	-
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Roads		-	-	-	-	-	-	-	-	-
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
MV Switching Stations		-	-	-	-	-	-	-	-	-
MV Networks		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Dams and Weirs		-	-	-	-	-	-	-	-	-
Boreholes		-	-	-	-	-	-	-	-	-
Reservoirs		-	-	-	-	-	-	-	-	-
Pump Stations		-	-	-	-	-	-	-	-	-
Water Treatment Works		-	-	-	-	-	-	-	-	-
Bulk Mains		-	-	-	-	-	-	-	-	-
Distribution		-	-	-	-	-	-	-	-	-
Distribution Points		-	-	-	-	-	-	-	-	-
PRV Stations		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Pump Station		-	-	-	-	-	-	-	-	-
Reticulation		-	-	-	-	-	-	-	-	-
Waste Water Treatment Works		-	-	-	-	-	-	-	-	-
Outfall Sewers		-	-	-	-	-	-	-	-	-
Toilet Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Landfill Sites		-	-	-	-	-	-	-	-	-
Waste Transfer Stations		-	-	-	-	-	-	-	-	-
Waste Processing Facilities		-	-	-	-	-	-	-	-	-
Waste Drop-off Points		-	-	-	-	-	-	-	-	-
Waste Separation Facilities		-	-	-	-	-	-	-	-	-
Electricity Generation Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines		-	-	-	-	-	-	-	-	-
Rail Structures		-	-	-	-	-	-	-	-	-
Rail Furniture		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps		-	-	-	-	-	-	-	-	-
Piers		-	-	-	-	-	-	-	-	-
Revetments		-	-	-	-	-	-	-	-	-
Promenades		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Data Centres		-	-	-	-	-	-	-	-	-
Core Layers		-	-	-	-	-	-	-	-	-
Distribution Layers		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-

Community Assets	-	-	-	-	-	-	-	-	-
Community Facilities	-	-	-	-	-	-	-	-	-
Halls	-	-	-	-	-	-	-	-	-
Centres	-	-	-	-	-	-	-	-	-
Crèches	-	-	-	-	-	-	-	-	-
Clinics/Care Centres	-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations	-	-	-	-	-	-	-	-	-
Testing Stations	-	-	-	-	-	-	-	-	-
Museums	-	-	-	-	-	-	-	-	-
Galleries	-	-	-	-	-	-	-	-	-
Theatres	-	-	-	-	-	-	-	-	-
Libraries	-	-	-	-	-	-	-	-	-
Cemeteries/Crematoria	-	-	-	-	-	-	-	-	-
Police	-	-	-	-	-	-	-	-	-
Parks	-	-	-	-	-	-	-	-	-
Public Open Space	-	-	-	-	-	-	-	-	-
Nature Reserves	-	-	-	-	-	-	-	-	-
Public Ablution Facilities	-	-	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-	-	-
Stalls	-	-	-	-	-	-	-	-	-
Abattoirs	-	-	-	-	-	-	-	-	-
Airports	-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	-	-	-	-	-	-	-	-
Indoor Facilities	-	-	-	-	-	-	-	-	-
Outdoor Facilities	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Monuments	-	-	-	-	-	-	-	-	-
Historic Buildings	-	-	-	-	-	-	-	-	-
Works of Art	-	-	-	-	-	-	-	-	-
Conservation Areas	-	-	-	-	-	-	-	-	-
Other Heritage	-	-	-	-	-	-	-	-	-
Investment properties	8	-	-	-	-	-	-	-	-
Revenue Generating	8	-	-	-	-	-	-	-	-
Improved Property	8	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-
Other assets	2 010	1 673	1 745	2 090	1 840	1 840	1 840	1 840	1 840
Operational Buildings	2 010	1 673	1 745	2 090	1 840	1 840	1 840	1 840	1 840
Municipal Offices	2 010	1 673	1 745	2 090	1 840	1 840	1 840	1 840	1 840
Pay/Enquiry Points	-	-	-	-	-	-	-	-	-
Building Plan Offices	-	-	-	-	-	-	-	-	-
Workshops	-	-	-	-	-	-	-	-	-
Yards	-	-	-	-	-	-	-	-	-
Stores	-	-	-	-	-	-	-	-	-
Laboratories	-	-	-	-	-	-	-	-	-
Training Centres	-	-	-	-	-	-	-	-	-
Manufacturing Plant	-	-	-	-	-	-	-	-	-
Depots	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Staff Housing	-	-	-	-	-	-	-	-	-
Social Housing	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Intangible Assets	317	1 007	969	1 106	1 106	1 106	979	539	579
Servitudes	-	-	-	-	-	-	-	-	-
Licences and Rights	317	1 007	969	1 106	1 106	1 106	979	539	579
Water Rights	-	-	-	-	-	-	-	-	-
Effluent Licenses	-	-	-	-	-	-	-	-	-
Solid Waste Licenses	-	-	-	-	-	-	-	-	-
Computer Software and Applications	317	1 007	969	1 106	1 106	1 106	979	539	579
Load Settlement Software Applications	-	-	-	-	-	-	-	-	-
Unspecified	-	-	-	-	-	-	-	-	-
Computer Equipment	587	777	817	824	824	824	824	824	824
Computer Equipment	587	777	817	824	824	824	824	824	824
Furniture and Office Equipment	450	430	339	473	473	473	473	473	473
Furniture and Office Equipment	450	430	339	473	473	473	473	473	473
Machinery and Equipment	966	1 044	452	1 357	1 357	1 357	1 357	1 357	1 357
Machinery and Equipment	966	1 044	452	1 357	1 357	1 357	1 357	1 357	1 357
Transport Assets	284	373	663	514	764	764	764	764	764
Transport Assets	284	373	663	514	764	764	764	764	764
Land	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-

Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Living resources		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Policing and Protection		-	-	-	-	-	-	-	-	-
Zoological plants and animals		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
Policing and Protection		-	-	-	-	-	-	-	-	-
Zoological plants and animals		-	-	-	-	-	-	-	-	-
Total Depreciation	1	4 622	5 304	4 986	6 363	6 363	6 363	6 237	5 796	5 837

DC9 Frances Baard - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class										
Infrastructure		-	-	-	-	-	-	-	-	-
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Roads		-	-	-	-	-	-	-	-	-
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
MV Switching Stations		-	-	-	-	-	-	-	-	-
MV Networks		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Dams and Weirs		-	-	-	-	-	-	-	-	-
Boreholes		-	-	-	-	-	-	-	-	-
Reservoirs		-	-	-	-	-	-	-	-	-
Pump Stations		-	-	-	-	-	-	-	-	-
Water Treatment Works		-	-	-	-	-	-	-	-	-
Bulk Mains		-	-	-	-	-	-	-	-	-
Distribution		-	-	-	-	-	-	-	-	-
Distribution Points		-	-	-	-	-	-	-	-	-
PRV Stations		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Pump Station		-	-	-	-	-	-	-	-	-
Reticulation		-	-	-	-	-	-	-	-	-
Waste Water Treatment Works		-	-	-	-	-	-	-	-	-
Outfall Sewers		-	-	-	-	-	-	-	-	-
Toilet Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Landfill Sites		-	-	-	-	-	-	-	-	-
Waste Transfer Stations		-	-	-	-	-	-	-	-	-
Waste Processing Facilities		-	-	-	-	-	-	-	-	-
Waste Drop-off Points		-	-	-	-	-	-	-	-	-
Waste Separation Facilities		-	-	-	-	-	-	-	-	-
Electricity Generation Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines		-	-	-	-	-	-	-	-	-
Rail Structures		-	-	-	-	-	-	-	-	-
Rail Furniture		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps		-	-	-	-	-	-	-	-	-
Piers		-	-	-	-	-	-	-	-	-
Revetments		-	-	-	-	-	-	-	-	-
Promenades		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Data Centres		-	-	-	-	-	-	-	-	-
Core Layers		-	-	-	-	-	-	-	-	-
Distribution Layers		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Community Assets		-	-	-	-	-	-	-	-	-
Community Facilities		-	-	-	-	-	-	-	-	-
Halls		-	-	-	-	-	-	-	-	-
Centres		-	-	-	-	-	-	-	-	-
Crèches		-	-	-	-	-	-	-	-	-
Clinics/Care Centres		-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations		-	-	-	-	-	-	-	-	-
Testing Stations		-	-	-	-	-	-	-	-	-
Museums		-	-	-	-	-	-	-	-	-
Galleries		-	-	-	-	-	-	-	-	-
Theatres		-	-	-	-	-	-	-	-	-
Libraries		-	-	-	-	-	-	-	-	-
Cemeteries/Crematoria		-	-	-	-	-	-	-	-	-
Police		-	-	-	-	-	-	-	-	-
Parks		-	-	-	-	-	-	-	-	-
Public Open Space		-	-	-	-	-	-	-	-	-
Nature Reserves		-	-	-	-	-	-	-	-	-
Public Ablution Facilities		-	-	-	-	-	-	-	-	-
Markets		-	-	-	-	-	-	-	-	-
Stalls		-	-	-	-	-	-	-	-	-
Abattoirs		-	-	-	-	-	-	-	-	-
Airports		-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-

Indoor Facilities
Outdoor Facilities
Capital Spares

-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-

Heritage assets	-	-	-	-	-	-	-	-	-
Monuments	-	-	-	-	-	-	-	-	-
Historic Buildings	-	-	-	-	-	-	-	-	-
Works of Art	-	-	-	-	-	-	-	-	-
Conservation Areas	-	-	-	-	-	-	-	-	-
Other Heritage	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-
Other assets	-	-	997	-	-	-	-	-	-
Operational Buildings	-	-	997	-	-	-	-	-	-
Municipal Offices	-	-	-	-	-	-	-	-	-
Pay/Enquiry Points	-	-	-	-	-	-	-	-	-
Building Plan Offices	-	-	997	-	-	-	-	-	-
Workshops	-	-	-	-	-	-	-	-	-
Yards	-	-	-	-	-	-	-	-	-
Stores	-	-	-	-	-	-	-	-	-
Laboratories	-	-	-	-	-	-	-	-	-
Training Centres	-	-	-	-	-	-	-	-	-
Manufacturing Plant	-	-	-	-	-	-	-	-	-
Depots	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Staff Housing	-	-	-	-	-	-	-	-	-
Social Housing	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-
Servitudes	-	-	-	-	-	-	-	-	-
Licences and Rights	-	-	-	-	-	-	-	-	-
Water Rights	-	-	-	-	-	-	-	-	-
Effluent Licenses	-	-	-	-	-	-	-	-	-
Solid Waste Licenses	-	-	-	-	-	-	-	-	-
Computer Software and Applications	-	-	-	-	-	-	-	-	-
Load Settlement Software Applications	-	-	-	-	-	-	-	-	-
Unspecified	-	-	-	-	-	-	-	-	-
Computer Equipment	32	646	1 020	298	298	298	450	-	-
Computer Equipment	32	646	1 020	298	298	298	450	-	-
Furniture and Office Equipment	5	463	502	28	28	28	142	-	-
Furniture and Office Equipment	5	463	502	28	28	28	142	-	-
Machinery and Equipment	490	84	589	320	320	320	330	-	-
Machinery and Equipment	490	84	589	320	320	320	330	-	-
Transport Assets	-	-	-	-	-	-	-	-	-
Transport Assets	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
Living resources	-	-	-	-	-	-	-	-	-
Mature	-	-	-	-	-	-	-	-	-
Policing and Protection	-	-	-	-	-	-	-	-	-
Zoological plants and animals	-	-	-	-	-	-	-	-	-
Immature	-	-	-	-	-	-	-	-	-
Policing and Protection	-	-	-	-	-	-	-	-	-
Zoological plants and animals	-	-	-	-	-	-	-	-	-
Total Capital Expenditure on upgrading of existing assets	1	527	1 193	3 108	646	646	646	922	-
Upgrading of Existing Assets as % of total capex		10.2%	18.6%	29.6%	6.0%	13.6%	13.6%	23.1%	0.0%
Upgrading of Existing Assets as % of deprecn"		11.4%	22.5%	62.3%	10.2%	10.2%	10.2%	14.8%	0.0%

DC9 Frances Baard - Supporting Table SA35 Future financial implications of the capital budget

Vote Description	Ref	2025/26 Medium Term Revenue & Expenditure Framework			Forecasts			
		Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31	Present value
R thousand								
Capital expenditure	1							
Vote 1 - EXECUTIVE AND COUNCIL		-	-	-				
Vote 2 - MUNICIPAL MANAGER		194	40	-				
Vote 3 - BUDGET AND TREASURY		2 023	2 550	2 250				
Vote 4 - CORPORATE SERVICES		1 733	-	1 100				
Vote 5 - PLANNING AND DEVELOPMENT		45	-	-				
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		-	-	-				
Vote 7 - [NAME OF VOTE 7]		-	-	-				
Vote 8 - [NAME OF VOTE 8]		-	-	-				
Vote 9 - [NAME OF VOTE 9]		-	-	-				
Vote 10 - [NAME OF VOTE 10]		-	-	-				
Vote 11 - [NAME OF VOTE 11]		-	-	-				
Vote 12 - [NAME OF VOTE 12]		-	-	-				
Vote 13 - [NAME OF VOTE 13]		-	-	-				
Vote 14 - [NAME OF VOTE 14]		-	-	-				
Vote 15 - [NAME OF VOTE 15]		-	-	-				
<i>List entity summary if applicable</i>								
Total Capital Expenditure		3 995	2 590	3 350	-	-	-	-
Future operational costs by vote	2							
Vote 1 - EXECUTIVE AND COUNCIL								
Vote 2 - MUNICIPAL MANAGER								
Vote 3 - BUDGET AND TREASURY								
Vote 4 - CORPORATE SERVICES								
Vote 5 - PLANNING AND DEVELOPMENT								
Vote 6 - PROJECT MAN AND ADVISORY SERVICES								
Vote 7 - [NAME OF VOTE 7]								
Vote 8 - [NAME OF VOTE 8]								
Vote 9 - [NAME OF VOTE 9]								
Vote 10 - [NAME OF VOTE 10]								
Vote 11 - [NAME OF VOTE 11]								
Vote 12 - [NAME OF VOTE 12]								
Vote 13 - [NAME OF VOTE 13]								
Vote 14 - [NAME OF VOTE 14]								
Vote 15 - [NAME OF VOTE 15]								
<i>List entity summary if applicable</i>								
Total future operational costs		-	-	-	-	-	-	-
Future revenue by source	3							
Exchange Revenue								
Service charges - Electricity								
Service charges - Water								
Service charges - Waste Water Management								
Service charges - Waste Management								
Agency services								
<i>List other revenues sources if applicable</i>								
<i>List entity summary if applicable</i>								
Total future revenue		-	-	-	-	-	-	-
Net Financial Implications		3 995	2 590	3 350	-	-	-	-

Year	Country	Population	Area	Population Density	Population Growth	Population Growth Rate	Population Growth Rate (2000-2005)	Population Growth Rate (2005-2010)	Population Growth Rate (2010-2015)	Population Growth Rate (2015-2020)	Population Growth Rate (2020-2025)	Population Growth Rate (2025-2030)	Population Growth Rate (2030-2035)	Population Growth Rate (2035-2040)	Population Growth Rate (2040-2045)	Population Growth Rate (2045-2050)	Population Growth Rate (2050-2055)	Population Growth Rate (2055-2060)	Population Growth Rate (2060-2065)	Population Growth Rate (2065-2070)	Population Growth Rate (2070-2075)	Population Growth Rate (2075-2080)	Population Growth Rate (2080-2085)	Population Growth Rate (2085-2090)	Population Growth Rate (2090-2095)	Population Growth Rate (2095-2100)
2000	Algeria	29,000,000	2,381,741	12.17	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25
2005	Algeria	30,000,000	2,381,741	12.60	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25
2010	Algeria	31,000,000	2,381,741	13.02	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25
2015	Algeria	32,000,000	2,381,741	13.44	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25
2020	Algeria	33,000,000	2,381,741	13.86	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25
2025	Algeria	34,000,000	2,381,741	14.28	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25
2030	Algeria	35,000,000	2,381,741	14.70	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25
2035	Algeria	36,000,000	2,381,741	15.12	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25
2040	Algeria	37,000,000	2,381,741	15.54	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25
2045	Algeria	38,000,000	2,381,741	15.96	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25
2050	Algeria	39,000,000	2,381,741	16.38	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25
2055	Algeria	40,000,000	2,381,741	16.80	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25
2060	Algeria	41,000,000	2,381,741	17.22	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25
2065	Algeria	42,000,000	2,381,741	17.64	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25
2070	Algeria	43,000,000	2,381,741	18.06	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25
2075	Algeria	44,000,000	2,381,741	18.48	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25
2080	Algeria	45,000,000	2,381,741	18.90	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25
2085	Algeria	46,000,000	2,381,741	19.32	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25
2090	Algeria	47,000,000	2,381,741	19.74	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25
2095	Algeria	48,000,000	2,381,741	20.16	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25
2100	Algeria	49,000,000	2,381,741	20.58	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25

***SERVICE DELIVERY & BUDGET
IMPLEMENTATION PLAN***

FRANCES BAARD DISTRICT MUNICIPALITY



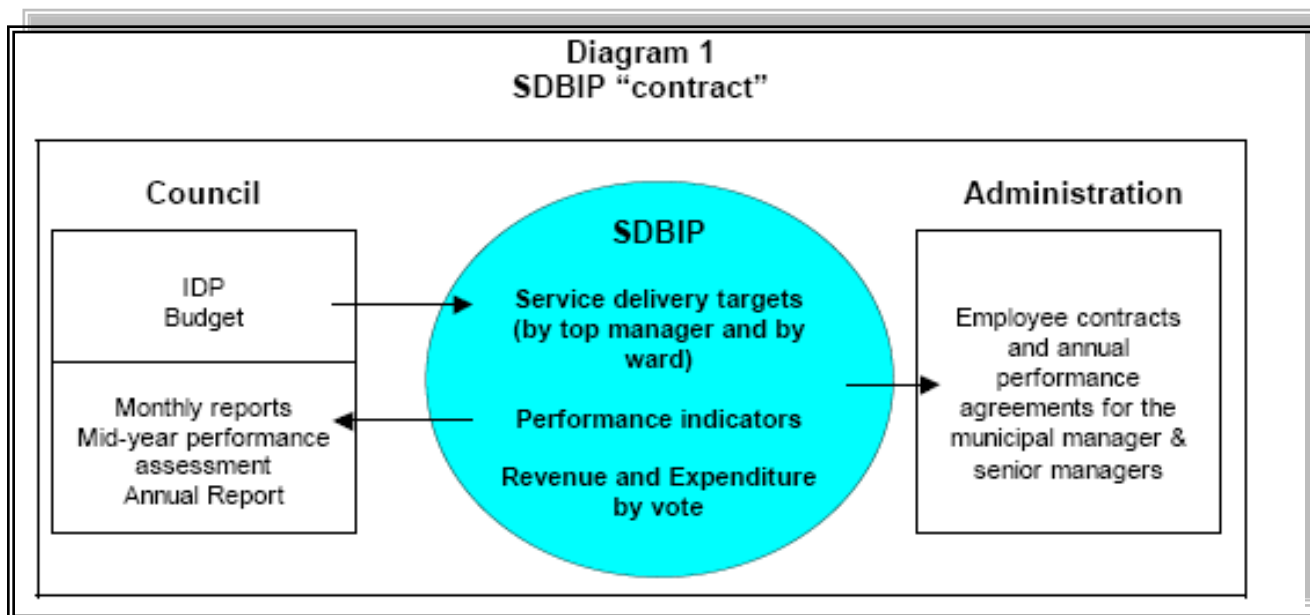
DRAFT SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2025 / 2026

TABLE OF CONTENTS:

1. INTRODUCTION	3
2. CAPITAL WORKS PLAN	6
2.1 Three-Year Capital Projects	6
2.2 Spatial Development Framework	7
2.3 Spatial Planning Issues	7
2.4 Capital Projects to category B municipalities for 2025/26	7
3. HIGH-LEVEL SERVICE DELIVERY BREAKDOWN	8
4. BUDGET IMPLEMENTATION PLAN FOR 2025/26	18
4.1 Monthly projections of revenue and expenditure by vote	19
5. CONCLUSION	21

1. INTRODUCTION

The Service Delivery and Budget Implementation Plan (SDBIP) seek to promote municipal accountability and transparency and is an important instrument for service delivery and budget monitoring and evaluation. The SDBIP is a partnership contract between the administration, council and community, which expresses the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve (12) months.



DRAFT SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2025-2026

Chapter 1 of the Municipal Finance Management Act, (Act 56 of 2003) (MFMA) defines the SDBIP as a detailed plan approved by the mayor of a municipality in terms of section 53(1)(c)(ii) for implementing the municipality's delivery of services and the execution of its annual budget which must include (as part of the top-layer) the following:

(a) Projections for each month:

- Revenue to be collected, by source, and
- Operational and capital expenditure, by vote.

(b) Service delivery targets and performance indicators for each quarter.

In terms of National Treasury's Circular No.13 the SDBIP must provide a picture of service delivery areas, budget allocations and enable monitoring and evaluation. It specifically requires the SDBIP to include:

- Monthly projections of revenue to be collected for each source;
- Monthly projections of expenditure (operating and capital) and revenue for each vote;
- Quarterly projections of service delivery targets and performance indicators for each vote;
- Information for expenditure and delivery; and a
- Detailed capital works plan.

In terms of sections 69(3) (a) and (b) of the MFMA the accounting officer of a municipality must submit to the mayor within 14 days after the approval of an annual budget, a draft SDBIP for the budget year and drafts of the annual performance agreements as required in terms of section 57(1) (b) of the Municipal Systems Act (MSA) for the municipal manager and all senior managers. Furthermore, according to section 53(1) (c) (ii) and (iii) of the MFMA, the Executive Mayor is expected to approve the SDBIP within 28 days after the approval of the budget.

This coincides with the need to table at Council, drafts of the annual performance agreements for the municipal manager and all senior managers as required in terms of section 57(1) (b) of the MSA.

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The process leading to the draft Budget, IDP and business plans, which have an important bearing on the finalization of the SDBIP, includes the following elements:

- Departmental operational plans/departmental SDBIPs. These departmental SDBIPs provide the detailed plans and targets according to which the departments' performance will be monitored.
- The departmental SDBIP's/operational plans contain performance plans of line managers. The performance plans were formulated in terms of the IDP sector plans and the operational mandates relevant to each department. The performance plans form the basis for the signing of the annual performance agreements of the municipal manager and senior managers. The SDBIP represents the key performance targets as captured across core departments.

The structure of the FBDM's 2025/26 SDBIP in the table below considers the pertinent legal requirements:

SECTION	DESCRIPTION
Introduction	<ul style="list-style-type: none"> • Legislative description of the SDBIP • Components of the SDBIP
Capital Works Plan	<ul style="list-style-type: none"> • Three-year capital works plan • Spatial Development Framework • A list of key capital projects to be implemented in the budget year broken down according to municipalities
High level Service Delivery Breakdown	<ul style="list-style-type: none"> • Municipal score card showing KPI's and targets
Budget Implementation Plan for 2025/26	<ul style="list-style-type: none"> • Monthly projections of revenue to be collected by source • Monthly projections of expenditure of operating, and revenue for each vote • Monthly projection of capital by vote
Conclusion	<ul style="list-style-type: none"> • SDBIP as significant monitoring tool

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The budget implementation section of the SDBIP is categorised in terms of votes as prescribed by the MFMA. In the case of the FBDM, votes indicate a budget allocation for core administration.

- Executive and Council
- Budget and Treasury
- Corporate Services
- Planning and Development
- Project Management and Advisory Services

2. CAPITAL WORKS PLAN

The capital budget of FBDM is focused on own capital expenditure needs such as computer equipment, upgrading of buildings, etc. and not so much on infrastructure services.

2.1 Three-Year Capital Projects

The table below outlines the medium-term capital budget of the FBDM. Total capital amounts to R3.9m.

DRAFT SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2025-2026

Vote Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand	1										
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 1 - EXECUTIVE AND COUNCIL		-	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-	-
Vote 3 - BUDGET AND TREASURY		-	-	-	-	-	-	-	-	-	-
Vote 4 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 5 - PLANNING AND DEVELOPMENT		-	-	-	-	-	-	-	-	-	-
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	-	-	-	-	-	-	-	-	-	-
Single-year expenditure to be appropriated	2										
Vote 1 - EXECUTIVE AND COUNCIL		-	45	-	20	-	-	45	-	-	-
Vote 2 - MUNICIPAL MANAGER		20	13	55	279	279	279	88	194	40	-
Vote 3 - BUDGET AND TREASURY		2 866	(1 381)	1 976	7 584	1 584	1 584	3 461	2 023	2 550	2 250
Vote 4 - CORPORATE SERVICES		1 508	3 267	2 032	1 920	1 965	1 965	6 807	1 733	-	1 100
Vote 5 - PLANNING AND DEVELOPMENT		759	(695)	31	914	914	914	95	45	-	-
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		5 153	1 248	4 094	10 717	4 742	4 742	10 495	3 995	2 590	3 350
Total Capital Expenditure - Vote		5 153	1 248	4 094	10 717	4 742	4 742	10 495	3 995	2 590	3 350

2.2 Spatial Development Framework

A summary of the Spatial Development Framework (SDF) has been provided herewith. It highlights background to the SDF, the main issues identified by the SDF and objectives, strategies and projects formulated to address these spatial challenges.

Municipalities are required by the provisions of Section 26(e) of the Municipal Systems Act 2000 to prepare and adopt a SDF for their municipal area as part of the Integrated Development Plan. The objectives of SDF are clearly articulated under Section 4 of the Local

Government: Municipal Planning and Performance Management Regulations 2001 and Section 18 of the Spatial Planning and Land Use Management Act 16 of 2013. The Spatial Planning and Land Use Act 16 of 2013 is the legislation and government policy that give municipalities the responsibility of preparing and adopting Spatial Development Frameworks for municipalities.

The Spatial Development Framework (SDF) of Frances Baard District Municipality (FBDM) was reviewed and adopted by Council on the 28 July 2021 and gazetted on the 9th of August 2021.

2.3 Spatial Planning Issues

One of the principal objectives of SDF is the promotion of sustainable human settlement development. However, there are a number of factors in the FBDM region that pose to undermine the sustainable development of the region, namely: -

- Population increase: All the municipalities in the district are experiencing an increase in population; The Sol Plaatje Local Municipality increased the most, in terms of population, with an average annual growth rate of 2.0%, the Magareng Local Municipality had the second highest growth in terms of its population, with an average annual growth Sol plaatje LM 2.00% Dikgatlong LM 1.61% Magareng LM 1.72% Phokwane LM 1.17% Frances Baard DM 1.80% AVERAGE ANNUAL GROWTH (%) 16 rate of 1.7%. The Phokwane Local Municipality had the lowest average annual growth rate of 1.17% relative to the other within the Frances Baard District Municipality.
- Dilapidated and obsolete infrastructure within the district.
- The urban settlements in the district are not integrated, compact and densified which creates sprawling and expensive to provide bulk services.
- Gradual spatial restructuring to prioritise highly competitive economic sectors in the district such as agriculture, manufacturing, tourism, and mining.
- Lack of the developments that are nodal, transit and pedestrian oriented.
- Poor local land management problems, caused by poor agricultural practices and mining.
- Mines are poorly rehabilitated as evidenced by various open quarries and pits in the FBDM region.

DRAFT SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2025-2026

- Local Municipalities lacks resources and are embedded with weak institutional capacity to implement and enforce the approve plans such as Land Use Scheme and Spatial Development Frameworks (SDF's).
- Lack of the diversification of the district economy.
- Local Municipalities gradually update the change in the land use rights or zones, which lead to the mismatch of the deed's information and land use on the ground.
- Growing demand on bulk services due to population increase.

2.4 Capital Projects to category B municipalities for 2025/26

Circular 13 of the MFMA calls for the provision of detailed capital works plans to ensure sufficient detail to measure and monitor delivery of infrastructure projects. It must be appreciated that the breakdown of the capital works plan, is helpful in terms of showing the spread of FBDM's intervention in its provision of services.

This section provides a breakdown of capital expenditure across the FBDM. The capital projects for 2025/26 are broken down according to category B municipalities in the District.

Description	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<u>OPERATIONAL: O&M</u>									
<i>Dikgatlong Municipality (NC092)</i>	3 300	2 800	1 800	2 500	3 500	3 500	2 500	-	-
<i>Magareng Municipality (NC093)</i>	4 603	3 305	3 053	2 500	2 500	2 500	2 500	-	-
<i>Phokwane Municipality (NC094)</i>	2 631	2 800	2 499	2 500	3 500	3 500	-	-	-
<i>Sol Plaatje Municipality (NC091)</i>	2 700	2 800	2 800	2 500	5 500	5 500	2 500	-	-
<u>CAPITAL</u>									
<i>(NC092) Dikgatlong Municipality</i>	3 500	3 500	5 500	-	2 000	2 000	-	-	-
<i>(NC093) Magareng Municipality</i>	3 696	1 500	4 745	-	2 000	2 000	2 500	-	-
<i>(NC094) Phokwane Municipality</i>	3 500	4 647	7 300	-	2 000	2 000	-	-	-
<i>(NC091) Sol Plaatje Municipality</i>	3 500	-	6 000	-	-	-	-	-	-
Total Operational and Capital	27 430	21 352	33 698	10 000	21 000	21 000	10 000	-	-

3. HIGH-LEVEL SERVICE DELIVERY BREAKDOWN

The FBDM is required in terms of the SDBIP, to provide non-financial measurable performance objectives in the form of service delivery targets and other performance indicators. Service delivery targets relate to the level and standard of services being provided to the community. It also includes targets for the reductions in backlogs of basic services according to Circular 13 of the MFMA. The SDBIP provides high level but condensed public information on service delivery to all stakeholders within and outside the district.

The SDBIP is conceptualized as a layered plan dealing with consolidated service targets and in-year deadlines and linking such targets and deadlines to top management. The Municipal Score Card represents a consolidation of all the FBDM detailed service delivery targets and performance indicators as captured in the operational plans, the performance plans and score cards of the managers in the various departments of the municipality.

In terms of the objectives, strategies and projects as listed in the IDP and the budget, Frances Baard District Municipality commits itself as follows:

3.1 MUNICIPAL STRATEGIC OBJECTIVES:

1. To provide sustainable municipal services in the district;
2. To implement municipal institutional development and transformation in the district;
3. To promote local economic development in the district;
4. To promote municipal financial viability and management in the district; and
5. To promote and implement good democratic governance and public participation in the district.

DRAFT SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2025-2026

3.2 FBDM PERFORMANCE PLAN / OPERATIONAL PLAN / SCORE CARD - 2025/26 Financial Year:

FBDM PERFORMANCE PLAN / SCORE-CARD - 2025/2026											
KEY PERFORMANCE AREA (KPA)	IDP OBJECTIVES	KEY PERFORMANCE INDICATORS (KPIs)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections				
			30/06/2025	2025/2026	Unit	PoE	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	
KPA 1: SUSTAINABLE MUNICIPAL INFRASTRUCTURE AND BASIC SERVICE DELIVERY.											
<i>Programme Management and Advisory Services</i>											
1	To assist LMs with infrastructure upgrading, operations and maintenance	1.1	Number of municipalities assisted with the finalisation of prioritised project lists to guide the upgrading, operations and maintenance of infrastructure in the district	Infrastructure needs list of LMs for 2025/26	4x Project lists from the LMs for 2026/27	Project lists	List of projects from LMs	-	-	-	4
		1.2	Amount spent on support for operations and maintenance of infrastructure in the LMs (O&M)	Spent R9 555 000.00 of the allocated budget	Total spending of annual allocated budget R7 500 000.00	Amount spent (R)	Quarterly reports	-	R2 500 000.00	R2 500 000.00	R2 500 000.00
		1.3	Number of monitoring reports developed to support with infrastructure operations and maintenance in the LMs	Monitoring reports	4 Monitoring reports	Number of monitoring reports	4x Reports	1	1	1	1
2	To create job opportunities for the unemployed through the promotion of EPWP principles	2.1	Number of Full-Time Equivalents (FTEs) created as per DORA	17 FTEs created in 2024/25	17 FTEs	Number of FTEs created	Quarterly reports	4	4	4	5
3	To support improved infrastructure planning in the district	3.1	Percentage progress on the implementation of the RRAMS project to support improved infrastructure planning in the LMs as per the annual business plan	100% Implemented business plan	100% Implementation of the approved business plan	% Progress on implementation	Quarterly reports	100%	100%	100%	100%
4	To support the provision of potable water, sanitation facilities, electricity and streets and storm water households in the district	4.1	Amount spent on support for capital infrastructure projects in the LMs	Spent R23 545 000.00 of the allocated budget	Total spending of annual allocated budget R2 500 000.00	Amount spent (R)	Quarterly Reports	-	-	-	R2 500 000.00
		4.2	Number of monitoring reports developed to support with capital infrastructure projects in the LMs	4x Monitoring reports	2 Monitoring reports submitted to Council	Number of monitoring reports submitted	2x Reports	-	-	1	1
5	To implement Energy Efficiency and Demand Side Management (EEDSM) initiatives within municipal infrastructure in order to reduce electricity consumption and improve energy efficiency	5.1	Percentage implementation of the EEDSM project as per the annual business plan	0	100% Implementation of the business plan	% Progress on implementation	Quarterly reports	100%	100%	100%	100%
Housing Unit											
5	To facilitate the reduction of the Housing backlog	5.1	Number of Human Settlement sector-plans reviewed	Sector plans reviewed	4x Sector plans reviewed	Number of sector plans reviewed	Draft sector plans	-	-	-	4
		5.2	Number of progress reports for the facilitation of the subsidy application process	4x Progress Reports	4x Progress reports	Number of reports	4x Reports	1	1	1	1
6	Monitoring of human settlements development in 3 LMs	6.1	Number of accreditation reports submitted to COGHSTA and National Department of Human Settlements	16x Reports	16x reports	Number of reports	Monthly & Quarterly Reports	4	4	4	4

DRAFT SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2025-2026

FBDM PERFORMANCE PLAN / SCORE-CARD - 2025/2026											
KEY PERFORMANCE AREA (KPAs)			KEY PERFORMANCE INDICATORS (KPIs)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections			
IDP OBJECTIVES				30/06/2025	2025/2026	Unit	PoE	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.
KPA 2: LOCAL ECONOMIC DEVELOPMENT (LED)											
Local Economic Development Unit											
7	<i>To support the development of a diverse and innovation driven local economies</i>	7.1	Number of programmes completed aimed at the diversification of the district economy	1x Programme Implemented	2x Programmes	Number of programmes completed	Quarterly Reports	-	-	1	1
8	<i>To support the development of learning and skilful economies</i>	8.1	Number of programmes completed aimed at developing learning and skilful economies	1x Programme Implemented	2x Programmes	Number of programmes completed	Quarterly Reports	-	1	-	1
9	<i>To facilitate the development and support of enterprises</i>	9.1	Number of programmes completed aimed at developing enterprises	80% Completion	2x Programmes	Number of programmes completed	Quarterly Reports	1	-	-	1
10	<i>To facilitate the development of inclusive local economies</i>	10.1	Number of evaluations conducted aimed at developing inclusive economies	4x Evaluations conducted	4x Evaluations	Number of evaluations	Quarterly Reports	-	-	2	2
Tourism Unit											
11	<i>To promote tourism in the Frances Baard District</i>	11.1	Number of programmes completed aimed at upgrading, restoration and promoting tourist attractions	5x Implemented planned programmes	6x Programmes	Number of programmes completed	Quarterly Reports	1	3	1	1
		11.2	Percentage implementation of annual action plan to facilitate strategic partnerships and participation of tourism role players	100% Implemented action plan	100% Implementation of the action plan	% Implementation	Quarterly Reports	100%	100%	100%	100%

DRAFT SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2025-2026

FBDM PERFORMANCE PLAN / SCORE-CARD - 2025/2026											
KEY PERFORMANCE AREA (KPA)	IDP OBJECTIVES	KEY PERFORMANCE INDICATORS (KPIs)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections				
			30/06/2025	2025/2026	Unit	PoE	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	
KPA 3: INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION.											
Environmental Health Management											
12	To monitor and enforce national environmental health norms and standards in the Frances Baard district	12.1	Percentage Implementation of municipal health by-laws	0	100% Implementation of by-laws	Percentage implementation	Monthly reports	-	-	-	100%
		12.2	Number of water samples collected and analysed to monitor water quality	480 water samples collected and analysed	480 samples collected	Number of samples collected and analysed	Monthly reports	120	120	120	120
		12.3	Number of inspections at food premises to determine food safety	700 Inspections at food premises	756 inspections completed	Number of inspections conducted	Monthly reports	189	189	189	189
		12.4	Number of surface swabs collected for analyses for diseases and other health risks	180 Surface swabs collected to analyse	180 swabs collected	Number of surface swabs collected & analysed	Quarterly reports	45	45	45	45
		12.5	Number of food handlers trained on environmental health requirements	420 Food handlers trained	420 food handlers trained	Number of food handlers trained	Monthly reports	105	105	105	105
		12.6	Number of inspections conducted at non-food premises to determine health safety	364 Inspections conducted at non-food	392 inspections	Number of inspections conducted	Monthly reports	98	98	98	98
		12.7	Percentage progress on the development of the environmental health tariff policy	0	Developed policy	Percentage implementation	Quarterly reports	-	-	100%	-
13	To implement and monitor environmental planning and management in the Frances Baard district	13.1	Number of awareness campaigns conducted	84 Awareness campaigns implemented	84 awareness campaigns implemented	Number of campaigns implemented	Monthly reports	21	21	21	21
		13.2	Number of environmental calendar days celebrated	7 Environmental calendar days celebrated	7 environmental calendar days celebrated	Number of days celebrated	Quarterly reports	3	2	1	1
		13.3	Number of atmospheric emissions inventory updates performed	4 Atmospheric emissions inventory updates	4 updates performed	Number of updates performed	Quarterly reports	1	1	1	1
		13.4	Number of ambient air quality monitoring reports	3 Ambient air quality monitoring reports	4 monitoring reports	Number of reports	Quarterly reports	1	1	1	1
		13.5	Percentage implementation of the climate change project	0	Implemented climate change project	Percentage implementation	Quarterly reports	100%	100%	-	-

DRAFT SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2025-2026

FBDM PERFORMANCE PLAN / SCORE-CARD - 2025/2026											
	KEY PERFORMANCE AREA (KPA)		KEY PERFORMANCE INDICATORS (KPIs)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections			
	IDP OBJECTIVES			30/06/2025	2025/2026	Unit	PoE	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.
KPA 3: INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION continued...											
Disaster Management											
14	To support 3 Local Municipalities by creating institutional capacity for disaster management	14.1	Number of volunteers trained in Disaster risk management	20x Volunteers trained	20 volunteers trained	Number of volunteers trained	Quarterly reports	-	-	20	-
15	To reduce risks and build resilience for all communities within the district	15.1	Number of awareness programmes conducted within the district	6x Awareness programmes	4x awareness programmes	Number of awareness programmes	Quarterly reports	1	1	1	1
16	To assist local municipalities by implementing response and recovery mechanisms as per national disaster management framework	16.1	Percentage response to requests on disastrous incidents in the local municipalities.	100% Response	100% response to all requests received	% Assistance	Quarterly reports	100%	100%	100%	100%
17	To develop institutional capacity and acquire resources for firefighting services for 3 local municipalities in the district	17.1	Percentage securing and maintenance of firefighting equipment for 3x LMs	70% Maintained fire fighting equipment	100% maintenance	% Maintenance	Monthly reports	100%	100%	100%	100%
18	To safeguard Councils assets by continuously maintaining and upgrading physical security systems	18.1	Percentage implementation of the security maintenance agreements	88% Maintained	100% Implementation	% progress	Monthly reports	100%	100%	100%	100%
Human Resource Management											
19	To comply with legislative requirements relating to human resource management and development	19.1	Percentage compliance with HRM &D reporting requirements	100% Implementation	100% Implementation of HR Development & Management	% Implementation	Quarterly reports	100%	100%	100%	100%
20	To provide HR management and development support to LMs	20.1	Percentage implementation of the annual HR support plan	100% Support provided	100%	% support	Quarterly reports	-	100%	-	100%
Records Management and Office support											
21	To comply with the Provincial Archives Act at Frances Baard District Municipality and support LMs towards compliance	21.1	Percentage implementation of the annual records management and advisory plan	100% Implemented plan	100% Implementation of the plan	% Implementation	Quarterly reports	100%	100%	100%	100%
		21.2	Percentage implementation of the annual records management and advisory support plan	100% Implemented plan	100% support	% Support	Quarterly reports	100%	100%	100%	100%
22	To provide effective and efficient office support functions	22.1	Percentage implementation of the office support plan	100% Implemented plan	100%	% Implementation	Quarterly reports	100%	100%	100%	100%
23	To provide effective and cost efficient office support services	23.1	Percentage maintenance of the municipal building	100% Maintained	100% maintenance	% Maintenance	Quarterly reports	100%	100%	100%	100%

DRAFT SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2025-2026

FBDM PERFORMANCE PLAN / SCORE-CARD - 2025/2026											
KEY PERFORMANCE AREA (KPA)			KEY PERFORMANCE INDICATORS (KPIs)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections			
IDP OBJECTIVES				30/06/2025	2025/2026	Unit	PoE	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.
KPA 3: INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION continued..											
<i>Information Communication Technology (ICT)</i>											
24	To upgrade obsolete ICT infrastructure and implement agile ICT solutions within the district.	24.1	Percentage upgrading of ICT infrastructure and implementation of ICT solutions	83% Implemented	100% Upgrading & implementation of ICT systems	% Upgrading & Implementation	Quarterly reports	100%	100%	100%	100%
25	To provide technical support to three local municipalities.	25.1	Percentage implementation of the annual support plan	100%	100% implementation	% Implementation	Quarterly reports	100%	100%	100%	100%
<i>Integrated Development Planning (IDP)</i>											
26	To develop and review the district municipality's IDP in compliance with legislation	26.1	Percentage development and review of the district IDP	Adopted 2025/26 IDP	Adopted 2026/27 district IDP	% Progress	Quarterly reports	100%	100%	100%	100%
27	To support the local municipalities in the preparation and review of their IDPs	27.1	Percentage implementation of the annual support plan	100% Support provided	100% implementation of the 2025/26 support plan	% Progress	Quarterly Reports	100%	100%	100%	100%
<i>Performance Management System (PMS)</i>											
28	To maintain a functional performance management system in FBDM	28.1	Percentage compliance on PMS in FBDM	100% Compliance	100% Implementation of the annual plan	% Implementation	Quarterly reports	100%	100%	100%	100%
29	To provide assistance & support local municipalities with performance management in the district	29.1	Percentage implementation of the annual support plan	100% Support provided	100% implementation of the annual support plan	% Progress	Quarterly reports	100%	-	-	100%
<i>Geographic Information System</i>											
30	To promote the use of GIS as a tool in the district	30.1	Percentage access and maintenance of GIS in the district	100% Access & Maintenance	Land Audit	% Progress	Quarterly reports	100%	100%	100%	100%
<i>Spatial Planning</i>											
31	To facilitate the development of urban and rural areas in accordance with the relevant legislation	31.1	Percentage of land development applications received from LMs processed	100% Processed applications	100% Processed applications received	% Progress	Quarterly reports	100%	100%	100%	100%
		31.2	Percentage development of a Nodal Plan for Phokwane LM	0	% Development	% Progress	Quarterly reports	100%	100%	100%	100%
		31.3	Percentage progress on the development of a Precinct Plan for Magareng LM	86% Developed precinct plan for Magareng LM	% Development of a precinct plan	% Progress	Quarterly reports	100%	-	-	100%

DRAFT SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2025-2026

FBDM PERFORMANCE PLAN / SCORE-CARD - 2025/2026											
KEY PERFORMANCE AREA (KPA)	IDP OBJECTIVES	KEY PERFORMANCE INDICATORS (KPIs)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections				
			30/06/2025	2025/2026	Unit	PoE	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	
KPA 4: GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
<i>Communication and Media</i>											
32	To keep the public informed on government activities in the district	32.1	Percentage implementation of an annual action plan	100% Implemented plan	100% implementation of the action plan	% Progress on implementation of action plan	Quarterly reports	100%	100%	100%	100%
33	To improve internal communication through the implementation of the internal communication plan	33.1	Percentage implementation of the internal communication plan	100% Implemented plan	100% implementation of 2025/26 communication plan	% Implementation of the communication plan	Quarterly reports	100%	100%	100%	100%
<i>Risk Management</i>											
34	To manage risk activities in FBDM and two Local Municipalities	34.1	Percentage implementation of the risk management plan for FBDM, MLM & DLM	100% Risk implementation plan	100% Implementation	% Implementation of plan	Quarterly reports	100%	100%	100%	100%
35	To prevent and manage fraud and corruption in FBDM and two Local Municipalities	35.1	Percentage implementation of a fraud management plan for FBDM, MLM & DLM	100% Fraud implementation plan	100% Implementation	% Implementation of plan	Quarterly reports	100%	100%	100%	100%
<i>Internal Audit</i>											
36	To evaluate the adequacy and effectiveness of control processes and assessment of compliance with legislation in FBDM and 2 LMs	36.1	Percentage implementation of the annual audit plans (FBDM,DLM and MLM)	100% Implemented audit plans	100% Implementation of the audit plans	% Implementation	Quarterly reports	100%	100%	100%	100%
<i>Legal and Compliance Services</i>											
37	Provision of legal services to FBDM and assistance to local municipalities upon request	37.1	Percentage provision of legal advisory and compliance services in the district	100% compliance	100%	% Compliance	Litigation register	100%	100%	100%	100%
38	Provision of sound legal binding contracts in the district	38.1	Percentage provision of legal contract services	100% provision provided	100%	% Provision	Contract register	100%	100%	100%	100%
<i>Council and Committee Services</i>											
39	To ensure an effective and efficient functioning of council and its committees	39.1	Percentage facilitation of council and its committee meetings	95% compliance	100% facilitation of committees and council meetings	% Compliance	Signed agendas and minutes of Council and committee meetings	100%	100%	100%	100%

DRAFT SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2025-2026

FBDM PERFORMANCE PLAN / SCORE-CARD - 2025/2026											
KEY PERFORMANCE AREA (KPA)		KEY PERFORMANCE INDICATORS (KPIs)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections				
IDP OBJECTIVES			30/06/2025	2025/2026	Unit	PoE	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	
KPA 4: GOOD GOVERNANCE AND PUBLIC PARTICIPATION continued...											
<i>Youth Services</i>											
40	To facilitate and coordinate youth development in the district	40.1	Number of stakeholders engagement platforms facilitated	1 stakeholder engagement facilitated	4 Platforms	Number of platforms	Quarterly Reports	1	1	1	1
		40.2	Percentage coordination of youth development programmes	0	100% Coordination	% Progress	Quarterly Reports	100%	100%	100%	100%
<i>Special Programmes</i>											
41	To facilitate and coordinate special programmes in the district	41.1	Percentage facilitation and coordination of special programmes in the district	70% completion of programmes	100% Implementation of approved programmes	% Progress	Quarterly Reports	100%	100%	100%	100%
KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT.											
<i>Budget and Treasury</i>											
42	To ensure compliance to all accounting and legislative reporting requirements	42.1	Percentage compliance to budgeting and reporting requirements	100% Compliance	100%	% Compliance	Monthly and Quarterly reports	100%	100%	100%	100%
43	To ensure sound financial management practices according to National Treasury guidelines	43.1	Percentage implementation of sound financial management (revenue& expenditure)	100% Implementation	100%	% Compliance	Monthly and Quarterly reports	100%	100%	100%	100%
44	To ensure implementation of supply chain management policies and related prescripts	44.1	Percentage compliance with treasury supply chain management system	100% Compliance	100% implementation of the support required	% Compliance	Quarterly reports	100%	100%	100%	100%
45	To provide financial management support to Local Municipalities in the district	45.1	Percentage financial management support provided to LMs	100% Support provided	100%	% Support	Monthly and Quarterly reports	-	-	100%	100%

DRAFT SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2025-2026

4. BUDGET IMPLEMENTATION PLAN FOR 2025/26

In respect of the budget implementation component of the SDBIP, circular 13 requires a breakdown by monthly projections of revenue to be collected for each source and monthly projections of operational and capital expenditure and revenue for each vote.

4.1 Monthly projections of revenue and expenditure by vote

The anticipated revenue for the 2025/26 financial year amounts to R 163,629m and the expenditure amounts to R 178,940m. The table below provides a summary of the monthly projections for revenue and expenditure per vote.

Description	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Revenue by Vote																
Vote 1 - EXECUTIVE AND COUNCIL		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - BUDGET AND TREASURY		12 940	12 940	12 940	12 940	12 940	12 940	12 940	12 940	12 940	12 940	12 940	12 940	155 279	161 404	168 795
Vote 4 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 5 - PLANNING AND DEVELOPMENT		696	696	696	696	696	696	696	696	696	696	696	696	8 350	8 091	8 229
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue by Vote		13 636	13 636	13 636	13 636	13 636	13 636	13 636	13 636	13 636	13 636	13 636	13 636	163 629	169 495	177 024
Expenditure by Vote to be appropriated																
Vote 1 - EXECUTIVE AND COUNCIL		1 288	1 288	1 288	1 288	1 288	1 288	1 288	1 288	1 288	1 288	1 288	1 288	15 457	15 457	15 457
Vote 2 - MUNICIPAL MANAGER		1 954	1 954	1 954	1 954	1 954	1 954	1 954	1 954	1 954	1 954	1 954	1 954	23 454	24 572	25 373
Vote 3 - BUDGET AND TREASURY		2 345	2 345	2 345	2 345	2 345	2 345	2 345	2 345	2 345	2 345	2 345	2 345	28 136	27 245	27 914
Vote 4 - CORPORATE SERVICES		5 236	5 236	5 236	5 236	5 236	5 236	5 236	5 236	5 236	5 236	5 236	5 236	62 834	62 843	64 651
Vote 5 - PLANNING AND DEVELOPMENT		3 789	3 789	3 789	3 789	3 789	3 789	3 789	3 789	3 789	3 789	3 789	3 789	45 467	38 142	37 886
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		299	299	299	299	299	299	299	299	299	299	299	299	3 591	3 667	3 747
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure by Vote		14 912	14 912	14 912	14 912	14 912	14 912	14 912	14 912	14 912	14 912	14 912	14 912	178 940	171 926	175 028

DRAFT SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2025-2026

4.2 Monthly projections: Capital expenditure by vote

The FBDM envisages a spending of R3.9m on the capital budget for 2025/26 financial year. The capital budget will be funded from surplus cash. This is followed by monthly projections for the 2025/26 financial year for each vote.

Description	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28	
R thousand																	
Multi-year expenditure to be appropriated	1																
Vote 1 - EXECUTIVE AND COUNCIL		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - BUDGET AND TREASURY		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 5 - PLANNING AND DEVELOPMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Single-year expenditure to be appropriated																	
Vote 1 - EXECUTIVE AND COUNCIL		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL MANAGER		16	16	16	16	16	16	16	16	16	16	16	16	16	194	40	-
Vote 3 - BUDGET AND TREASURY		169	169	169	169	169	169	169	169	169	169	169	169	169	2 023	2 550	2 250
Vote 4 - CORPORATE SERVICES		144	144	144	144	144	144	144	144	144	144	144	144	144	1 733	-	1 100
Vote 5 - PLANNING AND DEVELOPMENT		4	4	4	4	4	4	4	4	4	4	4	4	4	45	-	-
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	2	333	333	333	333	333	333	333	333	333	333	333	333	3 995	2 590	3 350	
Total Capital Expenditure	2	333	333	333	333	333	333	333	333	333	333	333	333	3 995	2 590	3 350	

DRAFT SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2025-2026

4.3 Monthly projections: Revenue by source

Description	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Revenue																
Exchange Revenue																
Service charges - Electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Water		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Goods and Rendering of Services		7	7	7	7	7	7	7	7	7	7	7	80	84	88	
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets		844	844	844	844	844	844	844	844	844	844	844	10 130	10 637	11 168	
Dividends		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		13	13	13	13	13	13	13	13	13	13	13	150	158	165	
Licence and permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Special rating levies		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non-Exchange Revenue																
Property rates		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences or permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational		12 772	12 772	12 772	12 772	12 772	12 772	12 772	12 772	12 772	12 772	12 772	153 269	158 617	165 602	
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fuel Levy		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and cont)		13 636	13 636	13 636	13 636	13 636	13 636	13 636	13 636	13 636	13 636	13 636	163 629	169 495	177 024	

5. CONCLUSION

The SDBIP is a significant intervention tool in the strengthening of democratic governance in the local sphere of government. The SDBIP prescribes that the FBDM's annual targets be provided in order to assist with implementation and monitoring. Regular reviews would compare targets with actual outcomes and revise future targets as necessary.

The SDBIP monitoring of actual revenue targets and spending against the budget will be reported monthly in terms of section 71 of the MFMA. In terms of section 71 of the MFMA, the accounting officer must not later than ten days after the last working day of each month, submit to the Executive Mayor and the relevant provincial treasury a statement on the state of the municipalities' budget, reflecting the following:

- Actual revenue, per revenue source;
- Actual borrowings;
- Actual expenditure, per vote;
- Actual capital expenditure, per vote;
- The amount of any allocations received;

And explanation of:

- Any material variances from what the municipality have projected on revenue by source, and from the municipality's expenditure projections per vote;
- Any material variances from the service delivery and budget implementation plan and;
- Any remedial or corrective steps taken or to be taken to ensure that projected revenue and expenditure remain within the municipality's approved budget.

The SDBIP therefore provides an excellent basis for the councilors of the FBDM to monitor the implementation of service delivery programmes and initiatives across the district. The score card in the SDBIP presents a clear mandate to councilors in terms of playing their oversight function. Regular reports are presented to the section 79 committees in terms of the commitments made in the departmental/unit operational plans.

Administratively, the SDBIP facilitates proper monitoring of performance by senior management and the municipal manager against set targets. The municipal manager's commitments as indicated in the score card will enable the Executive Mayor and the Mayoral Committee to monitor the progress of FBDM in terms of implementing programmes and initiatives in the district. Similarly, the municipal manager is being provided with a tool to ensure accountability for all the key performance indicators in the score card of the municipality.

DRAFT SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2025-2026

SUBMITTED BY:

DATE: _____

Municipal Manager

APPROVED BY:

DATE: _____

Executive Mayor

***SERVICE DELIVERY
STANDARDS***

Frances Baard District Municipality (DC09) - Draft Schedule of Service Delivery Standards

Standard	Description	Service Level
Solid Waste Removal		
Premise based removal (Residential Frequency)		
Premise based removal (Business Frequency)		
Bulk Removal (Frequency)		
Removal Bags provided(Yes/No)		
Garden refuse removal Included (Yes/No)		
Street Cleaning Frequency in CBD		
Street Cleaning Frequency in areas excluding CBD		
How soon are public areas cleaned after events (24hours/48hours/longer)		
Clearing of illegal dumping (24hours/48hours/longer)		
Recycling or environmentally friendly practices(Yes/No)		
Licenced landfill site(Yes/No)		
Water Service		
Water Quality rating (Blue/Green/Brown/N0 drop)		
Is free water available to all? (All/only to the indigent consumers)		
Frequency of meter reading? (per month, per year)		
Are estimated consumption calculated on actual consumption over (two month's/three month's/longer period)		
On average for how long does the municipality use estimates before reverting back to actual readings? (months)		
Duration (hours) before availability of water is restored in cases of service interruption (complete the sub questions)		
One service connection affected (number of hours)		
Up to 5 service connection affected (number of hours)		
Up to 20 service connection affected (number of hours)		
Feeder pipe larger than 800mm (number of hours)		
What is the average minimum water flow in your municipality?		
Do you practice any environmental or scarce resource protection activities as part of your operations? (Yes/No)		
How long does it take to replace faulty water meters? (days)		
Do you have a cathodic protection system in place that is operational at this stage? (Yes/No)		
Electricity Service		
What is your electricity availability percentage on average per month?		
Do your municipality have a ripple control in place that is operational? (Yes/No)		
How much do you estimate is the cost saving in utilizing the ripple control system?		
What is the frequency of meters being read? (per month, per year)		
Are estimated consumption calculated at consumption over (two month's/three month's/longer period)		N/A
On average for how long does the municipality use estimates before reverting back to actual readings? (months)		
Duration before availability of electricity is restored in cases of breakages (immediately/one day/two days/longer)		
Are accounts normally calculated on actual readings? (Yes/no)		
Do you practice any environmental or scarce resource protection activities as part of your operations? (Yes/No)		
How long does it take to replace faulty meters? (days)		
Do you have a plan to prevent illegal connections and prevention of electricity theft? (Yes/No)		
How effective is the action plan in curbing line losses? (Good/Bad)		
How soon does the municipality provide a quotation to a customer upon a written request? (days)		
How long does the municipality takes to provide electricity service where existing infrastructure can be used? (working days)		
How long does the municipality takes to provide electricity service for low voltage users where network extension is not required? (working days)		
How long does the municipality takes to provide electricity service for high voltage users where network extension is not required? (working days)		
Sewerage Service		
Are your purification system effective enough to put water back in to the system after purification?		
To what extend do you subsidize your indigent consumers?		
How long does it take to restore sewerage breakages on average		
Severe overflow? (hours)		
Sewer blocked pipes: Large pipes? (Hours)		
Sewer blocked pipes: Small pipes? (Hours)		
Spillage clean-up? (hours)		
Replacement of manhole covers? (Hours)		
Road Infrastructure Services		
Time taken to repair a single pothole on a major road? (Hours)		
Time taken to repair a single pothole on a minor road? (Hours)		
Time taken to repair a road following an open trench service crossing? (Hours)		
Time taken to repair walkways? (Hours)		
Property valuations		
How long does it take on average from completion to the first account being issued? (one month/three months or longer)		
Do you have any special rating properties? (Yes/No)		

Standard	Description	Service Level
Financial Management		
Is there any change in the situation of unauthorised and wasteful expenditure over time? (Decrease/Increase)	No	The UIFW of the municipality has reduced during the 2023/24 financial year.
Are the financial statement outsourced? (Yes/No)	No	
Are there Council adopted business process structuring the flow and management of documentation feeding to Trial Balance?	Yes	
How long does it take for a Tax Invoice to be paid from the date it has been received?	Within 30 days of Invoice	
Is there advance planning from SCM unit linking all departmental plans quarterly and annually including for the next two to three years procurement plans?		There is a procurement plan in place, but it is only compiled annually after the budget has been approved and before the commencement of the new financial year.
Administration		
Reaction time on enquiries and requests?		
Time to respond to a verbal customer enquiry or request? (working days)		
Time to respond to a written customer enquiry or request? (working days)		
Time to resolve a customer enquiry or request? (working days)		
What percentage of calls are not answered? (5%,10% or more)		
How long does it take to respond to voice mails? (hours)		
Does the municipality have control over locked enquiries? (Yes/No)		
Is there a reduction in the number of complaints or not? (Yes/No)		
How long does it take to open an account to a new customer? (1 day/ 2 days/ a week or longer)		
How many times does SCM Unit, CFO's Unit and Technical unit sit to review and resolve SCM process delays other than normal monthly management meetings?		N/A
Community safety and licensing services		
How long does it take to register a vehicle? (minutes)		
How long does it take to renew a vehicle license? (minutes)		
How long does it take to issue a duplicate registration certificate vehicle? (minutes)		
How long does it take to de-register a vehicle? (minutes)		
How long does it take to renew a drivers license? (minutes)		
What is the average reaction time of the fire service to an incident? (minutes)		
What is the average reaction time of the ambulance service to an incident in the urban area? (minutes)		
What is the average reaction time of the ambulance service to an incident in the rural area? (minutes)		
Economic development		
How many economic development projects does the municipality drive?	8	
How many economic development programme are deemed to be catalytic in creating an enabling environment to unlock key economic growth projects?	5	
What percentage of the projects have created sustainable job security?	10%	
Does the municipality have any incentive plans in place to create an conducive environment for economic development? (Yes/No)	Yes	
Building control		
Approval of Building Plans	Within a month	
Other Service delivery and communication		
Is a information package handed to the new customer? (Yes/No)		N/A
Does the municipality have training or information sessions to inform the community? (Yes/No)		
Are customers treated in a professional and humanly manner? (Yes/No)		