

FRANCES BAARD DISTRICT MUNICIPALITY



DRAFT BUDGET

2024/2025

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MAYORAL BUDGET SPEECH

EXECUTIVE SUMMARY

ANNUAL DRAFT BUDGET FOR THE FINANCIAL YEAR ENDING 30 JUNE 2025

INTRODUCTION

The budget for the 2024/25 financial year has been drawn up in terms of chapter 4 of the Municipal Finance Management Act no.56 of 2003 (MFMA) and the Municipal Systems Act no. 32 of 2000 (MSA) on matters specifically related to the budget as well as direction from National Treasury on policy guidelines (MFMA Circulars).

The annual draft budget in respect of the 2024/25 financial year is prepared according to the approved IDP / Budget Process Plan and consists of the following six processes:

- ***Planning:*** - Schedule key dates, establish consultation forums, review previous processes. The Executive Mayor has during July 2023 month, tabled a time schedule outlining key deadlines for reviewing the IDP, preparation, tabling and approval of the budget.
- ***Strategizing:-*** Review IDP; Set service delivery objectives (3 years); Consider local, provincial and national issues; Consider previous and current year performances; Consider economic and demographic trends; Review policies and consult on tariffs.
- ***Preparing:*** - Prepare budget, revenue and expenditure projections; Draft and amend policies; Consider local, provincial and national priorities.
- ***Tabling:*** - Table draft budget (*90 days prior to new financial year*), IDP & Budget related policies; Consult and consider formal responses from local, provincial and national.
- ***Approving:*** - Council considers approval of the budget and related policies 30 days prior to new financial year.
- ***Finalising:*** - Publish approved Service Delivery and Budget Implementation Plan (SDBIP) as well as Annual Performance agreements and key indicators.

1. OUTCOMES OF CONSULTATIVE PROCESS

After Council's approval of the draft annual budget on 27 March 2024, the following consultation processes and meetings in terms of section 23 of the MFMA were held or still to be held with identified stakeholders on the contents of the budget as well as on measurable performance indicators for the 2024/25 budget year:

- IDP / Budget Strategic Session;
- Workshop with Council;
- Advertisement on a local newspaper ;
- Provincial engagement on the draft budget;

- National Treasury and other sector departments as prescribed by section 23 of the MFMA; and
- Submission of the final IDP and Budget to Council.

2. SITUATIONAL ANALYSIS

2.1 DISTRICT OVERVIEW

The Frances Baard District Municipality is a Category C1 municipality located in the far eastern portion of the Northern Cape Province. It shares its northern borders with the Northwest Province and its eastern border with the Free State Province. The municipality is the smallest district in the Northern Cape, making up only 3% of its geographical area. However, it accommodates the largest proportion of the province's population. The district municipality comprises of four local municipalities namely: Dikgatlong, Magareng, Phokwane and Sol Plaatje. Kimberley, which is where the district municipality is located, is less than 500km away from Johannesburg in the north, less than 1 000km away from Cape Town in the south, and less than 800km away from the Port of Durban in the east. Various commuters pass through the district en-route to Cape Town or Johannesburg via the N12. Being the government and business hub, combined with the constant flow of travelers between Johannesburg and Cape Town, the district and Kimberley holds enormous potential for internal and external investment in the district.

The Frances Baard district is predominantly driven by the agricultural, tourism and mining sectors, with a lot of potential yet unlocked. The climate is favourable for outdoor living with a great number of “sunny” days throughout the year. Two of the largest rivers, the Orange and the Vaal, flow through our district. The region produces quality export fruits and vegetables. The Vaalharts scheme is the largest irrigation scheme in Southern hemisphere, with approximately 32,000ha of land under irrigation. The scheme sees water from a diversion weir in the Vaal River flowing through an 812km long network of canals to water approximately 1250 farming units within the scheme. In the Phokwane municipal area there is scope for secondary industry, like the processing of prime agricultural products. Although predominantly a mining and agricultural region, Frances Baard District Municipality also offers rich experiences in terms of culture and history. The population has been estimated at 434 343 in Census 2022.

The National Spatial Development Framework of 2021 (NSDF) identify the Frances Baard District as a National Transformation Corridor Priority (Northwestern Transformation Corridor) area focusing on a production transition area and rail corridor from Mahikeng via Vryburg and Taung to Kuruman, Postmansburg and Kimberley. Kimberley has also been identified as an urban node under stress. The district is also located in the Arid-Agri innovation area with extensive agricultural activities with

pockets of intensive irrigation farming, mining clusters, renewable energy farms and small compact settlements. Some portions of the district are also located within the National Spatial Development Priority region with the focus on mining. Although the district is well known for its agriculture, tourism and rich history in mining, it is also the capital of the Northern Cape Province and host to various provincial departments and private sector companies.

The main economic sectors of the District are as follows:

- Community Services: 28%;
- Finance: 22%;
- Trade: 15%;
- Transport 12%;
- Mining 10%;
- Agriculture: 4%;
- Manufacturing: 4%;
- Construction 3%; and
- Electricity 2%.

The district was previously known as Diamantveld district municipality, and it was then renamed in honor of Frances Baard in 2001. Geographically the district covers 12,384 square kilometers and account for a total of 3.4% area of the province. FBDM shares its northern boundary with the North West Province and its eastern boundary with the Free State province as illustrated in the maps below.

2.2 DEMOGRAPHIC COMPOSITION

The district has a total population of 434,343 of which 226,239 (52%) are females and 208,104 (48%) are males. Frances Baard District housed 0.7% of South Africa's total population in 2022. Between 2012 and 2022 the population growth averaged 1.77% per annum which is slightly higher than the growth rate of South Africa as a whole (1.47%). Compared to Northern Cape's average annual growth rate (1.59%), the growth rate in Frances Baard's population at 1.77% was very similar than that of the province.

The Sol Plaatje Local Municipality increased the most, in terms of population, with an average annual growth rate of 1.9%, Magareng Local Municipality had the second highest growth in terms of its population, with an average annual growth rate of 1.7%. Phokwane Local Municipality had the lowest average annual growth rate of 1.22% relative to the other within the Frances Baard District.

2.3 ECONOMIC ANALYSIS

The economic state of the Frances Baard District is put into perspective by comparing it on a spatial level with its neighbouring district municipalities. The section will also allude to the economic composition and contribution of the regions within Frances Baard District. The Frances Baard District does not function in isolation from Northern Cape, South Africa and the world and now, more than ever, it is crucial to have reliable information on its economy for effective planning. Information is needed that will empower the municipality to plan and implement policies that will encourage the social development and economic growth of the people and industries in the municipality, respectively.

With a GDP of R 52.1 billion in 2022 (up from R 27.5 billion in 2012), the Frances Baard District contributed 35.21% to the Northern Cape Province GDP of R 148 billion in 2022 increasing in the share of the Northern Cape from 34.75% in 2012. The Frances Baard District contributes 0.79% to the GDP of South Africa which had a total GDP of R 6.63 trillion in 2022 (as measured in nominal or current prices). It's contribution to the national economy stayed similar in importance from 2012 when it contributed 0.77% to South Africa, but it is lower than the peak of 0.79% in 2021.

3. STATUS QUO ASSESSMENT

3.1 BASIC SERVICE DELIVERY

The District Municipality (DM) through the Programme Management and Advisory and the Housing services continues to support the local municipalities, i.e. Sol Plaatje, Dikgatlong, Magareng and Phokwane in infrastructure services and developing human settlements and working towards accelerating the delivery of sustainable human settlements within the district. The DM does not have any functions in direct service delivery but provides support and capacity to the local municipalities.

Below is the SWOT analysis of the district municipality.

STRENGTHS	WEAKNESS
<ul style="list-style-type: none">• Technical capacity• Improvement in stakeholder involvement in the district• Improved spending on the annual FBDM grants allocations for LMs.• Resources (vehicles and equipment)	<ul style="list-style-type: none">• Not implementing own projects• Lack of grant funding to implement infrastructure projects.

OPPORTUNITY	THREAT
<ul style="list-style-type: none"> • New technologies for infrastructure maintenance. • Smart metering on water and electricity. • Renewable energy (solar) 	<ul style="list-style-type: none"> • Insufficient funding to cater for infrastructure needs. • Ageing infrastructure • Population growth (Supply not meeting the demand)

3.2 HOUSING

The housing functions focus on providing support to the three local municipalities, i.e., Dikgatlong, Magareng and Phokwane in developing human settlements and work towards accelerating the delivery of sustainable human settlements within the district.

Overall Challenges:

- The cost to eradicate backlogs is high and increasing annually.
- Municipalities in the district depend mainly on grant funding for infrastructure provision.
- The number of capacitated and skilled personnel in municipalities must be increased.
- FBDM provides assistance with O&M funding, however management of the O&M of electricity services in some municipalities still needs to improve.
- Local municipalities struggle to pay their ESKOM accounts which leads to disconnections and disruption of services.
- The lack of bulk electricity networks in the rural areas makes it difficult for new electrical connections to households.
- Except for Phokwane LM, there are no road master plans for different municipalities.
- Municipalities do not have sufficient funds for maintenance of street and storm water.
- Municipalities do not have sufficient resources for road maintenance and spends large amounts on hiring road works machinery.
- The conditions of provincial gravel roads within the district have deteriorated over the years due to the following reasons: -
 - ✚ Insufficient funds allocated for road maintenance by the provincial departments;
 - ✚ Continuous breakdowns of road works machinery; and
 - ✚ Increased traffic volume has a negative influence on gravel roads.

3.3 LOCAL ECONOMIC DEVELOPMENT

Local Economic Development (LED) is an approach towards economic development which allows and encourages local people to work together to achieve sustainable economic growth and development thereby bringing economic benefits and improved quality of life for all residents in a local municipal area (COGTA, 2023).

The National LED Framework provides a vision for the planning and implementation of LED in South Africa. It delivers a guide to various sectors about the role they can play in driving innovation-led Local Economic Development.

The 2018-2028 National Framework for LED reveal how Science, Technology, and Innovation (STI) and other forms of innovation will be used to achieve better development outcomes and identify systemic interventions, which can improve the performance of LED. It emphasizes that LED is a territorial approach to development, an inclusive and innovative process, and should result in stronger local economies.

Overall Challenges:

- Diversification of the district economy-The district is skewed towards trade, transport, finance and community services. More focus should be based on Agriculture, Manufacturing and Construction.
- Low skills levels-There is a low level of skills in the labour market within the district.
- Poor infrastructure for businesses-SMMEs and informal traders require workspace.
- Lack of access to funding for SMMEs. SMMEs are still requiring sufficient funding from various institutions.
- Low levels of entrepreneurship.
- Lack of investment attraction in the district.

3.4 TOURISM

There is enormous potential to attract significantly more tourists from Frances Baard priority tourist markets as the current percentage share received in South Africa is only about 2% of market size. Of importance too is that the Frances Baard tourism economy offers many real opportunities for transformation at various points along the value chain, at a reasonable cost of entry and within a short to medium time frame.

3.5 ENVIRONMENTAL HEALTH MANAGEMENT

“Environmental Health” means a condition of optimal wholesomeness of the environment in which man exists and interacts with through the lowest possible presence therein or total absence of any stimuli detrimental to human health”. The environmental health responsibility is, therefore, the identification, evaluation, control and prevention of those factors that can be detrimental to people’s health and wellbeing.

The role and impact of the Environmental Health Practitioners is important in preventing ill health at the source of the origin of pollution and epidemiological outbreaks where their interventions are focused, amongst others, at basic municipal services, such as ensuring safe and sufficient water, sanitation and safe food provision. One cannot continue educating communities and treat them, whilst no or little effort is put into addressing the risks in the communities. Sending citizens back or allowing communities to live in unhealthy conditions.

The municipality is currently rendering municipal health services in Dikgatlong , Magareng and Phokwane local municipality. Sol Plaatje Municipality is rendering MHS in its jurisdiction on behalf of FBDM through a service level agreement.

► Alignment with provincial and National Objectives/Goals

Section 24 of the Constitution of the Republic of South Africa, 1996 (No. 108 of 1996) guarantees every citizen the right to an environment that is not harmful to their health and well-being. According to the Constitution of the Republic of South Africa 1996, the Local Government: Municipal Structures Act No. 117 of 1998 and the National Health Act, No. 61 of 2003 it is the statutory responsibility of the District Municipality to render Municipal Health Services, which include:

1. Water Quality Monitoring
2. Food Control
3. Waste Management

4. Health Surveillance of premises
5. Surveillance and prevention of communicable diseases
6. Vector Control
7. Environmental Pollution Control
8. Disposal of the dead and
9. Chemical Safety

The objectives of the Environmental Health Services includes the promotion of healthy communities by assisting to reduce child mortality, increase life expectancy and improve hygienic conditions in the district through identification, evaluation and control of environmental conditions that can have a detrimental effect on the health and well-being of communities and the provision of health and hygiene education and awareness activities to promote a healthy lifestyle in communities.

3.6 DISASTER MANAGEMENT

Disaster can be defined is a serious disruption of the functioning of a community or society, which involve widespread human, material, economic or environmental impacts that exceed the ability of the affected community or society to cope using its own resources. Disaster management is how we deal with the human, material, economic or environmental impacts of said disaster, it is the process of how we prepare for, respond to, and learn from the effects of major failures. Disaster can also be described as an occurrence when a hazard impacts on vulnerable people. The combination of hazards, vulnerability, and inability to reduce the potential negative consequences of risk results in disaster.

The Frances Baard District Municipality (FBDM) support three local municipalities in its jurisdiction, namely Phokwane, Magareng and Dikgatlong to implement the Disaster Management legislation and function. In addition, volunteer units were established within each of the above-mentioned municipalities. These volunteers are trained on an annual basis to be deployed during any disaster. FBDM adopted a contingency fund policy to assist destitute families within its jurisdiction which was affected by any disastrous event.

The lack of firefighting capacity (human and capital) in the district remains a challenge. The Frances Baard District Umbrella Fire Protection Association was also established. FBDM has a maintenance programme in place to assist farmers with the maintenance of veldfire equipment.

Challenges

Disaster Management

- The establishment of the District Disaster Management Centre.
- Climate change is causing incidents and damages to properties as well livelihoods due extreme weather patterns.
- Dissemination of early warnings to rural areas (communication).

Fire Fighting

- The establishment of fire stations in Magareng and Dikgatlong.
- Assistance to emerging farmers with regards to veldfires.
- Local municipalities not belonging to a Fire Protection Associations.
- The increasing number of veldfires within the jurisdiction of the district.

Security

- Continuous improvement of security measures.

Funding sources

No Conditional grants were received from Province are as follows:

- Disaster Grant (conditional grant from province);

Own funding was used for the following:

- Response and recovery during incidents at local municipal level;
- Assistance to communities when affected by any incident;
- The training of volunteers, at local municipal level;
- Awareness programmes; and
- Training of emerging farmers in veldfire fighting techniques.

3.7 HUMAN RESOURCES MANAGEMENT

The Human Resources Management strategy at FBDM is multifaceted, aiming to cultivate a skilled and diverse workforce while prioritising employee well-being and compliance with relevant legislation. With a staff complement of 166 employees, including elected councilors, and a notable proportion of vacant positions, the municipality recognises the importance of continuous skill development. To this end, the skills development objective emphasises creating an environment conducive to learning and

development, with a dedicated budget allocation to invest in employee education and training, including initiatives targeted at youth and councilors.

Moreover, FBDM faces difficulties in recruiting people living with disabilities despite concerted efforts. To address this challenge, plans are being developed to ensure recruitment advertisements are accessible and appealing to women and people with disabilities, aiming for broader outreach and coverage across the district. Overall, FBDM's HR initiatives reflect a commitment to fostering a skilled, inclusive, and healthy workforce while addressing ongoing challenges to optimise organisational effectiveness and employee satisfaction.

3.8 RECORDS MANAGEMENT & OFFICE SUPPORT

The district is continuing to be compliant with the records related legislation with minimal challenges. Such challenges emanate from the fact that there are no we appointed Records Managers at our three local municipalities: Dikgatlong, Magareng and Phokwane. Frances Baard District municipality is steadily moving towards a full electronic records management system, to achieve the following benefits:

- Address the management of committee and council meeting items and the placing of such items on various portfolio committee meeting agendas and council meeting agendas.
- A computerized environment which enables the creation, capture, organization, storage, and retrieval of records.

Frances Baard District municipality is vested with the responsibility to render records management support to Sol Plaatje, Magareng, Dikgatlong and Phokwane local municipalities, as well as building capacity at the local municipalities and at Frances Baard District Municipality. It is in response to this call that the Records management unit developed a records management support plan on how best to support the local municipalities. This entails processes of status quo assessment, challenges, remedial and recommendations of actions to be taken by the municipality in addressing the challenges they face.

Overall Challenges:

- Lack of staff in the local municipalities for purposes of records management.
- Low budget allocations in the LMs for records management functions.

3.9 INFORMATION COMMUNICATION TECHNOLOGY (ICT)

The Information Technology (IT) unit within a district municipality plays a pivotal role in facilitating efficient governance, enhancing service delivery, and fostering technological advancement within the community. Responsible for managing and implementing various digital initiatives, the IT unit serves as the backbone for modernizing administrative processes, enhancing communication channels, and ensuring data security and privacy. With a focus on leveraging emerging technologies, such as cloud computing, data analytics, and smart solutions, the IT unit strives to empower local municipalities, streamline operations, and improve citizen engagement. As technology continues to evolve, FBDM remains committed to driving innovation and leveraging digital solutions to meet the evolving needs of the municipality and its constituents.

Frances Baard district municipality has over the years invested capital in improving its IT infrastructure by implementing new and agile solutions, strengthening its internal controls and governance structures. The municipality aims to share those solutions with local municipalities within its jurisdiction, as this will significantly reduce costs within the district, avoiding duplicate efforts, and enabling a more standardized environment within the district, particularly with the introduction of District developmental model which aims to standardize the environment.

With that said, the local municipalities continue to face challenges with their IT infrastructure, as most of the IT infrastructure within the district being old. The following continues to be challenges within the district:

- Old infrastructure is utilized, which results in high downtime for system;
- No governance structures to oversee and align ICT operations;
- Inadequate budget to implement new systems; and
- Lack of business continuity strategies.

In the previous financial year, FBDM has procured a server and UPS for Magareng LM, to assist in improving their internal operations and to reduce down time.

3.10 SPATIAL PLANNING

Frances Baard Spatial Planning unit provide support to its four local municipalities within the district. However, more focus is on Magareng, Phokwane and Dikgatlong Local Municipalities. In addition to limited planning tools, these municipalities are characterised by limited institutional planning capacity as compared to Sol Plaatje local municipality. The local municipalities within the district are faced with

challenges of the dilapidated infrastructure and budget shortfall on capital investment are impeding on acceleration of the service delivery to the community.

Overall challenges:

- Local Municipalities as the authorities of the first instances on land development matters, they do not have system ready to receive and process land use applications.
- Local Municipalities have not yet established Appeal Authority as required by the SPLUMA.
- Local Municipalities lacks resources to implement and enforce the approve plans such as Land Use Scheme and Spatial Development Frameworks (SDFs).
- Local Municipalities gradually or no updates regarding the land use rights or zones, which lead to the mismatch of the deed's information and land use on the ground.

3.11 GEOGRAPHIC INFORMATION SYSTEMS (GIS)

GIS is used as a tool that gather, manage, and analyse spatial data set of various form for decision making purpose in the organization. It has a capability of analysing the spatial locations, organize information in layers which can be presented in digital and analog format. Frances Baard District Municipality maintains a database of spatial data sets which form part of information on land audit, billing data analysis, infrastructure assets and land use surveys from projects conducted within the local municipalities.

The district inventory data is updated regularly with data sourced from various departments and industry vendors, which serves as base information for overlays in themes for analysis. The district municipality deploys services to support three local municipalities (Phokwane, Magareng and Dikgatlong).

Challenges identified:

Status and analysis in three local municipalities:

- Costly maintenance for software packages annually and municipal budget deficits.
- GIS operations in local municipalities impeded by lack of capacity.
- Cases of posts that are contract and not considered for full time appointment.
- Packages that are not aligned to cost factors of the area, considering the offers that could not attract a long stay in the appointment.

3.12 PERFORMANCE MANAGEMENT SYSTEMS

FBDM has a well-established performance management system aligned with Chapter 6 of the Municipal Systems Act (MSA) No. 32 of 2000, as amended, and the performance management regulations of August 2006. The municipality ensures the implementation and maintenance of a performance management system that fits its resources, suits its circumstances, and aligns with the priorities, objectives, indicators, and targets outlined in its IDP.

Overall Challenges:

- Misalignment of the IDP and SDBIP and operational plans, which makes it difficult to monitor the implementation of the plans (local municipalities);
- The system of reporting is only at executive management level at local municipalities.
- Lack of human capacity at local municipalities.
- Submission of flawed and unreliable information.

3.13 COMMUNICATION AND MEDIA

Communication is still under-prioritised in the district in terms of recognition that service delivery issues go together with effective communication and participation programmes. Except for the Sol Plaatje local municipality, all local municipalities have insufficient staff for communication in the district and there is still poor planning and budgeting practices for communication activities.

The introduction of the district development model puts more emphasis on the fact that collaboration among the three spheres of government is crucial. It will necessitate the alignment of messages to ensure proper communication of the single plan that will be derived from the district model.

3.14 INTERNAL AUDIT

The mandatory responsibilities of internal audit are set out in section 165 of the MFMA and section 45 of the Municipal Systems Act of 2000. Internal audit units form part of the internal control and governance structures of the municipality and play an important role in monitoring activities of the municipality. The objective of internal audit in discharging its duties is providing the reasonable assurance and advisory services to FBDM. Risk-based audit plans are prepared annually to execute audits. The audits conducted places management in a position to assess whether the controls of the municipality are sufficient and effective; and to implement recommended actions where there is a need for improvement.

FBDM is still providing shared services to Magareng and Dikgatlong local municipalities on internal audit services with all its resources. The work of the Audit, Performance and Risk Committee (APRC) has also been extended to support the two local municipalities. Meetings of the APRC are held on a regular basis to report on internal audit activities performed for FBDM and the two local municipalities.

3.15 RISK MANAGEMENT SERVICES

The municipality plays a significant role in ensuring the provision of services to the communities and the IDP objectives are key in setting the context for an accelerated provision of services. It is imperative that the municipal resources are utilised adequately to enable provision of effective service delivery to all the stakeholders, this requires that effective measures be put in place by conducting continuous fraud risk assessment to address all threats facing the municipal processes.

The Frances Baard District Municipality and Sol Plaatje Local Municipality established a dedicated risk management function in terms of the MFMA Act 56 of 2003, Section 62(1)(c)(i). The risk management units are positioned under the office of the Municipal Manager and therefore are providing strategic direction on the management of municipal risks. FBDM is providing shared risk management support services to Dikgatlong and Magareng local municipalities, due to capacity constraints. Phokwane Local Municipality is not part of this agreement.

The municipality has fraud and risk management policies and strategies in place. Both are aligned to the King IV Report on Corporate Governance, ISO Standard 31 000, and Local Government Risk Management Framework. The unit is accountable to the municipal manager and the Audit, Performance and Risk Committee (APRC) which sits on a quarterly basis to discuss the risk profile of the municipality. The APRC is also assigned to provide an oversight role on risk management processes of the municipality.

FBDM has developed a risk management strategy and policy to address all the operational and strategic risks. A Risk Register is in place, and it is updated quarterly through the Risk Management Committee. Treatment plans for the risks are developed, followed-up, and monitored continuously.

The committee has assessed the risk assessment reports and expressed themselves over management of identified risks including action plans to mitigate the risks. This journey has led towards improvement in reaching maximum risk management maturity level. The level of risk maturity for the municipality has increased significantly as evidenced by the senior managers taking control and being proactive in embedding mitigating action plans to address the identified risks.

3.16 LEGAL AND COMPLIANCE

The unit occupies a strategic position in that it provides professional legal and compliance in the district. The unit has been successful in dealing with all legal matters as received from all departments of the Frances Baard District Municipality and has assisted local municipalities with legal advice and the drafting of contracts and legal opinions.

Furthermore, the unit help shapes major transactions, while providing support to the executive management in making sound legally related decisions as may be required.

3.17 MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT

The municipality operates daily under the parasol of the Constitution of South Africa 1996, the Municipal Finance Management Act (MFMA) 26 of 2003, and all the other relevant legislation in ensuring a sound and sustainable management of the financial affairs of the municipality.

The core functions of the department are to provide an effective and efficient financial management service in respect of the municipal assets, liabilities, revenue and expenditure in a sustained manner to maximize the district municipality's developmental role. The municipality is implementing approved internal controls ensuring the effective functioning budget, revenue & expenditure and fair & transparent supply chain management processes.

Although the municipality relies profoundly on grant funding to finance its operations, it still succeeded to build the capacity (human and financial) of the local municipalities in its area of jurisdiction to assist them to perform their functions and achieve better audit outcomes. The municipality has adopted the intervention strategies designed in line with section 84 of the Municipal Structures Act 117 of 1998.

The municipality obtained an unqualified audit opinion with no matters during the 2022/23 financial year, with the financial viability of the municipality assessed to be sound. The internal policies and controls are reviewed when necessary to incorporate changes made with updated laws and regulations.

3.18 SOCIAL DEVELOPMENT

HIV and AIDS can have a substantial impact on the growth of a particular population. However, there are many factors affecting the impact of the HIV virus on population progression: adult HIV prevalence rates; the speed at which the virus progresses; age distribution of the virus; the mother-to-child transmission; child treatment; adult treatment; and the percentage by which the virus decreases total fertility. ARV treatment can also prolong the lifespan of people that are HIV+. In the absence of any treatment, people diagnosed with HIV live for approximately 10 years before reaching the final stage of the disease (called AIDS). When patients reach this stage, recovery is highly unlikely.

In 2019, 31 700 people in the Frances Baard District Municipality were infected with HIV. This reflects an increase at an average annual rate of 4.04% since 2009, and in 2019 represented 7.23% of the district municipality's total population. The Northern Cape Province had an average annual growth rate of 4.12% from 2009 to 2019 in the number of people infected with HIV, which is higher than that of the Frances Baard District Municipality. When looking at the South Africa as a whole it can be seen that the number of people that are infected increased from 2009 to 2019 with an average annual growth rate of 2.32%.

Presenting the number of HIV+ people against the number of people living with AIDS, the people with AIDS added up to 807 in 2009 and 434 for 2019. This number denotes a decrease from 2009 to 2019 with a high average annual rate of -6.03% (or -374 people). For the year 2019, they represented 0.10% of the total population of the entire district municipality.

Frances Baard District Municipality's environmental health unit is active with campaigns to curb the spreading of the disease. The Environmental Health Practitioners (EHPs) conduct regular awareness campaigns at schools and in the respective communities. These campaigns are conducted in cooperation with local Community Development Workers (CDWs), non-government organisations (NGOs) and the Department of Health (DoH). The Mayor's Office is responsible for the Frances Baard District HIV/Aids Forum and has quarterly meetings with sector departments to plan prevention campaigns. The Premier's Office has seconded a HIV/Aids coordinator to FBDM to serve on the District HIV/Aids Forum.

There remains an acute need for social protection and interventions to support the most vulnerable communities and households affected by this epidemic. The challenge is that people are not testing timeously therefore only once they are very ill at quite a late stage of disease progression do they only realised that they are HIV positive. The central focus remains that we continue to mobilise an increased

uptake in HIV testing and counseling, behaviour change communication and combination prevention and treatment.

3.19 YOUTH DEVELOPMENT

This Frances Baard District Municipality reflects, political and strategic intentions on the mainstreaming of youth development in all policies, programmes, and Plans. This provides the framework against which Frances Baard District Municipality, as well as other sectors of society in the district, can develop and implement programmes and Projects that will facilitate the inclusion of youth in mainstream socio-economic life.

This was developed within a national and provincial context, dating back to 1994, when youth development was placed high on the transformation agenda of the country's democratic government. At the same time the policy acknowledges that, despite the positive youth development interventions implemented to date, persistent levels of poverty and unemployment; social inequalities and ills and an inadequate or lack of access to development opportunities continue to impede the progress of the youth sector. It builds on all positive youth interventions implemented from 1994 and addresses policy gaps and persistent challenges that hamper full realisation of the rights of young people.

The purpose is to strategically guide the mainstreaming of youth development by all sectors of society in Frances Baard District municipality and in line with the National Youth Policy (NYP) 2015-2020. The beneficiaries or target group of the Policy are young people, falling within the age group of 14 to 35 years, who live in Phokwane, Sol Plaatjie, Magareng and Dikgatlong local municipality that makes up to the Frances Baard District Municipality. The Policy adopts principles contained in the NYP 2015-2020 which speak to the approach to mainstreaming youth development, i.e. accessibility, responsiveness, holistic, integration, diversity, non-discriminatory, sustainable development, transparency, participation and inclusion, social cohesion, social protection and youth service.

FBDM in the past years has delivered various youth services like career guidance (700 young people), job search (250 young people) and work-related life skills (280) by targeting youth in and out of school, as a means of providing career choice, enhancing their employability, and familiarizing them with work. We have also created platforms by developing structure programmes in places to encourage young people to gain work experience at an early stage for example, internships programme, part time work while ta school for youth in grade 11 and above, work during weekends and holidays, encouraging participation in all youth related issues.

Most of our young people are living with HIV and there are challenges of caring for those who are infected and affected. Young people in across the district are demoralised as the unemployment rate is

going up and high every day. Most of them are frustrating in such a way that they resort in using drugs and alcohol. This makes most young people to conflict with the law as most of them are involved in criminal activity the population of youth that are in prison is around 50%.

4. DISTRICT-WIDE PRIORITY ISSUES:

The district-wide priority issues take into consideration the priority issues of the local municipalities. The combination of local municipalities priority issues to produce district priority issues strengthens the process of alignment between the district integrated development plan and the IDPs of the local municipalities.

On this basis the district-wide priority issues for 2024/25 are summarized as follows:

PRIORITY ISSUES – 2024/2025

- Unemployment
- Roads and storm water
- Water and sanitation
- Local economic development & Youth development
- Lighting
- Environment health management
- Disaster management
- Renewable energy
- Upgrading of informal settlements
- Bulk infrastructure
- Education
- Housing & land development
- Land audit
- Information and communications technology (ICT)
- Cemetery
- Health (clinics/Hospitals)
- Sport and recreational facilities
- Security
- Electricity
- Social and community services

4. ALIGNMENT WITH NATIONAL, PROVINCIAL AND DISTRICT PRIORITIES

Local government as the “implementation hub” of the government’s vision, it is incumbent that there be synergy across all spheres of government’s plans to achieve maximum impact in resource allocation and project implementation. The prioritization of needs, allocation of resources and the implementation of projects within and between the three spheres of government should be aligned and harmonized. It is through this “concept” that planning at national, provincial, and local level relates and informs one another.

Alignment is built upon the following:

- The shared and common platform critical to alignment is made possible through a coherent set of national spatial guidelines based on the twin concepts of development potential and need.
- The normative principles and guidelines embodied in the National Spatial Development Perspective provide the central organising concept for facilitating alignment and serve as the concrete mechanisms and basic platform for better coordination and alignment of government programmes.
- The spatial perspective is at the centre of our view of alignment and coordination and is directed at facilitating discussions on the development potential of the space economy and serving as a frame of reference for guiding government actions.

Each of the three spheres of government has planning tools used in the execution of its mandate. At the national level there are: the National Development Plan (NDP) 2030, the Medium-Term Strategic Framework (MTSF) 2019-2024, the National Spatial Development Framework (NSDF), the New Growth Path (NGP) and Service Delivery Agreement e.g.: Outcome 9 to mention only a few.

At the provincial level it is the Provincial Growth and Development Strategy (PGDP), Provincial Spatial Development Framework and Strategic Plans of individual departments, and at the municipal level it is the Integrated Development Plans (IDP’s) and DGDP.

5. STRATEGIC OBJECTIVES

KPA 1 – BASIC SERVICES

Programme Management and Advisory Services

Goal: Improved access to sustainable basic services in the District

Core functions:

- Planning facilitation
- Project Implementation Assistance
- Operation & Maintenance Assistance
- EPWP Implementation & Assistance
- Rural Roads Asset Management System
- Monitoring & Evaluation

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To assist LMs with infrastructure upgrading, operations and maintenance	Prioritised project lists to guide the upgrading, operations, and maintenance of infrastructure in the district	Number of municipalities assisted with the finalization of prioritized project lists	4	4	4	4	4
	Spending of allocated funds to support infrastructure operations and maintenance in the LMs	Percentage of allocated budget spent annually	100%	100%	100%	100%	100%
	Submission of monitoring reports developed to support infrastructure operations and maintenance in the LMs	Number of monitoring reports	4	4	4	4	4
To create job opportunities for the unemployed through the promotion of	Number of Full-time equivalents (FTEs) created as per DORA	Number of FTEs created	14	37	17	14	14

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
EPWP principles							
To support improved infrastructure planning in the district Rural Roads Asset Management System (RRAMS)	Percentage progress on the implementation of the RRAMS project to support improved infrastructure planning in the LMs as per the annual business plan	Percentage implementation of the annual business plan	100%	100%	100%	100%	100%
To support the provision of potable water, sanitation facilities, electricity and streets and storm water households in the district	Prioritised project lists for capital infrastructure projects in the district	Number of municipalities assisted with the finalization of prioritized project lists	4	4	4	4	4
	Spending of allocated funds to support capital infrastructure projects in the LMs	Percentage of allocated budget spent annually	100%	100%	100%	100%	100%
	Submission of project monitoring reports developed to support capital infrastructure projects in the LMs	Number of monitoring reports	4	4	4	4	4
To implement Energy Efficiency and Demand Side Management (EEDSM) initiatives	Percentage progress on the implementation of the EEDSM project in the LMs as per the annual business plan	Percentage implementation of the annual EEDSM business plan	-	-	100%	100%	100%

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
within municipal infrastructure in order to reduce electricity consumption and improve energy efficiency							

Housing

Goal: Facilitate the creation of sustainable human settlements in the district

Core functions:

- Provide technical and administrative support to municipalities in the development of human settlements
- Facilitate housing delivery in the district
- Facilitate access to basic services
- Augment efficient land utilisation
- Facilitate the process to expand the property market

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To facilitate the reduction of the housing backlog	Developed and reviewed Human Settlements Sector Plans	Number of Human Settlement sector-plans developed and reviewed	4x sector plans developed	4x sector plans reviewed	4x sector plans reviewed	4x sector plans reviewed	4x sector plans reviewed
	Facilitate the subsidy application process	Number of progress reports	4	4	4	4	4
Monitoring of human settlements development in 3 LMs	Reporting on the accreditation programme	Number of accreditation reports to COGHSTA	12	12	12	12	12
		Number of accreditation reports to National Department of	4	4	4	4	4

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
		Human Settlements					

KPA 2: LOCAL ECONOMIC DEVELOPMENT

Local Economic Development

Goal: Facilitate growth, development, and diversification of the district economy by optimising all available resources

Core function:

- Promoting economic development in the district

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To support the development of a diverse and innovation driven local economies	Completion of programmes aimed at the diversification of the district economy	Percentage completion of planned diversification programmes	100%	100%	100%	100%	100%
To support the development of a learning and skilful economies	Completion of programmes aimed at developing learning and skilful economies	Percentage completion of planned programmes	100%	100%	100%	100%	100%
To facilitate the development & support of enterprises	Completion of programmes aimed at developing enterprises	Percentage completion of planned programmes	100%	100%	100%	100%	100%
To facilitate the development of inclusive local economies	Completion of programmes aimed at developing inclusive economies	Percentage completion of planned programmes	100%	100%	100%	100%	100%

Tourism

Goal: Ensure the development of a vibrant tourism sector that facilitates sustainable economic, environmental and social benefits in the district

Core function: Tourism development, promotion and marketing.

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To promote tourism in the Frances Baard District	Upgrading, restoration and promoting of tourist attractions	Percentage upgrading, restoration and promoting of tourist attractions	100%	100%	100%	100%	100%
	Facilitate strategic partnerships and participation of tourism role-players	Percentage implementation of annual action plans to facilitate strategic partnerships and participation of tourism role-players	100%	100%	100%	100%	100%

KPA 3 - MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION

Environmental Health Management

Goal: To render and support sustainable municipal health, environmental planning and management in the district

Core function:

- Rendering of municipal health services in the district
- Rendering of environmental health planning and management in the district

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To monitor and enforce national environmental	Implementation of municipal health by-laws	Percentage Implementation of municipal health by-laws	-	-	100%	100%	100%

health norms and standards in the Frances Baard District	Water samples to monitor water quality	Number of water samples collected and analysed	480	480	480	480	480
	Inspections at food premises to determine food safety	Number of inspections at food premises	700	700	700	700	700
	Surface swabs to analyse for diseases and other health risks	Number of surface swabs collected for analysis	180	180	180	180	180
	Food handlers trained in environmental health requirements	Number of food handlers trained	420	420	420	420	420
	Inspections to determine health safety at non-food premises	Number of inspections conducted at non-food premises to determine health safety	336	364	392	420	420
	Development and implementation of tariffs policy	Percentage progress on the development of the environmental health tariff policy	-	50%	50%	-	-
		Percentage implementation of the approved environmental health tariff policy	-	-	-	100%	100%

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To implement and monitor environmental planning and management in the Frances Baard District	Successful awareness campaigns conducted	Number of awareness campaigns conducted	84	84	84	84	84
	Environmental calendar days successfully celebrated	Number of environmental calendar days celebrated	7	7	7	7	7
	Updating of atmospheric emissions inventory	Number of atmospheric emissions inventory updates performed	4	4	4	4	4
	Air quality ambient monitoring reports to assess air quality in the district	Number of monitoring reports	4	4	4	4	4
	Develop and implementation of the climate change project	Percentage progress on the development of the climate change project	100%	100%	-	-	-
		Percentage implementation of the climate change project	-		100%	100%	100%
	Review of the Air Quality Management Plan	Percentage review of the Air Quality Management Plan	100%	100%	-	-	-
	Review of the Integrated Waste Management Plan	Percentage progress in the review of the Integrated Waste Management Plan	100%	100%	-	-	-

Disaster Management

Goals: Promotion and implementation of an effective and efficient disaster management and fire-fighting service in the Frances Baard District

Core functions:

- Disaster Management
- Fire Fighting
- Safeguarding of assets

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022 /23	Year 2023 /24	Year 2024 /25	Year 2025 /26	Year 2026/ 27
To support 3 local municipalities by creating integrated institutional capacity for Disaster Management	Training of volunteers in Disaster risk Management	Number of volunteers trained	20	20	20	20	20
	Review of the disaster management plans for the District and 3x LMs	Number of disaster management plans reviewed	-	-	-	-	4
	Training of emerging farmers in the disaster risk management	Percentage implementation of training for emerging farmers	-	100%	-	-	-
To reduce risks and build resilience for all communities within the district	Conduct disaster management awareness programmes within the district	Number of awareness programmes conducted	4	4	4	4	4
To assist local municipalities by implementing Response and Recovery mechanisms as per National Disaster Management Framework	Assist communities after disastrous events	Percentage response to requests on disastrous incidents in the local municipalities	100%	100%	100%	100%	100%
To develop institutional capacity and acquire resources for firefighting services for 3 local	Secure facilities and maintain firefighting equipment for 3x LMs	Percentage securing and maintenance of firefighting equipment for 3x LMs	100%	100%	100%	100%	100%

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022 /23	Year 2023 /24	Year 2024 /25	Year 2025 /26	Year 2026/ 27
municipalities in the district							
To safeguard Councils assets by continuously maintaining and upgrading physical security systems	Secure and maintain council's security systems	Number of security systems maintained	3	3	3	3	3

Human Resource Management

Goal: To provide a fully effective Human Resources Management & Development function in FBDM and offer support to local municipalities

Core functions:

- Human Resource Management and Development

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To comply with legislative requirements relating to human resource management and development	Compliance with human resources management and development reporting requirements	Percentage compliance with HRM &D reporting requirements	100%	100%	100%	100%	100%
To provide human resource management and development support to local municipalities	Providing HR support to local municipalities	Percentage implementation of the annual HR support plan	100%	100%	100%	100%	100%

Records Management

Goal: Provide sound records management and office support services

Core functions:

- Records Management services
- Office support services
- Maintenance of buildings

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To comply with the Provincial Archives Act, the Promotion of Access to Information Act, and the Protection of Personal Information Act at Frances Baard District Municipality and support LMs towards compliance	Provision of records management and advisory services in the district	Percentage implementation of the annual records management and advisory plan	100%	100%	100%	100%	100%
	Provision of records management and advisory support provided to local municipalities	Percentage implementation of the annual records management and advisory support plan	100%	100%	100%	100%	100%
To provide effective and efficient office support functions	Effective and efficient office support services	Number of progress reports on office support services	12	12	12	12	12
To provide effective and cost-efficient office support services	Maintenance of municipal building	Percentage maintenance of the municipal building	100%	100%	100%	100%	100%

Information Communication Technology

Goal: To provide an agile, effective and reliable ICT support and environment within the district

Core function:

- ICT Services Management
- ICT Strategic support to local municipalities

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To upgrade obsolete ICT infrastructure and implement agile ICT solutions within the district.	Upgrading of ICT infrastructure and implementation of ICT solutions within the district	Percentage upgrading and implementation	100%	100%	100%	100%	100%
To provide technical support to three local municipalities.	Provision of technical support to local municipalities	Percentage implementation of the annual support plan	100%	100%	100%	100%	100%

Integrated Development Planning

Goal: To attain credible and implementable IDPs in the district

Core function:

- Integrated Development Planning

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To develop and review the district municipality's IDP in compliance with legislation	Annual development and review of the IDP	Percentage development and review of the district IDP	100%	100%	100%	100%	100%
To support the local municipalities in the preparation and review of their IDPs	Support local municipalities in the development and review of their IDPs	Percentage implementation of the annual support plan	100%	100%	100%	100%	100%

Spatial Planning

Goal: Facilitate the development of sustainable human settlements through effective town and regional planning

Core function:

- To provide spatial planning support to the local municipalities

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To facilitate the development of urban and rural areas in accordance with the relevant legislation.	Processed land development applications received.	Percentage of land development applications received from LMs processed	100%	100%	100%	100%	100%
	Development of precinct plans	Percentage progress on the development of precinct plans for 2x LMs	100% Development of a precinct plan for Dikgatlong LM	100% Development of a precinct plan for Magareng LM	-	-	-
	Development of nodal plans	Percentage development of nodal plans for 2x LMs	-	-	100% Development of a nodal plan for Phokwane LM	-	100% Development of a nodal plan for Dikgatlong LM
	Township revitalisation and urbanisation plan developed	Percentage progress on township revitalisation and urbanisation plan developed for Magareng LM	-	-	-	100%	-

Geographic Information System

Goal: To provide reliable spatial information as a planning and management tool to enhance service delivery

Core function:

- Provision of spatial information to inform planning and decision-making.

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To promote the use of GIS as a tool in the district	Provision of GIS services in the district	Percentage access and maintenance of GIS in the district	100%	100%	100%	100%	100%

Performance Management System

Goal: To maintain and improve Performance Management System within the district

Core function:

- Implementation of a Performance Management System

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To maintain a functional Performance Management System in FBDM	Maintain a functional PMS for FBDM	Percentage compliance on PMS in FBDM	100%	100%	100%	100%	100%
To provide assistance & support local municipalities with performance management in the district	Support provided to local municipalities on PMS	Percentage implementation of the annual support plan	100%	100%	100%	100%	100%

KPA4: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Communication and Media

Goal: Create, strengthen, and maintain a positive opinion of the district through effective channels of communication

Core function:

- Communication and media services

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27

To keep the public informed on government activities in the district	Communication strategy to regulate external communication in the district	Percentage implementation of an annual action plan	100%	100%	100%	100%	100%
	Development of media policies for 2x local municipalities	Percentage development of media policies	100%	-	-	-	-
	Development of communication policies for 3x local municipalities	Percentage development of communication policies	-	100%	-	-	-
To improve internal communication through the implementation of the internal communication plan	Successfully implemented internal communication plan	Percentage implementation of the internal communication plan	100%	100%	100%	100%	100%

Legal and Compliance

Goal: To provide an effective legal and compliance service in the district

Core function:

- Provision of legal services

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
Provision of legal services to FBDM and assistance to local municipalities upon request	Legal advisory and compliance services in the district	Percentage provision of legal advisory and compliance services	100%	100%	100%	100%	100%
Provision of sound legal binding contracts in the district	Provision of legal contract services in the district	Percentage provision of legal contract services	100%	100%	100%	100%	100%

Internal Auditing

Goal: Provision of internal audit services in the FBDM and the two local municipalities

Core functions:

- Internal Auditing

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To evaluate the adequacy and effectiveness of control processes and assessment of compliance with legislation in FBDM and the two local municipalities	Internal audits completed according to Internal Audit plans	Percentage implementation of the annual audit plans	100%	100%	100%	100%	100%

Risk Management

Goal: Mitigation of risks, prevention and management of fraud and corruption in the district.

Core Functions:

- Management of risk activities in the district.
- Prevention and management of fraud and corruption activities in the district.

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To manage risk activities in FBDM and two Local Municipalities	Percentage Implementation of the Risk Management Plan for FBDM, Dikgatlong & Magareng LMs	100% Implementation of the Risk Management Plan	100%	100%	100%	100%	100%
To prevent and manage fraud and corruption in FBDM and two Local Municipalities	Percentage Implementation of a fraud management plan for FBDM, Dikgatlong & Magareng LMs	100% Implementation of a fraud management plan	100%	100%	100%	100%	100%

Youth Development

Goal: Mainstream youth development, promote the advancement of youth economic empowerment and the provision of skills and training.

Core function:

- Youth Development

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To facilitate and coordinate youth development in the district	Coordination of stakeholders	Number of engagement platforms facilitated	4	4	4	4	4
	Youth Development Programmes coordinated within the district	Percentage coordination of youth development programmes	100%	100%	100%	100%	100%

Special Programmes

Goal: Advancing special programmes among the marginalized community groups in the district.

Core function:

- Facilitate special programmes and commemorative days in the district

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To facilitate and coordinate special programmes in the district	Facilitation and coordination of special programmes in the district	Percentage completion of planned programmes	100%	100%	100%	100%	100%

Committee Services

Goal: To provide efficient and effective coordination and support for council and its committees

Core function:

- Council & Committee Services

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To ensure the effective and efficient functioning of council and its committees	Fully functional council and its committees	Percentage facilitation of council and committee meetings	100%	100%	100%	100%	100%

KPA 5: FINANCIAL VIABILITY AND MANAGEMENT

Goals:

- Facilitation of effective and efficient system of budgeting and reporting, in compliance with applicable legislation.
- To provide an effective system of sound financial management in revenue and expenditure in compliance with applicable legislation.
- Provide an effective and efficient supply chain management system for the district municipality.
- Provide financial management support to LMs.

Core functions:

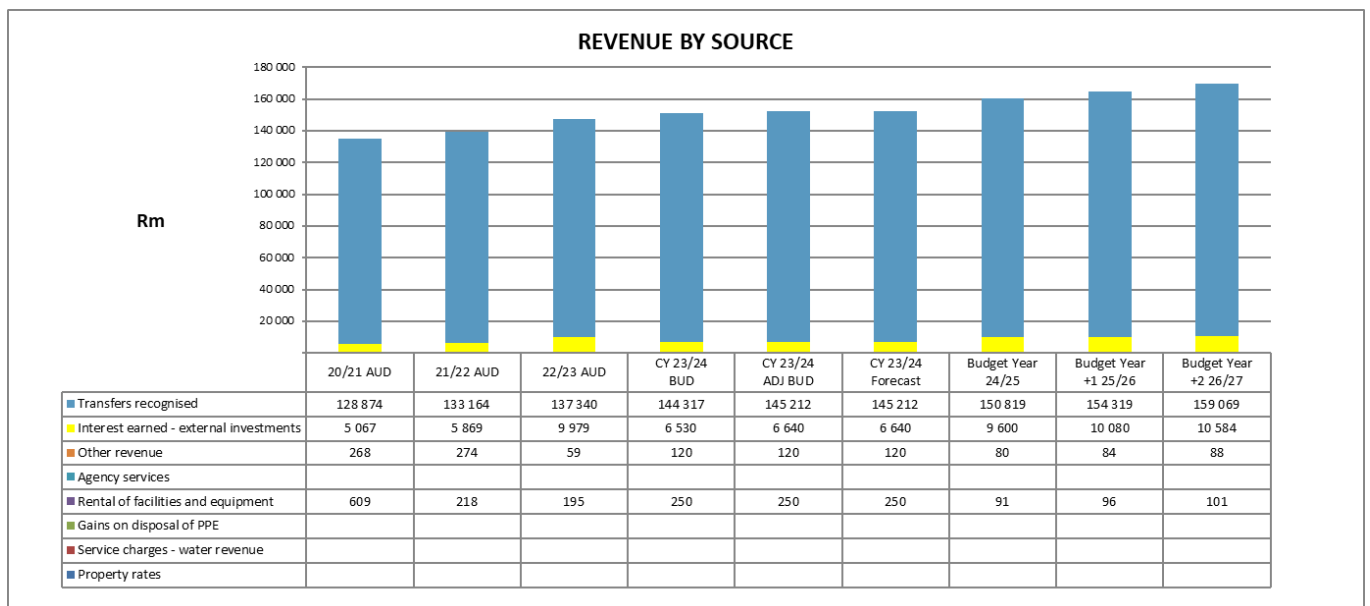
- Financial Compliance and reporting in FBDM
- Management of assets and liabilities
- Supply Chain Management

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To ensure compliance to all accounting and legislative reporting requirements	Compliance to budgeting and reporting requirements	Percentage compliance to legislation	100%	100%	100%	100%	100%

Objective	Key Performance Indicator	Unit of measurement	Key Performance Target				
			Year 2022/23	Year 2023/24	Year 2024/25	Year 2025/26	Year 2026/27
To provide financial management support to Local Municipalities in the district	Provide financial management support to local municipalities	Percentage analysis of the municipal budgets	100%	100%	100%	100%	100%
To ensure implementation of supply chain management policies and related prescripts	Compliance with Treasury's supply chain management system	Percentage compliance	100%	100%	100%	100%	100%
To ensure sound financial management practices according to National Treasury guidelines	To implement sound financial management (revenue & expenditure) practices in accordance with National Treasury Regulations	Percentage compliance	100%	100%	100%	100%	100%

5. DRAFT BUDGET 2024/25 SUMMARY

The following graph indicates the main categories of revenue for the 2024/25 financial year:

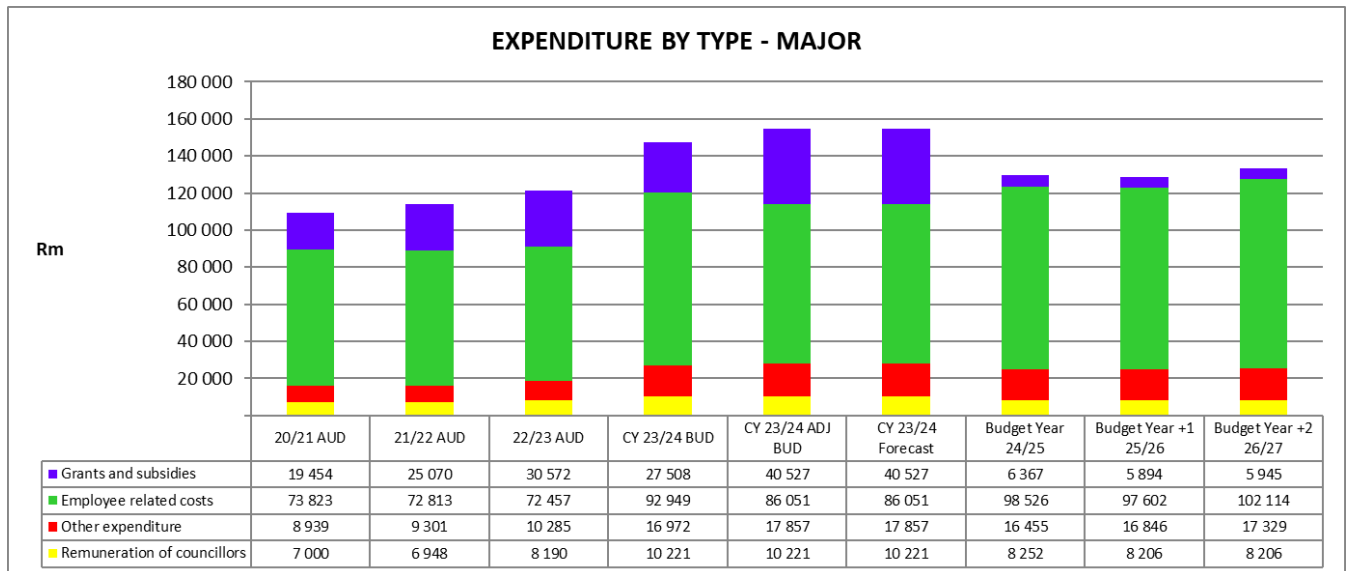


The main source of revenue is still operating grants from government which is 95% of the total revenue. The growth in income is limited to the the current inflation rate and an increase in the GDP that is expected to be 1.3%.

The municipality does not render basic services that can generate revenue.

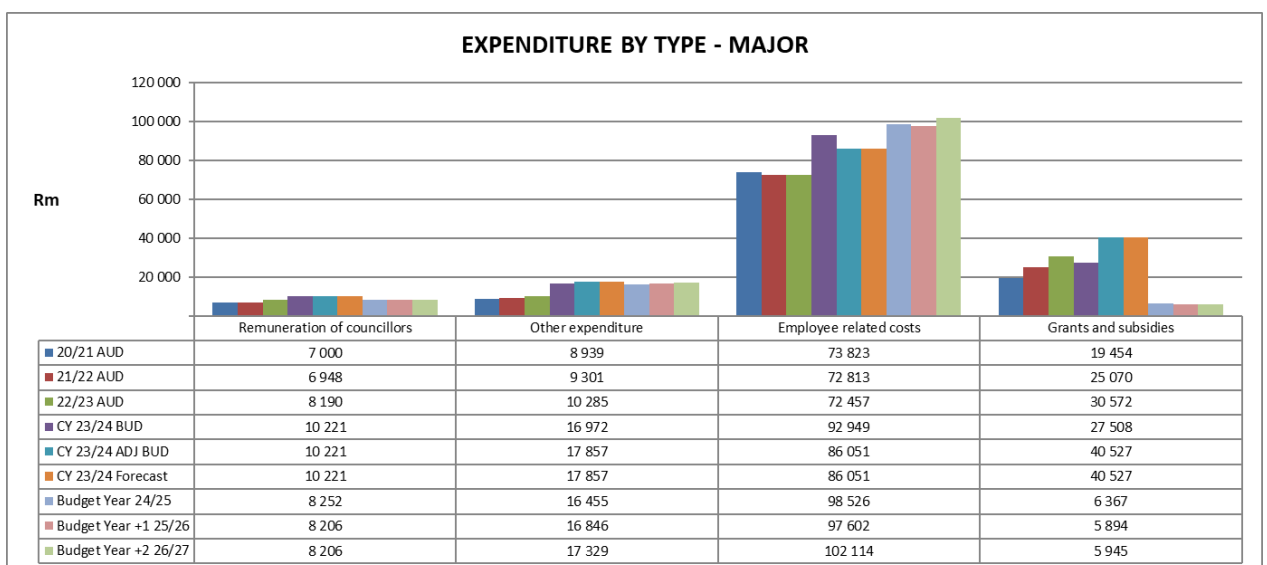
The following graph indicates the main categories of expenditure for the 2024/25 financial year:

Expenditure by Type – Major:



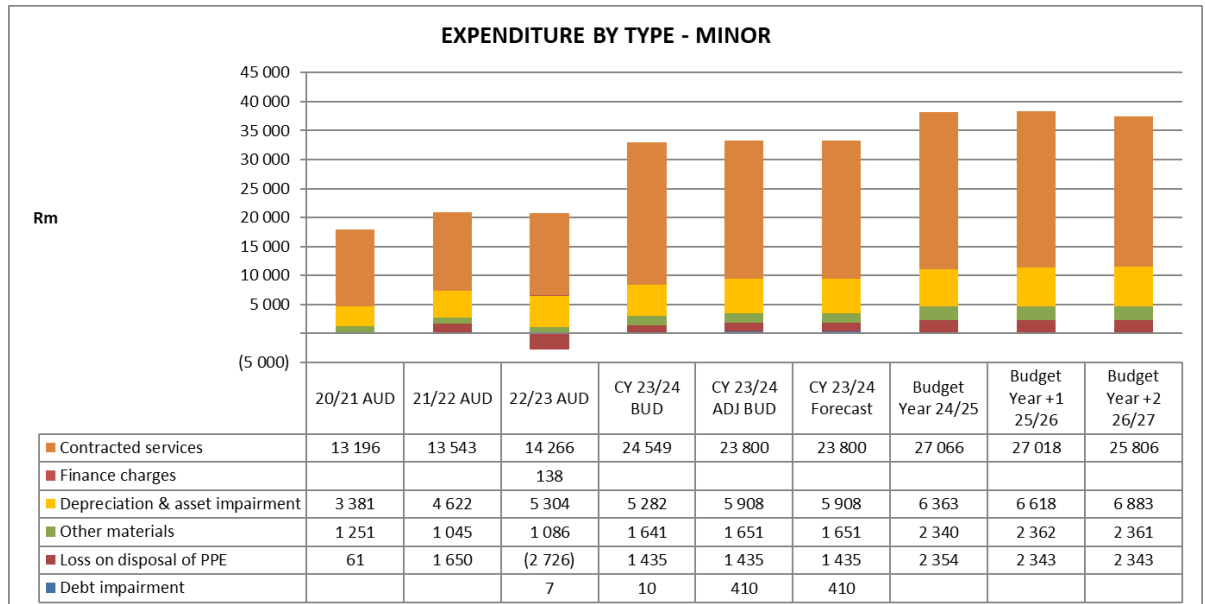
Graph clearly illustrates the decrease trends in grants and subsidies for 24/25 as opposed to 23/24 financial year, this is due to an decrease of the o&m and capital allocation to local municipalities.

Councillor’s remuneration reflects a fair increase over the past years based on the Remuneration of Public Office Bearers Act, 1998 (Act No. 20 Of 1998) .



5.1 Expenditure by Type – Minor:

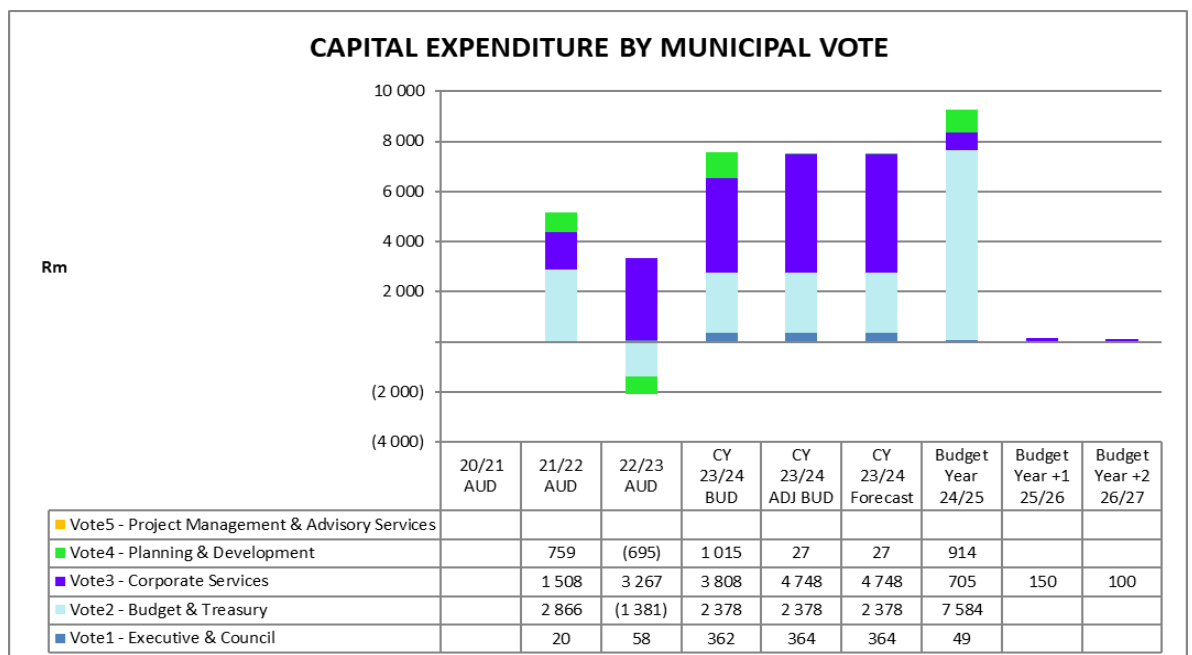
Expenditure relating to minor expenditure consists mainly of finance charges, depreciation & asset impairment, other materials, loss on disposal of PPE and Debt impairment.



5.2 Capital Expenditure – R9, 2 m

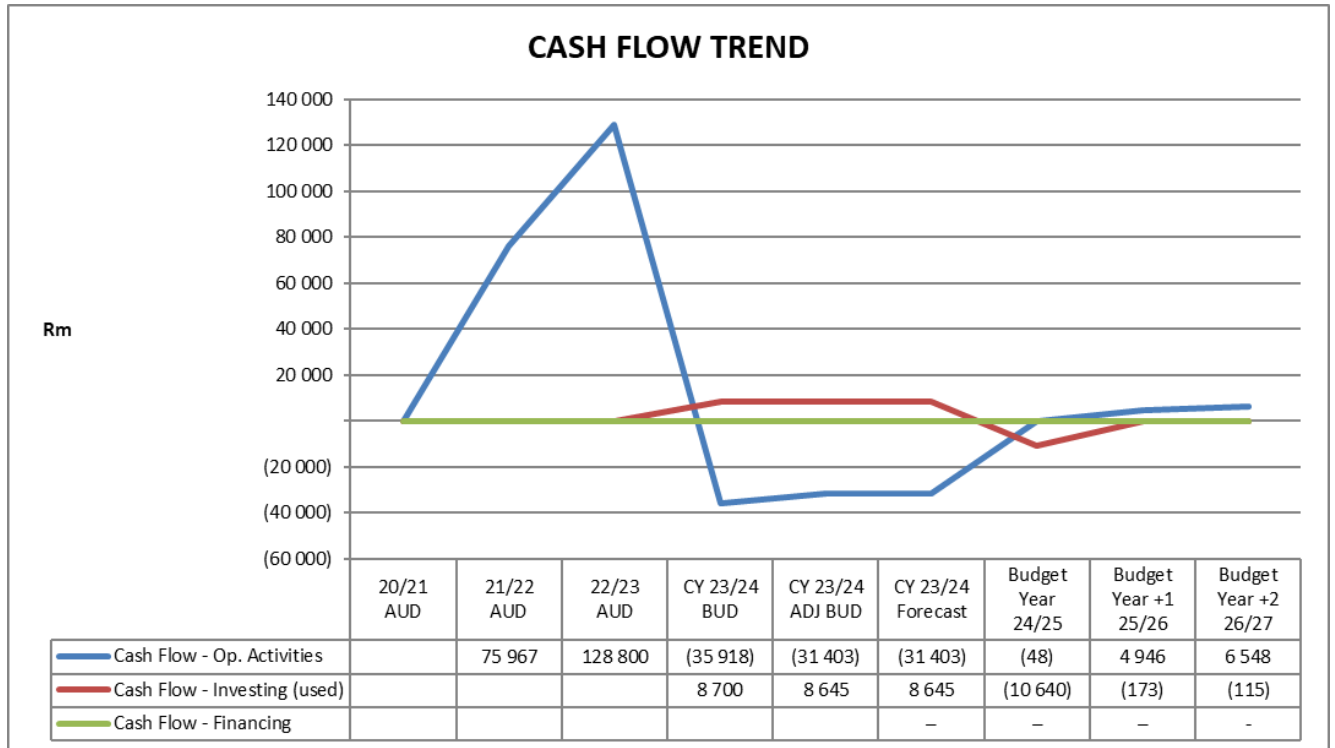
The capital needs of the municipality mainly consists mainly of procurement of the financial system, fleet and computer equipments.

5.3 Capital Expenditure – Funding Source



Capital Expenditure is funded from internal funding (Table A5 and SA36).

5.4 Projected Cash Flows



6. POLICY REVIEWS

In accordance with the MFMA the mayor of a municipality must co-ordinate the processes for preparing the annual budget and for reviewing the municipality's integrated development plan and budget-related policies to ensure that the tabled budget and any revisions of the integrated development plan and budget-related policies are mutually consistent and credible. Therefore all budget related policies have been reviewed during the course of the financial year and any amendments if necessary will be implemented as an ongoing process during the 2024/25 budget year. The following policies have been classified as budget related:

- **Asset management Policy**
Approved on 23 September 2015
- **Debt and Credit Control Policy**
Approved on 29 May 2018
- **Tariff Policy**
Approved on 29 May 2018
- **Cash and Investment Policy**
Approved on 29 May 2018

- ***Supply Chain Management Policy***
Reviewed on 29 March 2023
- ***Budget Policy***
Approved on 29 May 2018
- ***Virement Policy***
Reviewed on 28 July 2021
- ***Cost Containment Policy***
Approved on 29 May 2018

***BUDGET RELATED
RESOLUTIONS***

ITEM: COUN 02 03/2024

DEPARTMENT OF FINANCE: *DRAFT BUDGET FOR THE 2024/25 FINANCIAL YEAR*

(6/1/1/1 – 2024/25) (OM) **(COUNCIL: 27 MARCH 2024)**

The Acting Director: Finance reports as follows:

The purpose of this report is to submit the draft annual budget for the 2024/25 financial year for approval by Council as prescribed in chapter 4 of the Municipal Finance Management Act (MFMA) and in terms of the guidelines issued by National Treasury on **circular no. 128**.

Section 16 (2) of the MFMA prescribes that the mayor of the municipality must table the draft annual budget at a council meeting at least 90 days before the start of the budget year. The IDP strategic session with management and other stakeholders was held on 29 November 2023. The IDP consultative process with councillors and other stakeholders was on 15 February 2024 in order to comply with section 21 (2) (a)&(b) of the MFMA.

An annual budget of a municipality must be a schedule in the prescribed format as follows in terms of section 17 of the MFMA:

- a) Setting out realistically anticipated revenue for the budget year from each source;
- b) Appropriating expenditure for the budget year under the different votes of the municipality;
- c) Setting out indicative revenue per revenue source and projected expenditure by vote for two (2) financial years following the budget year;
- d) Setting out-
 - i. Estimated revenue and expenditure by vote for the current year; and
 - ii. Actual revenue and expenditure by vote for the financial year preceding the current year; and
- e) A statement containing any other information required by section 215 (3) of the Constitution or as may be prescribed.

National Treasury issued Municipal Budget and Reporting Regulations that applied to all the municipalities and municipal entities as from 01 July 2009. Schedule A of the regulations prescribe the table of contents of the municipal budget. The required table of content according to Schedule A is as follows:

- **Mayoral Budget Speech:** - High-level summary of the budget that draws on executive summary and highlights key deliverables during the coming years;
- **Budget Related Resolutions:** - Draft resolutions must be included with the budget documentation tabled to full council;

- **Executive summary** - Must explain the financial and service delivery implications and projected financial position that the budget will have on the operations of the municipality;
- **Budget:** - The budget includes the executive summary; budget schedules – operating & capital to be approved by council; and
- **Supporting Documentations:** - Budget process overview; alignment of budget with IDP; budget related policies – overview and amendments; budget assumptions; funding of the budget; disclosure on allocations made by municipality; disclosure of salaries, allowances and benefits; monthly cash flows by source; measurable performance objectives and disclosure on implementation of MFMA as well as other legislation.

South Africa has experienced over a decade of weak economic growth, GDP has averaged only 0.8 per cent annually since 2012, entrenching high levels of unemployment and poverty. To turn the tide and raise economic growth sustainably, government is prioritising energy and logistics reforms, along with measures to arrest the decline in state capacity. Successful efforts to improve the fiscal position, complete structural reforms and bolster the capacity of the state will, in combination, reduce borrowing costs, raise confidence, increase investment and employment, and accelerate economic growth.

Net reductions of R80.6 billion to main budget non-interest expenditure are identified across the three spheres of government over the MTEF in comparison to the 2023 budget estimates. Among these 2024 MTEF fiscal consolidation reductions, local government has the smallest contribution. Over the 2024 MTEF, the local government equitable share and direct conditional grants will be reduced by a total of R15.5 billion, made up of R9.6 billion in the local government equitable share and R5.9 billion in direct conditional grants.

The above economic realities enforced the municipality to perform an exercise of ensuring that the draft budget submitted is funded and credible, with priority on the basic service delivery expenditures. The prepared and submitted draft budget for adoption is in a deficit of R16.3 million, with a capital budget need of R9.2 million. The operations of the municipality are funded mainly by government grants and a small percentage of income generated by the municipality. Despite the deficit realized, the district municipality has the duty to assist its local municipalities where possible, hence a recommendation to allocate R10 million towards operation & maintenance of their infrastructure assets.

If the recommended allocation is approved by Council, each of our four (4) local municipality will receive an amount of R2.5 million towards operation & maintenance of their infrastructure assets.

The draft operating and capital budget for the 2024/25 financial year is attached for consideration and approval by Council. **(Bound separately)**

The Municipal Manager, in consultation with the Acting Director: Finance, recommends as follows:

RECOMMENDATIONS:

- 1. Council resolves that the draft annual budget of the municipality for the financial year 2024/25 and indicative of the projected outer years 2025/26 and 2026/27 be approved as set out in the following schedules:**
 - 1.1 Budget Summary – Table A1 (Pg. B 1);**
 - 1.2 Budgeted Financial Performance (Revenue and Expenditure by standard Classification) – Table A2 (Pg. B2);**
 - 1.3 Budgeted Financial Performance (revenue and expenditure by municipal vote) – Table A3 (Pg. B3);**
 - 1.4 Budgeted Financial Performance (revenue and expenditure) –Table A4 (Pg B4);**
 - 1.5 Budgeted Capital Expenditure by vote, standard classification and funding – Table A5 (Pg. B5);**
 - 1.6 Budgeted Financial Position – Table A6 (Pg. B6);**
 - 1.7 Budgeted Cash Flows Table A7 (Pg. B7);**
 - 1.8 Cash backed reserves/accumulated surplus reconciliation – Table A8 (Pg. B8);**
 - 1.9 Asset Management – Table A9 (Pg. B9-10);**
 - 1.10 Basic service delivery measurement table A10 (Pg. B11).**

- 2. Council approves the further refinement of the draft budget with regards to prescribed supporting documentations and consideration of issues raised in the item before final adoption of the budget in May 2024.**

RESOLVED:

1. Council resolved that the draft annual budget of the municipality for the financial year 2024/25 and indicative of the projected outer years 2025/26 and 2026/27 be approved as set out in the following schedules:
 - 1.1 Budget Summary – Table A1 (Pg. B 1);
 - 1.2 Budgeted Financial Performance (Revenue and Expenditure by standard Classification) – Table A2 (Pg. B2);
 - 1.3 Budgeted Financial Performance (revenue and expenditure by municipal vote) – Table A3 (Pg. B3);
 - 1.4 Budgeted Financial Performance (revenue and expenditure) –Table A4 (Pg B4);
 - 1.5 Budgeted Capital Expenditure by vote, standard classification and funding – Table A5 (Pg. B5);
 - 1.6 Budgeted Financial Position – Table A6 (Pg. B6);
 - 1.7 Budgeted Cash Flows Table A7 (Pg. B7);
 - 1.8 Cash backed reserves/accumulated surplus reconciliation – Table A8 (Pg. B8);
 - 1.9 Asset Management – Table A9 (Pg. B9-10);
 - 1.10 Basic service delivery measurement table A10 (Pg. B11).
2. Council approved the further refinement of the draft budget with regards to prescribed supporting documentations and consideration of issues raised in the item before final adoption of the budget in May 2024.
3. Council approved that each local municipality receives an allocation of R2.5million towards the operation and maintenance of their infrastructure assets.



Ms. M. Bogatsu
Municipal Manager



Date:

QUALITY CERTIFICATE

DC9 Frances Baard District Municipality – Quality Certificate: Draft Budget 2024/25

I ZM Bogatsu, Municipal Manager of Frances Baard District Municipality, hereby certify that the draft budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the adjustment budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name: ZM Bogatsu

Municipal Manager of Frances Baard District Municipality (DC9)

Signature: 

Date: 10 April 2024

BUDGET TABLES

DC9 Frances Baard - Table A1 Budget Summary

Description	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousands										
Financial Performance										
Property rates	-	-	-	-	-	-	-	-	-	-
Service charges	-	-	-	-	-	-	-	-	-	-
Investment revenue	5 067	5 869	9 979	6 530	6 640	6 640	5 695	9 600	10 080	10 584
Transfer and subsidies - Operational	128 874	133 164	137 340	144 317	145 212	145 212	138 042	150 819	154 319	159 069
Other own revenue	866	492	254	370	370	370	188	171	180	189
Total Revenue (excluding capital transfers and contributions)	134 807	139 525	147 573	151 217	152 222	152 222	143 926	160 590	164 579	169 842
Employee costs	73 823	72 813	72 457	92 949	86 051	86 051	49 113	98 526	97 602	102 114
Remuneration of councillors	7 000	6 948	8 190	10 221	10 221	10 221	5 771	8 252	8 206	8 206
Depreciation and amortisation	3 381	4 622	5 304	5 282	5 908	5 908	-	6 363	6 618	6 883
Interest	-	-	138	-	-	-	-	-	-	-
Inventory consumed and bulk purchases	1 251	1 045	1 086	1 641	1 651	1 651	633	2 340	2 362	2 361
Transfers and subsidies	19 454	25 070	30 572	27 508	40 527	40 527	23 401	16 367	5 894	5 945
Other expenditure	22 197	24 495	21 832	42 966	43 502	43 502	14 794	45 875	46 208	45 478
Total Expenditure	127 106	134 993	139 580	180 567	187 860	187 860	93 712	177 722	166 890	170 987
Surplus/(Deficit)	7 701	4 532	7 993	(29 350)	(35 639)	(35 639)	50 214	(17 132)	(2 311)	(1 145)
Transfers and subsidies - capital (monetary allocations)	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	7 701	4 532	7 993	(29 350)	(35 639)	(35 639)	50 214	(17 132)	(2 311)	(1 145)
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	7 701	4 532	7 993	(29 350)	(35 639)	(35 639)	50 214	(17 132)	(2 311)	(1 145)
Capital expenditure & funds sources										
Capital expenditure	-	5 153	1 248	7 565	7 517	7 517	7 813	9 252	150	100
Transfers recognised - capital	-	750	(687)	-	15	15	63	43	-	-
Borrowing	-	-	-	-	-	-	-	-	-	-
Internally generated funds	-	4 402	1 935	7 565	7 502	7 502	7 749	9 209	150	100
Total sources of capital funds	-	5 153	1 248	7 565	7 517	7 517	7 813	9 252	150	100
Financial position										
Total current assets	138 813	148 869	137 114	129 825	113 496	113 496	164 142	135 583	149 751	151 283
Total non current assets	60 229	78 119	79 215	77 410	77 518	77 518	80 627	78 766	69 952	69 633
Total current liabilities	40 768	44 753	27 026	51 800	38 266	38 266	6 702	42 394	32 395	32 447
Total non current liabilities	28 243	30 073	27 499	32 673	30 099	30 099	24 849	31 499	31 499	31 499
Community wealth/Equity	128 352	151 449	159 806	123 348	121 949	121 949	210 020	140 456	155 809	156 971
Cash flows										
Net cash from (used) operating	-	75 967	128 800	(35 918)	(31 403)	(31 403)	(176 582)	(48)	4 946	6 548
Net cash from (used) investing	-	-	-	8 700	8 645	8 645	-	(10 640)	(173)	(115)
Net cash from (used) financing	-	-	-	-	-	-	-	-	-	-
Cash/cash equivalents at the year end	-	75 967	128 800	(27 218)	(22 758)	(22 758)	(176 582)	113 725	118 498	124 932
Cash backing/surplus reconciliation										
Cash and investments available	110 135	112 930	124 413	92 657	92 997	92 997	153 703	113 725	129 187	130 847
Application of cash and investments	6 345	6 651	15 008	10 233	22 639	22 639	(8 132)	24 324	14 324	14 374
Balance - surplus (shortfall)	103 790	106 278	109 405	82 424	70 358	70 358	161 835	89 401	114 863	116 473
Asset management										
Asset register summary (WDV)	49 852	69 092	70 366	68 382	68 669	68 669	69 917	69 917	61 103	60 784
Depreciation	3 381	4 622	5 304	5 282	5 908	5 908	6 363	6 363	6 618	6 883
Renewal and Upgrading of Existing Assets	-	3 409	2 678	5 498	5 454	5 454	8 692	8 516	150	100
Repairs and Maintenance	3 602	5 193	4 523	5 872	6 693	6 693	5 788	5 788	6 022	6 240
Free services										
Cost of Free Basic Services provided	-	-	-	-	-	-	-	-	-	-
Revenue cost of free services provided	-	-	-	-	-	-	-	-	-	-
Households below minimum service level										
Water:	-	-	-	-	-	-	-	-	-	-
Sanitation/sewerage:	-	-	-	-	-	-	-	-	-	-
Energy:	-	-	-	-	-	-	-	-	-	-
Refuse:	-	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue - Functional	1									
Governance and administration		131 594	136 125	143 877	144 351	144 856	144 856	150 084	155 007	160 345
Executive and council		489	514	355	-	395	395	-	-	-
Finance and administration		131 105	135 611	143 522	144 351	144 461	144 461	150 084	155 007	160 345
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		-	-	-	-	-	-	-	-	-
Community and social services		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		3 212	3 401	3 696	6 866	7 366	7 366	10 506	9 572	9 497
Planning and development		3 212	3 401	3 696	6 866	7 366	7 366	10 506	9 572	9 497
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
Other	4	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	2	134 807	139 525	147 573	151 217	152 222	152 222	160 590	164 579	169 842
Expenditure - Functional										
Governance and administration		68 906	70 339	69 381	94 156	92 903	92 903	98 157	100 571	102 807
Executive and council		18 730	18 755	21 744	27 585	28 334	28 334	25 560	26 364	27 102
Finance and administration		47 120	48 807	44 675	62 533	61 283	61 283	67 866	69 256	71 996
Internal audit		3 056	2 776	2 963	4 038	3 286	3 286	4 731	4 951	3 709
Community and public safety		9 829	11 280	11 886	17 382	16 807	16 807	16 734	15 241	15 944
Community and social services		7 795	7 690	7 843	12 996	12 403	12 403	13 331	14 224	14 920
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		2 035	3 590	4 042	4 386	4 404	4 404	3 403	1 016	1 024
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		46 029	50 572	55 734	65 139	74 852	74 852	58 095	46 210	47 189
Planning and development		37 555	40 838	45 998	52 441	62 825	62 825	45 717	32 739	33 207
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		8 474	9 733	9 735	12 698	12 026	12 026	12 378	13 471	13 982
Trading services		-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
Other	4	2 286	2 793	2 579	3 890	3 299	3 299	4 737	4 868	5 047
Total Expenditure - Functional	3	127 050	134 983	139 580	180 567	187 860	187 860	177 722	166 890	170 987
Surplus/(Deficit) for the year		7 757	4 542	7 993	(29 350)	(35 639)	(35 639)	(17 132)	(2 311)	(1 145)

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue - Functional	1									
Municipal governance and administration		131 594	136 125	143 877	144 351	144 856	144 856	150 084	155 007	160 345
Executive and council		489	514	355	-	395	395	-	-	-
Mayor and Council		489	514	355	-	395	395	-	-	-
Municipal Manager, Town Secretary and Chief Executive		-	-	-	-	-	-	-	-	-
Finance and administration		131 105	135 611	143 522	144 351	144 461	144 461	150 084	155 007	160 345
Administrative and Corporate Support		-	-	-	-	-	-	-	-	-
Asset Management		-	-	-	-	-	-	-	-	-
Finance		131 105	135 611	143 522	144 351	144 461	144 461	150 084	155 007	160 345
Fleet Management		-	-	-	-	-	-	-	-	-
Human Resources		-	-	-	-	-	-	-	-	-
Information Technology		-	-	-	-	-	-	-	-	-
Legal Services		-	-	-	-	-	-	-	-	-
Marketing, Customer Relations, Publicity and Media Co-		-	-	-	-	-	-	-	-	-
Property Services		-	-	-	-	-	-	-	-	-
Risk Management		-	-	-	-	-	-	-	-	-
Security Services		-	-	-	-	-	-	-	-	-
Supply Chain Management		-	-	-	-	-	-	-	-	-
Valuation Service		-	-	-	-	-	-	-	-	-
Internal audit		-	-	-	-	-	-	-	-	-
Governance Function		-	-	-	-	-	-	-	-	-
Community and public safety		-	-	-	-	-	-	-	-	-
Community and social services		-	-	-	-	-	-	-	-	-
Aged Care		-	-	-	-	-	-	-	-	-
Agricultural		-	-	-	-	-	-	-	-	-
Animal Care and Diseases		-	-	-	-	-	-	-	-	-
Cemeteries, Funeral Parlours and Crematoriums		-	-	-	-	-	-	-	-	-
Child Care Facilities		-	-	-	-	-	-	-	-	-
Community Halls and Facilities		-	-	-	-	-	-	-	-	-
Consumer Protection		-	-	-	-	-	-	-	-	-
Cultural Matters		-	-	-	-	-	-	-	-	-
Disaster Management		-	-	-	-	-	-	-	-	-
Education		-	-	-	-	-	-	-	-	-
Indigenous and Customary Law		-	-	-	-	-	-	-	-	-
Industrial Promotion		-	-	-	-	-	-	-	-	-
Language Policy		-	-	-	-	-	-	-	-	-
Libraries and Archives		-	-	-	-	-	-	-	-	-
Literacy Programmes		-	-	-	-	-	-	-	-	-
Media Services		-	-	-	-	-	-	-	-	-
Museums and Art Galleries		-	-	-	-	-	-	-	-	-
Population Development		-	-	-	-	-	-	-	-	-
Provincial Cultural Matters		-	-	-	-	-	-	-	-	-
Theatres		-	-	-	-	-	-	-	-	-
Zoo's		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Beaches and Jetties		-	-	-	-	-	-	-	-	-
Casinos, Racing, Gambling, Wagering		-	-	-	-	-	-	-	-	-
Community Parks (including Nurseries)		-	-	-	-	-	-	-	-	-
Recreational Facilities		-	-	-	-	-	-	-	-	-
Sports Grounds and Stadiums		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Civil Defence		-	-	-	-	-	-	-	-	-
Cleansing		-	-	-	-	-	-	-	-	-
Control of Public Nuisances		-	-	-	-	-	-	-	-	-
Fencing and Fences		-	-	-	-	-	-	-	-	-
Fire Fighting and Protection		-	-	-	-	-	-	-	-	-
Licensing and Control of Animals		-	-	-	-	-	-	-	-	-
Police Forces, Traffic and Street Parking Control		-	-	-	-	-	-	-	-	-
Pounds		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Informal Settlements		-	-	-	-	-	-	-	-	-

Health	-	-	-	-	-	-	-	-	-	
Ambulance	-	-	-	-	-	-	-	-	-	
Health Services	-	-	-	-	-	-	-	-	-	
Laboratory Services	-	-	-	-	-	-	-	-	-	
Food Control	-	-	-	-	-	-	-	-	-	
Health Surveillance and Prevention of Communicable	-	-	-	-	-	-	-	-	-	
Vector Control	-	-	-	-	-	-	-	-	-	
Chemical Safety	-	-	-	-	-	-	-	-	-	
Economic and environmental services	3 212	3 401	3 696	6 866	7 366	7 366	10 506	9 572	9 497	
Planning and development	3 212	3 401	3 696	6 866	7 366	7 366	10 506	9 572	9 497	
Billboards	-	-	-	-	-	-	-	-	-	
Corporate Wide Strategic Planning (IDPs, LEDs)	3 212	3 401	3 696	6 866	7 366	7 366	10 506	9 572	9 497	
Central City Improvement District	-	-	-	-	-	-	-	-	-	
Development Facilitation	-	-	-	-	-	-	-	-	-	
Economic Development/Planning	-	-	-	-	-	-	-	-	-	
Regional Planning and Development	-	-	-	-	-	-	-	-	-	
Town Planning, Building Regulations and Enforcement, and	-	-	-	-	-	-	-	-	-	
Project Management Unit	-	-	-	-	-	-	-	-	-	
Provincial Planning	-	-	-	-	-	-	-	-	-	
Support to Local Municipalities	-	-	-	-	-	-	-	-	-	
Road transport	-	-	-	-	-	-	-	-	-	
Public Transport	-	-	-	-	-	-	-	-	-	
Road and Traffic Regulation	-	-	-	-	-	-	-	-	-	
Roads	-	-	-	-	-	-	-	-	-	
Taxi Ranks	-	-	-	-	-	-	-	-	-	
Environmental protection	-	-	-	-	-	-	-	-	-	
Biodiversity and Landscape	-	-	-	-	-	-	-	-	-	
Coastal Protection	-	-	-	-	-	-	-	-	-	
Indigenous Forests	-	-	-	-	-	-	-	-	-	
Nature Conservation	-	-	-	-	-	-	-	-	-	
Pollution Control	-	-	-	-	-	-	-	-	-	
Soil Conservation	-	-	-	-	-	-	-	-	-	
Trading services	-	-	-	-	-	-	-	-	-	
Energy sources	-	-	-	-	-	-	-	-	-	
Electricity	-	-	-	-	-	-	-	-	-	
Street Lighting and Signal Systems	-	-	-	-	-	-	-	-	-	
Nonelectric Energy	-	-	-	-	-	-	-	-	-	
Water management	-	-	-	-	-	-	-	-	-	
Water Treatment	-	-	-	-	-	-	-	-	-	
Water Distribution	-	-	-	-	-	-	-	-	-	
Water Storage	-	-	-	-	-	-	-	-	-	
Waste water management	-	-	-	-	-	-	-	-	-	
Public Toilets	-	-	-	-	-	-	-	-	-	
Sewerage	-	-	-	-	-	-	-	-	-	
Storm Water Management	-	-	-	-	-	-	-	-	-	
Waste Water Treatment	-	-	-	-	-	-	-	-	-	
Waste management	-	-	-	-	-	-	-	-	-	
Recycling	-	-	-	-	-	-	-	-	-	
Solid Waste Disposal (Landfill Sites)	-	-	-	-	-	-	-	-	-	
Solid Waste Removal	-	-	-	-	-	-	-	-	-	
Street Cleaning	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	
Abattoirs	-	-	-	-	-	-	-	-	-	
Air Transport	-	-	-	-	-	-	-	-	-	
Forestry	-	-	-	-	-	-	-	-	-	
Licensing and Regulation	-	-	-	-	-	-	-	-	-	
Markets	-	-	-	-	-	-	-	-	-	
Tourism	-	-	-	-	-	-	-	-	-	
Total Revenue - Functional	2	134 807	139 525	147 573	151 217	152 222	152 222	160 590	164 579	169 842

Expenditure - Functional

Municipal governance and administration	68 906	70 339	69 381	94 156	92 903	92 903	98 157	100 571	102 807
Executive and council	18 730	18 755	21 744	27 585	28 334	28 334	26 560	26 364	27 102
Mayor and Council	9 065	10 187	11 265	14 773	15 522	15 522	12 196	12 072	12 077
Municipal Manager, Town Secretary and Chief Executive	9 665	8 568	10 480	12 812	12 812	12 812	13 365	14 292	15 025
Finance and administration	47 120	48 807	44 675	62 533	61 283	61 283	67 866	69 256	71 996
Administrative and Corporate Support	13 403	13 171	12 568	18 605	17 709	17 709	20 553	21 219	22 425
Asset Management	-	-	-	-	-	-	-	-	-
Finance	17 554	18 764	15 103	21 771	21 442	21 442	26 154	26 023	26 694
Fleet Management	-	-	-	-	-	-	-	-	-
Human Resources	4 472	4 328	4 401	6 507	6 482	6 482	5 382	5 531	5 731
Information Technology	4 147	4 497	4 249	5 504	5 504	5 504	5 482	5 698	5 920
Legal Services	1 192	1 309	1 381	1 632	1 632	1 632	1 698	1 742	1 826
Marketing, Customer Relations, Publicity and Media Co-	1 858	2 027	2 035	2 646	2 646	2 646	2 718	2 843	2 970
Property Services	-	-	-	-	-	-	-	-	-
Risk Management	1 061	1 120	1 204	1 380	1 380	1 380	1 479	1 503	1 594
Security Services	-	-	-	-	-	-	-	-	-
Supply Chain Management	3 433	3 592	3 734	4 489	4 489	4 489	4 399	4 697	4 836
Valuation Service	-	-	-	-	-	-	-	-	-
Internal audit	3 056	2 776	2 963	4 038	3 286	3 286	4 731	4 951	3 709
Governance Function	3 056	2 776	2 963	4 038	3 286	3 286	4 731	4 951	3 709
Community and public safety	9 829	11 280	11 886	17 382	16 807	16 807	16 734	15 241	15 944
Community and social services	7 795	7 690	7 843	12 996	12 403	12 403	13 331	14 224	14 920
Aged Care	-	-	-	-	-	-	-	-	-
Agricultural	-	-	-	-	-	-	-	-	-
Animal Care and Diseases	-	-	-	-	-	-	-	-	-
Cemeteries, Funeral Parlours and Crematoriums	-	-	-	-	-	-	-	-	-
Child Care Facilities	-	-	-	-	-	-	-	-	-
Community Halls and Facilities	-	-	-	-	-	-	-	-	-
Consumer Protection	-	-	-	-	-	-	-	-	-
Cultural Matters	-	-	-	-	-	-	-	-	-
Disaster Management	7 795	7 690	7 843	12 996	12 403	12 403	13 331	14 224	14 920
Education	-	-	-	-	-	-	-	-	-
Indigenous and Customary Law	-	-	-	-	-	-	-	-	-
Industrial Promotion	-	-	-	-	-	-	-	-	-
Language Policy	-	-	-	-	-	-	-	-	-
Libraries and Archives	-	-	-	-	-	-	-	-	-
Literacy Programmes	-	-	-	-	-	-	-	-	-
Media Services	-	-	-	-	-	-	-	-	-
Museums and Art Galleries	-	-	-	-	-	-	-	-	-
Population Development	-	-	-	-	-	-	-	-	-
Provincial Cultural Matters	-	-	-	-	-	-	-	-	-
Theatres	-	-	-	-	-	-	-	-	-
Zoo's	-	-	-	-	-	-	-	-	-
Sport and recreation	-	-	-	-	-	-	-	-	-
Beaches and Jetties	-	-	-	-	-	-	-	-	-
Casinos, Racing, Gambling, Wagering	-	-	-	-	-	-	-	-	-
Community Parks (including Nurseries)	-	-	-	-	-	-	-	-	-
Recreational Facilities	-	-	-	-	-	-	-	-	-
Sports Grounds and Stadiums	-	-	-	-	-	-	-	-	-
Public safety	-	-	-	-	-	-	-	-	-
Civil Defence	-	-	-	-	-	-	-	-	-
Cleansing	-	-	-	-	-	-	-	-	-
Control of Public Nuisances	-	-	-	-	-	-	-	-	-
Fencing and Fences	-	-	-	-	-	-	-	-	-
Fire Fighting and Protection	-	-	-	-	-	-	-	-	-
Licensing and Control of Animals	-	-	-	-	-	-	-	-	-
Police Forces, Traffic and Street Parking Control	-	-	-	-	-	-	-	-	-
Pounds	-	-	-	-	-	-	-	-	-

Housing	2 035	3 590	4 042	4 386	4 404	4 404	3 403	1 016	1 024
Housing	2 035	3 590	4 042	4 386	4 404	4 404	3 403	1 016	1 024
Informal Settlements	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-
Ambulance	-	-	-	-	-	-	-	-	-
Health Services	-	-	-	-	-	-	-	-	-
Laboratory Services	-	-	-	-	-	-	-	-	-
Food Control	-	-	-	-	-	-	-	-	-
Health Surveillance and Prevention of Communicable	-	-	-	-	-	-	-	-	-
Vector Control	-	-	-	-	-	-	-	-	-
Chemical Safety	-	-	-	-	-	-	-	-	-
Economic and environmental services	46 029	50 572	55 734	65 139	74 852	74 852	58 095	46 210	47 189
Planning and development	37 555	40 838	45 998	52 441	62 825	62 825	45 717	32 739	33 207
Billboards	-	-	-	-	-	-	-	-	-
Corporate Wide Strategic Planning (IDPs, LEDs)	37 555	40 838	45 998	52 441	62 825	62 825	45 717	32 739	33 207
Central City Improvement District	-	-	-	-	-	-	-	-	-
Development Facilitation	-	-	-	-	-	-	-	-	-
Economic Development/Planning	-	-	-	-	-	-	-	-	-
Regional Planning and Development	-	-	-	-	-	-	-	-	-
Town Planning, Building Regulations and Enforcement, and	-	-	-	-	-	-	-	-	-
Project Management Unit	-	-	-	-	-	-	-	-	-
Provincial Planning	-	-	-	-	-	-	-	-	-
Support to Local Municipalities	-	-	-	-	-	-	-	-	-
Road transport	-	-	-	-	-	-	-	-	-
Public Transport	-	-	-	-	-	-	-	-	-
Road and Traffic Regulation	-	-	-	-	-	-	-	-	-
Roads	-	-	-	-	-	-	-	-	-
Taxi Ranks	-	-	-	-	-	-	-	-	-
Environmental protection	8 474	9 733	9 735	12 698	12 026	12 026	12 378	13 471	13 982
Biodiversity and Landscape	-	-	-	-	-	-	-	-	-
Coastal Protection	8 474	9 733	9 735	12 698	12 026	12 026	12 378	13 471	13 982
Indigenous Forests	-	-	-	-	-	-	-	-	-
Nature Conservation	-	-	-	-	-	-	-	-	-
Pollution Control	-	-	-	-	-	-	-	-	-
Soil Conservation	-	-	-	-	-	-	-	-	-
Trading services	-	-	-	-	-	-	-	-	-
Energy sources	-	-	-	-	-	-	-	-	-
Electricity	-	-	-	-	-	-	-	-	-
Street Lighting and Signal Systems	-	-	-	-	-	-	-	-	-
Nonelectric Energy	-	-	-	-	-	-	-	-	-
Water management	-	-	-	-	-	-	-	-	-
Water Treatment	-	-	-	-	-	-	-	-	-
Water Distribution	-	-	-	-	-	-	-	-	-
Water Storage	-	-	-	-	-	-	-	-	-
Waste water management	-	-	-	-	-	-	-	-	-
Public Toilets	-	-	-	-	-	-	-	-	-
Sewerage	-	-	-	-	-	-	-	-	-
Storm Water Management	-	-	-	-	-	-	-	-	-
Waste Water Treatment	-	-	-	-	-	-	-	-	-
Waste management	-	-	-	-	-	-	-	-	-
Recycling	-	-	-	-	-	-	-	-	-
Solid Waste Disposal (Landfill Sites)	-	-	-	-	-	-	-	-	-
Solid Waste Removal	-	-	-	-	-	-	-	-	-
Street Cleaning	-	-	-	-	-	-	-	-	-
Other	2 286	2 793	2 579	3 890	3 299	3 299	4 737	4 868	5 047
Abattoirs	-	-	-	-	-	-	-	-	-
Air Transport	-	-	-	-	-	-	-	-	-
Forestry	-	-	-	-	-	-	-	-	-
Licensing and Regulation	-	-	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-	-	-
Tourism	2 286	2 793	2 579	3 890	3 299	3 299	4 737	4 868	5 047
Total Expenditure - Functional	127 050	134 983	139 580	180 567	187 860	187 860	177 722	166 890	170 987
Surplus/(Deficit) for the year	7 757	4 542	7 993	(29 350)	(35 639)	(35 639)	(17 132)	(2 311)	(1 145)

DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand										
Revenue by Vote	1									
Vote 1 - EXECUTIVE AND COUNCIL		489	514	355	-	395	395	-	-	-
Vote 2 - MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-
Vote 3 - BUDGET AND TREASURY		131 105	135 611	143 522	144 351	144 461	144 461	150 084	155 007	160 345
Vote 4 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-
Vote 5 - PLANNING AND DEVELOPMENT		3 212	3 401	3 696	6 866	7 366	7 366	10 506	9 572	9 497
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 111]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 1210]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	134 807	139 525	147 573	151 217	152 222	152 222	160 590	164 579	169 842
Expenditure by Vote to be appropriated	1									
Vote 1 - EXECUTIVE AND COUNCIL		9 065	10 187	11 265	14 773	15 522	15 522	12 196	12 072	12 077
Vote 2 - MUNICIPAL MANAGER		16 832	15 800	18 062	22 508	21 756	21 756	23 991	25 331	25 123
Vote 3 - BUDGET AND TREASURY		20 987	22 356	18 837	26 260	25 931	25 931	30 554	30 720	31 531
Vote 4 - CORPORATE SERVICES		38 290	39 419	38 797	56 310	54 123	54 123	57 125	60 142	62 977
Vote 5 - PLANNING AND DEVELOPMENT		39 841	43 631	48 578	56 331	66 124	66 124	50 454	37 607	38 254
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		2 035	3 590	4 042	4 386	4 404	4 404	3 403	1 016	1 024
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 111]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 1210]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	127 050	134 983	139 580	180 567	187 860	187 860	177 722	166 890	170 987
Surplus/(Deficit) for the year	2	7 757	4 542	7 993	(29 350)	(35 639)	(35 639)	(17 132)	(2 311)	(1 145)

DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand										
Revenue by Vote										
Vote 1 - EXECUTIVE AND COUNCIL	1	489	514	355	-	395	395	-	-	-
1.1 - Mayor and Council		489	514	355	-	395	395	-	-	-
1.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-
2.1 - Municipal Manager, Town Secretary and Chief Executive Officer		-	-	-	-	-	-	-	-	-
2.2 - Governance Function		-	-	-	-	-	-	-	-	-
2.3 - Legal Services		-	-	-	-	-	-	-	-	-
2.4 - Risk Management		-	-	-	-	-	-	-	-	-
2.5 - Marketing, Customer Relations, Publicity and Media Communications		-	-	-	-	-	-	-	-	-
2.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
2.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
2.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
2.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
2.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 3 - BUDGET AND TREASURY		131 105	135 611	143 522	144 351	144 461	144 461	150 084	155 007	160 345
3.1 - [Name of sub-vote]		131 105	135 611	143 522	144 351	144 461	144 461	150 084	155 007	160 345
3.2 - Administrative and Corporate Support		-	-	-	-	-	-	-	-	-
3.3 - Information Technology		-	-	-	-	-	-	-	-	-
3.4 - Human Resources		-	-	-	-	-	-	-	-	-
3.5 - Coastal Protection		-	-	-	-	-	-	-	-	-
3.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
3.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
3.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
3.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
3.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 4 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-
4.1 - Administrative and Corporate Support		-	-	-	-	-	-	-	-	-
4.2 - Information Technology		-	-	-	-	-	-	-	-	-
4.3 - Human Resources		-	-	-	-	-	-	-	-	-
4.4 - Coastal Protection		-	-	-	-	-	-	-	-	-
4.5 - Disaster Management		-	-	-	-	-	-	-	-	-
4.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
4.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
4.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
4.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
4.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 5 - PLANNING AND DEVELOPMENT		3 212	3 401	3 696	6 866	7 366	7 366	10 506	9 572	9 497
5.1 - Corporate Wide Strategic Planning (IDPs, LEDS)		3 212	3 401	3 696	6 866	7 366	7 366	10 506	9 572	9 497
5.2 - Tourism		-	-	-	-	-	-	-	-	-
5.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
5.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
5.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
5.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
5.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
5.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
5.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
5.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		-	-	-	-	-	-	-	-	-
6.1 - Housing		-	-	-	-	-	-	-	-	-
6.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
7.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
8.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
8.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
9.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
10.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 111]		-	-	-	-	-	-	-	-	-
11.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 1210]		-	-	-	-	-	-	-	-	-
12.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
13.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
14.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
15.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	134 807	139 525	147 573	151 217	152 222	152 222	160 590	164 579	169 842

DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Expenditure by Vote										
Vote 1 - EXECUTIVE AND COUNCIL	1	9 065	10 187	11 265	14 773	15 522	15 522	12 196	12 072	12 077
1.1 - Mayor and Council		9 065	10 187	11 265	14 773	15 522	15 522	12 196	12 072	12 077
1.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
1.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL MANAGER		16 832	15 800	18 062	22 508	21 756	21 756	23 991	25 331	25 123
2.1 - Municipal Manager, Town Secretary and Chief Executive Officer		9 665	8 568	10 480	12 812	12 812	12 812	13 365	14 292	15 025
2.2 - Governance Function		3 056	2 776	2 963	4 038	3 286	3 286	4 731	4 951	3 709
2.3 - Legal Services		1 192	1 309	1 381	1 632	1 632	1 632	1 698	1 742	1 826
2.4 - Risk Management		1 061	1 120	1 204	1 380	1 380	1 380	1 479	1 503	1 594
2.5 - Marketing, Customer Relations, Publicity and Media Communications		1 858	2 027	2 035	2 646	2 646	2 646	2 718	2 843	2 970
2.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
2.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
2.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
2.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
2.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 3 - BUDGET AND TREASURY		20 987	22 356	18 837	26 260	25 931	25 931	30 554	30 720	31 531
3.1 - [Name of sub-vote]		17 554	18 764	15 103	21 771	21 442	21 442	26 154	26 023	26 694
3.2 - Administrative and Corporate Support		3 433	3 592	3 734	4 489	4 489	4 489	4 399	4 697	4 836
3.3 - Information Technology		-	-	-	-	-	-	-	-	-
3.4 - Human Resources		-	-	-	-	-	-	-	-	-
3.5 - Coastal Protection		-	-	-	-	-	-	-	-	-
3.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
3.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
3.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
3.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
3.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 4 - CORPORATE SERVICES		38 290	39 419	38 797	56 310	54 123	54 123	57 125	60 142	62 977
4.1 - Administrative and Corporate Support		13 403	13 171	12 568	18 605	17 709	17 709	20 553	21 219	22 425
4.2 - Information Technology		4 147	4 497	4 249	5 504	5 504	5 504	5 482	5 698	5 920
4.3 - Human Resources		4 472	4 328	4 401	6 507	6 482	6 482	5 382	5 531	5 731
4.4 - Coastal Protection		8 474	9 733	9 735	12 698	12 026	12 026	12 378	13 471	13 982
4.5 - Disaster Management		7 795	7 690	7 843	12 996	12 403	12 403	13 331	14 224	14 920
4.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
4.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
4.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
4.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
4.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 5 - PLANNING AND DEVELOPMENT		39 841	43 631	48 578	56 331	66 124	66 124	50 454	37 607	38 254
5.1 - Corporate Wide Strategic Planning (IDPs, LEDs)		37 555	40 838	45 998	52 441	62 825	62 825	45 717	32 739	33 207
5.2 - Tourism		2 286	2 793	2 579	3 890	3 299	3 299	4 737	4 868	5 047
5.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
5.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
5.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
5.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
5.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
5.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
5.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
5.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		2 035	3 590	4 042	4 386	4 404	4 404	3 403	1 016	1 024
6.1 - Housing		2 035	3 590	4 042	4 386	4 404	4 404	3 403	1 016	1 024
6.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
6.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
7.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
7.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
8.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
8.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
8.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
9.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
9.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
10.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
10.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 111]		-	-	-	-	-	-	-	-	-
11.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
11.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 1210]		-	-	-	-	-	-	-	-	-
12.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
12.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
13.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
13.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
14.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
14.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
15.1 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.2 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.3 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.4 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.5 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.6 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.7 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.8 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.9 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
15.10 - [Name of sub-vote]		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	127 050	134 983	139 580	180 567	187 860	187 860	177 722	166 890	170 987
Surplus/(Deficit) for the year	2	7 757	4 542	7 993	(29 350)	(35 639)	(35 639)	(17 132)	(2 311)	(1 145)

DC9 Frances Baard - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue											
Exchange Revenue											
Service charges - Electricity	2	-	-	-	-	-	-	-	-	-	-
Service charges - Water	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management	2	-	-	-	-	-	-	-	-	-	-
Sale of Goods and Rendering of Services		268	274	59	120	120	120	61	80	84	88
Agency services		-	-	-	-	-	-	-	-	-	-
Interest		-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		-	-	-	-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets		5 067	5 869	9 979	6 530	6 640	6 640	5 695	9 600	10 080	10 584
Dividends		-	-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		609	218	195	250	250	250	128	91	96	101
Licence and permits		-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-
Non-Exchange Revenue											
Property rates	2	-	-	-	-	-	-	-	-	-	-
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		-	-	-	-	-	-	-	-	-	-
Licences or permits		-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational		128 874	133 164	137 340	144 317	145 212	145 212	138 042	150 819	154 319	159 069
Interest		-	-	-	-	-	-	-	-	-	-
Fuel Levy		-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		-	-	(0)	-	-	-	-	-	-	-
Other Gains		(11)	-	-	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contri		134 807	139 525	147 573	151 217	152 222	152 222	143 926	160 590	164 579	169 842
Expenditure											
Employee related costs	2	73 823	72 813	72 457	92 949	86 051	86 051	49 113	98 526	97 602	102 114
Remuneration of councillors		7 000	6 948	8 190	10 221	10 221	10 221	5 771	8 252	8 206	8 206
Bulk purchases - electricity	2	-	-	-	-	-	-	-	-	-	-
Inventory consumed	8	1 251	1 045	1 086	1 641	1 651	1 651	633	2 340	2 362	2 361
Debt impairment	3	-	-	-	-	-	-	-	-	-	-
Depreciation and amortisation		3 381	4 622	5 304	5 282	5 908	5 908	-	6 363	6 618	6 883
Interest		-	-	138	-	-	-	-	-	-	-
Contracted services		13 196	13 543	14 266	24 549	23 800	23 800	7 199	27 066	27 018	25 806
Transfers and subsidies		19 454	25 070	30 572	27 508	40 527	40 527	23 401	16 367	5 894	5 945
Irrecoverable debts written off		-	-	7	10	410	410	19	-	-	-
Operational costs		8 939	9 301	10 285	16 972	17 857	17 857	7 576	16 455	16 846	17 329
Losses on disposal of Assets		61	84	50	22	22	22	-	54	43	43
Other Losses		-	1 567	(2 776)	1 413	1 413	1 413	-	2 300	2 300	2 300
Total Expenditure		127 106	134 993	139 580	180 567	187 860	187 860	93 712	177 722	166 890	170 987
Surplus/(Deficit)		7 701	4 532	7 993	(29 350)	(35 639)	(35 639)	50 214	(17 132)	(2 311)	(1 145)
Transfers and subsidies - capital (monetary)	6	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind)	6	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		7 701	4 532	7 993	(29 350)	(35 639)	(35 639)	50 214	(17 132)	(2 311)	(1 145)
Income Tax		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax		7 701	4 532	7 993	(29 350)	(35 639)	(35 639)	50 214	(17 132)	(2 311)	(1 145)
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		7 701	4 532	7 993	(29 350)	(35 639)	(35 639)	50 214	(17 132)	(2 311)	(1 145)
Share of Surplus/Deficit attributable to Associate	7	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	1	7 701	4 532	7 993	(29 350)	(35 639)	(35 639)	50 214	(17 132)	(2 311)	(1 145)

Vote Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand	1										
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 1 - EXECUTIVE AND COUNCIL		-	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-	-
Vote 3 - BUDGET AND TREASURY		-	-	-	-	-	-	-	-	-	-
Vote 4 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 5 - PLANNING AND DEVELOPMENT		-	-	-	-	-	-	-	-	-	-
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 111]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 1210]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	-	-	-	-	-	-	-	-	-	-
Single-year expenditure to be appropriated	2										
Vote 1 - EXECUTIVE AND COUNCIL		-	-	45	-	-	-	-	20	-	-
Vote 2 - MUNICIPAL MANAGER		-	20	13	362	364	364	364	29	-	-
Vote 3 - BUDGET AND TREASURY		-	2 866	(1 381)	2 380	2 378	2 378	2 378	7 584	-	-
Vote 4 - CORPORATE SERVICES		-	1 508	3 267	3 808	4 748	4 748	4 748	705	150	100
Vote 5 - PLANNING AND DEVELOPMENT		-	759	(695)	1 015	27	27	27	914	-	-
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 111]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 1210]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		-	5 153	1 248	7 565	7 517	7 517	7 517	9 252	150	100
Total Capital Expenditure - Vote		-	5 153	1 248	7 565	7 517	7 517	7 517	9 252	150	100
Capital Expenditure - Functional											
Governance and administration		-	3 747	(934)	4 755	5 675	5 675	3 924	8 294	150	100
Executive and council		-	-	71	362	364	364	121	49	-	-
Finance and administration		-	3 747	(1 005)	4 393	5 311	5 311	3 803	8 245	150	100
Internal audit		-	-	-	-	-	-	-	-	-	-
Community and public safety		-	625	2 900	1 730	1 750	1 750	3 810	5	-	-
Community and social services		-	625	2 900	1 730	1 750	1 750	3 810	5	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-
Economic and environmental services		-	778	(715)	1 080	92	92	79	953	-	-
Planning and development		-	756	(692)	1 015	27	27	75	914	-	-
Road transport		-	-	-	-	-	-	-	-	-	-
Environmental protection		-	23	(23)	65	65	65	4	39	-	-
Trading services		-	-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-	-
Other		-	3	(3)	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	3	-	5 153	1 248	7 565	7 517	7 517	7 813	9 252	150	100
Funded by:											
National Government		-	750	(687)	-	-	-	63	43	-	-
Provincial Government		-	-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)		-	-	-	-	15	15	-	-	-	-
Transfers recognised - capital	4	-	750	(687)	-	15	15	63	43	-	-
Borrowing	6	-	-	-	-	-	-	-	-	-	-
Internally generated funds		-	4 402	1 935	7 565	7 502	7 502	7 749	9 209	150	100
Total Capital Funding	7	-	5 153	1 248	7 565	7 517	7 517	7 813	9 252	150	100

DC9 Frances Baard - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand	1										
Capital expenditure - Municipal Vote											
Multi-year expenditure appropriation	2										
Vote 1 - EXECUTIVE AND COUNCIL		-	-	-	-	-	-	-	-	-	-
1.1 - Mayor and Council											
1.2 - [Name of sub-vote]											
1.3 - [Name of sub-vote]											
1.4 - [Name of sub-vote]											
1.5 - [Name of sub-vote]											
1.6 - [Name of sub-vote]											
1.7 - [Name of sub-vote]											
1.8 - [Name of sub-vote]											
1.9 - [Name of sub-vote]											
1.10 - [Name of sub-vote]											
Vote 2 - MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-	-
2.1 - Municipal Manager, Town Secretary and Chief Executive											
2.2 - Governance Function											
2.3 - Legal Services											
2.4 - Risk Management											
2.5 - Marketing, Customer Relations, Publicity and Media Co-ordination											
2.6 - [Name of sub-vote]											
2.7 - [Name of sub-vote]											
2.8 - [Name of sub-vote]											
2.9 - [Name of sub-vote]											
2.10 - [Name of sub-vote]											
Vote 3 - BUDGET AND TREASURY		-	-	-	-	-	-	-	-	-	-
3.1 - [Name of sub-vote]											
3.2 - Administrative and Corporate Support											
3.3 - Information Technology											
3.4 - Human Resources											
3.5 - Coastal Protection											
3.6 - [Name of sub-vote]											
3.7 - [Name of sub-vote]											
3.8 - [Name of sub-vote]											
3.9 - [Name of sub-vote]											
3.10 - [Name of sub-vote]											
Vote 4 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-	-
4.1 - Administrative and Corporate Support											
4.2 - Information Technology											
4.3 - Human Resources											
4.4 - Coastal Protection											
4.5 - Disaster Management											
4.6 - [Name of sub-vote]											
4.7 - [Name of sub-vote]											
4.8 - [Name of sub-vote]											
4.9 - [Name of sub-vote]											
4.10 - [Name of sub-vote]											
Vote 5 - PLANNING AND DEVELOPMENT		-	-	-	-	-	-	-	-	-	-
5.1 - Corporate Wide Strategic Planning (IDPs, LEDS)											
5.2 - Tourism											
5.3 - [Name of sub-vote]											
5.4 - [Name of sub-vote]											
5.5 - [Name of sub-vote]											
5.6 - [Name of sub-vote]											
5.7 - [Name of sub-vote]											
5.8 - [Name of sub-vote]											
5.9 - [Name of sub-vote]											
5.10 - [Name of sub-vote]											
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		-	-	-	-	-	-	-	-	-	-
6.1 - Housing											
6.2 - [Name of sub-vote]											
6.3 - [Name of sub-vote]											
6.4 - [Name of sub-vote]											
6.5 - [Name of sub-vote]											
6.6 - [Name of sub-vote]											
6.7 - [Name of sub-vote]											
6.8 - [Name of sub-vote]											
6.9 - [Name of sub-vote]											
6.10 - [Name of sub-vote]											
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-
7.1 - [Name of sub-vote]											
7.2 - [Name of sub-vote]											
7.3 - [Name of sub-vote]											
7.4 - [Name of sub-vote]											
7.5 - [Name of sub-vote]											
7.6 - [Name of sub-vote]											
7.7 - [Name of sub-vote]											
7.8 - [Name of sub-vote]											
7.9 - [Name of sub-vote]											
7.10 - [Name of sub-vote]											

Vote 8 - [NAME OF VOTE 8]	-	-	-	-	-	-	-	-	-	-	-	-
8.1 - [Name of sub-vote]												
8.2 - [Name of sub-vote]												
8.3 - [Name of sub-vote]												
8.4 - [Name of sub-vote]												
8.5 - [Name of sub-vote]												
8.6 - [Name of sub-vote]												
8.7 - [Name of sub-vote]												
8.8 - [Name of sub-vote]												
8.9 - [Name of sub-vote]												
8.10 - [Name of sub-vote]												
Vote 9 - [NAME OF VOTE 9]	-	-	-	-	-	-	-	-	-	-	-	-
9.1 - [Name of sub-vote]												
9.2 - [Name of sub-vote]												
9.3 - [Name of sub-vote]												
9.4 - [Name of sub-vote]												
9.5 - [Name of sub-vote]												
9.6 - [Name of sub-vote]												
9.7 - [Name of sub-vote]												
9.8 - [Name of sub-vote]												
9.9 - [Name of sub-vote]												
9.10 - [Name of sub-vote]												
Vote 10 - [NAME OF VOTE 10]	-	-	-	-	-	-	-	-	-	-	-	-
10.1 - [Name of sub-vote]												
10.2 - [Name of sub-vote]												
10.3 - [Name of sub-vote]												
10.4 - [Name of sub-vote]												
10.5 - [Name of sub-vote]												
10.6 - [Name of sub-vote]												
10.7 - [Name of sub-vote]												
10.8 - [Name of sub-vote]												
10.9 - [Name of sub-vote]												
10.10 - [Name of sub-vote]												
Vote 11 - [NAME OF VOTE 111]	-	-	-	-	-	-	-	-	-	-	-	-
11.1 - [Name of sub-vote]												
11.2 - [Name of sub-vote]												
11.3 - [Name of sub-vote]												
11.4 - [Name of sub-vote]												
11.5 - [Name of sub-vote]												
11.6 - [Name of sub-vote]												
11.7 - [Name of sub-vote]												
11.8 - [Name of sub-vote]												
11.9 - [Name of sub-vote]												
11.10 - [Name of sub-vote]												
Vote 12 - [NAME OF VOTE 1210]	-	-	-	-	-	-	-	-	-	-	-	-
12.1 - [Name of sub-vote]												
12.2 - [Name of sub-vote]												
12.3 - [Name of sub-vote]												
12.4 - [Name of sub-vote]												
12.5 - [Name of sub-vote]												
12.6 - [Name of sub-vote]												
12.7 - [Name of sub-vote]												
12.8 - [Name of sub-vote]												
12.9 - [Name of sub-vote]												
12.10 - [Name of sub-vote]												
Vote 13 - [NAME OF VOTE 13]	-	-	-	-	-	-	-	-	-	-	-	-
13.1 - [Name of sub-vote]												
13.2 - [Name of sub-vote]												
13.3 - [Name of sub-vote]												
13.4 - [Name of sub-vote]												
13.5 - [Name of sub-vote]												
13.6 - [Name of sub-vote]												
13.7 - [Name of sub-vote]												
13.8 - [Name of sub-vote]												
13.9 - [Name of sub-vote]												
13.10 - [Name of sub-vote]												
Vote 14 - [NAME OF VOTE 14]	-	-	-	-	-	-	-	-	-	-	-	-
14.1 - [Name of sub-vote]												
14.2 - [Name of sub-vote]												
14.3 - [Name of sub-vote]												
14.4 - [Name of sub-vote]												
14.5 - [Name of sub-vote]												
14.6 - [Name of sub-vote]												
14.7 - [Name of sub-vote]												
14.8 - [Name of sub-vote]												
14.9 - [Name of sub-vote]												
14.10 - [Name of sub-vote]												
Vote 15 - [NAME OF VOTE 15]	-	-	-	-	-	-	-	-	-	-	-	-
15.1 - [Name of sub-vote]												
15.2 - [Name of sub-vote]												
15.3 - [Name of sub-vote]												
15.4 - [Name of sub-vote]												
15.5 - [Name of sub-vote]												
15.6 - [Name of sub-vote]												
15.7 - [Name of sub-vote]												
15.8 - [Name of sub-vote]												
15.9 - [Name of sub-vote]												
15.10 - [Name of sub-vote]												
Capital multi-year expenditure sub-total	-	-	-	-	-	-	-	-	-	-	-	-

Capital expenditure - Municipal Vote
Single-year expenditure appropriation

2										
	Vote 1 - EXECUTIVE AND COUNCIL		45					20		
	1.1 - Mayor and Council		45					20		
	1.2 - [Name of sub-vote]									
	1.3 - [Name of sub-vote]									
	1.4 - [Name of sub-vote]									
	1.5 - [Name of sub-vote]									
	1.6 - [Name of sub-vote]									
	1.7 - [Name of sub-vote]									
	1.8 - [Name of sub-vote]									
	1.9 - [Name of sub-vote]									
	1.10 - [Name of sub-vote]									
	Vote 2 - MUNICIPAL MANAGER	20	13	362	364	364	364	29		
	2.1 - Municipal Manager, Town Secretary and Chief Executive Officer		26	362	364	364	364	29		
	2.2 - Governance Function									
	2.3 - Legal Services									
	2.4 - Risk Management	7	(7)							
	2.5 - Marketing, Customer Relations, Publicity and Media	13	(6)							
	2.6 - [Name of sub-vote]									
	2.7 - [Name of sub-vote]									
	2.8 - [Name of sub-vote]									
	2.9 - [Name of sub-vote]									
	2.10 - [Name of sub-vote]									
	Vote 3 - BUDGET AND TREASURY	2 866	(1 381)	2 380	2 378	2 378	2 378	7 584		
	3.1 - [Name of sub-vote]	2 866	(1 381)	1 530	1 528	1 528	1 528	7 584		
	3.2 - Administrative and Corporate Support									
	3.3 - Information Technology			850	850	850	850			
	3.4 - Human Resources									
	3.5 - Coastal Protection									
	3.6 - [Name of sub-vote]									
	3.7 - [Name of sub-vote]									
	3.8 - [Name of sub-vote]									
	3.9 - [Name of sub-vote]									
	3.10 - [Name of sub-vote]									
	Vote 4 - CORPORATE SERVICES	1 508	3 267	3 808	4 748	4 748	4 748	705	150	100
	4.1 - Administrative and Corporate Support	15	172	368	1 488	1 488	1 488	363		
	4.2 - Information Technology	845	218	1 630	1 430	1 430	1 430	298	150	100
	4.3 - Human Resources			15	15	15	15			
	4.4 - Coastal Protection	23	(23)	65	65	65	65	39		
	4.5 - Disaster Management	625	2 900	1 730	1 750	1 750	1 750	5		
	4.6 - [Name of sub-vote]									
	4.7 - [Name of sub-vote]									
	4.8 - [Name of sub-vote]									
	4.9 - [Name of sub-vote]									
	4.10 - [Name of sub-vote]									
	Vote 5 - PLANNING AND DEVELOPMENT	759	(695)	1 015	27	27	27	914		
	5.1 - Corporate Wide Strategic Planning (IDPs, LEDs)	756	(692)	1 015	27	27	27	914		
	5.2 - Tourism	3	(3)							
	5.3 - [Name of sub-vote]									
	5.4 - [Name of sub-vote]									
	5.5 - [Name of sub-vote]									
	5.6 - [Name of sub-vote]									
	5.7 - [Name of sub-vote]									
	5.8 - [Name of sub-vote]									
	5.9 - [Name of sub-vote]									
	5.10 - [Name of sub-vote]									
	Vote 6 - PROJECT MAN AND ADVISORY SERVICES									
	6.1 - Housing									
	6.2 - [Name of sub-vote]									
	6.3 - [Name of sub-vote]									
	6.4 - [Name of sub-vote]									
	6.5 - [Name of sub-vote]									
	6.6 - [Name of sub-vote]									
	6.7 - [Name of sub-vote]									
	6.8 - [Name of sub-vote]									
	6.9 - [Name of sub-vote]									
	6.10 - [Name of sub-vote]									
	Vote 7 - [NAME OF VOTE 7]									
	7.1 - [Name of sub-vote]									
	7.2 - [Name of sub-vote]									
	7.3 - [Name of sub-vote]									
	7.4 - [Name of sub-vote]									
	7.5 - [Name of sub-vote]									
	7.6 - [Name of sub-vote]									
	7.7 - [Name of sub-vote]									
	7.8 - [Name of sub-vote]									
	7.9 - [Name of sub-vote]									
	7.10 - [Name of sub-vote]									
	Vote 8 - [NAME OF VOTE 8]									
	8.1 - [Name of sub-vote]									
	8.2 - [Name of sub-vote]									
	8.3 - [Name of sub-vote]									
	8.4 - [Name of sub-vote]									
	8.5 - [Name of sub-vote]									
	8.6 - [Name of sub-vote]									
	8.7 - [Name of sub-vote]									
	8.8 - [Name of sub-vote]									
	8.9 - [Name of sub-vote]									
	8.10 - [Name of sub-vote]									

DC9 Frances Baard - Table A6 Budgeted Financial Position

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
ASSETS											
Current assets											
Cash and cash equivalents		110 135	112 930	124 413	92 657	92 997	92 997	153 703	113 725	129 187	130 847
Trade and other receivables from exchange transactions	1	5 634	7 818	9 436	7 698	8 916	8 916	8 462	9 436	9 436	9 436
Receivables from non-exchange transactions	1	389	389	389	578	389	389	389	389	389	389
Current portion of non-current receivables		858	676	736	676	736	736	736	736	736	736
Inventory	2	376	358	239	358	229	229	307	239	239	239
VAT		21 059	26 563	1 452	27 910	9 907	9 907	550	10 609	9 316	9 187
Other current assets		362	137	449	(52)	322	322	(4)	449	449	449
Total current assets		138 813	148 869	137 114	129 625	113 496	113 496	164 142	135 583	149 751	151 283
Non current assets											
Investments		-	-	-	-	-	-	-	-	-	-
Investment property		544	-	-	-	-	-	-	-	-	-
Property, plant and equipment	3	50 838	68 082	70 487	67 489	69 502	69 502	71 889	65 144	62 374	62 101
Biological assets		-	-	-	-	-	-	-	-	-	-
Living and non-living resources		-	-	-	-	-	-	-	-	-	-
Heritage assets		631	631	631	631	631	631	631	631	631	631
Intangible assets		156	2 695	1 700	2 579	988	988	1 710	6 594	550	504
Trade and other receivables from exchange transactions		-	-	-	-	-	-	-	-	-	-
Non-current receivables from non-exchange transactions		8 060	6 671	6 388	6 671	6 388	6 388	6 388	6 388	6 388	6 388
Other non-current assets		-	39	9	39	9	9	9	9	9	9
Total non current assets		60 229	78 119	79 215	77 410	77 518	77 518	80 627	78 766	69 952	69 633
TOTAL ASSETS		199 042	226 988	216 330	207 035	191 014	191 014	244 769	214 349	219 703	220 916
LIABILITIES											
Current liabilities											
Bank overdraft		-	-	-	-	-	-	-	-	-	-
Financial liabilities		-	-	-	-	-	-	-	-	-	-
Consumer deposits		2	3	5	3	5	5	8	5	5	5
Trade and other payables from exchange transactions	4	6 345	6 651	15 008	10 623	22 897	22 897	(8 132)	25 871	15 871	15 921
Trade and other payables from non-exchange transactions	5	2 162	1 360	1 352	1 252	122	122	4 497	320	320	320
Provision		12 982	13 150	11 841	16 263	14 954	14 954	10 259	15 941	15 941	15 941
VAT		19 277	23 588	(1 180)	23 658	287	287	69	257	259	260
Other current liabilities		-	-	-	-	-	-	-	-	-	-
Total current liabilities		40 768	44 753	27 026	51 800	38 266	38 266	6 702	42 394	32 395	32 447
Non current liabilities											
Financial liabilities	6	-	-	-	-	-	-	-	-	-	-
Provision	7	1 369	2 234	946	3 534	2 246	2 246	(505)	2 946	2 946	2 946
Long term portion of trade payables		-	-	-	-	-	-	-	-	-	-
Other non-current liabilities		26 874	27 839	26 553	29 139	27 853	27 853	25 355	28 553	28 553	28 553
Total non current liabilities		28 243	30 073	27 499	32 673	30 099	30 099	24 849	31 499	31 499	31 499
TOTAL LIABILITIES		69 011	74 826	54 525	84 473	68 365	68 365	31 551	73 893	63 894	63 945
NET ASSETS		130 031	152 163	161 806	122 762	122 649	122 649	213 218	140 456	155 809	156 971
COMMUNITY WEALTH/EQUITY											
Accumulated surplus/(deficit)	8	101 411	106 982	116 185	78 881	79 578	79 578	166 399	96 836	112 189	113 361
Reserves and funds	9	26 941	44 467	43 621	44 467	42 371	42 371	43 621	43 621	43 621	43 610
Other		-	-	-	-	-	-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	10	128 352	151 449	159 806	123 348	121 949	121 949	210 020	140 456	155 809	156 971

DC9 Frances Baard - Table A7 Budgeted Cash Flows

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand											
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		-	-	-	-	-	-	-	-	-	-
Service charges		-	-	-	-	-	-	-	-	-	-
Other revenue		-	-	-	676	676	676	-	197	207	217
Transfers and Subsidies - Operational	1	-	-	-	144 317	145 113	145 113	-	150 819	154 319	159 069
Transfers and Subsidies - Capital	1	-	-	-	-	-	-	-	-	-	-
Interest		-	-	-	6 530	6 640	6 640	-	9 600	10 080	10 584
Dividends		-	-	-	-	-	-	-	-	-	-
Payments											
Suppliers and employees		-	75 967	128 800	(183 163)	(178 620)	(178 620)	(176 582)	(155 162)	(154 631)	(158 292)
Interest		-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	1	-	-	-	(4 278)	(5 212)	(5 212)	-	(5 502)	(5 029)	(5 030)
NET CASH FROM/(USED) OPERATING ACTIVITIES		-	75 967	128 800	(35 918)	(31 403)	(31 403)	(176 582)	(48)	4 946	6 548
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-	-
Payments											
Capital assets		-	-	-	8 700	8 645	8 645	-	(10 640)	(173)	(115)
NET CASH FROM/(USED) INVESTING ACTIVITIES		-	-	-	8 700	8 645	8 645	-	(10 640)	(173)	(115)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-	-	-	-
Payments											
Repayment of borrowing		-	-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	-	-	-	-	-	-	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD		-	75 967	128 800	(27 218)	(22 758)	(22 758)	(176 582)	(10 689)	4 773	6 433
Cash/cash equivalents at the year begin:	2	-	-	-	-	-	-	-	124 413	113 725	118 498
Cash/cash equivalents at the year end:	2	-	75 967	128 800	(27 218)	(22 758)	(22 758)	(176 582)	113 725	118 498	124 932

DC9 Frances Baard - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Cash and investments available											
Cash/cash equivalents at the year end	1	-	75 967	128 800	(27 218)	(22 758)	(22 758)	(176 582)	113 725	118 498	124 932
Other current investments > 90 days		110 135	36 963	(4 387)	119 876	115 755	115 755	330 285	-	10 689	5 915
Non current Investments	1	-	-	-	-	-	-	-	-	-	-
Cash and investments available:		110 135	112 930	124 413	92 657	92 997	92 997	153 703	113 725	129 187	130 847
Application of cash and investments											
Unspent conditional transfers		-	-	-	-	-	-	-	-	-	-
Unspent borrowing		-	-	-	-	-	-	-	-	-	-
Statutory requirements	2	-	-	-	-	-	-	-	-	-	-
Other working capital requirements	3	6 345	6 651	15 008	10 233	22 639	22 639	(8 132)	24 324	14 324	14 374
Other provisions		-	-	-	-	-	-	-	-	-	-
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5	-	-	-	-	-	-	-	-	-	-
Total Application of cash and investments:		6 345	6 651	15 008	10 233	22 639	22 639	(8 132)	24 324	14 324	14 374
Surplus(shortfall) - Excluding Non-Current Creditors Trf to		103 790	106 278	109 405	82 424	70 358	70 358	161 835	89 401	114 863	116 473
Creditors transferred to Debt Relief - Non-Current portion		-	-	-	-	-	-	-	-	-	-
Surplus(shortfall) - Including Non-Current Creditors Trf to		103 790	106 278	109 405	82 424	70 358	70 358	161 835	89 401	114 863	116 473

References

1. Must reconcile with Budgeted Cash Flows
2. For example: VAT, taxation
3. Council approval for policy required - include sufficient working capital (e.g. allowing for a % of current debtors > 90 days as uncollectable)
4. For example: sinking fund requirements for borrowing
5. Council approval required for each reserve created and basis of cash backing of reserves - Total Reserves to be backed by cash/investments excl Valuation reserve

Other working capital requirements

Debtors	-	-	-	390	258	258	-	1 547	1 547	1 547
Creditors due	6 345	6 651	15 008	10 623	22 897	22 897	(8 132)	25 871	15 871	15 921
Total	(6 345)	(6 651)	(15 008)	(10 233)	(22 639)	(22 639)	8 132	(24 324)	(14 324)	(14 374)

Debtors collection assumptions

Balance outstanding - debtors	1 308	747	628	936	618	618	696	628	628	628
Estimate of debtors collection rate	0.0%	0.0%	0.0%	41.7%	41.7%	41.7%	0.0%	246.1%	246.1%	246.1%

Long term investments committed

Balance (Insert description; eg sinking fund)

Reserves to be backed by cash/investments

Housing Development Fund	-	-	-	-	-	-	-	-	-	-
Capital replacement										
Self-insurance										
Compensation for Occupational Injuries and Diseases										
Employee Benefit reserve										
Non-current Provisions reserve										
Valuation roll reserve										
Investment in associate account										
Capitalisation										
6	-	-	-	-	-	-	-	-	-	-

Note:

6. Above reserves do not include Revaluation reserve. Revaluation reserve not required to be cash backed

DC9 Frances Baard - Table A9 Asset Management

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand										
CAPITAL EXPENDITURE										
Total New Assets	1	-	1 744	3 723	2 067	2 064	2 064	560	-	-
<i>Roads Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Storm water Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Water Supply Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	-	-	-	-	-	-
Community Facilities		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Community Assets		-	-	-	-	-	-	-	-	-
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		-	135	3 221	-	-	-	250	-	-
Housing		-	-	-	-	-	-	-	-	-
Other Assets		-	135	3 221	-	-	-	250	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	250	250	250	-	-	-
Intangible Assets		-	-	-	250	250	250	-	-	-
Computer Equipment		-	893	63	831	829	829	130	-	-
Furniture and Office Equipment		-	-	63	156	155	155	107	-	-
Machinery and Equipment		-	37	376	130	130	130	73	-	-
Transport Assets		-	680	-	700	700	700	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
<i>Mature</i>		-	-	-	-	-	-	-	-	-
<i>Immature</i>		-	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-
Total Renewal of Existing Assets	2	-	2 882	1 485	2 550	1 665	1 665	8 366	-	-
<i>Roads Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Storm water Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Water Supply Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	-	-	-	-	-	-
Community Facilities		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Community Assets		-	-	-	-	-	-	-	-	-
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	-	1 000	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Other Assets		-	-	-	1 000	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	2 866	-	-	-	-	6 000	-	-
Intangible Assets		-	2 866	-	-	-	-	6 000	-	-
Computer Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	3	-	-	15	15	16	-	-
Machinery and Equipment		-	13	-	100	200	200	850	-	-
Transport Assets		-	-	1 485	1 450	1 450	1 450	1 500	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
<i>Mature</i>		-	-	-	-	-	-	-	-	-
<i>Immature</i>		-	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-

Total Upgrading of Existing Assets	6	-	527	1 193	2 948	3 788	3 788	326	150	100
<i>Roads Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Storm water Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Water Supply Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	300	-	-	-	-	-
Infrastructure		-	-	-	300	-	-	-	-	-
Community Facilities		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Community Assets		-	-	-	-	-	-	-	-	-
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	-	-	1 000	1 000	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Other Assets		-	-	-	-	1 000	1 000	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Computer Equipment		-	32	646	400	400	400	298	150	100
Furniture and Office Equipment		-	5	463	868	868	868	28	-	-
Machinery and Equipment		-	490	84	1 230	1 370	1 370	-	-	-
Transport Assets		-	-	-	150	150	150	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-
Total Capital Expenditure	4	-	5 153	6 401	7 565	7 517	7 517	9 252	150	100
<i>Roads Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Storm water Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Water Supply Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	300	-	-	-	-	-
Infrastructure		-	-	-	300	-	-	-	-	-
Community Facilities		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Community Assets		-	-	-	-	-	-	-	-	-
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		-	135	3 221	1 000	1 000	1 000	250	-	-
Housing		-	-	-	-	-	-	-	-	-
Other Assets		-	135	3 221	1 000	1 000	1 000	250	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	2 866	-	250	250	250	6 000	-	-
Intangible Assets		-	2 866	-	250	250	250	6 000	-	-
Computer Equipment		-	924	709	1 231	1 229	1 229	428	150	100
Furniture and Office Equipment		-	8	526	1 024	1 038	1 038	151	-	-
Machinery and Equipment		-	539	460	1 460	1 700	1 700	923	-	-
Transport Assets		-	680	1 485	2 300	2 300	2 300	1 500	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class		-	5 153	6 401	7 565	7 517	7 517	9 252	150	100

ASSET REGISTER SUMMARY - PPE (WDV)	5	49 852	69 092	70 366	68 382	68 669	68 669	69 917	61 103	60 784
<i>Roads Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Storm water Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Water Supply Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	300	-	-	-	-	-
Infrastructure		-	-	-	300	-	-	-	-	-
Community Assets		-	-	-	-	-	-	-	-	-
Heritage Assets		631	631	631	631	631	631	631	631	631
Investment properties		544	-	-	-	-	-	-	-	-
Other Assets		32 663	54 855	56 605	53 749	52 412	52 412	51 544	51 210	51 124
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Intangible Assets		156	2 695	1 700	2 579	988	988	6 594	550	504
Computer Equipment		1 915	2 220	2 151	2 745	2 691	2 691	1 691	1 912	1 824
Furniture and Office Equipment		1 794	1 372	1 465	1 854	1 958	1 958	1 100	932	913
Machinery and Equipment		3 432	3 067	2 448	3 265	2 643	2 643	2 005	1 036	980
Transport Assets		774	1 130	2 244	3 109	4 224	4 224	3 230	1 710	1 688
Land		7 943	3 121	3 121	150	3 121	3 121	3 121	3 121	3 121
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	49 852	69 092	70 366	68 382	68 669	68 669	69 917	61 103	60 784
EXPENDITURE OTHER ITEMS		6 983	9 815	9 828	11 154	12 602	12 602	12 151	12 640	13 122
Depreciation	7	3 381	4 622	5 304	5 282	5 908	5 908	6 363	6 618	6 883
Repairs and Maintenance by Asset Class	3	3 602	5 193	4 523	5 872	6 693	6 693	5 788	6 022	6 240
<i>Roads Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Storm water Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Water Supply Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		15	16	17	30	30	30	30	32	-
Infrastructure		15	16	17	30	30	30	30	32	-
<i>Community Facilities</i>		-	-	-	-	-	-	-	-	-
<i>Sport and Recreation Facilities</i>		-	-	-	-	-	-	-	-	-
Community Assets		-	-	-	-	-	-	-	-	-
Heritage Assets		-	-	-	-	-	-	-	-	-
<i>Revenue Generating</i>		-	-	-	-	-	-	-	-	-
<i>Non-revenue Generating</i>		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
<i>Operational Buildings</i>		442	551	520	699	699	699	765	839	920
<i>Housing</i>		-	-	-	-	-	-	-	-	-
Other Assets		442	551	520	699	699	699	765	839	920
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
<i>Servitudes</i>		-	-	-	-	-	-	-	-	-
<i>Licences and Rights</i>		2 175	3 703	3 047	3 608	3 608	3 608	2 895	2 988	3 077
Intangible Assets		2 175	3 703	3 047	3 608	3 608	3 608	2 895	2 988	3 077
Computer Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		153	156	73	198	198	198	289	314	341
Machinery and Equipment		710	693	730	1 034	1 055	1 055	959	996	1 046
Transport Assets		107	74	136	303	1 103	1 103	851	853	856
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
<i>Mature</i>		-	-	-	-	-	-	-	-	-
<i>Immature</i>		-	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURE OTHER ITEMS		6 983	9 815	9 828	11 154	12 602	12 602	12 151	12 640	13 122
Renewal and upgrading of Existing Assets as % of total capex		0.0%	66.2%	41.8%	72.7%	72.5%	72.5%	93.9%	100.0%	100.0%
Renewal and upgrading of Existing Assets as % of deprecn		0.0%	73.8%	50.5%	104.1%	92.3%	92.3%	136.6%	2.3%	1.5%
R&M as a % of PPE & Investment Property		2.9%	2.3%	2.2%	3.5%	4.6%	4.6%	4.6%	5.1%	5.3%
Renewal and upgrading and R&M as a % of PPE and Investment Prop		2.9%	7.4%	6.1%	11.9%	12.7%	12.7%	18.5%	5.3%	5.5%

DC9 Frances Baard - Table A10 Basic service delivery measurement

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Household service targets	1									
Water:										
Piped water inside dwelling		-	-	-	-	-	-	-	-	-
Piped water inside yard (but not in dwelling)		-	-	-	-	-	-	-	-	-
Using public tap (at least min.service level)	2	-	-	-	-	-	-	-	-	-
Other water supply (at least min.service level)	4	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-	-	-	-
Using public tap (< min.service level)	3	-	-	-	-	-	-	-	-	-
Other water supply (< min.service level)	4	-	-	-	-	-	-	-	-	-
No water supply		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	-	-	-	-	-	-	-	-	-
Sanitation/sewerage:										
Flush toilet (connected to sewerage)		-	-	-	-	-	-	-	-	-
Flush toilet (with septic tank)		-	-	-	-	-	-	-	-	-
Chemical toilet		-	-	-	-	-	-	-	-	-
Pit toilet (ventilated)		-	-	-	-	-	-	-	-	-
Other toilet provisions (> min.service level)		-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-	-	-	-
Bucket toilet		-	-	-	-	-	-	-	-	-
Other toilet provisions (< min.service level)		-	-	-	-	-	-	-	-	-
No toilet provisions		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	-	-	-	-	-	-	-	-	-
Energy:										
Electricity (at least min.service level)		-	-	-	-	-	-	-	-	-
Electricity - prepaid (min.service level)		-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-	-	-	-
Electricity (< min.service level)		-	-	-	-	-	-	-	-	-
Electricity - prepaid (< min. service level)		-	-	-	-	-	-	-	-	-
Other energy sources		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	-	-	-	-	-	-	-	-	-
Refuse:										
Removed at least once a week		-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-	-	-	-
Removed less frequently than once a week		-	-	-	-	-	-	-	-	-
Using communal refuse dump		-	-	-	-	-	-	-	-	-
Using own refuse dump		-	-	-	-	-	-	-	-	-
Other rubbish disposal		-	-	-	-	-	-	-	-	-
No rubbish disposal		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	-	-	-	-	-	-	-	-	-
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)		-	-	-	-	-	-	-	-	-
Sanitation (free minimum level service)		-	-	-	-	-	-	-	-	-
Electricity/other energy (50kwh per household per month)		-	-	-	-	-	-	-	-	-
Refuse (removed at least once a week)		-	-	-	-	-	-	-	-	-
<i>Informal Settlements</i>		-	-	-	-	-	-	-	-	-
Cost of Free Basic Services provided - Formal Settlements (R'000)										
Water (6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-
Sanitation (free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-
Electricity/other energy (50kwh per indigent household per month)		-	-	-	-	-	-	-	-	-
Refuse (removed once a week for indigent households)		-	-	-	-	-	-	-	-	-
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)										
Total cost of FBS provided	8	-	-	-	-	-	-	-	-	-
Highest level of free service provided per household										
Property rates (R value threshold)		-	-	-	-	-	-	-	-	-
Water (kilolitres per household per month)		-	-	-	-	-	-	-	-	-
Sanitation (kilolitres per household per month)		-	-	-	-	-	-	-	-	-
Sanitation (Rand per household per month)		-	-	-	-	-	-	-	-	-
Electricity (kwh per household per month)		-	-	-	-	-	-	-	-	-
Refuse (average litres per week)		-	-	-	-	-	-	-	-	-
Revenue cost of subsidised services provided (R'000)	9									
Property rates (tariff adjustment) (impermissable values per section 17 of MPRA)		-	-	-	-	-	-	-	-	-
Property rates exemptions, reductions and rebates and impermissable values in excess of section 17 of MPRA)		-	-	-	-	-	-	-	-	-
Water (in excess of 6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-
Sanitation (in excess of free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-
Electricity/other energy (in excess of 50 kwh per indigent household per month)		-	-	-	-	-	-	-	-	-
Refuse (in excess of one removal a week for indigent households)		-	-	-	-	-	-	-	-	-
Municipal Housing - rental rebates		-	-	-	-	-	-	-	-	-
Housing - top structure subsidies		-	-	-	-	-	-	-	-	-
Other	6	-	-	-	-	-	-	-	-	-
Total revenue cost of subsidised services provided		-	-	-	-	-	-	-	-	-

***OTHER RELATED SUPPORTING
DOCUMENTATION***

DC9 Frances Baard - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand											
REVENUE ITEMS:											
<u>Non-exchange revenue by source</u>											
Exchange Revenue											
Total Property Rates	6	-	-	-	-	-	-	-	-	-	-
Less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)		-	-	-	-	-	-	-	-	-	-
Net Property Rates		-	-	-	-	-	-	-	-	-	-
<u>Exchange revenue service charges</u>											
Service charges - Electricity											
Total Service charges - Electricity	6	-	-	-	-	-	-	-	-	-	-
Less Revenue Foregone (in excess of 50 kwh per indigent household per month)		-	-	-	-	-	-	-	-	-	-
Less Cost of Free Basis Services (50 kwh per indigent household per month)		-	-	-	-	-	-	-	-	-	-
Net Service charges - Electricity		-	-	-	-	-	-	-	-	-	-
Service charges - Water											
Total Service charges - Water	6	-	-	-	-	-	-	-	-	-	-
Less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-	-
Less Cost of Free Basis Services (6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-	-
Net Service charges - Water		-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management											
Total Service charges - Waste Water Management	6	-	-	-	-	-	-	-	-	-	-
Less Revenue Foregone (in excess of free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-	-
Less Cost of Free Basis Services (free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-	-
Net Service charges - Waste Water Management		-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management											
Total refuse removal revenue	6	-	-	-	-	-	-	-	-	-	-
Total landfill revenue		-	-	-	-	-	-	-	-	-	-
Less Revenue Foregone (in excess of one removal a week to indigent households)		-	-	-	-	-	-	-	-	-	-
Less Cost of Free Basis Services (removed once a week to indigent households)		-	-	-	-	-	-	-	-	-	-
Net Service charges - Waste Management		-	-	-	-	-	-	-	-	-	-
EXPENDITURE ITEMS:											
<u>Employee related costs</u>											
Basic Salaries and Wages	2	47 965	50 832	49 488	62 445	56 386	56 386	36 520	66 273	64 583	68 265
Pension and UIF Contributions		6 910	7 363	7 829	9 639	9 639	9 639	5 645	9 752	10 123	10 716
Medical Aid Contributions		2 525	2 629	2 731	2 891	2 891	2 891	1 937	4 304	4 331	4 331
Overtime		202	189	175	547	547	547	132	860	883	908
Performance Bonus		3 590	3 768	4 102	4 889	4 889	4 889	2 589	5 045	5 118	5 319
Motor Vehicle Allowance		3 103	3 103	2 724	4 616	3 776	3 776	2 188	3 015	3 015	3 015
Cellphone Allowance		520	352	338	376	376	376	244	358	348	348
Housing Allowances		473	491	496	522	522	522	352	640	735	780
Other benefits and allowances		16	16	16	32	32	32	12	23	22	22
Payments in lieu of leave		2 599	1 002	743	3 782	3 782	3 782	(506)	4 273	4 234	4 452
Long service awards		964	335	342	211	211	211	-	183	410	160
Post-retirement benefit obligations	4	4 956	2 733	3 472	3 000	3 000	3 000	-	3 800	3 800	3 800
Entertainment		-	-	-	-	-	-	-	-	-	-
Scarcity		-	-	-	-	-	-	-	-	-	-
Acting and post related allowance		-	-	-	-	-	-	-	-	-	-
In kind benefits		-	-	-	-	-	-	-	-	-	-
sub-total	5	73 823	72 813	72 457	92 949	86 051	86 051	49 113	98 526	97 602	102 114
Less: Employees costs capitalised to PPE		-	-	-	-	-	-	-	-	-	-
Total Employee related costs	1	73 823	72 813	72 457	92 949	86 051	86 051	49 113	98 526	97 602	102 114

Depreciation and amortisation										
Depreciation of Property, Plant & Equipment	3 296	4 305	4 298	4 916	4 916	4 916	–	5 257	5 467	5 686
Lease amortisation	85	317	1 007	366	992	992	–	1 106	1 151	1 197
Capital asset impairment	–	–	–	–	–	–	–	–	–	–
Total Depreciation and amortisation	3 381	4 622	5 304	5 282	5 908	5 908	–	6 363	6 618	6 883
Bulk purchases - electricity										
Electricity bulk purchases	–	–	–	–	–	–	–	–	–	–
Total bulk purchases	–	–	–	–	–	–	–	–	–	–
Transfers and grants										
Cash transfers and grants	19 454	16 805	16 131	11 178	14 902	14 902	11 886	13 702	5 879	5 930
Non-cash transfers and grants	–	8 265	14 442	16 330	25 625	25 625	11 515	2 665	15	15
Total transfers and grants	19 454	25 070	30 572	27 508	40 527	40 527	23 401	16 367	5 894	5 945
Contracted Services										
Outsourced Services	4 617	3 994	5 343	6 818	5 702	5 702	1 929	10 357	10 529	10 226
Consultants and Professional Services	4 064	3 874	3 430	9 901	9 706	9 706	1 826	9 693	9 223	8 077
Contractors	4 515	5 676	5 493	7 830	8 392	8 392	3 444	7 016	7 267	7 504
Total contracted services	13 196	13 543	14 266	24 549	23 800	23 800	7 199	27 066	27 018	25 806
Operational Costs										
Collection costs	–	–	–	–	–	–	–	–	–	–
Contributions to 'other' provisions	–	–	–	–	–	–	–	–	–	–
Audit fees	1 930	2 189	2 452	2 900	2 900	2 900	2 126	3 000	3 000	3 000
Other Operational Costs	7 009	7 112	7 834	14 072	14 957	14 957	5 450	13 455	13 846	14 329
Total Operational Costs	8 939	9 301	10 285	16 972	17 857	17 857	7 576	16 455	16 846	17 329
Repairs and Maintenance by Expenditure Item										
Employee related costs	–	–	–	–	–	–	–	–	–	–
Inventory Consumed (Project Maintenance)	3 602	5 193	4 523	5 872	6 693	6 693	–	5 788	6 022	6 240
Contracted Services	–	–	–	–	–	–	–	–	–	–
Other Expenditure	–	–	–	–	–	–	–	–	–	–
Total Repairs and Maintenance Expenditure	3 602	5 193	4 523	5 872	6 693	6 693	–	5 788	6 022	6 240
Inventory Consumed										
Inventory Consumed - Water	–	–	–	–	–	–	–	–	–	–
Inventory Consumed - Other	–	245	316	1 641	1 651	1 651	348	2 340	2 362	2 361
Total Inventory Consumed & Other Material	–	245	316	1 641	1 651	1 651	348	2 340	2 362	2 361

DC9 Frances Baard - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	Ref	Vote 1 - EXECUTIVE AND COUNCIL	Vote 2 - MUNICIPAL MANAGER	Vote 3 - BUDGET AND TREASURY	Vote 4 - CORPORATE SERVICES	Vote 5 - PLANNING AND DEVELOPME NT	Vote 6 - PROJECT MAN AND ADVISORY SERVICES	Vote 7 - [NAME OF VOTE 7]	Vote 8 - [NAME OF VOTE 8]	Vote 9 - [NAME OF VOTE 9]	Vote 10 - [NAME OF VOTE 10]	Vote 11 - [NAME OF VOTE 11]	Vote 12 - [NAME OF VOTE 12]	Vote 13 - [NAME OF VOTE 13]	Vote 14 - [NAME OF VOTE 14]	Vote 15 - [NAME OF VOTE 15]	Total
R thousand																	
Revenue																	
Exchange Revenue																	
Service charges - Electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Water		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Goods and Rendering of Services		-	-	80	-	-	-	-	-	-	-	-	-	-	-	-	80
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets		-	-	9 600	-	-	-	-	-	-	-	-	-	-	-	-	9 600
Dividends		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		-	-	91	-	-	-	-	-	-	-	-	-	-	-	-	91
Licence and permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non-Exchange Revenue																	
Property rates		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences or permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational		-	-	140 313	-	10 506	-	-	-	-	-	-	-	-	-	-	150 819
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fuel Levy		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		-	-	150 084	-	10 506	-	-	-	-	-	-	-	-	-	-	160 590
Expenditure																	
Employee related costs		(1 000)	(19 653)	(19 132)	(33 292)	(23 096)	(2 353)	-	-	-	-	-	-	-	-	-	(98 526)
Remuneration of councillors		(8 252)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(8 252)
Bulk purchases - electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Inventory consumed		(45)	(319)	(1 507)	(324)	(115)	(31)	-	-	-	-	-	-	-	-	-	(2 340)
Debt impairment		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation and amortisation		(121)	(108)	(1 634)	(4 320)	(159)	(21)	-	-	-	-	-	-	-	-	-	(6 363)
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted services		(171)	(2 477)	(2 494)	(7 043)	(14 081)	(800)	-	-	-	-	-	-	-	-	-	(27 066)
Transfers and subsidies		-	-	(500)	(4 543)	(11 324)	-	-	-	-	-	-	-	-	-	-	(16 367)
Irrecoverable debts written off		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational costs		(2 456)	(1 311)	(4 306)	(6 842)	(1 422)	(119)	-	-	-	-	-	-	-	-	-	(16 455)
Losses on disposal of Assets		-	(0)	(6)	(36)	(12)	-	-	-	-	-	-	-	-	-	-	(54)
Other Losses		-	-	(2 300)	-	-	-	-	-	-	-	-	-	-	-	-	(2 300)
Total Expenditure		(12 046)	(23 868)	(31 879)	(56 399)	(50 209)	(3 323)	-	-	-	-	-	-	-	-	-	(177 722)
Surplus(Deficit)		12 046	23 868	181 963	56 399	60 715	3 323	-	-	-	-	-	-	-	-	-	(17 132)
Transfers and subsidies - capital (monetary allocations)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus(Deficit) after capital transfers & contributions		12 046	23 868	181 963	56 399	60 715	3 323	-	-	-	-	-	-	-	-	-	(17 132)

DC9 Frances Baard - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	R/	2022/23			Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		2022/23	2022/23	2022/23	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year '1 2025/26	Budget Year '2 2026/27
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year '1 2025/26	Budget Year '2 2026/27
ASSETS											
<u>Trade and other receivables from exchange transactions</u>											
Electricity		-	-	-	-	-	-	-	-	-	-
Water		-	-	-	-	-	-	-	-	-	-
Waste		-	-	-	-	-	-	-	-	-	-
Waste Water		-	-	-	-	-	-	-	-	-	-
Other trade receivables from exchange transactions		5 722	7 906	9 531	7 786	9 911	9 911	8 557	9 531	9 531	9 531
Debt: Trade and other receivables from exchange transactions		5 722	7 906	9 531	7 786	9 911	9 911	8 557	9 531	9 531	9 531
<u>Less: Impairment for debt</u>		(88)	(88)	(95)	(85)	(95)	(95)	(95)	(95)	(95)	(95)
Impairment for Electricity		-	-	-	-	-	-	-	-	-	-
Impairment for Water		-	-	-	-	-	-	-	-	-	-
Impairment for Waste		-	-	-	-	-	-	-	-	-	-
Impairment for Waste Water		-	-	-	-	-	-	-	-	-	-
Impairment for other trade receivables from exchange transactions		(88)	(88)	(95)	(85)	(95)	(95)	(95)	(95)	(95)	(95)
Total net Trade and other receivables from Exchange Transactions		5 634	7 818	9 436	7 699	9 916	9 916	8 462	9 436	9 436	9 436
<u>Receivables from non-exchange transactions</u>											
Property rates		-	-	-	-	-	-	-	-	-	-
Lease impairment of Property rates		-	-	-	-	-	-	-	-	-	-
Net Property rates		-	-	-	-	-	-	-	-	-	-
Other receivables from non-exchange transactions		389	389	389	378	389	389	389	389	389	389
Impairment for other receivables from non-exchange transactions		-	-	-	-	-	-	-	-	-	-
Net other receivables from non-exchange transactions		389	389	389	378	389	389	389	389	389	389
Total net Receivables from non-exchange transactions		389	389	389	378	389	389	389	389	389	389
Inventory											
<u>Water</u>											
Opening Balance		-	-	-	-	-	-	-	-	-	-
System Input Volume		-	-	-	-	-	-	-	-	-	-
Water Treatment Works		-	-	-	-	-	-	-	-	-	-
Bulk Purchases		-	-	-	-	-	-	-	-	-	-
Natural Sources		-	-	-	-	-	-	-	-	-	-
Authorized Consumption											
Billed Authorized Consumption		-	-	-	-	-	-	-	-	-	-
Billed Metered Consumption		-	-	-	-	-	-	-	-	-	-
Fee Based Water		-	-	-	-	-	-	-	-	-	-
Subsidized Water		-	-	-	-	-	-	-	-	-	-
Revenue Water		-	-	-	-	-	-	-	-	-	-
Billed Unmetered Consumption		-	-	-	-	-	-	-	-	-	-
Fee Based Water		-	-	-	-	-	-	-	-	-	-
Subsidized Water		-	-	-	-	-	-	-	-	-	-
Revenue Water		-	-	-	-	-	-	-	-	-	-
Unbilled Authorized Consumption		-	-	-	-	-	-	-	-	-	-
Unbilled Metered Consumption		-	-	-	-	-	-	-	-	-	-
Unbilled Unmetered Consumption		-	-	-	-	-	-	-	-	-	-
Water Losses											
Approved losses		-	-	-	-	-	-	-	-	-	-
Unauthorized Consumption		-	-	-	-	-	-	-	-	-	-
Customer Meter Inaccuracies		-	-	-	-	-	-	-	-	-	-
Real losses											
Leakage on Transmission and Distribution Mains		-	-	-	-	-	-	-	-	-	-
Leakage and Overflows at Storage Tanks/Reservoirs		-	-	-	-	-	-	-	-	-	-
Leakage on Service Connections up to the point of Customer Meter		-	-	-	-	-	-	-	-	-	-
Data Transfer and Management Errors		-	-	-	-	-	-	-	-	-	-
Unavoidable Actual Real Losses		-	-	-	-	-	-	-	-	-	-
Non-revenue Water											
Closing Balance - Water		-	-	-	-	-	-	-	-	-	-
Agricultural											
Opening Balance		-	-	-	-	-	-	-	-	-	-
Acquisitions		-	-	-	-	-	-	-	-	-	-
Issues		-	-	-	-	-	-	-	-	-	-
Adjustments		-	-	-	-	-	-	-	-	-	-
Write-offs		-	-	-	-	-	-	-	-	-	-
Closing balance - Agricultural		-	-	-	-	-	-	-	-	-	-
Consumables											
Standard Rate											
Opening Balance		-	-	-	288	239	239	-	239	239	239
Acquisitions		-	-	-	246	1 841	1 841	385	2 246	2 246	2 246
Issues		-	-	-	(215)	(215)	(215)	(245)	(245)	(245)	(245)
Adjustments		-	-	-	(5)	-	-	(8)	-	-	-
Write-offs		-	-	-	-	-	-	-	-	-	-
Closing balance - Consumables Standard Rate		-	(18)	(95)	1 762	1 644	1 644	41	2 330	2 337	2 246
Zero Rate											
Opening Balance		-	-	-	-	-	-	-	-	-	-
Acquisitions		-	-	-	-	-	-	-	-	-	-
Issues		-	-	-	(833)	(833)	(833)	(1 155)	(1 155)	(1 155)	(1 155)
Adjustments		-	-	-	-	-	-	-	-	-	-
Write-offs		-	-	-	-	-	-	-	-	-	-
Closing balance - Consumables Zero Rate		-	-	-	(833)	(833)	(833)	-	(1 155)	(1 155)	(1 155)
Finished Goods											
Opening Balance		-	-	-	-	-	-	-	-	-	-
Acquisitions		-	-	-	-	-	-	-	-	-	-
Issues		-	-	-	-	-	-	-	-	-	-
Adjustments		-	-	-	-	-	-	-	-	-	-
Write-offs		-	-	-	-	-	-	-	-	-	-
Closing balance - Finished Goods		-	-	-	-	-	-	-	-	-	-
Materials and Supplies											
Opening Balance		376	376	356	-	-	-	358	-	-	-
Acquisitions		-	-	-	(772)	(762)	(762)	(889)	(1 012)	(1 012)	(1 012)
Issues		-	-	-	-	-	-	-	-	-	-
Adjustments		-	-	-	-	-	-	-	-	-	-
Write-offs		-	-	(55)	-	-	-	(55)	-	-	-
Closing balance - Materials and Supplies		376	376	299	(772)	(762)	(762)	248	(889)	(1 012)	(1 012)
Work-in-progress											
Opening Balance		-	-	-	-	-	-	-	-	-	-
Transfers		-	-	-	-	-	-	-	-	-	-
Closing balance - Work-in-progress		-	-	-	-	-	-	-	-	-	-
Housing Stock											
Opening Balance		-	-	-	-	-	-	-	-	-	-
Acquisitions		-	-	-	-	-	-	-	-	-	-
Transfers		-	-	-	-	-	-	-	-	-	-
Issues		-	-	-	-	-	-	-	-	-	-
Closing Balance - Housing Stock		-	-	-	-	-	-	-	-	-	-
Land											
Opening Balance		-	-	-	-	-	-	-	-	-	-
Acquisitions		-	-	-	-	-	-	-	-	-	-
Issues		-	-	-	-	-	-	-	-	-	-
Adjustments		-	-	-	-	-	-	-	-	-	-
Correction of prior period errors		-	-	-	-	-	-	-	-	-	-
Transfers		-	-	-	-	-	-	-	-	-	-
Closing Balance - Land		-	-	-	-	-	-	-	-	-	-
Closing Balance - Inventory & Consumables		376	376	299	356	225	225	367	239	239	239
Property, plant and equipment (PPE)											
PPE at cost less accumulated depreciation (PPE at cost less accumulated depreciation)		97 976	97 742	101 120	102 170	107 096	107 096	102 532	103 079	100 530	100 465
Less: Impairment for PPE		(45 050)	(29 685)	(35 643)	(34 581)	(37 155)	(37 155)	(34 621)	(37 008)	(38 145)	(39 355)
Total Property, plant and equipment (PPE)		52 926	68 057	65 477	67 589	69 941	69 941	67 911	66 071	62 385	61 110
LIABILITIES											
<u>Current liabilities - Financial liabilities</u>											
Short-term loans (other than bank overdraft)		-	-	-	-	-	-	-	-	-	-
Current portion of long-term liabilities		-	-	-	-	-	-	-	-	-	-
Total Current liabilities - Financial liabilities		-	-	-	-	-	-	-	-	-	-
<u>Trade and other payables from exchange transactions</u>											
Trade and other payables from exchange transactions		6 345	6 651	15 008	10 623	22 887	22 887	(8 132)	25 871	15 871	15 921
Other trade payables from exchange transactions		-	-	-	-	-	-	-	-	-	-
Trade payables from Non-exchange transactions: Unsettled contracts		2 162	1 360	1 322	1 252	122	122	4 497	320	320	320
Trade payables from Non-exchange transactions: Other		-	-	(1 183)	23 658	287	287	63	257	259	259
Net		19 277	23 588	14 889	35 533	23 346	23 346	16 431	26 447	16 449	16 500
Total Trade and other payables from exchange transactions		19 277	23 588	14 889	35 533	23 346	23 346	16 431	26 447	16 449	16 500
<u>Non-current liabilities - Financial liabilities</u>											
Borrowing		-	-	-	-	-	-	-	-	-	-
Other financial liabilities		-	-	-	-	-	-	-	-	-	-
Total Non-current liabilities - Financial liabilities		-	-	-	-	-	-	-	-	-	-
Non-current liabilities - Long Term portion of trade payables		-	-	-	-	-	-	-	-	-	-
Electricity Bulk Purchases											
Electricity Bulk Purchases		-	-	-	-	-	-	-	-	-	-
Water Bulk Purchases		-	-	-	-	-					

DC9 Frances Baard - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand												
To assist local municipalities by implementing response and recovery mechanisms as per national disaster management framework	Sustainable human settlements and improved quality of household life	8	-	-	-	(0)	-	-	-	-	-	-
To develop and review the district municipality's IDP in compliance with legislation	Responsive, accountable, effective and efficient local government	9	-	-	-	-	-	(500)	(500)	-	-	-
To evaluate the adequacy and effectiveness of control processes and assessment of compliance with legislation in FBDM and 2 LMs	Responsive, accountable, effective and efficient local government	9	-	3 212	3 401	3 696	(6 866)	(6 866)	(6 866)	(10 506)	(9 572)	(9 497)
To facilitate the development of urban and rural areas in accordance with the relevant legislation	Responsive, accountable, effective and efficient local government	9	-	130 117	134 599	142 547	(143 351)	(143 461)	(143 461)	(149 084)	(154 007)	(159 145)
To facilitate the reduction of the Housing backlog by facilitating integrated human settlement in the district	Responsive, accountable, effective and efficient local government	9	-	1 489	1 525	1 330	(1 000)	(1 395)	(1 395)	(1 000)	(1 000)	(1 200)
To promote tourism in the Frances Baard District	Responsive, accountable, effective and efficient local government	9	-	(11)	-	-	-	-	-	-	-	-
Allocations to other priorities			2									
Total Revenue (excluding capital transfers and contributions)			1	134 807	139 525	147 573	(151 217)	(152 222)	(152 222)	(160 590)	(164 579)	(169 842)

DC9 Frances Baard - Supporting Table SAS Reconciliation of DP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	Ref	2021/22			2022/23			Current Year 2023/24			2020/21 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	2021/22	2022/23	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year+1 2023/24	Budget Year+2 2023/24			
R thousand				658	547	1 077	2 409	1 519	1 519	792	792	714			
Monitoring of human settlements development in LMs	Sustainable human settlements and improved quality of household life	8	98	129	612	961	961	961	2 607	1 537	1 609				
To assist local municipalities by implementing response and recovery mechanisms as per national disaster management framework	A skilled and capable workforce to support an inclusive growth path	5	16 300	21 261	26 254	22 300	33 784	33 784	11 124						
To assist local municipalities by implementing response and recovery mechanisms as per national disaster management framework	An efficient, effective and development-oriented public service	12	2 016	1 748	2 007	2 814	3 626	3 626	3 232	3 302	3 465				
To assist local municipalities by implementing response and recovery mechanisms as per national disaster management framework	Responsive, accountable, effective and efficient local government	9		198											
To assist local municipalities by implementing response and recovery mechanisms as per national disaster management framework	Sustainable human settlements and improved quality of household life	8	3 497	4 094	4 411	5 928	6 328	6 328	5 546	5 568	5 583				
To comply with legislative requirements relating to human resource management and development	An efficient, effective and development-oriented public service	12	247	339	395	740	749	749	602	607	646				
To comply with legislative requirements relating to human resource management and development	Sustainable human settlements and improved quality of household life	8	5 640	6 148	6 226	8 189	7 289	7 289	9 187	9 419	9 636				
To comply with the provincial archives act at FSDM and support the LMs towards compliance by 2022	A comprehensive, responsive and development-oriented public service	13	77	3	16	32	32	32	32	32	32				
To comply with the provincial archives act at FSDM and support the LMs towards compliance by 2022	An efficient, effective and development-oriented public service	12	682	2 410	1 580	1 754	1 754	1 754	1 100	1 100	1 090				
To comply with the provincial archives act at FSDM and support the LMs towards compliance by 2022	Sustainable human settlements and improved quality of household life	8	103	307	383	687	585	585	682	689	623				
To develop and review the district municipality's DP in compliance with legislation	An efficient, effective and development-oriented public service	12				500	485	485	1 000	1 012	1 027				
To develop and review the district municipality's DP in compliance with legislation	Sustainable human settlements and improved quality of household life	8	4 096	5 218	5 122	5 629	5 629	5 629	5 236	5 213	5 190				
To develop institutional capacity and acquire resources for fire fighting services for 3 LMs	Sustainable human settlements and improved quality of household life	8	4 895	3 616	4 415	5 300	4 547	4 547	4 680	4 623	4 544				
To ensure an effective and efficient functioning of council and its committees	An efficient, effective and development-oriented public service	12				3 200	3 200	3 200	2 403	2 617	2 406				
To ensure an effective and efficient functioning of council and its committees	Sustainable human settlements and improved quality of household life	8	1			30	30	30	20	20	20				
To ensure effective internal security measures	An efficient, effective and development-oriented public service	12			23	56	53	53	75	75	75				
To ensure effective internal security measures	Protect and enhance our environmental assets and natural resources	10			1 042	969									
To ensure effective internal security measures	Sustainable human settlements and improved quality of household life	8	231	254	227	647	647	647	4 476	4 442	4 490				
To evaluate the adequacy and effectiveness of control processes and assessment of compliance with legislation in FSDM and 2 LMs	An efficient, effective and development-oriented public service	12			188		300	300							
To evaluate the adequacy and effectiveness of control processes and assessment of compliance with legislation in FSDM and 2 LMs	Sustainable human settlements and improved quality of household life	8	73	426	1 066	478	1 104	1 104	1 193	1 239	1 287				
To facilitate and coordinate youth development in the district	A comprehensive, responsive and development-oriented public service	13	298			300	300	300	300	300	300				
To facilitate and coordinate youth development in the district	Sustainable human settlements and improved quality of household life	8	27	32	36	81	81	81	89	72	73				
To facilitate development of Brown and Green field development	Sustainable human settlements and improved quality of household life	8	2 835	3 003	3 339	3 949	3 949	3 949	4 110	4 328	4 507				
To facilitate the development of enterprises	Sustainable human settlements and improved quality of household life	8	1 125	1 136	1 084	1 463	1 563	1 563	2 426	2 483	2 529				
To facilitate the development of inclusive economies	Responsive, accountable, effective and efficient local government	9	103	134		500	500	500	500	500	500				
To facilitate the development of inclusive economies	Sustainable human settlements and improved quality of household life	8	8 086	8 229	7 591	11 360	11 375	11 375	11 343	11 966	12 091				
To facilitate the reduction of the Housing backlog by facilitating integrated human settlement in the district	A comprehensive, responsive and sustainable social protection system	13	289		311	329	329	329	329	329	344				
To facilitate the reduction of the Housing backlog by facilitating integrated human settlement in the district	Sustainable human settlements and improved quality of household life	8	79	100	173	289	289	289	312	346	379				
To implement and maintain a shapable ICT environment within the district	Sustainable human settlements and improved quality of household life	8	1 466	1 543	1 448	1 763	1 763	1 763	1 849	1 546	2 046				
To implement and monitor environmental planning and management in the Frances Baard district	A comprehensive, responsive and sustainable social protection system	13		478											
To implement and monitor environmental planning and management in the Frances Baard district	An efficient, competitive and responsive economic infrastructure network	6	15	16	17	30	30	30	30	32					
To implement and monitor environmental planning and management in the Frances Baard district	An efficient, effective and development-oriented public service	12	2 615	1 080	1 194	2 025	2 025	2 025	2 440	2 593	2 789				
To implement and monitor environmental planning and management in the Frances Baard district	Sustainable human settlements and improved quality of household life	8	43 968	45 162	45 071	58 626	55 927	55 927	60 528	61 132	63 618				
To monitor and enforce national environmental health norms and standards in the Frances Baard district	A comprehensive, responsive and sustainable social protection system	13	374	66	36										
To monitor and enforce national environmental health norms and standards in the Frances Baard district	A long and healthy life for all South Africans	2	477	56	89	112	200	200	128	136	144				
To monitor and enforce national environmental health norms and standards in the Frances Baard district	A skilled and capable workforce to support an inclusive growth path	5		248		30	30	30	15	15	15				
To monitor and enforce national environmental health norms and standards in the Frances Baard district	An efficient, effective and development-oriented public service	12	197	447	44	492	492	492	596	644	723				
To monitor and enforce national environmental health norms and standards in the Frances Baard district	Protect and enhance our environmental assets and natural resources	10	2 068	3 029	3 560	3 880	3 880	3 880	4 052	4 606	4 613				
To monitor and enforce national environmental health norms and standards in the Frances Baard district	Sustainable human settlements and improved quality of household life	8	41	46	99	133	133	133	149	152	156				
To promote tourism in the Frances Baard District	An efficient, effective and development-oriented public service	12	33	12		60	60	60							
To promote tourism in the Frances Baard District	Responsive, accountable, effective and efficient local government	9			92	(300)	(300)	(300)	(300)	(300)	(300)				
To promote tourism in the Frances Baard District	Sustainable human settlements and improved quality of household life	8	667	1 971	(2 817)	1 485	1 815	1 815	2 915	2 354	2 354				
To provide effective and cost-efficient office support services	A long and healthy life for all South Africans	2				378	106	145	54	54	54				
To provide effective and cost-efficient office support services	Sustainable human settlements and improved quality of household life	8	566	510	778	2 069	2 069	2 069	2 144	2 240	2 345				
To provide effective and cost-efficient office support services	Sustainable human settlements and improved quality of household life	8	108	565	1 032	1 539	1 567	1 567	1 464	1 426	1 433				
To provide legal and compliance services in the district	A comprehensive, responsive and sustainable social protection system	13	527	488	576	675	1 475	1 475	611	787	820				
To provide legal and compliance services in the district	Sustainable human settlements and improved quality of household life	8	129	94	73	238	238	238	249	251	261				
To provide support on HR management and development function to LMs	A comprehensive, responsive and sustainable social protection system	13	347	180	374	788	784	784	368	391	421				
To provide support on HR management and development function to LMs	Sustainable human settlements and improved quality of household life	8	25	88	14	162	162	162	180	172	174				
To support improved infrastructure planning in the district	Sustainable human settlements and improved quality of household life	8	6 002	5 191	6 324	6 226	6 226	6 226	6 909	7 593	7 979				
To support local municipalities with the implementation of Disaster Management Legislation	An efficient, effective and development-oriented public service	12	304	440	274	473	473	473	400						
To support local municipalities with the implementation of Disaster Management Legislation	Responsive, accountable, effective and efficient local government	9	15	74	21	96	96	96	112	110	120				
To support local municipalities with the implementation of Disaster Management Legislation	Sustainable human settlements and improved quality of household life	8	8 741	9 001	7 890	14 147	12 078	12 078	14 797	15 484	15 086				
To support the improvement of ICT in three LMs	Sustainable human settlements and improved quality of household life	8				300	300	300	300	300	300				
To support the improvement of ICT in three LMs	Sustainable human settlements and improved quality of household life	8	1 980	2 244	2 778	4 261	4 321	4 321	4 280	4 404	4 633				
Allocations to other priorities															
Total Expenditure			1	127 606	134 983	139 586	189 967	187 869	187 869	177 722	166 899	179 867			

DC9 Frances Baard - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
To assist local municipalities by implementing response and recovery mechanisms as per national disaster management framework	An efficient, effective and development-oriented public service	12	-	-	-	-	15	15	15	-	-	-
To comply with the provincial archives act at FBDM and support the LMs towards compliance by 2022	An efficient, effective and development-oriented public service	12	-	-	-	-	17	18	18	-	-	-
To ensure effective internal security measures	An efficient, effective and development-oriented public service	12	-	-	-	26	-	-	-	850	-	-
To evaluate the adequacy and effectiveness of control processes and assessment of compliance with legislation in FBDM and 2 LMs	An efficient, competitive and responsive economic infrastructure network	6	-	-	-	-	300	-	-	-	-	-
To evaluate the adequacy and effectiveness of control processes and assessment of compliance with legislation in FBDM and 2 LMs	An efficient, effective and development-oriented public service	12	-	-	3 750	1 063	1 421	1 536	1 536	6 468	150	100
To facilitate and coordinate youth development in the district	An efficient, effective and development-oriented public service	12	-	-	-	-	14	14	14	-	-	-
To facilitate the development of land use management policies	An efficient, effective and development-oriented public service	12	-	-	15	187	368	1 488	1 488	-	-	-
To facilitate the development of urban and rural areas in accordance with the relevant legislation	An efficient, effective and development-oriented public service	12	-	-	-	-	-	-	-	21	-	-
To facilitate the reduction of the Housing backlog by facilitating integrated human settlement in the district	An efficient, effective and development-oriented public service	12	-	-	-	-	-	-	-	20	-	-
To implement and monitor environmental planning and management in the Frances Baard district	An efficient, effective and development-oriented public service	12	-	-	-	-	1 000	-	-	-	-	-
To provide effective and efficient office support functions	An efficient, effective and development-oriented public service	12	-	-	750	63	-	-	-	43	-	-
To support local municipalities with the implementation of Disaster Management Legislation	An efficient, effective and development-oriented public service	12	-	-	-	-	42	40	40	66	-	-
To support the development of learning and skilful economies	An efficient, effective and development-oriented public service	12	-	-	-	45	35	32	32	8	-	-
To support the local municipalities in the preparation and review of their IDPs	An efficient, effective and development-oriented public service	12	-	-	637	5 017	4 354	4 374	4 374	1 776	-	-
Allocations to other priorities			3									
Total Capital Expenditure			1	-	5 153	6 401	7 565	7 517	7 517	9 252	150	100

DC9 Frances Baard - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Vote 1 - vote name										
Function 1 - (name)										
Sub-function 1 - (name)										
<i>Insert measure/s description</i>										
Sub-function 2 - (name)										
<i>Insert measure/s description</i>										
Sub-function 3 - (name)										
<i>Insert measure/s description</i>										
Function 2 - (name)										
Sub-function 1 - (name)										
<i>Insert measure/s description</i>										
Sub-function 2 - (name)										
<i>Insert measure/s description</i>										
Sub-function 3 - (name)										
<i>Insert measure/s description</i>										
Vote 2 - vote name										
Function 1 - (name)										
Sub-function 1 - (name)										
<i>Insert measure/s description</i>										
Sub-function 2 - (name)										
<i>Insert measure/s description</i>										
Sub-function 3 - (name)										
<i>Insert measure/s description</i>										
Function 2 - (name)										
Sub-function 1 - (name)										
<i>Insert measure/s description</i>										
Sub-function 2 - (name)										
<i>Insert measure/s description</i>										
Sub-function 3 - (name)										
<i>Insert measure/s description</i>										
Vote 3 - vote name										
Function 1 - (name)										
Sub-function 1 - (name)										
<i>Insert measure/s description</i>										
Sub-function 2 - (name)										
<i>Insert measure/s description</i>										
Sub-function 3 - (name)										
<i>Insert measure/s description</i>										
Function 2 - (name)										
Sub-function 1 - (name)										
<i>Insert measure/s description</i>										
Sub-function 2 - (name)										
<i>Insert measure/s description</i>										
Sub-function 3 - (name)										
<i>Insert measure/s description</i>										
And so on for the rest of the Votes										

1. Include a measurable performance objective for each revenue source (within a relevant function) and each vote (MFMA s17(3)(b))
2. Include all Basic Services performance targets from 'Basic Service Delivery' to ensure Table SA7 represents all strategic responsibilities
3. Only include prior year comparative information for individual measures where relevant activity occurred in that year/s

DC9 Frances Baard - Entities measurable performance objectives

Description	Unit of measurement	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Entity 1 - (name of entity)										
<i>Insert measure/s description</i>										
Entity 2 - (name of entity)										
<i>Insert measure/s description</i>										
Entity 3 - (name of entity)										
<i>Insert measure/s description</i>										
And so on for the rest of the Entities										

1. Include a measurable performance objective as agreed with the parent municipality (MFMA s87(5)(d))
2. Only include prior year comparative information for individual measures where relevant activity occurred in that year/s

DC9 Frances Baard - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Borrowing Management											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0.0%	0.0%	0.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	0.0%	0.0%	0.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Safety of Capital											
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Liquidity											
Current Ratio	Current assets/current liabilities	3.4	3.3	5.1	2.5	3.0	3.0	24.5	3.2	4.6	4.7
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	3.4	3.3	5.1	2.5	3.0	3.0	24.5	3.2	4.6	4.7
Liquidity Ratio	Monetary Assets/Current Liabilities	2.8	2.7	5.0	1.9	2.7	2.7	24.2	2.9	4.3	4.3
Revenue Management											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	16.6%	19.6%	1.4%	19.1%	6.9%	6.9%	0.9%	7.0%	6.0%	5.8%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within 'MFMA' s 65(e))										
Creditors to Cash and Investments		0.0%	8.8%	11.7%	-39.0%	-100.6%	-100.6%	4.6%	22.7%	13.4%	12.7%
Other Indicators											
	Total Volume Losses (kW) technical										
	Total Volume Losses (kW) non technical										
Electricity Distribution Losses (2)	Total Cost of Losses (Rand '000)										
	% Volume (units purchased and generated less units sold)/units purchased and generated										
Water Volumes :System input	Bulk Purchase Water treatment works Natural sources										
	Total Volume Losses (kℓ)										
Water Distribution Losses (2)	Total Cost of Losses (Rand '000)										
	% Volume (units purchased and generated less units sold)/units purchased and generated										
Employee costs	Employee costs/(Total Revenue - capital revenue)	54.8%	52.2%	49.1%	61.5%	56.5%	56.5%	34.1%	61.4%	59.3%	60.1%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	54.8%	52.2%	54.6%	68.2%	67.8%	67.8%		66.5%	70.6%	71.3%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	2.7%	3.7%	3.1%	3.9%	4.4%	4.4%		3.6%	3.7%	3.7%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	2.5%	3.3%	3.7%	3.5%	3.9%	3.9%	0.0%	4.0%	4.0%	4.1%
IDP regulation financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year	-	-	22.6	22.8	22.8	22.8	15.0	15.9	15.5	16.0
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	8130.0%	9971.6%	3519.0%	24038.4%	8770.9%	8770.9%	2048.7%	14046.8%	11838.1%	11129.2%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	-	8.0	13.4	(2.2)	(1.9)	(1.9)	(27.4)	8.8	9.7	10.0

DC9 Frances Baard - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Basis of calculation	2011 Census	2007 Survey	2011 Census	2020/21	2021/22	2022/23	Current Year 2023/24	2024/25 Medium Term Revenue & Expenditure Framework			
					Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome	
Demographics												
Population												
Females aged 5 - 14												
Males aged 5 - 14												
Females aged 15 - 34												
Males aged 15 - 34												
Unemployment												
Monthly household income (no. of households)												
No income												
R1 - R1 600												
R1 601 - R3 200												
R3 201 - R6 400												
R6 401 - R12 800												
R12 801 - R25 600												
R25 601 - R51 200												
R52 201 - R102 400												
R102 401 - R204 800												
R204 801 - R409 600												
R409 601 - R819 200												
> R819 200												
Poverty profiles (no. of households)												
< R2 060 per household per month												
Insert description												
Household demographics (000)												
Number of people in municipal area												
Number of poor people in municipal area												
Number of households in municipal area												
Number of poor households in municipal area												
Definition of poor household (R per month)												
Housing statistics												
Formal												
Informal												
Total number of households												
Dwellings provided by municipality												
Dwellings provided by provincials												
Dwellings provided by private sector												
Total new housing dwellings												
Economic												
Inflation/inflation outlook (CPI)												
Interest rate - borrowing												
Interest rate - investment												
Remuneration increases												
Consumption growth (electricity)												
Consumption growth (water)												
Collection rates												
Property tax/service charges												
Rental of facilities & equipment												
Interest - external investments												
Interest - debtors												
Revenue from agency services												

Detail on the provision of municipal services for A10

Total municipal services		2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
					Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast
Ref.	Household service targets (000)									
	Water:									
	Piped water inside dwelling	--	--	--	--	--	--	--	--	--
8	Piped water inside yard (but not in dwelling)	--	--	--	--	--	--	--	--	--
10	Using public tap (at least min.service level)	--	--	--	--	--	--	--	--	--
	Other water supply (at least min.service level)	--	--	--	--	--	--	--	--	--
	<i>Minimum Service Level and Above sub-total</i>	--	--	--	--	--	--	--	--	--
9	Using public tap (< min.service level)	--	--	--	--	--	--	--	--	--
10	Other water supply (< min.service level)	--	--	--	--	--	--	--	--	--
	No water supply	--	--	--	--	--	--	--	--	--
	<i>Below Minimum Service Level sub-total</i>	--	--	--	--	--	--	--	--	--
	Total number of households	--	--	--	--	--	--	--	--	--
	Sanitation/sewage:									
	Flush toilet (connected to sewerage)	--	--	--	--	--	--	--	--	--
	Flush toilet (with septic tank)	--	--	--	--	--	--	--	--	--
	Chemical toilet	--	--	--	--	--	--	--	--	--
	Pit toilet (ventilated)	--	--	--	--	--	--	--	--	--
	Other toilet provisions (> min.service level)	--	--	--	--	--	--	--	--	--
	<i>Minimum Service Level and Above sub-total</i>	--	--	--	--	--	--	--	--	--
	Bucket toilet	--	--	--	--	--	--	--	--	--
	Other toilet provisions (< min.service level)	--	--	--	--	--	--	--	--	--
	No toilet provisions	--	--	--	--	--	--	--	--	--
	<i>Below Minimum Service Level sub-total</i>	--	--	--	--	--	--	--	--	--
	Total number of households	--	--	--	--	--	--	--	--	--
	Energy:									
	Electricity (at least min.service level)	--	--	--	--	--	--	--	--	--
	Electricity - prepaid (min.service level)	--	--	--	--	--	--	--	--	--
	<i>Minimum Service Level and Above sub-total</i>	--	--	--	--	--	--	--	--	--
	Electricity (< min.service level)	--	--	--	--	--	--	--	--	--
	Electricity - prepaid (< min. service level)	--	--	--	--	--	--	--	--	--
	Other energy sources	--	--	--	--	--	--	--	--	--
	<i>Below Minimum Service Level sub-total</i>	--	--	--	--	--	--	--	--	--
	Total number of households	--	--	--	--	--	--	--	--	--
	Refuse:									
	Removed at least once a week	--	--	--	--	--	--	--	--	--
	<i>Minimum Service Level and Above sub-total</i>	--	--	--	--	--	--	--	--	--
	Removed less frequently than once a week	--	--	--	--	--	--	--	--	--
	Using communal refuse dump	--	--	--	--	--	--	--	--	--
	Using own refuse dump	--	--	--	--	--	--	--	--	--
	Other rubbish disposal	--	--	--	--	--	--	--	--	--
	No rubbish disposal	--	--	--	--	--	--	--	--	--
	<i>Below Minimum Service Level sub-total</i>	--	--	--	--	--	--	--	--	--
	Total number of households	--	--	--	--	--	--	--	--	--

Municipal in-house services		2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
					Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast
Ref.	Household service targets (000)									
	Water:									
	Piped water inside dwelling	--	--	--	--	--	--	--	--	--
8	Piped water inside yard (but not in dwelling)	--	--	--	--	--	--	--	--	--
10	Using public tap (at least min.service level)	--	--	--	--	--	--	--	--	--
	Other water supply (at least min.service level)	--	--	--	--	--	--	--	--	--
	<i>Minimum Service Level and Above sub-total</i>	--	--	--	--	--	--	--	--	--
9	Using public tap (< min.service level)	--	--	--	--	--	--	--	--	--
10	Other water supply (< min.service level)	--	--	--	--	--	--	--	--	--
	No water supply	--	--	--	--	--	--	--	--	--
	<i>Below Minimum Service Level sub-total</i>	--	--	--	--	--	--	--	--	--
	Total number of households	--	--	--	--	--	--	--	--	--
	Sanitation/sewage:									
	Flush toilet (connected to sewerage)	--	--	--	--	--	--	--	--	--
	Flush toilet (with septic tank)	--	--	--	--	--	--	--	--	--
	Chemical toilet	--	--	--	--	--	--	--	--	--
	Pit toilet (ventilated)	--	--	--	--	--	--	--	--	--
	Other toilet provisions (> min.service level)	--	--	--	--	--	--	--	--	--
	<i>Minimum Service Level and Above sub-total</i>	--	--	--	--	--	--	--	--	--
	Bucket toilet	--	--	--	--	--	--	--	--	--
	Other toilet provisions (< min.service level)	--	--	--	--	--	--	--	--	--
	No toilet provisions	--	--	--	--	--	--	--	--	--
	<i>Below Minimum Service Level sub-total</i>	--	--	--	--	--	--	--	--	--
	Total number of households	--	--	--	--	--	--	--	--	--
	Energy:									
	Electricity (at least min.service level)	--	--	--	--	--	--	--	--	--
	Electricity - prepaid (min.service level)	--	--	--	--	--	--	--	--	--
	<i>Minimum Service Level and Above sub-total</i>	--	--	--	--	--	--	--	--	--
	Electricity (< min.service level)	--	--	--	--	--	--	--	--	--
	Electricity - prepaid (< min. service level)	--	--	--	--	--	--	--	--	--
	Other energy sources	--	--	--	--	--	--	--	--	--
	<i>Below Minimum Service Level sub-total</i>	--	--	--	--	--	--	--	--	--
	Total number of households	--	--	--	--	--	--	--	--	--
	Refuse:									
	Removed at least once a week	--	--	--	--	--	--	--	--	--
	<i>Minimum Service Level and Above sub-total</i>	--	--	--	--	--	--	--	--	--
	Removed less frequently than once a week	--	--	--	--	--	--	--	--	--
	Using communal refuse dump	--	--	--	--	--	--	--	--	--
	Using own refuse dump	--	--	--	--	--	--	--	--	--
	Other rubbish disposal	--	--	--	--	--	--	--	--	--
	No rubbish disposal	--	--	--	--	--	--	--	--	--
	<i>Below Minimum Service Level sub-total</i>	--	--	--	--	--	--	--	--	--
	Total number of households	--	--	--	--	--	--	--	--	--

Municipal entity services		Ref.	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework			
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27	
Household service targets (000)												
Water:												
Piped water inside dwelling												
Piped water inside yard (but not in dwelling)												
Using public tap (at least min.service level)												
Other water supply (at least min.service level)												
<i>Minimum Service Level and Above sub-total</i>												
Using public tap (< min.service level)												
Other water supply (< min.service level)												
No water supply												
<i>Below Minimum Service Level sub-total</i>												
Total number of households												
Sanitation/sewerage:												
Flush toilet (connected to sewerage)												
Flush toilet (with septic tank)												
Chemical toilet												
Pit toilet (ventilated)												
Other toilet provisions (> min.service level)												
<i>Minimum Service Level and Above sub-total</i>												
Bucket toilet												
Other toilet provisions (< min.service level)												
No toilet provisions												
<i>Below Minimum Service Level sub-total</i>												
Total number of households												
Energy:												
Electricity (at least min.service level)												
Electricity - prepaid (min.service level)												
<i>Minimum Service Level and Above sub-total</i>												
Electricity (< min.service level)												
Electricity - prepaid (< min. service level)												
Other energy sources												
<i>Below Minimum Service Level sub-total</i>												
Total number of households												
Refuse:												
Removed at least once a week												
<i>Minimum Service Level and Above sub-total</i>												
Removed less frequently than once a week												
Using communal refuse dump												
Using own refuse dump												
Other rubbish disposal												
No rubbish disposal												
<i>Below Minimum Service Level sub-total</i>												
Total number of households												
Services provided by 'external mechanisms'		Ref.	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework			
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27	
Household service targets (000)												
Water:												
Piped water inside dwelling												
Piped water inside yard (but not in dwelling)												
Using public tap (at least min.service level)												
Other water supply (at least min.service level)												
<i>Minimum Service Level and Above sub-total</i>												
Using public tap (< min.service level)												
Other water supply (< min.service level)												
No water supply												
<i>Below Minimum Service Level sub-total</i>												
Total number of households												
Sanitation/sewerage:												
Flush toilet (connected to sewerage)												
Flush toilet (with septic tank)												
Chemical toilet												
Pit toilet (ventilated)												
Other toilet provisions (> min.service level)												
<i>Minimum Service Level and Above sub-total</i>												
Bucket toilet												
Other toilet provisions (< min.service level)												
No toilet provisions												
<i>Below Minimum Service Level sub-total</i>												
Total number of households												
Energy:												
Electricity (at least min.service level)												
Electricity - prepaid (min.service level)												
<i>Minimum Service Level and Above sub-total</i>												
Electricity (< min.service level)												
Electricity - prepaid (< min. service level)												
Other energy sources												
<i>Below Minimum Service Level sub-total</i>												
Total number of households												
Refuse:												
Removed at least once a week												
<i>Minimum Service Level and Above sub-total</i>												
Removed less frequently than once a week												
Using communal refuse dump												
Using own refuse dump												
Other rubbish disposal												
No rubbish disposal												
<i>Below Minimum Service Level sub-total</i>												
Total number of households												

Detail of Free Basic Services (FBS) provided	Ref.	Location of households for each type of FBS	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Electricity		Location of households for each type of FBS									
List type of FBS service		Formal settlements - (50 kwh per indigent household per month Rands) Number of HH receiving this type of FBS Informal settlements (Rands) Number of HH receiving this type of FBS Informal settlements targeted for upgrading (Rands) Number of HH receiving this type of FBS Living in informal backyard rental agreement (Rands) Number of HH receiving this type of FBS Other (Rands) Number of HH receiving this type of FBS Total cost of FBS - Electricity for informal settlements	-	-	-	-	-	-	-	-	-
Water		Location of households for each type of FBS									
List type of FBS service		Formal settlements - (6 kilolitre per indigent household per month Rands) Number of HH receiving this type of FBS Informal settlements (Rands) Number of HH receiving this type of FBS Informal settlements targeted for upgrading (Rands) Number of HH receiving this type of FBS Living in informal backyard rental agreement (Rands) Number of HH receiving this type of FBS Other (Rands) Number of HH receiving this type of FBS Total cost of FBS - Water for informal settlements	-	-	-	-	-	-	-	-	-
Sanitation		Location of households for each type of FBS									
List type of FBS service		Formal settlements - (free sanitation service to indigent households) Number of HH receiving this type of FBS Informal settlements (Rands) Number of HH receiving this type of FBS Informal settlements targeted for upgrading (Rands) Number of HH receiving this type of FBS Living in informal backyard rental agreement (Rands) Number of HH receiving this type of FBS Other (Rands) Number of HH receiving this type of FBS Total cost of FBS - Sanitation for informal settlements	-	-	-	-	-	-	-	-	-
Refuse Removal		Location of households for each type of FBS									
List type of FBS service		Formal settlements - (removed once a week to indigent households) Number of HH receiving this type of FBS Informal settlements (Rands) Number of HH receiving this type of FBS Informal settlements targeted for upgrading (Rands) Number of HH receiving this type of FBS Living in informal backyard rental agreement (Rands) Number of HH receiving this type of FBS Other (Rands) Number of HH receiving this type of FBS Total cost of FBS - Refuse Removal for informal settlements	-	-	-	-	-	-	-	-	-

DC9 Frances Baard Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Funding measures												
Cash/cash equivalents at the year end - R000	18(1)b	1	-	75 967	128 800	(27 219)	(22 758)	(22 758)	(176 592)	113 725	118 498	124 932
Cash + investments at the year end less applications - R000	18(1)b	2	103 790	106 278	109 405	82 424	70 358	70 358	161 835	89 401	114 863	116 473
Cash year end/monthly employee/supplier payments	18(1)b	3	-	8.0	13.4	(2.2)	(1.9)	(1.9)	(27.4)	8.8	9.7	10.0
Surplus/(Deficit) excluding depreciation offsets: R000	18(1)	4	7 701	5 782	9 041	(30 600)	(36 888)	(36 888)	49 166	(17 132)	(2 311)	(1 145)
Service charge rev % change - macro CPI-X target exclusive	18(1)a(2)	5	N.A.	(6.0%)	(6.0%)	(6.0%)	(6.0%)	(6.0%)	(6.0%)	(6.0%)	(6.0%)	(6.0%)
Cash receipts % of Ratepayer & Other revenue	18(1)a(2)	6	0.0%	0.0%	0.0%	41.7%	41.7%	41.7%	0.0%	246.1%	246.1%	246.1%
Debt impairment expense as a % of total billable revenue	18(1)a(2)	7	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Capital payments % of capital expenditure	18(1)c(19)	8	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Gov. legislated/gazetted allocations	18(1)a	10	-	-	-	-	-	-	-	0.0%	0.0%	0.0%
Current consumer debtors % change - inc/(dec)	18(1)a	11	N.A.	29.1%	18.9%	(15.2%)	12.2%	0.0%	(4.5%)	10.2%	0.0%	0.0%
Long term receivables % change - inc/(dec)	18(1)a	12	N.A.	(17.2%)	(4.2%)	4.4%	(4.2%)	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(v)	13	2.9%	2.3%	2.2%	3.5%	4.8%	4.6%	4.6%	5.1%	5.3%	0.0%
Asset renewal % of capital budget	20(1)(v)	14	0.0%	55.9%	119.0%	33.7%	22.2%	22.2%	0.0%	90.4%	0.0%	0.0%

References

- Positive cash balances indicative of minimum compliance - subject to 2
- Deduct cash and investment applications (defined) from cash balances
- Indicative of sufficient liquidity to meet average monthly operating payments
- Indicative of funded operational requirements
- Indicative of adherence to macro-economic targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
- Realistic average cash collection forecasts as % of annual billed revenue
- Realistic average increase in debt impairment (doubtful debt) provision
- Indicative of planned capital expenditure level & cash payment timing
- Indicative of compliance with borrowing 'only' for the capital budget - should not exceed 100% unless refinancing
- Substantiation of National/Provincial allocations included in budget
- Indicative of realistic current arrears debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
- Indicative of realistic long term arrears debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
- Indicative of a credible allowance for repairs & maintenance of assets - functioning assets revenue protection
- Indicative of a credible allowance for asset renewal (requires analysis of asset renewal projects as % of total capital projects - detailed capital plan) - functioning assets revenue protection

Supporting indicators												
% inc/ total service charges (incl prop rates)	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% inc/ Property Tax	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% inc/ Service charges - Electricity	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% inc/ Service charges - Water	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% inc/ Service charges - Waste Water Management	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% inc/ Service charges - Waste Management	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% inc/ in Sale of Goods and Rendering of Services	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total billable revenue	18(1)a		-	-	-	-	-	-	-	-	-	-
Service charges			-	-	-	-	-	-	-	-	-	-
Property rates			-	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue			-	-	-	-	-	-	-	-	-	-
Service charges - water revenue			-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue			-	-	-	-	-	-	-	-	-	-
Service charges - refuse removal			-	-	-	-	-	-	-	-	-	-
Agency services			-	-	-	-	-	-	-	-	-	-
Capital expenditure excluding capital grant funding			4 402	1 935	7 565	7 502	7 502	7 749	9 209	150	100	100
Cash receipts from ratepayers	18(1)a		-	-	676	676	676	-	197	207	217	217
Ratepayer & Other revenue	18(1)a	3 920	1 593	2 281	1 620	1 620	1 620	827	90	84	88	88
Change in consumer debtors (current and non-current)		N/A	613	1 395	(1 326)	806	-	(454)	974	-	-	-
Operating and Capital Grant Revenue	18(1)a	128 874	133 164	137 340	144 317	145 212	145 212	138 042	150 819	154 319	159 069	159 069
Capital expenditure - total	20(1)(v)		5 153	1 248	7 565	7 517	7 517	7 813	9 252	150	100	100
Capital expenditure - renewal	20(1)(v)		2 882	1 485	2 550	1 665	1 665	8 366	-	-	-	-

Supporting benchmarks

Growth guideline maximum	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%
CPI guideline	4.3%	3.9%	4.6%	5.0%	5.0%	5.0%	5.0%	5.0%	5.4%	5.6%	5.4%	5.4%
DoRA operating grants total MFY												
DoRA capital grants total MFY												
Provincial operating grants												
Provincial capital grants												
District Municipality grants												
Total gazetted/district national, provincial and district grants												
Average annual collection rate (arrears inclusive)												

DoRA operating

List operating grants												

DoRA capital

List capital grants												

Trend

Change in consumer debtors (current and non-current)	N/A	613	1 395	(1 326)	806	-	(454)	974	-	-	-	-
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Total Operating Revenue		134 807	139 525	147 573	151 217	152 222	152 222	143 926	160 590	164 579	169 842	169 842
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Total Operating Expenditure		127 106	134 993	139 580	180 567	187 860	187 860	93 712	177 722	166 890	170 987	170 987
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Operating Performance Surplus/(Deficit)		7 701	4 532	7 993	(29 350)	(35 639)	(35 639)	50 214	(17 132)	(2 311)	(1 145)	(1 145)
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Cash and Cash Equivalents (30 June 2012)									113 725			
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Revenue												
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% Increase in Total Operating Revenue			3.5%	5.8%	2.5%	0.7%	0.0%	(5.4%)	5.5%	2.5%	3.2%	3.2%
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% Increase in Property Rates Revenue			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
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% Increase in Electricity Revenue			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
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% Increase in Property Rates & Services Charges			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
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Expenditure												
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% Increase in Total Operating Expenditure			6.2%	3.4%	29.4%	4.0%	0.0%	(50.1%)	(54.9%)	(6.1%)	2.5%	2.5%
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% Increase in Employee Costs			(1.4%)	(0.5%)	28.3%	(7.4%)	0.0%	(42.9%)	14.5%	(0.9%)	4.6%	4.6%
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% Increase in Electricity Bulk Purchases			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
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Average Cost Per Budgeted Employee Position (Remuneration)			0	0	0	0	0	0	0	0	0	0
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Average Cost Per Councillor (Remuneration)			0	0	0	0	0	0	0	0	0	0
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R&M % of PPE	2.9%	2.3%	2.2%	3.5%	4.6%	4.6%	4.6%	4.6%	4.6%	5.1%	5.3%	5.3%
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Asset Renewal and R&M as a % of PPE	2.9%	7.4%	6.1%	11.9%	12.7%	12.7%	12.7%	18.5%	18.5%	5.3%	5.5%	5.5%
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Debt Impairment % of Total Billable Revenue	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
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Capital Revenue												
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Internally Funded & Other (R000)		-	4 402	1 935	7 565	7 502	7 502	7 749	9 209	150	100	100
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Borrowing (R000)		-	-	-	-	-	-	-	-	-	-	-
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Grant Funding and Other (R000)		-	750	(687)	-	15	63	43	-	-	-	-
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Internally Generated funds % of Non Grant Funding	0.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
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Borrowing % of Non Grant Funding	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
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Grant Funding % of Total Funding	0.0%	14.6%	(55.0%)	0.0%	0.2%	0.2%	0.8%	0.5%	0.0%	0.0%	0.0%	0.0%
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Capital Expenditure												
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Total Capital Programme (R000)		-	5 153	1 248	7 565	7 517	7 517	7 813	9 252	150	100	100
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Asset Renewal		-	3 409	2 678	5 498	5 454	5 454	8 692	8 516	150	100	100
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Asset Renewal % of Total Capital Expenditure	0.0%	66.2%	214.5%	72.7%	72.5%	72.5%	111.3%	92.0%	100.0%	100.0%	100.0%	100.0%
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Cash												
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Cash Receipts % of Rate Payer & Other		0.0%	0.0%	0.0%	41.7%	41.7%	41.7%	0.0%	246.1%	246.1%	246.1%	246.1%
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Cash Coverage Ratio		-	0	0	(0)	(0)	(0)	(0)	0	0	0	0
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Borrowing

DC9 Frances Baard - Supporting Table SA11 Property rates summary

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Valuation:	1	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
Date of valuation:		1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
Financial year valuation used		1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
Municipal by-laws s6 in place? (Y/N)	2	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
Municipal/assistant valuer appointed? (Y/N)		1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
Municipal partnership s38 used? (Y/N)		1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
No. of assistant valuers (FTE)	3	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
No. of data collectors (FTE)	3	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
No. of internal valuers (FTE)	3	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
No. of external valuers (FTE)	3	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
No. of additional valuers (FTE)	4	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
Valuation appeal board established? (Y/N)		1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
Implementation time of new valuation roll (mths)		1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
No. of properties	5	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
No. of sectional title values	5	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
No. of unreasonably difficult properties s7(2)		1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
No. of supplementary valuations		1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
No. of valuation roll amendments		1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
No. of objections by rate payers		1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
No. of appeals by rate payers		1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
No. of successful objections	8	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
No. of successful objections > 10%	8	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
Supplementary valuation		1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
Public service infrastructure value (Rm)	5	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
Municipality owned property value (Rm)		1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00	1900/01/00
Valuation reductions:										
Valuation reductions-public infrastructure (Rm)		-	-	-	-	-	-	-	-	-
Valuation reductions-nature reserves/park (Rm)		-	-	-	-	-	-	-	-	-
Valuation reductions-mineral rights (Rm)		-	-	-	-	-	-	-	-	-
Valuation reductions-R15,000 threshold (Rm)		-	-	-	-	-	-	-	-	-
Valuation reductions-public worship (Rm)		-	-	-	-	-	-	-	-	-
Valuation reductions-other (Rm)		-	-	-	-	-	-	-	-	-
Total valuation reductions:		-	-	-	-	-	-	-	-	-
Total value used for rating (Rm)	5	-	-	-	-	-	-	-	-	-
Total land value (Rm)	5	-	-	-	-	-	-	-	-	-
Total value of improvements (Rm)	5	-	-	-	-	-	-	-	-	-
Total market value (Rm)	5	-	-	-	-	-	-	-	-	-
Rating:										
Residential rate used to determine rate for other categories? (Y/N)	5	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A
Differential rates used? (Y/N)		#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A
Limit on annual rate increase (s20)? (Y/N)		#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A
Special rating area used? (Y/N)		#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A
Phasing-in properties s21 (number)		0	0	0	0	0	0	0	0	0
Rates policy accompanying budget? (Y/N)		0	0	0	0	0	0	0	0	0
Fixed amount minimum value (R'000)		0	0	0	0	0	0	0	0	0
Non-residential prescribed ratio s19? (%)		0	0	0	0	0	0	0	0	0
Rate revenue:										
Rate revenue budget (R '000)	6	-	-	-	-	-	-	-	-	-
Rate revenue expected to collect (R'000)	6	-	-	-	-	-	-	-	-	-
Expected cash collection rate (%)		-	-	-	-	-	-	-	-	-
Special rating areas (R'000)	7	-	-	-	-	-	-	-	-	-
Rebates, exemptions - indigent (R'000)		-	-	-	-	-	-	-	-	-
Rebates, exemptions - pensioners (R'000)		-	-	-	-	-	-	-	-	-
Rebates, exemptions - bona fide farm. (R'000)		-	-	-	-	-	-	-	-	-
Rebates, exemptions - other (R'000)		-	-	-	-	-	-	-	-	-
Phase-in reductions/discounts (R'000)		-	-	-	-	-	-	-	-	-
Total rebates, exemptns, reductns, discs (R'000)		-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Supporting Table SA12a Property rates by category (current year)

Description	Ref	Business and commercial properties	Industrial properties	Mining properties	Residential properties	Agricultural properties	Public benefit organisations	Public service purpose properties	Public service infrastructure properties	Vacant land	Sport Clubs and Fields (Bitou only)	Sectional Title Garages (Drakenstein only)
Current Year 2023/24												
Valuation:												
No. of properties		-	-	-	-	-	-	-	-	-	-	-
No. of sectional title property values		-	-	-	-	-	-	-	-	-	-	-
No. of unreasonably difficult properties s7(2)		-	-	-	-	-	-	-	-	-	-	-
No. of supplementary valuations		-	-	-	-	-	-	-	-	-	-	-
Supplementary valuation (Rm)		-	-	-	-	-	-	-	-	-	-	-
No. of valuation roll amendments		-	-	-	-	-	-	-	-	-	-	-
No. of objections by rate-payers		-	-	-	-	-	-	-	-	-	-	-
No. of appeals by rate-payers		-	-	-	-	-	-	-	-	-	-	-
No. of appeals by rate-payers finalised		-	-	-	-	-	-	-	-	-	-	-
No. of successful objections	5	-	-	-	-	-	-	-	-	-	-	-
No. of successful objections > 10%	5	-	-	-	-	-	-	-	-	-	-	-
Estimated no. of properties not valued		-	-	-	-	-	-	-	-	-	-	-
Years since last valuation (select)		-	-	-	-	-	-	-	-	-	-	-
Frequency of valuation (select)		-	-	-	-	-	-	-	-	-	-	-
Method of valuation used (select)		-	-	-	-	-	-	-	-	-	-	-
Base of valuation (select)		-	-	-	-	-	-	-	-	-	-	-
Phasing-in properties s21 (number)		-	-	-	-	-	-	-	-	-	-	-
Combination of rating types used? (Y/N)		-	-	-	-	-	-	-	-	-	-	-
Flat rate used? (Y/N)		-	-	-	-	-	-	-	-	-	-	-
Is balance rated by uniform rate/variable rate?		-	-	-	-	-	-	-	-	-	-	-
Valuation reductions:												
Valuation reductions-public infrastructure (Rm)		-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-nature reserves/park (Rm)		-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-mineral rights (Rm)		-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-R15,000 threshold (Rm)		-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-public worship (Rm)		-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-other (Rm)	2	-	-	-	-	-	-	-	-	-	-	-
Total valuation reductions:												
Total value used for rating (Rm)	6	-	-	-	-	-	-	-	-	-	-	-
Total land value (Rm)	6	-	-	-	-	-	-	-	-	-	-	-
Total value of improvements (Rm)	6	-	-	-	-	-	-	-	-	-	-	-
Total market value (Rm)	6	-	-	-	-	-	-	-	-	-	-	-
Rating:												
Average rate	3	-	-	-	-	-	-	-	-	-	-	-
Rate revenue budget (R'000)		-	-	-	-	-	-	-	-	-	-	-
Rate revenue expected to collect (R'000)		-	-	-	-	-	-	-	-	-	-	-
Expected cash collection rate (%)	4	-	-	-	-	-	-	-	-	-	-	-
Special rating areas (R'000)		-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - indigent (R'000)		-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - pensioners (R'000)		-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - bona fide farm. (R'000)		-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - other (R'000)		-	-	-	-	-	-	-	-	-	-	-
Phase-in reductions/discounts (R'000)		-	-	-	-	-	-	-	-	-	-	-
Total rebates, exemptns, reductns, discs (R'000)												

DC9 Frances Baard - Supporting Table SA12b Property rates by category (budget year)

Description	Ref	Business and commercial properties	Industrial properties	Mining properties	Residential properties	Agricultural properties	Public benefit organisations	Public service purpose properties	Public service infrastructure properties	Vacant land	Sport Clubs and Fields (Bitou only)	Sectional Title Garages (Drakenstein only)
Budget Year 2024/25												
Valuation:												
No. of properties		-	-	-	-	-	-	-	-	-	-	-
No. of sectional title property values		-	-	-	-	-	-	-	-	-	-	-
No. of unreasonably difficult properties s7(2)		-	-	-	-	-	-	-	-	-	-	-
No. of supplementary valuations		-	-	-	-	-	-	-	-	-	-	-
Supplementary valuation (Rm)		-	-	-	-	-	-	-	-	-	-	-
No. of valuation roll amendments		-	-	-	-	-	-	-	-	-	-	-
No. of objections by rate-payers		-	-	-	-	-	-	-	-	-	-	-
No. of appeals by rate-payers		-	-	-	-	-	-	-	-	-	-	-
No. of appeals by rate-payers finalised		-	-	-	-	-	-	-	-	-	-	-
No. of successful objections	5	-	-	-	-	-	-	-	-	-	-	-
No. of successful objections > 10%	5	-	-	-	-	-	-	-	-	-	-	-
Estimated no. of properties not valued		-	-	-	-	-	-	-	-	-	-	-
Years since last valuation (select)		-	-	-	-	-	-	-	-	-	-	-
Frequency of valuation (select)		-	-	-	-	-	-	-	-	-	-	-
Method of valuation used (select)		-	-	-	-	-	-	-	-	-	-	-
Base of valuation (select)		-	-	-	-	-	-	-	-	-	-	-
Phasing-in properties s21 (number)		-	-	-	-	-	-	-	-	-	-	-
Combination of rating types used? (Y/N)		-	-	-	-	-	-	-	-	-	-	-
Flat rate used? (Y/N)		-	-	-	-	-	-	-	-	-	-	-
Is balance rated by uniform rate/variable rate?		-	-	-	-	-	-	-	-	-	-	-
Valuation reductions:												
Valuation reductions-public infrastructure (Rm)		-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-nature reserves/park (Rm)		-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-mineral rights (Rm)		-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-R15,000 threshold (Rm)		-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-public worship (Rm)		-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-other (Rm)	2	-	-	-	-	-	-	-	-	-	-	-
Total valuation reductions:												
Total value used for rating (Rm)	6	-	-	-	-	-	-	-	-	-	-	-
Total land value (Rm)	6	-	-	-	-	-	-	-	-	-	-	-
Total value of improvements (Rm)	6	-	-	-	-	-	-	-	-	-	-	-
Total market value (Rm)	6	-	-	-	-	-	-	-	-	-	-	-
Rating:												
Average rate	3	-	-	-	-	-	-	-	-	-	-	-
Rate revenue budget (R'000)		-	-	-	-	-	-	-	-	-	-	-
Rate revenue expected to collect (R'000)		-	-	-	-	-	-	-	-	-	-	-
Expected cash collection rate (%)	4	-	-	-	-	-	-	-	-	-	-	-
Special rating areas (R'000)		-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - indigent (R'000)		-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - pensioners (R'000)		-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - bona fide farm. (R'000)		-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - other (R'000)		-	-	-	-	-	-	-	-	-	-	-
Phase-in reductions/discounts (R'000)		-	-	-	-	-	-	-	-	-	-	-
Total rebates, exemptns, reductns, discs (R'000)		-	-	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Supporting Table SA13a Service Tariffs by category

Description	Ref	Provide description of tariff structure where appropriate	2020/21	2021/22	2022/23	Current Year 2023/24	2024/25 Medium Term Revenue & Expenditure Framework		
							Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Property rates (rate in the Rand)	1								
Residential properties			-	-	-	-	-	-	-
Residential properties - vacant land			-	-	-	-	-	-	-
Formal/informal settlements			-	-	-	-	-	-	-
Small holdings			-	-	-	-	-	-	-
Farm properties - used			-	-	-	-	-	-	-
Farm properties - not used			-	-	-	-	-	-	-
Industrial properties			-	-	-	-	-	-	-
Business and commercial properties			-	-	-	-	-	-	-
Communal land - residential			-	-	-	-	-	-	-
Communal land - small holdings			-	-	-	-	-	-	-
Communal land - farm property			-	-	-	-	-	-	-
Communal land - business and commercial			-	-	-	-	-	-	-
Communal land - other			-	-	-	-	-	-	-
State-owned properties			-	-	-	-	-	-	-
Municipal properties			-	-	-	-	-	-	-
Public service infrastructure			-	-	-	-	-	-	-
Privately owned towns serviced by the owner			-	-	-	-	-	-	-
State trust land			-	-	-	-	-	-	-
Restitution and redistribution properties			-	-	-	-	-	-	-
Protected areas			-	-	-	-	-	-	-
National monuments properties			-	-	-	-	-	-	-
Property rates by usage									
Business and commercial properties			-	-	-	-	-	-	-
Industrial properties			-	-	-	-	-	-	-
Mining properties			-	-	-	-	-	-	-
Residential properties			-	-	-	-	-	-	-
Agricultural properties			-	-	-	-	-	-	-
Public benefit organisations			-	-	-	-	-	-	-
Public service purpose properties			-	-	-	-	-	-	-
Public service infrastructure properties			-	-	-	-	-	-	-
Vacant land			-	-	-	-	-	-	-
Sport Clubs and Fields (Bitou only)			-	-	-	-	-	-	-
Sectional Title Garages (Drakenstein only)			-	-	-	-	-	-	-
Exemptions, reductions and rebates (Rands)									
Residential properties									
R15 000 threshold rebate			15 000	15 000	15 000	15 000	15 000	15 000	15 000
General residential rebate			-	-	-	-	-	-	-
Indigent rebate or exemption			-	-	-	-	-	-	-
Pensioners/social grants rebate or exemption			-	-	-	-	-	-	-
Temporary relief rebate or exemption			-	-	-	-	-	-	-
Bona fide farmers rebate or exemption			-	-	-	-	-	-	-
Other rebates or exemptions	2								

Water tariffs									
Domestic									
Basic charge/ fixed fee (Rands/month)		-	-	-	-	-	-	-	-
Service point - vacant land (Rands/month)		-	-	-	-	-	-	-	-
Water usage - flat rate tariff (c/k)		-	-	-	-	-	-	-	-
Water usage - life line tariff	(describe structure)	-	-	-	-	-	-	-	-
Water usage - Block 1 (c/k)	(fill in thresholds)	-	-	-	-	-	-	-	-
Water usage - Block 2 (c/k)	(fill in thresholds)	-	-	-	-	-	-	-	-
Water usage - Block 3 (c/k)	(fill in thresholds)	-	-	-	-	-	-	-	-
Water usage - Block 4 (c/k)	(fill in thresholds)	-	-	-	-	-	-	-	-
Water usage - Block 5 (c/k)	(fill in thresholds)	-	-	-	-	-	-	-	-
Water usage - Block 6 (c/k)	(fill in thresholds)	-	-	-	-	-	-	-	-
Other	2	-	-	-	-	-	-	-	-
Waste water tariffs									
Domestic									
Basic charge/ fixed fee (Rands/month)		-	-	-	-	-	-	-	-
Service point - vacant land (Rands/month)		-	-	-	-	-	-	-	-
Waste water - flat rate tariff (c/k)		-	-	-	-	-	-	-	-
Volumetric charge - Block 1 (c/k)	(fill in structure)	-	-	-	-	-	-	-	-
Volumetric charge - Block 2 (c/k)	(fill in structure)	-	-	-	-	-	-	-	-
Volumetric charge - Block 3 (c/k)	(fill in structure)	-	-	-	-	-	-	-	-
Volumetric charge - Block 4 (c/k)	(fill in structure)	-	-	-	-	-	-	-	-
Other	2	-	-	-	-	-	-	-	-
Electricity tariffs									
Domestic									
Basic charge/ fixed fee (Rands/month)		-	-	-	-	-	-	-	-
Service point - vacant land (Rands/month)		-	-	-	-	-	-	-	-
FBE	(how is this targeted?)	-	-	-	-	-	-	-	-
Life-line tariff - meter	(describe structure)	-	-	-	-	-	-	-	-
Life-line tariff - prepaid	(describe structure)	-	-	-	-	-	-	-	-
Flat rate tariff - meter (c/kwh)	#N/A	-	-	-	-	-	-	-	-
Flat rate tariff - prepaid (c/kwh)	#N/A	-	-	-	-	-	-	-	-
Meter - IBT Block 1 (c/kwh)	(fill in thresholds)	-	-	-	-	-	-	-	-
Meter - IBT Block 2 (c/kwh)	(fill in thresholds)	-	-	-	-	-	-	-	-
Meter - IBT Block 3 (c/kwh)	(fill in thresholds)	-	-	-	-	-	-	-	-
Meter - IBT Block 4 (c/kwh)	(fill in thresholds)	-	-	-	-	-	-	-	-
Meter - IBT Block 5 (c/kwh)	(fill in thresholds)	-	-	-	-	-	-	-	-
Prepaid - IBT Block 1 (c/kwh)	(fill in thresholds)	-	-	-	-	-	-	-	-
Prepaid - IBT Block 2 (c/kwh)	(fill in thresholds)	-	-	-	-	-	-	-	-
Prepaid - IBT Block 3 (c/kwh)	(fill in thresholds)	-	-	-	-	-	-	-	-
Prepaid - IBT Block 4 (c/kwh)	(fill in thresholds)	-	-	-	-	-	-	-	-
Prepaid - IBT Block 5 (c/kwh)	(fill in thresholds)	-	-	-	-	-	-	-	-
Other	2	-	-	-	-	-	-	-	-
Waste management tariffs									
Domestic									
Street cleaning charge		-	-	-	-	-	-	-	-
Basic charge/ fixed fee		-	-	-	-	-	-	-	-
80l bin - once a week		-	-	-	-	-	-	-	-
250l bin - once a week		-	-	-	-	-	-	-	-

DC9 Frances Baard - Supporting Table SA13b Service Tariffs by category - explanatory

Description	Ref	Provide description of tariff structure where appropriate	2020/21	2021/22	2022/23	Current Year 2023/24	2024/25 Medium Term Revenue & Expenditure Framework		
							Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Exemptions, reductions and rebates (Rands) <i>[Insert lines as applicable]</i>									
Water tariffs <i>[Insert blocks as applicable]</i>		(fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds)							
Waste water tariffs <i>[Insert blocks as applicable]</i>		(fill in structure) (fill in structure) (fill in structure) (fill in structure) (fill in structure) (fill in structure) (fill in structure) (fill in structure)							
Electricity tariffs <i>[Insert blocks as applicable]</i>		(fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds)							

DC9 Frances Baard - Supporting Table SA14 Household bills

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25 % incr.	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Rand/cent											
Monthly Account for Household - 'Middle Income Range'	1										
Rates and services charges:											
Property rates		-	-	-	-	-	-	-	-	-	-
Electricity: Basic levy		-	-	-	-	-	-	-	-	-	-
Electricity: Consumption		-	-	-	-	-	-	-	-	-	-
Water: Basic levy		-	-	-	-	-	-	-	-	-	-
Water: Consumption		-	-	-	-	-	-	-	-	-	-
Sanitation		-	-	-	-	-	-	-	-	-	-
Refuse removal		-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-
sub-total		-	-	-	-	-	-	-	-	-	-
VAT on Services		-	-	-	-	-	-	-	-	-	-
Total large household bill:		-	-	-	-	-	-	-	-	-	-
% increase/-decrease		-	-	-	-	-	-	-	-	-	-
Monthly Account for Household - 'Affordable Range'	2										
Rates and services charges:											
Property rates		-	-	-	-	-	-	-	-	-	-
Electricity: Basic levy		-	-	-	-	-	-	-	-	-	-
Electricity: Consumption		-	-	-	-	-	-	-	-	-	-
Water: Basic levy		-	-	-	-	-	-	-	-	-	-
Water: Consumption		-	-	-	-	-	-	-	-	-	-
Sanitation		-	-	-	-	-	-	-	-	-	-
Refuse removal		-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-
sub-total		-	-	-	-	-	-	-	-	-	-
VAT on Services		-	-	-	-	-	-	-	-	-	-
Total small household bill:		-	-	-	-	-	-	-	-	-	-
% increase/-decrease		-	-	-	-	-	-	-	-	-	-
Monthly Account for Household - 'Indigent' Household receiving free basic services	3										
Rates and services charges:											
Property rates		-	-	-	-	-	-	-	-	-	-
Electricity: Basic levy		-	-	-	-	-	-	-	-	-	-
Electricity: Consumption		-	-	-	-	-	-	-	-	-	-
Water: Basic levy		-	-	-	-	-	-	-	-	-	-
Water: Consumption		-	-	-	-	-	-	-	-	-	-
Sanitation		-	-	-	-	-	-	-	-	-	-
Refuse removal		-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-
sub-total		-	-	-	-	-	-	-	-	-	-
VAT on Services		-	-	-	-	-	-	-	-	-	-
Total small household bill:		-	-	-	-	-	-	-	-	-	-
% increase/-decrease		-	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Supporting Table SA15 Investment particulars by type

Investment type	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand										
Parent municipality										
Securities - National Government		-	-	-	-	-	-	-	-	-
Listed Corporate Bonds		-	-	-	-	-	-	-	-	-
Deposits - Bank		103 699	10 975	16 175	73 897	117 355	117 355	117 355	117 355	117 355
Deposits - Public Investment Commissioners		-	-	-	-	-	-	-	-	-
Deposits - Corporation for Public Deposits		-	-	-	-	-	-	-	-	-
Bankers Acceptance Certificates		-	-	-	-	-	-	-	-	-
Negotiable Certificates of Deposit - Banks		-	-	-	-	-	-	-	-	-
Guaranteed Endowment Policies (sinking)		-	-	-	-	-	-	-	-	-
Repurchase Agreements - Banks		-	-	-	-	-	-	-	-	-
Municipal Bonds		-	-	-	-	-	-	-	-	-
Municipality sub-total	1	103 699	10 975	16 175	73 897	117 355	117 355	117 355	117 355	117 355
Entities										
Securities - National Government		-	-	-	-	-	-	-	-	-
Listed Corporate Bonds		-	-	-	-	-	-	-	-	-
Deposits - Bank		-	-	-	-	-	-	-	-	-
Deposits - Public Investment Commissioners		-	-	-	-	-	-	-	-	-
Deposits - Corporation for Public Deposits		-	-	-	-	-	-	-	-	-
Bankers Acceptance Certificates		-	-	-	-	-	-	-	-	-
Negotiable Certificates of Deposit - Banks		-	-	-	-	-	-	-	-	-
Guaranteed Endowment Policies (sinking)		-	-	-	-	-	-	-	-	-
Repurchase Agreements - Banks		-	-	-	-	-	-	-	-	-
Entities sub-total		-	-	-	-	-	-	-	-	-
Consolidated total:		103 699	10 975	16 175	73 897	117 355	117 355	117 355	117 355	117 355

DC9 Frances Baard - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate *	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance	
		Yrs/Months													
Parent municipality															-
															-
															-
															-
Municipality sub-total										-		-			-
Entities															-
															-
															-
															-
Entities sub-total										-		-			-
TOTAL INVESTMENTS AND INTEREST	1									-		-			-

DC9 Frances Baard - Supporting Table SA17 Borrowing

Borrowing - Categorised by type	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand										
Parent municipality										
Annuity and Bullet Loans		-	-	-	-	-	-	-	-	-
Long-Term Loans (non-annuity)		-	-	-	-	-	-	-	-	-
Local registered stock		-	-	-	-	-	-	-	-	-
Instalment Credit		-	-	-	-	-	-	-	-	-
Financial Leases		-	-	-	-	-	-	-	-	-
PPP liabilities		-	-	-	-	-	-	-	-	-
Finance Granted By Cap Equipment Supplier		-	-	-	-	-	-	-	-	-
Marketable Bonds		-	-	-	-	-	-	-	-	-
Non-Marketable Bonds		-	-	-	-	-	-	-	-	-
Bankers Acceptances		-	-	-	-	-	-	-	-	-
Financial derivatives		-	-	-	-	-	-	-	-	-
Other Securities		-	-	-	-	-	-	-	-	-
Municipality sub-total	1	-	-	-	-	-	-	-	-	-
Entities										
Annuity and Bullet Loans		-	-	-	-	-	-	-	-	-
Long-Term Loans (non-annuity)		-	-	-	-	-	-	-	-	-
Local registered stock		-	-	-	-	-	-	-	-	-
Instalment Credit		-	-	-	-	-	-	-	-	-
Financial Leases		-	-	-	-	-	-	-	-	-
PPP liabilities		-	-	-	-	-	-	-	-	-
Finance Granted By Cap Equipment Supplier		-	-	-	-	-	-	-	-	-
Marketable Bonds		-	-	-	-	-	-	-	-	-
Non-Marketable Bonds		-	-	-	-	-	-	-	-	-
Bankers Acceptances		-	-	-	-	-	-	-	-	-
Financial derivatives		-	-	-	-	-	-	-	-	-
Other Securities		-	-	-	-	-	-	-	-	-
Entities sub-total	1	-	-	-	-	-	-	-	-	-
Total Borrowing	1	-	-	-	-	-	-	-	-	-

Unspent Borrowing - Categorised by type										
Parent municipality										
Long-Term Loans (annuity/reducing balance)		-	-	-	-	-	-	-	-	-
Long-Term Loans (non-annuity)		-	-	-	-	-	-	-	-	-
Local registered stock		-	-	-	-	-	-	-	-	-
Instalment Credit		-	-	-	-	-	-	-	-	-
Financial Leases		-	-	-	-	-	-	-	-	-
PPP liabilities		-	-	-	-	-	-	-	-	-
Finance Granted By Cap Equipment Supplier		-	-	-	-	-	-	-	-	-
Marketable Bonds		-	-	-	-	-	-	-	-	-
Non-Marketable Bonds		-	-	-	-	-	-	-	-	-
Bankers Acceptances		-	-	-	-	-	-	-	-	-
Financial derivatives		-	-	-	-	-	-	-	-	-
Other Securities		-	-	-	-	-	-	-	-	-
Municipality sub-total	1	-	-	-	-	-	-	-	-	-
Entities										
Long-Term Loans (annuity/reducing balance)		-	-	-	-	-	-	-	-	-
Long-Term Loans (non-annuity)		-	-	-	-	-	-	-	-	-
Local registered stock		-	-	-	-	-	-	-	-	-
Instalment Credit		-	-	-	-	-	-	-	-	-
Financial Leases		-	-	-	-	-	-	-	-	-
PPP liabilities		-	-	-	-	-	-	-	-	-
Finance Granted By Cap Equipment Supplier		-	-	-	-	-	-	-	-	-
Marketable Bonds		-	-	-	-	-	-	-	-	-
Non-Marketable Bonds		-	-	-	-	-	-	-	-	-
Bankers Acceptances		-	-	-	-	-	-	-	-	-
Financial derivatives		-	-	-	-	-	-	-	-	-
Other Securities		-	-	-	-	-	-	-	-	-
Entities sub-total	1	-	-	-	-	-	-	-	-	-
Total Unspent Borrowing	1	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		125 768	133 761	137 973	144 137	144 038	144 038	150 639	154 139	158 889
Energy Efficiency and Demand Side Management	-	-	-	-	-	-	-	4 000	4 000	4 000
EPWP Incentive	-	-	1 077	1 073	959	959	959	1 274	-	-
Finance Management	-	-	1 000	1 000	1 000	975	975	1 000	1 000	1 200
Local Government Equitable Share	-	124 736	128 076	132 171	136 271	136 271	136 271	139 133	143 567	148 192
Metro Informal Settlements Partnership Grant	-	1 032	1 032	1 032	-	-	-	-	-	-
Municipal Systems Improvement	-	-	-	-	3 200	3 200	3 200	2 403	2 617	2 406
Rural Road Asset Management Systems Grant	-	-	2 576	2 697	2 707	2 633	2 633	2 829	2 955	3 091
Provincial Government:		-	-	-	-	-	-	-	-	-
Rural Road Asset Management Systems Grant	-	-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]	-	-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
[insert description]	-	-	-	-	-	-	-	-	-	-
Total Operating Transfers and Grants	5	125 768	133 761	137 973	144 137	144 038	144 038	150 639	154 139	158 889
Capital Transfers and Grants										
National Government:		-	-	-	-	-	-	-	-	-
Other capital transfers/grants [insert desc]	-	-	-	-	-	-	-	-	-	-
Provincial Government:		-	-	-	-	-	-	-	-	-
Other capital transfers/grants [insert description]	-	-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]	-	-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
[insert description]	-	-	-	-	-	-	-	-	-	-
Total Capital Transfers and Grants	5	-	-	-	-	-	-	-	-	-
TOTAL RECEIPTS OF TRANSFERS & GRANTS		125 768	133 761	137 973	144 137	144 038	144 038	150 639	154 139	158 889

DC9 Frances Baard - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
EXPENDITURE:	1									
Operating expenditure of Transfers and Grants										
National Government:		-	(4 401)	(4 671)	7 866	7 866	7 866	11 506	10 572	10 697
Energy Efficiency and Demand Side Management	-	-	-	-	-	-	-	4 000	4 000	4 000
Expanded Public Works Programme Integrated Gr	-	-	(1 077)	(1 073)	959	959	959	1 274	-	-
Local Government Financial Management Grant	-	-	(1 000)	(975)	1 000	1 000	1 000	1 000	1 000	1 200
Municipal Systems Improvement Grant	-	-	-	-	3 200	3 200	3 200	2 403	2 617	2 406
Rural Road Asset Management Systems Grant	-	-	(2 324)	(2 624)	2 707	2 707	2 707	2 829	2 955	3 091
Rural Road Asset Management Systems Grant										
Provincial Government:		-	-	-	-	-	-	-	-	-
Rural Road Asset Management Systems Grant										
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]										
Other grant providers:		-	-	-	-	-	-	-	-	-
[insert description]										
Total operating expenditure of Transfers and Grants:		-	(4 401)	(4 671)	7 866	7 866	7 866	11 506	10 572	10 697
Capital expenditure of Transfers and Grants										
National Government:		-	-	-	-	-	-	-	-	-
Other capital transfers/grants [insert desc]										
Provincial Government:		-	-	-	-	-	-	-	-	-
Other capital transfers/grants [insert description]										
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]										
Other grant providers:		-	-	-	-	-	-	-	-	-
[insert description]										
Total capital expenditure of Transfers and Grants		-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		-	(4 401)	(4 671)	7 866	7 866	7 866	11 506	10 572	10 697

DC9 Frances Baard - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Operating transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year										
Current year receipts		125 768	133 761	137 973	144 137	144 038	144 038	150 639	154 139	158 889
Repayment of grants										
Conditions met - transferred to revenue		125 768	129 360	133 302	152 003	151 904	151 904	162 145	164 711	169 586
Conditions still to be met - transferred to liabilities		-	4 401	4 671	(7 866)	(7 866)	(7 866)	(11 506)	(10 572)	(10 697)
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts		-	-	-	-	-	-	-	-	-
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		-	-	-	-	-	-	-	-	-
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts		-	-	-	-	-	-	-	-	-
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		-	-	-	-	-	-	-	-	-
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts		-	-	-	-	-	-	-	-	-
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		-	-	-	-	-	-	-	-	-
Total operating transfers and grants revenue		125 768	129 360	133 302	152 003	151 904	151 904	162 145	164 711	169 586
Total operating transfers and grants - CTBM	2	-	4 401	4 671	(7 866)	(7 866)	(7 866)	(11 506)	(10 572)	(10 697)
Capital transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year										
Current year receipts		-	-	-	-	-	-	-	-	-
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		-	-	-	-	-	-	-	-	-
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts		-	-	-	-	-	-	-	-	-
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		-	-	-	-	-	-	-	-	-
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts		-	-	-	-	-	-	-	-	-
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		-	-	-	-	-	-	-	-	-
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts		-	-	-	-	-	-	-	-	-
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		-	-	-	-	-	-	-	-	-
Total capital transfers and grants revenue		-	-	-	-	-	-	-	-	-
Total capital transfers and grants - CTBM	2	-	-	-	-	-	-	-	-	-
TOTAL TRANSFERS AND GRANTS REVENUE		125 768	129 360	133 302	152 003	151 904	151 904	162 145	164 711	169 586
TOTAL TRANSFERS AND GRANTS - CTBM		-	4 401	4 671	(7 866)	(7 866)	(7 866)	(11 506)	(10 572)	(10 697)

DC9 Frances Baard - Supporting Table SA21 Transfers and grants made by the municipality

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	
Cash Transfers to other municipalities											
<i>Insert description</i>	1	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
Total Cash Transfers To Municipalities:		-	-	-	-	-	-	-	-	-	-
Cash Transfers to Entities/Other External Mechanisms											
<i>Insert description</i>	2	18 530	16 244	15 525	10 078	13 017	13 017	10 905	13 002	5 029	5 030
		-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
Total Cash Transfers To Entities/Ems'		18 530	16 244	15 525	10 078	13 017	13 017	10 905	13 002	5 029	
Cash Transfers to other Organs of State											
<i>Insert description</i>	3	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
Total Cash Transfers To Other Organs Of State:		-	-	-	-	-	-	-	-	-	-
Cash Transfers to Organisations											
<i>Insert description</i>		-	129	53	600	585	585	140	200	200	200
		-	-	-	-	-	-	-	-	-	-
Total Cash Transfers To Organisations		-	129	53	600	585	585	140	200	200	
Cash Transfers to Groups of Individuals											
<i>Insert description</i>		924	433	553	500	1 300	1 300	841	500	650	700
		-	-	-	-	-	-	-	-	-	-
Total Cash Transfers To Groups Of Individuals:		924	433	553	500	1 300	1 300	841	500	650	
TOTAL CASH TRANSFERS AND GRANTS	6	19 454	16 805	16 131	11 178	14 902	14 902	11 886	13 702	5 879	
Non-Cash Transfers to other municipalities											
<i>Insert description</i>	1	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
Total Non-Cash Transfers To Municipalities:		-	-	-	-	-	-	-	-	-	-
Non-Cash Transfers to Entities/Other External Mechanisms											
<i>Insert description</i>	2	-	8 265	14 442	16 330	25 375	25 375	11 295	2 665	15	15
		-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
Total Non-Cash Transfers To Entities/Ems'		-	8 265	14 442	16 330	25 375	25 375	11 295	2 665	15	
Non-Cash Transfers to other Organs of State											
<i>Insert description</i>	3	-	-	-	-	250	250	220	-	-	-
		-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
Total Non-Cash Transfers To Other Organs Of State:		-	-	-	-	250	250	220	-	-	-
Non-Cash Grants to Organisations											
<i>Insert description</i>	4	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
Total Non-Cash Grants To Organisations		-	-	-	-	-	-	-	-	-	-
Groups of Individuals											
<i>Insert description</i>	5	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
Total Non-Cash Grants To Groups Of Individuals:		-	-	-	-	-	-	-	-	-	-
TOTAL NON-CASH TRANSFERS AND GRANTS		-	8 265	14 442	16 330	25 625	25 625	11 515	2 665	15	
TOTAL TRANSFERS AND GRANTS	6	19 454	25 070	30 572	27 508	40 527	40 527	23 401	16 367	5 894	

DC9 Frances Baard - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand		A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)	1									
Basic Salaries and Wages		-	-	7 656	9 580	9 580	9 580	7 734	7 689	7 689
Pension and UIF Contributions		-	-	-	-	-	-	-	-	-
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		-	-	-	-	-	-	-	-	-
Cellphone Allowance		-	-	534	641	641	641	518	518	518
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	-	-	-	-	-	-	-
Sub Total - Councillors		-	-	8 190	10 221	10 221	10 221	8 252	8 206	8 206
% increase	4			-	24.8%	-	-	(19.3%)	(0.6%)	-
Senior Managers of the Municipality	2									
Basic Salaries and Wages		5 096	5 747	3 585	5 900	5 900	5 900	11 339	8 897	9 359
Pension and UIF Contributions		8	10	6	11	11	11	19	14	14
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		200	321	536	469	469	469	600	600	600
Motor Vehicle Allowance	3	144	193	(321)	193	193	193	193	193	193
Cellphone Allowance	3	272	95	59	96	96	96	125	121	121
Housing Allowances	3	-	-	-	-	-	-	-	-	-
Other benefits and allowances	3	0	1	0	1	1	1	2	1	1
Payments in lieu of leave		442	696	(425)	310	310	310	606	481	504
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	6	-	-	-	-	-	-	-	-	-
Entertainment		-	-	-	-	-	-	-	-	-
Scarcity		-	-	-	-	-	-	-	-	-
Acting and post related allowance		-	-	-	-	-	-	-	-	-
In kind benefits		-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Municipality		6 163	7 062	3 440	6 979	6 979	6 979	12 883	10 306	10 791
% increase	4		14.6%	(51.3%)	102.9%	-	-	84.6%	(20.0%)	4.7%
Other Municipal Staff										
Basic Salaries and Wages		42 869	45 085	45 904	56 545	56 545	56 545	54 934	64 583	68 265
Pension and UIF Contributions		6 902	7 353	7 823	9 628	9 628	9 628	9 733	10 123	10 716
Medical Aid Contributions		2 525	2 629	2 731	2 891	2 891	2 891	4 304	4 331	4 331
Overtime		202	189	175	547	547	547	860	883	908
Performance Bonus		3 390	3 447	3 566	4 420	4 420	4 420	4 445	5 118	5 319
Motor Vehicle Allowance	3	2 959	2 911	3 045	4 423	4 423	4 423	2 822	3 015	3 015
Cellphone Allowance	3	248	257	279	280	280	280	233	348	348
Housing Allowances	3	473	491	496	522	522	522	640	735	780
Other benefits and allowances	3	15	16	16	31	31	31	21	22	22
Payments in lieu of leave		2 158	306	1 168	3 472	3 472	3 472	3 667	4 234	4 452
Long service awards		964	335	342	211	211	211	183	410	160
Post-retirement benefit obligations	6	4 956	2 733	3 472	3 000	3 000	3 000	3 800	3 800	3 800
Entertainment		-	-	-	-	-	-	-	-	-
Scarcity		-	-	-	-	-	-	-	-	-
Acting and post related allowance		-	-	-	-	-	-	-	-	-
In kind benefits		-	-	-	-	-	-	-	-	-
Sub Total - Other Municipal Staff		67 660	65 751	69 017	85 970	85 970	85 970	85 642	97 602	102 114
% increase	4		(2.8%)	5.0%	24.6%	-	-	(0.4%)	14.0%	4.6%
Total Parent Municipality		73 823	72 813	80 647	103 171	103 171	103 171	106 777	116 114	121 112
			(1.4%)	10.8%	27.9%	-	-	3.5%	8.7%	4.3%

Board Members of Entities										
Basic Salaries and Wages		-	-	-	-	-	-	-	-	
Pension and UIF Contributions		-	-	-	-	-	-	-	-	
Medical Aid Contributions		-	-	-	-	-	-	-	-	
Overtime		-	-	-	-	-	-	-	-	
Performance Bonus		-	-	-	-	-	-	-	-	
Motor Vehicle Allowance	3	-	-	-	-	-	-	-	-	
Cellphone Allowance	3	-	-	-	-	-	-	-	-	
Housing Allowances	3	-	-	-	-	-	-	-	-	
Other benefits and allowances	3	-	-	-	-	-	-	-	-	
Board Fees		-	-	-	-	-	-	-	-	
Payments in lieu of leave		-	-	-	-	-	-	-	-	
Long service awards		-	-	-	-	-	-	-	-	
Post-retirement benefit obligations	6	-	-	-	-	-	-	-	-	
Entertainment		-	-	-	-	-	-	-	-	
Scarcity		-	-	-	-	-	-	-	-	
Acting and post related allowance		-	-	-	-	-	-	-	-	
In kind benefits		-	-	-	-	-	-	-	-	
Sub Total - Board Members of Entities		-	-	-	-	-	-	-	-	
% increase	4	-	-	-	-	-	-	-	-	
Senior Managers of Entities										
Basic Salaries and Wages		-	-	-	-	-	-	-	-	
Pension and UIF Contributions		-	-	-	-	-	-	-	-	
Medical Aid Contributions		-	-	-	-	-	-	-	-	
Overtime		-	-	-	-	-	-	-	-	
Performance Bonus		-	-	-	-	-	-	-	-	
Motor Vehicle Allowance	3	-	-	-	-	-	-	-	-	
Cellphone Allowance	3	-	-	-	-	-	-	-	-	
Housing Allowances	3	-	-	-	-	-	-	-	-	
Other benefits and allowances	3	-	-	-	-	-	-	-	-	
Payments in lieu of leave		-	-	-	-	-	-	-	-	
Long service awards		-	-	-	-	-	-	-	-	
Post-retirement benefit obligations	6	-	-	-	-	-	-	-	-	
Entertainment		-	-	-	-	-	-	-	-	
Scarcity		-	-	-	-	-	-	-	-	
Acting and post related allowance		-	-	-	-	-	-	-	-	
In kind benefits		-	-	-	-	-	-	-	-	
Sub Total - Senior Managers of Entities		-	-	-	-	-	-	-	-	
% increase	4	-	-	-	-	-	-	-	-	
Other Staff of Entities										
Basic Salaries and Wages		-	-	-	-	-	-	-	-	
Pension and UIF Contributions		-	-	-	-	-	-	-	-	
Medical Aid Contributions		-	-	-	-	-	-	-	-	
Overtime		-	-	-	-	-	-	-	-	
Performance Bonus		-	-	-	-	-	-	-	-	
Motor Vehicle Allowance	3	-	-	-	-	-	-	-	-	
Cellphone Allowance	3	-	-	-	-	-	-	-	-	
Housing Allowances	3	-	-	-	-	-	-	-	-	
Other benefits and allowances	3	-	-	-	-	-	-	-	-	
Payments in lieu of leave		-	-	-	-	-	-	-	-	
Long service awards		-	-	-	-	-	-	-	-	
Post-retirement benefit obligations	6	-	-	-	-	-	-	-	-	
Entertainment		-	-	-	-	-	-	-	-	
Scarcity		-	-	-	-	-	-	-	-	
Acting and post related allowance		-	-	-	-	-	-	-	-	
In kind benefits		-	-	-	-	-	-	-	-	
Sub Total - Other Staff of Entities		-	-	-	-	-	-	-	-	
% increase	4	-	-	-	-	-	-	-	-	
Total Municipal Entities		-	-	-	-	-	-	-	-	
TOTAL SALARY, ALLOWANCES & BENEFITS		73 823	72 813	80 647	103 171	103 171	103 171	106 777	116 114	121 112
% increase	4		(1.4%)	10.8%	27.9%	-	-	3.5%	8.7%	4.3%
TOTAL MANAGERS AND STAFF	5,7	73 823	72 813	72 457	92 949	92 949	92 949	98 526	107 908	112 906

DC9 Frances Baard - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers	Ref	2022/23			Current Year 2023/24			Budget Year 2024/25		
		Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)		-	-	-	-	-	-	-	-	-
Board Members of municipal entities	4	-	-	-	-	-	-	-	-	-
Municipal employees	5	-	-	-	-	-	-	-	-	-
Municipal Manager and Senior Managers	3	-	-	-	-	-	-	-	-	-
Other Managers	7	-	-	-	-	-	-	-	-	-
Professionals		-	-	-	-	-	-	-	-	-
<i>Finance</i>		-	-	-	-	-	-	-	-	-
<i>Spatial/town planning</i>		-	-	-	-	-	-	-	-	-
<i>Information Technology</i>		-	-	-	-	-	-	-	-	-
<i>Roads</i>		-	-	-	-	-	-	-	-	-
<i>Electricity</i>		-	-	-	-	-	-	-	-	-
<i>Water</i>		-	-	-	-	-	-	-	-	-
<i>Sanitation</i>		-	-	-	-	-	-	-	-	-
<i>Refuse</i>		-	-	-	-	-	-	-	-	-
<i>Other</i>		-	-	-	-	-	-	-	-	-
Technicians		-	-	-	-	-	-	-	-	-
<i>Finance</i>		-	-	-	-	-	-	-	-	-
<i>Spatial/town planning</i>		-	-	-	-	-	-	-	-	-
<i>Information Technology</i>		-	-	-	-	-	-	-	-	-
<i>Roads</i>		-	-	-	-	-	-	-	-	-
<i>Electricity</i>		-	-	-	-	-	-	-	-	-
<i>Water</i>		-	-	-	-	-	-	-	-	-
<i>Sanitation</i>		-	-	-	-	-	-	-	-	-
<i>Refuse</i>		-	-	-	-	-	-	-	-	-
<i>Other</i>		-	-	-	-	-	-	-	-	-
Clerks (Clerical and administrative)		-	-	-	-	-	-	-	-	-
Service and sales workers		-	-	-	-	-	-	-	-	-
Skilled agricultural and fishery workers		-	-	-	-	-	-	-	-	-
Craft and related trades		-	-	-	-	-	-	-	-	-
Plant and Machine Operators		-	-	-	-	-	-	-	-	-
Elementary Occupations		-	-	-	-	-	-	-	-	-
TOTAL PERSONNEL NUMBERS	9	-	-	-	-	-	-	-	-	-
% increase										
Total municipal employees headcount	6, 10	-	-	-	-	-	-	-	-	-
Finance personnel headcount	8, 10	-	-	-	-	-	-	-	-	-
Human Resources personnel headcount	8, 10	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand																
Revenue																
Exchange Revenue																
Service charges - Electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Water		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Goods and Rendering of Services		7	7	7	7	7	7	7	7	7	7	7	7	80	84	88
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets		800	800	800	800	800	800	800	800	800	800	800	800	9 600	10 080	10 584
Dividends		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		8	8	8	8	8	8	8	8	8	8	8	8	91	96	101
Licence and permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non-Exchange Revenue																
Property rates		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences or permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational		12 568	12 568	12 568	12 568	12 568	12 568	12 568	12 568	12 568	12 568	12 568	12 568	150 819	154 319	159 069
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fuel Levy		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contrib		13 383	13 383	13 383	13 383	13 383	13 383	13 383	13 383	13 383	13 383	13 383	13 383	160 590	164 579	169 842
Expenditure																
Employee related costs		8 210	8 210	8 210	8 210	8 210	8 210	8 210	8 210	8 210	8 210	8 210	8 210	98 526	97 602	102 114
Remuneration of councillors		688	688	688	688	688	688	688	688	688	688	688	688	8 252	8 206	8 206
Bulk purchases - electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Inventory consumed		195	195	195	195	195	195	195	195	195	195	195	195	2 340	2 362	2 361
Debt impairment		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation and amortisation		530	530	530	530	530	530	530	530	530	530	530	530	6 363	6 618	6 883
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted services		2 255	2 255	2 255	2 255	2 255	2 255	2 255	2 255	2 255	2 255	2 255	2 255	27 066	27 018	25 806
Transfers and subsidies		1 364	1 364	1 364	1 364	1 364	1 364	1 364	1 364	1 364	1 364	1 364	1 364	16 367	5 894	5 945
Irrecoverable debts written off		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational costs		1 371	1 371	1 371	1 371	1 371	1 371	1 371	1 371	1 371	1 371	1 371	1 371	16 455	16 846	17 329
Losses on disposal of Assets		4	4	4	4	4	4	4	4	4	4	4	4	54	43	43
Other Losses		192	192	192	192	192	192	192	192	192	192	192	192	2 300	2 300	2 300
Total Expenditure		14 810	14 810	14 810	14 810	14 810	14 810	14 810	14 810	14 810	14 810	14 810	14 810	177 722	166 890	170 987
Surplus/(Deficit)		(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(17 132)	(2 311)	(1 145)
Transfers and subsidies - capital (monetary allocations)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(17 132)	(2 311)	(1 145)
Income Tax		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax		(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(17 132)	(2 311)	(1 145)
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(17 132)	(2 311)	(1 145)
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	1	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(17 132)	(2 311)	(1 145)

DC9 Frances Baard - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand																
Revenue by Vote																
Vote 1 - EXECUTIVE AND COUNCIL				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL MANAGER				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - BUDGET AND TREASURY				12 507	12 507	12 507	12 507	12 507	12 507	12 507	12 507	12 507	37 521	150 084	155 007	160 345
Vote 4 - CORPORATE SERVICES				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 5 - PLANNING AND DEVELOPMENT				876	876	876	876	876	876	876	876	876	2 627	10 506	9 572	9 497
Vote 6 - PROJECT MAN AND ADVISORY SERVICES				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 111]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 1210]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]				-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue by Vote				13 383	13 383	13 383	13 383	13 383	13 383	13 383	13 383	13 383	40 148	160 590	164 579	169 842
Expenditure by Vote to be appropriated																
Vote 1 - EXECUTIVE AND COUNCIL				1 016	1 016	1 016	1 016	1 016	1 016	1 016	1 016	1 016	3 049	12 196	12 072	12 077
Vote 2 - MUNICIPAL MANAGER				1 999	1 999	1 999	1 999	1 999	1 999	1 999	1 999	1 999	5 998	23 991	25 331	25 123
Vote 3 - BUDGET AND TREASURY				2 546	2 546	2 546	2 546	2 546	2 546	2 546	2 546	2 546	7 638	30 554	30 720	31 531
Vote 4 - CORPORATE SERVICES				4 760	4 760	4 760	4 760	4 760	4 760	4 760	4 760	4 760	14 281	57 125	60 142	62 977
Vote 5 - PLANNING AND DEVELOPMENT				4 204	4 204	4 204	4 204	4 204	4 204	4 204	4 204	4 204	12 613	50 454	37 607	38 254
Vote 6 - PROJECT MAN AND ADVISORY SERVICES				284	284	284	284	284	284	284	284	284	851	3 403	1 016	1 024
Vote 7 - [NAME OF VOTE 7]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 111]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 1210]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]				-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure by Vote				14 810	14 810	14 810	14 810	14 810	14 810	14 810	14 810	14 810	44 431	177 722	166 890	170 987
Surplus/(Deficit) before assoc.				(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(4 283)	(17 132)	(2 311)	(1 145)
Income Tax				-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities				-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions				-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1			(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(4 283)	(17 132)	(2 311)	(1 145)

DC9 Frances Baard - Supporting Table SA27 Budgeted mc 0

Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue - Functional																
Governance and administration		12 507	12 507	12 507	12 507	12 507	12 507	12 507	12 507	12 507	12 507	12 507	12 507	150 084	155 007	160 345
Executive and council		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance and administration		12 507	12 507	12 507	12 507	12 507	12 507	12 507	12 507	12 507	12 507	12 507	12 507	150 084	155 007	160 345
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and public safety		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and social services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and environmental services		876	876	876	876	876	876	876	876	876	876	876	876	10 506	9 572	9 497
Planning and development		876	876	876	876	876	876	876	876	876	876	876	876	10 506	9 572	9 497
Road transport		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue - Functional		13 383	13 383	13 383	13 383	13 383	13 383	13 383	13 383	13 383	13 383	13 383	13 383	160 590	164 579	169 842
Expenditure - Functional																
Governance and administration		8 180	8 180	8 180	8 180	8 180	8 180	8 180	8 180	8 180	8 180	8 180	8 180	98 157	100 571	102 807
Executive and council		2 130	2 130	2 130	2 130	2 130	2 130	2 130	2 130	2 130	2 130	2 130	2 130	25 560	26 364	27 102
Finance and administration		5 655	5 655	5 655	5 655	5 655	5 655	5 655	5 655	5 655	5 655	5 655	5 655	67 866	69 256	71 996
Internal audit		394	394	394	394	394	394	394	394	394	394	394	394	4 731	4 951	3 709
Community and public safety		1 394	1 394	1 394	1 394	1 394	1 394	1 394	1 394	1 394	1 394	1 394	1 394	16 734	15 241	15 944
Community and social services		1 111	1 111	1 111	1 111	1 111	1 111	1 111	1 111	1 111	1 111	1 111	1 111	13 331	14 224	14 920
Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing		284	284	284	284	284	284	284	284	284	284	284	284	3 403	1 016	1 024
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and environmental services		4 841	4 841	4 841	4 841	4 841	4 841	4 841	4 841	4 841	4 841	4 841	4 841	58 095	46 210	47 189
Planning and development		3 810	3 810	3 810	3 810	3 810	3 810	3 810	3 810	3 810	3 810	3 810	3 810	45 717	32 739	33 207
Road transport		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Environmental protection		1 031	1 031	1 031	1 031	1 031	1 031	1 031	1 031	1 031	1 031	1 031	1 031	12 378	13 471	13 982
Trading services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other		395	395	395	395	395	395	395	395	395	395	395	395	4 737	4 868	5 047
Total Expenditure - Functional		14 810	14 810	14 810	14 810	14 810	14 810	14 810	14 810	14 810	14 810	14 810	14 810	177 722	166 890	170 987
Surplus/(Deficit) before assoc.		(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(17 132)	(2 311)	(1 145)
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(1 428)	(17 132)	(2 311)	(1 145)

DC9 Frances Baard - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2024/25											Medium Term Revenue and Expenditure Framework				
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27	
R thousand																	
Multi-year expenditure to be appropriated	1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 1 - EXECUTIVE AND COUNCIL		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - BUDGET AND TREASURY		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 5 - PLANNING AND DEVELOPMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 111]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 1210]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Single-year expenditure to be appropriated																	
Vote 1 - EXECUTIVE AND COUNCIL		2	2	2	2	2	2	2	2	2	2	2	2	20	-	-	-
Vote 2 - MUNICIPAL MANAGER		2	2	2	2	2	2	2	2	2	2	2	2	29	-	-	-
Vote 3 - BUDGET AND TREASURY		632	632	632	632	632	632	632	632	632	632	632	632	7 584	-	-	-
Vote 4 - CORPORATE SERVICES		59	59	59	59	59	59	59	59	59	59	59	59	705	150	100	-
Vote 5 - PLANNING AND DEVELOPMENT		76	76	76	76	76	76	76	76	76	76	76	76	914	-	-	-
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 111]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 1210]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	2	771	771	771	771	771	771	771	771	771	771	771	771	9 252	150	100	-
Total Capital Expenditure	2	771	771	771	771	771	771	771	771	771	771	771	771	9 252	150	100	-

DC9 Frances Baard - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description	Ref	Budget Year 2024/25											Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Capital Expenditure - Functional	1															
Governance and administration		691	691	691	691	691	691	691	691	691	691	691	691	8 294	150	100
Executive and council		4	4	4	4	4	4	4	4	4	4	4	4	49	-	-
Finance and administration		687	687	687	687	687	687	687	687	687	687	687	687	8 245	150	100
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and public safety		0	0	0	0	0	0	0	0	0	0	0	0	5	-	-
Community and social services		0	0	0	0	0	0	0	0	0	0	0	0	5	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and environmental services		79	79	79	79	79	79	79	79	79	79	79	79	953	-	-
Planning and development		76	76	76	76	76	76	76	76	76	76	76	76	914	-	-
Road transport		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Environmental protection		3	3	3	3	3	3	3	3	3	3	3	3	39	-	-
Trading services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	2	771	771	771	771	771	771	771	771	771	771	771	771	9 252	150	100
Funded by:																
National Government		4	4	4	4	4	4	4	4	4	4	4	4	43	-	-
Provincial Government		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital		4	4	4	4	4	4	4	4	4	4	4	4	43	-	-
Borrowing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds		767	767	767	767	767	767	767	767	767	767	767	767	9 209	150	100
Total Capital Funding		771	771	771	771	771	771	771	771	771	771	771	771	9 252	150	100

DC9 Frances Baard - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand															
Cash Receipts By Source													1		
Property rates	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	9	9	9	9	9	9	9	9	9	9	9	9	105	110	116
Interest earned - external investments	800	800	800	800	800	800	800	800	800	800	800	800	9 600	10 080	10 584
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences and permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies - Operational	12 568	12 568	12 568	12 568	12 568	12 568	12 568	12 568	12 568	12 568	12 568	12 568	150 819	154 319	159 069
Other revenue	8	8	8	8	8	8	8	8	8	8	8	8	92	97	101
Cash Receipts by Source	13 385	13 385	13 385	13 385	13 385	13 385	13 385	13 385	13 385	13 385	13 385	13 385	160 616	164 606	169 870
Other Cash Flows by Source															
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
VAT Control (receipts)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts by Source	13 385	13 385	13 385	13 385	13 385	13 385	13 385	13 385	13 385	13 385	13 385	13 385	160 616	164 606	169 870
Cash Payments by Type															
Employee related costs	7 963	7 963	7 963	7 963	7 963	7 963	7 963	7 963	7 963	7 963	7 963	7 963	95 559	94 540	99 092
Remuneration of councillors	688	688	688	688	688	688	688	688	688	688	688	688	8 252	8 206	8 206
Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bulk purchases - electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - water & other inventory	224	224	224	224	224	224	224	224	224	224	224	224	2 691	2 716	2 715
Contracted services	2 594	2 594	2 594	2 594	2 594	2 594	2 594	2 594	2 594	2 594	2 594	2 594	31 126	31 071	29 677
Transfers and subsidies - other municipalities	459	459	459	459	459	459	459	459	459	459	459	459	5 502	5 029	5 030
Transfers and subsidies - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other expenditure	1 461	1 461	1 461	1 461	1 461	1 461	1 461	1 461	1 461	1 461	1 461	1 461	17 535	18 097	18 601
Cash Payments by Type	13 389	13 389	13 389	13 389	13 389	13 389	13 389	13 389	13 389	13 389	13 389	13 389	160 664	159 660	163 322
Other Cash Flows/Payments by Type															
Capital assets	887	887	887	887	887	887	887	887	887	887	887	887	10 640	173	115
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Cash Flows/Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Payments by Type	14 275	14 275	14 275	14 275	14 275	14 275	14 275	14 275	14 275	14 275	14 275	14 275	171 304	159 832	163 437
NET INCREASE/(DECREASE) IN CASH HELD	(891)	(891)	(891)	(891)	(891)	(891)	(891)	(891)	(891)	(891)	(891)	(891)	(10 689)	4 773	6 433
Cash/cash equivalents at the month/year begin:	124 413	123 523	122 632	121 741	120 851	119 960	119 069	118 178	117 288	116 397	115 506	114 616	124 413	113 725	118 498
Cash/cash equivalents at the month/year end:	123 523	122 632	121 741	120 851	119 960	119 069	118 178	117 288	116 397	115 506	114 616	113 725	113 725	118 498	124 932

DC9 Frances Baard - NOT REQUIRED - municipality does not have entities

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R million										
Financial Performance										
Property rates										
Service charges										
Investment revenue										
Transfer and subsidies - Operational										
Other own revenue										
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)										
Total Revenue (excluding capital transfers and contributions)		-	-	-	-	-	-	-	-	-
Employee costs										
Remuneration of Board Members										
Depreciation and amortisation										
Interest										
Inventory consumed and bulk purchases										
Transfers and subsidies										
Other expenditure										
Total Expenditure		-	-	-	-	-	-	-	-	-
Surplus/(Deficit)		-	-	-	-	-	-	-	-	-
Capital expenditure & funds sources										
Capital expenditure										
Transfers recognised - capital										
Borrowing										
Internally generated funds										
Total sources		-	-	-	-	-	-	-	-	-
Financial position										
Total current assets										
Total non current assets										
Total current liabilities										
Total non current liabilities										
Community wealth/Equity										
Cash flows										
Net cash from (used) operating										
Net cash from (used) investing										
Net cash from (used) financing										
Cash/cash equivalents at the year end										

DC9 Frances Baard - Supporting Table SA32 List of external mechanisms

External mechanism Name of organisation	Yrs/ Mths	Period of agreement 1. Number	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2. R thousand

DC9 Frances Baard - Supporting Table SA33 Contracts having future budgetary implications

Description	Ref	Preceding Years	Current Year 2023/24	2024/25 Medium Term Revenue & Expenditure Framework			Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31	Forecast 2031/32	Forecast 2032/33	Forecast 2033/34	Total Contract Value
		Total	Original Budget	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
R thousand	1,3													
Parent Municipality:														
Revenue Obligation By Contract	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
Total Operating Revenue Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Expenditure Obligation By Contract	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
Total Operating Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Expenditure Obligation By Contract	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
Total Capital Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Total Parent Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Entities:														
Revenue Obligation By Contract	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
Total Operating Revenue Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Expenditure Obligation By Contract	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
Total Operating Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Expenditure Obligation By Contract	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
Total Capital Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Total Entity Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand	1									
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		-	-	-	-	-	-	-	-	-
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Roads		-	-	-	-	-	-	-	-	-
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
MV Switching Stations		-	-	-	-	-	-	-	-	-
MV Networks		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Dams and Weirs		-	-	-	-	-	-	-	-	-
Boreholes		-	-	-	-	-	-	-	-	-
Reservoirs		-	-	-	-	-	-	-	-	-
Pump Stations		-	-	-	-	-	-	-	-	-
Water Treatment Works		-	-	-	-	-	-	-	-	-
Bulk Mains		-	-	-	-	-	-	-	-	-
Distribution		-	-	-	-	-	-	-	-	-
Distribution Points		-	-	-	-	-	-	-	-	-
PRV Stations		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Pump Station		-	-	-	-	-	-	-	-	-
Reticulation		-	-	-	-	-	-	-	-	-
Waste Water Treatment Works		-	-	-	-	-	-	-	-	-
Outfall Sewers		-	-	-	-	-	-	-	-	-
Toilet Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Landfill Sites		-	-	-	-	-	-	-	-	-
Waste Transfer Stations		-	-	-	-	-	-	-	-	-
Waste Processing Facilities		-	-	-	-	-	-	-	-	-
Waste Drop-off Points		-	-	-	-	-	-	-	-	-
Waste Separation Facilities		-	-	-	-	-	-	-	-	-
Electricity Generation Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines		-	-	-	-	-	-	-	-	-
Rail Structures		-	-	-	-	-	-	-	-	-
Rail Furniture		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps		-	-	-	-	-	-	-	-	-
Piers		-	-	-	-	-	-	-	-	-
Revetments		-	-	-	-	-	-	-	-	-
Promenades		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Data Centres		-	-	-	-	-	-	-	-	-
Core Layers		-	-	-	-	-	-	-	-	-
Distribution Layers		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-

Community Assets	-	-	-	-	-	-	-	-	-
Community Facilities	-	-	-	-	-	-	-	-	-
Halls	-	-	-	-	-	-	-	-	-
Centres	-	-	-	-	-	-	-	-	-
Crèches	-	-	-	-	-	-	-	-	-
Clinics/Care Centres	-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations	-	-	-	-	-	-	-	-	-
Testing Stations	-	-	-	-	-	-	-	-	-
Museums	-	-	-	-	-	-	-	-	-
Galleries	-	-	-	-	-	-	-	-	-
Theatres	-	-	-	-	-	-	-	-	-
Libraries	-	-	-	-	-	-	-	-	-
Cemeteries/Crematoria	-	-	-	-	-	-	-	-	-
Police	-	-	-	-	-	-	-	-	-
Parks	-	-	-	-	-	-	-	-	-
Public Open Space	-	-	-	-	-	-	-	-	-
Nature Reserves	-	-	-	-	-	-	-	-	-
Public Ablution Facilities	-	-	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-	-	-
Stalls	-	-	-	-	-	-	-	-	-
Abattoirs	-	-	-	-	-	-	-	-	-
Airports	-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	-	-	-	-	-	-	-	-
Indoor Facilities	-	-	-	-	-	-	-	-	-
Outdoor Facilities	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Monuments	-	-	-	-	-	-	-	-	-
Historic Buildings	-	-	-	-	-	-	-	-	-
Works of Art	-	-	-	-	-	-	-	-	-
Conservation Areas	-	-	-	-	-	-	-	-	-
Other Heritage	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-
Other assets	-	135	3 221	-	-	-	250	-	-
Operational Buildings	-	135	3 221	-	-	-	250	-	-
Municipal Offices	-	135	3 221	-	-	-	-	-	-
Pay/Enquiry Points	-	-	-	-	-	-	-	-	-
Building Plan Offices	-	-	-	-	-	-	250	-	-
Workshops	-	-	-	-	-	-	-	-	-
Yards	-	-	-	-	-	-	-	-	-
Stores	-	-	-	-	-	-	-	-	-
Laboratories	-	-	-	-	-	-	-	-	-
Training Centres	-	-	-	-	-	-	-	-	-
Manufacturing Plant	-	-	-	-	-	-	-	-	-
Depots	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Staff Housing	-	-	-	-	-	-	-	-	-
Social Housing	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	250	250	250	-	-	-
Servitudes	-	-	-	-	-	-	-	-	-
Licences and Rights	-	-	-	250	250	250	-	-	-
Water Rights	-	-	-	-	-	-	-	-	-
Effluent Licenses	-	-	-	-	-	-	-	-	-
Solid Waste Licenses	-	-	-	-	-	-	-	-	-
Computer Software and Applications	-	-	-	250	250	250	-	-	-
Load Settlement Software Applications	-	-	-	-	-	-	-	-	-
Unspecified	-	-	-	-	-	-	-	-	-
Computer Equipment	-	893	63	831	829	829	130	-	-
Computer Equipment	-	893	63	831	829	829	130	-	-
Furniture and Office Equipment	-	-	63	156	155	155	107	-	-
Furniture and Office Equipment	-	-	63	156	155	155	107	-	-
Machinery and Equipment	-	37	376	130	130	130	73	-	-
Machinery and Equipment	-	37	376	130	130	130	73	-	-
Transport Assets	-	680	-	700	700	700	-	-	-
Transport Assets	-	680	-	700	700	700	-	-	-
Land	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
Living resources	-	-	-	-	-	-	-	-	-
Mature	-	-	-	-	-	-	-	-	-
Policing and Protection	-	-	-	-	-	-	-	-	-
Zoological plants and animals	-	-	-	-	-	-	-	-	-
Immature	-	-	-	-	-	-	-	-	-
Policing and Protection	-	-	-	-	-	-	-	-	-
Zoological plants and animals	-	-	-	-	-	-	-	-	-
Total Capital Expenditure on new assets	1	-	1 744	3 723	2 067	2 064	2 064	560	-

DC9 Frances Baard - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand	1									
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		-	-	-	-	-	-	-	-	-
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Roads		-	-	-	-	-	-	-	-	-
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
MV Switching Stations		-	-	-	-	-	-	-	-	-
MV Networks		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Dams and Weirs		-	-	-	-	-	-	-	-	-
Boreholes		-	-	-	-	-	-	-	-	-
Reservoirs		-	-	-	-	-	-	-	-	-
Pump Stations		-	-	-	-	-	-	-	-	-
Water Treatment Works		-	-	-	-	-	-	-	-	-
Bulk Mains		-	-	-	-	-	-	-	-	-
Distribution		-	-	-	-	-	-	-	-	-
Distribution Points		-	-	-	-	-	-	-	-	-
PRV Stations		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Pump Station		-	-	-	-	-	-	-	-	-
Reticulation		-	-	-	-	-	-	-	-	-
Waste Water Treatment Works		-	-	-	-	-	-	-	-	-
Outfall Sewers		-	-	-	-	-	-	-	-	-
Toilet Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Landfill Sites		-	-	-	-	-	-	-	-	-
Waste Transfer Stations		-	-	-	-	-	-	-	-	-
Waste Processing Facilities		-	-	-	-	-	-	-	-	-
Waste Drop-off Points		-	-	-	-	-	-	-	-	-
Waste Separation Facilities		-	-	-	-	-	-	-	-	-
Electricity Generation Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines		-	-	-	-	-	-	-	-	-
Rail Structures		-	-	-	-	-	-	-	-	-
Rail Furniture		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps		-	-	-	-	-	-	-	-	-
Piers		-	-	-	-	-	-	-	-	-
Revetments		-	-	-	-	-	-	-	-	-
Promenades		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Data Centres		-	-	-	-	-	-	-	-	-
Core Layers		-	-	-	-	-	-	-	-	-
Distribution Layers		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Community Assets		-	-	-	-	-	-	-	-	-
Community Facilities		-	-	-	-	-	-	-	-	-
Halls		-	-	-	-	-	-	-	-	-
Centres		-	-	-	-	-	-	-	-	-
Crèches		-	-	-	-	-	-	-	-	-
Clinics/Care Centres		-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations		-	-	-	-	-	-	-	-	-
Testing Stations		-	-	-	-	-	-	-	-	-
Museums		-	-	-	-	-	-	-	-	-
Galleries		-	-	-	-	-	-	-	-	-
Theatres		-	-	-	-	-	-	-	-	-
Libraries		-	-	-	-	-	-	-	-	-
Cemeteries/Crematoria		-	-	-	-	-	-	-	-	-

Police	-	-	-	-	-	-	-	-	-	-
Parks	-	-	-	-	-	-	-	-	-	-
Public Open Space	-	-	-	-	-	-	-	-	-	-
Nature Reserves	-	-	-	-	-	-	-	-	-	-
Public Ablution Facilities	-	-	-	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-	-	-	-
Stalls	-	-	-	-	-	-	-	-	-	-
Abattoirs	-	-	-	-	-	-	-	-	-	-
Airports	-	-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals	-	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	-	-	-	-	-	-	-	-	-
Indoor Facilities	-	-	-	-	-	-	-	-	-	-
Outdoor Facilities	-	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-	-
Monuments	-	-	-	-	-	-	-	-	-	-
Historic Buildings	-	-	-	-	-	-	-	-	-	-
Works of Art	-	-	-	-	-	-	-	-	-	-
Conservation Areas	-	-	-	-	-	-	-	-	-	-
Other Heritage	-	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-	-
Other assets	-	-	-	1 000	-	-	-	-	-	-
Operational Buildings	-	-	-	1 000	-	-	-	-	-	-
Municipal Offices	-	-	-	-	-	-	-	-	-	-
Pay/Enquiry Points	-	-	-	-	-	-	-	-	-	-
Building Plan Offices	-	-	-	1 000	-	-	-	-	-	-
Workshops	-	-	-	-	-	-	-	-	-	-
Yards	-	-	-	-	-	-	-	-	-	-
Stores	-	-	-	-	-	-	-	-	-	-
Laboratories	-	-	-	-	-	-	-	-	-	-
Training Centres	-	-	-	-	-	-	-	-	-	-
Manufacturing Plant	-	-	-	-	-	-	-	-	-	-
Depots	-	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-
Staff Housing	-	-	-	-	-	-	-	-	-	-
Social Housing	-	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	2 866	-	-	-	-	6 000	-	-	-
Servitudes	-	-	-	-	-	-	-	-	-	-
Licences and Rights	-	2 866	-	-	-	-	6 000	-	-	-
Water Rights	-	-	-	-	-	-	-	-	-	-
Effluent Licenses	-	-	-	-	-	-	-	-	-	-
Solid Waste Licenses	-	-	-	-	-	-	-	-	-	-
Computer Software and Applications	-	2 866	-	-	-	-	6 000	-	-	-
Load Settlement Software Applications	-	-	-	-	-	-	-	-	-	-
Unspecified	-	-	-	-	-	-	-	-	-	-
Computer Equipment	-	-	-	-	-	-	-	-	-	-
Computer Equipment	-	-	-	-	-	-	-	-	-	-
Furniture and Office Equipment	-	3	-	-	15	15	16	-	-	-
Furniture and Office Equipment	-	3	-	-	15	15	16	-	-	-
Machinery and Equipment	-	13	-	100	200	200	850	-	-	-
Machinery and Equipment	-	13	-	100	200	200	850	-	-	-
Transport Assets	-	-	1 485	1 450	1 450	1 450	1 500	-	-	-
Transport Assets	-	-	1 485	1 450	1 450	1 450	1 500	-	-	-
Land	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-	-
Living resources	-	-	-	-	-	-	-	-	-	-
Mature	-	-	-	-	-	-	-	-	-	-
Policing and Protection	-	-	-	-	-	-	-	-	-	-
Zoological plants and animals	-	-	-	-	-	-	-	-	-	-
Immature	-	-	-	-	-	-	-	-	-	-
Policing and Protection	-	-	-	-	-	-	-	-	-	-
Zoological plants and animals	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure on renewal of existing assets	1	-	2 882	1 485	2 550	1 665	1 665	8 366	-	-
Renewal of Existing Assets as % of total capex		0.0%	55.9%	23.2%	33.7%	22.2%	22.2%	90.4%	0.0%	0.0%
Renewal of Existing Assets as % of deprecn"		0.0%	62.3%	28.0%	48.3%	28.2%	28.2%	131.5%	0.0%	0.0%

DC9 Frances Baard - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Repairs and maintenance expenditure by Asset Class/Sub-class	1	15	16	17	30	30	30	30	32	-
Infrastructure										
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Roads		-	-	-	-	-	-	-	-	-
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
MV Switching Stations		-	-	-	-	-	-	-	-	-
MV Networks		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Dams and Weirs		-	-	-	-	-	-	-	-	-
Boreholes		-	-	-	-	-	-	-	-	-
Reservoirs		-	-	-	-	-	-	-	-	-
Pump Stations		-	-	-	-	-	-	-	-	-
Water Treatment Works		-	-	-	-	-	-	-	-	-
Bulk Mains		-	-	-	-	-	-	-	-	-
Distribution		-	-	-	-	-	-	-	-	-
Distribution Points		-	-	-	-	-	-	-	-	-
PRV Stations		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Pump Station		-	-	-	-	-	-	-	-	-
Reticulation		-	-	-	-	-	-	-	-	-
Waste Water Treatment Works		-	-	-	-	-	-	-	-	-
Outfall Sewers		-	-	-	-	-	-	-	-	-
Toilet Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Landfill Sites		-	-	-	-	-	-	-	-	-
Waste Transfer Stations		-	-	-	-	-	-	-	-	-
Waste Processing Facilities		-	-	-	-	-	-	-	-	-
Waste Drop-off Points		-	-	-	-	-	-	-	-	-
Waste Separation Facilities		-	-	-	-	-	-	-	-	-
Electricity Generation Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines		-	-	-	-	-	-	-	-	-
Rail Structures		-	-	-	-	-	-	-	-	-
Rail Furniture		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-

Coastal Infrastructure	-	-	-	-	-	-	-	-	-
Sand Pumps	-	-	-	-	-	-	-	-	-
Piers	-	-	-	-	-	-	-	-	-
Revetments	-	-	-	-	-	-	-	-	-
Promenades	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure	15	16	17	30	30	30	30	32	-
Data Centres	15	16	17	30	30	30	30	32	-
Core Layers	-	-	-	-	-	-	-	-	-
Distribution Layers	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Community Assets	-	-	-	-	-	-	-	-	-
Community Facilities	-	-	-	-	-	-	-	-	-
Halls	-	-	-	-	-	-	-	-	-
Centres	-	-	-	-	-	-	-	-	-
Crèches	-	-	-	-	-	-	-	-	-
Clinics/Care Centres	-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations	-	-	-	-	-	-	-	-	-
Testing Stations	-	-	-	-	-	-	-	-	-
Museums	-	-	-	-	-	-	-	-	-
Galleries	-	-	-	-	-	-	-	-	-
Theatres	-	-	-	-	-	-	-	-	-
Libraries	-	-	-	-	-	-	-	-	-
Cemeteries/Crematoria	-	-	-	-	-	-	-	-	-
Police	-	-	-	-	-	-	-	-	-
Parks	-	-	-	-	-	-	-	-	-
Public Open Space	-	-	-	-	-	-	-	-	-
Nature Reserves	-	-	-	-	-	-	-	-	-
Public Ablution Facilities	-	-	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-	-	-
Stalls	-	-	-	-	-	-	-	-	-
Abattoirs	-	-	-	-	-	-	-	-	-
Airports	-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	-	-	-	-	-	-	-	-
Indoor Facilities	-	-	-	-	-	-	-	-	-
Outdoor Facilities	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Monuments	-	-	-	-	-	-	-	-	-
Historic Buildings	-	-	-	-	-	-	-	-	-
Works of Art	-	-	-	-	-	-	-	-	-
Conservation Areas	-	-	-	-	-	-	-	-	-
Other Heritage	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-

Other assets		442	551	520	699	699	699	765	839	920
Operational Buildings		442	551	520	699	699	699	765	839	920
Municipal Offices		--	2	10	42	42	42	42	44	45
Pay/Enquiry Points		--	--	--	--	--	--	--	--	--
Building Plan Offices		442	549	511	657	657	657	723	795	875
Workshops		--	--	--	--	--	--	--	--	--
Yards		--	--	--	--	--	--	--	--	--
Stores		--	--	--	--	--	--	--	--	--
Laboratories		--	--	--	--	--	--	--	--	--
Training Centres		--	--	--	--	--	--	--	--	--
Manufacturing Plant		--	--	--	--	--	--	--	--	--
Depots		--	--	--	--	--	--	--	--	--
Capital Spares		--	--	--	--	--	--	--	--	--
Housing		--	--	--	--	--	--	--	--	--
Staff Housing		--	--	--	--	--	--	--	--	--
Social Housing		--	--	--	--	--	--	--	--	--
Capital Spares		--	--	--	--	--	--	--	--	--
Biological or Cultivated Assets		--	--	--	--	--	--	--	--	--
Biological or Cultivated Assets		--	--	--	--	--	--	--	--	--
Intangible Assets		2 175	3 703	3 047	3 608	3 608	3 608	2 895	2 988	3 077
Servitudes		--	--	--	--	--	--	--	--	--
Licences and Rights		2 175	3 703	3 047	3 608	3 608	3 608	2 895	2 988	3 077
Water Rights		--	--	--	--	--	--	--	--	--
Effluent Licenses		--	--	--	--	--	--	--	--	--
Solid Waste Licenses		--	--	--	--	--	--	--	--	--
Computer Software and Applications		1 095	858	1 003	1 311	1 311	1 311	1 260	1 309	1 361
Load Settlement Software Applications		--	--	--	--	--	--	--	--	--
Unspecified		1 080	2 845	2 044	2 297	2 297	2 297	1 635	1 679	1 717
Computer Equipment		--	--	--	--	--	--	--	--	--
Computer Equipment		--	--	--	--	--	--	--	--	--
Furniture and Office Equipment		153	156	73	198	198	198	289	314	341
Furniture and Office Equipment		153	156	73	198	198	198	289	314	341
Machinery and Equipment		710	693	730	1 034	1 055	1 055	959	996	1 046
Machinery and Equipment		710	693	730	1 034	1 055	1 055	959	996	1 046
Transport Assets		107	74	136	303	1 103	1 103	851	853	856
Transport Assets		107	74	136	303	1 103	1 103	851	853	856
Land		--	--	--	--	--	--	--	--	--
Land		--	--	--	--	--	--	--	--	--
Zoo's, Marine and Non-biological Animals		--	--	--	--	--	--	--	--	--
Zoo's, Marine and Non-biological Animals		--	--	--	--	--	--	--	--	--
Living resources		--	--	--	--	--	--	--	--	--
Mature		--	--	--	--	--	--	--	--	--
Policing and Protection		--	--	--	--	--	--	--	--	--
Zoological plants and animals		--	--	--	--	--	--	--	--	--
Immature		--	--	--	--	--	--	--	--	--
Policing and Protection		--	--	--	--	--	--	--	--	--
Zoological plants and animals		--	--	--	--	--	--	--	--	--
Total Repairs and Maintenance Expenditure	1	3 602	5 193	4 523	5 872	6 693	6 693	5 788	6 022	6 240
R&M as a % of PPE & Investment Property		7.1%	822.4%	716.4%	930.0%	1060.0%	1060.0%	916.6%	953.7%	988.2%
R&M as % Operating Expenditure		2.8%	3.8%	3.2%	3.3%	3.6%	3.6%	6.2%	3.4%	3.7%

DC9 Frances Baard - Supporting Table SA34d Depreciation by asset class

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Depreciation by Asset Class/Sub-class	1									
Infrastructure		-	-	-	-	-	-	-	-	-
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Roads		-	-	-	-	-	-	-	-	-
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
MV Switching Stations		-	-	-	-	-	-	-	-	-
MV Networks		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Dams and Weirs		-	-	-	-	-	-	-	-	-
Boreholes		-	-	-	-	-	-	-	-	-
Reservoirs		-	-	-	-	-	-	-	-	-
Pump Stations		-	-	-	-	-	-	-	-	-
Water Treatment Works		-	-	-	-	-	-	-	-	-
Bulk Mains		-	-	-	-	-	-	-	-	-
Distribution		-	-	-	-	-	-	-	-	-
Distribution Points		-	-	-	-	-	-	-	-	-
PRV Stations		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Pump Station		-	-	-	-	-	-	-	-	-
Reticulation		-	-	-	-	-	-	-	-	-
Waste Water Treatment Works		-	-	-	-	-	-	-	-	-
Outfall Sewers		-	-	-	-	-	-	-	-	-
Toilet Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Landfill Sites		-	-	-	-	-	-	-	-	-
Waste Transfer Stations		-	-	-	-	-	-	-	-	-
Waste Processing Facilities		-	-	-	-	-	-	-	-	-
Waste Drop-off Points		-	-	-	-	-	-	-	-	-
Waste Separation Facilities		-	-	-	-	-	-	-	-	-
Electricity Generation Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines		-	-	-	-	-	-	-	-	-
Rail Structures		-	-	-	-	-	-	-	-	-
Rail Furniture		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-

Coastal Infrastructure	-	-	-	-	-	-	-	-	-
Sand Pumps	-	-	-	-	-	-	-	-	-
Piers	-	-	-	-	-	-	-	-	-
Revetments	-	-	-	-	-	-	-	-	-
Promenades	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure	-	-	-	-	-	-	-	-	-
Data Centres	-	-	-	-	-	-	-	-	-
Core Layers	-	-	-	-	-	-	-	-	-
Distribution Layers	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Community Assets	141	-	-	-	-	-	-	-	-
Community Facilities	141	-	-	-	-	-	-	-	-
Halls	141	-	-	-	-	-	-	-	-
Centres	-	-	-	-	-	-	-	-	-
Crèches	-	-	-	-	-	-	-	-	-
Clinics/Care Centres	-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations	-	-	-	-	-	-	-	-	-
Testing Stations	-	-	-	-	-	-	-	-	-
Museums	-	-	-	-	-	-	-	-	-
Galleries	-	-	-	-	-	-	-	-	-
Theatres	-	-	-	-	-	-	-	-	-
Libraries	-	-	-	-	-	-	-	-	-
Cemeteries/Crematoria	-	-	-	-	-	-	-	-	-
Police	-	-	-	-	-	-	-	-	-
Parks	-	-	-	-	-	-	-	-	-
Public Open Space	-	-	-	-	-	-	-	-	-
Nature Reserves	-	-	-	-	-	-	-	-	-
Public Ablution Facilities	-	-	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-	-	-
Stalls	-	-	-	-	-	-	-	-	-
Abattoirs	-	-	-	-	-	-	-	-	-
Airports	-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	-	-	-	-	-	-	-	-
Indoor Facilities	-	-	-	-	-	-	-	-	-
Outdoor Facilities	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Monuments	-	-	-	-	-	-	-	-	-
Historic Buildings	-	-	-	-	-	-	-	-	-
Works of Art	-	-	-	-	-	-	-	-	-
Conservation Areas	-	-	-	-	-	-	-	-	-
Other Heritage	-	-	-	-	-	-	-	-	-
Investment properties	14	8	-	-	-	-	-	-	-
Revenue Generating	14	8	-	-	-	-	-	-	-
Improved Property	14	8	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-

Other assets	757	2 010	1 673	1 972	1 972	1 972	2 090	2 174	2 261	
Operational Buildings	757	2 010	1 673	1 972	1 972	1 972	2 090	2 174	2 261	
Municipal Offices	757	2 010	1 673	1 972	1 972	1 972	2 090	2 174	2 261	
Pay/Enquiry Points	-	-	-	-	-	-	-	-	-	
Building Plan Offices	-	-	-	-	-	-	-	-	-	
Workshops	-	-	-	-	-	-	-	-	-	
Yards	-	-	-	-	-	-	-	-	-	
Stores	-	-	-	-	-	-	-	-	-	
Laboratories	-	-	-	-	-	-	-	-	-	
Training Centres	-	-	-	-	-	-	-	-	-	
Manufacturing Plant	-	-	-	-	-	-	-	-	-	
Depots	-	-	-	-	-	-	-	-	-	
Capital Spares	-	-	-	-	-	-	-	-	-	
Housing	-	-	-	-	-	-	-	-	-	
Staff Housing	-	-	-	-	-	-	-	-	-	
Social Housing	-	-	-	-	-	-	-	-	-	
Capital Spares	-	-	-	-	-	-	-	-	-	
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-	
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-	
Intangible Assets	85	317	1 007	366	992	992	1 106	1 151	1 197	
Servitudes	-	-	-	-	-	-	-	-	-	
Licences and Rights	85	317	1 007	366	992	992	1 106	1 151	1 197	
Water Rights	-	-	-	-	-	-	-	-	-	
Effluent Licenses	-	-	-	-	-	-	-	-	-	
Solid Waste Licenses	-	-	-	-	-	-	-	-	-	
Computer Software and Applications	85	317	1 007	366	992	992	1 106	1 151	1 197	
Load Settlement Software Applications	-	-	-	-	-	-	-	-	-	
Unspecified	-	-	-	-	-	-	-	-	-	
Computer Equipment	520	587	777	795	795	795	824	857	891	
Computer Equipment	520	587	777	795	795	795	824	857	891	
Furniture and Office Equipment	405	450	430	532	532	532	473	491	511	
Furniture and Office Equipment	405	450	430	532	532	532	473	491	511	
Machinery and Equipment	918	966	1 044	1 296	1 296	1 296	1 357	1 411	1 467	
Machinery and Equipment	918	966	1 044	1 296	1 296	1 296	1 357	1 411	1 467	
Transport Assets	541	284	373	321	321	321	514	535	556	
Transport Assets	541	284	373	321	321	321	514	535	556	
Land	-	-	-	-	-	-	-	-	-	
Land	-	-	-	-	-	-	-	-	-	
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-	
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-	
Living resources	-	-	-	-	-	-	-	-	-	
Mature	-	-	-	-	-	-	-	-	-	
Policing and Protection	-	-	-	-	-	-	-	-	-	
Zoological plants and animals	-	-	-	-	-	-	-	-	-	
Immature	-	-	-	-	-	-	-	-	-	
Policing and Protection	-	-	-	-	-	-	-	-	-	
Zoological plants and animals	-	-	-	-	-	-	-	-	-	
Total Depreciation	1	3 381	4 622	5 304	5 282	5 908	5 908	6 363	6 618	6 883

DC9 Frances Baard - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class	1									
Infrastructure		-	-	-	300	-	-	-	-	-
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Roads		-	-	-	-	-	-	-	-	-
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
MV Switching Stations		-	-	-	-	-	-	-	-	-
MV Networks		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Dams and Weirs		-	-	-	-	-	-	-	-	-
Boreholes		-	-	-	-	-	-	-	-	-
Reservoirs		-	-	-	-	-	-	-	-	-
Pump Stations		-	-	-	-	-	-	-	-	-
Water Treatment Works		-	-	-	-	-	-	-	-	-
Bulk Mains		-	-	-	-	-	-	-	-	-
Distribution		-	-	-	-	-	-	-	-	-
Distribution Points		-	-	-	-	-	-	-	-	-
PRV Stations		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Pump Station		-	-	-	-	-	-	-	-	-
Reticulation		-	-	-	-	-	-	-	-	-
Waste Water Treatment Works		-	-	-	-	-	-	-	-	-
Outfall Sewers		-	-	-	-	-	-	-	-	-
Toilet Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Landfill Sites		-	-	-	-	-	-	-	-	-
Waste Transfer Stations		-	-	-	-	-	-	-	-	-
Waste Processing Facilities		-	-	-	-	-	-	-	-	-
Waste Drop-off Points		-	-	-	-	-	-	-	-	-
Waste Separation Facilities		-	-	-	-	-	-	-	-	-
Electricity Generation Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines		-	-	-	-	-	-	-	-	-
Rail Structures		-	-	-	-	-	-	-	-	-
Rail Furniture		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-

MV Substations	-	-	-	-	-	-	-	-	-
LV Networks	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Coastal Infrastructure	-	-	-	-	-	-	-	-	-
Sand Pumps	-	-	-	-	-	-	-	-	-
Piers	-	-	-	-	-	-	-	-	-
Revetments	-	-	-	-	-	-	-	-	-
Promenades	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure	-	-	-	300	-	-	-	-	-
Data Centres	-	-	-	300	-	-	-	-	-
Core Layers	-	-	-	-	-	-	-	-	-
Distribution Layers	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Community Assets	-	-	-	-	-	-	-	-	-
Community Facilities	-	-	-	-	-	-	-	-	-
Halls	-	-	-	-	-	-	-	-	-
Centres	-	-	-	-	-	-	-	-	-
Crèches	-	-	-	-	-	-	-	-	-
Clinics/Care Centres	-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations	-	-	-	-	-	-	-	-	-
Testing Stations	-	-	-	-	-	-	-	-	-
Museums	-	-	-	-	-	-	-	-	-
Galleries	-	-	-	-	-	-	-	-	-
Theatres	-	-	-	-	-	-	-	-	-
Libraries	-	-	-	-	-	-	-	-	-
Cemeteries/Crematoria	-	-	-	-	-	-	-	-	-
Police	-	-	-	-	-	-	-	-	-
Parks	-	-	-	-	-	-	-	-	-
Public Open Space	-	-	-	-	-	-	-	-	-
Nature Reserves	-	-	-	-	-	-	-	-	-
Public Ablution Facilities	-	-	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-	-	-
Stalls	-	-	-	-	-	-	-	-	-
Abattoirs	-	-	-	-	-	-	-	-	-
Airports	-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	-	-	-	-	-	-	-	-
Indoor Facilities	-	-	-	-	-	-	-	-	-
Outdoor Facilities	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Monuments	-	-	-	-	-	-	-	-	-
Historic Buildings	-	-	-	-	-	-	-	-	-
Works of Art	-	-	-	-	-	-	-	-	-
Conservation Areas	-	-	-	-	-	-	-	-	-
Other Heritage	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-

Other assets	-	-	-	-	1 000	1 000	-	-	-
Operational Buildings	-	-	-	-	1 000	1 000	-	-	-
Municipal Offices	-	-	-	-	-	-	-	-	-
Pay/Enquiry Points	-	-	-	-	-	-	-	-	-
Building Plan Offices	-	-	-	-	1 000	1 000	-	-	-
Workshops	-	-	-	-	-	-	-	-	-
Yards	-	-	-	-	-	-	-	-	-
Stores	-	-	-	-	-	-	-	-	-
Laboratories	-	-	-	-	-	-	-	-	-
Training Centres	-	-	-	-	-	-	-	-	-
Manufacturing Plant	-	-	-	-	-	-	-	-	-
Depots	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Staff Housing	-	-	-	-	-	-	-	-	-
Social Housing	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-
Servitudes	-	-	-	-	-	-	-	-	-
Licences and Rights	-	-	-	-	-	-	-	-	-
Water Rights	-	-	-	-	-	-	-	-	-
Effluent Licenses	-	-	-	-	-	-	-	-	-
Solid Waste Licenses	-	-	-	-	-	-	-	-	-
Computer Software and Applications	-	-	-	-	-	-	-	-	-
Load Settlement Software Applications	-	-	-	-	-	-	-	-	-
Unspecified	-	-	-	-	-	-	-	-	-
Computer Equipment	-	32	646	400	400	400	298	150	100
Computer Equipment	-	32	646	400	400	400	298	150	100
Furniture and Office Equipment	-	5	463	868	868	868	28	-	-
Furniture and Office Equipment	-	5	463	868	868	868	28	-	-
Machinery and Equipment	-	490	84	1 230	1 370	1 370	-	-	-
Machinery and Equipment	-	490	84	1 230	1 370	1 370	-	-	-
Transport Assets	-	-	-	150	150	150	-	-	-
Transport Assets	-	-	-	150	150	150	-	-	-
Land	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
Living resources	-	-	-	-	-	-	-	-	-
Mature	-	-	-	-	-	-	-	-	-
Policing and Protection	-	-	-	-	-	-	-	-	-
Zoological plants and animals	-	-	-	-	-	-	-	-	-
Immature	-	-	-	-	-	-	-	-	-
Policing and Protection	-	-	-	-	-	-	-	-	-
Zoological plants and animals	-	-	-	-	-	-	-	-	-
Total Capital Expenditure on upgrading of existing assets	1	-	527	1 193	2 948	3 788	326	150	100
Upgrading of Existing Assets as % of total capex		0.0%	10.2%	18.6%	39.0%	50.4%	50.4%	3.5%	100.0%
Upgrading of Existing Assets as % of deprecn"		0.0%	11.4%	22.5%	55.8%	64.1%	64.1%	5.1%	100.0%

DC9 Frances Baard - Supporting Table SA35 Future financial implications of the capital budget

Vote Description	Ref	2024/25 Medium Term Revenue & Expenditure Framework			Forecasts			
		Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Present value
R thousand								
Capital expenditure	1							
Vote 1 - EXECUTIVE AND COUNCIL		20	-	-				
Vote 2 - MUNICIPAL MANAGER		29	-	-				
Vote 3 - BUDGET AND TREASURY		7 584	-	-				
Vote 4 - CORPORATE SERVICES		705	150	100				
Vote 5 - PLANNING AND DEVELOPMENT		914	-	-				
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		-	-	-				
Vote 7 - [NAME OF VOTE 7]		-	-	-				
Vote 8 - [NAME OF VOTE 8]		-	-	-				
Vote 9 - [NAME OF VOTE 9]		-	-	-				
Vote 10 - [NAME OF VOTE 10]		-	-	-				
Vote 11 - [NAME OF VOTE 111]		-	-	-				
Vote 12 - [NAME OF VOTE 1210]		-	-	-				
Vote 13 - [NAME OF VOTE 13]		-	-	-				
Vote 14 - [NAME OF VOTE 14]		-	-	-				
Vote 15 - [NAME OF VOTE 15]		-	-	-				
<i>List entity summary if applicable</i>								
Total Capital Expenditure		9 252	150	100	-	-	-	-
Future operational costs by vote	2							
Vote 1 - EXECUTIVE AND COUNCIL								
Vote 2 - MUNICIPAL MANAGER								
Vote 3 - BUDGET AND TREASURY								
Vote 4 - CORPORATE SERVICES								
Vote 5 - PLANNING AND DEVELOPMENT								
Vote 6 - PROJECT MAN AND ADVISORY SERVICES								
Vote 7 - [NAME OF VOTE 7]								
Vote 8 - [NAME OF VOTE 8]								
Vote 9 - [NAME OF VOTE 9]								
Vote 10 - [NAME OF VOTE 10]								
Vote 11 - [NAME OF VOTE 111]								
Vote 12 - [NAME OF VOTE 1210]								
Vote 13 - [NAME OF VOTE 13]								
Vote 14 - [NAME OF VOTE 14]								
Vote 15 - [NAME OF VOTE 15]								
<i>List entity summary if applicable</i>								
Total future operational costs		-	-	-	-	-	-	-
Future revenue by source	3							
Exchange Revenue								
Service charges - Electricity								
Service charges - Water								
Service charges - Waste Water Management								
Service charges - Waste Management								
Agency services								
<i>List other revenues sources if applicable</i>								
<i>List entity summary if applicable</i>								
Total future revenue		-	-	-	-	-	-	-
Net Financial Implications		9 252	150	100	-	-	-	-

2023 Project Report - Summary Table S47 Projects Awaiting New Technical Review

Project	Project Name	Project Code	Type	SPP Status	SPP	SPP Details	Award Date	Award Date	Start Location	SPP Length	SPP Latency	Project Value (\$M)	Current Year 2023		2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36	2036/37	2037/38	2038/39	2039/40	2040/41	2041/42	2042/43	2043/44	2044/45	2045/46	2046/47	2047/48	2048/49	2049/50	2050/51	2051/52	2052/53	2053/54	2054/55	2055/56	2056/57	2057/58	2058/59	2059/60	2060/61	2061/62	2062/63	2063/64	2064/65	2065/66	2066/67	2067/68	2068/69	2069/70	2070/71	2071/72	2072/73	2073/74	2074/75	2075/76	2076/77	2077/78	2078/79	2079/80	2080/81	2081/82	2082/83	2083/84	2084/85	2085/86	2086/87	2087/88	2088/89	2089/90	2090/91	2091/92	2092/93	2093/94	2094/95	2095/96	2096/97	2097/98	2098/99	2099/00	2100/01	2101/02	2102/03	2103/04	2104/05	2105/06	2106/07	2107/08	2108/09	2109/10	2110/11	2111/12	2112/13	2113/14	2114/15	2115/16	2116/17	2117/18	2118/19	2119/20	2120/21	2121/22	2122/23	2123/24	2124/25	2125/26	2126/27	2127/28	2128/29	2129/30	2130/31	2131/32	2132/33	2133/34	2134/35	2135/36	2136/37	2137/38	2138/39	2139/40	2140/41	2141/42	2142/43	2143/44	2144/45	2145/46	2146/47	2147/48	2148/49	2149/50	2150/51	2151/52	2152/53	2153/54	2154/55	2155/56	2156/57	2157/58	2158/59	2159/60	2160/61	2161/62	2162/63	2163/64	2164/65	2165/66	2166/67	2167/68	2168/69	2169/70	2170/71	2171/72	2172/73	2173/74	2174/75	2175/76	2176/77	2177/78	2178/79	2179/80	2180/81	2181/82	2182/83	2183/84	2184/85	2185/86	2186/87	2187/88	2188/89	2189/90	2190/91	2191/92	2192/93	2193/94	2194/95	2195/96	2196/97	2197/98	2198/99	2199/00	2200/01	2201/02	2202/03	2203/04	2204/05	2205/06	2206/07	2207/08	2208/09	2209/10	2210/11	2211/12	2212/13	2213/14	2214/15	2215/16	2216/17	2217/18	2218/19	2219/20	2220/21	2221/22	2222/23	2223/24	2224/25	2225/26	2226/27	2227/28	2228/29	2229/30	2230/31	2231/32	2232/33	2233/34	2234/35	2235/36	2236/37	2237/38	2238/39	2239/40	2240/41	2241/42	2242/43	2243/44	2244/45	2245/46	2246/47	2247/48	2248/49	2249/50	2250/51	2251/52	2252/53	2253/54	2254/55	2255/56	2256/57	2257/58	2258/59	2259/60	2260/61	2261/62	2262/63	2263/64	2264/65	2265/66	2266/67	2267/68	2268/69	2269/70	2270/71	2271/72	2272/73	2273/74	2274/75	2275/76	2276/77	2277/78	2278/79	2279/80	2280/81	2281/82	2282/83	2283/84	2284/85	2285/86	2286/87	2287/88	2288/89	2289/90	2290/91	2291/92	2292/93	2293/94	2294/95	2295/96	2296/97	2297/98	2298/99	2299/00	2300/01	2301/02	2302/03	2303/04	2304/05	2305/06	2306/07	2307/08	2308/09	2309/10	2310/11	2311/12	2312/13	2313/14	2314/15	2315/16	2316/17	2317/18	2318/19	2319/20	2320/21	2321/22	2322/23	2323/24	2324/25	2325/26	2326/27	2327/28	2328/29	2329/30	2330/31	2331/32	2332/33	2333/34	2334/35	2335/36	2336/37	2337/38	2338/39	2339/40	2340/41	2341/42	2342/43	2343/44	2344/45	2345/46	2346/47	2347/48	2348/49	2349/50	2350/51	2351/52	2352/53	2353/54	2354/55	2355/56	2356/57	2357/58	2358/59	2359/60	2360/61	2361/62	2362/63	2363/64	2364/65	2365/66	2366/67	2367/68	2368/69	2369/70	2370/71	2371/72	2372/73	2373/74	2374/75	2375/76	2376/77	2377/78	2378/79	2379/80	2380/81	2381/82	2382/83	2383/84	2384/85	2385/86	2386/87	2387/88	2388/89	2389/90	2390/91	2391/92	2392/93	2393/94	2394/95	2395/96	2396/97	2397/98	2398/99	2399/00	2400/01	2401/02	2402/03	2403/04	2404/05	2405/06	2406/07	2407/08	2408/09	2409/10	2410/11	2411/12	2412/13	2413/14	2414/15	2415/16	2416/17	2417/18	2418/19	2419/20	2420/21	2421/22	2422/23	2423/24	2424/25	2425/26	2426/27	2427/28	2428/29	2429/30	2430/31	2431/32	2432/33	2433/34	2434/35	2435/36	2436/37	2437/38	2438/39	2439/40	2440/41	2441/42	2442/43	2443/44	2444/45	2445/46	2446/47	2447/48	2448/49	2449/50	2450/51	2451/52	2452/53	2453/54	2454/55	2455/56	2456/57	2457/58	2458/59	2459/60	2460/61	2461/62	2462/63	2463/64	2464/65	2465/66	2466/67	2467/68	2468/69	2469/70	2470/71	2471/72	2472/73	2473/74	2474/75	2475/76	2476/77	2477/78	2478/79	2479/80	2480/81	2481/82	2482/83	2483/84	2484/85	2485/86	2486/87	2487/88	2488/89	2489/90	2490/91	2491/92	2492/93	2493/94	2494/95	2495/96	2496/97	2497/98	2498/99	2499/00	2500/01	2501/02	2502/03	2503/04	2504/05	2505/06	2506/07	2507/08	2508/09	2509/10	2510/11	2511/12	2512/13	2513/14	2514/15	2515/16	2516/17	2517/18	2518/19	2519/20	2520/21	2521/22	2522/23	2523/24	2524/25	2525/26	2526/27	2527/28	2528/29	2529/30	2530/31	2531/32	2532/33	2533/34	2534/35	2535/36	2536/37	2537/38	2538/39	2539/40	2540/41	2541/42	2542/43	2543/44	2544/45	2545/46	2546/47	2547/48	2548/49	2549/50	2550/51	2551/52	2552/53	2553/54	2554/55	2555/56	2556/57	2557/58	2558/59	2559/60	2560/61	2561/62	2562/63	2563/64	2564/65	2565/66	2566/67	2567/68	2568/69	2569/70	2570/71	2571/72	2572/73	2573/74	2574/75	2575/76	2576/77	2577/78	2578/79	2579/80	2580/81	2581/82	2582/83	2583/84	2584/85	2585/86	2586/87	2587/88	2588/89	2589/90	2590/91	2591/92	2592/93	2593/94	2594/95	2595/96	2596/97	2597/98	2598/99	2599/00	2600/01	2601/02	2602/03	2603/04	2604/05	2605/06	2606/07	2607/08	2608/09	2609/10	2610/11	2611/12	2612/13	2613/14	2614/15	2615/16	2616/17	2617/18	2618/19	2619/20	2620/21	2621/22	2622/23	2623/24	2624/25	2625/26	2626/27	2627/28	2628/29	2629/30	2630/31	2631/32	2632/33	2633/34	2634/35	2635/36	2636/37	2637/38	2638/39	2639/40	2640/41	2641/42	2642/43	2643/44	2644/45	2645/46	2646/47	26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***SERVICE DELIVERY & BUDGET
IMPLEMENTATION PLAN***

FRANCES BAARD DISTRICT MUNICIPALITY



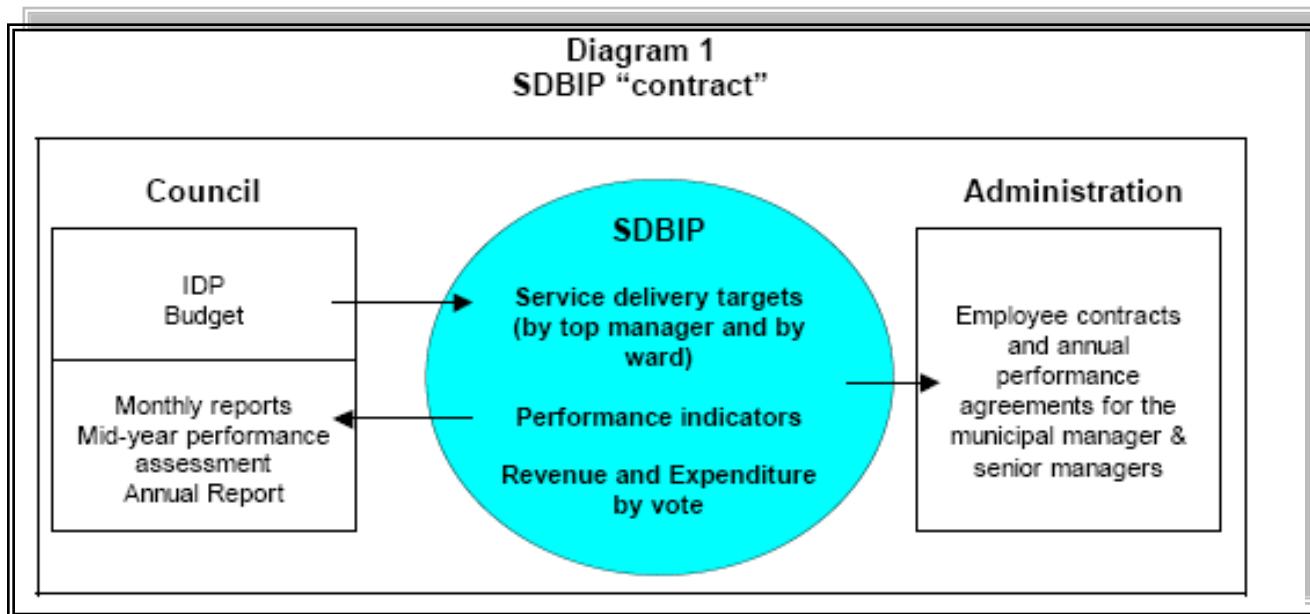
DRAFT SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2024 / 2025

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1. INTRODUCTION

The Service Delivery and Budget Implementation Plan (SDBIP) seek to promote municipal accountability and transparency and is an important instrument for service delivery and budget monitoring and evaluation. The SDBIP is a partnership contract between the administration, council and community, which expresses the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve (12) months.



DRAFT SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2024-2025

Chapter 1 of the Municipal Finance Management Act, (Act 56 of 2003) (MFMA) defines the SDBIP as a detailed plan approved by the mayor of a municipality in terms of section 53(1)(c)(ii) for implementing the municipality's delivery of services and the execution of its annual budget which must include (as part of the top-layer) the following:

(a) Projections for each month:

- Revenue to be collected, by source, and
- Operational and capital expenditure, by vote.

(b) Service delivery targets and performance indicators for each quarter.

In terms of National Treasury's Circular No.13 the SDBIP must provide a picture of service delivery areas, budget allocations and enable monitoring and evaluation. It specifically requires the SDBIP to include:

- Monthly projections of revenue to be collected for each source;
- Monthly projections of expenditure (operating and capital) and revenue for each vote;
- Quarterly projections of service delivery targets and performance indicators for each vote;
- Information for expenditure and delivery; and a
- Detailed capital works plan.

In terms of sections 69(3) (a) and (b) of the MFMA the accounting officer of a municipality must submit to the mayor within 14 days after the approval of an annual budget, a draft SDBIP for the budget year and drafts of the annual performance agreements as required in terms of section 57(1) (b) of the Municipal Systems Act (MSA) for the municipal manager and all senior managers. Furthermore, according to section 53(1) (c) (ii) and (iii) of the MFMA, the Executive Mayor is expected to approve the SDBIP within 28 days after the approval of the budget.

This coincides with the need to table at Council, drafts of the annual performance agreements for the municipal manager and all senior managers as required in terms of section 57(1) (b) of the MSA.

DRAFT SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2024-2025

The process leading to the draft Budget, IDP and business plans, which have an important bearing on the finalization of the SDBIP, includes the following elements:

- Departmental operational plans/departmental SDBIPs. These departmental SDBIPs provide the detailed plans and targets according to which the departments’ performance will be monitored.
- The departmental SDBIP’s/operational plans contain performance plans of line managers. The performance plans were formulated in terms of the IDP sector plans and the operational mandates relevant to each department. The performance plans form the basis for the signing of the annual performance agreements of the municipal manager and senior managers. The SDBIP represents the key performance targets as captured across core departments.

The structure of the FBDM’s 2024/25 SDBIP in the table below considers the pertinent legal requirements:

SECTION	DESCRIPTION
Introduction	<ul style="list-style-type: none"> • Legislative description of the SDBIP • Components of the SDBIP
Capital Works Plan	<ul style="list-style-type: none"> • Three-year capital works plan • Spatial Development Framework • A list of key capital projects to be implemented in the budget year broken down according to municipalities
High level Service Delivery Breakdown	<ul style="list-style-type: none"> • Municipal score card showing KPI’s and targets
Budget Implementation Plan for 2024/25	<ul style="list-style-type: none"> • Monthly projections of revenue to be collected by source • Monthly projections of expenditure of operating, and revenue for each vote • Monthly projection of capital by vote
Conclusion	<ul style="list-style-type: none"> • SDBIP as significant monitoring tool

The budget implementation section of the SDBIP is categorised in terms of votes as prescribed by the MFMA. In the case of the FBDM, votes indicate a budget allocation for core administration.

- Executive and Council
- Budget and Treasury
- Corporate Services
- Planning and Development
- Project Management and Advisory Services

2. CAPITAL WORKS PLAN

The capital budget of FBDM is focused on own capital expenditure needs such as computer equipment, upgrading of buildings, etc. and not so much on infrastructure services.

2.1 Three-Year Capital Projects

The table below outlines the medium-term capital budget of the FBDM. Total capital amounts to R9.2m.

DRAFT SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2024-2025

Vote Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand	1										
Single-year expenditure to be appropriated	2										
Vote 1 - EXECUTIVE AND COUNCIL		-	-	45	-	-	-	-	20	-	-
Vote 2 - MUNICIPAL MANAGER		-	20	13	362	364	364	364	29	-	-
Vote 3 - BUDGET AND TREASURY		-	2 866	(1 381)	2 380	2 378	2 378	2 378	7 584	-	-
Vote 4 - CORPORATE SERVICES		-	1 508	3 267	3 808	4 748	4 748	4 748	705	150	100
Vote 5 - PLANNING AND DEVELOPMENT		-	759	(695)	1 015	27	27	27	914	-	-
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 111]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 1210]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		-	5 153	1 248	7 565	7 517	7 517	7 517	9 252	150	100
Total Capital Expenditure - Vote		-	5 153	1 248	7 565	7 517	7 517	7 517	9 252	150	100

2.2 Spatial Development Framework

A summary of the Spatial Development Framework (SDF) has been provided herewith. It highlights background to the SDF, the main issues identified by the SDF and objectives, strategies and projects formulated to address these spatial challenges.

Municipalities are required by the provisions of Section 26(e) of the Municipal Systems Act 2000 to prepare and adopt a SDF for their municipal area as part of the Integrated Development Plan. The objectives of SDF are clearly articulated under Section 4 of the Local

Government: Municipal Planning and Performance Management Regulations 2001 and Section 18 of the Spatial Planning and Land Use Management Act 16 of 2013. The Spatial Planning and Land Use Act 16 of 2013 is the legislation and government policy that give municipalities the responsibility of preparing and adopting Spatial Development Frameworks for municipalities.

The Spatial Development Framework (SDF) of Frances Baard District Municipality (FBDM) was reviewed and adopted by Council on the 28 July 2021 and gazetted on the 9th of August 2021.

2.3 Spatial Planning Issues

One of the principal objectives of SDF is the promotion of sustainable human settlement development. However, there are a number of factors in the FBDM region that pose to undermine the sustainable development of the region, namely: -

- Population increase: All the municipalities in the district are experiencing an increase in population; The Sol Plaatje Local Municipality increased the most, in terms of population, with an average annual growth rate of 2.0%, the Magareng Local Municipality had the second highest growth in terms of its population, with an average annual growth Sol plaatje LM 2.00% Dikgatlong LM 1.61% Magareng LM 1.72% Phokwane LM 1.17% Frances Baard DM 1.80% AVERAGE ANNUAL GROWTH (%) 16 rate of 1.7%. The Phokwane Local Municipality had the lowest average annual growth rate of 1.17% relative to the other within the Frances Baard District Municipality.
- Dilapidated and obsolete infrastructure within the district.
- The urban settlements in the district are not integrated, compact and densified which creates sprawling and expensive to provide bulk services.
- Gradual spatial restructuring to prioritise highly competitive economic sectors in the district such as agriculture, manufacturing, tourism, and mining.
- Lack of the developments that are nodal, transit and pedestrian oriented.
- Poor local land management problems, caused by poor agricultural practices and mining.
- Mines are poorly rehabilitated as evidenced by various open quarries and pits in the FBDM region.
- Local Municipalities lacks resources and are embedded with weak institutional capacity to implement and enforce the approve plans such as Land Use Scheme and Spatial Development Frameworks (SDF's).
- Lack of the diversification of the district economy.
- Local Municipalities gradually update the change in the land use rights or zones, which lead to the mismatch of the deed's information and land use on the ground.
- Growing demand on bulk services due to population increase.

2.4 Capital Projects to category B municipalities for 2024/25

Circular 13 of the MFMA calls for the provision of detailed capital works plans to ensure sufficient detail to measure and monitor delivery of infrastructure projects. It must be appreciated that the breakdown of the capital works plan, is helpful in terms of showing the spread of FBDM's intervention in its provision of services.

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This section provides a breakdown of capital expenditure across the FBDM. The capital projects for 2024/25 are broken down according to category B municipalities in the District.

Description	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<u>OPERATIONAL: O&M</u>									
<i>Dikgatlong Municipality (NC092)</i>	4 000	3 300	2 800	1 800	1 800	1 800	-	-	-
<i>Magareng Municipality (NC093)</i>	4 000	4 603	3 305	1 800	3 055	3 055	-	-	-
<i>Phokwane Municipality (NC094)</i>	4 000	2 631	2 800	1 800	2 500	2 500	-	-	-
<i>Sol Plaatje Municipality (NC091)</i>	4 500	2 700	2 800	1 800	1 800	1 800	-	-	-
<i>Fixing of Streetlights</i>			295	400	400	400			
<u>CAPITAL</u>									
<i>(NC092) Dikgatlong Municipality</i>	-	3 500	3 500	3 000	5 500	5 500	-	-	-
<i>(NC093) Magareng Municipality</i>	-	3 696	1 500	3 000	4 745	4 745	-	-	-
<i>(NC094) Phokwane Municipality</i>	-	3 500	4 647	5 500	7 300	7 300	-	-	-
<i>(NC091) Sol Plaatje Municipality</i>	-	3 500	-	3 000	6 000	6 000	-	-	-
<i>Purchasing of Turcks</i>		-	4 607						
Total Operational and Capital	16 500	27 430	26 254	22 100	33 100	33 100	-	-	-

3. HIGH-LEVEL SERVICE DELIVERY BREAKDOWN

The FBDM is required in terms of the SDBIP, to provide non-financial measurable performance objectives in the form of service delivery targets and other performance indicators. Service delivery targets relate to the level and standard of services being provided to the community. It also includes targets for the reductions in backlogs of basic services according to Circular 13 of the MFMA. The SDBIP provides high level but condensed public information on service delivery to all stakeholders within and outside the district.

The SDBIP is conceptualized as a layered plan dealing with consolidated service targets and in-year deadlines and linking such targets and deadlines to top management. The Municipal Score Card represents a consolidation of all the FBDM detailed service delivery targets and performance indicators as captured in the operational plans, the performance plans and score cards of the managers in the various departments of the municipality.

In terms of the objectives, strategies and projects as listed in the IDP and the budget, Frances Baard District Municipality commits itself as follows:

3.1 MUNICIPAL STRATEGIC OBJECTIVES:

1. To provide sustainable municipal services in the district;
2. To implement municipal institutional development and transformation in the district;
3. To promote local economic development in the district;
4. To promote municipal financial viability and management in the district; and
5. To promote and implement good democratic governance and public participation in the district.

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3.2 FBDM PERFORMANCE PLAN / OPERATIONAL PLAN / SCORE CARD - 2024/25 Financial Year:

FBDM PERFORMANCE PLAN / SCORE-CARD - 2024/2025											
KEY PERFORMANCE AREA (KPA)		KEY PERFORMANCE INDICATORS (KPIs)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections				
IDP OBJECTIVES			30/06/2024	2024/2025	Unit	PoE	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	
KPA 1: SUSTAINABLE MUNICIPAL INFRASTRUCTURE AND BASIC SERVICE DELIVERY.											
<i>Programme Management and Advisory Services</i>											
1	To assist LMs with infrastructure upgrading, operations and maintenance	1.1	Number of municipalities assisted with the finalisation of prioritised project lists to guide the upgrading, operations and maintenance of infrastructure in the district (O&M)	Infrastructure needs list of LMs for	4x Developed prioritised project lists for the LMs for 2024/25	Number of municipalities assisted	Council Resolution	-	-	-	4
		1.2	Amount spent on support for operations and maintenance of infrastructure in the LMs (O&M)	Spent of the allocated budget	Total spending of annual allocated budget R	Amount spent (R)	Quarterly Reports on spending	-	-	-	-
		1.3	Quarterly submission of project monitoring reports developed to support infrastructure operations and maintenance in the LMs (O&M)	Monitoring reports	4 Monitoring reports submitted to Council	Number of monitoring reports submitted	Quarterly monitoring reports	1	1	1	1
2	To create job opportunities for the unemployed through the promotion of EPWP principles	2.1	Number of Full-Time Equivalents (FTEs) created as per DORA	FTEs created in	37 FTEs Created	Number of FTEs created	Quarterly Reports	4	7	13	13
3	To support improved infrastructure planning in the district	3.1	Percentage progress on the implementation of the RRAMS project to support improved infrastructure planning in the LMs as per the annual business plan	Implemented business plan	100% Implementation of the approved business plan	% Progress on implementation	Quarterly reports	100%	100%	100%	100%
4	To support the provision of potable water, sanitation facilities, electricity, streets and storm water households in the district	4.1	Number of municipalities assisted with the finalisation of prioritised project lists for capital infrastructure projects in the district	Infrastructure needs list of LMs for	4x Developed prioritised project lists for the LMs for 2024/25	Number of municipalities assisted	Council Resolution	-	-	-	4
		4.2	Amount spent on support for capital infrastructure projects in the LMs	Spent of the allocated budget	Total spending of annual allocated budget R	Amount spent (R)	Quarterly Reports on spending	-	-	-	-
		4.3	Quarterly submission of project monitoring reports developed to support capital infrastructure projects in the LMs	Monitoring reports	4 Monitoring reports submitted to Council	Number of monitoring reports submitted	Quarterly monitoring reports	1	1	1	1
5	To implement Energy Efficiency and Demand Side Management (EEDSM) initiatives within municipal infrastructure in order to reduce electricity consumption and improve energy efficiency	5.1	Percentage implementation of the EEDSM project as per the annual business plan	0	-	-	Quarterly reports	-	-	-	-
Housing Unit											
6	To facilitate the reduction of the Housing backlog	6.1	Number of Human Settlement sector-plans developed and reviewed	Sector plans developed	4x Sector plans reviewed	Number of sector plans reviewed	Draft sector plans	-	-	-	4
		6.2	Number of progress reports submitted to Council for the facilitation of the subsidy application process	-	4 reports submitted	Number of reports submitted	Quarterly reports	1	1	1	1
7	Monitoring of human settlements development in 3 LMs	7.1	Number of accreditation reports to National Department of Human Settlements	-	16 reports submitted	Number of reports submitted	Monthly / Quarterly Reports	4	4	4	4

DRAFT SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2024-2025

FBDM PERFORMANCE PLAN / SCORE-CARD - 2024/2025											
KEY PERFORMANCE AREA (KPA)		KEY PERFORMANCE INDICATORS (KPIs)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections				
IDP OBJECTIVES			30/06/2024	2024/2025	Unit	PoE	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	
KPA 2: LOCAL ECONOMIC DEVELOPMENT (LED)											
<i>Local Economic Development Unit</i>											
8	To support the development of a diverse economy	8.1	Number of programmes completed aimed at the diversification of the district economy	Implemented planned programmes	1x programmes	Number of programmes completed	Quarterly Reports	-	-	-	-
9	To support the development of learning and skilful economies	9.1	Number of programmes completed aimed at developing learning and skilful economies	Implemented planned programmes	2x programmes	Number of programmes completed	Quarterly Reports	-	-	-	-
10	To facilitate the development of enterprises	10.1	Number of programmes completed aimed at developing enterprises	Implemented planned programme	1x programme	Number of programmes completed	Quarterly Reports	-	-	-	-
11	To facilitate the development of inclusive economies	11.1	Number of programmes completed aimed at developing inclusive economies	Implemented planned programme	1x programme	Number of programmes completed	Quarterly Reports	-	-	-	-
<i>Tourism Unit</i>											
12	To promote tourism in the Frances Baard District	12.1	Number of programmes completed aimed at upgrading, restoration and promoting tourist attractions	Implemented planned programmes	5x programmes	Number of programmes completed	Quarterly Reports	-	-	-	-
		12.2	Percentage implementation of annual action plan to facilitate strategic partnerships and participation of tourism role players	Implemented action plan	100% Implementation of the action plan	% Implementation	Quarterly Reports	100%	100%	100%	100%

DRAFT SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2024-2025

FBDM PERFORMANCE PLAN / SCORE-CARD - 2024/2025											
KEY PERFORMANCE AREA (KPA)	KEY PERFORMANCE INDICATORS (KPIs)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections					
		30/06/2024	2024/2025	Unit	PoE	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		
IDP OBJECTIVES											
KPA 3: INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION.											
<i>Environmental Health Management</i>											
13	To monitor and enforce national environmental health norms and standards in the Frances Baard district	13.1	Percentage Implementation of municipal health by-laws	0	-	-	Quarterly reports	-	-	-	-
		13.2	Number of water samples collected and analysed to monitor water quality	water samples collected and analysed	480 samples collected	Number of samples collected and analysed	Quarterly reports	120	120	120	120
		13.3	Number of inspections at food premises to determine food safety	Inspections at food premises	700 inspections completed	Number of inspections conducted	Quarterly reports	175	175	175	175
		13.4	Number of surface swabs collected for analyses for diseases and other health risks	Surface swabs collected to analyse	180 swabs collected	Number of surface swabs collected & analysed	Quarterly reports	45	45	45	45
		13.5	Number of food handlers trained on environmental health requirements	Food handlers trained	420 food handlers trained	Number of food handlers trained	Quarterly reports	105	105	105	105
		13.6	Number of inspections conducted at non-food premises to determine health safety	Inspections conducted at non-food premises	364 inspections	Number of inspections conducted	Quarterly reports	91	91	91	91
		13.7	Percentage implementation of the approved environmental health tariff policy	-	Implemented by-laws	Percentage implementation	Quarterly reports	-	-	-	100%
14	To implement and monitor environmental planning and management in the Frances Baard district	14.1	Number of awareness campaigns conducted	Awareness campaigns implemented	84 awareness campaigns implemented	Number of campaigns implemented	Quarterly reports	21	21	21	21
		14.2	Number of environmental calendar days celebrated	Environmental calendar days celebrated	7 environmental calendar days	Number of days celebrated	Quarterly reports	3	2	1	1
		14.3	Number of atmospheric emissions inventory updates performed	Atmospheric emissions inventory updates	4 updates performed	Number of updates performed	Quarterly reports	1	1	1	1
		14.4	Number of ambient air quality monitoring reports	Ambient air quality monitoring reports	4 monitoring reports	Number of reports	Quarterly reports	1	1	1	1
		14.5	Percentage implementation of the climate change project	0	-	-	Quarterly reports	-	-	-	-

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FBDM PERFORMANCE PLAN / SCORE-CARD - 2024/2025

KEY PERFORMANCE AREA (KPA)	IDP OBJECTIVES	KEY PERFORMANCE INDICATORS (KPIs)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections				
			30/06/2024	2024/2025	Unit	PoE	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	
KPA 3: INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION continue...											
Disaster Management											
15	To support 3 Local Municipalities by creating institutional capacity for disaster management	15.1	Number of volunteers trained in Disaster risk management	-	20 volunteers trained	Number of volunteers trained	Quarterly reports	-	-	20	-
16	To reduce risks and build resilience for all communities within the district	16	Number of awareness programmes conducted within the district	-	4x awareness programmes	Number of awareness programmes	Quarterly reports	1	1	1	1
17	To assist local municipalities by implementing response and recovery mechanisms as per national disaster management framework	17.1	Percentage response to requests on disastrous incidents in the local municipalities.	-	100% response to all requests received	% Assistance	Quarterly reports	100%	100%	100%	100%
18	To develop institutional capacity and acquire resources for firefighting services for 3 local municipalities in the district	18.1	Percentage securing and maintenance of firefighting equipment for 3x LMs	-	100% maintenance	% Maintenance	Monthly reports	100%	100%	100%	100%
19	To safeguard Councils assets by continuously maintaining and upgrading physical security systems	19.1	Number of security systems maintained	-	100% Implementation	% progress	Quarterly reports	100%	100%	100%	100%
Human Resource Management											
20	To comply with legislative requirements relating to human resource management and development	20.1	Percentage compliance with HRM &D reporting requirements	-	100% Implementation of HR Development & Management	% Implementation	Quarterly reports	100%	100%	100%	100%
21	To provide HR management and development support to LMs	21.1	Percentage implementation of the annual HR support plan	-	100%	% support	Quarterly reports	-	100%	-	100%
Records Management and Office support											
22	To comply with the Provincial Archives Act at Frances Baard District Municipality and support LMs towards compliance	22.1	Percentage implementation of the annual records management and advisory plan	-	100% Implementation of the plan	% Implementation	Quarterly reports	100%	100%	100%	100%
		22.2	Percentage implementation of the annual records management and advisory support plan	-	100% support	% support	Quarterly reports	100%	100%	100%	100%
23	To provide effective and efficient office support functions	23.1	Number of progress reports on office support services	-	100%	% Implementation	Quarterly reports	100%	100%	100%	100%
24	To provide effective and cost efficient office support services	24.1	Percentage maintenance of the municipal building	-	100% maintenance	% Maintenance	Quarterly reports	100%	100%	100%	100%

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FBDM PERFORMANCE PLAN / SCORE-CARD - 2024/2025											
KEY PERFORMANCE AREA (KPA)	IDP OBJECTIVES	KEY PERFORMANCE INDICATORS (KPIs)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections				
			30/06/2024	2024/2025	Unit	PoE	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	
KPA 3: INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION continue..											
<i>Information Communication Technology (ICT)</i>											
25	To upgrade obsolete ICT infrastructure and implement agile ICT solutions within the district.	25.1	Percentage upgrading of ICT infrastructure and implementation of ICT solutions	-	100% Upgrading of ICT infrastructure & implementation of the ICT	% Upgrading & Implementation	Quarterly reports	100%	100%	100%	100%
26	To provide technical support to three local municipalities.	26.1	Percentage implementation of the annual support plan	-	100% implementation	% Implementation	Quarterly reports	100%	100%	100%	100%
<i>Integrated Development Planning (IDP)</i>											
27	To develop and review the district municipality's IDP in compliance with legislation	27.1	Percentage development and review of the district IDP	-	Adopted 2025/26 district IDP	% Progress	Quarterly reports	100%	100%	100%	100%
28	To support the local municipalities in the preparation and review of their IDPs	28.1	Percentage implementation of the annual support plan	-	100% implementation of the 2024/25 support plan	% progress	Quarterly Reports	100%	100%	100%	100%
<i>Spatial Planning</i>											
29	To facilitate the development of urban and rural areas in accordance with the relevant legislation	29.1	Percentage of land development applications received from LMs processed	-	100% processed applications received	% Progress	Quarterly reports	100%	100%	100%	100%
		29.3	Percentage development of a Nodal Plans for Phokwane LM	-	-	-	-	-	-	-	-

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FBDM PERFORMANCE PLAN / SCORE-CARD - 2024/2025

KEY PERFORMANCE AREA (KPA)	IDP OBJECTIVES	KEY PERFORMANCE INDICATORS (KPIs)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections				
			30/06/2024	2024/2025	Unit	PoE	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	
KPA 3: INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION continue..											
<i>Geographic Information System</i>											
30	To promote the use of GIS as a tool in the district	30.1	Percentage access and maintenance of GIS in the district	-	Revisit billing data base for Phokwane	% Progress	Quarterly reports	100%	100%	100%	100%
<i>Performance Management Systems (PMS)</i>											
31	To maintain a functional performance management system in FBDM	31.1	Percentage compliance on PMS in FBDM	-	100% Implementation of the annual plan	% Implementation	Quarterly reports	100%	100%	100%	100%
32	To provide assistance & support local municipalities with performance management in the district	32.1	Percentage implementation of the annual support plan	-	100% implementation of the annual support plan	% Progress	Quarterly reports	100%	-	-	100%
KPA 4: GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
<i>Communication and Media</i>											
33	To keep the public informed on government activities in the district	33.1	Percentage implementation of an annual action plan	-	100% implementation of the action plan	% Progress on implementation of action plan	Quarterly reports	100%	100%	100%	100%
34	To improve internal communication through the implementation of the internal communication plan	34.1	Percentage implementation of the internal communication plan	-	100% implementation of 2023/24 communication plan	% progress on the Implementation of the communication plan	Quarterly reports	100%	100%	100%	100%
<i>Risk Management</i>											
36	To manage risk activities in FBDM and two Local Municipalities	36.1	100% Implementation of the Risk Management Plan for FBDM & 2 LMs	-	100% Implementation	% Progress	Quarterly reports	100%	100%	100%	100%
37	To prevent and manage fraud and corruption in FBDM and two Local Municipalities	37.1	100% Implementation of a fraud management plan for FBDM & 2LMs	-	100% Implementation	% Progress	Quarterly reports	100%	100%	100%	100%

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FBDM PERFORMANCE PLAN / SCORE-CARD - 2024/2025											
IDP OBJECTIVES	KEY PERFORMANCE AREA (KPA)	KEY PERFORMANCE INDICATORS (KPIs)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections				
			30/06/2024	2024/2025	Unit	PoE	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	
KPA 4: GOOD GOVERNANCE AND PUBLIC PARTICIPATION continue...											
<i>Internal Audit</i>											
38	To evaluate the adequacy and effectiveness of control processes and assessment of compliance with legislation in FBDM and 2 LMs	38.1 Percentage implementation of the annual audit plans	-	100% Implementation of the audit plans	% Implementation	Quarterly reports	100%	100%	100%	100%	
<i>Legal and Compliance Services</i>											
39	Provision of legal services to FBDM and assistance to local municipalities upon request	39.1 Legal advisory and compliance services in the district	-	100%	% Compliance	Litigation register	100%	100%	100%	100%	
40	Provision of sound legal binding contracts in the district	40.1 Percentage provision of legal contract services	-	100%	% Provision	Contract register	100%	100%	100%	100%	
<i>Council and Committee Services</i>											
41	To ensure an effective and efficient functioning of council and its committees	41.1 Percentage facilitation of council and its committee meetings	-	100% facilitation of committees and council meetings	% Compliance	Signed agendas and minutes of Council and committee meetings	100%	100%	100%	100%	
<i>Youth Services</i>											
42	To facilitate and coordinate youth development in the district	42.1 Number of stakeholders engagement platforms facilitated	-	4 Platforms	Number of platforms	Quarterly Reports	1	1	1	1	
		42.2 Percentage coordination of youth development programmes	-	100% Coordination	% Progress	Quarterly Reports	100%	100%	100%	100%	
<i>Special Programmes</i>											
43	To facilitate and coordinate special programmes in the district	43.1 Percentage facilitation and coordination of special programmes in the district	-	100% Implementation of approved programmes	% Progress	Quarterly Reports	100%	100%	100%	100%	

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FBDM PERFORMANCE PLAN / SCORE-CARD - 2024/2025											
KEY PERFORMANCE AREA (KPAs)		KEY PERFORMANCE INDICATORS (KPIs)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections				
IDP OBJECTIVES			30/06/2024	2024/2025	Unit	PoE	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	
KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT.											
<i>Budget and Treasury</i>											
44	<i>To ensure compliance to all accounting and legislative reporting requirements</i>	44.1	Percentage compliance to budgeting and reporting requirements	-	100%	% Compliance	Monthly / Quarterly reports	100%	100%	100%	100%
45	<i>To provide financial management support to Local Municipalities in the district</i>	45.1	Percentage financial management support provided to LMs	-	100%	% Compliance	Monthly / Quarterly reports	100%	100%	100%	100%
46	<i>To ensure implementation of supply chain management policies and related prescripts</i>	46.1	Percentage compliance with treasury supply chain management system	-	100% implementation of the support required	% Support	Quarterly reports	-	-	100%	100%
47	<i>To ensure sound financial management practices according to National Treasury guidelines</i>	47.1	Percentage implementation of sound financial management (revenue& expenditure)	-	100%	% Compliance	Monthly / Quarterly reports	100%	100%	100%	100%

4. BUDGET IMPLEMENTATION PLAN FOR 2024/25

In respect of the budget implementation component of the SDBIP, circular 13 requires a breakdown by monthly projections of revenue to be collected for each source and monthly projections of operational and capital expenditure and revenue for each vote.

DRAFT SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2024-2025

4.1 Monthly projections of revenue and expenditure by vote

The anticipated revenue for the 2024/25 financial year amounts to R 160,590m and the expenditure amounts to R 167,722m. The table below provides a summary of the monthly projections for revenue and expenditure per vote.

Description	Ref	Budget Year 2024/25											Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand																
Revenue by Vote																
Vote 1 - EXECUTIVE AND COUNCIL				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL MANAGER				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - BUDGET AND TREASURY				12 507	12 507	12 507	12 507	12 507	12 507	12 507	12 507	12 507	37 521	150 084	155 007	160 345
Vote 4 - CORPORATE SERVICES				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 5 - PLANNING AND DEVELOPMENT				876	876	876	876	876	876	876	876	876	2 627	10 506	9 572	9 497
Vote 6 - PROJECT MAN AND ADVISORY SERVICES				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 111]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 1210]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]				-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue by Vote				13 383	13 383	13 383	13 383	13 383	13 383	13 383	13 383	13 383	40 148	160 590	164 579	169 842
Expenditure by Vote to be appropriated																
Vote 1 - EXECUTIVE AND COUNCIL				1 016	1 016	1 016	1 016	1 016	1 016	1 016	1 016	1 016	3 049	12 196	12 072	12 077
Vote 2 - MUNICIPAL MANAGER				1 999	1 999	1 999	1 999	1 999	1 999	1 999	1 999	1 999	5 998	23 991	25 331	25 123
Vote 3 - BUDGET AND TREASURY				2 546	2 546	2 546	2 546	2 546	2 546	2 546	2 546	2 546	7 638	30 554	30 720	31 531
Vote 4 - CORPORATE SERVICES				4 760	4 760	4 760	4 760	4 760	4 760	4 760	4 760	4 760	14 281	57 125	60 142	62 977
Vote 5 - PLANNING AND DEVELOPMENT				3 371	3 371	3 371	3 371	3 371	3 371	3 371	3 371	3 371	10 113	40 454	37 607	38 254
Vote 6 - PROJECT MAN AND ADVISORY SERVICES				284	284	284	284	284	284	284	284	284	851	3 403	1 016	1 024
Vote 7 - [NAME OF VOTE 7]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 111]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 1210]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]				-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]				-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure by Vote				13 977	13 977	13 977	13 977	13 977	13 977	13 977	13 977	13 977	41 931	167 722	166 890	170 987

DRAFT SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2024-2025

4.2 Monthly projections: Capital expenditure by vote

The FBDM envisages a spending of R9.2m on the capital budget for 2024/25 financial year. The capital budget will be funded from surplus cash. This is followed by monthly projections for the 2024/25 financial year for each vote.

Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27	
R thousand																	
Multi-year expenditure to be appropriated	1																
Vote 1 - EXECUTIVE AND COUNCIL		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - BUDGET AND TREASURY		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 5 - PLANNING AND DEVELOPMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 111]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 1210]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Single-year expenditure to be appropriated																	
Vote 1 - EXECUTIVE AND COUNCIL		2	2	2	2	2	2	2	2	2	2	2	2	20	-	-	-
Vote 2 - MUNICIPAL MANAGER		2	2	2	2	2	2	2	2	2	2	2	2	29	-	-	-
Vote 3 - BUDGET AND TREASURY		632	632	632	632	632	632	632	632	632	632	632	632	7 584	-	-	-
Vote 4 - CORPORATE SERVICES		59	59	59	59	59	59	59	59	59	59	59	59	705	150	100	-
Vote 5 - PLANNING AND DEVELOPMENT		76	76	76	76	76	76	76	76	76	76	76	76	914	-	-	-
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 111]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 1210]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	2	771	771	771	771	771	771	771	771	771	771	771	771	9 252	150	100	-
Total Capital Expenditure	2	771	771	771	771	771	771	771	771	771	771	771	771	9 252	150	100	-

DRAFT SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2024-2025

4.3 Monthly projections: Revenue by source

Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue																
Exchange Revenue																
Service charges - Electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Water		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Goods and Rendering of Services		7	7	7	7	7	7	7	7	7	7	7	7	80	84	88
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets		800	800	800	800	800	800	800	800	800	800	800	800	9 600	10 080	10 584
Dividends		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		8	8	8	8	8	8	8	8	8	8	8	8	91	96	101
Licence and permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non-Exchange Revenue																
Property rates		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences or permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational		12 568	12 568	12 568	12 568	12 568	12 568	12 568	12 568	12 568	12 568	12 568	12 568	150 819	154 319	159 069
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fuel Levy		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and cont		13 383	13 383	13 383	13 383	13 383	13 383	13 383	13 383	13 383	13 383	13 383	13 383	160 590	164 579	169 842

5. CONCLUSION

The SDBIP is a significant intervention tool in the strengthening of democratic governance in the local sphere of government. The SDBIP prescribes that the FBDM's annual targets be provided in order to assist with implementation and monitoring. Regular reviews would compare targets with actual outcomes and revise future targets as necessary.

The SDBIP monitoring of actual revenue targets and spending against the budget will be reported monthly in terms of section 71 of the MFMA. In terms of section 71 of the MFMA, the accounting officer must not later than ten days after the last working day of each month, submit to the Executive Mayor and the relevant provincial treasury a statement on the state of the municipalities' budget, reflecting the following:

- Actual revenue, per revenue source;
- Actual borrowings;
- Actual expenditure, per vote;
- Actual capital expenditure, per vote;
- The amount of any allocations received;

And explanation of:

- Any material variances from what the municipality have projected on revenue by source, and from the municipality's expenditure projections per vote;
- Any material variances from the service delivery and budget implementation plan and;
- Any remedial or corrective steps taken or to be taken to ensure that projected revenue and expenditure remain within the municipality's approved budget.

The SDBIP therefore provides an excellent basis for the councilors of the FBDM to monitor the implementation of service delivery programmes and initiatives across the district. The score card in the SDBIP presents a clear mandate to councilors in terms of playing their oversight function. Regular reports are presented to the section 79 committees in terms of the commitments made in the departmental/unit operational plans.

Administratively, the SDBIP facilitates proper monitoring of performance by senior management and the municipal manager against set targets. The municipal manager's commitments as indicated in the score card will enable the Executive Mayor and the Mayoral Committee to monitor the progress of FBDM in terms of implementing programmes and initiatives in the district. Similarly, the municipal manager is being provided with a tool to ensure accountability for all the key performance indicators in the score card of the municipality.

DRAFT SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2024-2025

SUBMITTED BY:

DATE: _____

Municipal Manager

APPROVED BY:

DATE: _____

Executive Mayor

***SERVICE DELIVERY
STANDARDS***

Frances Baard District Municipality (DC09) - Schedule of Service Delivery Standards

Standard	Description	Service Level
<p>Solid Waste Removal</p> <p>Premise based removal (Residential Frequency)</p> <p>Premise based removal (Business Frequency)</p> <p>Bulk Removal (Frequency)</p> <p>Removal Bags provided(Yes/No)</p> <p>Garden refuse removal Included (Yes/No)</p> <p>Street Cleaning Frequency in CBD</p> <p>Street Cleaning Frequency in areas excluding CBD</p> <p>How soon are public areas cleaned after events (24hours/48hours/longer)</p> <p>Clearing of illegal dumping (24hours/48hours/longer)</p> <p>Recycling or environmentally friendly practices(Yes/No)</p> <p>Licenced landfill site(Yes/No)</p> <p>Water Service</p> <p>Water Quality rating (Blue/Green/Brown/ND drop)</p> <p>Is free water available to all? (All/only to the indigent consumers)</p> <p>Frequency of meter reading? (per month, per year)</p> <p>Are estimated consumption calculated on actual consumption over (two month's/three month's/longer period)</p> <p>On average for how long does the municipality use estimates before reverting back to actual readings? (months)</p> <p>Duration (hours) before availability of water is restored in cases of service interruption (complete the sub questions)</p> <p>One service connection affected (number of hours)</p> <p>Up to 5 service connection affected (number of hours)</p> <p>Up to 20 service connection affected (number of hours)</p> <p>Feeder pipe larger than 800mm (number of hours)</p> <p>What is the average minimum water flow in your municipality?</p> <p>Do you practice any environmental or scarce resource protection activities as part of your operations? (Yes/No)</p> <p>How long does it take to replace faulty water meters? (days)</p> <p>Do you have a cathodic protection system in place that is operational at this stage? (Yes/No)</p> <p>Electricity Service</p> <p>What is your electricity availability percentage on average per month?</p> <p>Do your municipality have a ripple control in place that is operational? (Yes/No)</p> <p>How much do you estimate is the cost saving in utilizing the ripple control system?</p> <p>What is the frequency of meters being read? (per month, per year)</p> <p>Are estimated consumption calculated at consumption over (two month's/three month's/longer period)</p> <p>On average for how long does the municipality use estimates before reverting back to actual readings? (months)</p> <p>Duration before availability of electricity is restored in cases of breakages (immediately/one day/two days/longer)</p> <p>Are accounts normally calculated on actual readings? (Yes/no)</p> <p>Do you practice any environmental or scarce resource protection activities as part of your operations? (Yes/No)</p> <p>How long does it take to replace faulty meters? (days)</p> <p>Do you have a plan to prevent illegal connections and prevention of electricity theft? (Yes/No)</p> <p>How effective is the action plan in curbing line losses? (Good/Bad)</p> <p>How soon does the municipality provide a quotation to a customer upon a written request? (days)</p> <p>How long does the municipality takes to provide electricity service where existing infrastructure can be used? (working days)</p> <p>How long does the municipality takes to provide electricity service for low voltage users where network extension is not required? (working days)</p> <p>How long does the municipality takes to provide electricity service for high voltage users where network extension is not required? (working days)</p> <p>Sewerage Service</p> <p>Are your purification system effective enough to put water back in to the system after purification?</p> <p>To what extend do you subsidize your indigent consumers?</p> <p>How long does it take to restore sewerage breakages on average</p> <p>Severe overflow? (hours)</p> <p>Sewer blocked pipes: Large pipes? (Hours)</p> <p>Sewer blocked pipes: Small pipes? (Hours)</p> <p>Spillage clean-up? (hours)</p> <p>Replacement of manhole covers? (Hours)</p> <p>Road Infrastructure Services</p> <p>Time taken to repair a single pothole on a major road? (Hours)</p> <p>Time taken to repair a single pothole on a minor road? (Hours)</p> <p>Time taken to repair a road following an open trench service crossing? (Hours)</p> <p>Time taken to repair walkways? (Hours)</p> <p>Property valuations</p> <p>How long does it take on average from completion to the first account being issued? (one month/three months or longer)</p> <p>Do you have any special rating properties? (Yes/No)</p>	<p>N/A</p>	

Standard	Description	Service Level
Financial Management	<p>Is there any change in the situation of unauthorised and wasteful expenditure over time? (Decrease/Increase)</p> <p>Are the financial statement outsourced? (Yes/No)</p> <p>Are there Council adopted business process structuring the flow and management of documentation feeding to Trial Balance?</p> <p>How long does it take for a Tax Invoice to be paid from the date it has been received?</p> <p>Is there advance planning from SCM unit linking all departmental plans quarterly and annually including for the next two to three years procurement plans?</p>	<p>The UIFW has increased during the 2022/23 audit.</p> <p>No</p> <p>Yes</p> <p>Within 30 days of Invoice</p> <p>There is a procurement plan in place, but it is only compiled annually after the budget has been approved and before the commencement of the new financial year.</p>
Administration	<p>Reaction time on enquiries and requests?</p> <p>Time to respond to a verbal customer enquiry or request? (working days)</p> <p>Time to respond to a written customer enquiry or request? (working days)</p> <p>Time to resolve a customer enquiry or request? (working days)</p> <p>What percentage of calls are not answered? (5%,10% or more)</p> <p>How long does it take to respond to voice mails? (hours)</p> <p>Does the municipality have control over locked enquiries? (Yes/No)</p> <p>Is there a reduction in the number of complaints or not? (Yes/No)</p> <p>How long does it take to open an account to a new customer? (1 day/ 2 days/ a week or longer)</p> <p>How many times does SCM Unit, CFO's Unit and Technical unit sit to review and resolve SCM process delays other than normal monthly management meetings?</p>	N/A
Community safety and licensing services	<p>How long does it take to register a vehicle? (minutes)</p> <p>How long does it take to renew a vehicle license? (minutes)</p> <p>How long does it take to issue a duplicate registration certificate vehicle? (minutes)</p> <p>How long does it take to de-register a vehicle? (minutes)</p> <p>How long does it take to renew a drivers license? (minutes)</p> <p>What is the average reaction time of the fire service to an incident? (minutes)</p> <p>What is the average reaction time of the ambulance service to an incident in the urban area? (minutes)</p> <p>What is the average reaction time of the ambulance service to an incident in the rural area? (minutes)</p>	
Economic development	<p>How many economic development projects does the municipality drive?</p> <p>How many economic development programme are deemed to be catalytic in creating an enabling environment to unlock key economic growth projects?</p> <p>What percentage of the projects have created sustainable job security?</p> <p>Does the municipality have any incentive plans in place to create an conducive environment for economic development? (Yes/No)</p>	<p>13</p> <p>4</p> <p>50%</p> <p>Yes</p>
Building control	Approval of Building Plans	FBCM assists Magereng and Dikgatlong LM with inspections and recommendations for approval of building plans and the local municipalities are responsible for the approval of the plans
Other Service delivery and communication	<p>Is a information package handed to the new customer? (Yes/No)</p> <p>Does the municipality have training or information sessions to inform the community? (Yes/No)</p> <p>Are customers treated in a professional and humanly manner? (Yes/No)</p>	N/A