

# **FRANCES BAARD DISTRICT MUNICIPALITY**



## **ANNUAL BUDGET**

**2022 / 2023**

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# ***MAYORAL BUDGET SPEECH***



**BUDGET SPEECH 2022 - 2023**  
**FRANCES BAARD DISTRICT MUNICIPALITY**

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**Honourable Speaker,**  
**Honourable Executive Mayors and Speakers of our Local Municipalities,**  
**Honourable Councillors,**  
**Municipal Managers,**  
**Partners in Local Government,**  
**Members of the media,**  
**Distinguished Guests,**  
**Ladies and gentlemen,**

**Madam Speaker,**

It is my honour to present to you the budget for the 2022/23 financial year. It is imperative to take into cognizance the fact that, this is our first budget for our new council, after having intense engagements with regards to the formulation of this budget.

It is a result, that I want to clearly reiterate how proud I am, to be part of a council that is very much hands-on in the development of our municipality and various societies. Despite many challenges that we came across, I can safely say that we have managed to ensure that, we put together a credible budget by all extents and purposes.

Madam Speaker, we are still grappling with Covid-19 pandemic despite the announcement made by President, Cyril Matamela Ramaphosa, that the National state of disaster has ended. As a country we are still not free of the covid 19 pandemic, as evidence of this is shown in the way the figures have been steadily climbing over the past few weeks as we approach the winter months. One can conclude by saying that, indeed a fifth wave according to the Department of Health is a reality.

It therefore remains sacrosanct to us as individuals, not to let down our guard and to keep advocating for our communities to vaccinate and to exercise necessary covid 19 cautions.

The impact on our economy over the last 2 years has been evident and devastating, the worst impact was on our labour market, which has been marked by high levels of unemployment and inactivity. However, recent research by the World Bank has shown that South Africa's best hope is young entrepreneurs for solving the jobs crisis which has been worsened by the COVID-19 global pandemic in an environment of weakened economic growth. The study indicates that if South Africa were to match the self-employment rates of its peers, it could potentially half its unemployment rates.

It is estimated that entrepreneurship and self-employment offer the biggest opportunity to create jobs in South Africa, particularly with the increasing number of start-ups, especially in the digital sector, which could become an engine of jobs growth in the future.

In his state of the nation address in February of this year, the President, Mr Cyril Ramaphosa, stated that the key task of government is to create the conditions that will enable the private sector – both big and small – to emerge, to grow, to access new markets, to create new products, and to hire more employees. He reiterated that the problems in the South African economy are deep and they are structural.

Madam Speaker, the budget processes we followed has by no means been easier than the past 2 years. The major challenges we face remain such as the Covid-19 pandemic, making interaction with stakeholders still challenging. However, we were able to have an engaging session on 05 May 2022 with relevant sector departments, our local municipalities and other stakeholders. The engagement proved to be fruitful and helped to ensure that we can table a budget today that was interrogated thoroughly.

Madam Speaker, we continue to cut down on operating expenditures in line with the cost containment regulations, to enable the municipality to continue to invest in capital expenditures in the district.

The above is in line with what the Minister of Finance, Mr Enoch Godongwana said in his budget speech in February of this year, that we use funds for the purpose they are meant for. He stressed that 175 out of 257 municipalities are in financial distress and that it is important that all oversight bodies hold municipalities accountable for delivering services.

The finance minister said that municipalities and other institutions cannot survive if they do not receive payment from those who consume their services. It is therefore important that we urge our people and government departments to pay their municipal bills. He urged municipalities to improve their service delivery mechanisms, and to ensure that billing systems are fair and efficient.

Madam Speaker, this budget has been a product of very careful planning and forward thinking to ensure that we do not lose sight of the identified five-year Integrated Development Plan (IDP) priorities. The Municipal Systems Act requires us to ensure financially and economically viable municipalities and essentially this is guided by the IDP, which is our principal strategic planning instrument. Through the IDP we identified the plans that must improve service delivery and it falls on us and our local municipalities that the IDP implementation is done in a manner that ensures acceleration of service delivery.

Madam Speaker, the introduction of the district development model to streamline all plans in the district aimed at improving service delivery will certainly help to strengthen cooperation between the different spheres of government. The programmes and plans of the national, provincial and local spheres need to find expression in the District Development Model and One Plan to ensure alignment of all plans such as the Provincial Growth and Development Plan, Provincial Spatial Development

Framework (PSDF) through to the Local Spatial Development Framework and ultimately in the IDP. We had a very productive meeting last month with all political champions for our district participating actively to ensure that we implement the one plan for the Frances Baard district successfully.

These plans ultimately tie into the National Development Plan (NDP) which aims to eliminate poverty and reduce inequality by 2030. The planning processes carried out by the different spheres of government will have a vital role to play in bringing the vision and proposals contained in the NDP to life. The benefits for all our people include:

- Creating the right environment for investment;
- Partnering with the social partners to create sustainable employment;
- Dealing decisively with governance and financial failures at state owned companies; and
- Addressing the concentrated and inequitable structure of the economy.

Madam Speaker, in line with the above, we have identified through local economic development the packaging of investment opportunities that focusses on promoting investment and business opportunities. We will continue with the development of an inclusive economy through the emerging farmer development and women empowerment programmes. Training of SMMEs on business management and leadership will continue. Through interaction with SMMEs we have noted that despite the significant importance and contribution of small and medium businesses to economic growth, SMMEs are still faced with numerous challenges that hinder their growth, apart from SMME funding and access to finance.

Madam Speaker, despite many challenges, we continue to work hard to assist our local municipalities to bring services to communities in the district. I wish to share the following achievements with you:

- Through disaster management, we continue to assist community members who have been affected by disaster through our contingency fund. Local disaster advisory forums have been established to assist local municipalities to prepare for known risk and to implement disaster risk reduction programmes. We also continue to share important information on early warning signs and response and recovery activities through awareness programmes.
- Our building inspectors and housing administrators continue to support and provide technical assistance to the local municipalities, without any cost to these municipalities.
- The district municipality also continues to assist three of our local municipalities in the annual review of their Human Settlements Sector Plans and the Chapters for their IDP's. We have also extended the scope of our building inspector in Magareng to assist and support them with the evaluation and facilitate the approval of building plans and inspection of properties.
- FBDM is one of the district municipalities in the country that was identified as a beneficiary of the rural road asset management system grant to assist and support the management of rural roads through the development of a Rural Road Assets Management System. The pilot system is currently operational in the district. The project will yield socio-economic benefits by way of skills development and creation of job opportunities. Our engineering technicians continue to provide technical support to the local municipalities, without any cost to these municipalities.

- Through the Extended Public Works Programme (EPWP) the municipality managed to create 71 temporary jobs opportunities in 2021/22 and our target for 2022/23 is 14 FTE. FBDM has an official dedicated to the EPWP programme to assist and continue to identify further opportunities for job creation in the district.
- Through its Environmental Management Framework, the municipality proactively identify areas of potential conflict between development proposals and critical/sensitive environments. The municipality currently renders municipal health services in Dikgatlong, Magareng and Phokwane local municipalities. FBDM and Sol Plaatje signed a service level agreement which will allow Sol Plaatje to continue to render municipal health services in their jurisdiction on behalf of FBDM.
- The district planning tribunal which was established in 2016 is operating effectively and is convening monthly meetings, depending on the availability of development applications received from local municipalities. The five-year period of appointments of the members ended November 2021 and new members have been appointed for the next five years.
- The district municipality through hard work and striving for compliance obtained an unqualified audit outcome for the 2020/21 financial year.

Madam Speaker, unfortunately successes also come with challenges, and we had our fair share of those over the years. The following challenges needs to be highlighted:

- Due to budget constraints the infrastructure allocations to the four local municipalities in the 2022/23 financial year will concentrate on supporting the continued operations and maintenance of infrastructure. Properly working equipment, tools and related assets remains a priority and we must ensure its availability.
- The smaller municipalities in the district are still struggling with financial and technical capacity constraints but despite this we are continuing to provide support in areas such as integrated development planning and financial management amongst others.

The district priorities as identified in the IDP remains the following:

1. Water and sanitation.
2. Roads and storm water.
3. Housing and land development.
4. Electricity.
5. Development of nodal and precinct plans.
6. Development of township revitalisation and urbanization plan.
7. Disaster management.
8. Environmental management.
9. Health.

10. Local economic development and youth development; and

11. Clean audit.

Madam Speaker, we as the district municipality must ensure that we double our efforts to provide the necessary technical, financial and administrative support to ensure that we help to turn around the situation at our local municipalities. It is therefore encouraging that we will get the necessary support from national and provincial government to achieve this through programmes such as the district development model.

We also continue to provide support through the shared service approach, that we have been employing over several years. We have a GIS shared service centre that has an established integrated web-based land viewing application and a fully operational GIS website. Through GIS we have completed land audits to verify assets in almost all our local municipalities to help improve billing systems and asset identification. These billing systems of the local municipalities will be reviewed over the next 3 years.

Through internal audit we have ensured that we have an effective audit committee that serves not only the district municipality but also two of our local municipalities.

Through risk management we give guidance to the local municipalities to review internal and external risk factors and the legal unit is rendering legal support to municipalities, as they require or ask for our assistance in legal matters.

Madam Speaker, we remain to be a district municipality that is singularly focussed on supporting its local municipalities to ensure the best living conditions for our communities.

I would now like to take you through a more detailed presentation of how we propose to invest the funds that have been entrusted to us for the 2022/23 financial year and the two outer years, concluding in 2024/25.

The major revenue streams that supported the programmes and activities of the district municipality remains to be government grants and subsidies, interest earned on external investments and actuarial gains. The total budget for the 2022/23 financial year is R 171,76m. The operational budget is R 163,78m and the capital budget is R 7,98m.

Looking at the breakdown of the infrastructure budget, there was a decrease of 164% to the 2022/23 budget as compared to the 2021/22 financial year on the allocations to the local municipalities, this is due to the fact that the district did not budget for a capital allocation to local municipalities for this financial year, due to financial constraints. For O&M the allocation for 2022/23 is R1,8m for each local municipality and R800,000 for the maintenance of streetlights in our local municipalities.

Madam Speaker, grants and subsidies remain to be our biggest source of income and we are at R 139,751m for 2022/23, which is 95% of the total revenue. This dependency on grants and subsidies influences our expenditure.

The major grant funding that the district municipality is receiving from national government is as follows:

- Equitable Share: R 132,171m
- Finance Management Grant: R1m
- Rural Asset Management Grant: R2,697m
- EPWP: R1,073m
- MSIG:R2,8m
- Skills Grant: R90,000

Madam Speaker, allow me to acknowledge my special guests who have joined us today Mr Jan van Zyl, Mrs Loreen Strydom and Mr Moleko Digoamaje, we wish to take this opportunity to thank you for your commitment and dedication you gave to this institution.

I wish to conclude with the following words of encouragement from Roy T Bennet, and I quote, “Instead of worrying about what you cannot control, shift your energy to what you can create.” - Close quote.

Let us take courage from these uncertain times so that we can push forward and do the best we can to play our small part to better the lives of those we serve as leaders in our community.

Madam Speaker, lastly, I want to thank all councilors who serves with me; indeed, we serve with diligence and honour. I want to also thank the municipal manager together with the administrative staff, your dedication to the development of our municipality, as well as the level of professionalism portrayed by all of you is noted as one of the important factors for the success of our municipality.

I thank you

# ***EXECUTIVE SUMMARY***

# ANNUAL BUDGET FOR THE FINANCIAL YEAR ENDING 30 JUNE 2023

## **INTRODUCTION**

The budget for the 2022/23 financial year has been drawn up in terms of chapter 4 of the Municipal Finance Management Act no.56 of 2003 (MFMA) and the Municipal Systems Act no. 32 of 2000 (MSA) on matters specifically related to the budget as well as direction from National Treasury on policy guidelines (MFMA Circulars).

The annual budget in respect of the 2022/23 financial year is prepared according to the approved IDP / Budget Process Plan and consists of the following six processes:

- **Planning:** - Schedule key dates, establish consultation forums, review previous processes. The Executive Mayor has during August 2021 month, tabled a time schedule outlining key deadlines for reviewing the IDP, preparation, tabling and approval of the budget.
- **Strategizing:-** Review IDP; Set service delivery objectives (3 years); Consider local, provincial and national issues; Consider previous and current year performances; Consider economic and demographic trends; Review policies and consult on tariffs.
- **Preparing:** - Prepare budget, revenue and expenditure projections; Draft and amend policies; Consider local, provincial and national priorities.
- **Tabling:** - Table draft budget (*90 days prior to new financial year*), IDP & Budget related policies; Consult and consider formal responses from local, provincial and national.
- **Approving:** - Council considers approval of the budget and related policies 30 days prior to new financial year.
- **Finalising:** - Publish approved Service Delivery and Budget Implementation Plan (SDBIP) as well as Annual Performance agreements and key indicators.

## **1. OUTCOMES OF CONSULTATIVE PROCESS**

After Council's approval of the draft annual budget on 30 March 2022, the following consultation processes and meetings in terms of section 23 of the MFMA were held or still to be held with identified stakeholders on the contents of the budget as well as on measurable performance indicators for the 2022/23 budget year:

- IDP / Budget Strategic Session;
- Workshop with Council;
- Advertisement on a local newspaper ;
- Provincial engagement on the draft budget;

- National Treasury and other sector departments as prescribed by section 23 of the MFMA; and
- Submission of the final IDP and Budget to Council.

## **2. *SITUATIONAL ANALYSIS***

### **2.1 DISTRICT OVERVIEW**

The Frances Baard District Municipality is a Category C municipality located in the far eastern portion of the Northern Cape Province. It shares its northern borders with the Northwest Province and its eastern border with the Free State Province. The municipality is the smallest district in the Northern Cape, making up only 3% of its geographical area. However, it accommodates the largest proportion of the province's population. The district municipality comprises of four local municipalities namely: Dikgatlong, Magareng, Phokwane and Sol Plaatje. Kimberley, which is where the district municipality is located, is less than 500km away from Johannesburg in the north, less than 1 000km away from Cape Town in the south, and less than 800km away from the Port of Durban in the east. Various commuters pass through the district en-route to Cape Town or Johannesburg via the N12. Being the government and business hub, combined with the constant flow of travellers between Johannesburg and Cape Town, the district and Kimberley holds enormous potential for internal and external investment in the district.

The Frances Baard district is predominantly driven by the mining and agricultural sectors, with a lot of potential yet unlocked. The climate is favourable for outdoor living with a great number of “sunny” days throughout the year. Two of the largest rivers, the Orange and the Vaal, flow through our district. The region produces quality export fruits and vegetables. The Vaalharts scheme is the largest irrigation scheme in Southern hemisphere, with approximately 32,000ha of land under irrigation. The scheme sees water from a diversion weir in the Vaal River flowing through an 812km long network of canals to water approximately 1250 farming units within the scheme. In the Phokwane municipal area there is scope for secondary industry, like the processing of prime agricultural products. Although predominantly a mining and agricultural region, Frances Baard District Municipality also offers rich experiences in terms of culture and history. The population has been estimated at 387 742 in Census 2016.

The National Spatial Development Framework of 2021 (NSDF) identify the Frances Baard District as a National Transformation Corridor Priority (Northwestern Transformation Corridor) area focussing on a production transition area and rail corridor from Mahikeng via Vryburg and Taung to Kuruman, Postmansburg and Kimberley. Kimberley has also been identified as an urban node under stress. The district is also located in the Arid-Agri innovation area with extensive agricultural activities with

pockets of intensive irrigation farming, mining clusters, renewable energy farms and small compact settlements. Some portions of the district are also located within the National Spatial Development Priority region with the focus on mining. Although the district is well known for its agriculture and rich history in mining, it is also the capital of the Northern Cape Province and host to various provincial departments and private sector companies.

. The main economic sectors of the District are as follows:

- Community Services: 28%;
- Finance: 22%;
- Trade: 15%;
- Transport 12%;
- Mining 10%;
- Agriculture: 4%;
- Manufacturing: 4%;
- Construction 3%; and
- Electricity 2%.

The district was previously known as Diamantveld district municipality, and it was then renamed in honor of Frances Baard in 2001. Geographically the district covers 12,384 square kilometers and account for a total of 3.4% area of the province.

## **2.2 DEMOGRAPHIC COMPOSITION**

The district has a total population of 439 000, of which 225, 906 (51.47%) are females and 212, 995 (48.53%) are males. Frances Baard District housed 0.7% of South Africa's total population in 2019. Between 2009 and 2019 the population growth averaged 2.31% per annum which is slightly higher than the growth rate of South Africa as a whole (1.61%). In comparison to the Northern Cape's average annual growth rate (2.05%), the growth rate of the Frances Baard district population at 2.31% was very similar to that of the province.

## **2.3 ECONOMIC ANALYSIS**

The economic state of the Frances Baard District is put into perspective by comparing it on a spatial level with its neighbouring district municipalities. The section will also allude to the economic composition and contribution of the regions within Frances Baard District Municipality. The Frances

Baard District Municipality does not function in isolation from Northern Cape, South Africa and the world and now, more than ever, it is crucial to have reliable information on its economy for effective planning. Information is needed that will empower the municipality to plan and implement policies that will encourage the social development and economic growth of the people and industries in the municipality, respectively.

With a GDP of R 35.6 billion in 2019 (up from R 19.3 billion in 2009), the Frances Baard District Municipality contributed 34.74% to the Northern Cape Province GDP of R 102 billion in 2019 increasing in the share of the Northern Cape from 35.36% in 2009. The Frances Baard District Municipality contributes 0.70% to the GDP of South Africa which had a total GDP of R 5.08 trillion in 2019 (as measured in nominal or current prices). It's contribution to the national economy stayed similar in importance from 2009 when it contributed 0.77% to South Africa, but it is lower than the peak of 0.80% in 2014.

## **2.4 BASIC SERVICE DELIVERY**

The District Municipality (DM) through the Programme Management and Advisory and the Housing services continues to support the local municipalities, i.e. Sol Plaatje, Dikgatlong, Magareng and Phokwane in infrastructure services and developing human settlements and working towards accelerating the delivery of sustainable human settlements within the district. The DM does not have any functions in direct service delivery but provides support and capacity through the above-mentioned units.

## **2.5 HOUSING**

The Housing functions continue to support the three local municipalities, i.e. Dikgatlong, Magareng and Phokwane in developing human settlements and work towards accelerating the delivery of sustainable human settlements within the district.

### **Overall Challenges:**

- The cost to eradicate backlogs is high and increasing annually;
- Municipalities in the district depend mainly on grant funding for infrastructure provision;
- The number of capacitated and skilled personnel in municipalities must be increased;
- FBDM also provides assistance with O&M funding, management of the O&M of electricity services in some municipalities still needs to improve;
- Some municipalities struggle to pay their ESKOM accounts which leads to disconnections and disruption of services;
- The lack of bulk electricity networks in the rural areas makes it difficult for new electrical connections to households;
- Except for Phokwane LM, there are no road master plans for different municipalities;

- Municipalities do not have sufficient funds for maintenance of street and storm water;
- Municipalities do not have sufficient resources for road maintenance and spends large amounts on hiring road works machinery;
- The conditions of provincial gravel roads within the district have deteriorated over the years due to the following reasons: -
  - ∞ Insufficient funds allocated for road maintenance by the provincial departments.
  - ∞ Continuous breakdowns of road works machinery.
  - ∞ Increased traffic volume has a negative influence on gravel roads.

## **2.6 LOCAL ECONOMIC DEVELOPMENT**

Local Economic Development (LED) is an approach towards economic development which allows and encourages local people to work together to achieve sustainable economic growth and development thereby bringing economic benefits and improved quality of life for all residents in a local municipal area (Cogta, 2022).

The aim of LED is to create an enabling environment that stimulates and fosters employment creation, entrepreneurial opportunities for residents, alleviate poverty and redistribute resources and opportunities to the benefit of all local residents.

The purpose of LED is to build up the capacity of a local area in order to improve its economic future and the quality of life for all. It is a process by which government, the private sector, labour and civil society work collectively to create better conditions for economic growth and employment generation.

LED encourages public, private and civil society sectors to establish partnerships and collaboratively find local solutions to common economic challenges. The LED process seeks to empower local participants to effectively utilize business enterprise, labour, capital and other local resources to achieve local priorities (e.g. to promote quality jobs, reduce poverty, generate municipal taxes etc). For LED to be successful, participants and practitioners should have knowledge of these actions and be committed to a process to achieve sustainable results.

The district economy is still primary based and skewed towards the Sol Plaatje municipality economy. The greatest contributor to the FBDM economy is the Sol Plaatje local municipality with a share of 78.84% or R28 billion (IHS Markit, 2019). The community service sector is the largest within the FBDM accounting for R9.75 billion or 31.1% of the total Gross Value Added (GVA) in the district municipality's economy (IHS Markit, 2019). The sector that contributes the second most to the GVA of the FBDM is the finance sector at 18.5%, followed by the transport sector with 15.8% (IHS Markit, 2019). There are LED Priority issues planned to grow and develop the district economy.

## **2.7 TOURISM**

Tourism is one of the world's largest growing industries and one of its fastest growing economic sectors. The tourism industry contributes largely towards regional development as it aids in diversifying economies and promotes the development of new economic activities. Tourism has significant impacts that are generated when tourism spending flows into the non-tourism sectors of the local economy, it has the ability to stimulate demand and production in other sectors of the economy and generate significant multiplier effects.

Tourism is not only regarded as an important economic activity but is also recognised as an essential tool to promote mutual understanding and tolerance through the interactions between tourists and host communities which enable participants to learn about each other's culture. Domestic tourism has the potential to foster social cohesion, as citizens travel to explore their own country and interact with their fellow citizens in the process. Furthermore, tourism has the potential to foster regional interaction. (National Tourism Sector Strategy, 2017).

A functional and vibrant tourism sector can facilitate socio-economic growth through job creation, investment attraction, social development and small enterprise development.

We have identified tourism as a sector with great potential for economic growth in the region. The district offers exceptional natural, cultural and historical attributes which offers potential for the development of tourism. Unfortunately, these tourism assets have not been optimally utilised to generate a significant impact on economic growth and development in the region.

The District has identified the following priority projects for tourism development:

- Develop and improve potential and current historical and heritage products;
- Water / river based multi-use visitor facilities/ soft adventure experiences;
- Avi-tourism; and
- Development and promotion of tourism routes in the district.

## **2.8 ENVIRONMENTAL HEALTH MANAGEMENT**

The Frances Baard District Municipality (FBDM) is rendering Municipal Health Services (MHS) in three of the local municipalities, namely; Phokwane, Dikgatlong and Magareng. Sol Plaatje Municipality is rendering MHS in its jurisdiction on behalf of FBDM through a service level agreement.

MHS focus on the monitoring of environmental conditions that may have a detrimental impact on human health.

### ► **Alignment with provincial and National Objectives/Goals**

Section 24 of the Constitution of the Republic of South Africa, 1996 (No. 108 of 1996) guarantees every citizen the right to an environment that is not harmful to their health and well-being. According to the Constitution of the Republic of South Africa 1996, the Local Government: Municipal Structures Act No. 117 of 1998 and the National Health Act, No. 61 of 2003 it is the statutory responsibility of the District Municipality to render Municipal Health Services, which include:

1. Water Quality Monitoring
2. Food Control
3. Waste Management
4. Health Surveillance of premises
5. Surveillance and prevention of communicable diseases
6. Vector Control
7. Environmental Pollution Control
8. Disposal of the dead and
9. Chemical Safety

The objectives of the environmental health management functions include the promotion of healthy communities by assisting to reduce child mortality, increase life expectancy and improve hygienic conditions in the district through identification, evaluation and control of environmental conditions that can have a detrimental effect on the health and well-being of communities and the provision of health and hygiene education and awareness activities to promote a healthy lifestyle in communities.

## **2.9 DISASTER MANAGEMENT**

The Disaster Management Act, Act 57 of 2002, states that all municipalities should provide for: “An integrated and co-ordinated disaster management policy that focuses on preventing or reducing the risk of disasters, mitigating the severity of disasters, emergency preparedness, rapid and effective response to disasters and post disaster recovery”. Disaster management aims to reduce, or avoid, the potential losses from hazards, assure prompt and appropriate assistance to victims of disaster, and achieve rapid and effective recovery.

The Frances Baard District Municipality (FBDM) support three local municipalities in its jurisdiction, namely Phokwane, Magareng and Dikgatlong to implement the Disaster Management Act. In addition, volunteers are trained on an annual basis to be deployed during any disaster. The FBDM

adopted a contingency fund policy to assist destitute families within its jurisdiction which was affected by any disastrous event.

The District Disaster Management Plan, the individual disaster management plans for Magareng, Phokwane and Dikgatlong Local Municipalities and the District Disaster Management Framework were reviewed. The review of the disaster management plans was based on Community-based disaster risk management approach, which aims to using indigenous knowledge to identify risks and hazards in their respective wards. Furthermore, a climate change adaptation strategy was also developed. The above-mentioned was adopted by Council.

The District Disaster Management Advisory Forum and the Local Municipal Disaster Management Advisory Forums are operational in the above-mentioned local municipalities.

The lack of firefighting capacity (human and capital) in the district remains a challenge. Four fire protection associations are established within the district and operates under the Veld and Forest Fires Act (Act 101 of 1998) to assist with combatting veldfires. The Frances Baard District Umbrella Fire Protection Association was also established. FBDM has a maintenance programme in place to assist farmers with the maintenance of veldfire equipment. The Frances Baard District were adversely affected by Covid-19, drought, veldfires and floods.

## **2.10 HUMAN RESOURCES MANAGEMENT**

The District Municipality structure consists of one hundred and eighty six (186) positions, including twenty nine (29) councillors (12 females and 17 males). Eight (8) females and fifteen (14) males occupy management positions. Currently, 23 posts are vacant. Figure 11 consists of the municipality's organogram.

## **2.11 RECORDS MANAGEMENT & OFFICE SUPPORT**

Our district is continuing its efforts to fully comply with the records related legislation. Such challenges emanate from the fact that we do not have our own records centre for disposal and appraisal of records. As well as local municipalities without appointed Records Managers.

FBDM is steadily moving towards a full electronic records management system, to achieve the following benefits:

- Address the management of committee and council meeting items and the placing of such items on various portfolio committee meeting agendas and council meeting agendas;
- Address records management in a holistic and comprehensive manner as dictated by Provincial Archives;
- A computerized environment which enables the creation, capture, organization, storage, retrieval,

FBDM is vested with the responsibility to render records management support to Sol Plaatje, Magareng, Dikgatlong and Phokwane; as well as building capacity at the local municipalities and within Frances Baard District Municipality. It is in response to this call that the Records management unit developed a records management support plan on how best to support the local municipalities. This entails processes of status quo assessment, challenges, remedial and recommendations of actions to be taken by the municipality in addressing the challenges they face.

Magareng, Dikgatlong and Phokwane do not have appointed records Managers to oversee the management of the corporate records; hence, most records management operations are not being addressed accordingly. The status quo of the three local municipalities; Magareng, Dikgatlong and Phokwane have not changed yet since the last inspections in 2021. Therefore, there are still records management breaches within those municipalities in terms of compliance with the Provincial Archives Act.

## **2.12 INFORMATION COMMUNICATION TECHNOLOGY (ICT)**

Information Communication Technology (ICT) can no longer be regarded as a support unit within the public sector, it is a business enabler for the public sector to achieve its strategic goal and regulatory mandate. ICT when implemented correctly can simplify service delivery to communities and empower them to have access to key knowledge or services on the go.

Frances Baard district municipality has over the years invested in improving its ICT infrastructure by implementing new and agile solutions, strengthening its internal controls and governance structures. The municipality aims to share those solutions with local municipalities within its jurisdiction, as this will significantly reduce costs within the district, avoiding duplicate efforts, and enabling a more standardized environment within the district, particularly with the introduction of District Development Model which aims to standardize the environment.

The covid pandemic has highlighted the importance of investing in good and agile technologies that enables organizations to continue to operate amidst challenges. There should be active governance structures within the local municipalities to oversee the alignment of municipality needs, technology, budget and regulatory requirement.

With that said, the district continues to face challenges regarding its ICT infrastructure. Most of the IT infrastructure within the district is old and needs to be replaced urgently. The following continue to be a challenge within the district:

- Old infrastructure is utilized, which results in high downtime for system;

- No governance structures to oversee and align ICT operations;
- Inadequate budget to implement new systems; and
- Lack of business continuity strategies.

FBDM continues to work with local municipalities to assist them with their ICT environment, which in most cases are managed by external service providers. Local municipalities should accelerate the process of taking ownership of their IT environment and implementation of active governance structures to provide oversight to IT operations.

### **2.13 SPATIAL PLANNING**

We provide support to its four local municipalities within the district. However, more focus is on Magareng, Phokwane and Dikgatlong Local Municipalities. In addition to limited planning tools, these municipalities are characterised by limited institutional planning capacity as compared to Sol Plaatje local municipality. The local municipalities within the district are faced with challenges of the dilapidated infrastructure and budget shortfall on capital investment are impeding on acceleration of the service delivery to the community.

The Spatial Planning & Land Use Management Act, 2013 (SPLUMA) came into operation on the 1st of July 2015. SPLUMA is a framework act for all spatial and land use management legislation in South Africa. The act seeks to promote consistency and uniformity in procedures and decision-making in this field. The other main objective of SPLUMA is addressing historical spatial injustice and the integration of the principles of sustainable developments into land use and planning regulatory tools and legislative instruments.

The district is committed to assisting the Local Municipalities within its area of jurisdiction to implement and comply to the Spatial Planning and Land Use Management Act, by providing the following:

- Reviewing and gazetting of the spatial development frameworks;
- Financial assistance and capacity building on spatial planning;
- Hosting of the District Municipal Planning Tribunal;
- Establishment of the Appeal Authority;
- Develop precinct plans; and
- Nodal development plans.

## **2.14 GEOGRAPHIC INFORMATION SYSTEMS (GIS)**

GIS is used as a tool to gather, manage, and analyze spatial data set of various form for decision making purpose in the organization. It has a capability of analyzing the spatial locations, organize information in layers which can be presented in digital and analog format. Frances Baard District Municipality has maintained a database of spatial data sets which is in the form of information on the land audit, billing data analysis, asset management and land use surveys that get conducted within the local municipalities.

The district inventory data is updated regularly with data sourced from various departments and industry vendors, which serves as base information for overlays in themes for use in analytical scenarios. The district municipality support three local municipalities (Phokwane, Magareng and Dikgatlong).

## **2.15 PERFORMANCE MANAGEMENT SYSTEMS**

FBDM has an established performance management system which is in line with chapter 6 of the Municipal Systems Act no 32 of 2000, as amended, and the performance management regulations of August 2006. The municipality also ensures that it implements and maintains a performance management system which is commensurate with its resources; best suited for its circumstances and in line with the priorities, objectives, indicators, and targets contained in its IDP.

Performance Management can help organisations identify whether they are making a difference or not. With an effective performance management system, organisations can review progress; identify problems in planning or implementation; and adjust when necessary. An effective system is not a quick fix mechanism”, it is a valuable tool that can assist an organisation identify problems and their causes; suggest possible solutions to problems; raise questions about assumptions and strategy; push organisations to reflect on where they are going, and how they will get there; provide relevant information and insight; and increase the likelihood of a positive development difference.

Other components of the performance management system are the following:

- The principles that informs the municipality’s development and maintenance;
- The process of delegation of responsibility in respect of the various role players; and
- An action plan for development and implementation.

The system consists of two major components that are seamlessly linked to one another, namely:

- The Institutional performance management system forms the first level of the systems which includes measurement and reporting of municipal performance an entity; and
- The individual performance management system forms the second layer of the performance management system and covers all units in the various departments of the municipality to link up with the upper layer of management (Municipal manager and Senior managers).

FBDM also has a statutory mandate to support and assist local municipalities within its area of jurisdiction to strengthen its PMS function. The assistance and support by FBDM is intended to facilitate that local municipalities, have functional and compliant performance management systems. FBDM has since appointed three interns to assist local municipalities with IDP &PMS functions.

## **2.16 COMMUNICATION AND MEDIA**

Communication is still under-prioritised in the district in terms of recognition that service delivery issues go together with effective communication and participation programmes. Except for the Sol Plaatje local municipality, all local municipalities have insufficient staff for communication in the district and there is still poor planning and budgeting practices for communication activities.

The introduction of the District Development Model puts more emphasis on the fact that collaboration among the three spheres of government is crucial. It will necessitate the alignment of messages to ensure proper communication of the single plan that will be derived from the district model. Communicators must also include Covid-19 information sharing and awareness programmes into their operations, as the pandemic will be with us for the foreseeable future.

## **2.17 INTERNAL AUDIT**

The mandatory responsibilities of internal audit are set out in section 165 of the MFMA and section 45 of the Municipal Systems Act of 2000. Internal audit unit form part of the internal control and governance structures of the municipality and play an important role in monitoring activities of the municipality.

The objective of internal audit in discharging its duties is providing the reasonable assurance and advisory services to FBDM. Risk-based audit plans are prepared annually to execute audits. The audits

conducted places management in a position to assess whether the controls of the municipality are sufficient and effective; and to implement recommended actions where there is a need for improvement.

FBDM is still providing shared services to Magareng and Dikgatlong local municipalities on internal audit services with all its resources. The work of the Audit, Performance and Risk Committee (APRC) has also been extended to support the two local municipalities. Meetings of the APRC are held on a regular basis to report on internal audit activities performed for FBDM and the two local municipalities. Although there are performance management systems in local municipalities for Internal audit to fulfil the requirements of section 45 of the Municipal Systems Act, this still needs to be improved and prioritised by the local municipalities in adherence to applicable laws.

The municipality utilises other assurance providers in assisting internal audit to implement the audit plans.

## **2.18 RISK MANAGEMENT SERVICES**

The Frances Baard District Municipality and Sol Plaatje Local Municipality have a dedicated risk management function in the terms of MFMA Act of 1999, Section 62(1)(c)(i). The risk management units are positioned under the office of the Municipal Manager and therefore are providing strategic direction on the management of organisation's risks. FBDM is currently providing a shared and support services to both Dikgatlong and Magareng local municipalities through a memorandum of agreement due limited capacity. Phokwane Local Municipality is not part of this agreement.

Fraud and risk management policies and strategies have been reviewed and adopted by council and are in the process of being implemented. Oversight role on implementation of fraud and risk management is vested with the Audit, Performance and Risk Committee (APRC) who monitors quarterly risk assessment reports. The risk management processes of the FBDM were evaluated by the APRC to be adequate and effective during the year under assessment. The risk registers of the municipalities were reviewed and compiled timeously and allowed business managers to take control of action plans to mitigate the impact of identified risks. No cases of alleged fraud or corruption reported during the year under the review.

The following are the top five (5) strategic risks that have been identified, the unit managers are tasked with the responsibilities of ensuring that these risks are reduced to be within tolerable levels:

- Poor project management at LMs;
- Lack of revenue base (grant dependency).
- Non-filing of HOD positions;

- Maintenance of clean audit administration; and
- IT Policies might not be reviewed to address CGCIT policy framework.

## **2.19 LEGAL AND COMPLIANCE**

The legal and compliance services in FBDM was established in 2014 and comprises of a manager and a legal intern. The unit occupies a strategic position in that it provides professional legal and compliance in the district.

The unit has been successful in dealing with all legal matters as received from all departments of the FBDM and has assisted local municipalities with legal advice and the drafting of contracts and legal opinions. Furthermore, the unit help shape major transactions, while providing support to the executive management in making sound legally related decisions as may be required.

## **2.20 MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT**

The municipality operates daily under the parasol of the Constitution of South Africa 1996, the Municipal Finance Management Act (MFMA) 26 of 2003, and all the other relevant legislation in ensuring a sound and sustainable management of the financial affairs of the municipality.

The core functions of the department are to provide an effective and efficient financial management service in respect of the municipal assets, liabilities, revenue, and expenditure in a sustained manner to maximize the district municipality's developmental role. The municipality is implementing approved internal controls ensuring the effective functioning budget, revenue & expenditure and fair & transparent supply chain management processes.

Although the municipality relies profoundly on grant funding to finance its operations, it still succeeded to build the capacity (human and financial) of the local municipalities in its area of jurisdiction to assist them to perform their functions and achieve better audit outcomes. The municipality has adopted the intervention strategies designed in line with section 84 of the Municipal Structures Act 117 of 1998.

The municipality obtained an unqualified audit opinion with no findings during the 2020/21 financial year, with the financial viability of the municipality assessed to be sound. The internal policies and controls are reviewed when necessary to incorporate changes made with updated laws and regulations.

## **2.21 SOCIAL DEVELOPMENT**

### **► HIV/AIDS**

Social grants are available to South African citizens and permanent residents. Non-citizens of South Africa, for example refugees, people with work permits, children born in South Africa of non-citizens, may also receive South African social grants. Payment of social grants is HIV and AIDS can have a substantial impact on the growth of a particular population. However, there are many factors affecting the impact of the HIV virus on population progression: adult HIV prevalence rates; the speed at which the virus progresses; age distribution of the virus; the mother-to-child transmission; child treatment; adult treatment; and the percentage by which the virus decreases total fertility. ARV treatment can also prolong the lifespan of people that are HIV+. In the absence of any treatment, people diagnosed with HIV live for approximately 10 years before reaching the final stage of the disease (called AIDS). When patients reach this stage, recovery is highly unlikely.

In 2019, 31 700 people in the Frances Baard District Municipality were infected with HIV. This reflects an increase at an average annual rate of 4.04% since 2009, and in 2019 represented 7.23% of the district municipality's total population. The Northern Cape Province had an average annual growth rate of 4.12% from 2009 to 2019 in the number of people infected with HIV, which is higher than that of the Frances Baard District Municipality. When looking at the South Africa as a whole it can be seen that the number of people that are infected increased from 2009 to 2019 with an average annual growth rate of 2.32%.

Presenting the number of HIV+ people against the number of people living with AIDS, the people with AIDS added up to 807 in 2009 and 434 for 2019. This number denotes a decrease from 2009 to 2019 with a high average annual rate of -6.03% (or -374 people). For the year 2019, they represented 0.10% of the total population of the entire district municipality.

Frances Baard District Municipality's environmental health unit is active with campaigns to curb the spreading of the disease. The Environmental Health Practitioners (EHPs) conduct regular awareness campaigns at schools and in the respective communities. These campaigns are conducted in cooperation with local Community Development Workers (CDWs), non-government organisations (NGOs) and the Department of Health (DoH). The Mayor's Office is responsible for the Frances Baard District HIV/Aids Forum and has quarterly meetings with sector departments to plan prevention campaigns. The Premier's Office has seconded a HIV/Aids coordinator to FBDM to serve on the District HIV/Aids Forum.

There remains an acute need for social protection and interventions to support the most vulnerable communities and households affected by this epidemic. The challenge is that people are not testing timeously therefore only once they are very ill at quite a late stage of disease progression do they only

realised that they are HIV positive. The central focus remains that we continue to mobilise an increased uptake in HIV testing and counseling, behaviour change communication and combination prevention and treatment.

► **Social Grants**

made on condition that there is an agreement between South Africa and the country of origin of the non-citizen.

► **Old age grant (OAG)**

Old age grant is for the women and men who are 60 years and above. About 30,308 people in Frances Baard District Municipality received old age grant in February 2022.

► **War Veterans (WVG)**

Special grants have been introduced for war veterans who fought in the liberation struggle. Any person who qualifies is advised to contact their respective political parties.

There is only 1 beneficiaries of the War Veterans grant in the district in February 2022. These are war veterans who served with the South African army either in the Zulu Uprising in 1906; First World War 1914-1918; Second World War 1939-1945 or the Korean War 1950-1953.

► **Disability Grant (DG)**

A disability grant is a social grant intended to provide for the basic needs of adults (people who are over 18 years) who are unfit to work due to mental or physical disability. The applicant should not have refused to do work that they are capable of doing and should not have refused treatment. The disability must be confirmed by a valid medical report of a medical officer stating whether the disability is temporary or permanent.

A person can apply for a temporary disability grant where it is believed the disability will last between six months and a year, or a permanent disability grant where it is believed the disability will last for more than a year. There were 16,693 recipients of the disability grant in the district in February 2022.

► **Foster Care (FCG)**

It is a grant for children who are looked after by foster parents. About 2,878 people in Frances Baard District Municipality were receiving Foster Grant in February 2022.

► **Care dependency grant (CDG)**

It is a grant dedicated to those children between the ages of 1 and 18 years old who are either mentally or physically disabled and need permanent home care. There were about 2,479 recipients of this grant in the district by February 2022.

► **Child support grant**

It is grant designed for poor children and is usually given to the children's primary care givers. This is one of the grants with the highest number of recipients in the district. There were about 99,934 recipients of this grant in the district by February 2022.

## **2.22 YOUTH DEVELOPMENT**

This Frances Baard District Municipality reflects, political and strategic intentions on the mainstreaming of youth development in all policies, programmes, and Plans. This provides the framework against which Frances Baard District Municipality, as well as other sectors of society in the district, can develop and implement programmes and Projects that will facilitate the inclusion of youth in mainstream socio-economic life.

This was developed within a national and provincial context, dating back to 1994, when youth development was placed high on the transformation agenda of the country's democratic government. At the same time the policy acknowledges that, despite the positive youth development interventions implemented to date, persistent levels of poverty and unemployment; social inequalities and ills and an inadequate or lack of access to development opportunities continue to impede the progress of the youth sector. It builds on all positive youth interventions implemented from 1994 and addresses policy gaps and persistent challenges that hamper full realisation of the rights of young people.

The purpose is to strategically guide the mainstreaming of youth development by all sectors of society in Frances Baard District municipality and in line with the National Youth Policy (NYP) 2015-2020. The beneficiaries or target group of the Policy are young people, falling within the age group of 14 to 35 years, who live in Phokwane, Sol Plaatjie, Magareng and Dikgatlong local municipality that makes up to the Frances Baard District Municipality. The Policy adopts principles contained in the NYP 2015-2020 which speak to the approach to mainstreaming youth development, i.e. accessibility, responsiveness, holistic, integration, diversity, non-discriminatory, sustainable development, transparency, participation and inclusion, social cohesion, social protection and youth service.

FBDM in the past years has delivered various youth services like career guidance (700 young people), job search (250 young people) and work-related life skills (280) by targeting youth in and out of school, as a means of providing career choice, enhancing their employability, and familiarizing them with work.

We have also created platforms by developing structure programmes in places to encourage young people to gain work experience at an early stage for example, internships programme, part time work while at school for youth in grade 11 and above, work during weekends and holidays, encouraging participation in all youth related issues.

Most of our young people are living with HIV and there are challenges of caring for those who are infected and affected. Young people in across the district are demoralised as the unemployment rate is going up and high every day. Most of them are frustrating in such a way that they resort in using drugs and alcohol. This makes most young people to conflict with the law as most of them are involved in criminal activity the population of youth that are in prison is around 50%.

### ***3. DISTRICT-WIDE PRIORITY ISSUES:***

The district-wide priority issues take into consideration the priority issues of the local municipalities. The combination of local municipalities priority issues to produce district priority issues strengthens the process of alignment between the district integrated development plan and the IDPs of the local municipalities.

On this basis the district-wide priority issues for 2022/23 are summarized as follows:

#### **PRIORITY ISSUES – 2022/2023**

- 
1. Water and Sanitation
  2. Roads and storm water
  3. Housing & Land Development
  4. Electricity
  5. Spatial transformation
  6. Disaster Management
  7. Environmental Health Management
  8. Local Economic Development & Youth Development
  9. Unemployment
  10. Social and community services

### ***3. ALIGNMENT WITH NATIONAL, PROVINCIAL AND DISTRICT PRIORITIES***

Local government as the “implementation hub” of the government’s vision, it is incumbent that there be synergy across all spheres of government’s plans to achieve maximum impact in resource allocation and project implementation. The prioritization of needs, allocation of resources and the implementation

of projects within and between the three spheres of government should be aligned and harmonized. It is through this “concept” that planning at national, provincial, and local level relates and informs one another.

Alignment is built upon the following:

- The shared and common platform critical to alignment is made possible through a coherent set of national spatial guidelines based on the twin concepts of development potential and need.
- The normative principles and guidelines embodied in the National Spatial Development Perspective provide the central organising concept for facilitating alignment and serve as the concrete mechanisms and basic platform for better coordination and alignment of government programmes.
- The spatial perspective is at the centre of our view of alignment and coordination and is directed at facilitating discussions on the development potential of the space economy and serving as a frame of reference for guiding government actions. (Presidency)

Each of the three spheres of government has planning tools used in the execution of its mandate. At the national level there are: the National Development Plan (NDP) 2030, the Medium Term Strategic Framework (MTSF) 2014-2019, the National Spatial Development Perspective (NSDP) , the New Growth Path (NGP) and Service Delivery Agreement e.g.: Outcome 9 to mention only a few.

At the provincial level it is the Provincial Growth and Development Strategy (PGDS) and Strategic Plans of individual departments, and at the municipal level it is the Integrated Development Plans (IDP's) and DGDS.

#### 4. STRATEGIC OBJECTIVES

##### KPA 1 – BASIC SERVICES

##### Programme Management and Advisory Services

**Goal: Improved access to sustainable basic services in the district**

**Core functions:**

- Planning facilitation
- Project Implementation Assistance
- Operation & Maintenance Assistance
- EPWP Implementation & Assistance
- Rural Roads Asset Management System
- Monitoring & Evaluation

| Objective   | Key Performance Indicator   | Unit of measurement  | Key Performance Target |              |              |              |              |
|---|---|--|------------------------|--------------|--------------|--------------|--------------|
|   |   |  | Year 2022/23           | Year 2023/24 | Year 2024/25 | Year 2025/26 | Year 2026/27 |
| To assist LMs with infrastructure upgrading, operations and maintenance | Prioritised project lists to guide the upgrading, operations, and maintenance of infrastructure in the district | Number of municipalities assisted with the finalization of prioritized project lists | 4                      | 4            | 4            | 4            | 4            |
|   | Spending of allocated funds to support infrastructure operations and maintenance in the LMs                     | Percentage of allocated budget spent annually  | 100%                   | 100%         | 100%         | 100%         | 100%         |
|   | Quarterly submission of monitoring reports developed to support infrastructure operations and                   | Number of monitoring reports submitted to council                                    | 4                      | 4            | 4            | 4            | 4            |

| Objective  | Key Performance Indicator  | Unit of measurement  | Key Performance Target |              |              |              |              |
|--|--|--|------------------------|--------------|--------------|--------------|--------------|
|  |  |  | Year 2022/23           | Year 2023/24 | Year 2024/25 | Year 2025/26 | Year 2026/27 |
|  | maintenance in the LMs   |  |                        |              |              |              |              |
| To create job opportunities for the unemployed through the promotion of EPWP principles  | Number of Full-time equivalents (FTEs) created as per DORA and EPWP Incentive Agreement  | Number of FTEs created   | 14                     | 14           | 14           | 14           | 14           |
|  | Percentage progress on the implementation of the RRAMS project to support improved infrastructure planning in the LMs as per the approved annual business plan | Percentage implementation of the annual approved business plan                       | 100%                   | 100%         | 100%         | 100%         | 100%         |
| To support the provision of potable water, sanitation facilities, electricity and streets and storm water households in the district | Prioritised project lists for capital infrastructure projects in the district  | Number of municipalities assisted with the finalization of prioritized project lists | 4                      | 4            | 4            | 4            | 4            |
|  | Spending of allocated funds to support capital infrastructure projects in the LMs  | Percentage of allocated budget spent annually  | 100%                   | 100%         | 100%         | 100%         | 100%         |

| Objective | Key Performance Indicator  | Unit of measurement                               | Key Performance Target |              |              |              |              |
|-----------|--|---|------------------------|--------------|--------------|--------------|--------------|
|           |  |   | Year 2022/23           | Year 2023/24 | Year 2024/25 | Year 2025/26 | Year 2026/27 |
|           | Quarterly submission of project monitoring reports developed to support capital infrastructure projects in the LMs | Number of monitoring reports submitted to council | 4                      | 4            | 4            | 4            | 4            |

## Housing

**Goal: Facilitate the creation of sustainable human settlements in the district**

**Core functions:**

- Provide technical and administrative support to municipalities in the development of human settlements
- Facilitate housing delivery in the district
- Facilitate access to basic services
- Augment efficient land utilisation
- Facilitate the process to expand the property market

| Objective  | Key Performance Indicator                             | Unit of measurement  | Key Performance Target    |                          |                          |                          |                          |
|--|---|--|---------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
|  |   |  | Year 2022/23              | Year 2023/24             | Year 2024/25             | Year 2025/26             | Year 2026/27             |
| To facilitate the reduction of the housing backlog | Developed and reviewed Human Settlements Sector Plans | Number of Human Settlement sector-plans developed and reviewed | 4x sector plans developed | 4x sector plans reviewed | 4x sector plans reviewed | 4x sector plans reviewed | 4x sector plans reviewed |
|  | Facilitate the subsidy application process            | Number of progress reports submitted                           | 12                        | 12                       | 12                       | 12                       | 12                       |
| Monitoring of human                                | Reporting on the                                      | Number of accreditation  | 12                        | 12                       | 12                       | 12                       | 12                       |

| Objective                        | Key Performance Indicator | Unit of measurement   | Key Performance Target |              |              |              |              |
|----------------------------------|---------------------------|---|------------------------|--------------|--------------|--------------|--------------|
|                                  |                           |   | Year 2022/23           | Year 2023/24 | Year 2024/25 | Year 2025/26 | Year 2026/27 |
| settlements development in 3 LMs | accreditation programme   | reports to COGHSTA  |                        |              |              |              |              |
|                                  |                           | Number of accreditation reports to National Department of Human Settlements | 4                      | 4            | 4            | 4            | 4            |

## KPA 2: LOCAL ECONOMIC DEVELOPMENT

### Local Economic Development

**Goal:** Facilitate growth, development, and diversification of the district economy by optimising all available resources

**Core function:**

- Promoting economic development in the district

| Objective  | Key Performance Indicator   | Unit of measurement   | Key Performance Target |              |              |              |              |
|--|---|---|------------------------|--------------|--------------|--------------|--------------|
|  |   |   | Year 2022/23           | Year 2023/24 | Year 2024/25 | Year 2025/26 | Year 2026/27 |
| To support the development of a diverse economy              | Completion of programmes aimed at the diversification of the district economy | Percentage completion of planned diversification programmes | 100%                   | 100%         | 100%         | 100%         | 100%         |
| To support the development of learning and skilful economies | Completion of programmes aimed at developing learning and skilful economies   | Percentage completion of planned programmes                 | 100%                   | 100%         | 100%         | 100%         | 100%         |

| Objective  | Key Performance Indicator  | Unit of measurement                         | Key Performance Target |              |              |              |              |
|--|--|---|------------------------|--------------|--------------|--------------|--------------|
|  |  |   | Year 2022/23           | Year 2023/24 | Year 2024/25 | Year 2025/26 | Year 2026/27 |
| To facilitate the development of enterprises         | Completion of programmes aimed at developing enterprises         | Percentage completion of planned programmes | 100%                   | 100%         | 100%         | 100%         | 100%         |
| To facilitate the development of inclusive economies | Completion of programmes aimed at developing inclusive economies | Percentage completion of planned programmes | 100%                   | 100%         | 100%         | 100%         | 100%         |

## Tourism

**Goal:** Ensure the development of a vibrant tourism sector that facilitates sustainable economic, environmental and social benefits in the district

**Core function:** Tourism development, promotion and marketing

| Objective  | Key Performance Indicator                                   | Unit of measurement  | Key Performance Target |              |              |              |              |
|--|---|--|------------------------|--------------|--------------|--------------|--------------|
|  |   |  | Year 2022/23           | Year 2023/24 | Year 2024/25 | Year 2025/26 | Year 2026/27 |
| To promote tourism in the Frances Baard District | Upgrading, restoration and promoting of tourist attractions | Percentage upgrading, restoration and promoting of tourist attractions | 100%                   | 100%         | 100%         | 100%         | 100%         |
|  |   | Percentage progress in the review of the Tourism Strategy              | -                      | 100%         | -            | -            | -            |

| Objective | Key Performance Indicator   | Unit of measurement   | Key Performance Target |              |              |              |              |
|-----------|---|---|------------------------|--------------|--------------|--------------|--------------|
|           |   |   | Year 2022/23           | Year 2023/24 | Year 2024/25 | Year 2025/26 | Year 2026/27 |
|           | Facilitate strategic partnerships and participation of tourism role-players | Percentage implementation of annual action plans to facilitate strategic partnerships and participation of tourism role-players | 100%                   | 100%         | 100%         | 100%         | 100%         |

### KPA 3 - MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION

#### Environmental Health Management

**Goal:** To render and support sustainable municipal health, environmental planning and management in the district

**Core function:**

- Rendering of municipal health services in the district
- Rendering of environmental health planning and management in the district

| Objective  | Key Performance Indicator                             | Unit of measurement                            | Key Performance Target |              |              |              |              |
|--|---|--|------------------------|--------------|--------------|--------------|--------------|
|  |   |  | Year 2022/23           | Year 2023/24 | Year 2024/25 | Year 2025/26 | Year 2026/27 |
| To monitor and enforce national environmental health norms and standards in the Frances Baard District | Water samples to monitor water quality                | Number of water samples collected and analysed | 480                    | 480          | 480          | 480          | 480          |
|  | Inspections at food premises to determine food safety | Number of inspections at food premises         | 700                    | 700          | 700          | 700          | 700          |
|  | Surface swabs to analyse for diseases and             | Number of surface swabs                        | 180                    | 180          | 180          | 180          | 180          |

|  |   |  |     |     |     |      |      |
|--|---|--|-----|-----|-----|------|------|
|  | other health risks  | collected for analysis   |     |     |     |      |      |
|  | Food handlers trained in environmental health requirements  | Number of food handlers trained  | 420 | 420 | 420 | 420  | 420  |
|  | Inspections to determine health safety at non-food premises | Number of inspections conducted at non-food premises to determine health safety  | 336 | 364 | 392 | 420  | 420  |
|  | Development and implementation of tariffs policy            | Percentage progress on the development of the environmental health tariff policy | –   | 50% | 50% | –    | –    |
|  |   | Percentage implementation of the approved environmental health tariff policy     | –   | –   | –   | 100% | 100% |

| Objective  | Key Performance Indicator                           | Unit of measurement                              | Key Performance Target |              |              |              |              |
|--|---|--|------------------------|--------------|--------------|--------------|--------------|
|  |   |  | Year 2022/23           | Year 2023/24 | Year 2024/25 | Year 2025/26 | Year 2026/27 |
| To implement and monitor environmental planning and management in the Frances Baard District | Successful awareness campaigns conducted            | Number of awareness campaigns                    | 84                     | 84           | 84           | 84           | 84           |
|  | Environmental calendar days successfully celebrated | Number of environmental calendar days celebrated | 7                      | 7            | 7            | 7            | 7            |

|  |  |   |      |      |      |      |      |
|--|--|---|------|------|------|------|------|
|  | Updating of atmospheric emissions inventory                                  | Number of atmospheric emissions inventory updates performed               | 4    | 4    | 4    | 4    | 4    |
|  | Air quality ambient monitoring reports to assess air quality in the district | Number of monitoring reports  | 4    | 4    | 4    | 4    | 4    |
|  | Develop and implementation of the climate change project                     | Percentage progress on the development of the climate change project      | 100% | –    | –    | –    | –    |
|  |  | Percentage implementation of the climate change project                   | -    | 100% | 100% | 100% | 100% |
|  | Review of the Air Quality Management Plan                                    | Percentage review of the Air Quality Management Plan                      | 100% | 100% | –    | –    | –    |
|  | Review of the Integrated Waste Management Plan                               | Percentage progress in the review of the Integrated Waste Management Plan | 100% | 100% | –    | –    | –    |

## **Disaster Management**

**Goals: Promotion and implementation of an effective and efficient disaster management and fire-fighting service in the Frances Baard District**

**Core functions:**

- Disaster Management
- Fire Fighting

- Safeguarding of assets

| Objective   | Key Performance Indicator  | Unit of measurement   | Key Performance Target |              |               |               |               |
|---|--|---|------------------------|--------------|---------------|---------------|---------------|
|   |  |   | Year 2022 /23          | Year 2023/24 | Year 2024/ 25 | Year 2025/ 26 | Year 2026 /27 |
| To support 3 local municipalities by creating integrated institutional capacity for Disaster Management                       | Training of volunteers in Disaster risk Management                               | Number of volunteers trained  | 20                     | 20           | 20            | 20            | 20            |
|   | Capacitate employees at local municipal level to respond to disastrous incidents | Percentage capacitation of employees  | 100 %                  | 100 %        | 100%          | 100%          | 100 %         |
|   | Review of disaster management plans  | Number of disaster management plans reviewed  | -                      | -            | -             | 4             | -             |
| To reduce risks and build resilience for all communities within the district  | Conduct disaster management awareness programmes within the district             | Number of awareness programmes conducted  | 4                      | 4            | 4             | 4             | 4             |
| To assist local municipalities by implementing Response and Recovery mechanisms as per National Disaster Management Framework | Assist communities after disastrous events                                       | Percentage response to requests on disastrous incidents in the local municipalities | 100 %                  | 100 %        | 100%          | 100%          | 100 %         |

| Objective  | Key Performance Indicator  | Unit of measurement  | Key Performance Target |              |              |              |               |
|--|--|--|------------------------|--------------|--------------|--------------|---------------|
|  |  |  | Year 2022 /23          | Year 2023/24 | Year 2024/25 | Year 2025/26 | Year 2026 /27 |
| To develop institutional capacity and acquire resources for firefighting services for 3 local municipalities in the district | Secure facilities and maintain firefighting equipment for 3x LMs | Percentage securing and maintenance of firefighting equipment for 3x LMs | 100 %                  | 100 %        | 100%         | 100%         | 100 %         |
| To ensure effective internal security measures   | Secure and maintain council's security systems                   | Number of security systems maintained                                    | 3                      | 3            | 3            | 3            | 3             |

## Human Resource Management

**Goal:** To provide a fully effective Human Resources Management & Development function in FBDM and offer support to local municipalities

**Core functions:**

- Human Resource Management and Development

| Objective  | Key Performance Indicator                                  | Unit of measurement                                      | Key Performance Target |              |              |              |              |
|--|--|--|------------------------|--------------|--------------|--------------|--------------|
|  |  |  | Year 2022/23           | Year 2023/24 | Year 2024/25 | Year 2025/26 | Year 2026/27 |
| To implement the Human Resource Strategy                           | Implementation of the HR strategy                          | Percentage implementation of the HR Strategy             | 100%                   | 100%         | 100%         | 100%         | 100%         |
| To comply with legislative requirements relating to human resource | Compliance with human resources management and development | Percentage compliance with HRM &D reporting requirements | 100%                   | 100%         | 100%         | 100%         | 100%         |

| Objective  | Key Performance Indicator                    | Unit of measurement                                     | Key Performance Target |              |              |              |              |
|--|--|---|------------------------|--------------|--------------|--------------|--------------|
|  |  |   | Year 2022/23           | Year 2023/24 | Year 2024/25 | Year 2025/26 | Year 2026/27 |
| management and development   | reporting requirements                       |   |                        |              |              |              |              |
| To provide support on human resource management and development function to local municipalities | Providing HR support to local municipalities | Percentage implementation of the annual HR support plan | 100%                   | 100%         | 100%         | 100%         | 100%         |

## Records Management

**Goal: Provide sound records management and office support services**

**Core functions:**

- Records Management services
- Office support services
- Maintenance of buildings

| Objective  | Key Performance Indicator   | Unit of measurement  | Key Performance Target |              |              |              |              |
|--|---|--|------------------------|--------------|--------------|--------------|--------------|
|  |   |  | Year 2022/23           | Year 2023/24 | Year 2024/25 | Year 2025/26 | Year 2026/27 |
| To comply with the Provincial Archives Act at Frances Baard District Municipality and support LMs towards compliance | Provision of records management and advisory services in the district | Percentage implementation of the annual records management and advisory plan | 100%                   | 100%         | 100%         | 100%         | 100%         |
|  | Provision of records management and advisory support                  | Percentage implementation of the annual records management                   | 100%                   | 100%         | 100%         | 100%         | 100%         |

| Objective   | Key Performance Indicator                       | Unit of measurement                                   | Key Performance Target |              |              |              |              |
|---|---|---|------------------------|--------------|--------------|--------------|--------------|
|   |   |   | Year 2022/23           | Year 2023/24 | Year 2024/25 | Year 2025/26 | Year 2026/27 |
|   | provided to local municipalities                | and advisory support plan                             |                        |              |              |              |              |
| To provide effective and efficient office support functions     | Effective and efficient office support services | Number of progress reports on office support services | 12                     | 12           | 12           | 12           | 12           |
| To provide effective and cost-efficient office support services | Maintenance of municipal building               | Percentage maintenance of the municipal building      | 100%                   | 100%         | 100%         | 100%         | 100%         |

### Information Communication Technology

**Goal: To provide an agile, effective and reliable ICT support and environment within the district**

**Core function:**

- ICT Services Management
- ICT Strategic support to local municipalities

| Objective   | Key Performance Indicator   | Unit of measurement                     | Key Performance Target |              |              |              |              |
|---|---|---|------------------------|--------------|--------------|--------------|--------------|
|   |   |   | Year 2022/23           | Year 2023/24 | Year 2024/25 | Year 2025/26 | Year 2026/27 |
| To upgrade obsolete ICT infrastructure and implement agile ICT solutions within the district. | Upgrading of ICT infrastructure and implementation of ICT solutions within the district | Percentage upgrading and implementation | 100%                   | 100%         | 100%         | 100%         | 100%         |

| Objective   | Key Performance Indicator                              | Unit of measurement                                  | Key Performance Target |              |              |              |              |
|---|--|--|------------------------|--------------|--------------|--------------|--------------|
|   |  |  | Year 2022/23           | Year 2023/24 | Year 2024/25 | Year 2025/26 | Year 2026/27 |
| To provide technical support to three local municipalities. | Provision of technical support to local municipalities | Percentage implementation of the annual support plan | 100%                   | 100%         | 100%         | 100%         | 100%         |

### **Integrated Development Planning**

**Goal: To attain credible and implementable IDPs in the district**

**Core function:**

- Integrated Development Planning

| Objective  | Key Performance Indicator  | Unit of measurement                                   | Key Performance Target |              |              |              |              |
|--|--|---|------------------------|--------------|--------------|--------------|--------------|
|  |  |   | Year 2022/23           | Year 2023/24 | Year 2024/25 | Year 2025/26 | Year 2026/27 |
| To develop and review the district municipality's IDP in compliance with legislation | Annual development and review of the IDP                                 | Percentage development and review of the district IDP | 100%                   | 100%         | 100%         | 100%         | 100%         |
| To support the local municipalities in the preparation and review of their IDPs      | Support local municipalities in the development and review of their IDPs | Percentage implementation of the annual support plan  | 100%                   | 100%         | 100%         | 100%         | 100%         |

## Spatial Planning

**Goal: Facilitate the development of sustainable human settlements through effective town and regional planning**

**Core function:**

- To provide spatial planning support to the local municipalities

| Objective   | Key Performance Indicator                               | Unit of measurement  | Key Performance Target                                |   |              |  |  |
|---|---|--|---|---|--------------|--|--|
|   |   |  | Year 2022/23  | Year 2023/24  | Year 2024/25 | Year 2025/26                                     | Year 2026/27                                       |
| To facilitate the development of urban and rural areas in accordance with the relevant legislation. | Processed land development applications received.       | Percentage of land development applications received from LMs processed                        | 100%  | 100%  | 100%         | 100%   | 100%   |
|   | Development of precinct plans                           | Percentage progress on the development of precinct plans for 2x LMs                            | 100% Development of a precinct plan for Dikgatlong LM | 100% Development of a precinct plan for Magareng LM | -            | -  | -  |
|   | Development of nodal plans                              | Percentage development of nodal plans for 2x LMs   | -   | -   | -            | 100% Development of a nodal plan for Phokwane LM | 100% Development of a nodal plan for Dikgatlong LM |
|   | Township revitalisation and urbanisation plan developed | Percentage progress on township revitalisation and urbanisation plan developed for Magareng LM | -   | -   | 100%         | -  | -  |

## Geographic Information System

**Goal: To provide reliable spatial information as a planning and management tool to enhance service delivery**

**Core function:**

- Provision of spatial information to inform planning and decision-making

| Objective   | Key Performance Indicator                             | Unit of measurement  | Key Performance Target |              |              |              |              |
|---|---|--|------------------------|--------------|--------------|--------------|--------------|
|   |   |  | Year 2022/23           | Year 2023/24 | Year 2024/25 | Year 2025/26 | Year 2026/27 |
| To promote the use of GIS as a tool in the district | Provision of GIS services in the district             | Percentage access and maintenance of GIS in the district   | 100%                   | 100%         | 100%         | 100%         | 100%         |
|   | Promote training and awareness of GIS in the district | Number of local municipalities trained and informed on GIS | 2                      | 2            | 2            | 2            | 2            |

## Performance Management System

**Goal: To maintain and improve Performance Management System within the district**

**Core function:**

- Implementation of a Performance Management System

| Objective  | Key Performance Indicator          | Unit of measurement                  | Key Performance Target |              |              |              |              |
|--|------------------------------------|--------------------------------------|------------------------|--------------|--------------|--------------|--------------|
|  |                                    |                                      | Year 2022/23           | Year 2023/24 | Year 2024/25 | Year 2025/26 | Year 2026/27 |
| To maintain a functional Performance Management System in FBDM | Maintain a functional PMS for FBDM | Percentage compliance on PMS in FBDM | 100%                   | 100%         | 100%         | 100%         | 100%         |

|  |   |  |      |      |      |      |      |
|--|---|--|------|------|------|------|------|
| To assist & support local municipalities with performance management in the district | Support provided to local municipalities on PMS | Percentage implementation of the annual support plan | 100% | 100% | 100% | 100% | 100% |
|--|---|--|------|------|------|------|------|

#### KPA4: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

##### Communication and Media

**Goal: Create, strengthen, and maintain a positive opinion of the district through effective channels of communication**

**Core function:**

- Communication and media services

| Objective   | Key Performance Indicator   | Unit of measurement  | Key Performance Target |              |              |              |              |
|---|---|--|------------------------|--------------|--------------|--------------|--------------|
|   |   |  | Year 2022/23           | Year 2023/24 | Year 2024/25 | Year 2025/26 | Year 2026/27 |
| To keep the public informed on government activities in the district                            | Communication strategy to regulate external communication in the district | Percentage implementation of an annual action plan           | 100%                   | 100%         | 100%         | 100%         | 100%         |
|   | Development of media policies for 2x local municipalities                 | Percentage development of media policies                     | 100%                   | -            | -            | -            | -            |
| To improve internal communication through the implementation of the internal communication plan | Successfully implemented internal communication plan                      | Percentage implementation of the internal communication plan | 100%                   | 100%         | 100%         | 100%         | 100%         |

## Legal and Compliance

**Goal: To provide an effective legal and compliance service in the district**

**Core function:**

- Provision of legal services

| Objective  | Key Performance Indicator                              | Unit of measurement  | Key Performance Target |         |         |         |         |
|--|--|--|------------------------|---------|---------|---------|---------|
|  |  |  | Year                   | Year    | Year    | Year    | Year    |
|  |  |  | 2022/23                | 2023/24 | 2024/25 | 2025/26 | 2026/27 |
| To provide legal and compliance services in the district   | Legal advisory and compliance services in the district | Percentage provision of legal advisory and compliance services | 100%                   | 100%    | 100%    | 100%    | 100%    |
| Provision of sound legal binding contracts in the district | Provision of legal contract services in the district   | Percentage provision of legal contract services                | 100%                   | 100%    | 100%    | 100%    | 100%    |

## Internal Auditing

**Goal: Provision of internal audit services in the FBDM and the two local municipalities**

**Core functions:**

- Internal Auditing

| Objective  | Key Performance Indicator                                   | Unit of measurement                                 | Key Performance Target |              |              |              |              |
|--|---|---|------------------------|--------------|--------------|--------------|--------------|
|  |   |   | Year 2022/23           | Year 2023/24 | Year 2024/25 | Year 2025/26 | Year 2026/27 |
| To evaluate the adequacy and effectiveness of control processes and assessment of compliance with legislation in FBDM and the two local municipalities | Internal audits completed according to Internal Audit plans | Percentage implementation of the annual audit plans | 100%                   | 100%         | 100%         | 100%         | 100%         |

## Risk Management

**Goal: Mitigation of risks, prevention and management of fraud and corruption in the district.**

**Core Functions:**

- Management of risk activities in the district;
- Prevention and management of fraud and corruption activities in the district

| Objective  | Key Performance Indicator  | Unit of measurement  | Key Performance Target |              |              |              |              |
|--|--|--|------------------------|--------------|--------------|--------------|--------------|
|  |  |  | Year 2022/23           | Year 2023/24 | Year 2024/25 | Year 2025/26 | Year 2026/27 |
| To manage risk activities in FBDM and 2x Local Municipalities                  | Implementation of annual risk management plans for FBDM                | Percentage Implementation of RM plan                                       | 100%                   | 100%         | 100%         | 100%         | 100%         |
|  | Implementation of annual risk management plans for 2x LMs              | Percentage implementation of the RM plans in 2x LMs                        | 100%                   | 100%         | 100%         | 100%         | 100%         |
| To prevent and manage fraud and corruption in FBDM and 2x Local Municipalities | Implementation of a fraud and corruption plan for FBDM                 | Percentage implementation of the Fraud and corruption plan                 | 100%                   | 100%         | 100%         | 100%         | 100%         |
|  | Implementation of Fraud and Corruption awareness programmes for 2x LMs | Percentage implementation of the fraud and corruption awareness programmes | 100%                   | 100%         | 100%         | 100%         | 100%         |

## **Youth Development**

**Goal: Mainstream youth development, promote the advancement of youth economic empowerment and the provision of skills and training.**

**Core function:**

- Youth Development

| Objective  | Key Performance Indicator                                    | Unit of measurement                                     | Key Performance Target |              |              |              |              |
|--|--|---|------------------------|--------------|--------------|--------------|--------------|
|  |  |   | Year 2022/23           | Year 2023/24 | Year 2024/25 | Year 2025/26 | Year 2026/27 |
| To facilitate and coordinate youth development in the district | Coordination of stakeholders                                 | Number of engagement platforms facilitated              | 4                      | 4            | 4            | 4            | 4            |
|  | Youth Development Programmes coordinated within the district | Percentage coordination of youth development programmes | 100%                   | 100%         | 100%         | 100%         | 100%         |

### **Special Programmes**

**Goal: Advancing special programmes among the marginalized community groups in the district.**

**Core function:**

- Facilitate special programmes and commemorative days in the district

| Objective   | Key Performance Indicator   | Unit of measurement                         | Key Performance Target |              |              |              |              |
|---|---|---|------------------------|--------------|--------------|--------------|--------------|
|   |   |   | Year 2022/23           | Year 2023/24 | Year 2024/25 | Year 2025/26 | Year 2026/27 |
| To facilitate and coordinate special programmes in the district | Facilitation and coordination of special programmes in the district | Percentage completion of planned programmes | 100%                   | 100%         | 100%         | 100%         | 100%         |

### **Committee Services**

**Goal: To provide efficient and effective coordination and support for council and its committees**

**Core function:**

- Council & Committee Services

| Objective   | Key Performance Indicator                   | Unit of measurement                                       | Key Performance Target |              |              |              |              |
|---|---|---|------------------------|--------------|--------------|--------------|--------------|
|   |   |   | Year 2022/23           | Year 2023/24 | Year 2024/25 | Year 2025/26 | Year 2026/27 |
| To ensure the effective and efficient functioning of council and its committees | Fully functional council and its committees | Percentage facilitation of council and committee meetings | 100%                   | 100 %        | 100%         | 100 %        | 100 %        |

## KPA 5: FINANCIAL VIABILITY AND MANAGEMENT

### Goals:

- Facilitation of effective and efficient system of budgeting and reporting, in compliance with applicable legislation.
- To provide an effective system of sound financial management in revenue and expenditure in compliance with applicable legislation.
- Provide an effective and efficient supply chain management system for the district municipality

### Core functions:

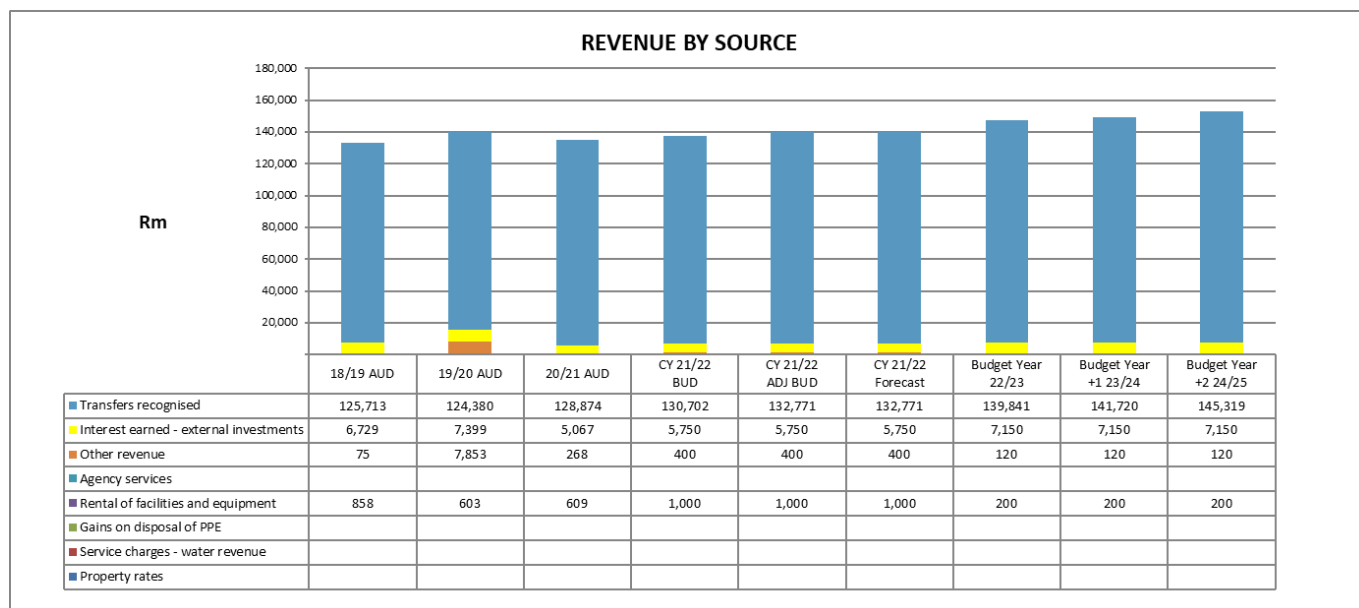
- Financial Compliance and reporting in FBDM
- Financial management support to LMs
- Management of assets and liabilities
- Supply Chain Management

| Objective   | Key Performance Indicator                          | Unit of measurement                  | Key Performance Target |              |              |              |              |
|---|--|--------------------------------------|------------------------|--------------|--------------|--------------|--------------|
|   |  |                                      | Year 2022/23           | Year 2023/24 | Year 2024/25 | Year 2025/26 | Year 2026/27 |
| To ensure compliance to all accounting and legislative reporting requirements | Compliance to budgeting and reporting requirements | Percentage compliance to legislation | 100%                   | 100%         | 100%         | 100%         | 100%         |

| Objective  | Key Performance Indicator   | Unit of measurement                                  | Key Performance Target |              |              |              |              |
|--|---|--|------------------------|--------------|--------------|--------------|--------------|
|  |   |  | Year 2022/23           | Year 2023/24 | Year 2024/25 | Year 2025/26 | Year 2026/27 |
| To provide financial management support to Local Municipalities in the district          | Provide financial management support to local municipalities  | Percentage implementation of the annual support plan | 100%                   | 100%         | 100%         | 100%         | 100%         |
| To ensure implementation of supply chain management policies and related prescripts      | Compliance with Treasury's supply chain management system   | Percentage compliance                                | 100%                   | 100%         | 100%         | 100%         | 100%         |
| To ensure sound financial management practices according to National Treasury guidelines | To implement sound financial management (revenue & Expenditure) practices in accordance with National Treasury guidelines (revenue & Expenditure) | Percentage compliance                                | 100%                   | 100%         | 100%         | 100%         | 100%         |

## 5. ANNUAL BUDGET 2022/23 SUMMARY

The following graph indicates the main categories of revenue for the 2022/23 financial year:

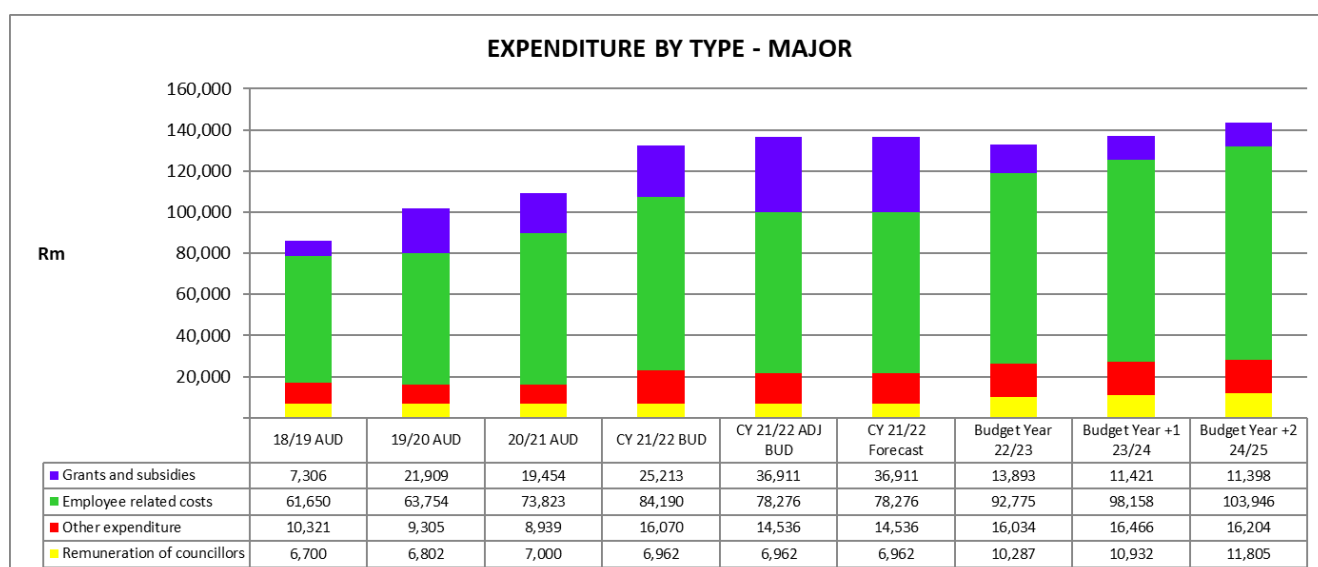


The main source of revenue is still operating grants from government which is 95% of the total revenue. The growth in income is limited to the the current inflation rate and an increase in the GDP that is expected to be 2.1%.

The municipality does not render basic services that can generate revenue.

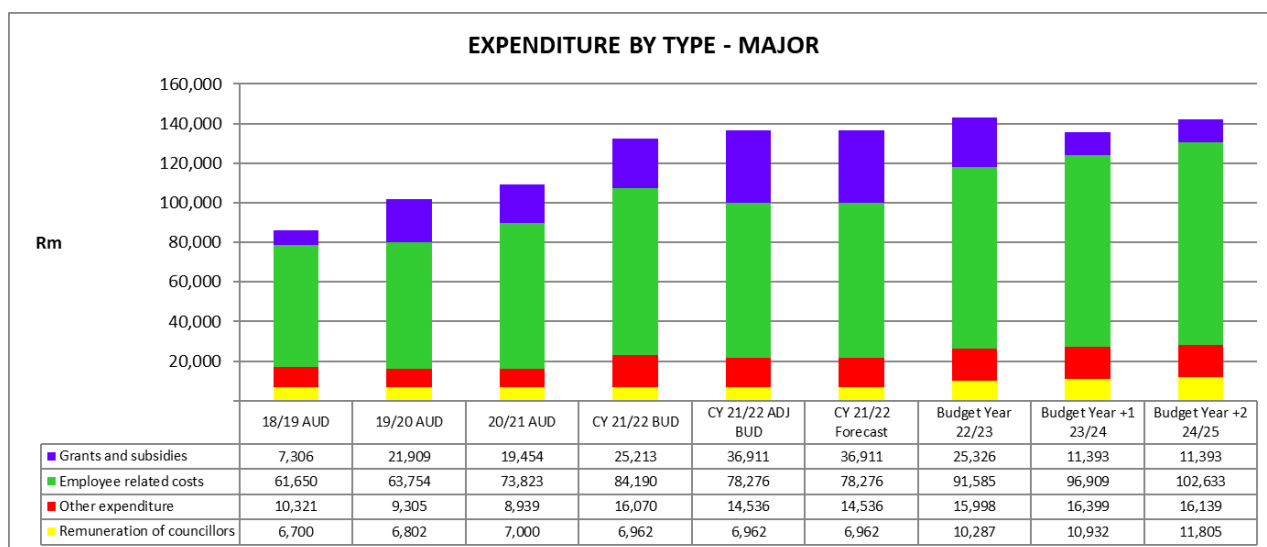
The following graph indicates the main categories of expenditure for the 2022/23 financial year:

### Expenditure by Type – Major:



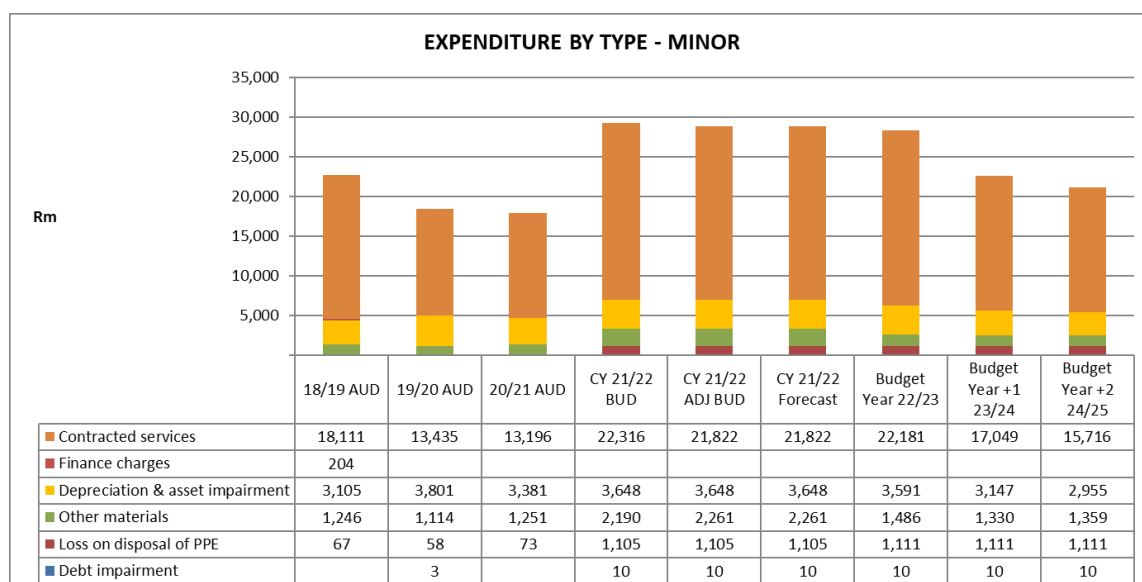
Graph clearly illustrates the decrease trends in grants and subsidies of 164% for 22/23 as opposed to 21/22 financial year, this is due to an decrease of the o&m and capital allocation to local municipalities.

Councillor's remuneration reflects a fair increase over the past years based on the Remuneration of Public Office Bearers Act, 1998 (Act No. 20 Of 1998) .



### 5.1 Expenditure by Type – Minor:

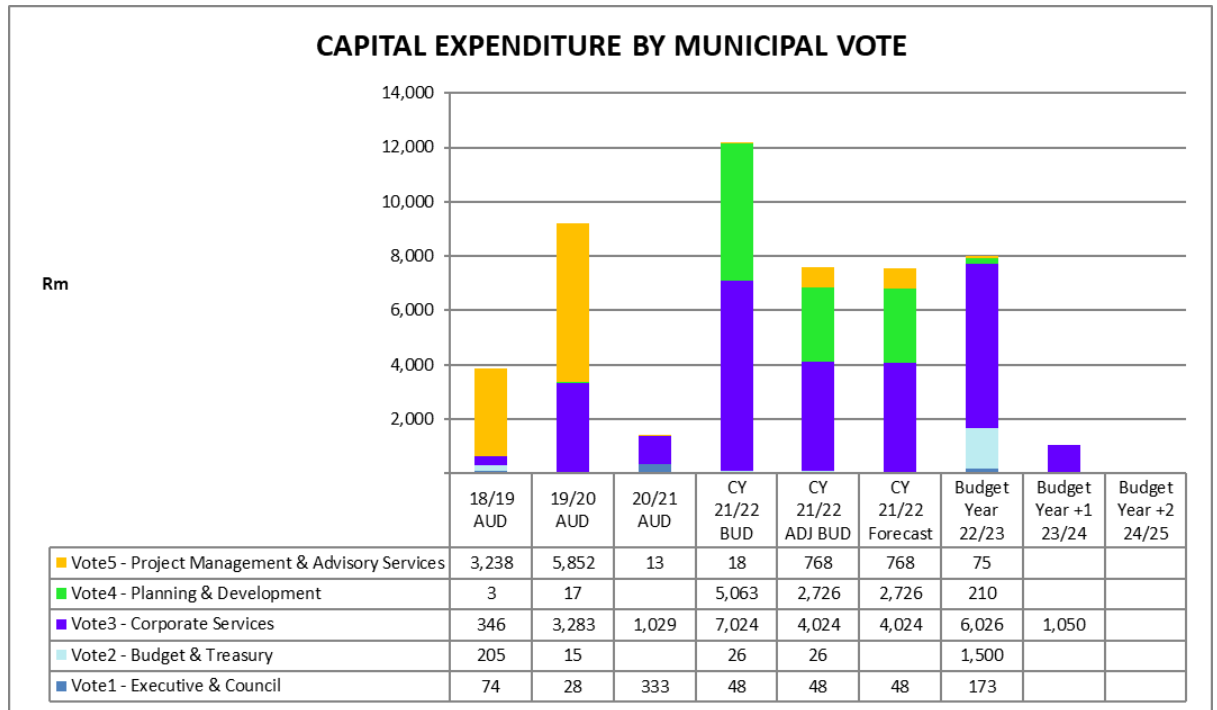
Expenditure relating to minor expenditure consists mainly of finance charges, depreciation & asset impairment, other materials, loss on disposal of PPE and Debt impairment.



## 5.2 Capital Expenditure – R7, 9 m

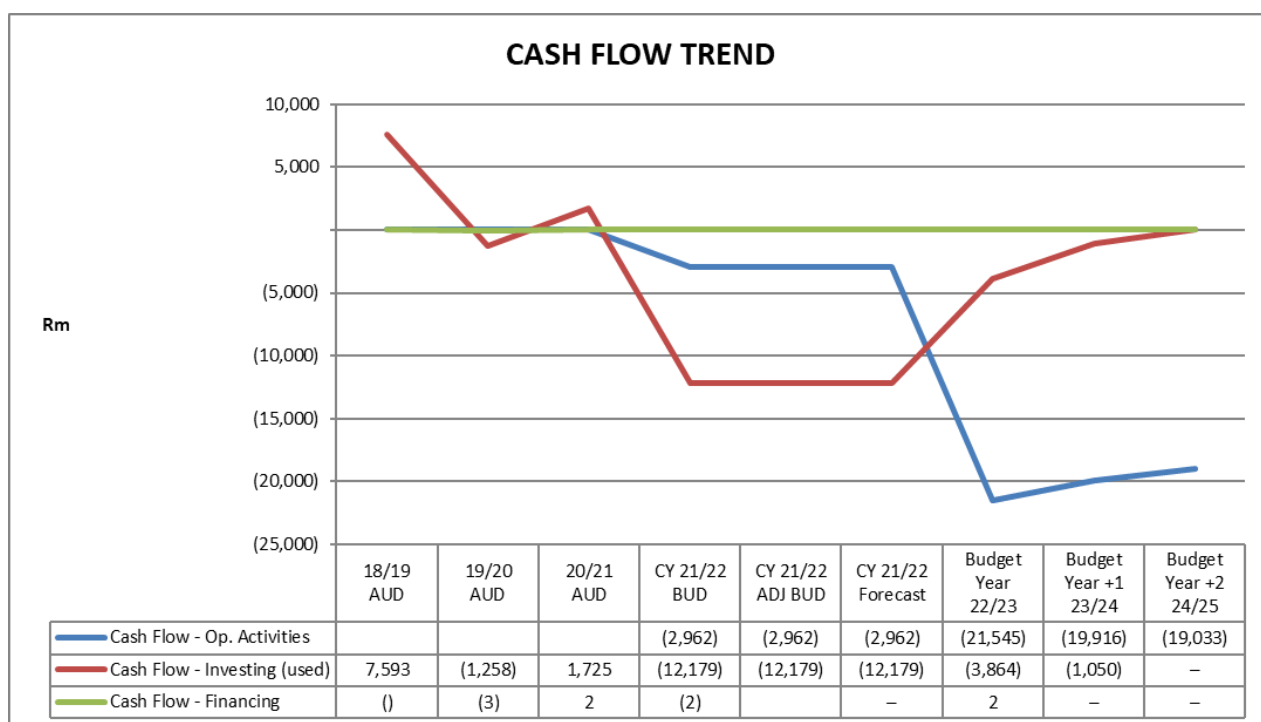
The capital needs of the municipality mainly consists mainly of construction process of fire engine base in Jan Kempdorp.

## 5.3 Capital Expenditure – Funding Source



Capital Expenditure is funded from internal funding (Table A5 and SA36).

## 5.4 Projected Cash Flows



## 6. POLICY REVIEWS

In accordance with the MFMA the mayor of a municipality must co-ordinate the processes for preparing the annual budget and for reviewing the municipality's integrated development plan and budget-related policies to ensure that the tabled budget and any revisions of the integrated development plan and budget-related policies are mutually consistent and credible. Therefore all budget related policies were reviewed:

The following policies have been classified as budget related:

- ***Debt and Credit Control Policy***

*Approved on 29 May 2018.*

- ***Tariff Policy***

*Approved on 23 June 2020.*

- ***Subsistence and Travelling Policy***

*Approved on 29 May 2018.*

- ***Budget Policy***

*Approved on 29 May 2018.*

- ***Cellular Phone and 3G Policy***

*Approved on 29 May 2018.*

- ***Fleet Management Policy***

*Approved on 29 May 2018.*

- ***Supply Chain Management Policy***

*Approved on 28 July 2021.*

- ***Virement Policy***

*Approved on 28 July 2021.*

***BUDGET RELATED  
RESOLUTIONS***

**ITEM: COUN 02 05/2022**

**DEPARTMENT OF FINANCE:    *ANNUAL BUDGET FOR THE 2022/23  
FINANCIAL YEAR***

**(6/1/1/1 – 2022/23) (OM)    (COUNCIL: 25 MAY 2022)**

---

**The Acting Director: Finance reports as follows:**

The purpose of this report is to submit the Medium-Term Revenue & Expenditure 11 annual budget for the 2022/23 financial year for approval by Council as prescribed in chapter 4 of the Municipal Finance Management Act (MFMA) and in terms of the guidelines issued by National Treasury circulars.

National Treasury issued Municipal Budget and Reporting Regulations that applied to all the municipalities and municipal entities as from 01 July 2009, which are amended yearly with circulars making provisions of economic changes of the country and priorities. Schedule A of the regulations prescribe the table of contents of the municipal budget. The required table of content according to Schedule A is as follows:

- ***Mayoral Budget Speech:*** - High-level summary of the budget that draws on executive summary and highlights key deliverables during the coming years;
- ***Budget Related Resolutions:*** - Draft resolutions must be included with the budget documentation tabled to full council;
- ***Executive summary*** - Must explain the financial and service delivery implications and projected financial position that the budget will have on the operations of the municipality;
- ***Budget:*** - The budget includes the executive summary; budget schedules – operating & capital to be approved by council; and
- ***Supporting Documentations:*** - Budget process overview; alignment of budget with IDP; budget related policies – overview and amendments; budget assumptions; funding of the budget; disclosure on allocations made by municipality; disclosure of salaries, allowances and benefits; monthly cash flows by source; measurable performance objectives and disclosure on implementation of MFMA as well as other legislation.

In compliance with section 24 of the MFMA which prescribes that the municipal council must at least 30 days before the start of the budget year consider approval of the annual budget, the final draft is submitted for approval by Council.

The Integrated Development Plan (IDP) engagements which provide basis for the budget were held on 29 November 2021 and 20 January 2022 in order to comply with section 21 (2) (a)&(b) of the MFMA. The draft IDP and budget were advertised in the local newspaper on 28 April 2022 after approval by Council on 30 March 2022. Furthermore, the draft IDP and budget consultative workshops with councillors and other stakeholders were held on 22 April 2022 and 05 May 2022, respectively.

Through the strict measures put in place on non-priority expenditures and implementation of the Cost Containment Policy adopted by Council, the municipality was able to include in the 2022/23 budget, an amount of R7,2million from the savings of the previous financial years operational expenditures, to share equally among our four (4) local municipalities towards the operation and maintenance and R3,5million (request for Dikgatlong Local Municipality: unspent capital expenditure of 2021/22 FY) of their infrastructure assets, thereby ensuring improved service delivery within the district.

The municipality does not have any rollover projects from the 2021/22 financial year to be implemented in the 2022/23 budget year.

The operating and capital budget for the 2022/23 financial year is attached for consideration and approval by Council (**bound separately**).

**The Municipal Manager, in consultation with the Acting Director: Finance, recommends as follows:**

### **RECOMMENDATIONS:**

- 1. Council resolves that the annual budget of the municipality for the financial year 2022/23 as per budget related resolutions of the budget document and indicative for the projected outer years 2023/24 and 2024/25 be approved as set out in the following schedules:**
  - 1.1 Budget Summary – Table A1 (Pg. B 1);**
  - 1.2 Budgeted Financial Performance (Revenue and Expenditure by standard Functional Classification) –Table A2 (Pg. B2-B3);**
  - 1.3 Budgeted Financial Performance (Revenue and Expenditure by municipal vote) – Table A3 (Pg. B4-B5);**

- 1.4 Budgeted Financial Performance (revenue and expenditure) –Table A4 (*Pg B6-B7*);
  - 1.5 Budgeted Capital Expenditure by vote, functional standard classification and funding – Table A5 (*Pg. B8*);
  - 1.6 Budgeted Financial Position – Table A6 (*Pg. B9*);
  - 1.7 Budgeted Cash Flows Table A7 (*Pg. B10*);
  - 1.8 Cash backed reserves/accumulated surplus reconciliation – Table A8 (*Pg. B11*);
  - 1.9 Asset Management – Table A9 (*Pg. B12*);
  - 1.10 Basic service delivery measurement table A10 (*Pg. B13*).
- 
2. Council notes the approved amended Integrated Development Plan for the budget year 2022/23 as a separate item to Council;
  3. Council approves the measurable performance objectives for revenue, expenditure and capital from each source reflected in Tables SA4 to SA6 for the budget year 2022/23; and
  4. Council notes that the SDBIP will be tabled to the Executive Mayor within the prescribed time frame as stipulated in the MFMA.

## **RESOLUTIONS:**

1. Council resolved that the annual budget of the municipality for the financial year 2022/23 as per budget related resolutions of the budget document and indicative for the projected outer years 2023/24 and 2024/25 be approved as set out in the following schedules:
- 1.1 Budget Summary – Table A1 (*Pg. B 1*);
  - 1.2 Budgeted Financial Performance (Revenue and Expenditure by standard Functional Classification) –Table A2 (*Pg. B2-B3*);
  - 1.3 Budgeted Financial Performance (Revenue and Expenditure by municipal vote) – Table A3 (*Pg. B4-B5*);
  - 1.4 Budgeted Financial Performance (revenue and expenditure) –Table A4 (*Pg B6-B7*);
  - 1.5 Budgeted Capital Expenditure by vote, functional standard classification and funding – Table A5 (*Pg. B8*);
  - 1.6 Budgeted Financial Position – Table A6 (*Pg. B9*);
  - 1.7 Budgeted Cash Flows Table A7 (*Pg. B10*);

- 1.8 Cash backed reserves/accumulated surplus reconciliation – Table A8 (Pg. B11);
- 1.9 Asset Management – Table A9 (Pg. B12);
- 1.10 Basic service delivery measurement table A10 (Pg. B13).

2. Council noted the approved amended Integrated Development Plan for the budget year 2022/23 as a separate item to Council;
3. Council approved the measurable performance objectives for revenue, expenditure and capital from each source reflected in Tables SA4 to SA6 for the budget year 2022/23; and
4. Council approved that the SDBIP will be tabled to the Executive Mayor within the prescribed time frame as stipulated in the MFMA.
5. Council increased the gender programmes budget to R150,000.



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**Ms. ZM Bogatsu**

**Municipal Manager**



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**Date**

# ***QUALITY CERTIFICATE***

DC9 Frances Baard District Municipality – Quality Certificate: Annual Budget 2022 / 23

I, ZM Bogatsu, Municipal Manager of Frances Baard District Municipality, hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the draft budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name            Z M Bogatsu

Municipal Manager of Frances Baard District Municipality (DC9)

Signature



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Date

02 June 2022

# ***BUDGET TABLES***

**DC9 Frances Baard - Table A1 Budget Summary**

| Description  | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    |                   | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
|  | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| <b>R thousands</b>   |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| <b><u>Financial Performance</u></b>  |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Property rates   | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Service charges  | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Investment revenue   | 6 729           | 7 399           | 5 132           | 7 150                | 7 150           | 7 150              | 3 347             | 7 150   | 7 150                  | 7 150                  |
| Transfers recognised - operational   | 123 192         | 124 350         | 128 874         | 137 078              | 137 128         | 137 128            | 131 350           | 139 841   | 141 720                | 145 319                |
| Other own revenue  | 932             | 8 451           | 866             | 320                  | 320             | 320                | 542               | 320   | 320                    | 320                    |
| <b>Total Revenue (excluding capital transfers and contributions)</b>   | <b>130 853</b>  | <b>140 200</b>  | <b>134 872</b>  | <b>144 548</b>       | <b>144 598</b>  | <b>144 598</b>     | <b>135 239</b>    | <b>147 311</b>                                      | <b>149 190</b>         | <b>152 789</b>         |
| Employee costs   | 61 650          | 63 754          | 73 823          | 84 113               | 78 199          | 78 199             | 68 612            | 91 585  | 96 909                 | 102 633                |
| Remuneration of councillors  | 6 700           | 6 802           | 7 000           | 6 962                | 6 962           | 6 962              | 6 979             | 10 287  | 10 932                 | 11 805                 |
| Depreciation & asset impairment  | 3 105           | 3 801           | 3 381           | 3 644                | 3 644           | 3 644              | 2 802             | 3 591   | 3 147                  | 2 955                  |
| Finance charges  | 204             | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Inventory consumed and bulk purchases  | 328             | 346             | -               | 2 190                | 2 261           | 2 261              | 894               | 1 493   | 1 330                  | 1 359                  |
| Transfers and grants   | 7 306           | 21 909          | 19 467          | 25 213               | 36 911          | 36 911             | 23 010            | 25 326  | 11 393                 | 11 393                 |
| Other expenditure  | 28 547          | 22 795          | 22 345          | 39 480               | 37 450          | 37 450             | 20 634            | 39 292  | 34 570                 | 32 976                 |
| <b>Total Expenditure</b>   | <b>107 839</b>  | <b>119 407</b>  | <b>126 016</b>  | <b>161 602</b>       | <b>165 428</b>  | <b>165 428</b>     | <b>122 931</b>    | <b>171 575</b>                                      | <b>158 281</b>         | <b>163 122</b>         |
| <b>Surplus/(Deficit)</b>   | <b>23 014</b>   | <b>20 793</b>   | <b>8 855</b>    | <b>(17 054)</b>      | <b>(20 830)</b> | <b>(20 830)</b>    | <b>12 308</b>     | <b>(24 264)</b>                                     | <b>(9 091)</b>         | <b>(10 333)</b>        |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)  | 2 521           | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all) | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b>   | <b>25 535</b>   | <b>20 793</b>   | <b>8 855</b>    | <b>(17 054)</b>      | <b>(20 830)</b> | <b>(20 830)</b>    | <b>12 308</b>     | <b>(24 264)</b>                                     | <b>(9 091)</b>         | <b>(10 333)</b>        |
| Share of surplus/ (deficit) of associate   | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| <b>Surplus/(Deficit) for the year</b>  | <b>25 535</b>   | <b>20 793</b>   | <b>8 855</b>    | <b>(17 054)</b>      | <b>(20 830)</b> | <b>(20 830)</b>    | <b>12 308</b>     | <b>(24 264)</b>                                     | <b>(9 091)</b>         | <b>(10 333)</b>        |
| <b><u>Capital expenditure &amp; funds sources</u></b>  |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| <b>Capital expenditure</b>   | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>12 179</b>        | <b>7 592</b>    | <b>7 592</b>       | <b>6 175</b>      | <b>7 984</b>  | <b>1 050</b>           | <b>-</b>               |
| Transfers recognised - capital   | -               | -               | -               | -                    | 750             | 750                | 680               | 75  | -                      | -                      |
| Borrowing  | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Internally generated funds   | -               | -               | -               | 12 179               | 6 842           | 6 842              | 5 495             | 7 909   | 1 050                  | -                      |
| <b>Total sources of capital funds</b>  | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>12 179</b>        | <b>7 592</b>    | <b>7 592</b>       | <b>6 175</b>      | <b>7 984</b>  | <b>1 050</b>           | <b>-</b>               |
| <b><u>Financial position</u></b>   |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Total current assets   | <b>94 973</b>   | 125 173         | 142 468         | 93 649               | 94 460          | 94 460             | 149 680           | 106 147   | 109 031                | 109 431                |
| Total non current assets   | <b>64 217</b>   | 60 571          | 56 667          | 68 737               | 64 151          | 64 151             | 159 457           | 72 218  | 58 648                 | 56 754                 |
| Total current liabilities  | <b>28 104</b>   | 41 622          | 41 014          | 27 998               | 27 998          | 27 998             | (18 261)          | 24 834  | 27 716                 | 33 101                 |
| Total non current liabilities  | <b>31 004</b>   | 23 774          | 29 922          | 28 911               | 28 911          | 28 911             | (28 346)          | 32 758  | 35 209                 | 37 660                 |
| Community wealth/Equity  | <b>101 321</b>  | 121 419         | 120 651         | 9 770                | 5 995           | 5 995              | (377 469)         | 120 774   | 104 754                | 95 424                 |
| <b><u>Cash flows</u></b>   |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Net cash from (used) operating   | -               | -               | (44)            | (2 962)              | (2 962)         | (2 962)            | 58 935            | (21 553)  | (19 916)               | (19 033)               |
| Net cash from (used) investing   | <b>33</b>       | (1 258)         | -               | (12 179)             | (12 179)        | (12 179)           | -                 | (6 259)   | (1 050)                | -                      |
| Net cash from (used) financing   | <b>2 456</b>    | (3)             | -               | -                    | -               | -                  | (3)               | 2   | -                      | -                      |
| <b>Cash/cash equivalents at the year end</b>   | <b>59 610</b>   | 77 006          | 110 092         | 85 299               | 85 299          | 85 299             | 169 068           | 53 327  | 32 362                 | 13 329                 |
| <b><u>Cash backing/surplus reconciliation</u></b>  |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Cash and investments available   | <b>78 267</b>   | 103 156         | 110 200         | 78 013               | 78 824          | 78 824             | 110 148           | 90 397  | 92 582                 | 92 304                 |
| Application of cash and investments  | <b>76 606</b>   | 82 593          | 51 657          | 26 184               | 26 184          | 26 184             | (23 498)          | 34 453  | 37 470                 | 43 628                 |
| <b>Balance - surplus (shortfall)</b>   | <b>1 662</b>    | 20 562          | 58 543          | 51 828               | 52 640          | 52 640             | 133 646           | 55 945  | 55 113                 | 48 676                 |
| <b><u>Asset management</u></b>   |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Asset register summary (WDV)   | <b>41 896</b>   | 40 643          | 52 169          | 62 403               | 57 951          | 57 951             | 57 951            | 64 158  | 50 588                 | 48 694                 |
| Depreciation   | <b>3 105</b>    | 3 801           | 3 381           | 3 644                | 3 644           | 3 644              | 3 644             | 3 591   | 3 147                  | 2 955                  |
| Renewal and Upgrading of Existing Assets   | <b>8 740</b>    | 705             | -               | 7 811                | 4 736           | 4 736              | 4 736             | 3 437   | 250                    | -                      |
| Repairs and Maintenance  | <b>3 588</b>    | 4 823           | 3 666           | 3 882                | 5 573           | 5 573              | 5 573             | 5 819   | 4 937                  | 5 018                  |
| <b><u>Free services</u></b>  |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Cost of Free Basic Services provided   | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Revenue cost of free services provided   | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| <b><u>Households below minimum service level</u></b>   |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Water:   | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Sanitation/sewerage:   | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Energy:  | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Refuse:  | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

| Functional Classification Description      | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|  |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| R thousand                                 | 1   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Revenue - Functional</b>                |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Governance and administration</b>       |     | 124 655         | 136 901         | 131 659         | 136 636              | 136 686         | 136 686            | 140 731   | 144 083                | 147 583                |
| Executive and council                      |     | 478             | 13              | 489             | -                    | -               | -                  | -   | -                      | -                      |
| Finance and administration                 |     | 124 177         | 136 888         | 131 170         | 136 636              | 136 686         | 136 686            | 140 731   | 144 083                | 147 583                |
| Internal audit                             |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Community and public safety</b>         |     | 389             | 246             | -               | 259                  | 259             | 259                | -   | -                      | -                      |
| Community and social services              |     | -               | 246             | -               | 259                  | 259             | 259                | -   | -                      | -                      |
| Sport and recreation                       |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Public safety                              |     | 389             | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Housing                                    |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Health                                     |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Economic and environmental services</b> |     | 8 331           | 3 053           | 3 212           | 7 653                | 7 653           | 7 653              | 6 580   | 5 107                  | 5 206                  |
| Planning and development                   |     | 8 331           | 3 023           | 3 212           | 7 653                | 7 653           | 7 653              | 6 580   | 5 107                  | 5 206                  |
| Road transport                             |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Environmental protection                   |     | -               | 30              | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Trading services</b>                    |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Energy sources                             |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Water management                           |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Waste water management                     |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Waste management                           |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Other</b>                               | 4   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Total Revenue - Functional</b>          | 2   | 133 374         | 140 200         | 134 872         | 144 548              | 144 598         | 144 598            | 147 311   | 149 190                | 152 789                |
| <b>Expenditure - Functional</b>            |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Governance and administration</b>       |     | 65 029          | 63 343          | 69 060          | 79 766               | 79 776          | 79 776             | 91 995  | 92 144                 | 95 749                 |
| Executive and council                      |     | 18 921          | 17 472          | 18 730          | 22 016               | 21 527          | 21 527             | 27 220  | 27 528                 | 29 147                 |
| Finance and administration                 |     | 43 667          | 43 028          | 47 274          | 54 139               | 54 541          | 54 541             | 61 302  | 60 962                 | 62 753                 |
| Internal audit                             |     | 2 442           | 2 843           | 3 056           | 3 611                | 3 707           | 3 707              | 3 472   | 3 655                  | 3 849                  |
| <b>Community and public safety</b>         |     | 8 560           | 10 170          | 9 843           | 14 974               | 12 617          | 12 617             | 15 605  | 15 674                 | 14 937                 |
| Community and social services              |     | 5 477           | 7 167           | 7 808           | 10 753               | 8 888           | 8 888              | 11 242  | 12 033                 | 11 107                 |
| Sport and recreation                       |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Public safety                              |     | 422             | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Housing                                    |     | 2 661           | 3 003           | 2 035           | 4 221                | 3 730           | 3 730              | 4 363   | 3 640                  | 3 830                  |
| Health                                     |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Economic and environmental services</b> |     | 31 927          | 44 175          | 46 079          | 63 028               | 69 890          | 69 890             | 60 464  | 47 174                 | 49 020                 |
| Planning and development                   |     | 28 014          | 38 080          | 37 579          | 51 554               | 58 932          | 58 932             | 48 735  | 35 155                 | 36 567                 |
| Road transport                             |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Environmental protection                   |     | 3 913           | 6 095           | 8 500           | 11 474               | 10 957          | 10 957             | 11 729  | 12 019                 | 12 453                 |
| <b>Trading services</b>                    |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Energy sources                             |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Water management                           |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Waste water management                     |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Waste management                           |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Other</b>                               | 4   | 3 242           | 2 487           | 2 286           | 3 834                | 3 145           | 3 145              | 3 511   | 3 289                  | 3 416                  |
| <b>Total Expenditure - Functional</b>      | 3   | 108 757         | 120 175         | 127 267         | 161 602              | 165 428         | 165 428            | 171 575   | 158 281                | 163 122                |
| <b>Surplus/(Deficit) for the year</b>      |     | 24 617          | 20 025          | 7 604           | (17 054)             | (20 830)        | (20 830)           | (24 264)  | (9 091)                | (10 333)               |

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

| Functional Classification Description                       | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|   |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| R thousand  | 1   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Revenue - Functional</b>                                 |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Municipal governance and administration</b>              |     | 124 655         | 136 901         | 131 659         | 136 636              | 136 686         | 136 686            | 140 731   | 144 083                | 147 583                |
| Executive and council                                       |     | 478             | 13              | 489             | -                    | -               | -                  | -   | -                      | -                      |
| Mayor and Council   |     | 478             | 13              | 489             | -                    | -               | -                  | -   | -                      | -                      |
| Municipal Manager, Town Secretary and Chief Executive       |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Finance and administration                                  |     | 124 177         | 136 888         | 131 170         | 136 636              | 136 686         | 136 686            | 140 731   | 144 083                | 147 583                |
| Administrative and Corporate Support                        |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Asset Management  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Finance   |     | 124 177         | 136 888         | 131 170         | 136 636              | 136 686         | 136 686            | 140 731   | 144 083                | 147 583                |
| Fleet Management  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Human Resources   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Information Technology                                      |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Legal Services  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Marketing, Customer Relations, Publicity and Media Co-      |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Property Services   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Risk Management   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Security Services   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Supply Chain Management                                     |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Valuation Service   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Internal audit  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Governance Function   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Community and public safety</b>                          |     | 389             | 246             | -               | 259                  | 259             | 259                | -   | -                      | -                      |
| Community and social services                               |     | -               | 246             | -               | 259                  | 259             | 259                | -   | -                      | -                      |
| Aged Care   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Agricultural  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Animal Care and Diseases                                    |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Cemeteries, Funeral Parlours and Crematoriums               |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Child Care Facilities                                       |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Community Halls and Facilities                              |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Consumer Protection   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Cultural Matters  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Disaster Management   |     | -               | 246             | -               | 259                  | 259             | 259                | -   | -                      | -                      |
| Education   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Indigenous and Customary Law                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Industrial Promotion  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Language Policy   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Libraries and Archives                                      |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Literacy Programmes   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Media Services  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Museums and Art Galleries                                   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Population Development                                      |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Provincial Cultural Matters                                 |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Theatres  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Zoo's   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Sport and recreation  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Beaches and Jetties   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Casinos, Racing, Gambling, Wagering                         |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Community Parks (including Nurseries)                       |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Recreational Facilities                                     |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Sports Grounds and Stadiums                                 |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Public safety   |     | 389             | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Civil Defence   |     | 389             | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Cleansing   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Control of Public Nuisances                                 |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Fencing and Fences  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Fire Fighting and Protection                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Licensing and Control of Animals                            |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Police Forces, Traffic and Street Parking Control           |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Pounds  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Housing   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Housing   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Informal Settlements  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Health  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Ambulance   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Health Services   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Laboratory Services   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Food Control  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Health Surveillance and Prevention of Communicable Diseases |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Vector Control  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Chemical Safety   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

| Functional Classification Description                         | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|   |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| R thousand  | 1   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Economic and environmental services</b>                    |     | 8 331           | 3 053           | 3 212           | 7 653                | 7 653           | 7 653              | 6 580   | 5 107                  | 5 206                  |
| Planning and development                                      |     | 8 331           | 3 023           | 3 212           | 7 653                | 7 653           | 7 653              | 6 580   | 5 107                  | 5 206                  |
| Billboards  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Corporate Wide Strategic Planning (IDPs, LEDIs)               |     | 8 331           | 3 023           | 3 212           | 7 653                | 7 653           | 7 653              | 6 580   | 5 107                  | 5 206                  |
| Central City Improvement District                             |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Development Facilitation                                      |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Economic Development/Planning                                 |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Regional Planning and Development                             |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Town Planning, Building Regulations and Enforcement, and City |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Project Management Unit                                       |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Provincial Planning   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Support to Local Municipalities                               |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Road transport  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Public Transport  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Road and Traffic Regulation                                   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Roads   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Taxi Ranks  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Environmental protection                                      |     | -               | 30              | -               | -                    | -               | -                  | -   | -                      | -                      |
| Biodiversity and Landscape                                    |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Coastal Protection  |     | -               | 30              | -               | -                    | -               | -                  | -   | -                      | -                      |
| Indigenous Forests  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Nature Conservation   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Pollution Control   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Soil Conservation   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Trading services</b>                                       |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Energy sources  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Electricity   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Street Lighting and Signal Systems                            |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Nonelectric Energy  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Water management  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Water Treatment   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Water Distribution  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Water Storage   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Waste water management  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Public Toilets  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Sewerage  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Storm Water Management  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Waste Water Treatment   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Waste management  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Recycling   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Solid Waste Disposal (Landfill Sites)                         |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Solid Waste Removal   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Street Cleaning   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Other</b>  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Abattoirs   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Air Transport   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Forestry  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Licensing and Regulation                                      |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Markets   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Tourism   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Total Revenue - Functional</b>                             | 2   | 133 374         | 140 200         | 134 872         | 144 548              | 144 598         | 144 598            | 147 311   | 149 190                | 152 789                |

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

| Functional Classification Description                       | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|   |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| R thousand  | 1   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Expenditure - Functional</b>                             |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Municipal governance and administration</b>              |     | <b>65 029</b>   | <b>63 343</b>   | <b>69 060</b>   | <b>79 766</b>        | <b>79 776</b>   | <b>79 776</b>      | <b>91 995</b>                                       | <b>92 144</b>          | <b>95 749</b>          |
| Executive and council                                       |     | 18 921          | 17 472          | 18 730          | 22 016               | 21 527          | 21 527             | 27 220  | 27 528                 | 29 147                 |
| Mayor and Council   |     | 10 116          | 9 411           | 9 065           | 11 003               | 10 947          | 10 947             | 14 593  | 15 323                 | 16 415                 |
| Municipal Manager, Town Secretary and Chief Executive       |     | 8 805           | 8 061           | 9 665           | 11 013               | 10 580          | 10 580             | 12 628  | 12 205                 | 12 732                 |
| Finance and administration                                  |     | 43 667          | 43 028          | 47 274          | 54 139               | 54 541          | 54 541             | 61 302  | 60 962                 | 62 753                 |
| Administrative and Corporate Support                        |     | 11 295          | 12 688          | 13 557          | 15 225               | 15 282          | 15 282             | 17 093  | 18 034                 | 18 763                 |
| Asset Management  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Finance   |     | 16 356          | 15 277          | 17 554          | 19 578               | 19 402          | 19 402             | 23 514  | 21 677                 | 21 759                 |
| Fleet Management  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Human Resources   |     | 4 353           | 4 183           | 4 472           | 5 789                | 5 918           | 5 918              | 5 984   | 6 196                  | 6 450                  |
| Information Technology                                      |     | 3 577           | 3 416           | 4 147           | 4 669                | 4 842           | 4 842              | 5 164   | 5 003                  | 5 174                  |
| Legal Services  |     | 1 281           | 1 260           | 1 192           | 1 505                | 1 556           | 1 556              | 1 511   | 1 591                  | 1 681                  |
| Marketing, Customer Relations, Publicity and Media Co-      |     | 1 965           | 1 911           | 1 858           | 2 445                | 2 422           | 2 422              | 2 552   | 2 672                  | 2 799                  |
| Property Services   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Risk Management   |     | 878             | 1 038           | 1 061           | 1 175                | 1 212           | 1 212              | 1 306   | 1 372                  | 1 453                  |
| Security Services   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Supply Chain Management                                     |     | 3 963           | 3 256           | 3 433           | 3 753                | 3 907           | 3 907              | 4 178   | 4 418                  | 4 674                  |
| Valuation Service   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Internal audit  |     | 2 442           | 2 843           | 3 056           | 3 611                | 3 707           | 3 707              | 3 472   | 3 655                  | 3 849                  |
| Governance Function   |     | 2 442           | 2 843           | 3 056           | 3 611                | 3 707           | 3 707              | 3 472   | 3 655                  | 3 849                  |
| <b>Community and public safety</b>                          |     | <b>8 560</b>    | <b>10 170</b>   | <b>9 843</b>    | <b>14 974</b>        | <b>12 617</b>   | <b>12 617</b>      | <b>15 605</b>                                       | <b>15 674</b>          | <b>14 937</b>          |
| Community and social services                               |     | 5 477           | 7 167           | 7 808           | 10 753               | 8 888           | 8 888              | 11 242  | 12 033                 | 11 107                 |
| Aged Care   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Agricultural  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Animal Care and Diseases                                    |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Cemeteries, Funeral Parlours and Crematoriums               |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Child Care Facilities                                       |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Community Halls and Facilities                              |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Consumer Protection   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Cultural Matters  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Disaster Management   |     | 5 477           | 7 167           | 7 808           | 10 753               | 8 888           | 8 888              | 11 242  | 12 033                 | 11 107                 |
| Education   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Indigenous and Customary Law                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Industrial Promotion  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Language Policy   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Libraries and Archives                                      |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Literacy Programmes   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Media Services  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Museums and Art Galleries                                   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Population Development                                      |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Provincial Cultural Matters                                 |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Theatres  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Zoo's   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Sport and recreation  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Beaches and Jetties   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Casinos, Racing, Gambling, Wagering                         |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Community Parks (including Nurseries)                       |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Recreational Facilities                                     |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Sports Grounds and Stadiums                                 |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Public safety   |     | 422             | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Civil Defence   |     | 422             | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Cleansing   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Control of Public Nuisances                                 |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Fencing and Fences  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Fire Fighting and Protection                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Licensing and Control of Animals                            |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Police Forces, Traffic and Street Parking Control           |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Pounds  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Housing   |     | 2 661           | 3 003           | 2 035           | 4 221                | 3 730           | 3 730              | 4 363   | 3 640                  | 3 830                  |
| Housing   |     | 2 661           | 3 003           | 2 035           | 4 221                | 3 730           | 3 730              | 4 363   | 3 640                  | 3 830                  |
| Informal Settlements  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Health  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Ambulance   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Health Services   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Laboratory Services   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Food Control  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Health Surveillance and Prevention of Communicable Diseases |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Vector Control  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Chemical Safety   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

| Functional Classification Description                         | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|   |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| R thousand  | 1   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Economic and environmental services</b>                    |     | 31 927          | 44 175          | 46 079          | 63 028               | 69 890          | 69 890             | 60 464  | 47 174                 | 49 020                 |
| Planning and development                                      |     | 28 014          | 38 080          | 37 579          | 51 554               | 58 932          | 58 932             | 48 735  | 35 155                 | 36 567                 |
| Billboards  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Corporate Wide Strategic Planning (IDPs, LEDS)                |     | 28 014          | 38 080          | 37 579          | 51 554               | 58 932          | 58 932             | 48 735  | 35 155                 | 36 567                 |
| Central City Improvement District                             |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Development Facilitation                                      |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Economic Development/Planning                                 |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Regional Planning and Development                             |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Town Planning, Building Regulations and Enforcement, and City |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Project Management Unit                                       |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Provincial Planning   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Support to Local Municipalities                               |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Road transport  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Public Transport  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Road and Traffic Regulation                                   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Roads   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Taxi Ranks  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Environmental protection                                      |     | 3 913           | 6 095           | 8 500           | 11 474               | 10 957          | 10 957             | 11 729  | 12 019                 | 12 453                 |
| Biodiversity and Landscape                                    |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Coastal Protection  |     | 3 913           | 6 095           | 8 500           | 11 474               | 10 957          | 10 957             | 11 729  | 12 019                 | 12 453                 |
| Indigenous Forests  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Nature Conservation   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Pollution Control   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Soil Conservation   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Trading services</b>                                       |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Energy sources  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Electricity   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Street Lighting and Signal Systems                            |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Nonelectric Energy  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Water management  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Water Treatment   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Water Distribution  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Water Storage   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Waste water management  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Public Toilets  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Sewerage  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Storm Water Management  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Waste Water Treatment   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Waste management  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Recycling   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Solid Waste Disposal (Landfill Sites)                         |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Solid Waste Removal   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Street Cleaning   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Other</b>  |     | 3 242           | 2 487           | 2 286           | 3 834                | 3 145           | 3 145              | 3 511   | 3 289                  | 3 416                  |
| Abattoirs   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Air Transport   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Forestry  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Licensing and Regulation                                      |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Markets   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Tourism   |     | 3 242           | 2 487           | 2 286           | 3 834                | 3 145           | 3 145              | 3 511   | 3 289                  | 3 416                  |
| <b>Total Expenditure - Functional</b>                         | 3   | 108 757         | 120 175         | 127 267         | 161 602              | 165 428         | 165 428            | 171 575   | 158 281                | 163 122                |
| <b>Surplus/(Deficit) for the year</b>                         |     | 24 617          | 20 025          | 7 604           | (17 054)             | (20 830)        | (20 830)           | (24 264)  | (9 091)                | (10 333)               |

## References

- Government Finance Statistics Functions and Sub-functions are standardised to assist national and international accounts and comparison
- Total Revenue by Functional Classification must reconcile to total operating revenue shown in Financial Performance (revenue and expenditure)
- Total Expenditure by Functional Classification must reconcile to total operating expenditure shown in Financial Performance (revenue and expenditure)
- All amounts must be classified under a Functional classification. The GFS function 'Other' is only for Abattoirs, Air Transport, Forestry, Licensing and Regulation, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification

|                     |         |         |           |   |   |   |   |   |   |   |
|---------------------|---------|---------|-----------|---|---|---|---|---|---|---|
| check oprev balance | -       | -       | -         | - | - | - | - | - | - | - |
| check opexp balance | 917 832 | 767 989 | 1 250 818 | - | - | - | - | - | - | - |

DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

| Vote Description                              | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|   |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| <b>R thousand</b>                             |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Revenue by Vote</b>                        | 1   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Vote 1 - EXECUTIVE AND COUNCIL                |     | 478             | 13              | 489             | —                    | —               | —                  | —   | —                      | —                      |
| Vote 2 - MUNICIPAL MANAGER                    |     | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Vote 3 - BUDGET AND TREASURY                  |     | 124 177         | 136 888         | 131 170         | 136 636              | 136 686         | 136 686            | 140 731   | 144 083                | 147 583                |
| Vote 4 - CORPORATE SERVICES                   |     | 389             | 276             | —               | 259                  | 259             | 259                | —   | —                      | —                      |
| Vote 5 - PLANNING AND DEVELOPMENT             |     | 8 331           | 3 023           | 3 212           | 7 653                | 7 653           | 7 653              | 6 580   | 5 107                  | 5 206                  |
| Vote 6 - PROJECT MAN AND ADVISORY SERVICES    |     | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Vote 7 - [NAME OF VOTE 7]                     |     | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Vote 8 - [NAME OF VOTE 8]                     |     | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Vote 9 - [NAME OF VOTE 9]                     |     | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Vote 10 - [NAME OF VOTE 10]                   |     | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Vote 11 - [NAME OF VOTE 11]                   |     | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Vote 12 - [NAME OF VOTE 12]                   |     | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Vote 13 - [NAME OF VOTE 13]                   |     | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Vote 14 - [NAME OF VOTE 14]                   |     | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Vote 15 - [NAME OF VOTE 15]                   |     | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| <b>Total Revenue by Vote</b>                  | 2   | <b>133 374</b>  | <b>140 200</b>  | <b>134 872</b>  | <b>144 548</b>       | <b>144 598</b>  | <b>144 598</b>     | <b>147 311</b>                                      | <b>149 190</b>         | <b>152 789</b>         |
| <b>Expenditure by Vote to be appropriated</b> | 1   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Vote 1 - EXECUTIVE AND COUNCIL                |     | 10 116          | 9 411           | 9 065           | 11 003               | 10 947          | 10 947             | 14 593  | 15 323                 | 16 415                 |
| Vote 2 - MUNICIPAL MANAGER                    |     | 15 370          | 15 113          | 16 832          | 19 749               | 19 477          | 19 477             | 21 469  | 21 494                 | 22 513                 |
| Vote 3 - BUDGET AND TREASURY                  |     | 20 319          | 18 533          | 20 987          | 23 331               | 23 309          | 23 309             | 27 692  | 26 095                 | 26 434                 |
| Vote 4 - CORPORATE SERVICES                   |     | 29 036          | 33 548          | 38 483          | 47 910               | 45 887          | 45 887             | 51 212  | 53 285                 | 53 947                 |
| Vote 5 - PLANNING AND DEVELOPMENT             |     | 31 256          | 40 567          | 39 865          | 55 388               | 62 077          | 62 077             | 52 247  | 38 444                 | 39 983                 |
| Vote 6 - PROJECT MAN AND ADVISORY SERVICES    |     | 2 661           | 3 003           | 2 035           | 4 221                | 3 730           | 3 730              | 4 363   | 3 640                  | 3 830                  |
| Vote 7 - [NAME OF VOTE 7]                     |     | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Vote 8 - [NAME OF VOTE 8]                     |     | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Vote 9 - [NAME OF VOTE 9]                     |     | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Vote 10 - [NAME OF VOTE 10]                   |     | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Vote 11 - [NAME OF VOTE 11]                   |     | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Vote 12 - [NAME OF VOTE 12]                   |     | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Vote 13 - [NAME OF VOTE 13]                   |     | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Vote 14 - [NAME OF VOTE 14]                   |     | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Vote 15 - [NAME OF VOTE 15]                   |     | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| <b>Total Expenditure by Vote</b>              | 2   | <b>108 757</b>  | <b>120 175</b>  | <b>127 267</b>  | <b>161 602</b>       | <b>165 428</b>  | <b>165 428</b>     | <b>171 575</b>                                      | <b>158 281</b>         | <b>163 122</b>         |
| <b>Surplus/(Deficit) for the year</b>         | 2   | <b>24 617</b>   | <b>20 025</b>   | <b>7 604</b>    | <b>(17 054)</b>      | <b>(20 830)</b> | <b>(20 830)</b>    | <b>(24 264)</b>                                     | <b>(9 091)</b>         | <b>(10 333)</b>        |

**DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A**

[illegible]

## DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

[illegible]

DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

| Vote Description  | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|   |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| R thousand  |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Revenue by Vote   | 1   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Expenditure by Vote   | 1   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Vote 1 - EXECUTIVE AND COUNCIL</b>                                   |     | 10 116          | 9 411           | 9 065           | 11 003               | 10 947          | 10 947             | 14 593  | 15 323                 | 16 415                 |
| 1.1 - Mayor and Council   |     | 10 116          | 9 411           | 9 065           | 11 003               | 10 947          | 10 947             | 14 593  | 15 323                 | 16 415                 |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Vote 2 - MUNICIPAL MANAGER</b>                                       |     | 15 370          | 15 113          | 16 832          | 19 749               | 19 477          | 19 477             | 21 469  | 21 494                 | 22 513                 |
| 2.1 - Municipal Manager, Town Secretary and Chief Executive Officer     |     | 2 210           | 1 982           | 9 665           | 11 013               | 10 580          | 10 580             | 12 628  | 12 205                 | 12 732                 |
| 2.2 - Governance Function   |     | 9 035           | 8 922           | 3 056           | 3 611                | 3 707           | 3 707              | 3 472   | 3 655                  | 3 849                  |
| 2.3 - Legal Services  |     | 1 281           | 1 260           | 1 192           | 1 505                | 1 556           | 1 556              | 1 511   | 1 591                  | 1 681                  |
| 2.4 - Risk Management   |     | 878             | 1 038           | 1 061           | 1 175                | 1 212           | 1 212              | 1 306   | 1 372                  | 1 453                  |
| 2.5 - Marketing, Customer Relations, Publicity and Media Communications |     | 1 966           | 1 911           | 1 858           | 2 445                | 2 422           | 2 422              | 2 552   | 2 672                  | 2 799                  |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Vote 3 - BUDGET AND TREASURY</b>                                     |     | 20 319          | 18 533          | 20 987          | 23 331               | 23 309          | 23 309             | 27 692  | 26 095                 | 26 434                 |
| 3.1 - Finance   |     | 16 356          | 15 277          | 17 554          | 19 578               | 19 402          | 19 402             | 23 514  | 21 677                 | 21 759                 |
| 3.2 - Supply Chain Management   |     | 3 963           | 3 256           | 3 433           | 3 753                | 3 907           | 3 907              | 4 178   | 4 418                  | 4 674                  |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Vote 4 - CORPORATE SERVICES</b>                                      |     | 29 036          | 33 548          | 38 483          | 47 910               | 45 887          | 45 887             | 51 212  | 53 285                 | 53 947                 |
| 4.1 - Administrative and Corporate Support                              |     | 11 295          | 12 688          | 13 557          | 15 225               | 15 282          | 15 282             | 17 093  | 18 034                 | 18 763                 |
| 4.2 - Information Technology  |     | 3 577           | 3 416           | 4 147           | 4 669                | 4 842           | 4 842              | 5 164   | 5 003                  | 5 174                  |
| 4.3 - Human Resources   |     | 4 353           | 4 183           | 4 472           | 5 789                | 5 918           | 5 918              | 5 984   | 6 196                  | 6 450                  |
| 4.4 - Coastal Protection  |     | 3 913           | 6 095           | 8 500           | 11 474               | 10 957          | 10 957             | 11 729  | 12 019                 | 12 453                 |
| 4.5 - Disaster Management   |     | 5 899           | 7 167           | 7 808           | 10 753               | 8 888           | 8 888              | 11 242  | 12 033                 | 11 107                 |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Vote 5 - PLANNING AND DEVELOPMENT</b>                                |     | 31 256          | 40 567          | 39 865          | 55 388               | 62 077          | 62 077             | 52 247  | 38 444                 | 39 983                 |
| 5.1 - Corporate Wide Strategic Planning (IDPs, LEDS)                    |     | 28 014          | 38 080          | 37 579          | 51 554               | 58 932          | 58 932             | 48 735  | 35 155                 | 36 567                 |
| 5.2 - Tourism   |     | 3 242           | 2 487           | 2 286           | 3 834                | 3 145           | 3 145              | 3 511   | 3 289                  | 3 416                  |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Vote 6 - PROJECT MAN AND ADVISORY SERVICES</b>                       |     | 2 661           | 3 003           | 2 035           | 4 221                | 3 730           | 3 730              | 4 363   | 3 640                  | 3 830                  |
| 6.1 - Housing   |     | 2 661           | 3 003           | 2 035           | 4 221                | 3 730           | 3 730              | 4 363   | 3 640                  | 3 830                  |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Vote 7 - [NAME OF VOTE 7]</b>  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Vote 8 - [NAME OF VOTE 8]</b>  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Vote 9 - [NAME OF VOTE 9]</b>  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |

DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

| Vote Description               | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|--------------------------------|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|                                |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| Revenue by Vote                | 1   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Vote 10 - [NAME OF VOTE 10]    |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Vote 11 - [NAME OF VOTE 11]    |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Vote 12 - [NAME OF VOTE 12]    |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Vote 13 - [NAME OF VOTE 13]    |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Vote 14 - [NAME OF VOTE 14]    |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Vote 15 - [NAME OF VOTE 15]    |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
|                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Total Expenditure by Vote      | 2   | 108 757         | 120 175         | 127 267         | 161 602              | 165 428         | 165 428            | 171 575   | 158 281                | 163 122                |
| Surplus/(Deficit) for the year | 2   | 24 617          | 20 025          | 7 604           | (17 054)             | (20 830)        | (20 830)           | (24 264)  | (9 091)                | (10 333)               |

References

1. Insert 'Vote'; e.g. Department, if different to Functional structure

2. Must reconcile to Financial Performance ('Revenue and Expenditure by Functional Classification' and 'Revenue and Expenditure')

3. Assign share in 'associate' to relevant Vote

|                   |         |         |           |   |   |   |   |   |   |   |
|-------------------|---------|---------|-----------|---|---|---|---|---|---|---|
| check revenue     | 0       | -1      | -         | - | - | - | - | - | - | - |
| check expenditure | 917 833 | 767 989 | 1 250 818 | - | - | - | - | - | - | - |

DC9 Frances Baard - Table A4 Budgeted Financial Performance (revenue and expenditure)

| Bos Frances Baard – Table A: Budgeted financial performance (revenue and expenditure)  |      |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
|--|------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| Description  | Ref  | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    |                   | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|  |      | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| R thousand   | 1    |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| <b>Revenue By Source</b>   |      |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Property rates   | 2    | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |
| Service charges - electricity revenue  | 2    | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |
| Service charges - water revenue  | 2    | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |
| Service charges - sanitation revenue   | 2    | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |
| Service charges - refuse revenue   | 2    | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |
| Rental of facilities and equipment   |      | 858             | 603             | 609             | 200                  | 200             | 200                | 226               | 200   | 200                    | 200                    |
| Interest earned - external investments   |      | 6 729           | 7 399           | 5 132           | 7 150                | 7 150           | 7 150              | 3 347             | 7 150   | 7 150                  | 7 150                  |
| Interest earned - outstanding debtors  |      | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |
| Dividends received   |      | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |
| Fines, penalties and forfeits  |      | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |
| Licences and permits   |      | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |
| Agency services  |      | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |
| Transfers and subsidies  |      | 123 192         | 124 350         | 128 874         | 137 078              | 137 128         | 137 128            | 131 350           | 139 841   | 141 720                | 145 319                |
| Other revenue  | 2    | 75              | 7 853           | 268             | 120                  | 120             | 120                | 316               | 120   | 120                    | 120                    |
| Gains  |      | –               | (5)             | (11)            | –                    | –               | –                  | –                 | –   | –                      | –                      |
| <b>Total Revenue (excluding capital transfers and contributions)</b>   |      | <b>130 853</b>  | <b>140 200</b>  | <b>134 872</b>  | <b>144 548</b>       | <b>144 598</b>  | <b>144 598</b>     | <b>135 239</b>    | <b>147 311</b>                                      | <b>149 190</b>         | <b>152 789</b>         |
| <b>Expenditure By Type</b>   |      |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Employee related costs   | 2    | 61 650          | 63 754          | 73 823          | 84 113               | 78 199          | 78 199             | 68 612            | 91 585  | 96 909                 | 102 633                |
| Remuneration of councillors  |      | 6 700           | 6 802           | 7 000           | 6 962                | 6 962           | 6 962              | 6 979             | 10 287  | 10 932                 | 11 805                 |
| Debt impairment  | 3    | –               | 3               | –               | 10                   | 10              | 10                 | –                 | 10  | 10                     | 10                     |
| Depreciation & asset impairment  | 2    | 3 105           | 3 801           | 3 381           | 3 644                | 3 644           | 3 644              | 2 802             | 3 591   | 3 147                  | 2 955                  |
| Finance charges  |      | 204             | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |
| Bulk purchases - electricity   | 2    | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |
| Inventory consumed   | 8    | 328             | 346             | –               | 2 190                | 2 261           | 2 261              | 894               | 1 493   | 1 330                  | 1 359                  |
| Contracted services  |      | 18 111          | 13 435          | 13 400          | 22 316               | 21 822          | 21 822             | 11 637            | 22 048  | 17 026                 | 15 692                 |
| Transfers and subsidies  |      | 7 306           | 21 909          | 19 467          | 25 213               | 36 911          | 36 911             | 23 010            | 25 326  | 11 393                 | 11 393                 |
| Other expenditure  | 4, 5 | 10 369          | 9 305           | 8 939           | 16 048               | 14 514          | 14 514             | 7 892             | 16 123  | 16 423                 | 16 162                 |
| Losses   |      | 67              | 53              | 5               | 1 105                | 1 105           | 1 105              | 1 105             | 1 111   | 1 111                  | 1 111                  |
| <b>Total Expenditure</b>   |      | <b>107 839</b>  | <b>119 407</b>  | <b>126 016</b>  | <b>161 602</b>       | <b>165 428</b>  | <b>165 428</b>     | <b>122 931</b>    | <b>171 575</b>                                      | <b>158 281</b>         | <b>163 122</b>         |
| <b>Surplus/(Deficit)</b>   |      | <b>23 014</b>   | <b>20 793</b>   | <b>8 855</b>    | <b>(17 054)</b>      | <b>(20 830)</b> | <b>(20 830)</b>    | <b>12 308</b>     | <b>(24 264)</b>                                     | <b>(9 091)</b>         | <b>(10 333)</b>        |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)  |      | 2 521           | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) | 6    | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |
| Transfers and subsidies - capital (in-kind - all)  |      | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b>   |      | <b>25 535</b>   | <b>20 793</b>   | <b>8 855</b>    | <b>(17 054)</b>      | <b>(20 830)</b> | <b>(20 830)</b>    | <b>12 308</b>     | <b>(24 264)</b>                                     | <b>(9 091)</b>         | <b>(10 333)</b>        |
| Taxation   |      | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |
| <b>Surplus/(Deficit) after taxation</b>  |      | <b>25 535</b>   | <b>20 793</b>   | <b>8 855</b>    | <b>(17 054)</b>      | <b>(20 830)</b> | <b>(20 830)</b>    | <b>12 308</b>     | <b>(24 264)</b>                                     | <b>(9 091)</b>         | <b>(10 333)</b>        |
| Attributable to minorities   |      | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |
| <b>Surplus/(Deficit) attributable to municipality</b>  |      | <b>25 535</b>   | <b>20 793</b>   | <b>8 855</b>    | <b>(17 054)</b>      | <b>(20 830)</b> | <b>(20 830)</b>    | <b>12 308</b>     | <b>(24 264)</b>                                     | <b>(9 091)</b>         | <b>(10 333)</b>        |
| Share of surplus/ (deficit) of associate   | 7    | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |
| <b>Surplus/(Deficit) for the year</b>  |      | <b>25 535</b>   | <b>20 793</b>   | <b>8 855</b>    | <b>(17 054)</b>      | <b>(20 830)</b> | <b>(20 830)</b>    | <b>12 308</b>     | <b>(24 264)</b>                                     | <b>(9 091)</b>         | <b>(10 333)</b>        |

| Vote Description   | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    |                   | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
|  |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| R thousand   | 1   |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| <b>Capital expenditure - Vote</b>  |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| <b>Multi-year expenditure to be appropriated</b>   | 2   |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Vote 1 - EXECUTIVE AND COUNCIL   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Vote 2 - MUNICIPAL MANAGER   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Vote 3 - BUDGET AND TREASURY   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Vote 4 - CORPORATE SERVICES  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Vote 5 - PLANNING AND DEVELOPMENT  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Vote 6 - PROJECT MAN AND ADVISORY SERVICES   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Vote 7 - [NAME OF VOTE 7]  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Vote 8 - [NAME OF VOTE 8]  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Vote 9 - [NAME OF VOTE 9]  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Vote 10 - [NAME OF VOTE 10]  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Vote 11 - [NAME OF VOTE 11]  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Vote 12 - [NAME OF VOTE 12]  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Vote 13 - [NAME OF VOTE 13]  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Vote 14 - [NAME OF VOTE 14]  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Vote 15 - [NAME OF VOTE 15]  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| <b>Capital multi-year expenditure sub-total</b>  | 7   | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| <b>Single-year expenditure to be appropriated</b>  | 2   |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Vote 1 - EXECUTIVE AND COUNCIL   |     | 19              | -               | -               | 48                   | 48              | 48                 | -                 | 90  | -                      | -                      |
| Vote 2 - MUNICIPAL MANAGER   |     | 9               | 7               | -               | 26                   | 26              | 26                 | 20                | 83  | -                      | -                      |
| Vote 3 - BUDGET AND TREASURY   |     | 15              | -               | -               | 7 024                | 4 024           | 4 024              | 3 957             | 1 500   | -                      | -                      |
| Vote 4 - CORPORATE SERVICES  |     | 3 238           | 942             | -               | 5 063                | 2 726           | 2 726              | 1 510             | 6 026   | 1 050                  | -                      |
| Vote 5 - PLANNING AND DEVELOPMENT  |     | 5 867           | 18              | -               | 18                   | 768             | 768                | 688               | 285   | -                      | -                      |
| Vote 6 - PROJECT MAN AND ADVISORY SERVICES   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Vote 7 - [NAME OF VOTE 7]  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Vote 8 - [NAME OF VOTE 8]  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Vote 9 - [NAME OF VOTE 9]  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Vote 10 - [NAME OF VOTE 10]  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Vote 11 - [NAME OF VOTE 11]  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Vote 12 - [NAME OF VOTE 12]  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Vote 13 - [NAME OF VOTE 13]  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Vote 14 - [NAME OF VOTE 14]  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Vote 15 - [NAME OF VOTE 15]  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| <b>Capital single-year expenditure sub-total</b>   |     | 9 148           | 967             | -               | 12 179               | 7 592           | 7 592              | 6 175             | 7 984   | 1 050                  | -                      |
| <b>Total Capital Expenditure - Vote</b>  |     | 9 148           | 967             | -               | 12 179               | 7 592           | 7 592              | 6 175             | 7 984   | 1 050                  | -                      |
| <b>Capital Expenditure - Functional</b>  |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| <b>Governance and administration</b>   |     | -               | -               | -               | 8 336                | 5 361           | 5 361              | 4 840             | 3 366   | 250                    | -                      |
| Executive and council  |     | -               | -               | -               | 48                   | 48              | 48                 | -                 | 155   | -                      | -                      |
| Finance and administration   |     | -               | -               | -               | 8 288                | 5 313           | 5 313              | 4 840             | 3 211   | 250                    | -                      |
| Internal audit   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| <b>Community and public safety</b>   |     | -               | -               | -               | 3 764                | 1 402           | 1 402              | 625               | 4 333   | 800                    | -                      |
| Community and social services  |     | -               | -               | -               | 3 764                | 1 402           | 1 402              | 625               | 4 333   | 800                    | -                      |
| Sport and recreation   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Public safety  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Housing  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Health   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| <b>Economic and environmental services</b>   |     | -               | -               | -               | 74                   | 825             | 825                | 708               | 285   | -                      | -                      |
| Planning and development   |     | -               | -               | -               | 14                   | 764             | 764                | 685               | 285   | -                      | -                      |
| Road transport   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Environmental protection   |     | -               | -               | -               | 61                   | 61              | 61                 | 23                | -   | -                      | -                      |
| <b>Trading services</b>  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Energy sources   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Water management   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Waste water management   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Waste management   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| <b>Other</b>   |     | -               | -               | -               | 5                    | 5               | 5                  | 3                 | -   | -                      | -                      |
| <b>Total Capital Expenditure - Functional</b>  | 3   | -               | -               | -               | 12 179               | 7 592           | 7 592              | 6 175             | 7 984   | 1 050                  | -                      |
| <b>Funded by:</b>  |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| National Government  |     | -               | -               | -               | -                    | 750             | 750                | 680               | 75  | -                      | -                      |
| Provincial Government  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| District Municipality  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| <b>Transfers recognised - capital</b>  | 4   | -               | -               | -               | -                    | 750             | 750                | 680               | 75  | -                      | -                      |
| <b>Borrowing</b>   | 6   | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| <b>Internally generated funds</b>  |     | -               | -               | -               | 12 179               | 6 842           | 6 842              | 5 495             | 7 909   | 1 050                  | -                      |
| <b>Total Capital Funding</b>   | 7   | -               | -               | -               | 12 179               | 7 592           | 7 592              | 6 175             | 7 984   | 1 050                  | -                      |

DC9 Frances Baard - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

[illegible]

DC9 Frances Baard - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

| Vote Description            | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    |                   | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|-----------------------------|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
|                             |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| R thousand                  | 1   |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Vote 7 - [NAME OF VOTE 7]   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
| Vote 8 - [NAME OF VOTE 8]   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
| Vote 9 - [NAME OF VOTE 9]   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
| Vote 10 - [NAME OF VOTE 10] |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
| Vote 11 - [NAME OF VOTE 11] |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|                             |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |

DC9 Frances Baard - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

| Vote Description                         | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    |                   | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
|  |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| R thousand                               | 1   |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Vote 12 - [NAME OF VOTE 12]              |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
| Vote 13 - [NAME OF VOTE 13]              |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
| Vote 14 - [NAME OF VOTE 14]              |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
| Vote 15 - [NAME OF VOTE 15]              |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
|  |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
| Capital multi-year expenditure sub-total |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |

DC9 Frances Baard - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

[illegible]

DC9 Frances Baard - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

| Vote Description            | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    |                   | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|-----------------------------|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
|                             |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| R thousand                  | 1   |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Vote 7 - [NAME OF VOTE 7]   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Vote 8 - [NAME OF VOTE 8]   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Vote 9 - [NAME OF VOTE 9]   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Vote 10 - [NAME OF VOTE 10] |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Vote 11 - [NAME OF VOTE 11] |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |

DC9 Frances Baard - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

| Vote Description                          | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    |                   | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
|   |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| R thousand                                | 1   |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Vote 12 - [NAME OF VOTE 12]               |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Vote 13 - [NAME OF VOTE 13]               |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Vote 14 - [NAME OF VOTE 14]               |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Vote 15 - [NAME OF VOTE 15]               |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Capital single-year expenditure sub-total |     | 9 148           | 967             | -               | 12 179               | 7 592           | 7 592              | 6 175             | 7 984   | 1 050                  | -                      |
| Total Capital Expenditure                 |     | 9 148           | 967             | -               | 12 179               | 7 592           | 7 592              | 6 175             | 7 984   | 1 050                  | -                      |

DC9 Frances Baard - Table A6 Budgeted Financial Position

| Description                              |   | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    |                   | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |        |
|--|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|--------|
| R thousand                               |   |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |        |
| ASSETS                                   |   |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |        |
| Current assets                           |   |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |        |
| Cash                                     |   |     | 5 066           | 16 789          | 6 437           | (8 354)              | (7 542)         | (7 542)            | 106 649           | (404)   | 1 781                  | 1 503                  |        |
| Call investment deposits                 | 1 |     | 73 201          | 86 366          | 103 764         | 86 366               | 86 366          | 86 366             | 3 500             | 90 801  | 90 801                 | 90 801                 |        |
| Consumer debtors                         | 1 |     | 1 875           | 2 644           | –               | 2 633                | 2 633           | 2 633              | 1 457             | 4 554   | 4 544                  | 4 534                  |        |
| Other debtors                            |   |     | 13 921          | 18 422          | 22 974          | 11 749               | 11 749          | 11 749             | 28 933            | 9 962   | 10 671                 | 11 359                 |        |
| Current portion of long-term receivables |   |     | 868             | 873             | 8 918           | 873                  | 873             | 873                | 8 918             | 858   | 858                    | 858                    |        |
| Inventory                                | 2 |     | 42              | 78              | 376             | 381                  | 381             | 381                | 224               | 376   | 376                    | 376                    |        |
| Total current assets                     |   |     | 94 973          | 125 173         | 142 468         | 93 649               | 94 460          | 94 460             | 149 680           | 106 147   | 109 031                | 109 431                |        |
| Non current assets                       |   |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |        |
| Long-term receivables                    |   |     | 7 593           | 6 335           | 4 498           | 6 335                | 6 335           | 6 335              | 4 498             | 8 060   | 8 060                  | 8 060                  |        |
| Investments                              |   |     | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |        |
| Investment property                      |   |     | (14)            | 558             | 544             | 530                  | 530             | 530                | 530               | 530   | 516                    | 502                    |        |
| Investment in Associate                  |   |     | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |        |
| Property, plant and equipment            | 3 |     | 55 594          | 52 751          | 50 838          | 56 355               | 52 768          | 52 768             | 149 580           | 58 911  | 45 412                 | 43 588                 |        |
| Biological                               |   |     | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |        |
| Intangible                               |   |     | 413             | 297             | 156             | 4 887                | 3 887           | 3 887              | 4 218             | 4 086   | 4 030                  | 3 973                  |        |
| Other non-current assets                 |   |     | 631             | 631             | 631             | 631                  | 631             | 631                | 631               | 631   | 631                    | 631                    |        |
| Total non current assets                 |   |     | 64 217          | 60 571          | 56 667          | 68 737               | 64 151          | 64 151             | 159 457           | 72 218  | 58 648                 | 56 754                 |        |
| TOTAL ASSETS                             |   |     | 159 190         | 185 744         | 199 135         | 162 386              | 158 611         | 158 611            | 309 137           | 178 366   | 167 679                | 166 185                |        |
| LIABILITIES                              |   |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |        |
| Current liabilities                      |   |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |        |
| Bank overdraft                           | 1 |     | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |        |
| Borrowing                                | 4 |     | –               | –               | –               | –                    | –               | –                  | 3                 | –   | –                      | –                      |        |
| Consumer deposits                        |   |     | 0               | 3               | 2               | 3                    | 3               | 3                  | 5                 | 2   | 2                      | 2                      |        |
| Trade and other payables                 | 4 |     | 16 846          | 30 569          | 28 030          | 14 055               | 14 055          | 14 055             | (29 014)          | 9 965   | 10 916                 | 14 323                 |        |
| Provisions                               |   |     | 11 258          | 11 049          | 12 982          | 13 940               | 13 940          | 13 940             | 10 745            | 14 868  | 16 798                 | 18 777                 |        |
| Total current liabilities                |   |     | 28 104          | 41 622          | 41 014          | 27 998               | 27 998          | 27 998             | (18 261)          | 24 834  | 27 716                 | 33 101                 |        |
| Non current liabilities                  |   |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |        |
| Borrowing                                |   |     | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |        |
| Provisions                               |   |     | 31 004          | 23 774          | 29 922          | 28 911               | 28 911          | 28 911             | (28 346)          | 32 758  | 35 209                 | 37 660                 |        |
| Total non current liabilities            |   |     | 31 004          | 23 774          | 29 922          | 28 911               | 28 911          | 28 911             | (28 346)          | 32 758  | 35 209                 | 37 660                 |        |
| TOTAL LIABILITIES                        |   |     | 59 108          | 65 396          | 70 936          | 56 908               | 56 908          | 56 908             | (46 607)          | 57 592  | 62 925                 | 70 761                 |        |
| NET ASSETS                               |   |     | 5               | 100 082         | 120 348         | 128 199              | 105 478         | 101 703            | 101 703           | 355 744   | 120 774                | 104 754                | 95 424 |
| COMMUNITY WEALTH/EQUITY                  |   |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |        |
| Accumulated Surplus/(Deficit)            |   |     | 73 852          | 94 214          | 93 710          | (16 907)             | (20 682)        | (20 682)           | (350 529)         | 88 610  | 70 384                 | 61 318                 |        |
| Reserves                                 | 4 |     | 27 468          | 27 205          | 26 941          | 26 677               | 26 677          | 26 677             | (26 941)          | 32 164  | 34 370                 | 34 106                 |        |
| TOTAL COMMUNITY WEALTH/EQUITY            |   |     | 5               | 101 321         | 121 419         | 120 651              | 9 770           | 5 995              | 5 995             | (377 469)   | 120 774                | 104 754                | 95 424 |

DC9 Frances Baard - Table A7 Budgeted Cash Flows

| Description                                    |  | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    |                   | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| R thousand                                     |  |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| CASH FLOW FROM OPERATING ACTIVITIES            |  |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Receipts                                       |  |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Property rates                                 |  |     | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |
| Service charges                                |  |     | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |
| Other revenue                                  |  |     | –               | –               | –               | 320                  | 320             | 320                | –                 | 320   | 320                    | 320                    |
| Transfers and Subsidies - Operational          |  | 1   | –               | –               | –               | 137 078              | 137 078         | 137 078            | –                 | 139 841   | 141 720                | 145 319                |
| Transfers and Subsidies - Capital              |  | 1   | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |
| Interest                                       |  |     | –               | –               | –               | 7 150                | 7 150           | 7 150              | –                 | 7 150   | 7 150                  | 7 150                  |
| Dividends                                      |  |     | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |
| Payments                                       |  |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Suppliers and employees                        |  |     | –               | –               | (44)            | (147 510)            | (147 510)       | (147 510)          | 58 935            | (168 864)   | (169 106)              | (171 822)              |
| Finance charges                                |  |     | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |
| Transfers and Grants                           |  | 1   | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |
| NET CASH FROM/(USED) OPERATING ACTIVITIES      |  |     | –               | –               | (44)            | (2 962)              | (2 962)         | (2 962)            | 58 935            | (21 553)  | (19 916)               | (19 033)               |
| CASH FLOWS FROM INVESTING ACTIVITIES           |  |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Receipts                                       |  |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Proceeds on disposal of PPE                    |  |     | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |
| Decrease (increase) in non-current receivables |  |     | 33              | (1 258)         | –               | –                    | –               | –                  | –                 | 1 725   | –                      | –                      |
| Decrease (increase) in non-current investments |  |     | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |
| Payments                                       |  |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Capital assets                                 |  |     | –               | –               | –               | (12 179)             | (12 179)        | (12 179)           | –                 | (7 984)   | (1 050)                | –                      |
| NET CASH FROM/(USED) INVESTING ACTIVITIES      |  |     | 33              | (1 258)         | –               | (12 179)             | (12 179)        | (12 179)           | –                 | (6 259)   | (1 050)                | –                      |
| CASH FLOWS FROM FINANCING ACTIVITIES           |  |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Receipts                                       |  |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Short term loans                               |  |     | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |
| Borrowing long term/refinancing                |  |     | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |
| Increase (decrease) in consumer deposits       |  |     | 0               | (3)             | –               | –                    | –               | –                  | –                 | 2   | –                      | –                      |
| Payments                                       |  |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Repayment of borrowing                         |  |     | 2 455           | –               | –               | –                    | –               | –                  | (3)               | –   | –                      | –                      |
| NET CASH FROM/(USED) FINANCING ACTIVITIES      |  |     | 2 456           | (3)             | –               | –                    | –               | –                  | (3)               | 2   | –                      | –                      |
| NET INCREASE/ (DECREASE) IN CASH HELD          |  |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
|  |  |     | 2 489           | (1 262)         | (44)            | (15 141)             | (15 141)        | (15 141)           | 58 933            | (27 810)  | (20 966)               | (19 033)               |
| Cash/cash equivalents at the year begin:       |  | 2   | 57 122          | 78 267          | 110 135         | 100 440              | 100 440         | 100 440            | 110 135           | 81 137  | 53 327                 | 32 362                 |
| Cash/cash equivalents at the year end:         |  | 2   | 59 610          | 77 006          | 110 092         | 85 299               | 85 299          | 85 299             | 169 068           | 53 327  | 32 362                 | 13 329                 |

## DC9 Frances Baard - Table A8 Cash backed reserves/accumulated surplus reconciliation

| Description                                       | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    |                   | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
|   |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| <b>R thousand</b>                                 |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| <b>Cash and investments available</b>             |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Cash/cash equivalents at the year end             | 1   | 59 610          | 77 006          | 110 092         | 85 299               | 85 299          | 85 299             | 169 068           | 53 327  | 32 362                 | 13 329                 |
| Other current investments > 90 days               |     | 18 657          | 26 150          | 109             | (7 286)              | (6 475)         | (6 475)            | (58 920)          | 37 070  | 60 221                 | 78 975                 |
| Non current assets - Investments                  | 1   | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |
| <b>Cash and investments available:</b>            |     | <b>78 267</b>   | <b>103 156</b>  | <b>110 200</b>  | <b>78 013</b>        | <b>78 824</b>   | <b>78 824</b>      | <b>110 148</b>    | <b>90 397</b>                                       | <b>92 582</b>          | <b>92 304</b>          |
| <b>Application of cash and investments</b>        |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Unspent conditional transfers                     |     | 92              | 1 660           | 2 162           | 70                   | 70              | 70                 | (3 165)           | (1 073)   | –                      | –                      |
| Unspent borrowing                                 |     | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |
| Statutory requirements                            | 2   |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Other working capital requirements                | 3   | 6 783           | 18 905          | 6 591           | (16 736)             | (16 736)        | (16 736)           | (2 732)           | (12 100)  | (14 537)               | (12 809)               |
| Other provisions                                  |     | 42 262          | 34 823          | 42 904          | 42 850               | 42 850          | 42 850             | (17 601)          | 47 626  | 52 007                 | 56 437                 |
| Long term investments committed                   | 4   | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |
| Reserves to be backed by cash/investments         | 5   | 27 468          | 27 205          |                 |                      |                 |                    |                   |   |                        |                        |
| <b>Total Application of cash and investments:</b> |     | <b>76 606</b>   | <b>82 593</b>   | <b>51 657</b>   | <b>26 184</b>        | <b>26 184</b>   | <b>26 184</b>      | <b>(23 498)</b>   | <b>34 453</b>                                       | <b>37 470</b>          | <b>43 628</b>          |
| <b>Surplus(shortfall)</b>                         |     | <b>1 662</b>    | <b>20 562</b>   | <b>58 543</b>   | <b>51 828</b>        | <b>52 640</b>   | <b>52 640</b>      | <b>133 646</b>    | <b>55 945</b>                                       | <b>55 113</b>          | <b>48 676</b>          |

## References

1. Must reconcile with Budgeted Cash Flows
2. For example: VAT, taxation
3. Council approval for policy required - include sufficient working capital (e.g. allowing for a % of current debtors > 90 days as uncollectable)
4. For example: sinking fund requirements for borrowing
5. Council approval required for each reserve created and basis of cash backing of reserves

## Other working capital requirements

|               |         |          |         |        |        |        |         |        |        |        |
|---------------|---------|----------|---------|--------|--------|--------|---------|--------|--------|--------|
| Debtors       | -       | -        | -       | 20 717 | 20 717 | 20 717 | -       | 22 576 | 23 275 | 23 953 |
| Creditors due | 6 783   | 18 905   | 6 591   | 3 981  | 3 981  | 3 981  | (2 732) | 10 476 | 8 738  | 11 144 |
| Total         | (6 783) | (18 905) | (6 591) | 16 736 | 16 736 | 16 736 | 2 732   | 12 100 | 14 537 | 12 809 |

### Debtors collection assumptions

|                                     |        |        |        |        |        |        |        |        |        |        |
|-------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Balance outstanding - debtors       | 23 389 | 27 401 | 27 472 | 20 717 | 20 717 | 20 717 | 34 888 | 22 576 | 23 275 | 23 953 |
| Estimate of debtors collection rate | 0.0%   | 0.0%   | 0.0%   | 100.0% | 100.0% | 100.0% | 0.0%   | 100.0% | 100.0% | 100.0% |

Long term investments committed

Balance (Insert description; eg sinking fund)

[illegible]

DC9 Frances Baard - Table A9 Asset Management

| Description                                  | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|  |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| R thousand                                   |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| CAPITAL EXPENDITURE                          |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <u>Total New Assets</u>                      | 1   | 455             | 261             | -               | 4 368                | 2 856           | 2 856              | 4 548   | 800                    | -                      |
| Roads Infrastructure                         |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Storm water Infrastructure                   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Electrical Infrastructure                    |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Water Supply Infrastructure                  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Sanitation Infrastructure                    |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Solid Waste Infrastructure                   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Rail Infrastructure                          |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Coastal Infrastructure                       |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Information and Communication Infrastructure |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Infrastructure                               |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Community Facilities                         |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Sport and Recreation Facilities              |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Community Assets                             |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Heritage Assets                              |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Revenue Generating                           |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Non-revenue Generating                       |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Investment properties                        |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Operational Buildings                        |     | -               | -               | -               | 3 065                | 800             | 800                | 4 000   | -                      | -                      |
| Housing                                      |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Other Assets                                 |     | -               | -               | -               | 3 065                | 800             | 800                | 4 000   | -                      | -                      |
| Biological or Cultivated Assets              |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Servitudes                                   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Licences and Rights                          |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Intangible Assets                            |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Computer Equipment                           |     | -               | 170             | -               | 872                  | 972             | 972                | 69  | -                      | -                      |
| Furniture and Office Equipment               |     | 455             | 5               | -               | 74                   | 77              | 77                 | 138   | -                      | -                      |
| Machinery and Equipment                      |     | -               | 86              | -               | 357                  | 1 007           | 1 007              | 341   | 800                    | -                      |
| Transport Assets                             |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Land   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Zoo's, Marine and Non-biological Animals     |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <u>Total Renewal of Existing Assets</u>      | 2   | -               | -               | -               | 7 083                | 4 088           | 4 088              | 1 710   | -                      | -                      |
| Roads Infrastructure                         |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Storm water Infrastructure                   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Electrical Infrastructure                    |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Water Supply Infrastructure                  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Sanitation Infrastructure                    |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Solid Waste Infrastructure                   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Rail Infrastructure                          |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Coastal Infrastructure                       |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Information and Communication Infrastructure |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Infrastructure                               |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Community Facilities                         |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Sport and Recreation Facilities              |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Community Assets                             |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Heritage Assets                              |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Revenue Generating                           |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Non-revenue Generating                       |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Investment properties                        |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Operational Buildings                        |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Housing                                      |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Other Assets                                 |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Biological or Cultivated Assets              |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Servitudes                                   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Licences and Rights                          |     | -               | -               | -               | 5 000                | 4 000           | 4 000              | -   | -                      | -                      |
| Intangible Assets                            |     | -               | -               | -               | 5 000                | 4 000           | 4 000              | -   | -                      | -                      |
| Computer Equipment                           |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Furniture and Office Equipment               |     | -               | -               | -               | 5                    | 5               | 5                  | -   | -                      | -                      |
| Machinery and Equipment                      |     | -               | -               | -               | 78                   | 83              | 83                 | 210   | -                      | -                      |
| Transport Assets                             |     | -               | -               | -               | 2 000                | -               | -                  | 1 500   | -                      | -                      |
| Land   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Zoo's, Marine and Non-biological Animals     |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |

DC9 Frances Baard - Table A9 Asset Management

| Description                                      | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|  |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| <b>R thousand</b>                                |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b><u>Total Upgrading of Existing Assets</u></b> | 6   | 8 740           | 705             | -               | 729                  | 649             | 649                | 1 727   | 250                    | -                      |
| Roads Infrastructure                             |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Storm water Infrastructure                       |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Electrical Infrastructure                        |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Water Supply Infrastructure                      |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Sanitation Infrastructure                        |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Solid Waste Infrastructure                       |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Rail Infrastructure                              |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Coastal Infrastructure                           |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Information and Communication Infrastructure     |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Infrastructure</b>                            |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Community Facilities                             |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Sport and Recreation Facilities                  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Community Assets</b>                          |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Heritage Assets</b>                           |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Revenue Generating                               |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Non-revenue Generating                           |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Investment properties</b>                     |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Operational Buildings                            |     | 5 394           | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Housing  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Other Assets</b>                              |     | 5 394           | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Biological or Cultivated Assets</b>           |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Servitudes                                       |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Licences and Rights                              |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Intangible Assets</b>                         |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Computer Equipment                               |     | 636             | 621             | -               | 98                   | 98              | 98                 | 500   | 250                    | -                      |
| Furniture and Office Equipment                   |     | 801             | 64              | -               | 51                   | 51              | 51                 | 1 151   | -                      | -                      |
| Machinery and Equipment                          |     | 129             | 21              | -               | 580                  | 500             | 500                | 76  | -                      | -                      |
| Transport Assets                                 |     | 1 780           | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Land   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Zoo's, Marine and Non-biological Animals         |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b><u>Total Capital Expenditure</u></b>          | 4   | 9 195           | 967             | -               | 12 179               | 7 592           | 7 592              | 7 984   | 1 050                  | -                      |
| Roads Infrastructure                             |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Storm water Infrastructure                       |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Electrical Infrastructure                        |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Water Supply Infrastructure                      |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Sanitation Infrastructure                        |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Solid Waste Infrastructure                       |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Rail Infrastructure                              |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Coastal Infrastructure                           |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Information and Communication Infrastructure     |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Infrastructure</b>                            |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Community Facilities                             |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Sport and Recreation Facilities                  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Community Assets</b>                          |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Heritage Assets</b>                           |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Revenue Generating                               |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Non-revenue Generating                           |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Investment properties</b>                     |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Operational Buildings                            |     | 5 394           | -               | -               | 3 065                | 800             | 800                | 4 000   | -                      | -                      |
| Housing  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Other Assets</b>                              |     | 5 394           | -               | -               | 3 065                | 800             | 800                | 4 000   | -                      | -                      |
| <b>Biological or Cultivated Assets</b>           |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Servitudes                                       |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Licences and Rights                              |     | -               | -               | -               | 5 000                | 4 000           | 4 000              | -   | -                      | -                      |
| <b>Intangible Assets</b>                         |     | -               | -               | -               | 5 000                | 4 000           | 4 000              | -   | -                      | -                      |
| Computer Equipment                               |     | 636             | 791             | -               | 970                  | 1 070           | 1 070              | 569   | 250                    | -                      |
| Furniture and Office Equipment                   |     | 1 256           | 69              | -               | 129                  | 132             | 132                | 1 289   | -                      | -                      |
| Machinery and Equipment                          |     | 129             | 107             | -               | 1 015                | 1 590           | 1 590              | 627   | 800                    | -                      |
| Transport Assets                                 |     | 1 780           | -               | -               | 2 000                | -               | -                  | 1 500   | -                      | -                      |
| Land   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Zoo's, Marine and Non-biological Animals         |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>TOTAL CAPITAL EXPENDITURE - Asset class</b>   |     | 9 195           | 967             | -               | 12 179               | 7 592           | 7 592              | 7 984   | 1 050                  | -                      |

DC9 Frances Baard - Table A9 Asset Management

| Description   | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|   |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| <b>R thousand</b>   |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>ASSET REGISTER SUMMARY - PPE (WDV)</b>                           | 5   | 41 896          | 40 643          | 52 169          | 62 403               | 57 951          | 57 951             | 64 158  | 50 588                 | 48 694                 |
| Roads Infrastructure  |     | –               | –               | 2 317           | 2 183                | 2 317           | 2 317              | 2 317   | 2 317                  | 2 317                  |
| Storm water Infrastructure  |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Electrical Infrastructure   |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Water Supply Infrastructure   |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Sanitation Infrastructure   |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Solid Waste Infrastructure  |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Rail Infrastructure   |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Coastal Infrastructure  |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Information and Communication Infrastructure                        |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Infrastructure</b>   |     | –               | –               | 2 317           | 2 183                | 2 317           | 2 317              | 2 317   | 2 317                  | 2 317                  |
| <b>Community Assets</b>   |     | (57)            | 58              | –               | 21                   | 21              | 21                 | –   | –                      | –                      |
| <b>Heritage Assets</b>  |     | 631             | 631             | 631             | 631                  | 631             | 631                | 631   | 631                    | 631                    |
| <b>Investment properties</b>  |     | (14)            | 558             | 544             | 530                  | 530             | 530                | 530   | 516                    | 502                    |
| <b>Other Assets</b>   |     | 26 856          | 22 459          | 32 663          | 36 616               | 34 351          | 34 351             | 38 984  | 31 860                 | 31 036                 |
| <b>Biological or Cultivated Assets</b>                              |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Intangible Assets</b>  |     | 413             | 297             | 156             | 4 887                | 3 887           | 3 887              | 4 086   | 4 030                  | 3 973                  |
| <b>Computer Equipment</b>   |     | 1 468           | 1 725           | 1 915           | 1 633                | 1 733           | 1 733              | 1 874   | 506                    | 680                    |
| <b>Furniture and Office Equipment</b>                               |     | 1 515           | 1 606           | 1 794           | 1 714                | 1 717           | 1 717              | 2 883   | 1 167                  | 938                    |
| <b>Machinery and Equipment</b>                                      |     | 4 646           | 4 038           | 3 432           | 3 777                | 4 353           | 4 353              | 2 985   | 1 357                  | 442                    |
| <b>Transport Assets</b>   |     | 2 263           | 1 315           | 774             | 2 456                | 456             | 456                | 1 924   | 263                    | 232                    |
| <b>Land</b>   |     | 4 175           | 7 955           | 7 943           | 7 955                | 7 955           | 7 955              | 7 943   | 7 943                  | 7 943                  |
| <b>Zoo's, Marine and Non-biological Animals</b>                     |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>TOTAL ASSET REGISTER SUMMARY - PPE (WDV)</b>                     | 5   | 41 896          | 40 643          | 52 169          | 62 403               | 57 951          | 57 951             | 64 158  | 50 588                 | 48 694                 |
| <b>EXPENDITURE OTHER ITEMS</b>                                      |     | 6 693           | 8 624           | 7 047           | 7 526                | 9 217           | 9 217              | 9 410   | 8 084                  | 7 974                  |
| <b>Depreciation</b>   | 7   | 3 105           | 3 801           | 3 381           | 3 644                | 3 644           | 3 644              | 3 591   | 3 147                  | 2 955                  |
| <b>Repairs and Maintenance by Asset Class</b>                       | 3   | 3 588           | 4 823           | 3 666           | 3 882                | 5 573           | 5 573              | 5 819   | 4 937                  | 5 018                  |
| Roads Infrastructure  |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Storm water Infrastructure  |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Electrical Infrastructure   |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Water Supply Infrastructure   |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Sanitation Infrastructure   |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Solid Waste Infrastructure  |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Rail Infrastructure   |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Coastal Infrastructure  |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Information and Communication Infrastructure                        |     | 53              | 15              | 15              | 40                   | 40              | 40                 | 40  | 40                     | 40                     |
| <b>Infrastructure</b>   |     | 53              | 15              | 15              | 40                   | 40              | 40                 | 40  | 40                     | 40                     |
| Community Facilities  |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Sport and Recreation Facilities                                     |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Community Assets</b>   |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Heritage Assets</b>  |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Revenue Generating  |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Non-revenue Generating  |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Investment properties</b>  |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Operational Buildings   |     | 564             | 1 679           | 482             | 523                  | 583             | 583                | 603   | 610                    | 616                    |
| Housing   |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Other Assets</b>   |     | 564             | 1 679           | 482             | 523                  | 583             | 583                | 603   | 610                    | 616                    |
| <b>Biological or Cultivated Assets</b>                              |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Servitudes  |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Licences and Rights   |     | 2 086           | 2 268           | 2 199           | 2 158                | 3 655           | 3 655              | 3 788   | 2 805                  | 2 835                  |
| <b>Intangible Assets</b>  |     | 2 086           | 2 268           | 2 199           | 2 158                | 3 655           | 3 655              | 3 788   | 2 805                  | 2 835                  |
| <b>Computer Equipment</b>   |     | 6               | 4               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Furniture and Office Equipment</b>                               |     | 400             | 409             | 153             | 209                  | 309             | 309                | 236   | 247                    | 256                    |
| <b>Machinery and Equipment</b>                                      |     | 253             | 332             | 710             | 922                  | 970             | 970                | 961   | 1 034                  | 1 062                  |
| <b>Transport Assets</b>   |     | 224             | 117             | 107             | 30                   | 16              | 16                 | 190   | 200                    | 208                    |
| <b>Land</b>   |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Zoo's, Marine and Non-biological Animals</b>                     |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>TOTAL EXPENDITURE OTHER ITEMS</b>                                |     | 6 693           | 8 624           | 7 047           | 7 526                | 9 217           | 9 217              | 9 410   | 8 084                  | 7 974                  |
| <b>Renewal and upgrading of Existing Assets as % of total capex</b> |     | 95.1%           | 73.0%           | 0.0%            | 64.1%                | 62.4%           | 62.4%              | 43.0%   | 23.8%                  | 0.0%                   |
| <b>Renewal and upgrading of Existing Assets as % of deprecn</b>     |     | 281.5%          | 18.6%           | 0.0%            | 214.3%               | 130.0%          | 130.0%             | 95.7%   | 7.9%                   | 0.0%                   |
| <b>R&amp;M as a % of PPE</b>  |     | 6.5%            | 9.1%            | 7.2%            | 6.9%                 | 10.6%           | 10.6%              | 9.9%  | 10.9%                  | 11.5%                  |
| <b>Renewal and upgrading and R&amp;M as a % of PPE</b>              |     | 29.0%           | 14.0%           | 7.0%            | 19.0%                | 18.0%           | 18.0%              | 14.0%   | 10.0%                  | 10.0%                  |

DC9 Frances Baard - Table A10 Basic service delivery measurement

| Description  | Ref | 2018/19 | 2019/20 | 2020/21 | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-----|---------|---------|---------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|  |     | Outcome | Outcome | Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| <b>Household service targets</b>   | 1   |         |         |         |                      |                 |                    |   |                        |                        |
| <b>Water:</b>  |     |         |         |         |                      |                 |                    |   |                        |                        |
| Piped water inside dwelling  |     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| Piped water inside yard (but not in dwelling)  |     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| Using public tap (at least min.service level)  | 2   | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| Other water supply (at least min.service level)  | 4   | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| <i>Minimum Service Level and Above sub-total</i>   |     |         |         |         |                      |                 |                    |   |                        |                        |
| Using public tap (< min.service level)   | 3   | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| Other water supply (< min.service level)   | 4   | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| No water supply  |     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| <i>Below Minimum Service Level sub-total</i>   |     |         |         |         |                      |                 |                    |   |                        |                        |
| <b>Total number of households</b>  | 5   | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| <b>Sanitation/sewerage:</b>  |     |         |         |         |                      |                 |                    |   |                        |                        |
| Flush toilet (connected to sewerage)   |     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| Flush toilet (with septic tank)  |     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| Chemical toilet  |     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| Pit toilet (ventilated)  |     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| Other toilet provisions (> min.service level)  |     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| <i>Minimum Service Level and Above sub-total</i>   |     |         |         |         |                      |                 |                    |   |                        |                        |
| Bucket toilet  |     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| Other toilet provisions (< min.service level)  |     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| No toilet provisions   |     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| <i>Below Minimum Service Level sub-total</i>   |     |         |         |         |                      |                 |                    |   |                        |                        |
| <b>Total number of households</b>  | 5   | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| <b>Energy:</b>   |     |         |         |         |                      |                 |                    |   |                        |                        |
| Electricity (at least min.service level)   |     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| Electricity - prepaid (min.service level)  |     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| <i>Minimum Service Level and Above sub-total</i>   |     |         |         |         |                      |                 |                    |   |                        |                        |
| Electricity (< min.service level)  |     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| Electricity - prepaid (< min. service level)   |     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| Other energy sources   |     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| <i>Below Minimum Service Level sub-total</i>   |     |         |         |         |                      |                 |                    |   |                        |                        |
| <b>Total number of households</b>  | 5   | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| <b>Refuse:</b>   |     |         |         |         |                      |                 |                    |   |                        |                        |
| Removed at least once a week   |     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| <i>Minimum Service Level and Above sub-total</i>   |     |         |         |         |                      |                 |                    |   |                        |                        |
| Removed less frequently than once a week   |     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| Using communal refuse dump   |     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| Using own refuse dump  |     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| Other rubbish disposal   |     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| No rubbish disposal  |     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| <i>Below Minimum Service Level sub-total</i>   |     |         |         |         |                      |                 |                    |   |                        |                        |
| <b>Total number of households</b>  | 5   | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| <b>Households receiving Free Basic Service</b>   | 7   |         |         |         |                      |                 |                    |   |                        |                        |
| Water (6 kilolitres per household per month)   |     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| Sanitation (free minimum level service)  |     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| Electricity/other energy (50kwh per household per month)   |     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| Refuse (removed at least once a week)  |     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| <b>Cost of Free Basic Services provided - Formal Settlements (R'000)</b>                                   | 8   |         |         |         |                      |                 |                    |   |                        |                        |
| Water (6 kilolitres per indigent household per month)  |     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| Sanitation (free sanitation service to indigent households)  |     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| Electricity/other energy (50kwh per indigent household per month)  |     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| Refuse (removed once a week for indigent households)   |     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| <b>Cost of Free Basic Services provided - Informal Formal Settlements (R'000)</b>                          |     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| <b>Total cost of FBS provided</b>  |     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| <b>Highest level of free service provided per household</b>  |     |         |         |         |                      |                 |                    |   |                        |                        |
| Property rates (R value threshold)   |     |         |         |         |                      |                 |                    |   |                        |                        |
| Water (kilolitres per household per month)   |     |         |         |         |                      |                 |                    |   |                        |                        |
| Sanitation (kilolitres per household per month)  |     |         |         |         |                      |                 |                    |   |                        |                        |
| Sanitation (Rand per household per month)  |     |         |         |         |                      |                 |                    |   |                        |                        |
| Electricity (kwh per household per month)  |     |         |         |         |                      |                 |                    |   |                        |                        |
| Refuse (average litres per week)   |     |         |         |         |                      |                 |                    |   |                        |                        |
| <b>Revenue cost of subsidised services provided (R'000)</b>  | 9   |         |         |         |                      |                 |                    |   |                        |                        |
| Property rates (tariff adjustment) ( impermissable values per section 17 of MPRA)                          |     |         |         |         |                      |                 |                    |   |                        |                        |
| Property rates exemptions, reductions and rebates and impermissable values in excess of section 17 of MPRA |     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| Water (in excess of 6 kilolitres per indigent household per month)   |     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| Sanitation (in excess of free sanitation service to indigent households)                                   |     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| Electricity/other energy (in excess of 50 kwh per indigent household per month)                            |     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| Refuse (in excess of one removal a week for indigent households)   |     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| Municipal Housing - rental rebates   |     |         |         |         |                      |                 |                    |   |                        |                        |
| Housing - top structure subsidies  |     |         |         |         |                      |                 |                    |   |                        |                        |
| Other  |     |         |         |         |                      |                 |                    |   |                        |                        |
| <b>Total revenue cost of subsidised services provided</b>  |     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |

***OTHER RELATED SUPPORTING  
DOCUMENTATION***

DC9 Frances Baard - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

| Description  | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    |                   | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
|  |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| <b>R thousand</b>  |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| <b>REVENUE ITEMS:</b>  |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| <u>Property rates</u>  | 6   |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Total Property Rates   |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Less Revenue Foregone ( <i>exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA</i> ) |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Net Property Rates   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| <u>Service charges - electricity revenue</u>   | 6   |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Total Service charges - electricity revenue  |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Less Revenue Foregone ( <i>in excess of 50 kwh per indigent household per month</i> )  |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Less Cost of Free Basis Services ( <i>50 kwh per indigent household per month</i> )  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Net Service charges - electricity revenue  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| <u>Service charges - water revenue</u>   | 6   |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Total Service charges - water revenue  |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Less Revenue Foregone ( <i>in excess of 6 kilolitres per indigent household per month</i> )                                  |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Less Cost of Free Basis Services ( <i>6 kilolitres per indigent household per month</i> )                                    |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Net Service charges - water revenue  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| <u>Service charges - sanitation revenue</u>  |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Total Service charges - sanitation revenue   |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Less Revenue Foregone ( <i>in excess of free sanitation service to indigent households</i> )                                 |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Less Cost of Free Basis Services ( <i>free sanitation service to indigent households</i> )                                   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Net Service charges - sanitation revenue   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| <u>Service charges - refuse revenue</u>  | 6   |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Total refuse removal revenue   |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Total landfill revenue   |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Less Revenue Foregone ( <i>in excess of one removal a week to indigent households</i> )                                      |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Less Cost of Free Basis Services ( <i>removed once a week to indigent households</i> )                                       |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Net Service charges - refuse revenue   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| <u>Other Revenue by source</u>   |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Administrative Handling Fees   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Bad Debts Recovered  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Breakages and Losses Recovered   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Collection Charges   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Commission   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Discounts and Early Settlements  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Incidental Cash Surpluses  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Inspection Fees  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Registration Fees  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Staff Recoveries   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Request for Information  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Insurance Refund   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Sale of Property   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Merchandising, Jobbing and Contracts   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Bursary Repayment  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Recovery Infrastructure Maintenance  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Skills Development Levy Refund   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Arbor City Awards Competition  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Other Revenue  |     | 75              | 7 853           | 268             | 120                  | 120             | 120                | 316               | 120   | 120                    | 120                    |
| <b>Total 'Other' Revenue</b>   | 1   | 75              | 7 853           | 268             | 120                  | 120             | 120                | 316               | 120   | 120                    | 120                    |
| <b>EXPENDITURE ITEMS:</b>  |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| <u>Employee related costs</u>  |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Basic Salaries and Wages   | 2   | 41 074          | 43 795          | 47 965          | 56 959               | 52 728          | 52 728             | 50 897            | 60 681  | 64 841                 | 69 311                 |
| Pension and UIF Contributions  |     | 5 352           | 5 706           | 6 314           | 7 738                | 6 988           | 6 988              | 6 544             | 7 891   | 8 468                  | 9 087                  |
| Medical Aid Contributions  |     | 2 406           | 2 330           | 2 525           | 2 402                | 2 288           | 2 288              | 2 629             | 2 866   | 2 866                  | 2 866                  |
| Overtime   |     | 211             | 189             | 202             | 658                  | 158             | 158                | 189               | 416   | 447                    | 481                    |
| Performance Bonus  |     | 3 063           | 2 936           | 3 590           | 4 323                | 4 003           | 4 003              | 3 397             | 4 560   | 4 867                  | 5 198                  |
| Motor Vehicle Allowance  |     | 3 204           | 2 955           | 3 103           | 4 938                | 3 188           | 3 188              | 3 103             | 4 621   | 4 621                  | 4 621                  |
| Cellphone Allowance  |     | 268             | 291             | 520             | 445                  | 444             | 444                | 352               | 393   | 393                    | 393                    |
| Housing Allowances   |     | 431             | 435             | 473             | 433                  | 415             | 415                | 491               | 509   | 509                    | 509                    |
| Other benefits and allowances  |     | 457             | 493             | 611             | 559                  | 526             | 526                | 835               | 781   | 837                    | 898                    |
| Payments in lieu of leave  |     | 1 382           | 1 689           | 2 599           | 2 619                | 4 350           | 4 350              | (745)             | 5 498   | 5 543                  | 5 591                  |
| Long service awards  |     | (16)            | 20              | 964             | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Post-retirement benefit obligations  | 4   | 3 818           | 2 914           | 4 956           | 3 039                | 3 111           | 3 111              | 920               | 3 369   | 3 516                  | 3 678                  |
| <b>sub-total</b>   | 5   | 61 650          | 63 754          | 73 823          | 84 113               | 78 199          | 78 199             | 68 612            | 91 585  | 96 909                 | 102 633                |
| <u>Less: Employees costs capitalised to PPE</u>  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |

DC9 Frances Baard - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

| Description                                 | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    |                   | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
|   |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| R thousand                                  |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Total Employee related costs                | 1   | 61 650          | 63 754          | 73 823          | 84 113               | 78 199          | 78 199             | 68 612            | 91 585  | 96 909                 | 102 633                |
| <u>Depreciation &amp; asset impairment</u>  |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Depreciation of Property, Plant & Equipment |     | 2 938           | 3 685           | 3 296           | 3 328                | 3 328           | 3 328              | 2 744             | 3 522   | 3 091                  | 2 899                  |
| Lease amortisation                          |     | 167             | 116             | 85              | 316                  | 316             | 316                | 58                | 70  | 57                     | 57                     |
| Capital asset impairment                    |     | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |
| Total Depreciation & asset impairment       | 1   | 3 105           | 3 801           | 3 381           | 3 644                | 3 644           | 3 644              | 2 802             | 3 591   | 3 147                  | 2 955                  |
| <u>Bulk purchases - electricity</u>         |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Electricity bulk purchases                  |     | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |
| Total bulk purchases                        | 1   | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |
| <u>Transfers and grants</u>                 |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Cash transfers and grants                   |     | 250             | 1 096           | 19 467          | 10 893               | 16 043          | 16 043             | 14 925            | 14 028  | 11 393                 | 11 393                 |
| Non-cash transfers and grants               |     | 7 056           | 20 814          | –               | 14 320               | 20 868          | 20 868             | 8 086             | 11 298  | –                      | –                      |
| Total transfers and grants                  | 1   | 7 306           | 21 909          | 19 467          | 25 213               | 36 911          | 36 911             | 23 010            | 25 326  | 11 393                 | 11 393                 |
| <u>Contracted services</u>                  |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Outsourced Services                         |     | 5 222           | 4 750           | 4 731           | 6 046                | 4 965           | 4 965              | 3 457             | 6 089   | 3 883                  | 2 443                  |
| Consultants and Professional Services       |     | 10 275          | 5 493           | 4 090           | 11 189               | 10 316          | 10 316             | 4 084             | 8 464   | 7 540                  | 7 564                  |
| Contractors                                 |     | 2 614           | 3 192           | 4 579           | 5 082                | 6 540           | 6 540              | 4 096             | 7 495   | 5 603                  | 5 685                  |
| Total contracted services                   |     | 18 111          | 13 435          | 13 400          | 22 316               | 21 822          | 21 822             | 11 637            | 22 048  | 17 026                 | 15 692                 |
| <u>Other Expenditure By Type</u>            |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Collection costs                            |     | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |
| Contributions to 'other' provisions         |     | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |
| Audit fees                                  |     | 2 009           | 1 984           | 1 930           | 2 800                | 2 450           | 2 450              | 2 189             | 2 900   | 2 900                  | 2 200                  |
| Other Expenditure                           |     | 8 360           | 7 320           | 7 009           | 13 248               | 12 064          | 12 064             | 5 702             | 13 223  | 13 523                 | 13 962                 |
| Total 'Other' Expenditure                   | 1   | 10 369          | 9 305           | 8 939           | 16 048               | 14 514          | 14 514             | 7 892             | 16 123  | 16 423                 | 16 162                 |
|   |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| by Expenditure Item                         | 8   |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Employee related costs                      |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Inventory Consumed (Project Maintenance)    |     | 4               |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Contracted Services                         |     | 3 573           | 4 812           | 3 666           | 3 882                | 5 573           | 5 573              | 3 713             | 5 819   | 4 937                  | 5 018                  |
| Other Expenditure                           |     | 11              | 11              |                 |                      |                 |                    |                   |   |                        |                        |
| Total Repairs and Maintenance Expenditure   | 9   | 3 588           | 4 823           | 3 666           | 3 882                | 5 573           | 5 573              | 3 713             | 5 819   | 4 937                  | 5 018                  |
|   |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Inventory Consumed                          |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Inventory Consumed - Water                  |     | –               | –               | –               | –                    | –               | –                  | –                 | –   | –                      | –                      |
| Inventory Consumed - Other                  |     | 328             | 346             | –               | 2 190                | 2 261           | 2 261              | 185               | 1 493   | 1 330                  | 1 359                  |
| Total Inventory Consumed & Other Material   |     | 328             | 346             | –               | 2 190                | 2 261           | 2 261              | 185               | 1 493   | 1 330                  | 1 359                  |

**DC9 Frances Baard - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)**

| Description  | Ref | Vote 1 -<br>EXECUTIVE<br>AND COUNCIL | Vote 2 -<br>MUNICIPAL<br>MANAGER | Vote 3 -<br>BUDGET AND<br>TREASURY | Vote 4 -<br>CORPORATE<br>SERVICES | Vote 5 -<br>PLANNING<br>AND<br>DEVELOPME<br>T | Vote 6 -<br>PROJECT MAN<br>AND<br>ADVISORY<br>SERVICES | Vote 7 - [NAME<br>OF VOTE 7] | Vote 8 - [NAME<br>OF VOTE 8] | Vote 9 - [NAME<br>OF VOTE 9] | Vote 10 -<br>[NAME OF<br>VOTE 10] | Vote 11 -<br>[NAME OF<br>VOTE 11] | Vote 12 -<br>[NAME OF<br>VOTE 12] | Vote 13 -<br>[NAME OF<br>VOTE 13] | Vote 14 -<br>[NAME OF<br>VOTE 14] | Vote 15 -<br>[NAME OF<br>VOTE 15] | Total    |
|--|-----|--------------------------------------|----------------------------------|------------------------------------|-----------------------------------|---|--|------------------------------|------------------------------|------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|----------|
| <b>R thousand</b>  | 1   |                                      |                                  |                                    |                                   |   |  |                              |                              |                              |                                   |                                   |                                   |                                   |                                   |                                   |          |
| <b>Revenue By Source</b>   |     |                                      |                                  |                                    |                                   |   |  |                              |                              |                              |                                   |                                   |                                   |                                   |                                   |                                   |          |
| Property rates   |     | -                                    | -                                | -                                  | -                                 | -   | -  | -                            | -                            | -                            | -                                 | -                                 | -                                 | -                                 | -                                 | -                                 | -        |
| Service charges - electricity revenue  |     | -                                    | -                                | -                                  | -                                 | -   | -  | -                            | -                            | -                            | -                                 | -                                 | -                                 | -                                 | -                                 | -                                 | -        |
| Service charges - water revenue  |     | -                                    | -                                | -                                  | -                                 | -   | -  | -                            | -                            | -                            | -                                 | -                                 | -                                 | -                                 | -                                 | -                                 | -        |
| Service charges - sanitation revenue   |     | -                                    | -                                | -                                  | -                                 | -   | -  | -                            | -                            | -                            | -                                 | -                                 | -                                 | -                                 | -                                 | -                                 | -        |
| Service charges - refuse revenue   |     | -                                    | -                                | -                                  | -                                 | -   | -  | -                            | -                            | -                            | -                                 | -                                 | -                                 | -                                 | -                                 | -                                 | -        |
| Rental of facilities and equipment   |     | -                                    | -                                | 200                                | -                                 | -   | -  | -                            | -                            | -                            | -                                 | -                                 | -                                 | -                                 | -                                 | -                                 | 200      |
| Interest earned - external investments   |     | -                                    | -                                | 7 150                              | -                                 | -   | -  | -                            | -                            | -                            | -                                 | -                                 | -                                 | -                                 | -                                 | -                                 | 7 150    |
| Interest earned - outstanding debtors  |     | -                                    | -                                | -                                  | -                                 | -   | -  | -                            | -                            | -                            | -                                 | -                                 | -                                 | -                                 | -                                 | -                                 | -        |
| Dividends received   |     | -                                    | -                                | -                                  | -                                 | -   | -  | -                            | -                            | -                            | -                                 | -                                 | -                                 | -                                 | -                                 | -                                 | -        |
| Fines, penalties and forfeits  |     | -                                    | -                                | -                                  | -                                 | -   | -  | -                            | -                            | -                            | -                                 | -                                 | -                                 | -                                 | -                                 | -                                 | -        |
| Licences and permits   |     | -                                    | -                                | -                                  | -                                 | -   | -  | -                            | -                            | -                            | -                                 | -                                 | -                                 | -                                 | -                                 | -                                 | -        |
| Agency services  |     | -                                    | -                                | -                                  | -                                 | -   | -  | -                            | -                            | -                            | -                                 | -                                 | -                                 | -                                 | -                                 | -                                 | -        |
| Other revenue  |     | -                                    | -                                | 133 261                            | -                                 | 6 580   | -  | -                            | -                            | -                            | -                                 | -                                 | -                                 | -                                 | -                                 | -                                 | 139 841  |
| Transfers and subsidies  |     | -                                    | -                                | 120                                | -                                 | -   | -  | -                            | -                            | -                            | -                                 | -                                 | -                                 | -                                 | -                                 | -                                 | 120      |
| Gains  |     | -                                    | -                                | -                                  | -                                 | -   | -  | -                            | -                            | -                            | -                                 | -                                 | -                                 | -                                 | -                                 | -                                 | -        |
| <b>Total Revenue (excluding capital transfers and contribution</b>   |     | -                                    | -                                | 140 731                            | -                                 | 6 580   | -  | -                            | -                            | -                            | -                                 | -                                 | -                                 | -                                 | -                                 | -                                 | 147 311  |
| <b>Expenditure By Type</b>   |     |                                      |                                  |                                    |                                   |   |  |                              |                              |                              |                                   |                                   |                                   |                                   |                                   |                                   |          |
| Employee related costs   |     | 1 469                                | 18 053                           | 17 237                             | 30 654                            | 20 833  | 3 338  | -                            | -                            | -                            | -                                 | -                                 | -                                 | -                                 | -                                 | -                                 | 91 585   |
| Remuneration of councillors  |     | 10 287                               | -                                | -                                  | -                                 | -   | -  | -                            | -                            | -                            | -                                 | -                                 | -                                 | -                                 | -                                 | -                                 | 10 287   |
| Debt impairment  |     | 10                                   | -                                | -                                  | -                                 | -   | -  | -                            | -                            | -                            | -                                 | -                                 | -                                 | -                                 | -                                 | -                                 | 10       |
| Depreciation & asset impairment  |     | 41                                   | 53                               | 384                                | 2 969                             | 121   | 24   | -                            | -                            | -                            | -                                 | -                                 | -                                 | -                                 | -                                 | -                                 | 3 591    |
| Finance charges  |     | -                                    | -                                | -                                  | -                                 | -   | -  | -                            | -                            | -                            | -                                 | -                                 | -                                 | -                                 | -                                 | -                                 | -        |
| Bulk purchases - electricity   |     | -                                    | -                                | -                                  | -                                 | -   | -  | -                            | -                            | -                            | -                                 | -                                 | -                                 | -                                 | -                                 | -                                 | -        |
| Inventory consumed   |     | 28                                   | 356                              | 534                                | 468                               | 88  | 19   | -                            | -                            | -                            | -                                 | -                                 | -                                 | -                                 | -                                 | -                                 | 1 493    |
| Contracted services  |     | 334                                  | 1 528                            | 3 020                              | 6 197                             | 10 069  | 900  | -                            | -                            | -                            | -                                 | -                                 | -                                 | -                                 | -                                 | -                                 | 22 048   |
| Transfers and subsidies  |     | -                                    | 120                              | 1 500                              | 4 058                             | 19 648  | -  | -                            | -                            | -                            | -                                 | -                                 | -                                 | -                                 | -                                 | -                                 | 25 326   |
| Other expenditure  |     | 2 424                                | 1 359                            | 3 916                              | 6 855                             | 1 487   | 82   | -                            | -                            | -                            | -                                 | -                                 | -                                 | -                                 | -                                 | -                                 | 16 123   |
| Losses   |     | -                                    | 0                                | 1 100                              | 11                                | 1   | -  | -                            | -                            | -                            | -                                 | -                                 | -                                 | -                                 | -                                 | -                                 | 1 111    |
| <b>Total Expenditure</b>   |     | 14 593                               | 21 469                           | 27 692                             | 51 212                            | 52 247  | 4 363  | -                            | -                            | -                            | -                                 | -                                 | -                                 | -                                 | -                                 | -                                 | 171 575  |
| <b>Surplus/(Deficit)</b>   |     | (14 593)                             | (21 469)                         | 113 039                            | (51 212)                          | (45 667)                                      | (4 363)  | -                            | -                            | -                            | -                                 | -                                 | -                                 | -                                 | -                                 | -                                 | (24 264) |
| Transfers and subsidies - capital (monetary allocations)<br>(National / Provincial and District)   |     | -                                    | -                                | -                                  | -                                 | -   | -  | -                            | -                            | -                            | -                                 | -                                 | -                                 | -                                 | -                                 | -                                 | -        |
| Transfers and subsidies - capital (monetary allocations)<br>(National / Provincial Departmental Agencies,<br>Households, Non-profit Institutions, Private Enterprises,<br>Public Corporatons, Higher Educational Institutions) |     | -                                    | -                                | -                                  | -                                 | -   | -  | -                            | -                            | -                            | -                                 | -                                 | -                                 | -                                 | -                                 | -                                 | -        |
| Transfers and subsidies - capital (in-kind - all)  |     | -                                    | -                                | -                                  | -                                 | -   | -  | -                            | -                            | -                            | -                                 | -                                 | -                                 | -                                 | -                                 | -                                 | -        |
| <b>Surplus/(Deficit) after capital transfers &amp;<br/>contributions</b>   |     | (14 593)                             | (21 469)                         | 113 039                            | (51 212)                          | (45 667)                                      | (4 363)  | -                            | -                            | -                            | -                                 | -                                 | -                                 | -                                 | -                                 | -                                 | (24 264) |

DC9 Frances Baard - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

| Description  | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    |                   | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
|  |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| <b>R thousand</b>  |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| <b>ASSETS</b>  |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| <b>Consumer debtors</b>  |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Consumer debtors   |     | 1 963           | 2 733           | -               | 2 731                | 2 731           | 2 731              | 1 457             | 4 652   | 4 652                  | 4 652                  |
| Less: Provision for debt impairment                              |     | (88)            | (88)            | -               | (98)                 | (98)            | (98)               | -                 | (98)  | (108)                  | (118)                  |
| <b>Total Consumer debtors</b>                                    | 2   | <b>1 875</b>    | <b>2 644</b>    | <b>-</b>        | <b>2 633</b>         | <b>2 633</b>    | <b>2 633</b>       | <b>1 457</b>      | <b>4 554</b>  | <b>4 544</b>           | <b>4 534</b>           |
| <b>Debt impairment provision</b>                                 |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Balance at the beginning of the year                             |     | -               | -               | -               | (88)                 | (88)            | (88)               | -                 | (88)  | (98)                   | (108)                  |
| Contributions to the provision                                   |     | -               | -               | -               | (10)                 | (10)            | (10)               | -                 | (10)  | (10)                   | (10)                   |
| Bad debts written off  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| <b>Balance at end of year</b>                                    |     | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>(98)</b>          | <b>(98)</b>     | <b>(98)</b>        | <b>-</b>          | <b>(98)</b>   | <b>(108)</b>           | <b>(118)</b>           |
| <b>Inventory</b>   |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| <b>Water</b>   |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Opening Balance  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| System Input Volume  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Water Treatment Works  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Bulk Purchases   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Natural Sources  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| <b>Authorised Consumption</b>                                    | 6   | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>             | <b>-</b>        | <b>-</b>           | <b>-</b>          | <b>-</b>  | <b>-</b>               | <b>-</b>               |
| <b>Billed Authorised Consumption</b>                             |     | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>             | <b>-</b>        | <b>-</b>           | <b>-</b>          | <b>-</b>  | <b>-</b>               | <b>-</b>               |
| <b>Billed Metered Consumption</b>                                |     | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>             | <b>-</b>        | <b>-</b>           | <b>-</b>          | <b>-</b>  | <b>-</b>               | <b>-</b>               |
| Free Basic Water   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Subsidised Water   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Revenue Water  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| <b>Billed Unmetered Consumption</b>                              |     | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>             | <b>-</b>        | <b>-</b>           | <b>-</b>          | <b>-</b>  | <b>-</b>               | <b>-</b>               |
| Free Basic Water   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Subsidised Water   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Revenue Water  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| <b>UnBilled Authorised Consumption</b>                           |     | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>             | <b>-</b>        | <b>-</b>           | <b>-</b>          | <b>-</b>  | <b>-</b>               | <b>-</b>               |
| Unbilled Metered Consumption                                     |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Unbilled Unmetered Consumption                                   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| <b>Water Losses</b>  |     | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>             | <b>-</b>        | <b>-</b>           | <b>-</b>          | <b>-</b>  | <b>-</b>               | <b>-</b>               |
| <b>Apparent losses</b>   |     | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>             | <b>-</b>        | <b>-</b>           | <b>-</b>          | <b>-</b>  | <b>-</b>               | <b>-</b>               |
| Unauthorised Consumption   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Customer Meter Inaccuracies                                      |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| <b>Real losses</b>   |     | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>             | <b>-</b>        | <b>-</b>           | <b>-</b>          | <b>-</b>  | <b>-</b>               | <b>-</b>               |
| Leakage on Transmission and Distribution Mains                   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Leakage and Overflows at Storage Tanks/Reservoirs                |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Leakage on Service Connections up to the point of Customer Meter |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Data Transfer and Management Errors                              |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Unavoidable Annual Real Losses                                   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| <b>Non-revenue Water</b>   |     | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>             | <b>-</b>        | <b>-</b>           | <b>-</b>          | <b>-</b>  | <b>-</b>               | <b>-</b>               |
| <b>Closing Balance Water</b>                                     |     | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>             | <b>-</b>        | <b>-</b>           | <b>-</b>          | <b>-</b>  | <b>-</b>               | <b>-</b>               |
| <b>Agricultural</b>  |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Opening Balance  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Acquisitions   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Issues   | 7   | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Adjustments  | 8   | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Write-offs   | 9   | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| <b>Closing balance - Agricultural</b>                            |     | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>             | <b>-</b>        | <b>-</b>           | <b>-</b>          | <b>-</b>  | <b>-</b>               | <b>-</b>               |
| <b>Consumables</b>   |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| <b>Standard Rated</b>  |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Opening Balance  |     | -               | 21              | -               | 39                   | 39              | 39                 | -                 | 376   | 376                    | 376                    |
| Acquisitions   |     | 351             | 364             | -               | 2 190                | 2 261           | 2 261              | 36                | 1 493   | 1 330                  | 1 359                  |
| Issues   | 7   | (328)           | (346)           | -               | (2 190)              | (2 261)         | (2 261)            | (185)             | (202)   | (221)                  | (213)                  |
| Adjustments  | 8   | (2)             | 0               | -               | 342                  | 342             | 342                | -                 | -   | -                      | -                      |
| Write-offs   | 9   | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| <b>Closing balance - Consumables Standard Rated</b>              |     | <b>21</b>       | <b>39</b>       | <b>-</b>        | <b>381</b>           | <b>381</b>      | <b>381</b>         | <b>(149)</b>      | <b>1 667</b>  | <b>1 485</b>           | <b>1 522</b>           |
| <b>Zero Rated</b>  |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Opening Balance  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Acquisitions   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Issues   | 7   | -               | -               | -               | -                    | -               | -                  | -                 | (665)   | (488)                  | (512)                  |
| Adjustments  | 8   | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Write-offs   | 9   | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| <b>Closing balance - Consumables Zero Rated</b>                  |     | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>             | <b>-</b>        | <b>-</b>           | <b>-</b>          | <b>(665)</b>  | <b>(488)</b>           | <b>(512)</b>           |

DC9 Frances Baard - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

| Description  | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    |                   | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
|  |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| <b>R thousand</b>                                    |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| <b>Finished Goods</b>                                |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Opening Balance                                      |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Acquisitions   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Issues   | 7   | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Adjustments  | 8   | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Write-offs   | 9   | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| <b>Closing balance - Finished Goods</b>              |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| <b>Materials and Supplies</b>                        |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Opening Balance                                      |     | -               | -               | 376             | -                    | -               | -                  | 373               | -   | -                      | -                      |
| Acquisitions   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Issues   | 7   | -               | -               | -               | -                    | -               | -                  | -                 | (627)   | (622)                  | (633)                  |
| Adjustments  | 8   | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Write-offs   | 9   | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| <b>Closing balance - Materials and Supplies</b>      |     | -               | -               | 376             | -                    | -               | -                  | 373               | (627)   | (622)                  | (633)                  |
| <b>Work-in-progress</b>                              |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Opening Balance                                      |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Materials  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Transfers  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| <b>Closing balance - Work-in-progress</b>            |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| <b>Housing Stock</b>                                 |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Opening Balance                                      |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Acquisitions   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Transfers  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Sales  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| <b>Closing Balance - Housing Stock</b>               |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| <b>Land</b>  |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Opening Balance                                      |     | -               | 21              | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Acquisitions   |     | 351             | 364             | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Sales  |     | (328)           | (346)           | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Adjustments  |     | (2)             | 0               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Correction of Prior period errors                    |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| <b>Closing Balance - Land</b>                        |     | 21              | 39              | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| <b>Closing Balance - Inventory &amp; Consumables</b> |     | 42              | 78              | 376             | 381                  | 381             | 381                | 224               | 376   | 376                    | 376                    |
| <b>Property, plant and equipment (PPE)</b>           |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| PPE at cost/valuation (excl. finance leases)         |     | 96 671          | 96 746          | 97 776          | 106 573              | 102 986         | 102 986            | 99 995            | 108 862   | 98 419                 | 99 388                 |
| Leases recognised as PPE                             |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Less: Accumulated depreciation                       |     | 41 077          | 43 996          | 46 938          | 50 218               | 50 218          | 50 218             | (49 586)          | 49 951  | 53 007                 | 55 799                 |
| <b>Total Property, plant and equipment (PPE)</b>     | 2   | 55 594          | 52 751          | 50 838          | 56 355               | 52 768          | 52 768             | 149 580           | 58 911  | 45 412                 | 43 588                 |
| <b>LIABILITIES</b>                                   |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| <b>Current liabilities - Borrowing</b>               |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Short term loans (other than bank overdraft)         |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Current portion of long-term liabilities             |     | -               | -               | -               | -                    | -               | -                  | 3                 | -   | -                      | -                      |
| <b>Total Current liabilities - Borrowing</b>         |     | -               | -               | -               | -                    | -               | -                  | 3                 | -   | -                      | -                      |
| <b>Trade and other payables</b>                      |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Trade Payables                                       | 5   | 6 783           | 18 905          | 6 591           | 3 981                | 3 981           | 3 981              | (2 732)           | 10 476  | 8 738                  | 11 144                 |
| Other creditors                                      |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Unspent conditional transfers                        |     | 92              | 1 660           | 2 162           | 70                   | 70              | 70                 | (3 165)           | (1 073)   | -                      | -                      |
| VAT  |     | 9 970           | 10 004          | 19 277          | 10 004               | 10 004          | 10 004             | (23 117)          | 562   | 2 179                  | 3 179                  |
| <b>Total Trade and other payables</b>                | 2   | 16 846          | 30 569          | 28 030          | 14 055               | 14 055          | 14 055             | (29 014)          | 9 965   | 10 916                 | 14 323                 |
| <b>Non current liabilities - Borrowing</b>           |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Borrowing  | 4   | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Finance leases (including PPP asset element)         |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| <b>Total Non current liabilities - Borrowing</b>     |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| <b>Provisions - non-current</b>                      |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Retirement benefits                                  |     | 28 877          | 21 764          | 26 874          | 27 364               | 27 364          | 27 364             | (25 823)          | 29 874  | 32 689                 | 35 604                 |
| Refuse landfill site rehabilitation                  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Other  |     | 2 127           | 2 010           | 3 048           | 1 547                | 1 547           | 1 547              | (2 523)           | 2 884   | 2 520                  | 2 056                  |
| <b>Total Provisions - non-current</b>                |     | 31 004          | 23 774          | 29 922          | 28 911               | 28 911          | 28 911             | (28 346)          | 32 758  | 35 209                 | 37 660                 |

DC9 Frances Baard - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

| Description                                     | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    |                   | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
|   |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| R thousand                                      |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| <b>CHANGES IN NET ASSETS</b>                    |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| <b>Accumulated Surplus/(Deficit)</b>            |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Accumulated Surplus/(Deficit) - opening balance |     | 48 053          | 72 934          | 93 710          | —                    | —               | —                  | (93 710)          | 112 610   | 79 212                 | 71 387                 |
| GRAP adjustments                                |     | —               | —               | —               | (116)                | (116)           | (116)              | —                 | —   | —                      | —                      |
| Restated balance                                |     | 48 053          | 72 934          | 93 710          | (116)                | (116)           | (116)              | (93 710)          | 112 610   | 79 212                 | 71 387                 |
| Surplus/(Deficit)                               |     | 25 535          | 20 793          | 8 855           | (17 054)             | (20 830)        | (20 830)           | 12 308            | (24 264)  | (9 091)                | (10 333)               |
| Transfers to/from Reserves                      |     | —               | —               | —               | —                    | —               | —                  | —                 | —   | —                      | —                      |
| Depreciation offsets                            |     | —               | —               | —               | 264                  | 264             | 264                | —                 | 264   | 264                    | 264                    |
| Other adjustments                               |     | —               | —               | —               | (0)                  | —               | —                  | 1                 | —   | —                      | —                      |
| <b>Accumulated Surplus/(Deficit)</b>            | 1   | 73 588          | 93 728          | 102 565         | (16 907)             | (20 682)        | (20 682)           | (81 401)          | 88 610  | 70 384                 | 61 318                 |
| <b>Reserves</b>                                 |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Housing Development Fund                        |     | —               | —               | —               | —                    | —               | —                  | —                 | —   | —                      | —                      |
| Capital replacement                             |     | 7 957           | 7 957           | 7 957           | 7 957                | 7 957           | 7 957              | (7 957)           | 5 487   | 7 957                  | 7 957                  |
| Self-insurance                                  |     | —               | —               | —               | —                    | —               | —                  | —                 | —   | —                      | —                      |
| Other reserves                                  |     | —               | —               | —               | —                    | —               | —                  | —                 | —   | —                      | —                      |
| Revaluation                                     |     | 19 511          | 19 247          | 18 983          | 18 720               | 18 720          | 18 720             | (18 983)          | 26 677  | 26 413                 | 26 149                 |
| <b>Total Reserves</b>                           | 2   | 27 468          | 27 205          | 26 941          | 26 677               | 26 677          | 26 677             | (26 941)          | 32 164  | 34 370                 | 34 106                 |
| <b>TOTAL COMMUNITY WEALTH/EQUITY</b>            | 2   | 101 057         | 120 932         | 129 506         | 9 770                | 5 995           | 5 995              | (108 341)         | 120 774   | 104 754                | 95 424                 |

**DC9 Frances Baard - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)**

| Frances Baard - Supporting Table 6.1: Reconciliation of 2021 Strategic Objectives and Budget (Revenue)                          |   |           |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
|---|---|-----------|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| Strategic Objective   | Goal  | Goal Code | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|   |   |           |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| R thousand  |   |           |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| To evaluate the adequacy and effectiveness of control processes and assessment of compliance with legislation in FBDM and 2 LMs | Responsive, accountable, effective and efficient local government | 9         | –   | –               | –               | 3 212           | (7 912)              | (7 912)         | (7 912)            | (6 580)   | (5 107)                | (5 206)                |
| To facilitate the development of urban and rural areas in accordance with the relevant legislation                              | Responsive, accountable, effective and efficient local government | 9         | –   | –               | –               | 130 182         | (135 636)            | (135 686)       | (135 686)          | (139 731)   | (143 083)              | (146 583)              |
| To facilitate the reduction of the Housing backlog by facilitating integrated human settlement in the district                  | Responsive, accountable, effective and efficient local government | 9         | –   | –               | –               | 1 489           | (1 000)              | (1 000)         | (1 000)            | (1 000)   | (1 000)                | (1 000)                |
| To promote tourism in the Frances Baard District  | Responsive, accountable, effective and efficient local government | 9         | –   | –               | –               | (11)            | –                    | –               | –                  | –   | –                      | –                      |
| Allocations to other priorities   |   |           |     | 2               |                 |                 |                      |                 |                    |   |                        |                        |
| Total Revenue (excluding capital transfers and contributions)   |   |           | 1   | –               | –               | 134 872         | (144 548)            | (144 598)       | (144 598)          | (147 311)   | (149 190)              | (152 789)              |

DC9 Frances Baard - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

| Strategic Objective   | Goal   | Goal Code | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|--|-----------|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|   |  |           |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| R thousand  |  |           |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Monitoring of human settlements development in 3 LMs  | Sustainable human settlements and improved quality of household life | 8         | —   | —               | —               | 958             | 1 549                | 1 549           | 1 549              | 1 471   | 1 567                  | 1 670                  |
| To assist local municipalities by implementing response and recovery mechanisms as per national disaster management         | A skilled and capable workforce to support an inclusive growth path  | 5         | —   | 29 036          | 33 548          | 16 500          | 21 100               | 32 600          | 32 600             | 19 178  | 7 200                  | 7 200                  |
| To assist local municipalities by implementing response and recovery mechanisms as per national disaster management         | An efficient, effective and development-oriented public service      | 12        | —   | —               | —               | 2 016           | 2 068                | 2 202           | 2 202              | 2 513   | 2 462                  | 2 514                  |
| To assist local municipalities by implementing response and recovery mechanisms as per national disaster management         | Responsive, accountable, effective and efficient local government    | 9         | —   | —               | —               | —               | 220                  | 220             | 220                | —   | —                      | —                      |
| To assist local municipalities by implementing response and recovery mechanisms as per national disaster management         | Sustainable human settlements and improved quality of household life | 8         | —   | 20 319          | 18 533          | 3 497           | 5 177                | 4 887           | 4 887              | 5 392   | 5 330                  | 4 712                  |
| To comply with legislative requirements relating to human resource management and development                               | An efficient, effective and development-oriented public service      | 12        | —   | 20 129          | 30 988          | 247             | 814                  | 466             | 466                | 780   | 616                    | 617                    |
| To comply with legislative requirements relating to human resource management and development                               | Sustainable human settlements and improved quality of household life | 8         | —   | 39 274          | 37 106          | 9 640           | 7 870                | 7 663           | 7 663              | 7 757   | 7 979                  | 8 244                  |
| To comply with the provincial archives act at FBDM and support the LMs towards compliance by 2022                           | A comprehensive, responsive and sustainable social protection system | 13        | —   | —               | —               | 72              | 25                   | 25              | 25                 | 27  | 27                     | 27                     |
| To comply with the provincial archives act at FBDM and support the LMs towards compliance by 2022                           | An efficient, effective and development-oriented public service      | 12        | —   | —               | —               | 682             | 700                  | 2 097           | 2 097              | 2 067   | 1 218                  | 1 234                  |
| To comply with the provincial archives act at FBDM and support the LMs towards compliance by 2022                           | Sustainable human settlements and improved quality of household life | 8         | —   | —               | —               | 103             | 1 250                | 1 022           | 1 022              | 616   | 637                    | 631                    |
| To develop and review the district municipality's IDP in compliance with legislation  | Sustainable human settlements and improved quality of household life | 8         | —   | —               | —               | 4 096           | 5 467                | 5 223           | 5 223              | 5 671   | 6 040                  | 6 346                  |
| To develop institutional capacity and acquire resources for fire fighting services for 3 LMs                                | Sustainable human settlements and improved quality of household life | 8         | —   | —               | —               | 4 855           | 4 777                | 3 709           | 3 709              | 5 500   | 5 756                  | 6 157                  |
| To ensure an effective and efficient functioning of council and its committees  | An efficient, effective and development-oriented public service      | 12        | —   | —               | —               | —               | 4 000                | 4 000           | 4 000              | 2 810   | 2 400                  | 2 400                  |
| To ensure an effective and efficient functioning of council and its committees  | Sustainable human settlements and improved quality of household life | 8         | —   | —               | —               | 1               | 3                    | 3               | 3                  | 2   | 2                      | 2                      |
| To ensure effective internal security measures  | An efficient, effective and development-oriented public service      | 12        | —   | —               | —               | —               | —                    | —               | —                  | 53  | 53                     | 53                     |
| To ensure effective internal security measures  | Protect and enhance our environmental assets and natural resources   | 10        | —   | —               | —               | —               | —                    | —               | —                  | 1 073   | —                      | —                      |
| To ensure effective internal security measures  | Sustainable human settlements and improved quality of household life | 8         | —   | —               | —               | 231             | 638                  | 613             | 613                | 560   | 567                    | 573                    |
| To evaluate the adequacy and effectiveness of control processes and assessment of compliance with legislation in FBDM and 2 | Sustainable human settlements and improved quality of household life | 8         | —   | —               | —               | 73              | 385                  | 475             | 475                | 141   | 114                    | 114                    |
| To facilitate and coordinate youth development in the district  | A comprehensive, responsive and sustainable social protection system | 13        | —   | —               | —               | 303             | —                    | —               | —                  | 300   | —                      | —                      |

DC9 Frances Baard - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

| Strategic Objective  | Goal   | Goal Code | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|--|-----------|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|  |  |           |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| R thousand   |  |           |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| To facilitate and coordinate youth development in the district   | Sustainable human settlements and improved quality of household life     | 8         | —   | —               | —               | 27              | 73                   | 73              | 73                 | 68  | 69                     | 69                     |
| To facilitate development of Brown and Green field development   | Sustainable human settlements and improved quality of household life     | 8         | —   | —               | —               | 2 835           | 3 305                | 3 278           | 3 278              | 3 607   | 3 833                  | 4 076                  |
| To facilitate the development of enterprises   | Sustainable human settlements and improved quality of household life     | 8         | —   | —               | —               | 1 125           | 1 227                | 1 374           | 1 374              | 1 112   | 943                    | 970                    |
| To facilitate the development of inclusive economies   | Responsive, accountable, effective and efficient local government        | 9         | —   | —               | —               | 103             | 298                  | 298             | 298                | 1 500   | —                      | —                      |
| To facilitate the development of inclusive economies   | Sustainable human settlements and improved quality of household life     | 8         | —   | —               | —               | 8 180           | 10 946               | 9 923           | 9 923              | 10 055  | 10 318                 | 10 674                 |
| To facilitate the reduction of the Housing backlog by facilitating integrated human settlement in the district | A comprehensive, responsive and sustainable social protection system     | 13        | —   | —               | —               | 289             | —                    | —               | —                  | 325   | 25                     | 25                     |
| To facilitate the reduction of the Housing backlog by facilitating integrated human settlement in the district | Sustainable human settlements and improved quality of household life     | 8         | —   | —               | —               | 79              | 227                  | 197             | 197                | 278   | 281                    | 283                    |
| To implement and maintain a sharable ICT environment within the district                                       | Sustainable human settlements and improved quality of household life     | 8         | —   | —               | —               | 1 456           | 1 524                | 1 526           | 1 526              | 1 665   | 1 765                  | 1 873                  |
| To implement and monitor environmental planning and management in the Frances Baard district                   | A comprehensive, responsive and sustainable social protection system     | 13        | —   | —               | —               | —               | 550                  | 478             | 478                | —   | —                      | —                      |
| To implement and monitor environmental planning and management in the Frances Baard district                   | An efficient, competitive and responsive economic infrastructure network | 6         | —   | —               | —               | 15              | 40                   | 40              | 40                 | 40  | 40                     | 40                     |
| To implement and monitor environmental planning and management in the Frances Baard district                   | An efficient, effective and development-oriented public service          | 12        | —   | —               | —               | 2 589           | 1 934                | 2 094           | 2 094              | 2 710   | 2 007                  | 1 901                  |
| To implement and monitor environmental planning and management in the Frances Baard district                   | Sustainable human settlements and improved quality of household life     | 8         | —   | —               | —               | 44 226          | 52 367               | 49 513          | 49 513             | 60 792  | 64 376                 | 68 419                 |
| To monitor and enforce national environmental health norms and standards in the Frances Baard district         | A comprehensive, responsive and sustainable social protection system     | 13        | —   | —               | —               | 374             | 650                  | 650             | 650                | 200   | —                      | —                      |
| To monitor and enforce national environmental health norms and standards in the Frances Baard district         | A long and healthy life for all South Africans                           | 2         | —   | —               | —               | 188             | 104                  | 104             | 104                | 107   | 113                    | 117                    |
| To monitor and enforce national environmental health norms and standards in the Frances Baard district         | A skilled and capable workforce to support an inclusive growth path      | 5         | —   | —               | —               | —               | 200                  | 248             | 248                | —   | —                      | —                      |
| To monitor and enforce national environmental health norms and standards in the Frances Baard district         | An efficient, effective and development-oriented public service          | 12        | —   | —               | —               | 38              | 390                  | 490             | 490                | 376   | 394                    | 413                    |
| To monitor and enforce national environmental health norms and standards in the Frances Baard district         | Protect and enhance our environmental assets and natural resources       | 10        | —   | —               | —               | 2 503           | 3 143                | 3 143           | 3 143              | 3 620   | 3 620                  | 3 620                  |
| To monitor and enforce national environmental health norms and standards in the Frances Baard district         | Sustainable human settlements and improved quality of household life     | 8         | —   | —               | —               | 41              | 128                  | 118             | 118                | 115   | 120                    | 124                    |
| To promote tourism in the Frances Baard District   | An efficient, effective and development-oriented public service          | 12        | —   | —               | —               | 33              | 60                   | 60              | 60                 | 60  | 60                     | 60                     |

DC9 Frances Baard - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

| Strategic Objective  | Goal   | Goal Code | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |         |
|--|--|-----------|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|---------|
|  |  |           |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |         |
| R thousand   |  |           |     |                 |                 |                 |                      |                 |                    |   |                        |                        |         |
| To promote tourism in the Frances Baard District   | Sustainable human settlements and improved quality of household life | 8         | —   | —               | —               | 757             | 1 115                | 1 115           | 1 115              | 1 121   | 1 147                  | 1 123                  |         |
| To provide effective and cost efficient office support services                            | Sustainable human settlements and improved quality of household life | 8         | —   | —               | —               | 566             | 1 602                | 1 092           | 1 092              | 1 843   | 1 913                  | 2 026                  |         |
| To provide effective and efficient office support functions                                | Sustainable human settlements and improved quality of household life | 8         | —   | —               | —               | 108             | 1 465                | 974             | 974                | 1 477   | 464                    | 399                    |         |
| To provide legal and compliance services in the district                                   | A comprehensive, responsive and sustainable social protection system | 13        | —   | —               | —               | 941             | 608                  | 733             | 733                | 509   | 509                    | 510                    |         |
| To provide legal and compliance services in the district                                   | Sustainable human settlements and improved quality of household life | 8         | —   | —               | —               | 129             | 214                  | 214             | 214                | 213   | 214                    | 214                    |         |
| To provide support on HR management and development function to LMs                        | A comprehensive, responsive and sustainable social protection system | 13        | —   | —               | —               | 347             | 492                  | 492             | 492                | 600   | 340                    | 340                    |         |
| To provide support on HR management and development function to LMs                        | Sustainable human settlements and improved quality of household life | 8         | —   | —               | —               | 25              | 270                  | 214             | 214                | 166   | 171                    | 175                    |         |
| To support improved infrastructure planning in the district                                | Sustainable human settlements and improved quality of household life | 8         | —   | —               | —               | 6 002           | 6 072                | 6 361           | 6 361              | 6 474   | 6 790                  | 7 130                  |         |
| To support local municipalities with the implementation of Disaster Management Legislation | An efficient, effective and development-oriented public service      | 12        | —   | —               | —               | 304             | 634                  | 619             | 619                | 400   | —                      | —                      |         |
| To support local municipalities with the implementation of Disaster Management Legislation | Responsive, accountable, effective and efficient local government    | 9         | —   | —               | —               | 15              | 308                  | 158             | 158                | 65  | 66                     | 66                     |         |
| To support local municipalities with the implementation of Disaster Management Legislation | Sustainable human settlements and improved quality of household life | 8         | —   | —               | —               | 8 741           | 12 115               | 10 358          | 10 358             | 12 202  | 12 526                 | 13 229                 |         |
| To support the improvement of ICT in three LMs   | Sustainable human settlements and improved quality of household life | 8         | —   | —               | —               | 1 960           | 3 498                | 2 738           | 2 738              | 3 963   | 4 211                  | 2 754                  |         |
| Allocations to other priorities  |  |           |     |                 |                 |                 |                      |                 |                    |   |                        |                        |         |
| Total Expenditure  |  |           |     | 1               | 108 757         | 120 175         | 127 267              | 161 602         | 165 428            | 165 428   | 171 575                | 158 281                | 163 122 |

DC9 Frances Baard - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

| See Finance Board – Supporting Table 6.1.1: Recommendation 6.1.1: Strategic Objectives and Budget (Capital Expenditure)     |   |           |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
|---|---|-----------|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| Strategic Objective   | Goal  | Goal Code | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|   |   |           |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| R thousand  |   |           |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| To assist local municipalities by implementing response and recovery mechanisms as per national disaster management         | An efficient, effective and development-oriented public service | 12        | –   | –               | –               | –               | –                    | –               | –                  | 12  | –                      | –                      |
| To ensure effective internal security measures  | An efficient, effective and development-oriented public service | 12        | –   | 3 283           | 942             | –               | –                    | –               | –                  | 275   | –                      | –                      |
| To evaluate the adequacy and effectiveness of control processes and assessment of compliance with legislation in FBDM and 2 | An efficient, effective and development-oriented public service | 12        | –   | 15              | –               | –               | 6 107                | 5 207           | 5 207              | 1 590   | 250                    | –                      |
| To facilitate the development of land use management policies   | An efficient, effective and development-oriented public service | 12        | –   | –               | –               | –               | 220                  | 145             | 145                | 91  | –                      | –                      |
| To provide effective and efficient office support functions   | An efficient, effective and development-oriented public service | 12        | –   | 5 852           | 18              | –               | –                    | 750             | 750                | 75  | –                      | –                      |
| To support the development of learning and skilful economies  | An efficient, effective and development-oriented public service | 12        | –   | –               | –               | –               | 72                   | 72              | 72                 | 90  | –                      | –                      |
| To support the local municipalities in the preparation and review of their IDPs   | An efficient, effective and development-oriented public service | 12        | –   | 45              | 7               | –               | 5 779                | 1 417           | 1 417              | 5 851   | 800                    | –                      |
|   |   | H         |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
|   |   | I         |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
|   |   | J         |     |                 |                 |                 |                      |                 |                    |   |                        |                        |

DC9 Frances Baard - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

| Strategic Objective             | Goal | Goal Code | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|---------------------------------|------|-----------|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|                                 |      |           |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| R thousand                      |      | K         |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
|                                 |      | L         |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
|                                 |      | M         |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
|                                 |      | N         |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
|                                 |      | O         |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
|                                 |      | P         |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Allocations to other priorities |      |           | 3   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Total Capital Expenditure       |      |           | 1   | 9 195           | 967             | –               | 12 179               | 7 592           | 7 592              | 7 984   | 1 050                  | –                      |

DC9 Frances Baard - Supporting Table SA7 Measureable performance objectives

| Description                         | Unit of measurement | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|-------------------------------------|---------------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|                                     |                     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| Vote 1 - vote name                  |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Function 1 - (name)                 |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Sub-function 1 - (name)             |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Insert measure/s description        |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Sub-function 2 - (name)             |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Insert measure/s description        |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Sub-function 3 - (name)             |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Insert measure/s description        |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Function 2 - (name)                 |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Sub-function 1 - (name)             |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Insert measure/s description        |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Sub-function 2 - (name)             |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Insert measure/s description        |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Sub-function 3 - (name)             |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Insert measure/s description        |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Vote 2 - vote name                  |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Function 1 - (name)                 |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Sub-function 1 - (name)             |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Insert measure/s description        |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Sub-function 2 - (name)             |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Insert measure/s description        |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Sub-function 3 - (name)             |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Insert measure/s description        |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Function 2 - (name)                 |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Sub-function 1 - (name)             |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Insert measure/s description        |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Sub-function 2 - (name)             |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Insert measure/s description        |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Sub-function 3 - (name)             |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Insert measure/s description        |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Vote 3 - vote name                  |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Function 1 - (name)                 |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Sub-function 1 - (name)             |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Insert measure/s description        |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Sub-function 2 - (name)             |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Insert measure/s description        |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Sub-function 3 - (name)             |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Insert measure/s description        |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Function 2 - (name)                 |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Sub-function 1 - (name)             |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Insert measure/s description        |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Sub-function 2 - (name)             |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Insert measure/s description        |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Sub-function 3 - (name)             |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Insert measure/s description        |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| And so on for the rest of the Votes |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |

1. Include a measurable performance objective for each revenue source (within a relevant function) and each vote (MFMA s17(3)(b))

2. Include all Basic Services performance targets from 'Basic Service Delivery' to ensure Table SA7 represents all strategic responsibilities

3. Only include prior year comparative information for individual measures where relevant activity occurred in that year/s

DC9 Frances Baard - Entities measureable performance objectives

| Description                            | Unit of measurement | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|---------------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|  |                     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| Entity 1 - (name of entity)            |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Insert measure/s description           |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
|  |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
|  |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Entity 2 - (name of entity)            |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Insert measure/s description           |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
|  |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
|  |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Entity 3 - (name of entity)            |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Insert measure/s description           |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
|  |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
|  |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| And so on for the rest of the Entities |                     |                 |                 |                 |                      |                 |                    |   |                        |                        |

## DC9 Frances Baard - Supporting Table SA8 Performance indicators and benchmarks

| Description of financial indicator   | Basis of calculation  | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    |                   | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|---|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
|  |   | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| <b><u>Borrowing Management</u></b>   |   |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Credit Rating  |   |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Capital Charges to Operating Expenditure                                       | Interest & Principal Paid /Operating Expenditure  | -2.1%           | 0.0%            | 0.0%            | 0.0%                 | 0.0%            | 0.0%               | 0.0%              | 0.0%  | 0.0%                   | 0.0%                   |
| Capital Charges to Own Revenue   | Finance charges & Repayment of borrowing /Own Revenue   | -29.4%          | 0.0%            | 0.0%            | 0.0%                 | 0.0%            | 0.0%               | 0.1%              | 0.0%  | 0.0%                   | 0.0%                   |
| Borrowed funding of 'own' capital expenditure                                  | Borrowing/Capital expenditure excl. transfers and grants and contributions                    | 0.0%            | 0.0%            | 0.0%            | 0.0%                 | 0.0%            | 0.0%               | 0.0%              | 0.0%  | 0.0%                   | 0.0%                   |
| <b><u>Safety of Capital</u></b>  |   |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Gearing  | Long Term Borrowing/ Funds & Reserves   | 0.0%            | 0.0%            | 0.0%            | 0.0%                 | 0.0%            | 0.0%               | 0.0%              | 0.0%  | 0.0%                   | 0.0%                   |
| <b><u>Liquidity</u></b>  |   |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Current Ratio  | Current assets/current liabilities  | 3.4             | 3.0             | 3.5             | 3.3                  | 3.4             | 3.4                | (8.2)             | 4.3   | 3.9                    | 3.3                    |
| Current Ratio adjusted for aged debtors  | Current assets less debtors > 90 days/current liabilities                                     | 3.4             | 3.0             | 3.5             | 3.3                  | 3.4             | 3.4                | (8.2)             | 4.3   | 3.9                    | 3.3                    |
| Liquidity Ratio  | Monetary Assets/Current Liabilities   | 2.8             | 2.5             | 2.7             | 2.8                  | 2.8             | 2.8                | (6.0)             | 3.6   | 3.3                    | 2.8                    |
| <b><u>Revenue Management</u></b>   |   |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Annual Debtors Collection Rate (Payment Level %)                               | Last 12 Mths Receipts/Last 12 Mths Billing  |                 | 0.0%            | 0.0%            | 0.0%                 | 0.0%            | 0.0%               | 0.0%              | 0.0%  | 0.0%                   | 0.0%                   |
| Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue) |   | 0.0%            | 0.0%            | 0.0%            | 0.0%                 | 0.0%            | 0.0%               | 0.0%              | 0.0%  | 0.0%                   | 0.0%                   |
| Outstanding Debtors to Revenue   | Total Outstanding Debtors to Annual Revenue   | 18.5%           | 20.2%           | 27.0%           | 14.9%                | 14.9%           | 14.9%              | 32.4%             | 15.9%   | 16.2%                  | 16.2%                  |
| Longstanding Debtors Recovered   | Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old                                     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| <b><u>Creditors Management</u></b>   |   |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Creditors System Efficiency  | % of Creditors Paid Within Terms (within 'MFMA' s 65(e))                                      |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Creditors to Cash and Investments  |   | 11.4%           | 24.6%           | 6.0%            | 4.7%                 | 4.7%            | 4.7%               | -1.6%             | 19.6%   | 27.0%                  | 83.6%                  |
| <b><u>Other Indicators</u></b>   |   |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
|  | Total Volume Losses (kW)  |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
|  | Total Cost of Losses (Rand '000)  |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Electricity Distribution Losses (2)  | % Volume (units purchased and generated less units sold)/units purchased and generated        |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
|  | Total Volume Losses (kℓ)  |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
|  | Total Cost of Losses (Rand '000)  |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Water Distribution Losses (2)  | % Volume (units purchased and generated less units sold)/units purchased and generated        |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Employee costs   | Employee costs/(Total Revenue - capital revenue)  | 47.1%           | 45.5%           | 54.7%           | 58.2%                | 54.1%           | 54.1%              | 50.7%             | 62.2%   | 65.0%                  | 67.2%                  |
| Remuneration   | Total remuneration/(Total Revenue - capital revenue)  | 52.2%           | 50.3%           | 59.9%           | 63.0%                | 58.9%           | 58.9%              |                   | 69.2%   | 72.3%                  | 74.9%                  |
| Repairs & Maintenance  | R&M/(Total Revenue excluding capital revenue)   | 2.7%            | 3.4%            | 2.7%            | 2.7%                 | 3.9%            | 3.9%               |                   | 3.9%  | 3.3%                   | 3.3%                   |
| Finance charges & Depreciation   | FC&D/(Total Revenue - capital revenue)  | 2.5%            | 2.7%            | 2.5%            | 2.5%                 | 2.5%            | 2.5%               | 2.1%              | 2.4%  | 2.1%                   | 1.9%                   |
| <b><u>IDP regulation financial viability indicators</u></b>                    |   |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| i. Debt coverage   | (Total Operating Revenue - Operating Grants)/Debt service payments due within financial year) | -               | -               | 0.8             | 1.0                  | 1.0             | 1.0                | 0.5               | 1.0   | 1.0                    | 1.0                    |
| ii.O/S Service Debtors to Revenue  | Total outstanding service debtors/annual revenue received for services                        | 1942.7%         | 3637.9%         | 5239.9%         | 7627.7%              | 7627.7%         | 7627.7%            | 17387.5%          | 7687.2%   | 8036.3%                | 8375.6%                |
| iii. Cost coverage   | (Available cash + Investments)/monthly fixed operational expenditure                          | 7.6             | 10.4            | 11.3            | 7.8                  | 7.9             | 7.9                | 19.2              | 4.4   | 2.7                    | 1.1                    |

DC9 Frances Baard - Supporting Table SA9 Social, economic and demographic statistics and assumptions

| Description of economic indicator                   | Ref.  | Basis of calculation | 2001 Census | 2007 Survey | 2011 Census | 2018/19 | 2019/20 | 2020/21 | Current Year<br>2021/22 | 2022/23 Medium Term Revenue & Expenditure Framework |         |         |
|---|-------|----------------------|-------------|-------------|-------------|---------|---------|---------|-------------------------|---|---------|---------|
|   |       |                      |             |             |             | Outcome | Outcome | Outcome | Original Budget         | Outcome   | Outcome | Outcome |
| <b>Demographics</b>                                 |       |                      |             |             |             |         |         |         |                         |   |         |         |
| Population  |       |                      |             |             |             |         |         |         |                         |   |         |         |
| Females aged 5 - 14                                 |       |                      |             |             |             |         |         |         |                         |   |         |         |
| Males aged 5 - 14                                   |       |                      |             |             |             |         |         |         |                         |   |         |         |
| Females aged 15 - 34                                |       |                      |             |             |             |         |         |         |                         |   |         |         |
| Males aged 15 - 34                                  |       |                      |             |             |             |         |         |         |                         |   |         |         |
| Unemployment  |       |                      |             |             |             |         |         |         |                         |   |         |         |
| <b>Monthly household income (no. of households)</b> | 1, 12 |                      |             |             |             |         |         |         |                         |   |         |         |
| No income   |       |                      |             |             |             |         |         |         |                         |   |         |         |
| R1 - R1 600   |       |                      |             |             |             |         |         |         |                         |   |         |         |
| R1 601 - R3 200                                     |       |                      |             |             |             |         |         |         |                         |   |         |         |
| R3 201 - R6 400                                     |       |                      |             |             |             |         |         |         |                         |   |         |         |
| R6 401 - R12 800                                    |       |                      |             |             |             |         |         |         |                         |   |         |         |
| R12 801 - R25 600                                   |       |                      |             |             |             |         |         |         |                         |   |         |         |
| R25 601 - R51 200                                   |       |                      |             |             |             |         |         |         |                         |   |         |         |
| R52 201 - R102 400                                  |       |                      |             |             |             |         |         |         |                         |   |         |         |
| R102 401 - R204 800                                 |       |                      |             |             |             |         |         |         |                         |   |         |         |
| R204 801 - R409 600                                 |       |                      |             |             |             |         |         |         |                         |   |         |         |
| R409 601 - R819 200                                 |       |                      |             |             |             |         |         |         |                         |   |         |         |
| > R819 200  |       |                      |             |             |             |         |         |         |                         |   |         |         |
| <b>Poverty profiles (no. of households)</b>         |       |                      |             |             |             |         |         |         |                         |   |         |         |
| < R2 060 per household per month                    | 13    |                      |             |             |             |         |         |         |                         |   |         |         |
| Insert description                                  | 2     |                      |             |             |             |         |         |         |                         |   |         |         |
| <b>Household/demographics (000)</b>                 |       |                      |             |             |             |         |         |         |                         |   |         |         |
| Number of people in municipal area                  |       |                      |             |             |             |         |         |         |                         |   |         |         |
| Number of poor people in municipal area             |       |                      |             |             |             |         |         |         |                         |   |         |         |
| Number of households in municipal area              |       |                      |             |             |             |         |         |         |                         |   |         |         |
| Number of poor households in municipal area         |       |                      |             |             |             |         |         |         |                         |   |         |         |
| Definition of poor household (R per month)          |       |                      |             |             |             |         |         |         |                         |   |         |         |
| <b>Housing statistics</b>                           | 3     |                      |             |             |             |         |         |         |                         |   |         |         |
| Formal  |       |                      |             |             |             |         |         |         |                         |   |         |         |
| Informal  |       |                      |             |             |             |         |         |         |                         |   |         |         |
| <b>Total number of households</b>                   |       |                      | -           | -           | -           | -       | -       | -       | -                       | -   | -       | -       |
| Dwellings provided by municipality                  | 4     |                      |             |             |             |         |         |         |                         |   |         |         |
| Dwellings provided by province/s                    |       |                      |             |             |             |         |         |         |                         |   |         |         |
| Dwellings provided by private sector                | 5     |                      |             |             |             |         |         |         |                         |   |         |         |
| <b>Total new housing dwellings</b>                  |       |                      | -           | -           | -           | -       | -       | -       | -                       | -   | -       | -       |
| <b>Economic</b>                                     | 6     |                      |             |             |             |         |         |         |                         |   |         |         |
| Inflation/inflation outlook (CPI/X)                 |       |                      |             |             |             |         |         |         |                         |   |         |         |
| Interest rate - borrowing                           |       |                      |             |             |             |         |         |         |                         |   |         |         |
| Interest rate - investment                          |       |                      |             |             |             |         |         |         |                         |   |         |         |
| Remuneration increases                              |       |                      |             |             |             |         |         |         |                         |   |         |         |
| Consumption growth (electricity)                    |       |                      |             |             |             |         |         |         |                         |   |         |         |
| Consumption growth (water)                          |       |                      |             |             |             |         |         |         |                         |   |         |         |
| <b>Collection rates</b>                             | 7     |                      |             |             |             |         |         |         |                         |   |         |         |
| Property tax/service charges                        |       |                      |             |             |             |         |         |         |                         |   |         |         |
| Rental of facilities & equipment                    |       |                      |             |             |             |         |         |         |                         |   |         |         |
| Interest - external investments                     |       |                      |             |             |             |         |         |         |                         |   |         |         |
| Interest - debtors                                  |       |                      |             |             |             |         |         |         |                         |   |         |         |
| Revenue from agency services                        |       |                      |             |             |             |         |         |         |                         |   |         |         |

Detail on the provision of municipal services for A10

| Total municipal services | Ref. |  | 2018/19 | 2019/20 | 2020/21 | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|--------------------------|------|--|---------|---------|---------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|                          |      |  | Outcome | Outcome | Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
|                          |      | <b>Household service targets (000)</b>           |         |         |         |                      |                 |                    |   |                        |                        |
|                          |      | <b>Water:</b>                                    |         |         |         |                      |                 |                    |   |                        |                        |
|                          |      | Piped water inside dwelling                      | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                          |      | Piped water inside yard (but not in dwelling)    | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| 8                        |      | Using public tap (at least min.service level)    | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| 10                       |      | Other water supply (at least min.service level)  | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                          |      | <i>Minimum Service Level and Above sub-total</i> | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| 9                        |      | Using public tap (< min.service level)           | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| 10                       |      | Other water supply (< min.service level)         | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                          |      | No water supply                                  | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                          |      | <i>Below Minimum Service Level sub-total</i>     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                          |      | <b>Total number of households</b>                | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                          |      | <b>Sanitation/sewerage:</b>                      |         |         |         |                      |                 |                    |   |                        |                        |
|                          |      | Flush toilet (connected to sewerage)             | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                          |      | Flush toilet (with septic tank)                  | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                          |      | Chemical toilet                                  | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                          |      | Pit toilet (ventilated)                          | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                          |      | Other toilet provisions (> min.service level)    | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                          |      | <i>Minimum Service Level and Above sub-total</i> | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                          |      | Bucket toilet                                    | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                          |      | Other toilet provisions (< min.service level)    | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                          |      | No toilet provisions                             | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                          |      | <i>Below Minimum Service Level sub-total</i>     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                          |      | <b>Total number of households</b>                | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                          |      | <b>Energy:</b>                                   |         |         |         |                      |                 |                    |   |                        |                        |
|                          |      | Electricity (at least min.service level)         | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                          |      | Electricity - prepaid (min.service level)        | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                          |      | <i>Minimum Service Level and Above sub-total</i> | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                          |      | Electricity (< min.service level)                | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                          |      | Electricity - prepaid (< min. service level)     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                          |      | Other energy sources                             | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                          |      | <i>Below Minimum Service Level sub-total</i>     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                          |      | <b>Total number of households</b>                | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                          |      | <b>Refuse:</b>                                   |         |         |         |                      |                 |                    |   |                        |                        |
|                          |      | Removed at least once a week                     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                          |      | <i>Minimum Service Level and Above sub-total</i> | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                          |      | Removed less frequently than once a week         | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                          |      | Using communal refuse dump                       | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                          |      | Using own refuse dump                            | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                          |      | Other rubbish disposal                           | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                          |      | No rubbish disposal                              | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                          |      | <i>Below Minimum Service Level sub-total</i>     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                          |      | <b>Total number of households</b>                | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |

| Municipal in-house services | Ref. |  | 2018/19 | 2019/20 | 2020/21 | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|-----------------------------|------|--|---------|---------|---------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|                             |      |  | Outcome | Outcome | Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
|                             |      | <b>Household service targets (000)</b>           |         |         |         |                      |                 |                    |   |                        |                        |
|                             |      | <u>Water:</u>                                    |         |         |         |                      |                 |                    |   |                        |                        |
|                             |      | Piped water inside dwelling                      |         |         |         |                      |                 |                    |   |                        |                        |
|                             |      | Piped water inside yard (but not in dwelling)    |         |         |         |                      |                 |                    |   |                        |                        |
| 8                           |      | Using public tap (at least min.service level)    |         |         |         |                      |                 |                    |   |                        |                        |
| 10                          |      | Other water supply (at least min.service level)  |         |         |         |                      |                 |                    |   |                        |                        |
|                             |      | <i>Minimum Service Level and Above sub-total</i> | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| 9                           |      | Using public tap (< min.service level)           |         |         |         |                      |                 |                    |   |                        |                        |
| 10                          |      | Other water supply (< min.service level)         |         |         |         |                      |                 |                    |   |                        |                        |
|                             |      | No water supply                                  |         |         |         |                      |                 |                    |   |                        |                        |
|                             |      | <i>Below Minimum Service Level sub-total</i>     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                             |      | <b>Total number of households</b>                | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                             |      | <u>Sanitation/sewerage:</u>                      |         |         |         |                      |                 |                    |   |                        |                        |
|                             |      | Flush toilet (connected to sewerage)             |         |         |         |                      |                 |                    |   |                        |                        |
|                             |      | Flush toilet (with septic tank)                  |         |         |         |                      |                 |                    |   |                        |                        |
|                             |      | Chemical toilet                                  |         |         |         |                      |                 |                    |   |                        |                        |
|                             |      | Pit toilet (ventilated)                          |         |         |         |                      |                 |                    |   |                        |                        |
|                             |      | Other toilet provisions (> min.service level)    |         |         |         |                      |                 |                    |   |                        |                        |
|                             |      | <i>Minimum Service Level and Above sub-total</i> | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                             |      | Bucket toilet                                    |         |         |         |                      |                 |                    |   |                        |                        |
|                             |      | Other toilet provisions (< min.service level)    |         |         |         |                      |                 |                    |   |                        |                        |
|                             |      | No toilet provisions                             |         |         |         |                      |                 |                    |   |                        |                        |
|                             |      | <i>Below Minimum Service Level sub-total</i>     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                             |      | <b>Total number of households</b>                | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                             |      | <u>Energy:</u>                                   |         |         |         |                      |                 |                    |   |                        |                        |
|                             |      | Electricity (at least min.service level)         |         |         |         |                      |                 |                    |   |                        |                        |
|                             |      | Electricity - prepaid (min.service level)        |         |         |         |                      |                 |                    |   |                        |                        |
|                             |      | <i>Minimum Service Level and Above sub-total</i> | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                             |      | Electricity (< min.service level)                |         |         |         |                      |                 |                    |   |                        |                        |
|                             |      | Electricity - prepaid (< min. service level)     |         |         |         |                      |                 |                    |   |                        |                        |
|                             |      | Other energy sources                             |         |         |         |                      |                 |                    |   |                        |                        |
|                             |      | <i>Below Minimum Service Level sub-total</i>     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                             |      | <b>Total number of households</b>                | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                             |      | <u>Refuse:</u>                                   |         |         |         |                      |                 |                    |   |                        |                        |
|                             |      | Removed at least once a week                     |         |         |         |                      |                 |                    |   |                        |                        |
|                             |      | <i>Minimum Service Level and Above sub-total</i> | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                             |      | Removed less frequently than once a week         |         |         |         |                      |                 |                    |   |                        |                        |
|                             |      | Using communal refuse dump                       |         |         |         |                      |                 |                    |   |                        |                        |
|                             |      | Using own refuse dump                            |         |         |         |                      |                 |                    |   |                        |                        |
|                             |      | Other rubbish disposal                           |         |         |         |                      |                 |                    |   |                        |                        |
|                             |      | No rubbish disposal                              |         |         |         |                      |                 |                    |   |                        |                        |
|                             |      | <i>Below Minimum Service Level sub-total</i>     | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                             |      | <b>Total number of households</b>                | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |

| Municipal entity services | Ref. |   | 2018/19 | 2019/20 | 2020/21 | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|---------------------------|------|---|---------|---------|---------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|                           |      |   | Outcome | Outcome | Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| Name of municipal entity  |      | <b>Household service targets (000)</b>          |         |         |         |                      |                 |                    |   |                        |                        |
|                           |      | <u>Water:</u>                                   |         |         |         |                      |                 |                    |   |                        |                        |
|                           |      | Piped water inside dwelling                     |         |         |         |                      |                 |                    |   |                        |                        |
|                           | 8    | Piped water inside yard (but not in dwelling)   |         |         |         |                      |                 |                    |   |                        |                        |
|                           |      | Using public tap (at least min.service level)   |         |         |         |                      |                 |                    |   |                        |                        |
|                           | 10   | Other water supply (at least min.service level) |         |         |         |                      |                 |                    |   |                        |                        |
|                           |      | Minimum Service Level and Above sub-total       | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                           | 9    | Using public tap (< min.service level)          |         |         |         |                      |                 |                    |   |                        |                        |
|                           | 10   | Other water supply (< min.service level)        |         |         |         |                      |                 |                    |   |                        |                        |
|                           |      | No water supply                                 |         |         |         |                      |                 |                    |   |                        |                        |
|                           |      | Below Minimum Service Level sub-total           | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                           |      | <b>Total number of households</b>               | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| Name of municipal entity  |      | <u>Sanitation/sewerage:</u>                     |         |         |         |                      |                 |                    |   |                        |                        |
|                           |      | Flush toilet (connected to sewerage)            |         |         |         |                      |                 |                    |   |                        |                        |
|                           |      | Flush toilet (with septic tank)                 |         |         |         |                      |                 |                    |   |                        |                        |
|                           |      | Chemical toilet                                 |         |         |         |                      |                 |                    |   |                        |                        |
|                           |      | Pit toilet (ventilated)                         |         |         |         |                      |                 |                    |   |                        |                        |
|                           |      | Other toilet provisions (> min.service level)   |         |         |         |                      |                 |                    |   |                        |                        |
|                           |      | Minimum Service Level and Above sub-total       | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                           |      | Bucket toilet                                   |         |         |         |                      |                 |                    |   |                        |                        |
|                           |      | Other toilet provisions (< min.service level)   |         |         |         |                      |                 |                    |   |                        |                        |
|                           |      | No toilet provisions                            |         |         |         |                      |                 |                    |   |                        |                        |
|                           |      | Below Minimum Service Level sub-total           | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                           |      | <b>Total number of households</b>               | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| Name of municipal entity  |      | <u>Energy:</u>                                  |         |         |         |                      |                 |                    |   |                        |                        |
|                           |      | Electricity (at least min.service level)        |         |         |         |                      |                 |                    |   |                        |                        |
|                           |      | Electricity - prepaid (min.service level)       |         |         |         |                      |                 |                    |   |                        |                        |
|                           |      | Minimum Service Level and Above sub-total       | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                           |      | Electricity (< min.service level)               |         |         |         |                      |                 |                    |   |                        |                        |
|                           |      | Electricity - prepaid (< min. service level)    |         |         |         |                      |                 |                    |   |                        |                        |
|                           |      | Other energy sources                            |         |         |         |                      |                 |                    |   |                        |                        |
|                           |      | Below Minimum Service Level sub-total           | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                           |      | <b>Total number of households</b>               | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| Name of municipal entity  |      | <u>Refuse:</u>                                  |         |         |         |                      |                 |                    |   |                        |                        |
|                           |      | Removed at least once a week                    |         |         |         |                      |                 |                    |   |                        |                        |
|                           |      | Minimum Service Level and Above sub-total       | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                           |      | Removed less frequently than once a week        |         |         |         |                      |                 |                    |   |                        |                        |
|                           |      | Using communal refuse dump                      |         |         |         |                      |                 |                    |   |                        |                        |
|                           |      | Using own refuse dump                           |         |         |         |                      |                 |                    |   |                        |                        |
|                           |      | Other rubbish disposal                          |         |         |         |                      |                 |                    |   |                        |                        |
|                           |      | No rubbish disposal                             |         |         |         |                      |                 |                    |   |                        |                        |
|                           |      | Below Minimum Service Level sub-total           | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|                           |      | <b>Total number of households</b>               | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |

| Services provided by 'external mechanisms' | Ref. |   | 2018/19 | 2019/20 | 2020/21 | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|------|---|---------|---------|---------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|  |      |   | Outcome | Outcome | Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| <b>Names of service providers</b>          |      | <b>Household service targets (000)</b>          |         |         |         |                      |                 |                    |   |                        |                        |
|  |      | <u>Water:</u>                                   |         |         |         |                      |                 |                    |   |                        |                        |
|  |      | Piped water inside dwelling                     |         |         |         |                      |                 |                    |   |                        |                        |
|  | 8    | Piped water inside yard (but not in dwelling)   |         |         |         |                      |                 |                    |   |                        |                        |
|  |      | Using public tap (at least min.service level)   |         |         |         |                      |                 |                    |   |                        |                        |
|  | 10   | Other water supply (at least min.service level) |         |         |         |                      |                 |                    |   |                        |                        |
|  |      | Minimum Service Level and Above sub-total       | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|  | 9    | Using public tap (< min.service level)          |         |         |         |                      |                 |                    |   |                        |                        |
|  | 10   | Other water supply (< min.service level)        |         |         |         |                      |                 |                    |   |                        |                        |
|  |      | No water supply                                 |         |         |         |                      |                 |                    |   |                        |                        |
|  |      | Below Minimum Service Level sub-total           | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|  |      | <b>Total number of households</b>               | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| <b>Names of service providers</b>          |      | <u>Sanitation/sewerage:</u>                     |         |         |         |                      |                 |                    |   |                        |                        |
|  |      | Flush toilet (connected to sewerage)            |         |         |         |                      |                 |                    |   |                        |                        |
|  |      | Flush toilet (with septic tank)                 |         |         |         |                      |                 |                    |   |                        |                        |
|  |      | Chemical toilet                                 |         |         |         |                      |                 |                    |   |                        |                        |
|  |      | Pit toilet (ventilated)                         |         |         |         |                      |                 |                    |   |                        |                        |
|  |      | Other toilet provisions (> min.service level)   |         |         |         |                      |                 |                    |   |                        |                        |
|  |      | Minimum Service Level and Above sub-total       | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|  |      | Bucket toilet                                   |         |         |         |                      |                 |                    |   |                        |                        |
|  |      | Other toilet provisions (< min.service level)   |         |         |         |                      |                 |                    |   |                        |                        |
|  |      | No toilet provisions                            |         |         |         |                      |                 |                    |   |                        |                        |
|  |      | Below Minimum Service Level sub-total           | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|  |      | <b>Total number of households</b>               | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| <b>Names of service providers</b>          |      | <u>Energy:</u>                                  |         |         |         |                      |                 |                    |   |                        |                        |
|  |      | Electricity (at least min.service level)        |         |         |         |                      |                 |                    |   |                        |                        |
|  |      | Electricity - prepaid (min.service level)       |         |         |         |                      |                 |                    |   |                        |                        |
|  |      | Minimum Service Level and Above sub-total       | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|  |      | Electricity (< min.service level)               |         |         |         |                      |                 |                    |   |                        |                        |
|  |      | Electricity - prepaid (< min. service level)    |         |         |         |                      |                 |                    |   |                        |                        |
|  |      | Other energy sources                            |         |         |         |                      |                 |                    |   |                        |                        |
|  |      | Below Minimum Service Level sub-total           | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|  |      | <b>Total number of households</b>               | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| <b>Names of service providers</b>          |      | <u>Refuse:</u>                                  |         |         |         |                      |                 |                    |   |                        |                        |
|  |      | Removed at least once a week                    |         |         |         |                      |                 |                    |   |                        |                        |
|  |      | Minimum Service Level and Above sub-total       | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|  |      | Removed less frequently than once a week        |         |         |         |                      |                 |                    |   |                        |                        |
|  |      | Using communal refuse dump                      |         |         |         |                      |                 |                    |   |                        |                        |
|  |      | Using own refuse dump                           |         |         |         |                      |                 |                    |   |                        |                        |
|  |      | Other rubbish disposal                          |         |         |         |                      |                 |                    |   |                        |                        |
|  |      | No rubbish disposal                             |         |         |         |                      |                 |                    |   |                        |                        |
|  |      | Below Minimum Service Level sub-total           | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
|  |      | <b>Total number of households</b>               | -       | -       | -       | -                    | -               | -                  | -   | -                      | -                      |

| Detail of Free Basic Services (FBS) provided |      | 2018/19   | 2019/20 | 2020/21 | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|------|---|---------|---------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|  |      | Outcome   | Outcome | Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| <b>Electricity</b>                           | Ref. | <b><u>Location of households for each type of FBS</u></b>                 |         |         |                      |                 |                    |   |                        |                        |
| List type of FBS service                     |      | Formal settlements - (50 kwh per indigent household per month Rands)      |         |         |                      |                 |                    |   |                        |                        |
|  |      | Number of HH receiving this type of FBS                                   |         |         |                      |                 |                    |   |                        |                        |
|  |      | Informal settlements (Rands)  |         |         |                      |                 |                    |   |                        |                        |
|  |      | Number of HH receiving this type of FBS                                   |         |         |                      |                 |                    |   |                        |                        |
|  |      | Informal settlements targeted for upgrading (Rands)                       |         |         |                      |                 |                    |   |                        |                        |
|  |      | Number of HH receiving this type of FBS                                   |         |         |                      |                 |                    |   |                        |                        |
|  |      | Living in informal backyard rental agreement (Rands)                      |         |         |                      |                 |                    |   |                        |                        |
|  |      | Number of HH receiving this type of FBS                                   |         |         |                      |                 |                    |   |                        |                        |
|  |      | Other (Rands)   |         |         |                      |                 |                    |   |                        |                        |
|  |      | Number of HH receiving this type of FBS                                   |         |         |                      |                 |                    |   |                        |                        |
|  |      | <b>Total cost of FBS - Electricity for informal settlements</b>           |         |         |                      |                 |                    |   |                        |                        |
|  |      | -   | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| <b>Water</b>                                 | Ref. | <b><u>Location of households for each type of FBS</u></b>                 |         |         |                      |                 |                    |   |                        |                        |
| List type of FBS service                     |      | Formal settlements - (6 kilolitre per indigent household per month Rands) |         |         |                      |                 |                    |   |                        |                        |
|  |      | Number of HH receiving this type of FBS                                   |         |         |                      |                 |                    |   |                        |                        |
|  |      | Informal settlements (Rands)  |         |         |                      |                 |                    |   |                        |                        |
|  |      | Number of HH receiving this type of FBS                                   |         |         |                      |                 |                    |   |                        |                        |
|  |      | Informal settlements targeted for upgrading (Rands)                       |         |         |                      |                 |                    |   |                        |                        |
|  |      | Number of HH receiving this type of FBS                                   |         |         |                      |                 |                    |   |                        |                        |
|  |      | Living in informal backyard rental agreement (Rands)                      |         |         |                      |                 |                    |   |                        |                        |
|  |      | Number of HH receiving this type of FBS                                   |         |         |                      |                 |                    |   |                        |                        |
|  |      | Other (Rands)   |         |         |                      |                 |                    |   |                        |                        |
|  |      | Number of HH receiving this type of FBS                                   |         |         |                      |                 |                    |   |                        |                        |
|  |      | <b>Total cost of FBS - Water for informal settlements</b>                 |         |         |                      |                 |                    |   |                        |                        |
|  |      | -   | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| <b>Sanitation</b>                            | Ref. | <b><u>Location of households for each type of FBS</u></b>                 |         |         |                      |                 |                    |   |                        |                        |
| List type of FBS service                     |      | Formal settlements - (free sanitation service to indigent households)     |         |         |                      |                 |                    |   |                        |                        |
|  |      | Number of HH receiving this type of FBS                                   |         |         |                      |                 |                    |   |                        |                        |
|  |      | Informal settlements (Rands)  |         |         |                      |                 |                    |   |                        |                        |
|  |      | Number of HH receiving this type of FBS                                   |         |         |                      |                 |                    |   |                        |                        |
|  |      | Informal settlements targeted for upgrading (Rands)                       |         |         |                      |                 |                    |   |                        |                        |
|  |      | Number of HH receiving this type of FBS                                   |         |         |                      |                 |                    |   |                        |                        |
|  |      | Living in informal backyard rental agreement (Rands)                      |         |         |                      |                 |                    |   |                        |                        |
|  |      | Number of HH receiving this type of FBS                                   |         |         |                      |                 |                    |   |                        |                        |
|  |      | Other (Rands)   |         |         |                      |                 |                    |   |                        |                        |
|  |      | Number of HH receiving this type of FBS                                   |         |         |                      |                 |                    |   |                        |                        |
|  |      | <b>Total cost of FBS - Sanitation for informal settlements</b>            |         |         |                      |                 |                    |   |                        |                        |
|  |      | -   | -       | -       | -                    | -               | -                  | -   | -                      | -                      |
| <b>Refuse Removal</b>                        | Ref. | <b><u>Location of households for each type of FBS</u></b>                 |         |         |                      |                 |                    |   |                        |                        |
| List type of FBS service                     |      | Formal settlements - (removed once a week to indigent households)         |         |         |                      |                 |                    |   |                        |                        |
|  |      | Number of HH receiving this type of FBS                                   |         |         |                      |                 |                    |   |                        |                        |
|  |      | Informal settlements (Rands)  |         |         |                      |                 |                    |   |                        |                        |
|  |      | Number of HH receiving this type of FBS                                   |         |         |                      |                 |                    |   |                        |                        |
|  |      | Informal settlements targeted for upgrading (Rands)                       |         |         |                      |                 |                    |   |                        |                        |
|  |      | Number of HH receiving this type of FBS                                   |         |         |                      |                 |                    |   |                        |                        |
|  |      | Living in informal backyard rental agreement (Rands)                      |         |         |                      |                 |                    |   |                        |                        |
|  |      | Number of HH receiving this type of FBS                                   |         |         |                      |                 |                    |   |                        |                        |
|  |      | Other (Rands)   |         |         |                      |                 |                    |   |                        |                        |
|  |      | Number of HH receiving this type of FBS                                   |         |         |                      |                 |                    |   |                        |                        |
|  |      | <b>Total cost of FBS - Refuse Removal for informal settlements</b>        |         |         |                      |                 |                    |   |                        |                        |
|  |      | -   | -       | -       | -                    | -               | -                  | -   | -                      | -                      |

DC9 Frances Baard Supporting Table SA10 Funding measurement

| Description   | MFMA section | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    |                   | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|--------------|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
|   |              |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| Funding measures  |              |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Cash/cash equivalents at the year end - R'000                 | 18(1)b       | 1   | 59 610          | 77 006          | 110 092         | 85 299               | 85 299          | 85 299             | 169 068           | 53 327  | 32 362                 | 13 329                 |
| Cash + investments at the yr end less applications - R'000    | 18(1)b       | 2   | 1 662           | 20 562          | 58 543          | 51 828               | 52 640          | 52 640             | 133 646           | 55 945  | 55 113                 | 48 676                 |
| Cash year end/monthly employee/supplier payments              | 18(1)b       | 3   | 7.6             | 10.4            | 11.3            | 7.8                  | 7.9             | 7.9                | 19.2              | 4.4   | 2.7                    | 1.1                    |
| Surplus/(Deficit) excluding depreciation offsets: R'000       | 18(1)        | 4   | 25 535          | 20 793          | 8 855           | (16 790)             | (20 566)        | (20 566)           | 12 308            | (24 000)  | (8 827)                | (10 069)               |
| Service charge rev % change - macro CPIX target exclusive     | 18(1)a,(2)   | 5   | N.A.            | (6.0%)          | (6.0%)          | (6.0%)               | (6.0%)          | (6.0%)             | (6.0%)            | (6.0%)  | (6.0%)                 | (6.0%)                 |
| Cash receipts % of Ratepayer & Other revenue                  | 18(1)a,(2)   | 6   | 0.0%            | 0.0%            | 0.0%            | 100.0%               | 100.0%          | 100.0%             | 0.0%              | 100.0%  | 100.0%                 | 100.0%                 |
| Debt impairment expense as a % of total billable revenue      | 18(1)a,(2)   | 7   | 0.0%            | 0.0%            | 0.0%            | 0.0%                 | 0.0%            | 0.0%               | 0.0%              | 0.0%  | 0.0%                   | 0.0%                   |
| Capital payments % of capital expenditure                     | 18(1)c,19    | 8   | 0.0%            | 0.0%            | 0.0%            | 100.0%               | 160.4%          | 160.4%             | 0.0%              | 100.0%  | 100.0%                 | 0.0%                   |
| Borrowing receipts % of capital expenditure (excl. transfers) | 18(1)c       | 9   | 0.0%            | 0.0%            | 0.0%            | 0.0%                 | 0.0%            | 0.0%               | 0.0%              | 0.0%  | 0.0%                   | 0.0%                   |
| Grants % of Govt. legislated/gazetted allocations             | 18(1)a       | 10  |                 |                 |                 |                      |                 |                    |                   | 0.0%  | 0.0%                   | 0.0%                   |
| Current consumer debtors % change - incr(decr)                | 18(1)a       | 11  | N.A.            | 31.7%           | 45.4%           | (52.2%)              | 0.0%            | 0.0%               | 157.7%            | 0.8%  | 4.5%                   | 4.2%                   |
| Long term receivables % change - incr(decr)                   | 18(1)a       | 12  | N.A.            | (16.6%)         | (29.0%)         | 40.8%                | 0.0%            | 0.0%               | (29.0%)           | 27.2%   | 0.0%                   | 0.0%                   |
| R&M % of Property Plant & Equipment                           | 20(1)(vi)    | 13  | 6.5%            | 9.1%            | 7.2%            | 6.9%                 | 10.6%           | 10.6%              | 3.9%              | 9.9%  | 10.9%                  | 11.5%                  |
| Asset renewal % of capital budget                             | 20(1)(vi)    | 14  | 0.0%            | 0.0%            | 0.0%            | 58.2%                | 53.8%           | 53.8%              | 0.0%              | 21.4%   | 0.0%                   | 0.0%                   |

References

1. Positive cash balances indicative of minimum compliance - subject to 2
2. Deduct cash and investment applications (defined) from cash balances
3. Indicative of sufficient liquidity to meet average monthly operating payments
4. Indicative of funded operational requirements
5. Indicative of adherence to macro-economic targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
6. Realistic average cash collection forecasts as % of annual billed revenue
7. Realistic average increase in debt impairment (doubtful debt) provision
8. Indicative of planned capital expenditure level & cash payment timing
9. Indicative of compliance with borrowing 'only' for the capital budget - should not exceed 100% unless refinancing
10. Substantiation of National/Province allocations included in budget
11. Indicative of realistic current arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
12. Indicative of realistic long term arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
13. Indicative of a credible allowance for repairs & maintenance of assets - functioning assets revenue protection
14. Indicative of a credible allowance for asset renewal (requires analysis of asset renewal projects as % of total capital projects - detailed capital plan) - functioning assets revenue protection

|   |           |  |  |         |         |         |          |          |          |         |         |         |
|---|-----------|--|--|---------|---------|---------|----------|----------|----------|---------|---------|---------|
| <b>Supporting indicators</b>                                    |           |  |  |         |         |         |          |          |          |         |         |         |
| % incr total service charges (incl prop rates)                  | 18(1)a    |  |  | 0.0%    | 0.0%    | 0.0%    | 0.0%     | 0.0%     | 0.0%     | 0.0%    | 0.0%    | 0.0%    |
| % incr Property Tax   | 18(1)a    |  |  | 0.0%    | 0.0%    | 0.0%    | 0.0%     | 0.0%     | 0.0%     | 0.0%    | 0.0%    | 0.0%    |
| % incr Service charges - electricity revenue                    | 18(1)a    |  |  | 0.0%    | 0.0%    | 0.0%    | 0.0%     | 0.0%     | 0.0%     | 0.0%    | 0.0%    | 0.0%    |
| % incr Service charges - water revenue                          | 18(1)a    |  |  | 0.0%    | 0.0%    | 0.0%    | 0.0%     | 0.0%     | 0.0%     | 0.0%    | 0.0%    | 0.0%    |
| % incr Service charges - sanitation revenue                     | 18(1)a    |  |  | 0.0%    | 0.0%    | 0.0%    | 0.0%     | 0.0%     | 0.0%     | 0.0%    | 0.0%    | 0.0%    |
| % incr Service charges - refuse revenue                         | 18(1)a    |  |  | 0.0%    | 0.0%    | 0.0%    | 0.0%     | 0.0%     | 0.0%     | 0.0%    | 0.0%    | 0.0%    |
| % incr in   | 18(1)a    |  |  | 0.0%    | 0.0%    | 0.0%    | 0.0%     | 0.0%     | 0.0%     | 0.0%    | 0.0%    | 0.0%    |
| Total billable revenue  | 18(1)a    |  |  | -       | -       | -       | -        | -        | -        | -       | -       | -       |
| Service charges   |           |  |  | -       | -       | -       | -        | -        | -        | -       | -       | -       |
| Property rates  |           |  |  | -       | -       | -       | -        | -        | -        | -       | -       | -       |
| Service charges - electricity revenue                           |           |  |  | -       | -       | -       | -        | -        | -        | -       | -       | -       |
| Service charges - water revenue                                 |           |  |  | -       | -       | -       | -        | -        | -        | -       | -       | -       |
| Service charges - sanitation revenue                            |           |  |  | -       | -       | -       | -        | -        | -        | -       | -       | -       |
| Service charges - refuse removal                                |           |  |  | -       | -       | -       | -        | -        | -        | -       | -       | -       |
| Service charges - other   |           |  |  | -       | -       | -       | -        | -        | -        | -       | -       | -       |
| Rental of facilities and equipment                              |           |  |  | 858     | 603     | 609     | 200      | 200      | 226      | 200     | 200     | 200     |
| Capital expenditure excluding capital grant funding             |           |  |  | 9 148   | 967     | -       | 12 179   | 6 842    | 6 842    | 5 495   | 7 909   | -       |
| Cash receipts from ratepayers                                   | 18(1)a    |  |  | -       | -       | -       | 320      | 320      | 320      | -       | 320     | 320     |
| Ratepayer & Other revenue                                       | 18(1)a    |  |  | 932     | 8 456   | 877     | 320      | 320      | 320      | 542     | 320     | 320     |
| Change in consumer debtors (current and non-current)            |           |  |  | 4 816   | 4 016   | 8 117   | (14 800) | (14 800) | (14 800) | 7 416   | 1 844   | 698     |
| Operating and Capital Grant Revenue                             | 18(1)a    |  |  | 125 713 | 124 350 | 128 874 | 137 078  | 137 128  | 137 128  | 131 350 | 139 841 | 141 720 |
| Capital expenditure - total                                     | 20(1)(vi) |  |  | 9 148   | 967     | -       | 12 179   | 7 592    | 7 592    | 6 175   | 7 984   | -       |
| Capital expenditure - renewal                                   | 20(1)(vi) |  |  | -       | -       | -       | 7 083    | 4 088    | 4 088    | -       | 1 710   | -       |
| <b>Supporting benchmarks</b>                                    |           |  |  |         |         |         |          |          |          |         |         |         |
| Growth guideline maximum  |           |  |  | 6.0%    | 6.0%    | 6.0%    | 6.0%     | 6.0%     | 6.0%     | 6.0%    | 6.0%    | 6.0%    |
| CPI guideline   |           |  |  | 4.3%    | 3.9%    | 4.6%    | 5.0%     | 5.0%     | 5.0%     | 5.4%    | 5.6%    | 5.4%    |
| DoRA operating grants total MFY                                 |           |  |  |         |         |         |          |          |          |         |         |         |
| DoRA capital grants total MFY                                   |           |  |  |         |         |         |          |          |          |         |         |         |
| Provincial operating grants                                     |           |  |  |         |         |         |          |          |          |         |         |         |
| Provincial capital grants                                       |           |  |  |         |         |         |          |          |          |         |         |         |
| District Municipality grants                                    |           |  |  |         |         |         |          |          |          |         |         |         |
| Total gazetted/advised national, provincial and district grants |           |  |  |         |         |         |          |          |          | -       | -       | -       |
| Average annual collection rate (arrears inclusive)              |           |  |  |         |         |         |          |          |          |         |         |         |

## DC9 Frances Baard Supporting Table SA10 Funding measurement

| Description  | MFMA section | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    |                   | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|--------------|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
|  |              |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| <b>DoRA operating</b>  |              |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| List operating grants  |              |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
|  |              |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
| <b>DoRA capital</b>  |              |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| List capital grants  |              |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
|  |              |     |                 |                 |                 |                      |                 |                    |                   | -   | -                      | -                      |
| <b>Trend</b>   |              |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Change in consumer debtors (current and non-current)                   |              |     | 4 816           | 4 016           | 8 117           | 7 416                | 1 844           | 698                | 679               | -   | -                      | -                      |
| <b>Total Operating Revenue</b>   |              |     | 130 853         | 140 200         | 134 872         | 144 548              | 144 598         | 144 598            | 135 239           | 147 311   | 149 190                | 152 789                |
| <b>Total Operating Expenditure</b>                                     |              |     | 107 839         | 119 407         | 126 016         | 161 602              | 165 428         | 165 428            | 122 931           | 171 575   | 158 281                | 163 122                |
| <b>Operating Performance Surplus/(Deficit)</b>                         |              |     | 23 014          | 20 793          | 8 855           | (17 054)             | (20 830)        | (20 830)           | 12 308            | (24 264)  | (9 091)                | (10 333)               |
| <b>Cash and Cash Equivalents (30 June 2012)</b>                        |              |     |                 |                 |                 |                      |                 |                    |                   | 53 327  |                        |                        |
| <b>Revenue</b>   |              |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| % Increase in Total Operating Revenue                                  |              |     |                 | 7.1%            | (3.8%)          | 7.2%                 | 0.0%            | 0.0%               | (6.5%)            | 1.9%  | 1.3%                   | 2.4%                   |
| % Increase in Property Rates Revenue                                   |              |     |                 | 0.0%            | 0.0%            | 0.0%                 | 0.0%            | 0.0%               | 0.0%              | 0.0%  | 0.0%                   | 0.0%                   |
| % Increase in Electricity Revenue                                      |              |     |                 | 0.0%            | 0.0%            | 0.0%                 | 0.0%            | 0.0%               | 0.0%              | 0.0%  | 0.0%                   | 0.0%                   |
| % Increase in Property Rates & Services Charges                        |              |     |                 | 0.0%            | 0.0%            | 0.0%                 | 0.0%            | 0.0%               | 0.0%              | 0.0%  | 0.0%                   | 0.0%                   |
| <b>Expenditure</b>   |              |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| % Increase in Total Operating Expenditure                              |              |     |                 | 10.7%           | 5.5%            | 28.2%                | 2.4%            | 0.0%               | (25.7%)           | 3.7%  | (7.7%)                 | 3.1%                   |
| % Increase in Employee Costs   |              |     |                 | 3.4%            | 15.8%           | 13.9%                | (7.0%)          | 0.0%               | (12.3%)           | 17.1%   | 5.8%                   | 5.9%                   |
| % Increase in Electricity Bulk Purchases                               |              |     |                 | 0.0%            | 0.0%            | 0.0%                 | 0.0%            | 0.0%               | 0.0%              | 0.0%  | 0.0%                   | 0.0%                   |
| Average Cost Per Budgeted Employee Position (Remuneration)             |              |     |                 |                 | 0               | 0                    |                 |                    |                   | 0   |                        |                        |
| Average Cost Per Councillor (Remuneration)                             |              |     |                 |                 | 0               | 0                    |                 |                    |                   | 0   |                        |                        |
| R&M % of PPE   |              |     | 6.5%            | 9.1%            | 7.2%            | 6.9%                 | 10.6%           | 10.6%              |                   | 9.9%  | 10.9%                  | 11.5%                  |
| Asset Renewal and R&M as a % of PPE                                    |              |     | 29.0%           | 14.0%           | 7.0%            | 19.0%                | 18.0%           | 18.0%              |                   | 14.0%   | 10.0%                  | 10.0%                  |
| Debt Impairment % of Total Billable Revenue                            |              |     | 0.0%            | 0.0%            | 0.0%            | 0.0%                 | 0.0%            | 0.0%               | 0.0%              | 0.0%  | 0.0%                   | 0.0%                   |
| <b>Capital Revenue</b>   |              |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Internally Funded & Other (R'000)                                      |              |     | -               | -               | -               | 12 179               | 6 842           | 6 842              | 5 495             | 7 909   | 1 050                  | -                      |
| Borrowing (R'000)  |              |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Grant Funding and Other (R'000)  |              |     | -               | -               | -               | -                    | 750             | 750                | 680               | 75  | -                      | -                      |
| Internally Generated funds % of Non Grant Funding                      |              |     | 0.0%            | 0.0%            | 0.0%            | 100.0%               | 100.0%          | 100.0%             | 100.0%            | 100.0%  | 100.0%                 | 0.0%                   |
| Borrowing % of Non Grant Funding                                       |              |     | 0.0%            | 0.0%            | 0.0%            | 0.0%                 | 0.0%            | 0.0%               | 0.0%              | 0.0%  | 0.0%                   | 0.0%                   |
| Grant Funding % of Total Funding                                       |              |     | 0.0%            | 0.0%            | 0.0%            | 0.0%                 | 9.9%            | 9.9%               | 11.0%             | 0.9%  | 0.0%                   | 0.0%                   |
| <b>Capital Expenditure</b>   |              |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Total Capital Programme (R'000)  |              |     | -               | -               | -               | 12 179               | 7 592           | 7 592              | 6 175             | 7 984   | 1 050                  | -                      |
| Asset Renewal  |              |     | 8 740           | 705             | -               | 7 811                | 4 736           | 4 736              | 4 736             | 3 437   | 250                    | -                      |
| Asset Renewal % of Total Capital Expenditure                           |              |     | 0.0%            | 0.0%            | 0.0%            | 64.1%                | 62.4%           | 62.4%              | 76.7%             | 43.0%   | 23.8%                  | 0.0%                   |
| <b>Cash</b>  |              |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Cash Receipts % of Rate Payer & Other                                  |              |     | 0.0%            | 0.0%            | 0.0%            | 100.0%               | 100.0%          | 100.0%             | 0.0%              | 100.0%  | 100.0%                 | 100.0%                 |
| Cash Coverage Ratio  |              |     | 0               | 0               | 0               | 0                    | 0               | 0                  | 0                 | 0   | 0                      | 0                      |
| <b>Borrowing</b>   |              |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Credit Rating (2009/10)  |              |     |                 |                 |                 |                      |                 |                    |                   | 0   |                        |                        |
| Capital Charges to Operating   |              |     | (2.1%)          | 0.0%            | 0.0%            | 0.0%                 | 0.0%            | 0.0%               | 0.0%              | 0.0%  | 0.0%                   | 0.0%                   |
| Borrowing Receipts % of Capital Expenditure                            |              |     | 0.0%            | 0.0%            | 0.0%            | 0.0%                 | 0.0%            | 0.0%               | 0.0%              | 0.0%  | 0.0%                   | 0.0%                   |
| <b>Reserves</b>  |              |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Surplus/(Deficit)  |              |     | 1 662           | 20 562          | 58 543          | 51 828               | 52 640          | 52 640             | 133 646           | 55 945  | 55 113                 | 48 676                 |
| <b>Free Services</b>   |              |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Free Basic Services as a % of Equitable Share                          |              |     | 0.0%            | 0.0%            | 0.0%            | 0.0%                 | 0.0%            | 0.0%               |                   | 0.0%  | 0.0%                   | 0.0%                   |
| Free Services as a % of Operating Revenue (excl operational transfers) |              |     | 0.0%            | 0.0%            | 0.0%            | 0.0%                 | 0.0%            | 0.0%               |                   | 0.0%  | 0.0%                   | 0.0%                   |
| <b>High Level Outcome of Funding Compliance</b>                        |              |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Total Operating Revenue  |              |     | 130 853         | 140 200         | 134 872         | 144 548              | 144 598         | 144 598            | 135 239           | 147 311   | 149 190                | 152 789                |
| Total Operating Expenditure  |              |     | 107 839         | 119 407         | 126 016         | 161 602              | 165 428         | 165 428            | 122 931           | 171 575   | 158 281                | 163 122                |
| Surplus/(Deficit) Budgeted Operating Statement                         |              |     | 23 014          | 20 793          | 8 855           | (17 054)             | (20 830)        | (20 830)           | 12 308            | (24 264)  | (9 091)                | (10 333)               |
| Surplus/(Deficit) Considering Reserves and Cash Backing                |              |     | 1 662           | 20 562          | 58 543          | 51 828               | 52 640          | 52 640             | 133 646           | 55 945  | 55 113                 | 48 676                 |
| MTREF Funded (1) / Unfunded (0)  | 15           |     | 1               | 1               | 1               | 1                    | 1               | 1                  | 1                 | 1   | 1                      | 1                      |
| MTREF Funded ✓ / Unfunded ✗  | 15           |     | ✓               | ✓               | ✓               | ✓                    | ✓               | ✓                  | ✓                 | ✓   | ✓                      | ✓                      |

**DC9 Frances Baard - Supporting Table SA11 Property rates summary**

| Description   | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|   |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| <b>Valuation:</b>   | 1   | 2000/01/01      | 2000/01/01      |                 |                      |                 |                    |   |                        |                        |
| Date of valuation:  |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Financial year valuation used                                       |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Municipal by-laws s6 in place? (Y/N)                                | 2   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Municipal/assistant valuer appointed? (Y/N)                         |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Municipal partnership s38 used? (Y/N)                               |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| No. of assistant valuers (FTE)                                      | 3   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| No. of data collectors (FTE)  | 3   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| No. of internal valuers (FTE)                                       | 3   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| No. of external valuers (FTE)                                       | 3   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| No. of additional valuers (FTE)                                     | 4   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Valuation appeal board established? (Y/N)                           |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Implementation time of new valuation roll (mths)                    |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| No. of properties   | 5   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| No. of sectional title values                                       | 5   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| No. of unreasonably difficult properties s7(2)                      |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| No. of supplementary valuations                                     |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| No. of valuation roll amendments                                    |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| No. of objections by rate payers                                    |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| No. of appeals by rate payers                                       |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| No. of successful objections  | 8   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| No. of successful objections > 10%                                  | 8   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Supplementary valuation   |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Public service infrastructure value (Rm)                            | 5   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Municipality owned property value (Rm)                              |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Valuation reductions:</b>  |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Valuation reductions-public infrastructure (Rm)                     |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Valuation reductions-nature reserves/park (Rm)                      |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Valuation reductions-mineral rights (Rm)                            |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Valuation reductions-R15,000 threshold (Rm)                         |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Valuation reductions-public worship (Rm)                            |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Valuation reductions-other (Rm)                                     |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Total valuation reductions:</b>                                  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Total value used for rating (Rm)                                    | 5   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Total land value (Rm)   | 5   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Total value of improvements (Rm)                                    | 5   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Total market value (Rm)   | 5   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Rating:</b>  |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Residential rate used to determine rate for other categories? (Y/N) |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Differential rates used? (Y/N)                                      | 5   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Limit on annual rate increase (s20)? (Y/N)                          |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Special rating area used? (Y/N)                                     |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Phasing-in properties s21 (number)                                  |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Rates policy accompanying budget? (Y/N)                             |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Fixed amount minimum value (R'000)                                  |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Non-residential prescribed ratio s19? (%)                           |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Rate revenue:</b>  |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Rate revenue budget (R'000)   | 6   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Rate revenue expected to collect (R'000)                            | 6   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Expected cash collection rate (%)                                   |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Special rating areas (R'000)  | 7   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Rebates, exemptions - indigent (R'000)                              |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Rebates, exemptions - pensioners (R'000)                            |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Rebates, exemptions - bona fide farm. (R'000)                       |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Rebates, exemptions - other (R'000)                                 |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Phase-in reductions/discounts (R'000)                               |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Total rebates,exemptns,reductns,discs (R'000)</b>                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |

**DC9 Frances Baard - Supporting Table SA12a Property rates by category (current year)**

| Description  | Ref | Resi. | Indust. | Bus. & Comm. | Farm props. | State-owned | Muni props. | Public service infra. | Private owned towns | Formal & Informal Settle. | Comm. Land | State trust land | Section 8(2)(n) (note 1) | Protect. Areas | National Monum/ts | Public benefit organs. | Mining Props. |
|--|-----|-------|---------|--------------|-------------|-------------|-------------|-----------------------|---------------------|---------------------------|------------|------------------|--------------------------|----------------|-------------------|------------------------|---------------|
| <b>Current Year 2021/22</b>                          |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| <b>Valuation:</b>                                    |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| No. of properties                                    |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| No. of sectional title property values               |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| No. of unreasonably difficult properties s7(2)       |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| No. of supplementary valuations                      |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Supplementary valuation (Rm)                         |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| No. of valuation roll amendments                     |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| No. of objections by rate-payers                     | 5   |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| No. of appeals by rate-payers                        | 5   |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| No. of appeals by rate-payers finalised              |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| No. of successful objections                         |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| No. of successful objections > 10%                   |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Estimated no. of properties not valued               |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Years since last valuation ( <b>select</b> )         |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Frequency of valuation ( <b>select</b> )             |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Method of valuation used ( <b>select</b> )           |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Base of valuation ( <b>select</b> )                  |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Phasing-in properties s21 (number)                   |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Combination of rating types used? (Y/N)              |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Flat rate used? (Y/N)                                |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Is balance rated by uniform rate/variable rate?      |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| <b>Valuation reductions:</b>                         |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Valuation reductions-public infrastructure (Rm)      |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Valuation reductions-nature reserves/park (Rm)       |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Valuation reductions-mineral rights (Rm)             |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Valuation reductions-R15,000 threshold (Rm)          |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Valuation reductions-public worship (Rm)             |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Valuation reductions-other (Rm)                      | 2   |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| <b>Total valuation reductions:</b>                   |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Total value used for rating (Rm)                     | 6   |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Total land value (Rm)                                | 6   |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Total value of improvements (Rm)                     | 6   |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Total market value (Rm)                              | 6   |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| <b>Rating:</b>                                       |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Average rate   | 3   |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Rate revenue budget (R '000)                         |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Rate revenue expected to collect (R'000)             |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Expected cash collection rate (%)                    | 4   |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Special rating areas (R'000)                         |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Rebates, exemptions - indigent (R'000)               |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Rebates, exemptions - pensioners (R'000)             |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Rebates, exemptions - bona fide farm. (R'000)        |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Rebates, exemptions - other (R'000)                  |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Phase-in reductions/discounts (R'000)                |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| <b>Total rebates,exemptns,reductns,discs (R'000)</b> |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |

DC9 Frances Baard - Supporting Table SA12b Property rates by category (budget year)

| Description  | Ref | Resi. | Indust. | Bus. & Comm. | Farm props. | State-owned | Muni props. | Public service infra. | Private owned towns | Formal & Informal Settle. | Comm. Land | State trust land | Section 8(2)(n) (note 1) | Protect. Areas | National Monum/ts | Public benefit organs. | Mining Props. |
|--|-----|-------|---------|--------------|-------------|-------------|-------------|-----------------------|---------------------|---------------------------|------------|------------------|--------------------------|----------------|-------------------|------------------------|---------------|
| <b>Budget Year 2022/23</b>                           |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| <b>Valuation:</b>                                    |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| No. of properties                                    |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| No. of sectional title property values               |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| No. of unreasonably difficult properties s7(2)       |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| No. of supplementary valuations                      |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Supplementary valuation (Rm)                         |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| No. of valuation roll amendments                     |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| No. of objections by rate-payers                     |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| No. of appeals by rate-payers                        |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| No. of appeals by rate-payers finalised              |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| No. of successful objections                         | 5   |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| No. of successful objections > 10%                   | 5   |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Estimated no. of properties not valued               |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Years since last valuation ( <b>select</b> )         |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Frequency of valuation ( <b>select</b> )             |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Method of valuation used ( <b>select</b> )           |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Base of valuation ( <b>select</b> )                  |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Phasing-in properties s21 (number)                   |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Combination of rating types used? (Y/N)              |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Flat rate used? (Y/N)                                |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Is balance rated by uniform rate/variable rate?      |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| <b>Valuation reductions:</b>                         |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Valuation reductions-public infrastructure (Rm)      |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Valuation reductions-nature reserves/park (Rm)       |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Valuation reductions-mineral rights (Rm)             |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Valuation reductions-R15,000 threshold (Rm)          |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Valuation reductions-public worship (Rm)             |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Valuation reductions-other (Rm)                      | 2   |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| <b>Total valuation reductions:</b>                   |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Total value used for rating (Rm)                     | 6   |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Total land value (Rm)                                | 6   |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Total value of improvements (Rm)                     | 6   |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Total market value (Rm)                              | 6   |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| <b>Rating:</b>                                       |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Average rate   | 3   |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Rate revenue budget (R '000)                         |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Rate revenue expected to collect (R'000)             |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Expected cash collection rate (%)                    | 4   |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Special rating areas (R'000)                         |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Rebates, exemptions - indigent (R'000)               |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Rebates, exemptions - pensioners (R'000)             |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Rebates, exemptions - bona fide farm. (R'000)        |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Rebates, exemptions - other (R'000)                  |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| Phase-in reductions/discounts (R'000)                |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| <b>Total rebates,exemptns,reductns,discs (R'000)</b> |     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |

**DC9 Frances Baard - Supporting Table SA13a Service Tariffs by category**

| Description  | Ref | Provide description of tariff structure where appropriate | 2018/19 | 2019/20 | 2020/21 | Current Year 2021/22 | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-----|---|---------|---------|---------|----------------------|---|------------------------|------------------------|
|  |     |   |         |         |         |                      | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| <b>Property rates</b> <i>(rate in the Rand)</i>          | 1   |   |         |         |         |                      |   |                        |                        |
| Residential properties                                   |     |   |         |         |         |                      |   |                        |                        |
| Residential properties - vacant land                     |     |   |         |         |         |                      |   |                        |                        |
| Formal/informal settlements                              |     |   |         |         |         |                      |   |                        |                        |
| Small holdings   |     |   |         |         |         |                      |   |                        |                        |
| Farm properties - used                                   |     |   |         |         |         |                      |   |                        |                        |
| Farm properties - not used                               |     |   |         |         |         |                      |   |                        |                        |
| Industrial properties                                    |     |   |         |         |         |                      |   |                        |                        |
| Business and commercial properties                       |     |   |         |         |         |                      |   |                        |                        |
| Communal land - residential                              |     |   |         |         |         |                      |   |                        |                        |
| Communal land - small holdings                           |     |   |         |         |         |                      |   |                        |                        |
| Communal land - farm property                            |     |   |         |         |         |                      |   |                        |                        |
| Communal land - business and commercial                  |     |   |         |         |         |                      |   |                        |                        |
| Communal land - other                                    |     |   |         |         |         |                      |   |                        |                        |
| State-owned properties                                   |     |   |         |         |         |                      |   |                        |                        |
| Municipal properties                                     |     |   |         |         |         |                      |   |                        |                        |
| Public service infrastructure                            |     |   |         |         |         |                      |   |                        |                        |
| Privately owned towns serviced by the owner              |     |   |         |         |         |                      |   |                        |                        |
| State trust land   |     |   |         |         |         |                      |   |                        |                        |
| Restitution and redistribution properties                |     |   |         |         |         |                      |   |                        |                        |
| Protected areas  |     |   |         |         |         |                      |   |                        |                        |
| National monuments properties                            |     |   |         |         |         |                      |   |                        |                        |
| <b>Exemptions, reductions and rebates</b> <i>(Rands)</i> |     |   |         |         |         |                      |   |                        |                        |
| <b>Residential properties</b>                            |     |   |         |         |         |                      |   |                        |                        |
| R15 000 threshold rebate                                 |     |   | 15 000  | 15 000  | 15 000  | 15 000               | 15 000  | 15 000                 | 15 000                 |
| General residential rebate                               |     |   |         |         |         |                      |   |                        |                        |
| Indigent rebate or exemption                             |     |   |         |         |         |                      |   |                        |                        |
| Pensioners/social grants rebate or exemption             |     |   |         |         |         |                      |   |                        |                        |
| Temporary relief rebate or exemption                     |     |   |         |         |         |                      |   |                        |                        |
| Bona fide farmers rebate or exemption                    |     |   |         |         |         |                      |   |                        |                        |
| <b>Other rebates or exemptions</b>                       | 2   |   |         |         |         |                      |   |                        |                        |
| <b>Water tariffs</b>                                     |     |   |         |         |         |                      |   |                        |                        |
| <b>Domestic</b>  |     |   |         |         |         |                      |   |                        |                        |
| Basic charge/fixed fee <i>(Rands/month)</i>              |     |   |         |         |         |                      |   |                        |                        |
| Service point - vacant land <i>(Rands/month)</i>         |     |   |         |         |         |                      |   |                        |                        |
| Water usage - flat rate tariff <i>(c/kl)</i>             |     |   |         |         |         |                      |   |                        |                        |
| Water usage - life line tariff                           |     | (describe structure)                                      |         |         |         |                      |   |                        |                        |
| Water usage - Block 1 (c/kl)                             |     | (fill in thresholds)                                      |         |         |         |                      |   |                        |                        |
| Water usage - Block 2 (c/kl)                             |     | (fill in thresholds)                                      |         |         |         |                      |   |                        |                        |
| Water usage - Block 3 (c/kl)                             |     | (fill in thresholds)                                      |         |         |         |                      |   |                        |                        |
| Water usage - Block 4 (c/kl)                             |     | (fill in thresholds)                                      |         |         |         |                      |   |                        |                        |
| <b>Other</b>   | 2   |   |         |         |         |                      |   |                        |                        |
| <b>Waste water tariffs</b>                               |     |   |         |         |         |                      |   |                        |                        |
| <b>Domestic</b>  |     |   |         |         |         |                      |   |                        |                        |
| Basic charge/fixed fee <i>(Rands/month)</i>              |     |   |         |         |         |                      |   |                        |                        |
| Service point - vacant land <i>(Rands/month)</i>         |     |   |         |         |         |                      |   |                        |                        |
| Waste water - flat rate tariff <i>(c/kl)</i>             |     |   |         |         |         |                      |   |                        |                        |
| Volumetric charge - Block 1 (c/kl)                       |     | (fill in structure)                                       |         |         |         |                      |   |                        |                        |
| Volumetric charge - Block 2 (c/kl)                       |     | (fill in structure)                                       |         |         |         |                      |   |                        |                        |
| Volumetric charge - Block 3 (c/kl)                       |     | (fill in structure)                                       |         |         |         |                      |   |                        |                        |
| Volumetric charge - Block 4 (c/kl)                       |     | (fill in structure)                                       |         |         |         |                      |   |                        |                        |
| <b>Other</b>   | 2   |   |         |         |         |                      |   |                        |                        |

**DC9 Frances Baard - Supporting Table SA13a Service Tariffs by category**

| Description  | Ref | Provide description of tariff structure where appropriate | 2018/19 | 2019/20 | 2020/21 | Current Year 2021/22 | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-----|---|---------|---------|---------|----------------------|---|------------------------|------------------------|
|  |     |   |         |         |         |                      | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| <b><u>Electricity tariffs</u></b>                  |     |   |         |         |         |                      |   |                        |                        |
| <b><i>Domestic</i></b>                             |     |   |         |         |         |                      |   |                        |                        |
| Basic charge/fixed fee ( <i>Rands/month</i> )      |     |   |         |         |         |                      |   |                        |                        |
| Service point - vacant land ( <i>Rands/month</i> ) |     |   |         |         |         |                      |   |                        |                        |
| FBE  |     |   |         |         |         |                      |   |                        |                        |
| Life-line tariff - meter                           |     | (how is this targeted?)                                   |         |         |         |                      |   |                        |                        |
| Life-line tariff - prepaid                         |     | (describe structure)                                      |         |         |         |                      |   |                        |                        |
| Flat rate tariff - meter ( <i>c/kwh</i> )          |     | (describe structure)                                      |         |         |         |                      |   |                        |                        |
| Flat rate tariff - prepaid( <i>c/kwh</i> )         |     |   |         |         |         |                      |   |                        |                        |
| Meter - IBT Block 1 ( <i>c/kwh</i> )               |     | (fill in thresholds)                                      |         |         |         |                      |   |                        |                        |
| Meter - IBT Block 2 ( <i>c/kwh</i> )               |     | (fill in thresholds)                                      |         |         |         |                      |   |                        |                        |
| Meter - IBT Block 3 ( <i>c/kwh</i> )               |     | (fill in thresholds)                                      |         |         |         |                      |   |                        |                        |
| Meter - IBT Block 4 ( <i>c/kwh</i> )               |     | (fill in thresholds)                                      |         |         |         |                      |   |                        |                        |
| Meter - IBT Block 5 ( <i>c/kwh</i> )               |     | (fill in thresholds)                                      |         |         |         |                      |   |                        |                        |
| Prepaid - IBT Block 1 ( <i>c/kwh</i> )             |     | (fill in thresholds)                                      |         |         |         |                      |   |                        |                        |
| Prepaid - IBT Block 2 ( <i>c/kwh</i> )             |     | (fill in thresholds)                                      |         |         |         |                      |   |                        |                        |
| Prepaid - IBT Block 3 ( <i>c/kwh</i> )             |     | (fill in thresholds)                                      |         |         |         |                      |   |                        |                        |
| Prepaid - IBT Block 4 ( <i>c/kwh</i> )             |     | (fill in thresholds)                                      |         |         |         |                      |   |                        |                        |
| Prepaid - IBT Block 5 ( <i>c/kwh</i> )             |     | (fill in thresholds)                                      |         |         |         |                      |   |                        |                        |
| <b><i>Other</i></b>                                | 2   |   |         |         |         |                      |   |                        |                        |
| <b><u>Waste management tariffs</u></b>             |     |   |         |         |         |                      |   |                        |                        |
| <b><i>Domestic</i></b>                             |     |   |         |         |         |                      |   |                        |                        |
| Street cleaning charge                             |     |   |         |         |         |                      |   |                        |                        |
| Basic charge/fixed fee                             |     |   |         |         |         |                      |   |                        |                        |
| 80l bin - once a week                              |     |   |         |         |         |                      |   |                        |                        |
| 250l bin - once a week                             |     |   |         |         |         |                      |   |                        |                        |

## DC9 Frances Baard - Supporting Table SA13b Service Tariffs by category - explanatory

| Description   | Ref | Provide description of tariff structure where appropriate  | 2018/19 | 2019/20 | 2020/21 | Current Year 2021/22 | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-----|--|---------|---------|---------|----------------------|---|------------------------|------------------------|
|   |     |  |         |         |         |                      | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| <b>Exemptions, reductions and rebates</b> <i>(Rands)</i><br><i>[Insert lines as applicable]</i> |     |  |         |         |         |                      |   |                        |                        |
|   |     |  |         |         |         |                      |   |                        |                        |
| <b>Water tariffs</b><br><i>[Insert blocks as applicable]</i>                                    |     |  |         |         |         |                      |   |                        |                        |
|   |     | (fill in thresholds)<br>(fill in thresholds)<br>(fill in thresholds)<br>(fill in thresholds)<br>(fill in thresholds)<br>(fill in thresholds)<br>(fill in thresholds)<br>(fill in thresholds)<br>(fill in thresholds)   |         |         |         |                      |   |                        |                        |
| <b>Waste water tariffs</b><br><i>[Insert blocks as applicable]</i>                              |     |  |         |         |         |                      |   |                        |                        |
|   |     | (fill in structure)<br>(fill in structure)<br>(fill in structure)<br>(fill in structure)<br>(fill in structure)<br>(fill in structure)<br>(fill in structure)<br>(fill in structure)   |         |         |         |                      |   |                        |                        |
| <b>Electricity tariffs</b><br><i>[Insert blocks as applicable]</i>                              |     |  |         |         |         |                      |   |                        |                        |
|   |     | (fill in thresholds)<br>(fill in thresholds)<br>(fill in thresholds)<br>(fill in thresholds)<br>(fill in thresholds)<br>(fill in thresholds)<br>(fill in thresholds)<br>(fill in thresholds)<br>(fill in thresholds)<br>(fill in thresholds)<br>(fill in thresholds) |         |         |         |                      |   |                        |                        |
|   |     |  |         |         |         |                      |   |                        |                        |

DC9 Frances Baard - Supporting Table SA14 Household bills

| Description   | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                     |                        |                        |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|---------------------|------------------------|------------------------|
|   |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23 % incr.                         | Budget Year 2022/23 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| Rand/cent   |     |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| <b>Monthly Account for Household - 'Middle Income Range'</b>                              | 1   |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| <b>Rates and services charges:</b>  |     |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| Property rates  |     |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| Electricity: Basic levy   |     |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| Electricity: Consumption  |     |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| Water: Basic levy   |     |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| Water: Consumption  |     |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| Sanitation  |     |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| Refuse removal  |     |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| Other   |     |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| sub-total   |     | -               | -               | -               | -                    | -               | -                  | -   | -                   | -                      | -                      |
| VAT on Services   |     |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| <b>Total large household bill:</b>  |     | -               | -               | -               | -                    | -               | -                  | -   | -                   | -                      | -                      |
| <b>% increase/-decrease</b>   |     |                 | -               | -               | -                    | -               | -                  |   | -                   | -                      | -                      |
| <b>Monthly Account for Household - 'Affordable Range'</b>                                 | 2   |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| <b>Rates and services charges:</b>  |     |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| Property rates  |     |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| Electricity: Basic levy   |     |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| Electricity: Consumption  |     |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| Water: Basic levy   |     |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| Water: Consumption  |     |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| Sanitation  |     |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| Refuse removal  |     |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| Other   |     |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| sub-total   |     | -               | -               | -               | -                    | -               | -                  | -   | -                   | -                      | -                      |
| VAT on Services   |     |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| <b>Total small household bill:</b>  |     | -               | -               | -               | -                    | -               | -                  | -   | -                   | -                      | -                      |
| <b>% increase/-decrease</b>   |     |                 | -               | -               | -                    | -               | -                  |   | -                   | -                      | -                      |
| <b>Monthly Account for Household - 'Indigent' Household receiving free basic services</b> | 3   |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| <b>Rates and services charges:</b>  |     |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| Property rates  |     |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| Electricity: Basic levy   |     |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| Electricity: Consumption  |     |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| Water: Basic levy   |     |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| Water: Consumption  |     |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| Sanitation  |     |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| Refuse removal  |     |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| Other   |     |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| sub-total   |     | -               | -               | -               | -                    | -               | -                  | -   | -                   | -                      | -                      |
| VAT on Services   |     |                 |                 |                 |                      |                 |                    |   |                     |                        |                        |
| <b>Total small household bill:</b>  |     | -               | -               | -               | -                    | -               | -                  | -   | -                   | -                      | -                      |
| <b>% increase/-decrease</b>   |     |                 | -               | -               | -                    | -               | -                  |   | -                   | -                      | -                      |

DC9 Frances Baard - Supporting Table SA15 Investment particulars by type

| Investment type                            | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|  |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| R thousand                                 |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Parent municipality                        |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Securities - National Government           |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Listed Corporate Bonds                     |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Deposits - Bank                            |     | 73 201          | 86 366          | -               | -                    | -               | -                  | -   | -                      | -                      |
| Deposits - Public Investment Commissioners |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Deposits - Corporation for Public Deposits |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Bankers Acceptance Certificates            |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Negotiable Certificates of Deposit - Banks |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Guaranteed Endowment Policies (sinking)    |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Repurchase Agreements - Banks              |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Municipal Bonds                            |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Municipality sub-total                     | 1   | 73 201          | 86 366          | -               | -                    | -               | -                  | -   | -                      | -                      |
| Entities                                   |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Securities - National Government           |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Listed Corporate Bonds                     |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Deposits - Bank                            |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Deposits - Public Investment Commissioners |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Deposits - Corporation for Public Deposits |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Bankers Acceptance Certificates            |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Negotiable Certificates of Deposit - Banks |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Guaranteed Endowment Policies (sinking)    |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Repurchase Agreements - Banks              |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Entities sub-total                         |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Consolidated total:                        |     | 73 201          | 86 366          | -               | -                    | -               | -                  | -   | -                      | -                      |

DC9 Frances Baard - Supporting Table SA16 Investment particulars by maturity

| Investments by Maturity<br>Name of institution & investment ID | Ref | Period of Investment | Type of Investment | Capital Guarantee<br>(Yes/ No) | Variable or Fixed<br>interest rate | Interest Rate % | Commission Paid<br>(Rands) | Commission Recipient | Expiry date of<br>investment | Opening balance | Interest to be realised | Partial / Premature<br>Withdrawal (4) | Investment Top Up | Closing Balance |
|--|-----|----------------------|--------------------|--------------------------------|------------------------------------|-----------------|----------------------------|----------------------|------------------------------|-----------------|-------------------------|---------------------------------------|-------------------|-----------------|
|  |     | Yrs/Months           |                    |                                |                                    |                 |                            |                      |                              |                 |                         |                                       |                   |                 |
| Parent municipality  |     |                      |                    |                                |                                    |                 |                            |                      |                              |                 |                         |                                       |                   | -               |
|  |     |                      |                    |                                |                                    |                 |                            |                      |                              |                 |                         |                                       |                   | -               |
|  |     |                      |                    |                                |                                    |                 |                            |                      |                              |                 |                         |                                       |                   | -               |
|  |     |                      |                    |                                |                                    |                 |                            |                      |                              |                 |                         |                                       |                   | -               |
|  |     |                      |                    |                                |                                    |                 |                            |                      |                              |                 |                         |                                       |                   | -               |
| Municipality sub-total   |     |                      |                    |                                |                                    |                 |                            |                      |                              | -               |                         | -                                     | -                 | -               |
| Entities   |     |                      |                    |                                |                                    |                 |                            |                      |                              |                 |                         |                                       |                   | -               |
|  |     |                      |                    |                                |                                    |                 |                            |                      |                              |                 |                         |                                       |                   | -               |
|  |     |                      |                    |                                |                                    |                 |                            |                      |                              |                 |                         |                                       |                   | -               |
|  |     |                      |                    |                                |                                    |                 |                            |                      |                              |                 |                         |                                       |                   | -               |
|  |     |                      |                    |                                |                                    |                 |                            |                      |                              |                 |                         |                                       |                   | -               |
| Entities sub-total   |     |                      |                    |                                |                                    |                 |                            |                      |                              | -               |                         | -                                     | -                 | -               |
| TOTAL INVESTMENTS AND INTEREST                                 | 1   |                      |                    |                                |                                    |                 |                            |                      |                              | -               |                         | -                                     | -                 | -               |

DC9 Frances Baard - Supporting Table SA17 Borrowing

| Borrowing - Categorised by type           | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|   |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| R thousand                                |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Parent municipality                       |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Annuity and Bullet Loans                  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Long-Term Loans (non-annuity)             |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Local registered stock                    |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Instalment Credit                         |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Financial Leases                          |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| PPP liabilities                           |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Finance Granted By Cap Equipment Supplier |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Marketable Bonds                          |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Non-Marketable Bonds                      |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Bankers Acceptances                       |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Financial derivatives                     |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Other Securities                          |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Municipality sub-total                    | 1   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Entities                                  |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Annuity and Bullet Loans                  |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Long-Term Loans (non-annuity)             |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Local registered stock                    |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Instalment Credit                         |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Financial Leases                          |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| PPP liabilities                           |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Finance Granted By Cap Equipment Supplier |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Marketable Bonds                          |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Non-Marketable Bonds                      |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Bankers Acceptances                       |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Financial derivatives                     |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Other Securities                          |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Entities sub-total                        | 1   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Total Borrowing                           | 1   | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |

|  |   |   |   |   |   |   |   |   |   |   |
|--|---|---|---|---|---|---|---|---|---|---|
|  |   |   |   |   |   |   |   |   |   |   |
| Unspent Borrowing - Categorised by type    |   |   |   |   |   |   |   |   |   |   |
| Parent municipality                        |   |   |   |   |   |   |   |   |   |   |
| Long-Term Loans (annuity/reducing balance) |   | - | - | - | - | - | - | - | - | - |
| Long-Term Loans (non-annuity)              |   | - | - | - | - | - | - | - | - | - |
| Local registered stock                     |   | - | - | - | - | - | - | - | - | - |
| Instalment Credit                          |   | - | - | - | - | - | - | - | - | - |
| Financial Leases                           |   | - | - | - | - | - | - | - | - | - |
| PPP liabilities                            |   | - | - | - | - | - | - | - | - | - |
| Finance Granted By Cap Equipment Supplier  |   | - | - | - | - | - | - | - | - | - |
| Marketable Bonds                           |   | - | - | - | - | - | - | - | - | - |
| Non-Marketable Bonds                       |   | - | - | - | - | - | - | - | - | - |
| Bankers Acceptances                        |   | - | - | - | - | - | - | - | - | - |
| Financial derivatives                      |   | - | - | - | - | - | - | - | - | - |
| Other Securities                           |   | - | - | - | - | - | - | - | - | - |
| Municipality sub-total                     | 1 | - | - | - | - | - | - | - | - | - |
| Entities                                   |   |   |   |   |   |   |   |   |   |   |
| Long-Term Loans (annuity/reducing balance) |   |   |   |   |   |   |   |   |   |   |
| Long-Term Loans (non-annuity)              |   |   |   |   |   |   |   |   |   |   |
| Local registered stock                     |   |   |   |   |   |   |   |   |   |   |
| Instalment Credit                          |   |   |   |   |   |   |   |   |   |   |
| Financial Leases                           |   |   |   |   |   |   |   |   |   |   |
| PPP liabilities                            |   |   |   |   |   |   |   |   |   |   |
| Finance Granted By Cap Equipment Supplier  |   |   |   |   |   |   |   |   |   |   |
| Marketable Bonds                           |   |   |   |   |   |   |   |   |   |   |
| Non-Marketable Bonds                       |   |   |   |   |   |   |   |   |   |   |
| Bankers Acceptances                        |   |   |   |   |   |   |   |   |   |   |
| Financial derivatives                      |   |   |   |   |   |   |   |   |   |   |
| Other Securities                           |   |   |   |   |   |   |   |   |   |   |
| Entities sub-total                         | 1 | - | - | - | - | - | - | - | - | - |
| Total Unspent Borrowing                    | 1 | - | - | - | - | - | - | - | - | - |

DC9 Frances Baard - Supporting Table SA18 Transfers and grant receipts

| Description   | Ref  | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|   |      | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| R thousand  |      |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>RECEIPTS:</b>                                    | 1, 2 |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Operating Transfers and Grants</b>               |      |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>National Government:</b>                         |      | 117 209         | 123 965         | 1 032           | (136 988)            | (136 988)       | (136 988)          | (7 580)   | (6 107)                | (6 206)                |
| Local Government Equitable Share                    |      | 116 209         | 120 606         |                 |                      |                 |                    |   |                        |                        |
| EPWP Incentive                                      | —    | —               | 1 270           | —               | (1 077)              | (1 077)         | (1 077)            | (1 073)   | —                      | —                      |
| Finance Management                                  | —    | 1 000           | 748             | —               | (1 000)              | (1 000)         | (1 000)            | (1 000)   | (1 000)                | (1 000)                |
| Metro Informal Settlements Partnership Grant        | —    | —               | —               | 1 032           | (128 076)            | (128 076)       | (128 076)          | —   | —                      | —                      |
| Municipal Drought Relief                            | —    | —               | —               | —               | (259)                | (259)           | (259)              | —   | —                      | —                      |
| Municipal Systems Improvement                       | —    | —               | —               | —               | (4 000)              | (4 000)         | (4 000)            | (2 810)   | (2 400)                | (2 400)                |
| Rural Road Asset Management Systems Grant           | —    | —               | 1 341           | —               | (2 576)              | (2 576)         | (2 576)            | (2 697)   | (2 707)                | (2 806)                |
| Other transfers/grants [insert description]         |      |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Provincial Government:</b>                       |      | 5 910           | 13              | —               | —                    | —               | —                  | —   | —                      | —                      |
| Capacity Building                                   |      | 3 930           | —               |                 |                      |                 |                    |   |                        |                        |
| Disaster and Emergency Services                     |      | 389             | —               |                 |                      |                 |                    |   |                        |                        |
| Expanded Public Works Programme                     |      | 1 113           | —               |                 |                      |                 |                    |   |                        |                        |
| Health  |      | 478             | —               |                 |                      |                 |                    |   |                        |                        |
| Housing Projects                                    |      | —               | —               |                 |                      |                 |                    |   |                        |                        |
| Specify (Add grant description)                     |      | —               | 13              |                 |                      |                 |                    |   |                        |                        |
| <b>District Municipality:</b>                       |      | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| [insert description]                                |      |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Other grant providers:</b>                       |      | 74              | 126             | —               | —                    | —               | —                  | —   | —                      | —                      |
| Education Training and Development Practices SETA   |      | —               | 96              |                 |                      |                 |                    |   |                        |                        |
| Health and Welfare SETA                             |      | —               | 30              |                 |                      |                 |                    |   |                        |                        |
| Northern Cape Economic Development Agency           |      | —               | —               |                 |                      |                 |                    |   |                        |                        |
| Production  |      | —               | —               |                 |                      |                 |                    |   |                        |                        |
| Services Sector SETA                                |      | 74              | —               |                 |                      |                 |                    |   |                        |                        |
| Unspecified   |      | —               | —               |                 |                      |                 |                    |   |                        |                        |
| <b>Total Operating Transfers and Grants</b>         | 5    | 123 192         | 124 104         | 1 032           | (136 988)            | (136 988)       | (136 988)          | (7 580)   | (6 107)                | (6 206)                |
| <b>Capital Transfers and Grants</b>                 |      |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>National Government:</b>                         |      | 2 521           | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Rural Road Asset Management Systems Grant           |      | 2 521           | —               |                 |                      |                 |                    |   |                        |                        |
| Other capital transfers/grants [insert desc]        |      |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Provincial Government:</b>                       |      | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Other capital transfers/grants [insert description] |      |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>District Municipality:</b>                       |      | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| [insert description]                                |      |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Other grant providers:</b>                       |      | —               | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| Education Training an                               |      |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Total Capital Transfers and Grants</b>           | 5    | 2 521           | —               | —               | —                    | —               | —                  | —   | —                      | —                      |
| <b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>     |      | 125 713         | 124 104         | 1 032           | (136 988)            | (136 988)       | (136 988)          | (7 580)   | (6 107)                | (6 206)                |

DC9 Frances Baard - Supporting Table SA19 Expenditure on transfers and grant programme

| Description   | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|   |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| R thousand  |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>EXPENDITURE:</b>   | 1   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Operating expenditure of Transfers and Grants</b>        |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>National Government:</b>                                 |     | 97 345          | 114 412         | –               | 136 988              | 136 988         | 136 988            | 8 653   | 6 107                  | 6 206                  |
| Local Government Equitable Share                            |     | 93 531          | 111 586         |                 |                      |                 |                    |   |                        |                        |
| Expanded Public Works Programme Integrated Grant            | –   | 685             | 716             | –               | 1 077                | 1 077           | 1 077              | 2 146   | –                      | –                      |
| Local Government Financial Management Grant                 | –   | 946             | 939             | –               | 1 000                | 1 000           | 1 000              | 1 000   | 1 000                  | 1 000                  |
| Metro Informal Settlements Partnership Grant                | –   | –               | –               | –               | 128 076              | 128 076         | 128 076            | –   | –                      | –                      |
| Municipal Disaster Relief Grant                             | –   | –               | 4               | –               | 259                  | 259             | 259                | –   | –                      | –                      |
| Municipal Systems Improvement Grant                         | –   | –               | –               | –               | 4 000                | 4 000           | 4 000              | 2 810   | 2 400                  | 2 400                  |
| Rural Road Asset Management Systems Grant                   | –   | 2 182           | 1 167           | –               | 2 576                | 2 576           | 2 576              | 2 697   | 2 707                  | 2 806                  |
| <b>Provincial Government:</b>                               |     | 4 794           | 784             | –               | –                    | –               | –                  | –   | –                      | –                      |
| Capacity Building   |     | 3 930           | –               |                 |                      |                 |                    |   |                        |                        |
| Disaster and Emergency Services                             |     | 386             | –               |                 |                      |                 |                    |   |                        |                        |
| Health  |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Housing Projects  |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Specify (Add grant description)                             |     | 478             | 784             |                 |                      |                 |                    |   |                        |                        |
| <b>District Municipality:</b>                               |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| [insert description]  |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Other grant providers:</b>                               |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Education Training and Development Practices SETA           |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Total operating expenditure of Transfers and Grants:</b> |     | 102 139         | 115 197         | –               | 136 988              | 136 988         | 136 988            | 8 653   | 6 107                  | 6 206                  |
| <b>Capital expenditure of Transfers and Grants</b>          |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>National Government:</b>                                 |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Rural Road Asset Management Systems Grant                   |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Other capital transfers/grants [insert desc]                |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Provincial Government:</b>                               |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Other capital transfers/grants [insert description]         |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>District Municipality:</b>                               |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| [insert description]  |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Other grant providers:</b>                               |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Education Training and Development Practices SETA           |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Total capital expenditure of Transfers and Grants</b>    |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>TOTAL EXPENDITURE OF TRANSFERS AND GRANTS</b>            |     | 102 139         | 115 197         | –               | 136 988              | 136 988         | 136 988            | 8 653   | 6 107                  | 6 206                  |

## DC9 Frances Baard - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

| Description   | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|   |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| R thousand  |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Operating transfers and grants:</b>                  | 1,3 |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>National Government:</b>                             |     | (92)            | (79)            |                 |                      |                 |                    |   |                        |                        |
| Balance unspent at beginning of the year                |     | (5)             | –               |                 |                      |                 |                    |   |                        |                        |
| Current year receipts                                   |     | (118 322)       | (125 792)       | 1 032           | 136 988              | 136 988         | 136 988            | 7 580   | 6 107                  | 6 206                  |
| <b>Conditions met - transferred to revenue</b>          |     | (118 327)       | (124 211)       | 1 032           | –                    | –               | –                  | (1 073)   | –                      | –                      |
| Conditions still to be met - transferred to liabilities |     | –               | (1 581)         | –               | 136 988              | 136 988         | 136 988            | 8 653   | 6 107                  | 6 206                  |
| <b>Provincial Government:</b>                           |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Balance unspent at beginning of the year                |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Current year receipts                                   |     |                 |                 | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Conditions met - transferred to revenue</b>          |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Conditions still to be met - transferred to liabilities |     |                 |                 | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>District Municipality:</b>                           |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Balance unspent at beginning of the year                |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Current year receipts                                   |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Conditions met - transferred to revenue</b>          |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Conditions still to be met - transferred to liabilities |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Other grant providers:</b>                           |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Balance unspent at beginning of the year                |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Current year receipts                                   |     | (74)            | (70)            | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Conditions met - transferred to revenue</b>          |     | (74)            | (70)            | –               | –                    | –               | –                  | –   | –                      | –                      |
| Conditions still to be met - transferred to liabilities |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Total operating transfers and grants revenue</b>     |     | (118 400)       | (124 281)       | 1 032           | –                    | –               | –                  | (1 073)   | –                      | –                      |
| <b>Total operating transfers and grants - CTBM</b>      | 2   | –               | (1 581)         | –               | 136 988              | 136 988         | 136 988            | 8 653   | 6 107                  | 6 206                  |
| <b>Capital transfers and grants:</b>                    | 1,3 |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>National Government:</b>                             |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Balance unspent at beginning of the year                |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Current year receipts                                   |     | (2 521)         | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Conditions met - transferred to revenue</b>          |     | (2 521)         | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Conditions still to be met - transferred to liabilities |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Provincial Government:</b>                           |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Balance unspent at beginning of the year                |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Current year receipts                                   |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Conditions met - transferred to revenue</b>          |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Conditions still to be met - transferred to liabilities |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>District Municipality:</b>                           |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Balance unspent at beginning of the year                |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Current year receipts                                   |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Conditions met - transferred to revenue</b>          |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Conditions still to be met - transferred to liabilities |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Other grant providers:</b>                           |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Balance unspent at beginning of the year                |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Current year receipts                                   |     | 2 521           | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Conditions met - transferred to revenue</b>          |     | 2 521           | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Conditions still to be met - transferred to liabilities |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Total capital transfers and grants revenue</b>       |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Total capital transfers and grants - CTBM</b>        | 2   | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>TOTAL TRANSFERS AND GRANTS REVENUE</b>               |     | (118 400)       | (124 281)       | 1 032           | –                    | –               | –                  | (1 073)   | –                      | –                      |
| <b>TOTAL TRANSFERS AND GRANTS - CTBM</b>                |     | –               | (1 581)         | –               | 136 988              | 136 988         | 136 988            | 8 653   | 6 107                  | 6 206                  |

DC9 Frances Baard - Supporting Table SA21 Transfers and grants made by the municipality

| 2019 Frances Baard - Supporting Table 04.2: Transfers and grants made by the municipality |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| Description   | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    |                   | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|   |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| R thousand  |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Cash Transfers to other municipalities  |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Dm Nc:Fb-Awareness And Other Projects   | 1   | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Dm Nc:Fb-Diamonds & Dorings Support   |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Dm Nc:Fb-Environment Protection   |     | 250             | 1 000           |                 |                      |                 |                    |                   |   |                        |                        |
| Dm Nc:Fb-Financial System Support (2) Lm  |     | -               | 65              |                 |                      |                 |                    |                   |   |                        |                        |
| Dm Nc:Fb-Operation Clean Audit  |     | -               | -               |                 |                      |                 |                    |                   |   |                        |                        |
| Dm Nc:Fb-Operation Clean Audit/Cap Build  |     | -               | -               |                 |                      |                 |                    |                   |   |                        |                        |
| Dm Nc:Fb-Plan & Development   |     | -               | -               |                 |                      |                 |                    |                   |   |                        |                        |
| Dm Nc:Fb-Sport & Recreation   |     | -               | -               |                 |                      |                 |                    |                   |   |                        |                        |
| Hh Oth Trans:Housing-Unspec/Aware Sanit   |     | -               | 3               |                 |                      |                 |                    |                   |   |                        |                        |
| Hh Oth Trans:Housing-Unspec/Wm Aware Pro  |     | -               | 13              |                 |                      |                 |                    |                   |   |                        |                        |
| T&S_Op_Mon_Dm_Nc_Dc09_Cap Bld_D&D/Sp  |     | -               | -               |                 |                      |                 |                    |                   |   |                        |                        |
| T&S_Op_Mon_Dm_Nc_Dc09_Cap Bld_Dikgatlong  |     | -               | -               |                 |                      |                 |                    |                   |   |                        |                        |
| T&S_Op_Mon_Dm_Nc_Dc09_Cap Bld_Magareng  |     | -               | -               |                 |                      |                 |                    |                   |   |                        |                        |
| T&S_Op_Mon_Dm_Nc_Dc09_Cap Bld_Phokwane  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| T&S_Op_Mon_Dm_Nc_Dc09_Cap Bld_Solplaatje  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Total Cash Transfers To Municipalities:   |     | 250             | 1 082           | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Cash Transfers to Entities/Other External Mechanisms                                      |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Dm Nc:Fb-Awareness And Other Projects   | 2   | -               | -               | 18 530          | 10 258               | 15 258          | 15 258             | 14 304            | 13 058  | 10 758                 | 10 758                 |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Total Cash Transfers To Entities/Ems'   |     | -               | -               | 18 530          | 10 258               | 15 258          | 15 258             | 14 304            | 13 058  | 10 758                 | 10 758                 |
| Cash Transfers to other Organs of State   |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Ts_O_M_Da&A_Nda_Health & Welfare Seta   | 3   | -               | -               | -               | -                    | -               | -                  | -                 | 200   | -                      | -                      |
| Prv Dpt Agen - Park & Tourism Board   |     | -               | 14              | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Prv Dpt Agen - Park & Tourism Board/Ncta  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Total Cash Transfers To Other Organs Of State:  |     | -               | 14              | -               | -                    | -               | -                  | -                 | 200   | -                      | -                      |
| Cash Transfers to Organisations   |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| N-P Ub Sch: School Support  |     | -               | -               | -               | 135                  | 135             | 135                | 129               | 270   | 135                    | 135                    |
| Supporting Grant - Dik Tourism Ass.   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Supporting Grant-Mag Tourism Ass  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| T&S_Cap_Mon_Dm_Nc_Dc09_Cap Bld_Water Dg   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Total Cash Transfers To Organisations   |     | -               | -               | -               | 135                  | 135             | 135                | 129               | 270   | 135                    | 135                    |
| Cash Transfers to Groups of Individuals   |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Dm Nc:Fb-Awareness And Other Projects   |     | -               | -               | 937             | 500                  | 650             | 650                | 492               | 500   | 500                    | 500                    |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Total Cash Transfers To Groups Of Individuals:  |     | -               | -               | 937             | 500                  | 650             | 650                | 492               | 500   | 500                    | 500                    |
| TOTAL CASH TRANSFERS AND GRANTS   | 6   | 250             | 1 096           | 19 467          | 10 893               | 16 043          | 16 043             | 14 925            | 14 028  | 11 393                 | 11 393                 |
| Non-Cash Transfers to other municipalities  |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Dm Nc: Frances Baard - Plan & Dev/Elec  | 1   | 386             | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Dm Nc: Frances Baard - Planning & Devel   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Dm Nc: Frances Baard - Waste Water Man  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Dm Nc: F Baard - Waste Water Man/Wm Camp  |     | 2               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Dm Nc: Frances Baard - Plan & Dev/Elec  |     | 3 029           | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Dm Nc: Frances Baard - Planning & Devel   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Dm Nc: Frances Baard - Road Transport   |     | 1 750           | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Dm Nc: Frances Baard - Waste Water Man  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Dm Nc: Frances Baard - Water  |     | 1 364           | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Hh Oth Trans:Housing-Unspec/Wm Aware Sanit  |     | 3               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Hh Oth Trans:Housing-Unspec/Wm Camp   |     | 4               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| T&S_Cap_Aik_Dm_Nc_Dc09_Cap Bld_Waste  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| T&S_Cap_Aik_Dm_Nc_Dc09_Cap Main_Dg  |     | -               | 1 904           | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| T&S_Cap_Aik_Dm_Nc_Dc09_Cap Main_Mg  |     | -               | 1 690           | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| T&S_Cap_Aik_Dm_Nc_Dc09_Cap Main_Pk  |     | -               | 2 000           | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| T&S_Cap_Aik_Dm_Nc_Dc09_Cap Main_Sp  |     | -               | 2 000           | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Dm Nc: Frances Baard - Planning & Devel   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Dm Nc: Frances Baard - Road Transport   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Dm Nc: Frances Baard - Waste Water Man  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Dm Nc: Frances Baard - Water  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| T&S_Cap_Aik_Dm_Nc_Dc09_Cap Main_Dg  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| T&S_Cap_Aik_Dm_Nc_Dc09_Cap Main_Mg  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| T&S_Cap_Aik_Dm_Nc_Dc09_Cap Main_Pk  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| T&S_Cap_Aik_Dm_Nc_Dc09_Cap Main_Sp  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Total Non-Cash Transfers To Municipalities:   |     | 6 537           | 7 594           | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Non-Cash Transfers to Entities/Other External Mechanisms                                  |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Dm Nc:Fb-Awareness And Other Projects   | 2   | -               | -               | -               | 14 200               | 20 748          | 20 748             | 8 086             | 11 178  | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Total Non-Cash Transfers To Entities/Ems'   |     | -               | -               | -               | 14 200               | 20 748          | 20 748             | 8 086             | 11 178  | -                      | -                      |
| Non-Cash Transfers to other Organs of State   |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| T&S_Op_Aik_Dm_Nc_Dc09_Op Main_Dg  | 3   | -               | 1 975           | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| T&S_Op_Aik_Dm_Nc_Dc09_Op Main_Mg  |     | -               | 2 941           | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| T&S_Op_Aik_Dm_Nc_Dc09_Op Main_Pk  |     | -               | 2 236           | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| T&S_Op_Aik_Dm_Nc_Dc09_Op Main_Sp  |     | -               | 5 500           | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| T&S_Op_Aik_Dm_Nc_Dc09_Op Main_Dg  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| T&S_Op_Aik_Dm_Nc_Dc09_Op Main_Pk  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| T&S_Op_Aik_Dm_Nc_Dc09_Op Main_Sp  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Total Non-Cash Transfers To Other Organs Of State:  |     | -               | 12 652          | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Non-Cash Grants to Organisations  |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Non Prof: Unspecified   | 4   | -               | -               | -               | 120                  | 120             | 120                | -                 | 120   | -                      | -                      |
| Non Prof: Unspecified/Tour Bus  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| N-P Ub Sch: Sch Sup(Oth Edu Inst)/Tour B  |     | 108             | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| N-P Ub Sch: School Supp (Oth Educ Inst)   |     | -               | 54              | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Ts_C_Ilk_Np Ins_Gender  |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Total Non-Cash Grants To Organisations  |     | 108             | 54              | -               | 120                  | 120             | 120                | -                 | 120   | -                      | -                      |
| Groups of Individuals   |     |                 |                 |                 |                      |                 |                    |                   |   |                        |                        |
| Dm Nc:Fb-Awareness And Other Projects   | 5   | 411             | 514             | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
|   |     | -               | -               | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| Total Non-Cash Grants To Groups Of Individuals:   |     | 411             | 514             | -               | -                    | -               | -                  | -                 | -   | -                      | -                      |
| TOTAL NON-CASH TRANSFERS AND GRANTS   |     | 7 056           | 20 814          | -               | 14 320               | 20 868          | 20 868             | 8 086             | 11 298  | -                      | -                      |
| TOTAL TRANSFERS AND GRANTS  | 6   | 7 306           | 21 909          | 19 467          | 25 213               | 36 911          | 36 911             | 23 010            | 25 326  | 11 393                 | 11 393                 |

DC9 Frances Baard - Supporting Table SA22 Summary councillor and staff benefits

| Summary of Employee and Councillor remuneration                 | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|   |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| R thousand  |     | A               | B               | C               | D                    | E               | F                  | G   | H                      | I                      |
| <b><u>Councillors (Political Office Bearers plus Other)</u></b> | 1   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Basic Salaries and Wages  |     | 5 347           | 5 567           | 5 908           | 5 900                | 5 900           | 5 900              | 9 576   | 10 221                 | 11 095                 |
| Pension and UIF Contributions                                   |     |                 |                 | –               | –                    | –               | –                  | –   | –                      | –                      |
| Medical Aid Contributions                                       |     |                 |                 | –               | –                    | –               | –                  | –   | –                      | –                      |
| Motor Vehicle Allowance   |     | 869             | 762             | 604             | 574                  | 574             | 574                | –   | –                      | –                      |
| Cellphone Allowance   |     | 484             | 473             | 488             | 488                  | 488             | 488                | 710   | 710                    | 710                    |
| Housing Allowances  |     |                 |                 | –               | –                    | –               | –                  | –   | –                      | –                      |
| Other benefits and allowances                                   |     |                 |                 | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Sub Total - Councillors</b>                                  |     | <b>6 700</b>    | <b>6 802</b>    | <b>7 000</b>    | <b>6 962</b>         | <b>6 962</b>    | <b>6 962</b>       | <b>10 287</b>                                       | <b>10 932</b>          | <b>11 805</b>          |
| <b>% increase</b>   | 4   |                 | <b>1.5%</b>     | <b>2.9%</b>     | <b>(0.5%)</b>        | <b>–</b>        | <b>–</b>           | <b>47.7%</b>  | <b>6.3%</b>            | <b>8.0%</b>            |
| <b><u>Senior Managers of the Municipality</u></b>               | 2   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Basic Salaries and Wages  |     | 3 459           | 5 286           | 5 096           | 6 182                | 5 857           | 5 857              | 6 676   | 7 143                  | 7 643                  |
| Pension and UIF Contributions                                   |     | 5               | 7               | 8               | 221                  | 223             | 223                | 7   | 7                      | 7                      |
| Medical Aid Contributions                                       |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Overtime  |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Performance Bonus   |     | 205             | –               | 200             | 440                  | 440             | 440                | 440   | 440                    | 440                    |
| Motor Vehicle Allowance   | 3   | –               | –               | 144             | 193                  | 193             | 193                | 193   | 193                    | 193                    |
| Cellphone Allowance   | 3   | 53              | 78              | 272             | 96                   | 96              | 96                 | 96  | 96                     | 96                     |
| Housing Allowances  | 3   | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Other benefits and allowances                                   | 3   | 0               | 0               | 0               | 1                    | 1               | 1                  | 1   | 1                      | 1                      |
| Payments in lieu of leave                                       |     | 195             | (22)            | 442             | 287                  | 287             | 287                | 464   | 484                    | 504                    |
| Long service awards   |     | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Post-retirement benefit obligations                             | 6   |                 |                 | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Sub Total - Senior Managers of Municipality</b>              |     | <b>3 917</b>    | <b>5 350</b>    | <b>6 163</b>    | <b>7 419</b>         | <b>7 096</b>    | <b>7 096</b>       | <b>7 877</b>  | <b>8 364</b>           | <b>8 885</b>           |
| <b>% increase</b>   | 4   |                 | <b>36.6%</b>    | <b>15.2%</b>    | <b>20.4%</b>         | <b>(4.4%)</b>   | <b>–</b>           | <b>11.0%</b>  | <b>6.2%</b>            | <b>6.2%</b>            |
| <b><u>Other Municipal Staff</u></b>                             |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Basic Salaries and Wages  |     | 37 615          | 38 508          | 42 869          | 50 777               | 46 871          | 46 871             | 54 005  | 57 698                 | 61 667                 |
| Pension and UIF Contributions                                   |     | 5 347           | 5 699           | 6 306           | 7 517                | 6 764           | 6 764              | 7 884   | 8 461                  | 9 080                  |
| Medical Aid Contributions                                       |     | 2 406           | 2 330           | 2 525           | 2 402                | 2 288           | 2 288              | 2 866   | 2 866                  | 2 866                  |
| Overtime  |     | 211             | 189             | 202             | 658                  | 158             | 158                | 416   | 447                    | 481                    |
| Performance Bonus   |     | 2 858           | 2 936           | 3 390           | 3 883                | 3 563           | 3 563              | 4 120   | 4 427                  | 4 758                  |
| Motor Vehicle Allowance   | 3   | 3 204           | 2 955           | 2 959           | 4 745                | 2 995           | 2 995              | 4 428   | 4 428                  | 4 428                  |
| Cellphone Allowance   | 3   | 215             | 213             | 248             | 349                  | 348             | 348                | 297   | 297                    | 297                    |
| Housing Allowances  | 3   | 431             | 435             | 473             | 433                  | 415             | 415                | 509   | 509                    | 509                    |
| Other benefits and allowances                                   | 3   | 457             | 493             | 611             | 559                  | 526             | 526                | 780   | 837                    | 897                    |
| Payments in lieu of leave                                       |     | 1 187           | 1 711           | 2 158           | 2 332                | 4 063           | 4 063              | 5 033   | 5 059                  | 5 086                  |
| Long service awards   |     | (16)            | 20              | 964             | –                    | –               | –                  | –   | –                      | –                      |
| Post-retirement benefit obligations                             | 6   | 3 818           | 2 914           | 4 956           | 3 039                | 3 111           | 3 111              | 3 369   | 3 516                  | 3 678                  |
| <b>Sub Total - Other Municipal Staff</b>                        |     | <b>57 733</b>   | <b>58 404</b>   | <b>67 660</b>   | <b>76 693</b>        | <b>71 102</b>   | <b>71 102</b>      | <b>83 707</b>                                       | <b>88 545</b>          | <b>93 748</b>          |
| <b>% increase</b>   | 4   |                 | <b>1.2%</b>     | <b>15.8%</b>    | <b>13.4%</b>         | <b>(7.3%)</b>   | <b>–</b>           | <b>17.7%</b>  | <b>5.8%</b>            | <b>5.9%</b>            |
| <b>Total Parent Municipality</b>                                |     | <b>68 350</b>   | <b>70 556</b>   | <b>80 823</b>   | <b>91 075</b>        | <b>85 161</b>   | <b>85 161</b>      | <b>101 871</b>                                      | <b>107 841</b>         | <b>114 438</b>         |
|   |     |                 | <b>3.2%</b>     | <b>14.6%</b>    | <b>12.7%</b>         | <b>(6.5%)</b>   | <b>–</b>           | <b>19.6%</b>  | <b>5.9%</b>            | <b>6.1%</b>            |
| <b><u>Board Members of Entities</u></b>                         |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Basic Salaries and Wages  |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Pension and UIF Contributions                                   |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Medical Aid Contributions                                       |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Overtime  |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Performance Bonus   |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Motor Vehicle Allowance   | 3   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Cellphone Allowance   | 3   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Housing Allowances  | 3   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Other benefits and allowances                                   | 3   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Board Fees  |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Payments in lieu of leave                                       |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Long service awards   |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Post-retirement benefit obligations                             | 6   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Sub Total - Board Members of Entities</b>                    |     | <b>–</b>        | <b>–</b>        | <b>–</b>        | <b>–</b>             | <b>–</b>        | <b>–</b>           | <b>–</b>  | <b>–</b>               | <b>–</b>               |
| <b>% increase</b>   | 4   |                 | <b>–</b>        | <b>–</b>        | <b>–</b>             | <b>–</b>        | <b>–</b>           | <b>–</b>  | <b>–</b>               | <b>–</b>               |

DC9 Frances Baard - Supporting Table SA22 Summary councillor and staff benefits

| Summary of Employee and Councillor remuneration<br>R thousand | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|   |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
|   |     | A               | B               | C               | D                    | E               | F                  | G   | H                      | I                      |
| <b>Senior Managers of Entities</b>                            | 1   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Basic Salaries and Wages                                      |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Pension and UIF Contributions                                 |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Medical Aid Contributions                                     |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Overtime  |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Performance Bonus   |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Motor Vehicle Allowance                                       | 3   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Cellphone Allowance   | 3   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Housing Allowances  | 3   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Other benefits and allowances                                 | 3   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Payments in lieu of leave                                     |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Long service awards   |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Post-retirement benefit obligations                           | 6   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Sub Total - Senior Managers of Entities</b>                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>% increase</b>   | 4   |                 | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Other Staff of Entities</b>                                |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Basic Salaries and Wages                                      |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Pension and UIF Contributions                                 |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Medical Aid Contributions                                     |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Overtime  |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Performance Bonus   |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Motor Vehicle Allowance                                       | 3   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Cellphone Allowance   | 3   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Housing Allowances  | 3   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Other benefits and allowances                                 | 3   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Payments in lieu of leave                                     |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Long service awards   |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Post-retirement benefit obligations                           | 6   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Sub Total - Other Staff of Entities</b>                    |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>% increase</b>   | 4   |                 | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Total Municipal Entities</b>                               |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>TOTAL SALARY, ALLOWANCES &amp; BENEFITS</b>                |     | 68 350          | 70 556          | 80 823          | 91 075               | 85 161          | 85 161             | 101 871   | 107 841                | 114 438                |
| <b>% increase</b>   | 4   |                 | 3.2%            | 14.6%           | 12.7%                | (6.5%)          | -                  | 19.6%   | 5.9%                   | 6.1%                   |
| <b>TOTAL MANAGERS AND STAFF</b>                               | 5,7 | 61 650          | 63 754          | 73 823          | 84 113               | 78 199          | 78 199             | 91 585  | 96 909                 | 102 633                |

**DC9 Frances Baard - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)**

| Disclosure of Salaries, Allowances & Benefits 1.                     | Ref  | No. | Salary | Contributions | Allowances | Performance Bonuses | In-kind benefits | Total Package |
|--|------|-----|--------|---------------|------------|---------------------|------------------|---------------|
| Rand per annum   |      |     |        | 1.            |            |                     |                  | 2.            |
| <b>Councillors</b>   | 3    |     |        |               |            |                     |                  |               |
| Speaker  | 4    |     |        |               |            |                     |                  | -             |
| Chief Whip   |      |     |        |               |            |                     |                  | -             |
| Executive Mayor  |      |     |        |               |            |                     |                  | -             |
| Deputy Executive Mayor   |      |     |        |               |            |                     |                  | -             |
| Executive Committee  |      |     |        |               |            |                     |                  | -             |
| Total for all other councillors                                      |      |     |        |               |            |                     |                  | -             |
| <b>Total Councillors</b>   | 8    | -   | -      | -             | -          | -                   | -                | -             |
| <b>Senior Managers of the Municipality</b>                           | 5    |     |        |               |            |                     |                  |               |
| Municipal Manager (MM)   |      |     |        |               |            |                     |                  | -             |
| Chief Finance Officer  |      |     |        |               |            |                     |                  | -             |
|  |      |     |        |               |            |                     |                  | -             |
|  |      |     |        |               |            |                     |                  | -             |
|  |      |     |        |               |            |                     |                  | -             |
| <i>List of each official with packages &gt;= senior manager</i>      |      |     |        |               |            |                     |                  |               |
|  |      |     |        |               |            |                     |                  | -             |
|  |      |     |        |               |            |                     |                  | -             |
|  |      |     |        |               |            |                     |                  | -             |
|  |      |     |        |               |            |                     |                  | -             |
|  |      |     |        |               |            |                     |                  | -             |
|  |      |     |        |               |            |                     |                  | -             |
|  |      |     |        |               |            |                     |                  | -             |
|  |      |     |        |               |            |                     |                  | -             |
|  |      |     |        |               |            |                     |                  | -             |
|  |      |     |        |               |            |                     |                  | -             |
| <b>Total Senior Managers of the Municipality</b>                     | 8,10 | -   | -      | -             | -          | -                   | -                | -             |
| <b>A Heading for Each Entity</b>                                     | 6,7  |     |        |               |            |                     |                  |               |
| List each member of board by designation                             |      |     |        |               |            |                     |                  |               |
|  |      |     |        |               |            |                     |                  | -             |
|  |      |     |        |               |            |                     |                  | -             |
|  |      |     |        |               |            |                     |                  | -             |
|  |      |     |        |               |            |                     |                  | -             |
|  |      |     |        |               |            |                     |                  | -             |
|  |      |     |        |               |            |                     |                  | -             |
|  |      |     |        |               |            |                     |                  | -             |
|  |      |     |        |               |            |                     |                  | -             |
|  |      |     |        |               |            |                     |                  | -             |
|  |      |     |        |               |            |                     |                  | -             |
|  |      |     |        |               |            |                     |                  | -             |
|  |      |     |        |               |            |                     |                  | -             |
|  |      |     |        |               |            |                     |                  | -             |
|  |      |     |        |               |            |                     |                  | -             |
| <b>Total for municipal entities</b>                                  | 8,10 | -   | -      | -             | -          | -                   | -                | -             |
|  |      |     |        |               |            |                     |                  |               |
| <b>TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION</b> | 10   | -   | -      | -             | -          | -                   | -                | -             |

DC9 Frances Baard - Supporting Table SA24 Summary of personnel numbers

| Summary of Personnel Numbers                                  |  | Ref   | 2020/21   |                     |                    | Current Year 2021/22 |                     |                    | Budget Year 2022/23 |                     |                    |
|---|--|-------|-----------|---------------------|--------------------|----------------------|---------------------|--------------------|---------------------|---------------------|--------------------|
| Number  |  | 1,2   | Positions | Permanent employees | Contract employees | Positions            | Permanent employees | Contract employees | Positions           | Permanent employees | Contract employees |
| <b>Municipal Council and Boards of Municipal Entities</b>     |  |       |           |                     |                    |                      |                     |                    |                     |                     |                    |
| Councillors (Political Office Bearers plus Other Councillors) |  | 4     |           |                     |                    |                      |                     |                    |                     |                     |                    |
| Board Members of municipal entities                           |  | 5     |           |                     |                    |                      |                     |                    |                     |                     |                    |
| <b>Municipal employees</b>                                    |  |       |           |                     |                    |                      |                     |                    |                     |                     |                    |
| Municipal Manager and Senior Managers                         |  | 3     |           |                     |                    |                      |                     |                    |                     |                     |                    |
| Other Managers  |  | 7     |           |                     |                    |                      |                     |                    |                     |                     |                    |
| Professionals   |  |       | -         | -                   | -                  | -                    | -                   | -                  | -                   | -                   | -                  |
| Finance   |  |       |           |                     |                    |                      |                     |                    |                     |                     |                    |
| Spatial/town planning   |  |       |           |                     |                    |                      |                     |                    |                     |                     |                    |
| Information Technology  |  |       |           |                     |                    |                      |                     |                    |                     |                     |                    |
| Roads   |  |       |           |                     |                    |                      |                     |                    |                     |                     |                    |
| Electricity   |  |       |           |                     |                    |                      |                     |                    |                     |                     |                    |
| Water   |  |       |           |                     |                    |                      |                     |                    |                     |                     |                    |
| Sanitation  |  |       |           |                     |                    |                      |                     |                    |                     |                     |                    |
| Refuse  |  |       |           |                     |                    |                      |                     |                    |                     |                     |                    |
| Other   |  |       |           |                     |                    |                      |                     |                    |                     |                     |                    |
| Technicians   |  |       | -         | -                   | -                  | -                    | -                   | -                  | -                   | -                   | -                  |
| Finance   |  |       |           |                     |                    |                      |                     |                    |                     |                     |                    |
| Spatial/town planning   |  |       |           |                     |                    |                      |                     |                    |                     |                     |                    |
| Information Technology  |  |       |           |                     |                    |                      |                     |                    |                     |                     |                    |
| Roads   |  |       |           |                     |                    |                      |                     |                    |                     |                     |                    |
| Electricity   |  |       |           |                     |                    |                      |                     |                    |                     |                     |                    |
| Water   |  |       |           |                     |                    |                      |                     |                    |                     |                     |                    |
| Sanitation  |  |       |           |                     |                    |                      |                     |                    |                     |                     |                    |
| Refuse  |  |       |           |                     |                    |                      |                     |                    |                     |                     |                    |
| Other   |  |       |           |                     |                    |                      |                     |                    |                     |                     |                    |
| Clerks (Clerical and administrative)                          |  |       |           |                     |                    |                      |                     |                    |                     |                     |                    |
| Service and sales workers                                     |  |       |           |                     |                    |                      |                     |                    |                     |                     |                    |
| Skilled agricultural and fishery workers                      |  |       |           |                     |                    |                      |                     |                    |                     |                     |                    |
| Craft and related trades                                      |  |       |           |                     |                    |                      |                     |                    |                     |                     |                    |
| Plant and Machine Operators                                   |  |       |           |                     |                    |                      |                     |                    |                     |                     |                    |
| Elementary Occupations  |  |       |           |                     |                    |                      |                     |                    |                     |                     |                    |
| <b>TOTAL PERSONNEL NUMBERS</b>                                |  | 9     | -         | -                   | -                  | -                    | -                   | -                  | -                   | -                   | -                  |
| <b>% increase</b>   |  |       |           |                     |                    | -                    | -                   | -                  | -                   | -                   | -                  |
| <b>Total municipal employees headcount</b>                    |  | 6, 10 |           |                     |                    |                      |                     |                    |                     |                     |                    |
| Finance personnel headcount                                   |  | 8, 10 |           |                     |                    |                      |                     |                    |                     |                     |                    |
| Human Resources personnel headcount                           |  | 8, 10 |           |                     |                    |                      |                     |                    |                     |                     |                    |

DC9 Frances Baard - Supporting Table SA25 Budgeted monthly revenue and expenditure

| Description  | Ref      | Budget Year 2022/23 |                |                |                |                |                |                |                |                |                |                |                | Medium Term Revenue and Expenditure Framework |                        |                        |
|--|----------|---------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|---|------------------------|------------------------|
|  |          | July                | August         | Sept.          | October        | November       | December       | January        | February       | March          | April          | May            | June           | Budget Year 2022/23                           | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| <b>R thousand</b>  |          |                     |                |                |                |                |                |                |                |                |                |                |                |   |                        |                        |
| <b>Revenue By Source</b>   |          |                     |                |                |                |                |                |                |                |                |                |                |                |   |                        |                        |
| Property rates   |          | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| Service charges - electricity revenue  |          | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| Service charges - water revenue  |          | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| Service charges - sanitation revenue   |          | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| Service charges - refuse revenue   |          | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| Rental of facilities and equipment   |          | 17                  | 17             | 17             | 17             | 17             | 17             | 17             | 17             | 17             | 17             | 17             | 17             | 200   | 200                    | 200                    |
| Interest earned - external investments   |          | 596                 | 596            | 596            | 596            | 596            | 596            | 596            | 596            | 596            | 596            | 596            | 596            | 7 150   | 7 150                  | 7 150                  |
| Interest earned - outstanding debtors  |          | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| Dividends received   |          | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| Fines, penalties and forfeits  |          | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| Licences and permits   |          | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| Agency services  |          | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| Transfers and subsidies  |          | 11 653              | 11 653         | 11 653         | 11 653         | 11 653         | 11 653         | 11 653         | 11 653         | 11 653         | 11 653         | 11 653         | 11 653         | 139 841                                       | 141 720                | 145 319                |
| Other revenue  |          | 10                  | 10             | 10             | 10             | 10             | 10             | 10             | 10             | 10             | 10             | 10             | 10             | 120   | 120                    | 120                    |
| Gains  |          | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| <b>Total Revenue (excluding capital transfers and contribution)</b>  |          | <b>12 276</b>       | <b>12 276</b>  | <b>12 276</b>  | <b>12 276</b>  | <b>12 276</b>  | <b>12 276</b>  | <b>12 276</b>  | <b>12 276</b>  | <b>12 276</b>  | <b>12 276</b>  | <b>12 276</b>  | <b>12 276</b>  | <b>147 311</b>                                | <b>149 190</b>         | <b>152 789</b>         |
| <b>Expenditure By Type</b>   |          |                     |                |                |                |                |                |                |                |                |                |                |                |   |                        |                        |
| Employee related costs   |          | 7 632               | 7 632          | 7 632          | 7 632          | 7 632          | 7 632          | 7 632          | 7 632          | 7 632          | 7 632          | 7 632          | 7 632          | 91 585  | 96 909                 | 102 633                |
| Remuneration of councillors  |          | 857                 | 857            | 857            | 857            | 857            | 857            | 857            | 857            | 857            | 857            | 857            | 857            | 10 287  | 10 932                 | 11 805                 |
| Debt impairment  |          | 1                   | 1              | 1              | 1              | 1              | 1              | 1              | 1              | 1              | 1              | 1              | 1              | 10  | 10                     | 10                     |
| Depreciation & asset impairment  |          | 299                 | 299            | 299            | 299            | 299            | 299            | 299            | 299            | 299            | 299            | 299            | 299            | 3 591   | 3 147                  | 2 955                  |
| Finance charges  |          | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| Bulk purchases - electricity   |          | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| Inventory consumed   |          | 124                 | 124            | 124            | 124            | 124            | 124            | 124            | 124            | 124            | 124            | 124            | 124            | 1 493   | 1 330                  | 1 359                  |
| Contracted services  |          | 1 837               | 1 837          | 1 837          | 1 837          | 1 837          | 1 837          | 1 837          | 1 837          | 1 837          | 1 837          | 1 837          | 1 837          | 22 048  | 17 026                 | 15 692                 |
| Transfers and subsidies  |          | 2 111               | 2 111          | 2 111          | 2 111          | 2 111          | 2 111          | 2 111          | 2 111          | 2 111          | 2 111          | 2 111          | 2 111          | 25 326  | 11 393                 | 11 393                 |
| Other expenditure  |          | 1 344               | 1 344          | 1 344          | 1 344          | 1 344          | 1 344          | 1 344          | 1 344          | 1 344          | 1 344          | 1 344          | 1 344          | 16 123  | 16 423                 | 16 162                 |
| Losses   |          | 93                  | 93             | 93             | 93             | 93             | 93             | 93             | 93             | 93             | 93             | 93             | 93             | 1 111   | 1 111                  | 1 111                  |
| <b>Total Expenditure</b>   |          | <b>14 298</b>       | <b>14 298</b>  | <b>14 298</b>  | <b>14 298</b>  | <b>14 298</b>  | <b>14 298</b>  | <b>14 298</b>  | <b>14 298</b>  | <b>14 298</b>  | <b>14 298</b>  | <b>14 298</b>  | <b>14 298</b>  | <b>171 575</b>                                | <b>158 281</b>         | <b>163 122</b>         |
| <b>Surplus/(Deficit)</b>   |          | <b>(2 022)</b>      | <b>(2 022)</b> | <b>(2 022)</b> | <b>(2 022)</b> | <b>(2 022)</b> | <b>(2 022)</b> | <b>(2 022)</b> | <b>(2 022)</b> | <b>(2 022)</b> | <b>(2 022)</b> | <b>(2 022)</b> | <b>(2 022)</b> | <b>(24 264)</b>                               | <b>(9 091)</b>         | <b>(10 333)</b>        |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)  |          | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) |          | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| Transfers and subsidies - capital (in-kind - all)  |          | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b>   |          | <b>(2 022)</b>      | <b>(2 022)</b> | <b>(2 022)</b> | <b>(2 022)</b> | <b>(2 022)</b> | <b>(2 022)</b> | <b>(2 022)</b> | <b>(2 022)</b> | <b>(2 022)</b> | <b>(2 022)</b> | <b>(2 022)</b> | <b>(2 022)</b> | <b>(24 264)</b>                               | <b>(9 091)</b>         | <b>(10 333)</b>        |
| Taxation   |          | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| Attributable to minorities   |          | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| Share of surplus/ (deficit) of associate   |          | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| <b>Surplus/(Deficit)</b>   | <b>1</b> | <b>(2 022)</b>      | <b>(2 022)</b> | <b>(2 022)</b> | <b>(2 022)</b> | <b>(2 022)</b> | <b>(2 022)</b> | <b>(2 022)</b> | <b>(2 022)</b> | <b>(2 022)</b> | <b>(2 022)</b> | <b>(2 022)</b> | <b>(2 022)</b> | <b>(24 264)</b>                               | <b>(9 091)</b>         | <b>(10 333)</b>        |

DC9 Frances Baard - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

| Description                                |  | Ref | Budget Year 2022/23 |         |         |         |          |          |         |          |         |         |         | Medium Term Revenue and Expenditure Framework |                     |                        |                        |
|--|--|-----|---------------------|---------|---------|---------|----------|----------|---------|----------|---------|---------|---------|---|---------------------|------------------------|------------------------|
| R thousand                                 |  |     | July                | August  | Sept.   | October | November | December | January | February | March   | April   | May     | June  | Budget Year 2022/23 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| Revenue by Vote                            |  |     |                     |         |         |         |          |          |         |          |         |         |         |   |                     |                        |                        |
| Vote 1 - EXECUTIVE AND COUNCIL             |  |     | -                   | -       | -       | -       | -        | -        | -       | -        | -       | -       | -       | -   | -                   | -                      | -                      |
| Vote 2 - MUNICIPAL MANAGER                 |  |     | -                   | -       | -       | -       | -        | -        | -       | -        | -       | -       | -       | -   | -                   | -                      | -                      |
| Vote 3 - BUDGET AND TREASURY               |  |     | 11 728              | 11 728  | 11 728  | 11 728  | 11 728   | 11 728   | 11 728  | 11 728   | 11 728  | 11 728  | 11 728  | 11 728  | 140 731             | 144 083                | 147 583                |
| Vote 4 - CORPORATE SERVICES                |  |     | -                   | -       | -       | -       | -        | -        | -       | -        | -       | -       | -       | -   | -                   | -                      | -                      |
| Vote 5 - PLANNING AND DEVELOPMENT          |  |     | 548                 | 548     | 548     | 548     | 548      | 548      | 548     | 548      | 548     | 548     | 548     | 548   | 6 580               | 5 107                  | 5 206                  |
| Vote 6 - PROJECT MAN AND ADVISORY SERVICES |  |     | -                   | -       | -       | -       | -        | -        | -       | -        | -       | -       | -       | -   | -                   | -                      | -                      |
| Vote 7 - [NAME OF VOTE 7]                  |  |     | -                   | -       | -       | -       | -        | -        | -       | -        | -       | -       | -       | -   | -                   | -                      | -                      |
| Vote 8 - [NAME OF VOTE 8]                  |  |     | -                   | -       | -       | -       | -        | -        | -       | -        | -       | -       | -       | -   | -                   | -                      | -                      |
| Vote 9 - [NAME OF VOTE 9]                  |  |     | -                   | -       | -       | -       | -        | -        | -       | -        | -       | -       | -       | -   | -                   | -                      | -                      |
| Vote 10 - [NAME OF VOTE 10]                |  |     | -                   | -       | -       | -       | -        | -        | -       | -        | -       | -       | -       | -   | -                   | -                      | -                      |
| Vote 11 - [NAME OF VOTE 11]                |  |     | -                   | -       | -       | -       | -        | -        | -       | -        | -       | -       | -       | -   | -                   | -                      | -                      |
| Vote 12 - [NAME OF VOTE 12]                |  |     | -                   | -       | -       | -       | -        | -        | -       | -        | -       | -       | -       | -   | -                   | -                      | -                      |
| Vote 13 - [NAME OF VOTE 13]                |  |     | -                   | -       | -       | -       | -        | -        | -       | -        | -       | -       | -       | -   | -                   | -                      | -                      |
| Vote 14 - [NAME OF VOTE 14]                |  |     | -                   | -       | -       | -       | -        | -        | -       | -        | -       | -       | -       | -   | -                   | -                      | -                      |
| Vote 15 - [NAME OF VOTE 15]                |  |     | -                   | -       | -       | -       | -        | -        | -       | -        | -       | -       | -       | -   | -                   | -                      | -                      |
| Total Revenue by Vote                      |  |     | 12 276              | 12 276  | 12 276  | 12 276  | 12 276   | 12 276   | 12 276  | 12 276   | 12 276  | 12 276  | 12 276  | 12 276  | 147 311             | 149 190                | 152 789                |
| Expenditure by Vote to be appropriated     |  |     |                     |         |         |         |          |          |         |          |         |         |         |   |                     |                        |                        |
| Vote 1 - EXECUTIVE AND COUNCIL             |  |     | 1 216               | 1 216   | 1 216   | 1 216   | 1 216    | 1 216    | 1 216   | 1 216    | 1 216   | 1 216   | 1 216   | 1 216   | 14 593              | 15 323                 | 16 415                 |
| Vote 2 - MUNICIPAL MANAGER                 |  |     | 1 789               | 1 789   | 1 789   | 1 789   | 1 789    | 1 789    | 1 789   | 1 789    | 1 789   | 1 789   | 1 789   | 1 789   | 21 469              | 21 494                 | 22 513                 |
| Vote 3 - BUDGET AND TREASURY               |  |     | 2 308               | 2 308   | 2 308   | 2 308   | 2 308    | 2 308    | 2 308   | 2 308    | 2 308   | 2 308   | 2 308   | 2 308   | 27 692              | 26 095                 | 26 434                 |
| Vote 4 - CORPORATE SERVICES                |  |     | 4 268               | 4 268   | 4 268   | 4 268   | 4 268    | 4 268    | 4 268   | 4 268    | 4 268   | 4 268   | 4 268   | 4 268   | 51 212              | 53 285                 | 53 947                 |
| Vote 5 - PLANNING AND DEVELOPMENT          |  |     | 4 354               | 4 354   | 4 354   | 4 354   | 4 354    | 4 354    | 4 354   | 4 354    | 4 354   | 4 354   | 4 354   | 4 354   | 52 247              | 38 444                 | 39 983                 |
| Vote 6 - PROJECT MAN AND ADVISORY SERVICES |  |     | 364                 | 364     | 364     | 364     | 364      | 364      | 364     | 364      | 364     | 364     | 364     | 364   | 4 363               | 3 640                  | 3 830                  |
| Vote 7 - [NAME OF VOTE 7]                  |  |     | -                   | -       | -       | -       | -        | -        | -       | -        | -       | -       | -       | -   | -                   | -                      | -                      |
| Vote 8 - [NAME OF VOTE 8]                  |  |     | -                   | -       | -       | -       | -        | -        | -       | -        | -       | -       | -       | -   | -                   | -                      | -                      |
| Vote 9 - [NAME OF VOTE 9]                  |  |     | -                   | -       | -       | -       | -        | -        | -       | -        | -       | -       | -       | -   | -                   | -                      | -                      |
| Vote 10 - [NAME OF VOTE 10]                |  |     | -                   | -       | -       | -       | -        | -        | -       | -        | -       | -       | -       | -   | -                   | -                      | -                      |
| Vote 11 - [NAME OF VOTE 11]                |  |     | -                   | -       | -       | -       | -        | -        | -       | -        | -       | -       | -       | -   | -                   | -                      | -                      |
| Vote 12 - [NAME OF VOTE 12]                |  |     | -                   | -       | -       | -       | -        | -        | -       | -        | -       | -       | -       | -   | -                   | -                      | -                      |
| Vote 13 - [NAME OF VOTE 13]                |  |     | -                   | -       | -       | -       | -        | -        | -       | -        | -       | -       | -       | -   | -                   | -                      | -                      |
| Vote 14 - [NAME OF VOTE 14]                |  |     | -                   | -       | -       | -       | -        | -        | -       | -        | -       | -       | -       | -   | -                   | -                      | -                      |
| Vote 15 - [NAME OF VOTE 15]                |  |     | -                   | -       | -       | -       | -        | -        | -       | -        | -       | -       | -       | -   | -                   | -                      | -                      |
| Total Expenditure by Vote                  |  |     | 14 298              | 14 298  | 14 298  | 14 298  | 14 298   | 14 298   | 14 298  | 14 298   | 14 298  | 14 298  | 14 298  | 14 298  | 171 575             | 158 281                | 163 122                |
| Surplus/(Deficit) before assoc.            |  |     | (2 022)             | (2 022) | (2 022) | (2 022) | (2 022)  | (2 022)  | (2 022) | (2 022)  | (2 022) | (2 022) | (2 022) | (2 022)                                       | (24 264)            | (9 091)                | (10 333)               |
| Taxation                                   |  |     | -                   | -       | -       | -       | -        | -        | -       | -        | -       | -       | -       | -   | -                   | -                      | -                      |
| Attributable to minorities                 |  |     | -                   | -       | -       | -       | -        | -        | -       | -        | -       | -       | -       | -   | -                   | -                      | -                      |
| Share of surplus/ (deficit) of associate   |  |     | -                   | -       | -       | -       | -        | -        | -       | -        | -       | -       | -       | -   | -                   | -                      | -                      |
| Surplus/(Deficit)                          |  | 1   | (2 022)             | (2 022) | (2 022) | (2 022) | (2 022)  | (2 022)  | (2 022) | (2 022)  | (2 022) | (2 022) | (2 022) | (2 022)                                       | (24 264)            | (9 091)                | (10 333)               |

DC9 Frances Baard - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

| Description                                |  | Ref | Budget Year 2022/23 |         |         |         |          |          |         |          |         |         |         |         | Medium Term Revenue and Expenditure Framework |                        |                        |
|--|--|-----|---------------------|---------|---------|---------|----------|----------|---------|----------|---------|---------|---------|---------|---|------------------------|------------------------|
| R thousand                                 |  |     | July                | August  | Sept.   | October | November | December | January | February | March   | April   | May     | June    | Budget Year 2022/23                           | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| <b>Revenue - Functional</b>                |  |     |                     |         |         |         |          |          |         |          |         |         |         |         |   |                        |                        |
| <b>Governance and administration</b>       |  |     | 11 728              | 11 728  | 11 728  | 11 728  | 11 728   | 11 728   | 11 728  | 11 728   | 11 728  | 11 728  | 11 728  | 11 728  | 140 731                                       | 144 083                | 147 583                |
| Executive and council                      |  |     | –                   | –       | –       | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |
| Finance and administration                 |  |     | 11 728              | 11 728  | 11 728  | 11 728  | 11 728   | 11 728   | 11 728  | 11 728   | 11 728  | 11 728  | 11 728  | 11 728  | 140 731                                       | 144 083                | 147 583                |
| Internal audit                             |  |     | –                   | –       | –       | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |
| <b>Community and public safety</b>         |  |     | –                   | –       | –       | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |
| Community and social services              |  |     | –                   | –       | –       | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |
| Sport and recreation                       |  |     | –                   | –       | –       | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |
| Public safety                              |  |     | –                   | –       | –       | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |
| Housing                                    |  |     | –                   | –       | –       | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |
| Health                                     |  |     | –                   | –       | –       | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |
| <b>Economic and environmental services</b> |  |     | 548                 | 548     | 548     | 548     | 548      | 548      | 548     | 548      | 548     | 548     | 548     | 548     | 6 580   | 5 107                  | 5 206                  |
| Planning and development                   |  |     | 548                 | 548     | 548     | 548     | 548      | 548      | 548     | 548      | 548     | 548     | 548     | 548     | 6 580   | 5 107                  | 5 206                  |
| Road transport                             |  |     | –                   | –       | –       | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |
| Environmental protection                   |  |     | –                   | –       | –       | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |
| <b>Trading services</b>                    |  |     | –                   | –       | –       | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |
| Energy sources                             |  |     | –                   | –       | –       | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |
| Water management                           |  |     | –                   | –       | –       | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |
| Waste water management                     |  |     | –                   | –       | –       | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |
| Waste management                           |  |     | –                   | –       | –       | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |
| <b>Other</b>                               |  |     | –                   | –       | –       | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |
| <b>Total Revenue - Functional</b>          |  |     | 12 276              | 12 276  | 12 276  | 12 276  | 12 276   | 12 276   | 12 276  | 12 276   | 12 276  | 12 276  | 12 276  | 12 276  | 147 311                                       | 149 190                | 152 789                |
| <b>Expenditure - Functional</b>            |  |     |                     |         |         |         |          |          |         |          |         |         |         |         |   |                        |                        |
| <b>Governance and administration</b>       |  |     | 7 666               | 7 666   | 7 666   | 7 666   | 7 666    | 7 666    | 7 666   | 7 666    | 7 666   | 7 666   | 7 666   | 7 666   | 91 995  | 92 144                 | 95 749                 |
| Executive and council                      |  |     | 2 268               | 2 268   | 2 268   | 2 268   | 2 268    | 2 268    | 2 268   | 2 268    | 2 268   | 2 268   | 2 268   | 2 268   | 27 220  | 27 528                 | 29 147                 |
| Finance and administration                 |  |     | 5 108               | 5 108   | 5 108   | 5 108   | 5 108    | 5 108    | 5 108   | 5 108    | 5 108   | 5 108   | 5 108   | 5 108   | 61 302  | 60 962                 | 62 753                 |
| Internal audit                             |  |     | 289                 | 289     | 289     | 289     | 289      | 289      | 289     | 289      | 289     | 289     | 289     | 289     | 3 472   | 3 655                  | 3 849                  |
| <b>Community and public safety</b>         |  |     | 1 300               | 1 300   | 1 300   | 1 300   | 1 300    | 1 300    | 1 300   | 1 300    | 1 300   | 1 300   | 1 300   | 1 300   | 15 605  | 15 674                 | 14 937                 |
| Community and social services              |  |     | 937                 | 937     | 937     | 937     | 937      | 937      | 937     | 937      | 937     | 937     | 937     | 937     | 11 242  | 12 033                 | 11 107                 |
| Sport and recreation                       |  |     | –                   | –       | –       | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |
| Public safety                              |  |     | –                   | –       | –       | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |
| Housing                                    |  |     | 364                 | 364     | 364     | 364     | 364      | 364      | 364     | 364      | 364     | 364     | 364     | 364     | 4 363   | 3 640                  | 3 830                  |
| Health                                     |  |     | –                   | –       | –       | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |
| <b>Economic and environmental services</b> |  |     | 5 039               | 5 039   | 5 039   | 5 039   | 5 039    | 5 039    | 5 039   | 5 039    | 5 039   | 5 039   | 5 039   | 5 039   | 60 464  | 47 174                 | 49 020                 |
| Planning and development                   |  |     | 4 061               | 4 061   | 4 061   | 4 061   | 4 061    | 4 061    | 4 061   | 4 061    | 4 061   | 4 061   | 4 061   | 4 061   | 48 735  | 35 155                 | 36 567                 |
| Road transport                             |  |     | –                   | –       | –       | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |
| Environmental protection                   |  |     | 977                 | 977     | 977     | 977     | 977      | 977      | 977     | 977      | 977     | 977     | 977     | 977     | 11 729  | 12 019                 | 12 453                 |
| <b>Trading services</b>                    |  |     | –                   | –       | –       | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |
| Energy sources                             |  |     | –                   | –       | –       | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |
| Water management                           |  |     | –                   | –       | –       | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |
| Waste water management                     |  |     | –                   | –       | –       | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |
| Waste management                           |  |     | –                   | –       | –       | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |
| <b>Other</b>                               |  |     | 293                 | 293     | 293     | 293     | 293      | 293      | 293     | 293      | 293     | 293     | 293     | 293     | 3 511   | 3 289                  | 3 416                  |
| <b>Total Expenditure - Functional</b>      |  |     | 14 298              | 14 298  | 14 298  | 14 298  | 14 298   | 14 298   | 14 298  | 14 298   | 14 298  | 14 298  | 14 298  | 14 298  | 171 575                                       | 158 281                | 163 122                |
| <b>Surplus/(Deficit) before assoc.</b>     |  |     | (2 022)             | (2 022) | (2 022) | (2 022) | (2 022)  | (2 022)  | (2 022) | (2 022)  | (2 022) | (2 022) | (2 022) | (2 022) | (24 264)                                      | (9 091)                | (10 333)               |
| Share of surplus/ (deficit) of associate   |  |     | –                   | –       | –       | –       | –        | –        | –       | –        | –       | –       | –       | –       | –   | –                      | –                      |
| <b>Surplus/(Deficit)</b>                   |  | 1   | (2 022)             | (2 022) | (2 022) | (2 022) | (2 022)  | (2 022)  | (2 022) | (2 022)  | (2 022) | (2 022) | (2 022) | (2 022) | (24 264)                                      | (9 091)                | (10 333)               |

DC9 Frances Baard - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

| Description                                       | Ref | Budget Year 2022/23 |        |       |         |      |      |         |      |       |       |     |      | Medium Term Revenue and Expenditure Framework |                        |                        |
|---|-----|---------------------|--------|-------|---------|------|------|---------|------|-------|-------|-----|------|---|------------------------|------------------------|
|   |     | July                | August | Sept. | October | Nov. | Dec. | January | Feb. | March | April | May | June | Budget Year 2022/23                           | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| <b>R thousand</b>                                 |     |                     |        |       |         |      |      |         |      |       |       |     |      |   |                        |                        |
| <b>Multi-year expenditure to be appropriated</b>  | 1   |                     |        |       |         |      |      |         |      |       |       |     |      |   |                        |                        |
| Vote 1 - EXECUTIVE AND COUNCIL                    |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| Vote 2 - MUNICIPAL MANAGER                        |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| Vote 3 - BUDGET AND TREASURY                      |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| Vote 4 - CORPORATE SERVICES                       |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| Vote 5 - PLANNING AND DEVELOPMENT                 |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| Vote 6 - PROJECT MAN AND ADVISORY SERVICES        |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| Vote 7 - [NAME OF VOTE 7]                         |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| Vote 8 - [NAME OF VOTE 8]                         |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| Vote 9 - [NAME OF VOTE 9]                         |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| Vote 10 - [NAME OF VOTE 10]                       |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| Vote 11 - [NAME OF VOTE 11]                       |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| Vote 12 - [NAME OF VOTE 12]                       |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| Vote 13 - [NAME OF VOTE 13]                       |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| Vote 14 - [NAME OF VOTE 14]                       |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| Vote 15 - [NAME OF VOTE 15]                       |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| <b>Capital multi-year expenditure sub-total</b>   | 2   | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| <b>Single-year expenditure to be appropriated</b> |     |                     |        |       |         |      |      |         |      |       |       |     |      |   |                        |                        |
| Vote 1 - EXECUTIVE AND COUNCIL                    |     | 8                   | 8      | 8     | 8       | 8    | 8    | 8       | 8    | 8     | 8     | 8   | 8    | 90  | -                      | -                      |
| Vote 2 - MUNICIPAL MANAGER                        |     | 7                   | 7      | 7     | 7       | 7    | 7    | 7       | 7    | 7     | 7     | 7   | 7    | 83  | -                      | -                      |
| Vote 3 - BUDGET AND TREASURY                      |     | 125                 | 125    | 125   | 125     | 125  | 125  | 125     | 125  | 125   | 125   | 125 | 125  | 1 500   | -                      | -                      |
| Vote 4 - CORPORATE SERVICES                       |     | 502                 | 502    | 502   | 502     | 502  | 502  | 502     | 502  | 502   | 502   | 502 | 502  | 6 026   | 1 050                  | -                      |
| Vote 5 - PLANNING AND DEVELOPMENT                 |     | 24                  | 24     | 24    | 24      | 24   | 24   | 24      | 24   | 24    | 24    | 24  | 24   | 285   | -                      | -                      |
| Vote 6 - PROJECT MAN AND ADVISORY SERVICES        |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| Vote 7 - [NAME OF VOTE 7]                         |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| Vote 8 - [NAME OF VOTE 8]                         |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| Vote 9 - [NAME OF VOTE 9]                         |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| Vote 10 - [NAME OF VOTE 10]                       |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| Vote 11 - [NAME OF VOTE 11]                       |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| Vote 12 - [NAME OF VOTE 12]                       |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| Vote 13 - [NAME OF VOTE 13]                       |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| Vote 14 - [NAME OF VOTE 14]                       |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| Vote 15 - [NAME OF VOTE 15]                       |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| <b>Capital single-year expenditure sub-total</b>  | 2   | 665                 | 665    | 665   | 665     | 665  | 665  | 665     | 665  | 665   | 665   | 665 | 665  | 7 984   | 1 050                  | -                      |
| <b>Total Capital Expenditure</b>                  | 2   | 665                 | 665    | 665   | 665     | 665  | 665  | 665     | 665  | 665   | 665   | 665 | 665  | 7 984   | 1 050                  | -                      |

DC9 Frances Baard - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

| Description  | Ref | Budget Year 2022/23 |        |       |         |      |      |         |      |       |       |     |      | Medium Term Revenue and Expenditure Framework |                        |                        |
|--|-----|---------------------|--------|-------|---------|------|------|---------|------|-------|-------|-----|------|---|------------------------|------------------------|
|  |     | July                | August | Sept. | October | Nov. | Dec. | January | Feb. | March | April | May | June | Budget Year 2022/23                           | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| <b>R thousand</b>  |     |                     |        |       |         |      |      |         |      |       |       |     |      |   |                        |                        |
| <b>Capital Expenditure - Functional</b>  | 1   |                     |        |       |         |      |      |         |      |       |       |     |      |   |                        |                        |
| <b>Governance and administration</b>   |     | 281                 | 281    | 281   | 281     | 281  | 281  | 281     | 281  | 281   | 281   | 281 | 281  | 3 366   | 250                    | -                      |
| Executive and council  |     | 13                  | 13     | 13    | 13      | 13   | 13   | 13      | 13   | 13    | 13    | 13  | 13   | 155   | -                      | -                      |
| Finance and administration   |     | 268                 | 268    | 268   | 268     | 268  | 268  | 268     | 268  | 268   | 268   | 268 | 268  | 3 211   | 250                    | -                      |
| Internal audit   |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| <b>Community and public safety</b>   |     | 361                 | 361    | 361   | 361     | 361  | 361  | 361     | 361  | 361   | 361   | 361 | 361  | 4 333   | 800                    | -                      |
| Community and social services  |     | 361                 | 361    | 361   | 361     | 361  | 361  | 361     | 361  | 361   | 361   | 361 | 361  | 4 333   | 800                    | -                      |
| Sport and recreation   |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| Public safety  |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| Housing  |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| Health   |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| <b>Economic and environmental services</b>   |     | 24                  | 24     | 24    | 24      | 24   | 24   | 24      | 24   | 24    | 24    | 24  | 24   | 285   | -                      | -                      |
| Planning and development   |     | 24                  | 24     | 24    | 24      | 24   | 24   | 24      | 24   | 24    | 24    | 24  | 24   | 285   | -                      | -                      |
| Road transport   |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| Environmental protection   |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| <b>Trading services</b>  |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| Energy sources   |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| Water management   |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| Waste water management   |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| Waste management   |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| <b>Other</b>   |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| <b>Total Capital Expenditure - Functional</b>  | 2   | 665                 | 665    | 665   | 665     | 665  | 665  | 665     | 665  | 665   | 665   | 665 | 665  | 7 984   | 1 050                  | -                      |
| <b>Funded by:</b>  |     |                     |        |       |         |      |      |         |      |       |       |     |      |   |                        |                        |
| National Government  |     | 6                   | 6      | 6     | 6       | 6    | 6    | 6       | 6    | 6     | 6     | 6   | 6    | 75  | -                      | -                      |
| Provincial Government  |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| District Municipality  |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| <b>Transfers recognised - capital</b>  |     | 6                   | 6      | 6     | 6       | 6    | 6    | 6       | 6    | 6     | 6     | 6   | 6    | 75  | -                      | -                      |
| <b>Borrowing</b>   |     | -                   | -      | -     | -       | -    | -    | -       | -    | -     | -     | -   | -    | -   | -                      | -                      |
| <b>Internally generated funds</b>  |     | 659                 | 659    | 659   | 659     | 659  | 659  | 659     | 659  | 659   | 659   | 659 | 659  | 7 909   | 1 050                  | -                      |
| <b>Total Capital Funding</b>   |     | 665                 | 665    | 665   | 665     | 665  | 665  | 665     | 665  | 665   | 665   | 665 | 665  | 7 984   | 1 050                  | -                      |

DC9 Frances Baard - Supporting Table SA30 Budgeted monthly cash flow

| MONTHLY CASH FLOWS   | Budget Year 2022/23 |                |                |                |                |                |                |                |                |                |                |                | Medium Term Revenue and Expenditure Framework |                        |                        |
|--|---------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|---|------------------------|------------------------|
|  | July                | August         | Sept.          | October        | November       | December       | January        | February       | March          | April          | May            | June           | Budget Year 2022/23                           | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| <b>R thousand</b>  |                     |                |                |                |                |                |                |                |                |                |                |                |   |                        |                        |
| <b>Cash Receipts By Source</b>   |                     |                |                |                |                |                |                |                |                |                |                |                |   |                        |                        |
| Property rates   | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| Service charges - electricity revenue  | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| Service charges - water revenue  | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| Service charges - sanitation revenue   | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| Service charges - refuse revenue   | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| Rental of facilities and equipment   | 17                  | 17             | 17             | 17             | 17             | 17             | 17             | 17             | 17             | 17             | 17             | 17             | 200   | 200                    | 200                    |
| Interest earned - external investments   | 596                 | 596            | 596            | 596            | 596            | 596            | 596            | 596            | 596            | 596            | 596            | 596            | 7 150   | 7 150                  | 7 150                  |
| Interest earned - outstanding debtors  | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| Dividends received   | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| Fines, penalties and forfeits  | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| Licences and permits   | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| Agency services  | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| Transfers and Subsidies - Operational  | 11 653              | 11 653         | 11 653         | 11 653         | 11 653         | 11 653         | 11 653         | 11 653         | 11 653         | 11 653         | 11 653         | 11 653         | 139 841                                       | 141 720                | 145 319                |
| Other revenue  | 10                  | 10             | 10             | 10             | 10             | 10             | 10             | 10             | 10             | 10             | 10             | 10             | 120   | 120                    | 120                    |
| <b>Cash Receipts by Source</b>   | <b>12 276</b>       | <b>12 276</b>  | <b>12 276</b>  | <b>12 276</b>  | <b>12 276</b>  | <b>12 276</b>  | <b>12 276</b>  | <b>12 276</b>  | <b>12 276</b>  | <b>12 276</b>  | <b>12 276</b>  | <b>12 276</b>  | <b>147 311</b>                                | <b>149 190</b>         | <b>152 789</b>         |
| <b>Other Cash Flows by Source</b>  |                     |                |                |                |                |                |                |                |                |                |                |                |   |                        |                        |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)  | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| Proceeds on Disposal of Fixed and Intangible Assets  | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| Short term loans   | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| Borrowing long term/refinancing  | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| Increase (decrease) in consumer deposits   | 0                   | 0              | 0              | 0              | 0              | 0              | 0              | 0              | 0              | 0              | 0              | 0              | 2   | -                      | -                      |
| Decrease (increase) in non-current receivables   | 144                 | 144            | 144            | 144            | 144            | 144            | 144            | 144            | 144            | 144            | 144            | 144            | 1 725   | -                      | -                      |
| Decrease (increase) in non-current investments   | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| <b>Total Cash Receipts by Source</b>   | <b>12 420</b>       | <b>12 420</b>  | <b>12 420</b>  | <b>12 420</b>  | <b>12 420</b>  | <b>12 420</b>  | <b>12 420</b>  | <b>12 420</b>  | <b>12 420</b>  | <b>12 420</b>  | <b>12 420</b>  | <b>12 420</b>  | <b>149 038</b>                                | <b>149 190</b>         | <b>152 789</b>         |
| <b>Cash Payments by Type</b>   |                     |                |                |                |                |                |                |                |                |                |                |                |   |                        |                        |
| Employee related costs   | 8 589               | 8 589          | 8 589          | 8 589          | 8 589          | 8 589          | 8 589          | 8 589          | 8 589          | 8 589          | 8 589          | 8 589          | 103 062                                       | 109 090                | 115 751                |
| Remuneration of councillors  | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| Finance charges  | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| Bulk purchases - electricity   | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| Acquisitions - water & other inventory   | 124                 | 124            | 124            | 124            | 124            | 124            | 124            | 124            | 124            | 124            | 124            | 124            | 1 493   | 1 330                  | 1 359                  |
| Contracted services  | 1 739               | 1 739          | 1 739          | 1 739          | 1 739          | 1 739          | 1 739          | 1 739          | 1 739          | 1 739          | 1 739          | 1 739          | 20 868  | 17 571                 | 15 820                 |
| Transfers and grants - other municipalities  | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| Transfers and grants - other   | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| Other expenditure  | 3 620               | 3 620          | 3 620          | 3 620          | 3 620          | 3 620          | 3 620          | 3 620          | 3 620          | 3 620          | 3 620          | 3 620          | 43 441  | 41 114                 | 38 891                 |
| <b>Cash Payments by Type</b>   | <b>14 072</b>       | <b>14 072</b>  | <b>14 072</b>  | <b>14 072</b>  | <b>14 072</b>  | <b>14 072</b>  | <b>14 072</b>  | <b>14 072</b>  | <b>14 072</b>  | <b>14 072</b>  | <b>14 072</b>  | <b>14 072</b>  | <b>168 864</b>                                | <b>169 106</b>         | <b>171 822</b>         |
| <b>Other Cash Flows/Payments by Type</b>   |                     |                |                |                |                |                |                |                |                |                |                |                |   |                        |                        |
| Capital assets   | 665                 | 665            | 665            | 665            | 665            | 665            | 665            | 665            | 665            | 665            | 665            | 665            | 7 984   | 1 050                  | -                      |
| Repayment of borrowing   | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| Other Cash Flows/Payments  | -                   | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -   | -                      | -                      |
| <b>Total Cash Payments by Type</b>   | <b>14 737</b>       | <b>14 737</b>  | <b>14 737</b>  | <b>14 737</b>  | <b>14 737</b>  | <b>14 737</b>  | <b>14 737</b>  | <b>14 737</b>  | <b>14 737</b>  | <b>14 737</b>  | <b>14 737</b>  | <b>14 737</b>  | <b>176 848</b>                                | <b>170 156</b>         | <b>171 822</b>         |
| <b>NET INCREASE/(DECREASE) IN CASH HELD</b>  | <b>(2 317)</b>      | <b>(2 317)</b> | <b>(2 317)</b> | <b>(2 317)</b> | <b>(2 317)</b> | <b>(2 317)</b> | <b>(2 317)</b> | <b>(2 317)</b> | <b>(2 317)</b> | <b>(2 317)</b> | <b>(2 317)</b> | <b>(2 317)</b> | <b>(27 810)</b>                               | <b>(20 966)</b>        | <b>(19 033)</b>        |
| Cash/cash equivalents at the month/year begin:   | 81 137              | 78 819         | 76 502         | 74 184         | 71 867         | 69 549         | 67 232         | 64 914         | 62 597         | 60 280         | 57 962         | 55 645         | 81 137  | 53 327                 | 32 362                 |
| Cash/cash equivalents at the month/year end:   | 78 819              | 76 502         | 74 184         | 71 867         | 69 549         | 67 232         | 64 914         | 62 597         | 60 280         | 57 962         | 55 645         | 53 327         | 53 327  | 32 362                 | 13 329                 |

DC9 Frances Baard - NOT REQUIRED - municipality does not have entities

| Description   | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|   |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| R million   |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Financial Performance</b>  |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Property rates  |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Service charges   |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Investment revenue  |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Transfers recognised - operational  |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Other own revenue   |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all) |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Total Revenue (excluding capital transfers and contributions)</b>  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Employee costs  |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Remuneration of Board Members   |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Depreciation & asset impairment   |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Finance charges   |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Inventory consumed and bulk purchases   |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Transfers and grants  |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Other expenditure   |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Total Expenditure</b>  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Surplus/(Deficit)</b>  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Capital expenditure &amp; funds sources</b>  |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Capital expenditure</b>  |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Transfers recognised - operational  |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Borrowing   |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Internally generated funds  |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Total sources</b>  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Financial position</b>   |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Total current assets  |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Total non current assets  |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Total current liabilities   |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Total non current liabilities   |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Equity  |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Cash flows</b>   |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Net cash from (used) operating  |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Net cash from (used) investing  |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Net cash from (used) financing  |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Cash/cash equivalents at the year end</b>  |     |                 |                 |                 |                      |                 |                    |   |                        |                        |

DC9 Frances Baard - Supporting Table SA32 List of external mechanisms

| External mechanism   | Yrs/<br>Mths | Period of<br>agreement 1. | Service provided | Expiry date of service<br>delivery agreement or<br>contract | Monetary value<br>of agreement 2. |
|----------------------|--------------|---------------------------|------------------|---|-----------------------------------|
| Name of organisation |              | Number                    |                  |   | R thousand                        |
|                      |              |                           |                  |   |                                   |

DC9 Frances Baard - Supporting Table SA33 Contracts having future budgetary implications

| Description                                       | Ref | Preceding Years | Current Year 2021/22 | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        | Forecast 2025/26 | Forecast 2026/27 | Forecast 2027/28 | Forecast 2028/29 | Forecast 2029/30 | Forecast 2030/31 | Forecast 2031/32 | Total Contract Value |
|---|-----|-----------------|----------------------|---|------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|----------------------|
| R thousand  | 1,3 | Total           | Original Budget      | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 | Estimate         | Estimate         | Estimate         | Estimate         | Estimate         | Estimate         | Estimate         | Estimate             |
| <b>Parent Municipality:</b>                       |     |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  |                      |
| <b>Revenue Obligation By Contract</b>             | 2   |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  |                      |
| Contract 1  |     |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| Contract 2  |     |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| Contract 3 etc                                    |     |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| <b>Total Operating Revenue Implication</b>        |     | -               | -                    | -   | -                      | -                      | -                | -                | -                | -                | -                | -                | -                | -                    |
| <b>Expenditure Obligation By Contract</b>         | 2   |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  |                      |
| Contract 1  |     |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| Contract 2  |     |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| Contract 3 etc                                    |     |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| <b>Total Operating Expenditure Implication</b>    |     | -               | -                    | -   | -                      | -                      | -                | -                | -                | -                | -                | -                | -                | -                    |
| <b>Capital Expenditure Obligation By Contract</b> | 2   |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  |                      |
| Contract 1  |     |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| Contract 2  |     |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| Contract 3 etc                                    |     |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| <b>Total Capital Expenditure Implication</b>      |     | -               | -                    | -   | -                      | -                      | -                | -                | -                | -                | -                | -                | -                | -                    |
| <b>Total Parent Expenditure Implication</b>       |     | -               | -                    | -   | -                      | -                      | -                | -                | -                | -                | -                | -                | -                | -                    |
| <b>Entities:</b>                                  |     |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  |                      |
| <b>Revenue Obligation By Contract</b>             | 2   |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  |                      |
| Contract 1  |     |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| Contract 2  |     |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| Contract 3 etc                                    |     |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| <b>Total Operating Revenue Implication</b>        |     | -               | -                    | -   | -                      | -                      | -                | -                | -                | -                | -                | -                | -                | -                    |
| <b>Expenditure Obligation By Contract</b>         | 2   |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  |                      |
| Contract 1  |     |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| Contract 2  |     |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| Contract 3 etc                                    |     |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| <b>Total Operating Expenditure Implication</b>    |     | -               | -                    | -   | -                      | -                      | -                | -                | -                | -                | -                | -                | -                | -                    |
| <b>Capital Expenditure Obligation By Contract</b> | 2   |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  |                      |
| Contract 1  |     |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| Contract 2  |     |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| Contract 3 etc                                    |     |                 |                      |   |                        |                        |                  |                  |                  |                  |                  |                  |                  | -                    |
| <b>Total Capital Expenditure Implication</b>      |     | -               | -                    | -   | -                      | -                      | -                | -                | -                | -                | -                | -                | -                | -                    |
| <b>Total Entity Expenditure Implication</b>       |     | -               | -                    | -   | -                      | -                      | -                | -                | -                | -                | -                | -                | -                | -                    |

DC9 Frances Baard - Supporting Table SA34a Capital expenditure on new assets by asset class

| Description  |  | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| R thousand   |  | 1   | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| Capital expenditure on new assets by Asset Class/Sub-class |  |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Infrastructure   |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Roads Infrastructure                                       |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Roads  |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Road Structures  |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Road Furniture   |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares   |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Storm water Infrastructure                                 |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Drainage Collection  |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Storm water Conveyance                                     |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Attenuation  |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Electrical Infrastructure                                  |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Power Plants   |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| HV Substations   |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| HV Switching Station                                       |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| HV Transmission Conductors                                 |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| MV Substations   |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| MV Switching Stations                                      |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| MV Networks  |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| LV Networks  |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares   |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Water Supply Infrastructure                                |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Dams and Weirs   |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Boreholes  |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Reservoirs   |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Pump Stations  |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Water Treatment Works                                      |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Bulk Mains   |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Distribution   |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Distribution Points  |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| PRV Stations   |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares   |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Sanitation Infrastructure                                  |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Pump Station   |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Reticulation   |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Waste Water Treatment Works                                |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Outfall Sewers   |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Toilet Facilities  |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares   |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Solid Waste Infrastructure                                 |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Landfill Sites   |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Waste Transfer Stations                                    |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Waste Processing Facilities                                |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Waste Drop-off Points                                      |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Waste Separation Facilities                                |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Electricity Generation Facilities                          |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares   |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Rail Infrastructure  |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Rail Lines   |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Rail Structures  |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Rail Furniture   |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Drainage Collection  |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Storm water Conveyance                                     |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Attenuation  |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| MV Substations   |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| LV Networks  |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares   |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Coastal Infrastructure                                     |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Sand Pumps   |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Piers  |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Revetments   |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Promenades   |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares   |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Information and Communication Infrastructure               |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Data Centres   |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Core Layers  |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Distribution Layers  |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares   |  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |

DC9 Frances Baard - Supporting Table SA34a Capital expenditure on new assets by asset class

| Description                     | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|---------------------------------|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|                                 |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| R thousand                      | 1   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Community Assets</b>         |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Community Facilities            |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Halls                           |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Centres                         |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Crèches                         |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Clinics/Care Centres            |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Fire/Ambulance Stations         |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Testing Stations                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Museums                         |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Galleries                       |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Theatres                        |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Libraries                       |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Cemeteries/Crematoria           |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Police                          |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Parks                           |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Public Open Space               |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Nature Reserves                 |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Public Ablution Facilities      |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Markets                         |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Stalls                          |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Abattoirs                       |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Airports                        |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Taxi Ranks/Bus Terminals        |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares                  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Sport and Recreation Facilities |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Indoor Facilities               |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Outdoor Facilities              |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares                  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |

DC9 Frances Baard - Supporting Table SA34a Capital expenditure on new assets by asset class

| Description  | Ref      | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|----------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|  |          | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| <b>R thousand</b>                                      | <b>1</b> |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b><u>Heritage assets</u></b>                          |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Monuments  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Historic Buildings                                     |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Works of Art   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Conservation Areas                                     |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Other Heritage   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b><u>Investment properties</u></b>                    |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Revenue Generating                                     |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Improved Property                                      |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Unimproved Property                                    |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Non-revenue Generating                                 |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Improved Property                                      |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Unimproved Property                                    |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b><u>Other assets</u></b>                             |          | -               | -               | -               | 3 065                | 800             | 800                | 4 000   | -                      | -                      |
| Operational Buildings                                  |          | -               | -               | -               | 3 065                | 800             | 800                | 4 000   | -                      | -                      |
| Municipal Offices                                      |          | -               | -               | -               | 3 065                | 800             | 800                | 4 000   | -                      | -                      |
| Pay/Enquiry Points                                     |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Building Plan Offices                                  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Workshops  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Yards  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Stores   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Laboratories   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Training Centres                                       |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Manufacturing Plant                                    |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Depots   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Housing  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Staff Housing  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Social Housing   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b><u>Biological or Cultivated Assets</u></b>          |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Biological or Cultivated Assets                        |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b><u>Intangible Assets</u></b>                        |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Servitudes   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Licences and Rights                                    |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Water Rights   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Effluent Licenses                                      |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Solid Waste Licenses                                   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Computer Software and Applications                     |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Load Settlement Software Applications                  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Unspecified  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b><u>Computer Equipment</u></b>                       |          | -               | 170             | -               | 872                  | 972             | 972                | 69  | -                      | -                      |
| Computer Equipment                                     |          | -               | 170             | -               | 872                  | 972             | 972                | 69  | -                      | -                      |
| <b><u>Furniture and Office Equipment</u></b>           |          | 455             | 5               | -               | 74                   | 77              | 77                 | 138   | -                      | -                      |
| Furniture and Office Equipment                         |          | 455             | 5               | -               | 74                   | 77              | 77                 | 138   | -                      | -                      |
| <b><u>Machinery and Equipment</u></b>                  |          | -               | 86              | -               | 357                  | 1 007           | 1 007              | 341   | 800                    | -                      |
| Machinery and Equipment                                |          | -               | 86              | -               | 357                  | 1 007           | 1 007              | 341   | 800                    | -                      |
| <b><u>Transport Assets</u></b>                         |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Transport Assets                                       |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b><u>Land</u></b>                                     |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Land   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b><u>Zoo's, Marine and Non-biological Animals</u></b> |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Zoo's, Marine and Non-biological Animals               |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Total Capital Expenditure on new assets</b>         | <b>1</b> | <b>455</b>      | <b>261</b>      | <b>-</b>        | <b>4 368</b>         | <b>2 856</b>    | <b>2 856</b>       | <b>4 548</b>  | <b>800</b>             | <b>-</b>               |

DC9 Frances Baard - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

| Description  | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|  |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| R thousand   | 1   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Capital expenditure on renewal of existing assets by Asset Class/Sub-class |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Infrastructure   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Roads Infrastructure   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Roads  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Road Structures  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Road Furniture   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Storm water Infrastructure   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Drainage Collection  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Storm water Conveyance   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Attenuation  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Electrical Infrastructure  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Power Plants   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| HV Substations   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| HV Switching Station   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| HV Transmission Conductors   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| MV Substations   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| MV Switching Stations  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| MV Networks  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| LV Networks  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Water Supply Infrastructure  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Dams and Weirs   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Boreholes  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Reservoirs   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Pump Stations  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Water Treatment Works  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Bulk Mains   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Distribution   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Distribution Points  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| PRV Stations   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Sanitation Infrastructure  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Pump Station   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Reticulation   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Waste Water Treatment Works  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Outfall Sewers   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Toilet Facilities  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Solid Waste Infrastructure   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Landfill Sites   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Waste Transfer Stations  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Waste Processing Facilities  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Waste Drop-off Points  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Waste Separation Facilities  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Electricity Generation Facilities  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Rail Infrastructure  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Rail Lines   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Rail Structures  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Rail Furniture   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Drainage Collection  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Storm water Conveyance   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Attenuation  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| MV Substations   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| LV Networks  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Coastal Infrastructure   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Sand Pumps   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Piers  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Revetments   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Promenades   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Information and Communication Infrastructure                               |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Data Centres   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Core Layers  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Distribution Layers  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Community Assets   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Community Facilities   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Halls  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Centres  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Crèches  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Clinics/Care Centres   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Fire/Ambulance Stations  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Testing Stations   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Museums  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Galleries  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Theatres   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Libraries  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Cemeteries/Crematoria  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Police   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |

DC9 Frances Baard - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

| Description  | Ref      | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|----------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|  |          | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| <b>R thousand</b>  | <b>1</b> |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <i>Parks</i>   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Public Open Space</i>                                       |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Nature Reserves</i>   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Public Ablution Facilities</i>                              |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Markets</i>   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Stalls</i>  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Abattoirs</i>   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Airports</i>  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Taxi Ranks/Bus Terminals</i>                                |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Capital Spares</i>  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Sport and Recreation Facilities</i>                         |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Indoor Facilities</i>                                       |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Outdoor Facilities</i>                                      |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Capital Spares</i>  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Heritage assets</b>   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Monuments</i>   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Historic Buildings</i>                                      |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Works of Art</i>  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Conservation Areas</i>                                      |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Other Heritage</i>  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Investment properties</b>                                   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Revenue Generating</i>                                      |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Improved Property</i>                                       |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Unimproved Property</i>                                     |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Non-revenue Generating</i>                                  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Improved Property</i>                                       |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Unimproved Property</i>                                     |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Other assets</b>  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Operational Buildings</i>                                   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Municipal Offices</i>                                       |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Pay/Enquiry Points</i>                                      |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Building Plan Offices</i>                                   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Workshops</i>   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Yards</i>   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Stores</i>  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Laboratories</i>  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Training Centres</i>  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Manufacturing Plant</i>                                     |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Depots</i>  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Capital Spares</i>  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Housing</i>   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Staff Housing</i>   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Social Housing</i>  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Capital Spares</i>  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Biological or Cultivated Assets</b>                         |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Biological or Cultivated Assets</i>                         |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Intangible Assets</b>                                       |          | -               | -               | -               | 5 000                | 4 000           | 4 000              | -   | -                      | -                      |
| <i>Servitudes</i>  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Licences and Rights</i>                                     |          | -               | -               | -               | 5 000                | 4 000           | 4 000              | -   | -                      | -                      |
| <i>Water Rights</i>  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Effluent Licenses</i>                                       |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Solid Waste Licenses</i>                                    |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Computer Software and Applications</i>                      |          | -               | -               | -               | 5 000                | 4 000           | 4 000              | -   | -                      | -                      |
| <i>Load Settlement Software Applications</i>                   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Unspecified</i>   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Computer Equipment</b>                                      |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Computer Equipment</i>                                      |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Furniture and Office Equipment</b>                          |          | -               | -               | -               | 5                    | 5               | 5                  | -   | -                      | -                      |
| <i>Furniture and Office Equipment</i>                          |          | -               | -               | -               | 5                    | 5               | 5                  | -   | -                      | -                      |
| <b>Machinery and Equipment</b>                                 |          | -               | -               | -               | 78                   | 83              | 83                 | 210   | -                      | -                      |
| <i>Machinery and Equipment</i>                                 |          | -               | -               | -               | 78                   | 83              | 83                 | 210   | -                      | -                      |
| <b>Transport Assets</b>  |          | -               | -               | -               | 2 000                | -               | -                  | 1 500   | -                      | -                      |
| <i>Transport Assets</i>  |          | -               | -               | -               | 2 000                | -               | -                  | 1 500   | -                      | -                      |
| <b>Land</b>  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Land</i>  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Zoo's, Marine and Non-biological Animals</b>                |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <i>Zoo's, Marine and Non-biological Animals</i>                |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Total Capital Expenditure on renewal of existing assets</b> | <b>1</b> | -               | -               | -               | <b>7 083</b>         | <b>4 088</b>    | <b>4 088</b>       | <b>1 710</b>  | -                      | -                      |
| <b>Renewal of Existing Assets as % of total capex</b>          |          | 0.0%            | 0.0%            | 0.0%            | 58.2%                | 53.8%           | 53.8%              | 21.4%   | 0.0%                   | 0.0%                   |
| <b>Renewal of Existing Assets as % of deprecn"</b>             |          | 0.0%            | 0.0%            | 0.0%            | 194.4%               | 112.2%          | 112.2%             | 47.6%   | 0.0%                   | 0.0%                   |

DC9 Frances Baard - Supporting Table SA34c Repairs and maintenance expenditure by asset class

| Description   | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|   |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| R thousand  | 1   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Repairs and maintenance expenditure by Asset Class/Sub-class</b> |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Infrastructure</b>   |     | 53              | 15              | 15              | 40                   | 40              | 40                 | 40  | 40                     | 40                     |
| Roads Infrastructure  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Roads   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Road Structures   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Road Furniture  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Storm water Infrastructure  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Drainage Collection   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Storm water Conveyance  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Attenuation   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Electrical Infrastructure   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Power Plants  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| HV Substations  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| HV Switching Station  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| HV Transmission Conductors  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| MV Substations  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| MV Switching Stations   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| MV Networks   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| LV Networks   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Water Supply Infrastructure   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Dams and Weirs  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Boreholes   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Reservoirs  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Pump Stations   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Water Treatment Works   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Bulk Mains  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Distribution  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Distribution Points   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| PRV Stations  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Sanitation Infrastructure   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Pump Station  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Reticulation  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Waste Water Treatment Works   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Outfall Sewers  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Toilet Facilities   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Solid Waste Infrastructure  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Landfill Sites  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Waste Transfer Stations   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Waste Processing Facilities   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Waste Drop-off Points   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Waste Separation Facilities   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Electricity Generation Facilities                                   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Rail Infrastructure   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Rail Lines  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Rail Structures   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Rail Furniture  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Drainage Collection   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Storm water Conveyance  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Attenuation   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| MV Substations  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| LV Networks   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |

DC9 Frances Baard - Supporting Table SA34c Repairs and maintenance expenditure by asset class

| Description                                  | Ref      | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|----------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|  |          | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| <b>R thousand</b>                            | <b>1</b> |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Coastal Infrastructure                       |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Sand Pumps                                   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Piers  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Revetments                                   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Promenades                                   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares                               |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Information and Communication Infrastructure |          | 53              | 15              | 15              | 40                   | 40              | 40                 | 40  | 40                     | 40                     |
| Data Centres                                 |          | 53              | 15              | 15              | 40                   | 40              | 40                 | 40  | 40                     | 40                     |
| Core Layers                                  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Distribution Layers                          |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares                               |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Community Assets</b>                      |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Community Facilities                         |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Halls  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Centres                                      |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Crèches                                      |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Clinics/Care Centres                         |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Fire/Ambulance Stations                      |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Testing Stations                             |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Museums                                      |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Galleries                                    |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Theatres                                     |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Libraries                                    |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Cemeteries/Crematoria                        |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Police                                       |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Parks  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Public Open Space                            |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Nature Reserves                              |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Public Ablution Facilities                   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Markets                                      |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Stalls                                       |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Abattoirs                                    |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Airports                                     |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Taxi Ranks/Bus Terminals                     |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares                               |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Sport and Recreation Facilities              |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Indoor Facilities                            |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Outdoor Facilities                           |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares                               |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Heritage assets</b>                       |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Monuments                                    |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Historic Buildings                           |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Works of Art                                 |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Conservation Areas                           |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Other Heritage                               |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Investment properties</b>                 |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Revenue Generating                           |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Improved Property                            |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Unimproved Property                          |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Non-revenue Generating                       |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Improved Property                            |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Unimproved Property                          |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |

DC9 Frances Baard - Supporting Table SA34c Repairs and maintenance expenditure by asset class

| Description                            | Ref      | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|----------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|  |          | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| <b>R thousand</b>                      | <b>1</b> |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Other assets</b>                    |          | 564             | 1 679           | 482             | 523                  | 583             | 583                | 603   | 610                    | 616                    |
| Operational Buildings                  |          | 564             | 1 679           | 482             | 523                  | 583             | 583                | 603   | 610                    | 616                    |
| Municipal Offices                      |          | 564             | 1 679           | –               | 30                   | 30              | 30                 | 40  | 40                     | 40                     |
| Pay/Enquiry Points                     |          | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Building Plan Offices                  |          | –               | –               | 482             | 493                  | 553             | 553                | 563   | 570                    | 576                    |
| Workshops                              |          | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Yards                                  |          | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Stores                                 |          | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Laboratories                           |          | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Training Centres                       |          | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Manufacturing Plant                    |          | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Depots                                 |          | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Capital Spares                         |          | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Housing                                |          | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Staff Housing                          |          | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Social Housing                         |          | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Capital Spares                         |          | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Biological or Cultivated Assets</b> |          | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Biological or Cultivated Assets        |          | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Intangible Assets</b>               |          | 2 086           | 2 268           | 2 199           | 2 158                | 3 655           | 3 655              | 3 788   | 2 805                  | 2 835                  |
| Servitudes                             |          | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Licences and Rights                    |          | 2 086           | 2 268           | 2 199           | 2 158                | 3 655           | 3 655              | 3 788   | 2 805                  | 2 835                  |
| Water Rights                           |          | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Effluent Licenses                      |          | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Solid Waste Licenses                   |          | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Computer Software and Applications     |          | –               | –               | 1 095           | 966                  | 1 066           | 1 066              | 1 196   | 1 209                  | 1 223                  |
| Load Settlement Software Applications  |          | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Unspecified                            |          | 2 086           | 2 268           | 1 104           | 1 192                | 2 589           | 2 589              | 2 592   | 1 596                  | 1 612                  |

DC9 Frances Baard - Supporting Table SA34c Repairs and maintenance expenditure by asset class

| Description                                      | Ref      | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|----------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|  |          | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| <b>R thousand</b>                                | <b>1</b> |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Computer Equipment</b>                        |          | 6               | 4               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Computer Equipment                               |          | 6               | 4               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Furniture and Office Equipment</b>            |          | 400             | 409             | 153             | 209                  | 309             | 309                | 236   | 247                    | 256                    |
| Furniture and Office Equipment                   |          | 400             | 409             | 153             | 209                  | 309             | 309                | 236   | 247                    | 256                    |
| <b>Machinery and Equipment</b>                   |          | 253             | 332             | 710             | 922                  | 970             | 970                | 961   | 1 034                  | 1 062                  |
| Machinery and Equipment                          |          | 253             | 332             | 710             | 922                  | 970             | 970                | 961   | 1 034                  | 1 062                  |
| <b>Transport Assets</b>                          |          | 224             | 117             | 107             | 30                   | 16              | 16                 | 190   | 200                    | 208                    |
| Transport Assets                                 |          | 224             | 117             | 107             | 30                   | 16              | 16                 | 190   | 200                    | 208                    |
| <b>Land</b>                                      |          | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Land   |          | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Zoo's, Marine and Non-biological Animals</b>  |          | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| Zoo's, Marine and Non-biological Animals         |          | –               | –               | –               | –                    | –               | –                  | –   | –                      | –                      |
| <b>Total Repairs and Maintenance Expenditure</b> | <b>1</b> | <b>3 588</b>    | <b>4 823</b>    | <b>3 666</b>    | <b>3 882</b>         | <b>5 573</b>    | <b>5 573</b>       | <b>5 819</b>  | <b>4 937</b>           | <b>5 018</b>           |
| <b>R&amp;M as a % of PPE</b>                     |          | 6.5%            | 9.1%            | 7.2%            | 6.9%                 | 10.6%           | 10.6%              | 3.9%  | 8.4%                   | 11.1%                  |
| <b>R&amp;M as % Operating Expenditure</b>        |          | 3.3%            | 4.0%            | 2.9%            | 2.4%                 | 3.4%            | 3.4%               | 4.7%  | 2.9%                   | 3.2%                   |

DC9 Frances Baard - Supporting Table SA34d Depreciation by asset class

| Description                                  | Ref | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|  |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| R thousand                                   | 1   |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Depreciation by Asset Class/Sub-class</b> |     |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Infrastructure</b>                        |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Roads Infrastructure                         |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Roads  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Road Structures                              |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Road Furniture                               |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares                               |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Storm water Infrastructure                   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Drainage Collection                          |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Storm water Conveyance                       |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Attenuation                                  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Electrical Infrastructure                    |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Power Plants                                 |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| HV Substations                               |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| HV Switching Station                         |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| HV Transmission Conductors                   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| MV Substations                               |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| MV Switching Stations                        |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| MV Networks                                  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| LV Networks                                  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares                               |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Water Supply Infrastructure                  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Dams and Weirs                               |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Boreholes                                    |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Reservoirs                                   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Pump Stations                                |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Water Treatment Works                        |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Bulk Mains                                   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Distribution                                 |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Distribution Points                          |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| PRV Stations                                 |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares                               |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Sanitation Infrastructure                    |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Pump Station                                 |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Reticulation                                 |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Waste Water Treatment Works                  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Outfall Sewers                               |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Toilet Facilities                            |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares                               |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Solid Waste Infrastructure                   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Landfill Sites                               |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Waste Transfer Stations                      |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Waste Processing Facilities                  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Waste Drop-off Points                        |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Waste Separation Facilities                  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Electricity Generation Facilities            |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares                               |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Rail Infrastructure                          |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Rail Lines                                   |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Rail Structures                              |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Rail Furniture                               |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Drainage Collection                          |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Storm water Conveyance                       |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Attenuation                                  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| MV Substations                               |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| LV Networks                                  |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares                               |     | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |

DC9 Frances Baard - Supporting Table SA34d Depreciation by asset class

| Description                                  | Ref      | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|----------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|  |          | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| <b>R thousand</b>                            | <b>1</b> |                 |                 |                 |                      |                 |                    |   |                        |                        |
| Coastal Infrastructure                       |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Sand Pumps                                   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Piers  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Revetments                                   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Promenades                                   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares                               |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Information and Communication Infrastructure |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Data Centres                                 |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Core Layers                                  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Distribution Layers                          |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares                               |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Community Assets</b>                      |          | <b>57</b>       | <b>48</b>       | <b>141</b>      | <b>18</b>            | <b>18</b>       | <b>18</b>          | <b>20</b>   | <b>21</b>              | <b>21</b>              |
| Community Facilities                         |          | 57              | 48              | 141             | 18                   | 18              | 18                 | 20  | 21                     | 21                     |
| Halls  |          | 57              | -               | 141             | 18                   | 18              | 18                 | 20  | 21                     | 21                     |
| Centres                                      |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Crèches                                      |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Clinics/Care Centres                         |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Fire/Ambulance Stations                      |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Testing Stations                             |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Museums                                      |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Galleries                                    |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Theatres                                     |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Libraries                                    |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Cemeteries/Crematoria                        |          | -               | 48              | -               | -                    | -               | -                  | -   | -                      | -                      |
| Police                                       |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Parks  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Public Open Space                            |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Nature Reserves                              |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Public Ablution Facilities                   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Markets                                      |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Stalls                                       |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Abattoirs                                    |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Airports                                     |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Taxi Ranks/Bus Terminals                     |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares                               |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Sport and Recreation Facilities              |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Indoor Facilities                            |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Outdoor Facilities                           |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares                               |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Heritage assets</b>                       |          | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>             | <b>-</b>        | <b>-</b>           | <b>-</b>  | <b>-</b>               | <b>-</b>               |
| Monuments                                    |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Historic Buildings                           |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Works of Art                                 |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Conservation Areas                           |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Other Heritage                               |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Investment properties</b>                 |          | <b>-</b>        | <b>-</b>        | <b>14</b>       | <b>14</b>            | <b>14</b>       | <b>14</b>          | <b>14</b>   | <b>14</b>              | <b>14</b>              |
| Revenue Generating                           |          | -               | -               | 14              | 14                   | 14              | 14                 | 14  | 14                     | 14                     |
| Improved Property                            |          | -               | -               | 14              | 14                   | 14              | 14                 | 14  | 14                     | 14                     |
| Unimproved Property                          |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Non-revenue Generating                       |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Improved Property                            |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Unimproved Property                          |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |

DC9 Frances Baard - Supporting Table SA34d Depreciation by asset class

| Description                                     | Ref      | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|----------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|   |          | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| <b>R thousand</b>                               | <b>1</b> |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Other assets</b>                             |          | 782             | 798             | 757             | 785                  | 785             | 785                | 860   | 903                    | 803                    |
| Operational Buildings                           |          | 782             | 798             | 757             | 785                  | 785             | 785                | 860   | 903                    | 803                    |
| Municipal Offices                               |          | 782             | 798             | 757             | 785                  | 785             | 785                | 860   | 903                    | 803                    |
| Pay/Enquiry Points                              |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Building Plan Offices                           |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Workshops                                       |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Yards   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Stores  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Laboratories                                    |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Training Centres                                |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Manufacturing Plant                             |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Depots  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares                                  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Housing   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Staff Housing                                   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Social Housing                                  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares                                  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Biological or Cultivated Assets</b>          |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Biological or Cultivated Assets                 |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Intangible Assets</b>                        |          | 167             | 116             | 85              | 316                  | 316             | 316                | 70  | 57                     | 57                     |
| Servitudes                                      |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Licences and Rights                             |          | 167             | 116             | 85              | 316                  | 316             | 316                | 70  | 57                     | 57                     |
| Water Rights                                    |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Effluent Licenses                               |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Solid Waste Licenses                            |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Computer Software and Applications              |          | 167             | 116             | 85              | 316                  | 316             | 316                | 70  | 57                     | 57                     |
| Load Settlement Software Applications           |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Unspecified                                     |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Computer Equipment</b>                       |          | 414             | 511             | 520             | 606                  | 606             | 606                | 660   | 356                    | 356                    |
| Computer Equipment                              |          | 414             | 511             | 520             | 606                  | 606             | 606                | 660   | 356                    | 356                    |
| <b>Furniture and Office Equipment</b>           |          | 384             | 458             | 405             | 447                  | 447             | 447                | 455   | 418                    | 378                    |
| Furniture and Office Equipment                  |          | 384             | 458             | 405             | 447                  | 447             | 447                | 455   | 418                    | 378                    |
| <b>Machinery and Equipment</b>                  |          | 206             | 938             | 918             | 1 151                | 1 151           | 1 151              | 1 216   | 1 268                  | 1 216                  |
| Machinery and Equipment                         |          | 206             | 938             | 918             | 1 151                | 1 151           | 1 151              | 1 216   | 1 268                  | 1 216                  |
| <b>Transport Assets</b>                         |          | 1 095           | 933             | 541             | 307                  | 307             | 307                | 296   | 111                    | 111                    |
| Transport Assets                                |          | 1 095           | 933             | 541             | 307                  | 307             | 307                | 296   | 111                    | 111                    |
| <b>Land</b>                                     |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Land  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Zoo's, Marine and Non-biological Animals</b> |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Zoo's, Marine and Non-biological Animals        |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Total Depreciation</b>                       | <b>1</b> | <b>3 105</b>    | <b>3 801</b>    | <b>3 381</b>    | <b>3 644</b>         | <b>3 644</b>    | <b>3 644</b>       | <b>3 591</b>  | <b>3 147</b>           | <b>2 955</b>           |

DC9 Frances Baard - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

| Description   | Ref      | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|----------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|   |          | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| <b>R thousand</b>   | <b>1</b> |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Capital expenditure on upgrading of existing assets by Asset Class/Sub-class</b> |          |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Infrastructure</b>   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Roads Infrastructure  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Roads   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Road Structures   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Road Furniture  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Storm water Infrastructure  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Drainage Collection   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Storm water Conveyance  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Attenuation   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Electrical Infrastructure   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Power Plants  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| HV Substations  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| HV Switching Station  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| HV Transmission Conductors  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| MV Substations  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| MV Switching Stations   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| MV Networks   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| LV Networks   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Water Supply Infrastructure   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Dams and Weirs  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Boreholes   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Reservoirs  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Pump Stations   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Water Treatment Works   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Bulk Mains  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Distribution  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Distribution Points   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| PRV Stations  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Sanitation Infrastructure   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Pump Station  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Reticulation  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Waste Water Treatment Works   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Outfall Sewers  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Toilet Facilities   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Solid Waste Infrastructure  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Landfill Sites  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Waste Transfer Stations   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Waste Processing Facilities   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Waste Drop-off Points   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Waste Separation Facilities   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Electricity Generation Facilities   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Rail Infrastructure   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Rail Lines  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Rail Structures   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Rail Furniture  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Drainage Collection   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Storm water Conveyance  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Attenuation   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| MV Substations  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| LV Networks   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Coastal Infrastructure  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Sand Pumps  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Piers   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Revetments  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Promenades  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Information and Communication Infrastructure  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Data Centres  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Core Layers   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Distribution Layers   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |

DC9 Frances Baard - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

| Description                            | Ref      | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|----------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|  |          | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| <b>R thousand</b>                      | <b>1</b> |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Community Assets</b>                |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Community Facilities                   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Halls                                  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Centres                                |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Crèches                                |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Clinics/Care Centres                   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Fire/Ambulance Stations                |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Testing Stations                       |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Museums                                |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Galleries                              |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Theatres                               |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Libraries                              |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Cemeteries/Crematoria                  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Police                                 |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Parks                                  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Public Open Space                      |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Nature Reserves                        |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Public Ablution Facilities             |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Markets                                |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Stalls                                 |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Abattoirs                              |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Airports                               |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Taxi Ranks/Bus Terminals               |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares                         |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Sport and Recreation Facilities        |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Indoor Facilities                      |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Outdoor Facilities                     |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares                         |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Heritage assets</b>                 |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Monuments                              |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Historic Buildings                     |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Works of Art                           |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Conservation Areas                     |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Other Heritage                         |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Investment properties</b>           |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Revenue Generating                     |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Improved Property                      |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Unimproved Property                    |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Non-revenue Generating                 |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Improved Property                      |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Unimproved Property                    |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Other assets</b>                    |          | 5 394           | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Operational Buildings                  |          | 5 394           | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Municipal Offices                      |          | 5 394           | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Pay/Enquiry Points                     |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Building Plan Offices                  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Workshops                              |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Yards                                  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Stores                                 |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Laboratories                           |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Training Centres                       |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Manufacturing Plant                    |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Depots                                 |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares                         |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Housing                                |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Staff Housing                          |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Social Housing                         |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Capital Spares                         |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Biological or Cultivated Assets</b> |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Biological or Cultivated Assets        |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |

DC9 Frances Baard - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

| Description  | Ref      | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|----------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
|  |          | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| <b>R thousand</b>  | <b>1</b> |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <b>Intangible Assets</b>   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Servitudes   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Licences and Rights  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Water Rights   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Effluent Licenses  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Solid Waste Licenses   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Computer Software and Applications                               |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Load Settlement Software Applications                            |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Unspecified  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Computer Equipment</b>  |          | 636             | 621             | -               | 98                   | 98              | 98                 | 500   | 250                    | -                      |
| Computer Equipment   |          | 636             | 621             | -               | 98                   | 98              | 98                 | 500   | 250                    | -                      |
| <b>Furniture and Office Equipment</b>                            |          | 801             | 64              | -               | 51                   | 51              | 51                 | 1 151   | -                      | -                      |
| Furniture and Office Equipment                                   |          | 801             | 64              | -               | 51                   | 51              | 51                 | 1 151   | -                      | -                      |
| <b>Machinery and Equipment</b>                                   |          | 129             | 21              | -               | 580                  | 500             | 500                | 76  | -                      | -                      |
| Machinery and Equipment  |          | 129             | 21              | -               | 580                  | 500             | 500                | 76  | -                      | -                      |
| <b>Transport Assets</b>  |          | 1 780           | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Transport Assets   |          | 1 780           | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Land</b>  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Land   |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Zoo's, Marine and Non-biological Animals</b>                  |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| Zoo's, Marine and Non-biological Animals                         |          | -               | -               | -               | -                    | -               | -                  | -   | -                      | -                      |
| <b>Total Capital Expenditure on upgrading of existing assets</b> | <b>1</b> | <b>8 740</b>    | <b>705</b>      | <b>-</b>        | <b>729</b>           | <b>649</b>      | <b>649</b>         | <b>1 727</b>  | <b>250</b>             | <b>-</b>               |
| <b>Upgrading of Existing Assets as % of total capex</b>          |          | 0.0%            | 73.0%           | 0.0%            | 6.0%                 | 8.5%            | 8.5%               | 21.6%   | 23.8%                  | 0.0%                   |
| <b>Upgrading of Existing Assets as % of depreca</b>              |          | 281.5%          | 18.6%           | 0.0%            | 20.0%                | 17.8%           | 17.8%              | 48.1%   | 7.9%                   | 0.0%                   |

DC9 Frances Baard - Supporting Table SA35 Future financial implications of the capital budget

| Vote Description                                 | Ref | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        | Forecasts        |                  |                  |               |
|--|-----|---|------------------------|------------------------|------------------|------------------|------------------|---------------|
|  |     | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 | Forecast 2025/26 | Forecast 2026/27 | Forecast 2027/28 | Present value |
| <b>R thousand</b>                                |     |   |                        |                        |                  |                  |                  |               |
| <b>Capital expenditure</b>                       | 1   |   |                        |                        |                  |                  |                  |               |
| Vote 1 - EXECUTIVE AND COUNCIL                   |     | 90  | -                      | -                      |                  |                  |                  |               |
| Vote 2 - MUNICIPAL MANAGER                       |     | 83  | -                      | -                      |                  |                  |                  |               |
| Vote 3 - BUDGET AND TREASURY                     |     | 1 500   | -                      | -                      |                  |                  |                  |               |
| Vote 4 - CORPORATE SERVICES                      |     | 6 026   | 1 050                  | -                      |                  |                  |                  |               |
| Vote 5 - PLANNING AND DEVELOPMENT                |     | 285   | -                      | -                      |                  |                  |                  |               |
| Vote 6 - PROJECT MAN AND ADVISORY SERVICES       |     | -   | -                      | -                      |                  |                  |                  |               |
| Vote 7 - [NAME OF VOTE 7]                        |     | -   | -                      | -                      |                  |                  |                  |               |
| Vote 8 - [NAME OF VOTE 8]                        |     | -   | -                      | -                      |                  |                  |                  |               |
| Vote 9 - [NAME OF VOTE 9]                        |     | -   | -                      | -                      |                  |                  |                  |               |
| Vote 10 - [NAME OF VOTE 10]                      |     | -   | -                      | -                      |                  |                  |                  |               |
| Vote 11 - [NAME OF VOTE 11]                      |     | -   | -                      | -                      |                  |                  |                  |               |
| Vote 12 - [NAME OF VOTE 12]                      |     | -   | -                      | -                      |                  |                  |                  |               |
| Vote 13 - [NAME OF VOTE 13]                      |     | -   | -                      | -                      |                  |                  |                  |               |
| Vote 14 - [NAME OF VOTE 14]                      |     | -   | -                      | -                      |                  |                  |                  |               |
| Vote 15 - [NAME OF VOTE 15]                      |     | -   | -                      | -                      |                  |                  |                  |               |
| <i>List entity summary if applicable</i>         |     |   |                        |                        |                  |                  |                  |               |
| <b>Total Capital Expenditure</b>                 |     | <b>7 984</b>  | <b>1 050</b>           | <b>-</b>               | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>      |
| <b>Future operational costs by vote</b>          | 2   |   |                        |                        |                  |                  |                  |               |
| Vote 1 - EXECUTIVE AND COUNCIL                   |     |   |                        |                        |                  |                  |                  |               |
| Vote 2 - MUNICIPAL MANAGER                       |     |   |                        |                        |                  |                  |                  |               |
| Vote 3 - BUDGET AND TREASURY                     |     |   |                        |                        |                  |                  |                  |               |
| Vote 4 - CORPORATE SERVICES                      |     |   |                        |                        |                  |                  |                  |               |
| Vote 5 - PLANNING AND DEVELOPMENT                |     |   |                        |                        |                  |                  |                  |               |
| Vote 6 - PROJECT MAN AND ADVISORY SERVICES       |     |   |                        |                        |                  |                  |                  |               |
| Vote 7 - [NAME OF VOTE 7]                        |     |   |                        |                        |                  |                  |                  |               |
| Vote 8 - [NAME OF VOTE 8]                        |     |   |                        |                        |                  |                  |                  |               |
| Vote 9 - [NAME OF VOTE 9]                        |     |   |                        |                        |                  |                  |                  |               |
| Vote 10 - [NAME OF VOTE 10]                      |     |   |                        |                        |                  |                  |                  |               |
| Vote 11 - [NAME OF VOTE 11]                      |     |   |                        |                        |                  |                  |                  |               |
| Vote 12 - [NAME OF VOTE 12]                      |     |   |                        |                        |                  |                  |                  |               |
| Vote 13 - [NAME OF VOTE 13]                      |     |   |                        |                        |                  |                  |                  |               |
| Vote 14 - [NAME OF VOTE 14]                      |     |   |                        |                        |                  |                  |                  |               |
| Vote 15 - [NAME OF VOTE 15]                      |     |   |                        |                        |                  |                  |                  |               |
| <i>List entity summary if applicable</i>         |     |   |                        |                        |                  |                  |                  |               |
| <b>Total future operational costs</b>            |     | <b>-</b>  | <b>-</b>               | <b>-</b>               | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>      |
| <b>Future revenue by source</b>                  | 3   |   |                        |                        |                  |                  |                  |               |
| Property rates                                   |     |   |                        |                        |                  |                  |                  |               |
| Service charges - electricity revenue            |     |   |                        |                        |                  |                  |                  |               |
| Service charges - water revenue                  |     |   |                        |                        |                  |                  |                  |               |
| Service charges - sanitation revenue             |     |   |                        |                        |                  |                  |                  |               |
| Service charges - refuse revenue                 |     |   |                        |                        |                  |                  |                  |               |
| Rental of facilities and equipment               |     |   |                        |                        |                  |                  |                  |               |
| <i>List other revenues sources if applicable</i> |     |   |                        |                        |                  |                  |                  |               |
| <i>List entity summary if applicable</i>         |     |   |                        |                        |                  |                  |                  |               |
| <b>Total future revenue</b>                      |     | <b>-</b>  | <b>-</b>               | <b>-</b>               | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>      |
| <b>Net Financial Implications</b>                |     | <b>7 984</b>  | <b>1 050</b>           | <b>-</b>               | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>      |

DC9 Frances Baard - Supporting Table SA36 Detailed capital budget

| R thousand  | Function                             | Project Description | Project Number                                 | Type       | MTSF Service Outcome                 | IUDF                           | Own Strategic Objectives           | Asset Class                          | Asset Sub-Class | Ward Location | GPS Longitude | GPS Latitude | 2022/23 Medium Term Revenue & Expenditure Framework |   |                     |
|---|--------------------------------------|---------------------|--|------------|--------------------------------------|--------------------------------|------------------------------------|--------------------------------------|-----------------|---------------|---------------|--------------|---|---|---------------------|
|   |                                      |                     |  |            |                                      |                                |                                    |                                      |                 |               |               |              | Audited Outcome 2020/21                             | Current Year 2021/22 Full Year Forecast | Budget Year 2022/23 |
| Parent municipality:<br>List all capital projects grouped by Function |                                      |                     |  |            |                                      |                                |                                    |                                      |                 |               |               |              |   |   |                     |
| 0f52d9e5-907f-4d9f-934f-57dc012524d6                                  | APEX - 2217 OFFICE SUPPORT SERVICES  | 900000000000000000  | ent, effective and development-oriented public | Governance | he development of land use manage    | Machinery and Equipment        | Machinery and Equipment            | fff3f96-e5ce-4503-acc2-f33dcd79414   | 0               | 0             | –             | –            | –   | –                                       | 24                  |
| 0f52d9e5-907f-4d9f-934f-57dc012524d6                                  | APEX - 2217 OFFICE SUPPORT SERVICES  | 500000000000000000  | ent, effective and development-oriented public | Governance | he development of land use manage    | Furniture and Office Equipment | Furniture and Office Equipment     | fff3f96-e5ce-4503-acc2-f33dcd79414   | 0               | 0             | –             | 26           | –   | –                                       | –                   |
| 0f52d9e5-907f-4d9f-934f-57dc012524d6                                  | APEX - 2217 OFFICE SUPPORT SERVICES  | 900000000000000000  | ent, effective and development-oriented public | Governance | he development of land use manage    | Machinery and Equipment        | Machinery and Equipment            | fff3f96-e5ce-4503-acc2-f33dcd79414   | 0               | 0             | –             | 42           | –   | –                                       | –                   |
| 0f52d9e5-907f-4d9f-934f-57dc012524d6                                  | APEX - 2217 OFFICE SUPPORT SERVICES  | 900000000000000000  | ent, effective and development-oriented public | Governance | he development of land use manage    | Machinery and Equipment        | Machinery and Equipment            | fff3f96-e5ce-4503-acc2-f33dcd79414   | 0               | 0             | –             | 75           | –   | –                                       | –                   |
| 0f52d9e5-907f-4d9f-934f-57dc012524d6                                  | APEX - 2217 OFFICE SUPPORT SERVICES  | 000000000000000000  | ent, effective and development-oriented public | Growth     | he development of land use manage    | Machinery and Equipment        | Machinery and Equipment            | fff3f96-e5ce-4503-acc2-f33dcd79414   | 0               | 0             | –             | 63           | –   | –                                       | 21                  |
| 0f52d9e5-907f-4d9f-934f-57dc012524d6                                  | APEX - 2217 OFFICE SUPPORT SERVICES  | 000000000000000000  | ent, effective and development-oriented public | Growth     | he development of land use manage    | Machinery and Equipment        | Machinery and Equipment            | fff3f96-e5ce-4503-acc2-f33dcd79414   | 0               | 0             | –             | –            | –   | –                                       | 11                  |
| 0f52d9e5-907f-4d9f-934f-57dc012524d6                                  | APEX - 2217 OFFICE SUPPORT SERVICES  | 000000000000000000  | ent, effective and development-oriented public | Growth     | he development of land use manage    | Machinery and Equipment        | Machinery and Equipment            | fff3f96-e5ce-4503-acc2-f33dcd79414   | 0               | 0             | –             | –            | –   | –                                       | 36                  |
| 0f52d9e5-907f-4d9f-934f-57dc012524d6                                  | APEX - 2217 OFFICE SUPPORT SERVICES  | 000000000000000000  | ent, effective and development-oriented public | Growth     | he development of land use manage    | Machinery and Equipment        | Machinery and Equipment            | fff3f96-e5ce-4503-acc2-f33dcd79414   | 0               | 0             | –             | –            | –   | –                                       | 20                  |
| 0f52d9e5-907f-4d9f-934f-57dc012524d6                                  | APEX - 2217 OFFICE SUPPORT SERVICES  | 000000000000000000  | ent, effective and development-oriented public | Growth     | he development of land use manage    | Machinery and Equipment        | Machinery and Equipment            | fff3f96-e5ce-4503-acc2-f33dcd79414   | 0               | 0             | –             | 8            | –   | –                                       | –                   |
| 0f52d9e5-907f-4d9f-934f-57dc012524d6                                  | APEX - 2217 OFFICE SUPPORT SERVICES  | 000000000000000000  | ent, effective and development-oriented public | Growth     | he development of land use manage    | Machinery and Equipment        | Machinery and Equipment            | fff3f96-e5ce-4503-acc2-f33dcd79414   | 0               | 0             | –             | 60           | –   | –                                       | –                   |
| 17aa31d4-ce66-430e-8910-ca4d0af2534b219                               | ENVIRONMENTAL PROTECTION             | 500000000000000000  | ent, effective and development-oriented public | Governance | ontrol processes and assessment o    | Furniture and Office Equipment | Furniture and Office Equipment     | fff3f96-e5ce-4503-acc2-f33dcd79414   | 0               | 0             | –             | –            | –   | –                                       | 24                  |
| 17aa31d4-ce66-430e-8910-ca4d0af2534b219                               | ENVIRONMENTAL PROTECTION             | 500000000000000000  | ent, effective and development-oriented public | Governance | ontrol processes and assessment o    | Furniture and Office Equipment | Furniture and Office Equipment     | fff3f96-e5ce-4503-acc2-f33dcd79414   | 0               | 0             | –             | –            | –   | –                                       | 36                  |
| 17aa31d4-ce66-430e-8910-ca4d0af2534b219                               | ENVIRONMENTAL PROTECTION             | 500000000000000000  | ent, effective and development-oriented public | Governance | ontrol processes and assessment o    | Furniture and Office Equipment | Furniture and Office Equipment     | fff3f96-e5ce-4503-acc2-f33dcd79414   | 0               | 0             | –             | –            | –   | –                                       | 24                  |
| 17aa31d4-ce66-430e-8910-ca4d0af2534b219                               | ENVIRONMENTAL PROTECTION             | 000000000000000000  | ent, effective and development-oriented public | Growth     | ontrol processes and assessment o    | Computer Equipment             | Computer Equipment                 | fff3f96-e5ce-4503-acc2-f33dcd79414   | 0               | 0             | –             | –            | –   | –                                       | 36                  |
| 17aa31d4-ce66-430e-8910-ca4d0af2534b219                               | ENVIRONMENTAL PROTECTION             | 000000000000000000  | ent, effective and development-oriented public | Growth     | ontrol processes and assessment o    | Furniture and Office Equipment | Furniture and Office Equipment     | fff3f96-e5ce-4503-acc2-f33dcd79414   | 0               | 0             | –             | –            | –   | –                                       | 5                   |
| 17aa31d4-ce66-430e-8910-ca4d0af2534b219                               | ENVIRONMENTAL PROTECTION             | 000000000000000000  | ent, effective and development-oriented public | Growth     | ontrol processes and assessment o    | Furniture and Office Equipment | Furniture and Office Equipment     | fff3f96-e5ce-4503-acc2-f33dcd79414   | 0               | 0             | –             | –            | –   | –                                       | 15                  |
| 17aa31d4-ce66-430e-8910-ca4d0af2534b219                               | ENVIRONMENTAL PROTECTION             | 000000000000000000  | ent, effective and development-oriented public | Growth     | ontrol processes and assessment o    | Machinery and Equipment        | Machinery and Equipment            | fff3f96-e5ce-4503-acc2-f33dcd79414   | 0               | 0             | –             | –            | –   | –                                       | 42                  |
| 39043a95-c08d-4bfc-bce2-b4e1763b0d24f                                 | FIRE FIGHTING AND DISASTER MANAGE    | 500000000000000000  | ent, effective and development-oriented public | Governance | municipalities in the preparation an | Furniture and Office Equipment | Furniture and Office Equipment     | fff3f96-e5ce-4503-acc2-f33dcd79414   | 0               | 0             | –             | 54           | –   | –                                       | –                   |
| 39043a95-c08d-4bfc-bce2-b4e1763b0d24f                                 | FIRE FIGHTING AND DISASTER MANAGE    | 500000000000000000  | ent, effective and development-oriented public | Governance | municipalities in the preparation an | Furniture and Office Equipment | Furniture and Office Equipment     | fff3f96-e5ce-4503-acc2-f33dcd79414   | 0               | 0             | –             | 36           | –   | –                                       | –                   |
| 39043a95-c08d-4bfc-bce2-b4e1763b0d24f                                 | FIRE FIGHTING AND DISASTER MANAGE    | 900000000000000000  | ent, effective and development-oriented public | Governance | municipalities in the preparation an | Machinery and Equipment        | Machinery and Equipment            | fff3f96-e5ce-4503-acc2-f33dcd79414   | 0               | 0             | –             | –            | –   | –                                       | 1 500               |
| 39043a95-c08d-4bfc-bce2-b4e1763b0d24f                                 | FIRE FIGHTING AND DISASTER MANAGE    | 900000000000000000  | ent, effective and development-oriented public | Governance | municipalities in the preparation an | Machinery and Equipment        | Machinery and Equipment            | fff3f96-e5ce-4503-acc2-f33dcd79414   | 0               | 0             | –             | 111          | –   | –                                       | –                   |
| 39043a95-c08d-4bfc-bce2-b4e1763b0d24f                                 | FIRE FIGHTING AND DISASTER MANAGE    | 100100000000000000  | ent, effective and development-oriented public | Growth     | municipalities in the preparation an | Operational Buildings          | Municipal Offices                  | fff3f96-e5ce-4503-acc2-f33dcd79414   | 0               | 0             | –             | 12 000       | –   | –                                       | 2 400               |
| 39043a95-c08d-4bfc-bce2-b4e1763b0d24f                                 | FIRE FIGHTING AND DISASTER MANAGE    | 900000000000000000  | ent, effective and development-oriented public | Growth     | municipalities in the preparation an | Computer Equipment             | Computer Equipment                 | fff3f96-e5ce-4503-acc2-f33dcd79414   | 0               | 0             | –             | 45           | –   | –                                       | –                   |
| 39043a95-c08d-4bfc-bce2-b4e1763b0d24f                                 | FIRE FIGHTING AND DISASTER MANAGE    | 000000000000000000  | ent, effective and development-oriented public | Growth     | municipalities in the preparation an | Computer Equipment             | Computer Equipment                 | 35703175-a061-48b0-a563-9f576ffaeaae | 0               | 0             | –             | 72           | –   | –                                       | –                   |
| 39043a95-c08d-4bfc-bce2-b4e1763b0d24f                                 | FIRE FIGHTING AND DISASTER MANAGE    | 000000000000000000  | ent, effective and development-oriented public | Growth     | municipalities in the preparation an | Furniture and Office Equipment | Furniture and Office Equipment     | fff3f96-e5ce-4503-acc2-f33dcd79414   | 0               | 0             | –             | 15           | –   | –                                       | 22                  |
| 39043a95-c08d-4bfc-bce2-b4e1763b0d24f                                 | FIRE FIGHTING AND DISASTER MANAGE    | 000000000000000000  | ent, effective and development-oriented public | Growth     | municipalities in the preparation an | Machinery and Equipment        | Machinery and Equipment            | fff3f96-e5ce-4503-acc2-f33dcd79414   | 0               | 0             | –             | 360          | –   | –                                       | –                   |
| 39043a95-c08d-4bfc-bce2-b4e1763b0d24f                                 | FIRE FIGHTING AND DISASTER MANAGE    | 000000000000000000  | ent, effective and development-oriented public | Growth     | municipalities in the preparation an | Machinery and Equipment        | Machinery and Equipment            | fff3f96-e5ce-4503-acc2-f33dcd79414   | 0               | 0             | –             | 285          | –   | –                                       | 285                 |
| 39043a95-c08d-4bfc-bce2-b4e1763b0d24f                                 | FIRE FIGHTING AND DISASTER MANAGE    | 000000000000000000  | ent, effective and development-oriented public | Growth     | municipalities in the preparation an | Machinery and Equipment        | Machinery and Equipment            | fff3f96-e5ce-4503-acc2-f33dcd79414   | 0               | 0             | –             | 21           | –   | –                                       | –                   |
| 39043a95-c08d-4bfc-bce2-b4e1763b0d24f                                 | FIRE FIGHTING AND DISASTER MANAGE    | 000000000000000000  | ent, effective and development-oriented public | Growth     | municipalities in the preparation an | Machinery and Equipment        | Machinery and Equipment            | fff3f96-e5ce-4503-acc2-f33dcd79414   | 0               | 0             | –             | –            | 2 400   | –                                       | –                   |
| 637432c6-dbe1-405f-890e-55b3f99587d8                                  | K - 2519 PLANNING UNIT - SPACIAL PLA | 500000000000000000  | ent, effective and development-oriented public | Governance | ontrol processes and assessment o    | Furniture and Office Equipment | Furniture and Office Equipment     | fff3f96-e5ce-4503-acc2-f33dcd79414   | 28              | 24            | –             | –            | –   | –                                       | 14                  |
| 67347610-1db2-421f-a89a-f87e772911eb                                  | 2011 FINANCE DIRECTORATE             | 000000000000000000  | ent, effective and development-oriented public | Growth     | e development of learning and skill  | Furniture and Office Equipment | Furniture and Office Equipment     | fff3f96-e5ce-4503-acc2-f33dcd79414   | 30              | 23            | –             | –            | –   | –                                       | 12                  |
| 67347610-1db2-421f-a89a-f87e772911eb                                  | 2011 FINANCE DIRECTORATE             | 000000000000000000  | ent, effective and development-oriented public | Growth     | e development of learning and skill  | Furniture and Office Equipment | Furniture and Office Equipment     | fff3f96-e5ce-4503-acc2-f33dcd79414   | 30              | 23            | –             | –            | –   | –                                       | 30                  |
| 67347610-1db2-421f-a89a-f87e772911eb                                  | 2011 FINANCE DIRECTORATE             | 000000000000000000  | ent, effective and development-oriented public | Growth     | e development of learning and skill  | Furniture and Office Equipment | Furniture and Office Equipment     | fff3f96-e5ce-4503-acc2-f33dcd79414   | 30              | 23            | –             | –            | –   | –                                       | 30                  |
| 67347610-1db2-421f-a89a-f87e772911eb                                  | PEX - 2015 BUDGET AND TREASURY OFF   | 700200400000000000  | ent, effective and development-oriented public | Governance | ontrol processes and assessment o    | Licences and Rights            | Computer Software and Applications | fff3f96-e5ce-4503-acc2-f33dcd79414   | 0               | 0             | –             | –            | –   | –                                       | 12 000              |
| 67347610-1db2-421f-a89a-f87e772911eb                                  | PEX - 2019 COUNCIL MOTOR VEHICLE P   | 000000000000000000  | ent, effective and development-oriented public | Governance | municipalities in the preparation an | Transport Assets               | Transport Assets                   | fff3f96-e5ce-4503-acc2-f33dcd79414   | 30              | 23            | –             | 4 500        | –   | –                                       | –                   |
| 6dc327fd-c352-440b-9366-63fce6a71335                                  | EX - 2215 HUMAN RESOURCE MANAGE      | 500000000000000000  | ent, effective and development-oriented public | Governance | esponse and recovery mechanisms      | Furniture and Office Equipment | Furniture and Office Equipment     | fff3f96-e5ce-4503-acc2-f33dcd79414   | 1               | 1             | –             | 36           | –   | –                                       | –                   |

| R thousand                                    | Function                                 | Project name         | Project number | Type              | MTSF Service Outcome | IUDF                  | Own Strategic Objectives       | Asset Class                    | Asset Sub-Class                      | Ward Location | GPS Longitude | GPS Latitude | Previous target year to complete | Current Year 2021/22 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|--|----------------------|----------------|-------------------|----------------------|-----------------------|--------------------------------|--------------------------------|--------------------------------------|---------------|---------------|--------------|----------------------------------|----------------------|--------------------|---|------------------------|------------------------|
|   |  |                      |                |                   |                      |                       |                                |                                |                                      |               |               |              |                                  | Original Budget      | Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| Parent municipality:                          |  |                      |                |                   |                      |                       |                                |                                |                                      |               |               |              |                                  |                      |                    |   |                        |                        |
| List all capital projects grouped by Function |  |                      |                |                   |                      |                       |                                |                                |                                      |               |               |              |                                  |                      |                    |   |                        |                        |
| 0f52d9e5-907f-4d9f-934f-57dc012524d6          | CAPEX - 2217 OFFICE SUPPORT SERVICES     | 00000000000000000000 | —              | and development-o | Governance           | ppment of land use    | Machinery and Equipment        | Machinery and Equipment        | ff3f1f96-e5ce-4503-acc2-f33dcdd79414 | 0             | 0             | 0            | —                                | 96                   | —                  | —   |                        |                        |
| 0f52d9e5-907f-4d9f-934f-57dc012524d6          | CAPEX - 2217 OFFICE SUPPORT SERVICES     | 00000000000000000000 | —              | and development-o | Governance           | ppment of land use    | Furniture and Office Equipment | Furniture and Office Equipment | ff3f1f96-e5ce-4503-acc2-f33dcdd79414 | 0             | 0             | 0            | 102                              | —                    | —                  | —   |                        |                        |
| 0f52d9e5-907f-4d9f-934f-57dc012524d6          | CAPEX - 2217 OFFICE SUPPORT SERVICES     | 00000000000000000000 | —              | and development-o | Governance           | ppment of land use    | Machinery and Equipment        | Machinery and Equipment        | ff3f1f96-e5ce-4503-acc2-f33dcdd79414 | 0             | 0             | 0            | 168                              | —                    | —                  | —   |                        |                        |
| 0f52d9e5-907f-4d9f-934f-57dc012524d6          | CAPEX - 2217 OFFICE SUPPORT SERVICES     | 00000000000000000000 | —              | and development-o | Governance           | ppment of land use    | Machinery and Equipment        | Machinery and Equipment        | ff3f1f96-e5ce-4503-acc2-f33dcdd79414 | 0             | 0             | 0            | 300                              | —                    | —                  | —   |                        |                        |
| 0f52d9e5-907f-4d9f-934f-57dc012524d6          | CAPEX - 2217 OFFICE SUPPORT SERVICES     | 00000000000000000000 | —              | and development-o | Growth               | ppment of land use    | Machinery and Equipment        | Machinery and Equipment        | ff3f1f96-e5ce-4503-acc2-f33dcdd79414 | 0             | 0             | 0            | 252                              | 84                   | —                  | —   |                        |                        |
| 0f52d9e5-907f-4d9f-934f-57dc012524d6          | CAPEX - 2217 OFFICE SUPPORT SERVICES     | 00000000000000000000 | —              | and development-o | Growth               | ppment of land use    | Machinery and Equipment        | Machinery and Equipment        | ff3f1f96-e5ce-4503-acc2-f33dcdd79414 | 0             | 0             | 0            | —                                | 42                   | —                  | —   |                        |                        |
| 0f52d9e5-907f-4d9f-934f-57dc012524d6          | CAPEX - 2217 OFFICE SUPPORT SERVICES     | 00000000000000000000 | —              | and development-o | Growth               | ppment of land use    | Machinery and Equipment        | Machinery and Equipment        | ff3f1f96-e5ce-4503-acc2-f33dcdd79414 | 0             | 0             | 0            | —                                | 1 440                | —                  | —   |                        |                        |
| 0f52d9e5-907f-4d9f-934f-57dc012524d6          | CAPEX - 2217 OFFICE SUPPORT SERVICES     | 00000000000000000000 | —              | and development-o | Growth               | ppment of land use    | Machinery and Equipment        | Machinery and Equipment        | ff3f1f96-e5ce-4503-acc2-f33dcdd79414 | 0             | 0             | 0            | —                                | 78                   | —                  | —   |                        |                        |
| 0f52d9e5-907f-4d9f-934f-57dc012524d6          | CAPEX - 2217 OFFICE SUPPORT SERVICES     | 00000000000000000000 | —              | and development-o | Growth               | ppment of land use    | Machinery and Equipment        | Machinery and Equipment        | ff3f1f96-e5ce-4503-acc2-f33dcdd79414 | 0             | 0             | 0            | 30                               | —                    | —                  | —   |                        |                        |
| 0f52d9e5-907f-4d9f-934f-57dc012524d6          | CAPEX - 2217 OFFICE SUPPORT SERVICES     | 00000000000000000000 | —              | and development-o | Growth               | ppment of land use    | Machinery and Equipment        | Machinery and Equipment        | ff3f1f96-e5ce-4503-acc2-f33dcdd79414 | 0             | 0             | 0            | 240                              | —                    | —                  | —   |                        |                        |
| 17aa31d4-ce66-430e-8910-ca4d0af2534b          | 2219 ENVIRONMENTAL PROTECTION            | 00000000000000000000 | —              | and development-o | Governance           | ocesses and asses     | Furniture and Office Equipment | Furniture and Office Equipment | ff3f1f96-e5ce-4503-acc2-f33dcdd79414 | 0             | 0             | 0            | —                                | 96                   | —                  | —   |                        |                        |
| 17aa31d4-ce66-430e-8910-ca4d0af2534b          | 2219 ENVIRONMENTAL PROTECTION            | 00000000000000000000 | —              | and development-o | Governance           | ocesses and asses     | Furniture and Office Equipment | Furniture and Office Equipment | ff3f1f96-e5ce-4503-acc2-f33dcdd79414 | 0             | 0             | 0            | —                                | 144                  | —                  | —   |                        |                        |
| 17aa31d4-ce66-430e-8910-ca4d0af2534b          | 2219 ENVIRONMENTAL PROTECTION            | 00000000000000000000 | —              | and development-o | Governance           | ocesses and asses     | Furniture and Office Equipment | Furniture and Office Equipment | ff3f1f96-e5ce-4503-acc2-f33dcdd79414 | 0             | 0             | 0            | —                                | 96                   | —                  | —   |                        |                        |
| 17aa31d4-ce66-430e-8910-ca4d0af2534b          | 2219 ENVIRONMENTAL PROTECTION            | 00000000000000000000 | —              | and development-o | Growth               | ocesses and asses     | Computer Equipment             | Computer Equipment             | ff3f1f96-e5ce-4503-acc2-f33dcdd79414 | 0             | 0             | 0            | —                                | 144                  | —                  | —   |                        |                        |
| 17aa31d4-ce66-430e-8910-ca4d0af2534b          | 2219 ENVIRONMENTAL PROTECTION            | 00000000000000000000 | —              | and development-o | Growth               | ocesses and asses     | Furniture and Office Equipment | Furniture and Office Equipment | ff3f1f96-e5ce-4503-acc2-f33dcdd79414 | 0             | 0             | 0            | —                                | 19                   | —                  | —   |                        |                        |
| 17aa31d4-ce66-430e-8910-ca4d0af2534b          | 2219 ENVIRONMENTAL PROTECTION            | 00000000000000000000 | —              | and development-o | Growth               | ocesses and asses     | Furniture and Office Equipment | Furniture and Office Equipment | ff3f1f96-e5ce-4503-acc2-f33dcdd79414 | 0             | 0             | 0            | —                                | 60                   | —                  | —   |                        |                        |
| 17aa31d4-ce66-430e-8910-ca4d0af2534b          | 2219 ENVIRONMENTAL PROTECTION            | 00000000000000000000 | —              | and development-o | Growth               | ocesses and asses     | Machinery and Equipment        | Machinery and Equipment        | ff3f1f96-e5ce-4503-acc2-f33dcdd79414 | 0             | 0             | 0            | —                                | 168                  | —                  | —   |                        |                        |
| 39043a95-c08d-4bfc-bce2-b4e1763bd024          | 21 FIRE FIGHTING AND DISASTER MANAGEMENT | 00000000000000000000 | —              | and development-o | Governance           | ilities in the prepar | Furniture and Office Equipment | Furniture and Office Equipment | ff3f1f96-e5ce-4503-acc2-f33dcdd79414 | 0             | 0             | 0            | 216                              | —                    | —                  | —   |                        |                        |
| 39043a95-c08d-4bfc-bce2-b4e1763bd024          | 21 FIRE FIGHTING AND DISASTER MANAGEMENT | 00000000000000000000 | —              | and development-o |                      |                       |                                |                                |                                      |               |               |              |                                  |                      |                    |   |                        |                        |

DC9 Frances Baard - Supporting Table SA38 Consolidated detailed operational projects

| R thousand<br><br>Function  | Project Description | Project Number | Type | MTSF Service Outcome | IUDF | Own Strategic Objectives | Asset Class | Asset Sub-Class | Ward Location | GPS Longitude | GPS Latitude | Prior year outcomes              |   | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|---|---------------------|----------------|------|----------------------|------|--------------------------|-------------|-----------------|---------------|---------------|--------------|----------------------------------|---|---|------------------------|------------------------|
|   |                     |                |      |                      |      |                          |             |                 |               |               |              | Audited Outcome 2020/21          | Current Year 2021/22 Full Year Forecast | Budget Year 2022/23                                 | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| Parent municipality:<br><i>List all operational projects grouped by Function</i>                |                     |                |      |                      |      |                          |             |                 |               |               |              |                                  |   |   |                        |                        |
| R thousand<br>Function<br>Parent municipality:<br>List all capital projects grouped by Function | Project name        | Project number | Type | MTSF Service Outcome | IUDF | Own Strategic Objectives | Asset Class | Asset Sub-Class | Ward Location | GPS Longitude | GPS Latitude | Previous target year to complete |   |   |                        |                        |
| Parent Operational expenditure  |                     |                |      |                      |      |                          |             |                 |               |               |              | -                                | -                                       | -   | -                      | -                      |
| Entities:<br><i>List all Operational projects grouped by Entity</i>                             |                     |                |      |                      |      |                          |             |                 |               |               |              |                                  |   |   |                        |                        |
| Entity A<br>Water project A<br>Entity B<br>Electricity project B                                |                     |                |      |                      |      |                          |             |                 |               |               |              |                                  |   |   |                        |                        |
| Entity Operational expenditure  |                     |                |      |                      |      |                          |             |                 |               |               |              | -                                | -                                       | -   | -                      | -                      |
| Total Operational expenditure   |                     |                |      |                      |      |                          |             |                 |               |               |              | -                                | -                                       | -   | -                      | -                      |

***SERVICE DELIVERY & BUDGET  
IMPLEMENTATION PLAN***

# **FRANCES BAARD DISTRICT MUNICIPALITY**



## **DRAFT SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2022 / 2023**

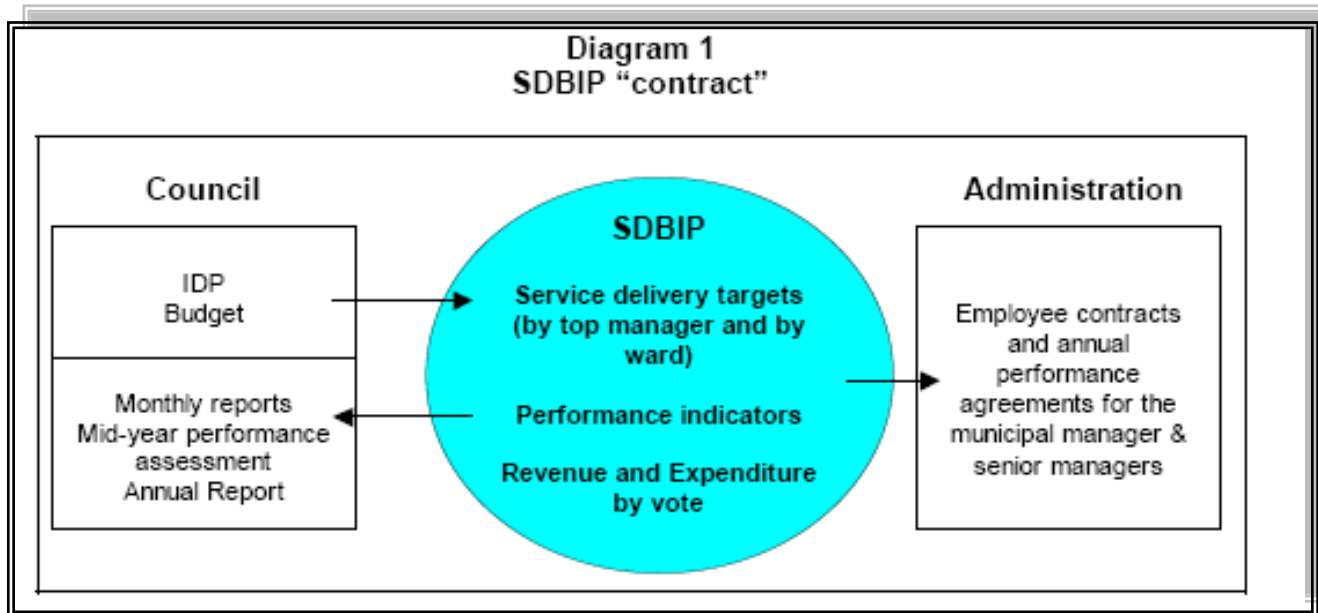
## SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2022-2023

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## 1. INTRODUCTION

The Service Delivery and Budget Implementation Plan (SDBIP) seek to promote municipal accountability and transparency and is an important instrument for service delivery and budget monitoring and evaluation. The SDBIP is a partnership contract between the administration, council and community, which expresses the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve (12) months.



## SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2022-2023

Chapter 1 of the Municipal Finance Management Act, (Act 56 of 2003) (MFMA) defines the SDBIP as a detailed plan approved by the mayor of a municipality in terms of section 53(1)(c)(ii) for implementing the municipality's delivery of services and the execution of its annual budget which must include (as part of the top-layer) the following:

(a) Projections for each month:

- Revenue to be collected, by source, and
- Operational and capital expenditure, by vote.

(b) Service delivery targets and performance indicators for each quarter.

In terms of National Treasury's Circular No.13 the SDBIP must provide a picture of service delivery areas, budget allocations and enable monitoring and evaluation. It specifically requires the SDBIP to include:

- Monthly projections of revenue to be collected for each source;
- Monthly projections of expenditure (operating and capital) and revenue for each vote;
- Quarterly projections of service delivery targets and performance indicators for each vote;
- Information for expenditure and delivery; and a
- Detailed capital works plan.

In terms of sections 69(3) (a) and (b) of the MFMA the accounting officer of a municipality must submit to the mayor within 14 days after the approval of an annual budget, a draft SDBIP for the budget year and drafts of the annual performance agreements as required in terms of section 57(1) (b) of the Municipal Systems Act (MSA) for the municipal manager and all senior managers. Furthermore, according to section 53(1) (c) (ii) and (iii) of the MFMA, the Executive Mayor is expected to approve the SDBIP within 28 days after the approval of the budget.

This coincides with the need to table at Council, drafts of the annual performance agreements for the municipal manager and all senior managers as required in terms of section 57(1) (b) of the MSA.

## SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2022-2023

The process leading to the draft Budget, IDP and business plans, which have an important bearing on the finalization of the SDBIP, includes the following elements:

- Departmental operational plans/departamental SDBIPs. These departmental SDBIPs provide the detailed plans and targets according to which the departments' performance will be monitored.
- The departmental SDBIP's/operational plans contain performance plans of line managers. The performance plans were formulated in terms of the IDP sector plans and the operational mandates relevant to each department. The performance plans form the basis for the signing of the annual performance agreements of the municipal manager and senior managers. The SDBIP represents the key performance targets as captured across core departments.

The structure of the FBDM's 2022/23 SDBIP in the table below considers the pertinent legal requirements:

| SECTION                                | DESCRIPTION   |
|--|---|
| Introduction                           | <ul style="list-style-type: none"><li>• Legislative description of the SDBIP</li><li>• Components of the SDBIP</li></ul>  |
| Capital Works Plan                     | <ul style="list-style-type: none"><li>• Three-year capital works plan</li><li>• Spatial Development Framework</li><li>• A list of key capital projects to be implemented in the budget year broken down according to municipalities</li></ul>   |
| High level Service Delivery Breakdown  | <ul style="list-style-type: none"><li>• Municipal score card showing KPI's and targets</li></ul>  |
| Budget Implementation Plan for 2020/21 | <ul style="list-style-type: none"><li>• Monthly projections of revenue to be collected by source</li><li>• Monthly projections of expenditure of operating, and revenue for each vote</li><li>• Monthly projection of capital by vote</li></ul> |
| Conclusion                             | <ul style="list-style-type: none"><li>• SDBIP as significant monitoring tool</li></ul>  |

The budget implementation section of the SDBIP is categorised in terms of votes as prescribed by the MFMA. In the case of the FBDM, votes indicate a budget allocation for core administration.

## SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2022-2023

- Executive and Council
- Budget and Treasury
- Corporate Services
- Planning and Development
- Project Management and Advisory Services

### 2. CAPITAL WORKS PLAN

The capital budget of FBDM is focused on own capital expenditure needs such as computer equipment, upgrading of buildings, etc. and not so much on infrastructure services.

#### 2.1 Three-Year Capital Projects

The table below outlines the medium-term capital budget of the FBDM.

| Vote Description   | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| R thousand   | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year +1 2022/23                              | Budget Year +2 2023/24 | Budget Year +2 2024/25 |
| Vote 1 - Executive & Council                             | 74              | 28              | 333             | 48                   | 48              | 48                 | 173   | –                      | –                      |
| Vote 2 - Budget & Treasury                               | 205             | 15              | –               | 26                   | 26              | –                  | 1,500   | –                      | –                      |
| Vote 3 - Corporate Services                              | 346             | 3,283           | 1,029           | 7,024                | 4,024           | 4,024              | 6,026   | 1,050                  | –                      |
| Vote 4 - Planning & Development                          | 3               | 17              | –               | 5,063                | 2,726           | 2,726              | 210   | –                      | –                      |
| Vote 5 - Vote 5 - Project Management & Advisory Services | 3,238           | 5,852           | 13              | 18                   | 768             | 768                | 75  | –                      | –                      |
| <b>Total Capital Expenditure - Vote</b>                  | <b>3,865</b>    | <b>9,195</b>    | <b>1,375</b>    | <b>12,179</b>        | <b>7,592</b>    | <b>7,566</b>       | <b>7,984</b>  | <b>1,050</b>           | <b>–</b>               |

#### 2.2 Spatial Development Framework

A summary of the Spatial Development Framework (SDF) has been provided herewith. It highlights background to the SDF, the main issues identified by the SDF and objectives, strategies and projects formulated to address these spatial challenges.

Municipalities are required by the provisions of Section 26(e) of the Municipal Systems Act 2000 to prepare and adopt a SDF for their municipal area as part of the Integrated Development Plan. The objectives of SDF are clearly articulated under Section 4 of the Local

Government: Municipal Planning and Performance Management Regulations 2001 and Section 18 of the Spatial Planning and Land Reform Act 16 of 2013. The Spatial Planning and Land Reform Act 16 of 2013 is the legislation and government policy that give municipalities the responsibility of preparing and adopting Spatial Development Frameworks for municipalities.

The SDF for Frances Baard District Municipality was adopted by Council in 2014.

### **2.3 Spatial Planning Issues**

One of the principal objectives of SDF is the promotion of sustainable human settlement development. However, there are a number of factors in the FBDM region that pose to undermine the sustainable development of the region, namely: -

- Population increase: All the municipalities in the district with the exception of Phokwane Local Municipality are experiencing an increase in population growth;
- The urban settlements in FBDM are inefficient and expensive to maintain and live in, because they are not compact and creating infrastructure maintenance burdens to municipalities;
- Poor local land management problems, caused by poor agricultural practices and mining;
- The Harts-, the Vaal- and Modder rivers are under endangered conditions;
- Dwindling flora and fauna as the Vaalbos National Park was de-proclaimed;
- Mines are poorly rehabilitated as evidenced by various open quarries and pits in the FBDM region;
- High concentration of crime in urban areas.

### **2.4 Capital Projects to category B municipalities for 2022/23**

Circular 13 of the MFMA calls for the provision of detailed capital works plans to ensure sufficient detail to measure and monitor delivery of infrastructure projects. It has to be appreciated that the breakdown of the capital works plan, is helpful in terms of showing the spread of FBDM's intervention in its provision of services.

This section provides a breakdown of capital expenditure across the FBDM. The capital projects for 2022/23 are broken down according to category B municipalities in the District.

## SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2022-2023

| Description                                | 2018/19         | 2019/20         | 2020/21         | Current Year 2021/22 |                 |                    | 2022/23 Medium Term Revenue & Expenditure Framework |                        |                        |
|--|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| R thousand                                 | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year +1 2022/23                              | Budget Year +2 2023/24 | Budget Year +2 2024/25 |
| <b><u>OPERATIONAL: O&amp;M</u></b>         |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <i>Dikgatlong Municipality (NC092)</i>     | –               | 1,975           | 4,000           | 1,800                | 3,300           | 3,300              | 1,800   | 1,800                  | 1,800                  |
| <i>Magareng Municipality (NC093)</i>       | –               | 2,914           | 4,000           | 1,800                | 3,300           | 3,300              | 1,800   | 1,800                  | 1,800                  |
| <i>Phokwane Municipality (NC094)</i>       | –               | 2,236           | 4,000           | 1,800                | 2,800           | 2,800              | 1,800   | 1,800                  | 1,800                  |
| <i>Sol Plaatje Municipality (NC091)</i>    | –               | 5,500           | 4,500           | 1,800                | 2,700           | 2,700              | 1,800   | 1,800                  | 1,800                  |
| <i>Fixing of street Lights</i>             |                 |                 |                 |                      |                 |                    | 800   |                        |                        |
| <b><u>CAPITAL</u></b>                      |                 |                 |                 |                      |                 |                    |   |                        |                        |
| <i>(NC092) Dikgatlong Municipality</i>     | 1,750           | 1,904           | –               | 3,500                | 3,500           | 3,500              | 3,500   | –                      | –                      |
| <i>(NC093) Magareng Municipality</i>       | 1,364           | 1,690           | –               | 3,500                | 5,000           | 5,000              | –   | –                      | –                      |
| <i>(NC094) Phokwane Municipality</i>       |                 | 2,000           | –               | 3,500                | 3,500           | 3,500              | 2,678   | –                      | –                      |
| <i>(NC091) Sol Plaatje Municipality</i>    | 3,029           | 2,000           | –               | 3,500                | 3,500           | 3,500              | –   | –                      | –                      |
| <i>Purchase of Machinery to All Locals</i> |                 |                 |                 |                      | 5,000           | 5,000              | 5,000   |                        |                        |
| <b>Total Operational and Capital</b>       | <b>6,142</b>    | <b>20,219</b>   | <b>16,500</b>   | <b>21,200</b>        | <b>32,600</b>   | <b>32,600</b>      | <b>19,178</b>                                       | <b>7,200</b>           | <b>7,200</b>           |

### 3. HIGH-LEVEL SERVICE DELIVERY BREAKDOWN

The FBDM is required in terms of the SDBIP, to provide non-financial measurable performance objectives in the form of service delivery targets and other performance indicators. Service delivery targets relate to the level and standard of services being provided to the community. It also includes targets for the reductions in backlogs of basic services according to Circular 13 of the MFMA. The SDBIP provides high level but condensed public information on service delivery to all stakeholders within and outside the district.

The SDBIP is conceptualized as a layered plan dealing with consolidated service targets and in-year deadlines and linking such targets and deadlines to top management. The Municipal Score Card represents a consolidation of all the FBDM detailed service delivery targets and performance indicators as captured in the operational plans, the performance plans and score cards of the managers in the various departments of the municipality.

## SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2022-2023

In terms of the objectives, strategies and projects as listed in the IDP and the budget, Frances Baard District Municipality commits itself as follows:

### **3.1 MUNICIPAL STRATEGIC OBJECTIVES:**

1. To provide sustainable municipal services in the district;
2. To implement municipal institutional development and transformation in the district;
3. To promote local economic development in the district;
4. To promote municipal financial viability and management in the district; and
5. To promote and implement good democratic governance and public participation in the district.

### **3.2 FBDM PERFORMANCE PLAN / OPERATIONAL PLAN / SCORE CARD - 2022/23 Financial Year:**

# SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2022-2023

|   | FBDM PERFORMANCE PLAN / SCORE-CARD - 2022/2023   |     |   |            |  |  |                               |                       |               |               |               |
|---|--|-----|---|------------|--|--|-------------------------------|-----------------------|---------------|---------------|---------------|
|   | KEY PERFORMANCE AREA (KPAs)  |     | KEY PERFORMANCE INDICATORS (KPIs)   | Baseline   | Annual Targets   | Measure                                | Verification                  | Quarterly Projections |               |               |               |
|   | IDP OBJECTIVES   |     |   | 30/06/2022 | 2022/2023  | Unit                                   | PoE                           | 1st Qtr.              | 2nd Qtr.      | 3rd Qtr.      | 4th Qtr.      |
|   | KPA 1: SUSTAINABLE MUNICIPAL INFRASTRUCTURE AND BASIC SERVICE DELIVERY.  |     |   |            |  |  |                               |                       |               |               |               |
|   | Programme Management and Advisory Services   |     |   |            |  |  |                               |                       |               |               |               |
| 1 | To assist LMs with infrastructure upgrading, operations and maintenance  | 1.1 | Number of municipalities assisted with the finalisation of prioritised project lists to guide the upgrading, operations and maintenance of infrastructure in the district (O&M) |            | 4x Developed prioritised project lists for the LMs for 2021/22 | Number of municipalities assisted      | Council Resolution            | –                     | –             | –             | 4             |
|   |  | 1.2 | Amount spent on support for operations and maintenance of infrastructure in the LMs (O&M)   |            | Total spending of annual allocated budget (R7 200 000,00)      | Amount spent (R)                       | Quarterly Reports on spending | R1,800,000.00         | R1,800,000.00 | R1,800,000.00 | R1,800,000.00 |
|   |  | 1.3 | Timeous submission of project monitoring reports developed to support infrastructure operations and maintenance in the LMs (O&M)  |            | 4 Monitoring reports submitted to Council                      | Number of monitoring reports submitted | Quarterly monitoring reports  | 1                     | 1             | 1             | 1             |
| 2 | To create job opportunities for the unemployed through the promotion of EPWP principles  | 2.1 | Number of Full-Time Equivalents (FTEs) created as per the EPWP incentive agreement  |            | 14 FTEs  | Number of FTEs created                 | Quarterly Reports             | 2                     | 4             | 4             | 4             |
| 3 | To support improved infrastructure planning in the district  | 3.1 | Percentage progress on the implementation of the RRAMS project to support improved infrastructure planning in the LMs as per the approved business plan                         |            | 100% Implementation of the approved business plan              | % Progress on implementation           | Quarterly reports             | 100%                  | 100%          | 100%          | 100%          |
| 4 | To support the provision of potable water, sanitation facilities, electricity and streets and storm water households in the district | 4.1 | Number of municipalities assisted with the finalisation of prioritised project lists for capital infrastructure projects in the district  |            | 4x Developed prioritised project lists for the LMs for 2021/22 | Number of municipalities assisted      | Council Resolution            | –                     | –             | –             | 4             |
|   |  | 4.2 | Amount spent on support for capital infrastructure projects in the LMs  |            | Total spending of annual allocated budget                      | Amount spent (R)                       | Quarterly Reports on spending | -                     | -             | -             | -             |
|   |  | 4.3 | Timeous submission of project monitoring reports developed to support capital infrastructure projects in the LMs  |            | 4 Monitoring reports submitted to Council                      | Number of monitoring reports submitted | Quarterly monitoring reports  | 1                     | 1             | 1             | 1             |
|   | Housing Unit   |     |   |            |  |  |                               |                       |               |               |               |
| 5 | To facilitate the reduction of the Housing backlog by facilitating integrated human settlement in the district                       | 5.1 | Number of human settlements sector plans reviewed   |            | 4x Sector plans reviewed                                       | Number of sector plans reviewed        | Draft sector plans            | –                     | –             | –             | 4             |
|   |  | 5.2 | Number of progress reports submitted to Council for the facilitation of the subsidy application process   |            | 4 reports submitted  | Number of reports submitted            | Quarterly reports             | 1                     | 1             | 1             | 1             |
| 6 | Monitoring of human settlements development in 3 LMs   | 6.1 | Number of reports on the accreditation programme submitted COGHSTA and NDHS   |            | 16 reports submitted   | Number of reports submitted            | Monthly / Quarterly Reports   | 4                     | 4             | 4             | 4             |

# SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2022-2023

|    | FBDM PERFORMANCE PLAN / SCORE-CARD - 2022/2023               |      |  |            |  |                          |                   |                       |          |          |          |
|----|--|------|--|------------|--|--------------------------|-------------------|-----------------------|----------|----------|----------|
|    | KEY PERFORMANCE AREA (KPAs)                                  |      | KEY PERFORMANCE INDICATORS (KPIs)  | Baseline   | Annual Targets                         | Measure                  | Verification      | Quarterly Projections |          |          |          |
|    | IDP OBJECTIVES   |      |  | 30/06/2022 | 2022/2023                              | Unit                     | PoE               | 1st Qtr.              | 2nd Qtr. | 3rd Qtr. | 4th Qtr. |
|    | KPA 2: LOCAL ECONOMIC DEVELOPMENT (LED)                      |      |  |            |  |                          |                   |                       |          |          |          |
|    | Local Economic Development Unit                              |      |  |            |  |                          |                   |                       |          |          |          |
| 7  | To support the development of a diverse economy              | 7.1  | Percentage completion of programmes aimed at the diversification of the district economy                               |            | 3x programmes                          | % Progress on completion | Quarterly Reports | 100%                  | 100%     | 100%     | 100%     |
| 8  | To support the development of learning and skilful economies | 8.1  | Percentage completion of programmes aimed at developing learning and skilful economies                                 |            | 3x programmes                          | % Progress on completion | Quarterly Reports | 100%                  | 100%     | 100%     | 100%     |
| 9  | To facilitate the development of enterprises                 | 9.1  | Percentage completion of programmes aimed at developing enterprises  |            | 1x programme                           | % Progress on completion | Quarterly Reports | 100%                  | 100%     | 100%     | 100%     |
| 10 | To facilitate the development of inclusive economies         | 10.1 | Percentage completion of programmes aimed at developing inclusive economies  |            | 1x programmes                          | % Progress on completion | Quarterly Reports | 100%                  | 100%     | 100%     | 100%     |
|    | Tourism Unit   |      |  |            |  |                          |                   |                       |          |          |          |
| 11 | To promote tourism in the Frances Baard District             | 11.1 | Percentage completion of programmes aimed at upgrading, restoration and promotion of tourist attractions               |            | 5x programmes                          | % Progress on completion | Quarterly Reports | 100%                  | 100%     | 100%     | 100%     |
|    |  | 11.3 | Percentage implementation of annual action plan to facilitate strategic partnerships and participation of role players |            | 100% Implementation of the action plan | % Implementation         | Quarterly Reports | 100%                  | 100%     | 100%     | 100%     |

# SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2022-2023

| FBDM PERFORMANCE PLAN / SCORE-CARD - 2022/2023 |  |      |  |  |   |  |                                   |              |                       |          |          |          |
|--|--|------|--|--|---|--|-----------------------------------|--------------|-----------------------|----------|----------|----------|
|  | KEY PERFORMANCE AREA (KPA)s  |      | KEY PERFORMANCE INDICATORS (KPIs)  |  | Baseline                                    | Annual Targets                               | Measure                           | Verification | Quarterly Projections |          |          |          |
|  | IDP OBJECTIVES   |      |  |  | 30/06/2022                                  | 2022/2023                                    | Unit                              | PoE          | 1st Qtr.              | 2nd Qtr. | 3rd Qtr. | 4th Qtr. |
|  | KPA 3: INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION.   |      |  |  |   |  |                                   |              |                       |          |          |          |
|  | Environmental Health Management  |      |  |  |   |  |                                   |              |                       |          |          |          |
| 12   | To monitor and enforce national environmental health norms and standards in the Frances Baard district | 12.1 | Number of water samples collected analysed to monitor water quality              |  | 480 samples collected                       | Number of samples collected and analysed     | Quarterly reports                 | 120          | 120                   | 120      | 120      |          |
|  |  | 12.2 | Number of inspections at food premises to determine food safety                  |  | 700 inspections completed                   | Number of inspections conducted              | Quarterly reports                 | 175          | 175                   | 175      | 175      |          |
|  |  | 12.3 | Number of surface swabs collected to analyse for diseases and other health risks |  | 180 swabs collected                         | Number of surface swabs collected & analysed | Quarterly reports                 | 45           | 45                    | 45       | 45       |          |
|  |  | 12.4 | Number of food handlers trained on environmental health requirements             |  | 420 food handlers trained                   | Number of food handlers trained              | Quarterly reports                 | 105          | 105                   | 105      | 105      |          |
|  |  | 12.5 | Number of inspections conducted at non-food premises to determine health safety  |  | 336 inspections                             | Number of inspections conducted              | Quarterly reports                 | 84           | 84                    | 84       | 84       |          |
|  |  | 12.6 | Percentage progress on the development of tariff policies                        |  | Developed draft policy                      | Percentage progress                          | Draft policy                      | –            | 100%                  | 100%     | 100%     |          |
| 13   | To implement and monitor environmental planning and management in the Frances Baard district           | 13.1 | Number of awareness campaigns implemented  |  | 84 awareness campaigns implemented          | Number of campaigns implemented              | Quarterly reports                 | 21           | 21                    | 21       | 21       |          |
|  |  | 13.2 | Number of environmental calendar days celebrated                                 |  | 7 environmental calendar days celebrated    | Number of days celebrated                    | Quarterly reports                 | 2            | 1                     | 2        | 2        |          |
|  |  | 13.3 | Number of atmospheric emissions inventory updates performed                      |  | 4 updates performed                         | Number of updates performed                  | Quarterly reports                 | 1            | 1                     | 1        | 1        |          |
|  |  | 13.4 | Number of ambient air quality monitoring reports                                 |  | 4 monitoring reports                        | Number of reports                            | Quarterly reports                 | 1            | 1                     | 1        | 1        |          |
|  |  | 13.5 | Percentage progress on the development of the climate change project             |  | 100% Developed climate change project       | Percentage progress                          | developed climate change project  | -            | 100%                  | 100%     | 100%     |          |
|  |  | 13.6 | Percentage progress on the review of the air quality management plan             |  | Developed Draft air quality management plan | Percentage progress                          | Draft air quality management plan | -            | 100%                  | 100%     | 100%     |          |
|  |  | 13.7 | Percentage progress on the review of the integrated waste management plan        |  | Developed Draft waste management plan       | Percentage progress                          | Draft waste management plan       | -            | 100%                  | 100%     | 100%     |          |

# SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2022-2023

| FBDM PERFORMANCE PLAN / SCORE-CARD - 2022/2023 |   |                                   |   |            |  |                                |                          |                       |          |          |          |
|--|---|-----------------------------------|---|------------|--|--------------------------------|--------------------------|-----------------------|----------|----------|----------|
|  | KEY PERFORMANCE AREA (KPAs)   | KEY PERFORMANCE INDICATORS (KPIs) |   | Baseline   | Annual Targets                         | Measure                        | Verification             | Quarterly Projections |          |          |          |
|  | IDP OBJECTIVES  |                                   |   | 30/06/2022 | 2022/2023                              | Unit                           | PoE                      | 1st Qtr.              | 2nd Qtr. | 3rd Qtr. | 4th Qtr. |
|  | KPA 3: INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION continue...   |                                   |   |            |  |                                |                          |                       |          |          |          |
|  | Disaster Management   |                                   |   |            |  |                                |                          |                       |          |          |          |
| 14   | To support local municipalities with the implementation of Disaster Management Legislation                                    | 14.1                              | Number of volunteers trained on disaster risk management  |            | 20 volunteers trained                  | Number of volunteers trained   | Quarterly reports        | -                     | 20       | -        | -        |
|  |   | 14.2                              | Percentage capacitation of employees at local municipal level   |            | 100% capacitation                      | % capacitation                 | Quarterly reports        | 100%                  | 100%     | 100%     | 100%     |
| 15   | To reduce risks and build resilience for all communities within the district  | 15.1                              | Number of awareness programmes implemented  |            | 4x awareness programmes                | Number of awareness programmes | Quarterly reports        | 1                     | 1        | 1        | 1        |
| 16   | To assist local municipalities by implementing response and recovery mechanisms as per national disaster management framework | 16.1                              | Percentage response to requests on disastrous incidents in the local municipalities.                    |            | 100% response to all requests received | % Assistance                   | Quarterly reports        | 100%                  | 100%     | 100%     | 100%     |
| 17   | To develop institutional capacity and acquire resources for fire fighting services for 3 LMs                                  | 17.1                              | Percentage maintenance of fire fighting equipment in the 3LMs as per request                            |            | 100% maintenance                       | % Maintenance                  | Monthly reports          | 100%                  | 100%     | 100%     | 100%     |
|  |   | 17.2                              | Percentage completion of the annual skid units inspections in 3LMS                                      |            | Completed inspections                  | % Completion                   | Annual inspection report | –                     | –        | –        | 100%     |
|  |   | 17.3                              | Percentage progress on the establishment of the fire fighting satellite station (completion of phase 3) |            | 100% Completed phase 3                 | % Progress                     | Quarterly reports        | 100%                  | 100%     | 100%     | 100%     |
| 18   | To ensure effective internal security measures  | 18.1                              | Percentage implementation of the security maintenance agreements  |            | 100% Implementation                    | % progress                     | Quarterly reports        | 100%                  | 100%     | 100%     | 100%     |
|  | Human Resource Management   |                                   |   |            |  |                                |                          |                       |          |          |          |
| 19   | To implement the human resource strategy  | 19.1                              | Percentage implementation of the HR strategy  |            | 100% Implementation                    | % Implementation               | Quarterly reports        | 100%                  | 100%     | 100%     | 100%     |
| 20   | To comply with legislative requirements relating to human resource management and development                                 | 20.1                              | Percentage implementation of the annual human resource development & management plan                    |            | 100% Implementation of the HR plan     | % Implementation               | Quarterly reports        | 100%                  | 100%     | 100%     | 100%     |
| 21   | To provide support on HR management and development function to LMs   | 21.1                              | Percentage implementation of the annual HR support plan for local municipal to local municipalities     |            | 100%                                   | % support                      | Quarterly reports        | -                     | 100%     | -        | 100%     |
|  | Records Management and Office support   |                                   |   |            |  |                                |                          |                       |          |          |          |
| 22   | To comply with the provincial archives act at FBDM and support the LMs towards compliance by 2022                             | 22.1                              | Percentage implementation of the annual records management and advisory plan                            |            | 100% Implementation of the plan        | % Implementation               | Quarterly reports        | 100%                  | 100%     | 100%     | 100%     |
|  |   | 22.2                              | Percentage support to local municipalities  |            | 100% support                           | %support                       | Quarterly reports        | 100%                  | 100%     | 100%     | 100%     |
| 23   | To provide effective and efficient office support functions   | 23.1                              | Percentage implementation of the office support plan  |            | 100%                                   | % Implementation               | Quarterly reports        | 100%                  | 100%     | 100%     | 100%     |
| 24   | To provide effective and cost efficient office support services   | 24.1                              | Percentage implementation of the municipal buildings maintenance plan                                   |            | 100% maintenance                       | % Maintenance                  | Quarterly reports        | 100%                  | 100%     | 100%     | 100%     |

# SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2022-2023

| FBDM PERFORMANCE PLAN / SCORE-CARD - 2022/2023                 |  |                                   |   |            |  |                  |                   |                       |          |          |          |
|--|--|-----------------------------------|---|------------|--|------------------|-------------------|-----------------------|----------|----------|----------|
|  | KEY PERFORMANCE AREA (KPA's)   | KEY PERFORMANCE INDICATORS (KPIs) |   | Baseline   | Annual Targets   | Measure          | Verification      | Quarterly Projections |          |          |          |
|  | IDP OBJECTIVES   |                                   |   | 30/06/2022 | 2022/2023  | Unit             | PoE               | 1st Qtr.              | 2nd Qtr. | 3rd Qtr. | 4th Qtr. |
| KPA 3: INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION continue.. |  |                                   |   |            |  |                  |                   |                       |          |          |          |
|  | Information Communication Technology (ICT)   |                                   |   |            |  |                  |                   |                       |          |          |          |
| 25   | To upgrade obsolete ICT infrastructure and implement agile ICT solutions within the district       | 25.1                              | Percentage implementation of ICT systems and upgrading of ICT infrastructure  |            | 100% implementation of ICT systems                                 | % Implementation | Quarterly reports | 100%                  | 100%     | 100%     | 100%     |
| 26   | To support the improvement of ICT in three LMs   | 26.1                              | Percentage implementation of the local municipalities ICT annual support plan |            | 100% implementation  | % Implementation | Quarterly reports | 100%                  | 100%     | 100%     | 100%     |
|  | Integrated Development Planning (IDP)  |                                   |   |            |  |                  |                   |                       |          |          |          |
| 27   | To develop and review the district municipality's IDP in compliance with legislation               | 27.1                              | Percentage progress in the review of the district municipal IDP               |            | 100% reviewed 2021/22 district IDP                                 | % Progress       | Quarterly reports | 100%                  | 100%     | 100%     | 100%     |
| 28   | To support the local municipalities in the preparation and review of their IDPs                    | 28.1                              | Percentage support to local municipalities in the review of their IDPs        |            | 100% implementation of the 2021/22 Process plan and annual LM Plan | % progress       | Quarterly Reports | 100%                  | 100%     | 100%     | 100%     |
|  | Spatial Planning   |                                   |   |            |  |                  |                   |                       |          |          |          |
| 29   | To facilitate the development of urban and rural areas in accordance with the relevant legislation | 29.1                              | Percentage processing of land development applications received               |            | 100% processed applications received                               | % Progress       | Quarterly reports | -                     | -        | 100%     | 100%     |
|  |  | 29.2                              | Percentage progress on the development of a precinct plan                     |            | 100% Development of a precinct plan                                | % Progress       | Quarterly reports | -                     | -        | 100%     | 100%     |

# SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2022-2023

| FBDM PERFORMANCE PLAN / SCORE-CARD - 2022/2023 |   |                                   |  |            |  |  |                          |                       |          |          |          |
|--|---|-----------------------------------|--|------------|--|--|--------------------------|-----------------------|----------|----------|----------|
|  | KEY PERFORMANCE AREA (KPAs)   | KEY PERFORMANCE INDICATORS (KPIs) |  | Baseline   | Annual Targets   | Measure  | Verification             | Quarterly Projections |          |          |          |
|  | IDP OBJECTIVES  |                                   |  | 30/06/2022 | 2022/2023  | Unit   | PoE                      | 1st Qtr.              | 2nd Qtr. | 3rd Qtr. | 4th Qtr. |
|  | KPA 3: INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION continue..                                  |                                   |  |            |  |  |                          |                       |          |          |          |
|  | Geographic Information System   |                                   |  |            |  |  |                          |                       |          |          |          |
| 30   | To promote the use of GIS as a tool in the district   | 30.1                              | Percentage access and maintenance of GIS in the district                   |            | Land use survey for Magareng LM                                  | % Progress   | Quarterly reports        | 100%                  | 100%     | 100%     | 100%     |
|  |   | 30.2                              | Number of local municipalities trained and informed on GIS                 |            | 4 workshops hosted   | Number   | Quarterly reports        | -                     | 2        | -        | 2        |
|  | Performance Management Systems (PMS)  |                                   |  |            |  |  |                          |                       |          |          |          |
| 31   | To maintain a functional performance management system in FBDM                                  | 31.1                              | Percentage implementation of the performance management annual plan        |            | 100% Implementation of the annual plan                           | % Implementation   | Quarterly reports        | 100%                  | 100%     | 100%     | 100%     |
| 32   | To support performance management in 3 LMs  | 32.1                              | Percentage support to three local municipalities on PMS                    |            | 100% implementation of the annual support plan                   | % Progress   | Quarterly reports        | 100%                  | 100%     | 100%     | 100%     |
|  | KPA 4: GOOD GOVERNANCE AND PUBLIC PARTICIPATION   |                                   |  |            |  |  |                          |                       |          |          |          |
|  | Communication and Media   |                                   |  |            |  |  |                          |                       |          |          |          |
| 33   | To keep the public informed on government activities in the district                            | 33.1                              | Percentage implementation of the annual communication strategy action plan |            | 100% implementation of the action plan                           | % Progress on implementation of action plan                | Quarterly reports        | 100%                  | 100%     | 100%     | 100%     |
|  |   | 33.2                              | Percentage progress on the development of media policies                   |            | 100% development of media policies                               | % progress   | Developed media policies | -                     | -        | 100%     | 100%     |
| 34   | To improve internal communication through the implementation of the internal communication plan | 34.1                              | Percentage implementation of the internal communication plan               |            | 100% implementation of 2021/22 communication plan                | % progress on the Implementation of the communication plan | Quarterly reports        | 100%                  | 100%     | 100%     | 100%     |
|  | Risk Management   |                                   |  |            |  |  |                          |                       |          |          |          |
| 35   | To manage risk activities in the district   | 35.1                              | Percentage implementation of risk management plan for FBDM                 |            | 100% implementation of approved annual risk implementation plan  | % Progress   | Quarterly Reports        | 100%                  | 100%     | 100%     | 100%     |
|  |   | 35.2                              | Percentage implementation of the risk management plans in 2x LMs           |            | 100% implementation of approved annual risk implementation plan  | % Progress   | Quarterly reports        | 100%                  | 100%     | 100%     | 100%     |
| 36   | To prevent and manage fraud and corruption in the district                                      | 36.1                              | Percentage implementation of the Fraud and corruption plan in FBDM         |            | 100% implementation of fraud and corruption prevention programme | % Progress   | Quarterly reports        | 100%                  | 100%     | 100%     | 100%     |
|  |   | 36.2                              | Percentage implementation of the fraud and corruption awareness programmes |            | 100% implementation of fraud and corruption programme            | % Progress   | Fraud awareness report   | 100%                  | 100%     | 100%     | 100%     |

# SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2022-2023

| FBDM PERFORMANCE PLAN / SCORE-CARD - 2022/2023 |   |      |   |  |  |                     |  |              |                       |          |          |          |
|--|---|------|---|--|--|---------------------|--|--------------|-----------------------|----------|----------|----------|
|  | KEY PERFORMANCE AREA (KPAs)   |      | KEY PERFORMANCE INDICATORS (KPIs)   |  | Baseline   | Annual Targets      | Measure  | Verification | Quarterly Projections |          |          |          |
|  | IDP OBJECTIVES  |      |   |  | 30/06/2022   | 2022/2023           | Unit   | PoE          | 1st Qtr.              | 2nd Qtr. | 3rd Qtr. | 4th Qtr. |
|  | KPA 4: GOOD GOVERNANCE AND PUBLIC PARTICIPATION continue...   |      |   |  |  |                     |  |              |                       |          |          |          |
|  | Internal Audit  |      |   |  |  |                     |  |              |                       |          |          |          |
| 37   | To evaluate the adequacy and effectiveness of control processes and assessment of compliance with legislation in FBDM and 2 LMs | 37.1 | Percentage implementation of the approved internal audit plans (fbdm and 2LMs)  |  | 100% Implementation of the audit plans               | % Implementation    | Quarterly reports  | 100%         | 100%                  | 100%     | 100%     |          |
|  | Legal and Compliance Services   |      |   |  |  |                     |  |              |                       |          |          |          |
| 38   | To provide legal and compliance services in the district  | 38.1 | Percentage provision of legal and compliance services in the district   |  | 100%   | % Compliance        | Litigation register  | 100%         | 100%                  | 100%     | 100%     |          |
| 39   | Provision of sound legal binding contracts in the district  | 39.1 | Percentage provision of legal contract services   |  | 100%   | % Provision         | Contract register  | 100%         | 100%                  | 100%     | 100%     |          |
|  | Council and Committee Services  |      |   |  |  |                     |  |              |                       |          |          |          |
| 40   | To ensure an effective and efficient functioning of council and its committees  | 40.1 | Percentage facilitation of council and committee meetings to ensure a fully functional council and its committee oversight and administrative systems |  | 100% facilitation of committees and council meetings | % Compliance        | Signed agendas and minutes of Council and committee meetings | 100%         | 100%                  | 100%     | 100%     |          |
|  | Youth Services  |      |   |  |  |                     |  |              |                       |          |          |          |
| 41   | To facilitate and coordinate youth development in the district  | 41.1 | Number of stakeholder engagement platforms facilitated  |  | 4 Platforms  | Number of platforms | Quarterly Reports  | 1            | 1                     | 1        | 1        |          |
|  |   | 41.2 | Percentage coordination of youth development programmes   |  | 100% Coordination                                    | % Progress          | Quarterly Reports  | 100%         | 100%                  | 100%     | 100%     |          |
|  | Special Programmes  |      |   |  |  |                     |  |              |                       |          |          |          |
| 42   | To facilitate and coordinate special programmes in the district   | 42.1 | Percentage facilitation and coordination of special programmes in the district as per the annual action plan  |  | 100% Implementation of approved programmes           | % Progress          | Quarterly Reports  | 100%         | 100%                  | 100%     | 100%     |          |

## SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2022-2023

| FBDM PERFORMANCE PLAN / SCORE-CARD - 2022/2023 |  |                                   |  |  |   |                |                             |              |                       |          |          |          |
|--|--|-----------------------------------|--|--|---|----------------|-----------------------------|--------------|-----------------------|----------|----------|----------|
|  | KEY PERFORMANCE AREA (KPAs)  | KEY PERFORMANCE INDICATORS (KPIs) |  |  | Baseline                                    | Annual Targets | Measure                     | Verification | Quarterly Projections |          |          |          |
|  | IDP OBJECTIVES   |                                   |  |  | 30/06/2022                                  | 2022/2023      | Unit                        | PoE          | 1st Qtr.              | 2nd Qtr. | 3rd Qtr. | 4th Qtr. |
|  | KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT.                                     |                                   |  |  |   |                |                             |              |                       |          |          |          |
|  | Budget and Treasury  |                                   |  |  |   |                |                             |              |                       |          |          |          |
| 43   | To ensure compliance to all accounting and legislative reporting requirements            | 43.1                              | Percentage compliance to budgeting and reporting requirements                |  | 100%  | % Compliance   | Monthly / Quarterly reports | 100%         | 100%                  | 100%     | 100%     |          |
| 44   | To ensure sound financial management practices according to National Treasury guidelines | 44.1                              | Percentage compliance to legislation   |  | 100%  | % Compliance   | Monthly / Quarterly reports | 100%         | 100%                  | 100%     | 100%     |          |
| 45   | To provide financial management support to the local municipalities in the district      | 45.1                              | Percentage provision of financial management support to local municipalities |  | 100% implementation of the support required | % Support      | Quarterly reports           | 100%         | 100%                  | 100%     | 100%     |          |
| 46   | To ensure implementation of supply chain management policies and related prescripts      | 46.1                              | Percentage compliance with National treasury supply chain management system  |  | 100%  | % Compliance   | Monthly / Quarterly reports | 100%         | 100%                  | 100%     | 100%     |          |

### 4. BUDGET IMPLEMENTATION PLAN FOR 2022/23

In respect of the budget implementation component of the SDBIP, circular 13 requires a breakdown by monthly projections of revenue to be collected for each source and monthly projections of operational and capital expenditure and revenue for each vote.

#### 4.1 Monthly projections of revenue and expenditure by vote

The anticipated revenue for the 2022/23 financial year amounts to R 147,3m and the expenditure amounts to R 171,6m

1. The table below provides a summary of the monthly projections for revenue and expenditure per vote.

# SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2022-2023

| VOTE   | July          |               |               | August        |               |               | September     |               |               | October       |               |               | November      |               |               | December      |               |               |
|--|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
|  | Opex<br>R000  | Capex<br>R000 | Rev<br>R000   | Opex<br>R000  | Capex<br>R000 | Rev<br>R000   | Opex<br>R000  | Capex<br>R000 | Rev<br>R000   | Opex<br>R000  | Capex<br>R000 | Rev<br>R000   | Opex<br>R000  | Capex<br>R000 | Rev<br>R000   | Opex<br>R000  | Capex<br>R000 | Rev<br>R000   |
| <b><u>Executive &amp; Council</u></b>                    |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| Council  | 1,216         | 8             | 0             | 1,216         | 8             | 0             | 1,216         | 8             | 0             | 1,216         | 8             | 0             | 1,216         | 8             | 0             | 1,216         | 8             | 0             |
| Municipal Manager  | 249           | 5             | 0             | 249           | 5             | 0             | 249           | 5             | 0             | 249           | 5             | 0             | 249           | 5             | 0             | 249           | 5             | 0             |
| Committee Services & Administration                      | 135           | 0             | 0             | 135           | 0             | 0             | 135           | 0             | 0             | 135           | 0             | 0             | 135           | 0             | 0             | 135           | 0             | 0             |
| Internal Audit   | 289           | 0             | 0             | 289           | 0             | 0             | 289           | 0             | 0             | 289           | 0             | 0             | 289           | 0             | 0             | 289           | 0             | 0             |
| Communications   | 213           | 2             | 0             | 213           | 2             | 0             | 213           | 2             | 0             | 213           | 2             | 0             | 213           | 2             | 0             | 213           | 2             | 0             |
| Risk Unit  | 126           | 0             | 0             | 126           | 0             | 0             | 126           | 0             | 0             | 126           | 0             | 0             | 126           | 0             | 0             | 126           | 0             | 0             |
| Political Office - Administration                        | 451           | 0             | 0             | 451           | 0             | 0             | 451           | 0             | 0             | 571           | 0             | 0             | 451           | 0             | 0             | 451           | 0             | 0             |
| Youth Unit   | 212           | 0             | 0             | 212           | 0             | 0             | 212           | 0             | 0             | 212           | 0             | 0             | 212           | 0             | 0             | 212           | 0             | 0             |
| Legal & Compliance                                       | 109           | 0             | 0             | 109           | 0             | 0             | 109           | 0             | 0             | 109           | 0             | 0             | 109           | 0             | 0             | 109           | 0             | 0             |
| <b><u>Budget &amp; Treasury</u></b>                      |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| Directorate  | 757           | 0             | 83            | 757           | 0             | 83            | 757           | 0             | 83            | 757           | 0             | 83            | 757           | 0             | 83            | 757           | 0             | 83            |
| Finance: Revenue & Expenditure                           | 349           | 0             | 11,644        | 349           | 0             | 11,644        | 349           | 0             | 11,644        | 349           | 0             | 11,644        | 349           | 0             | 11,644        | 349           | 0             | 11,644        |
| Finance: Budget Office                                   | 648           | 0             | 0             | 648           | 0             | 0             | 648           | 0             | 0             | 648           | 0             | 0             | 648           | 0             | 0             | 648           | 0             | 0             |
| Finance: Supply Chain Management                         | 348           | 0             | 0             | 348           | 0             | 0             | 348           | 0             | 0             | 348           | 0             | 0             | 348           | 0             | 0             | 348           | 0             | 0             |
| Finance: Motor Vehicle Pool                              | 113           | 0             | 0             | 113           | 0             | 0             | 113           | 0             | 0             | 113           | 0             | 0             | 113           | 0             | 0             | 113           | 0             | 0             |
| <b><u>Corporate Services</u></b>                         |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| Director: Administration                                 | 180           | 0             | 0             | 180           | 0             | 0             | 180           | 0             | 0             | 180           | 0             | 0             | 180           | 0             | 0             | 180           | 0             | 0             |
| Information Systems                                      | 430           | 133           | 0             | 430           | 133           | 0             | 430           | 133           | 0             | 430           | 133           | 0             | 430           | 133           | 0             | 430           | 133           | 0             |
| Human Resource Management                                | 699           | 1             | 0             | 499           | 1             | 0             | 499           | 1             | 0             | 499           | 1             | 0             | 499           | 1             | 0             | 499           | 1             | 0             |
| Office support Services                                  | 1,189         | 8             | 0             | 1,189         | 8             | 0             | 1,189         | 8             | 0             | 1,189         | 8             | 0             | 1,189         | 8             | 0             | 1,189         | 8             | 0             |
| Environmental Health                                     | 977           | 0             | 0             | 977           | 0             | 0             | 977           | 0             | 0             | 977           | 0             | 0             | 977           | 0             | 0             | 977           | 0             | 0             |
| Firefighting & Disaster Management                       | 1,223         | 220           | 0             | 1,346         | 220           | 0             | 923           | 220           | 0             | 923           | 220           | 0             | 923           | 720           | 0             | 923           | 320           | 0             |
| <b><u>Planning &amp; Development</u></b>                 |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| Directorate: Planning                                    | 637           | 0             | 234           | 637           | 0             | 234           | 637           | 0             | 234           | 637           | 0             | 234           | 637           | 0             | 234           | 637           | 0             | 234           |
| Local Economic Development                               | 684           | 0             | 0             | 484           | 0             | 0             | 484           | 0             | 0             | 484           | 0             | 0             | 484           | 0             | 0             | 484           | 0             | 0             |
| GIS Management   | 73            | 0             | 0             | 281           | 0             | 0             | 281           | 0             | 0             | 281           | 0             | 0             | 281           | 0             | 0             | 281           | 0             | 0             |
| Spacial Planning   | 317           | 18            | 0             | 73            | 18            | 0             | 73            | 18            | 0             | 73            | 18            | 0             | 73            | 18            | 0             | 73            | 18            | 0             |
| Tourism  | 416           | 0             | 0             | 287           | 0             | 0             | 287           | 0             | 0             | 287           | 0             | 0             | 287           | 0             | 0             | 287           | 0             | 0             |
| IDP Management   | 184           | 0             | 0             | 184           | 0             | 0             | 184           | 0             | 0             | 184           | 0             | 0             | 184           | 0             | 0             | 184           | 0             | 0             |
| <b><u>Project Management &amp; Advisory Services</u></b> |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| Directorate: Infrastructure Development                  | 182           | 0             | 314           | 182           | 0             | 314           | 182           | 0             | 314           | 182           | 0             | 314           | 182           | 0             | 314           | 182           | 0             | 314           |
| Project Management Services                              | 1,911         | 6             | 0             | 3,486         | 6             | 0             | 2,986         | 6             | 0             | 2,986         | 6             | 0             | 1,986         | 6             | 0             | 1,986         | 6             | 0             |
| Maintenance of Roads                                     | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             |
| Housing  | 367           | 0             | 0             | 367           | 0             | 0             | 367           | 0             | 0             | 367           | 0             | 0             | 367           | 0             | 0             | 367           | 0             | 0             |
| <b>Total by Vote</b>                                     | <b>14,685</b> | <b>399</b>    | <b>12,276</b> | <b>15,818</b> | <b>399</b>    | <b>12,276</b> | <b>14,895</b> | <b>399</b>    | <b>12,276</b> | <b>15,015</b> | <b>399</b>    | <b>12,276</b> | <b>13,895</b> | <b>899</b>    | <b>12,276</b> | <b>13,895</b> | <b>499</b>    | <b>12,276</b> |

# SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2022-2023

| VOTE  | January       |               |               | February      |               |               | March         |               |               | April         |               |               | May           |               |               | June          |               |               | Total          |               |                |
|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|---------------|----------------|
|   | Opex<br>R000  | Capex<br>R000 | Rev<br>R000   | Opex<br>R000  | Capex<br>R000 | Rev<br>R000   | Opex<br>R000  | Capex<br>R000 | Rev<br>R000   | Opex<br>R000  | Capex<br>R000 | Rev<br>R000   | Opex<br>R000  | Capex<br>R000 | Rev<br>R000   | Opex<br>R000  | Capex<br>R000 | Rev<br>R000   | Opex<br>R000   | Capex<br>R000 | Rev<br>R000    |
| <b><u>Vote1: Executive &amp; Council</u></b>                    |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |                |               |                |
| Council   | 1,216         | 8             | 0             | 1,216         | 8             | 0             | 1,216         | 8             | 0             | 1,216         | 8             | 0             | 1,216         | 8             | 0             | 1,216         | 8             | 0             | 14,593         | 90            | 0              |
| Municipal Manager   | 249           | 5             | 0             | 249           | 5             | 0             | 249           | 5             | 0             | 249           | 5             | 0             | 249           | 5             | 0             | 249           | 5             | 0             | 2,983          | 65            | 0              |
| Committee Services & Administration                             | 135           | 0             | 0             | 135           | 0             | 0             | 135           | 0             | 0             | 135           | 0             | 0             | 135           | 0             | 0             | 135           | 0             | 0             | 1,620          | 0             | 0              |
| Internal Audit  | 289           | 0             | 0             | 289           | 0             | 0             | 289           | 0             | 0             | 289           | 0             | 0             | 289           | 0             | 0             | 289           | 0             | 0             | 3,472          | 0             | 0              |
| Communications  | 213           | 2             | 0             | 213           | 2             | 0             | 213           | 2             | 0             | 213           | 2             | 0             | 213           | 2             | 0             | 213           | 2             | 0             | 2,552          | 18            | 0              |
| Risk Unit   | 126           | 0             | 0             | 126           | 0             | 0             | 126           | 0             | 0             | 126           | 0             | 0             | 126           | 0             | 0             | 126           | 0             | 0             | 1,511          | 0             | 0              |
| Political Office - Administration                               | 451           | 0             | 0             | 451           | 0             | 0             | 451           | 0             | 0             | 451           | 0             | 0             | 451           | 0             | 0             | 451           | 0             | 0             | 5,527          | 0             | 0              |
| Youth Unit  | 212           | 0             | 0             | 212           | 0             | 0             | 212           | 0             | 0             | 212           | 0             | 0             | 212           | 0             | 0             | 212           | 0             | 0             | 2,549          | 0             | 0              |
| Legal & Compliance  | 109           | 0             | 0             | 109           | 0             | 0             | 109           | 0             | 0             | 109           | 0             | 0             | 109           | 0             | 0             | 109           | 0             | 0             | 1,306          | 0             | 0              |
| <b><u>Vote2 - Budget &amp; Treasury</u></b>                     |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |                |               |                |
| Directorate   | 757           | 0             | 83            | 757           | 0             | 83            | 757           | 0             | 83            | 757           | 0             | 83            | 757           | 0             | 83            | 757           | 0             | 83            | 9,090          | 0             | 1,000          |
| Finance: Revenue & Expenditure                                  | 349           | 0             | 11,644        | 349           | 0             | 11,644        | 349           | 0             | 11,644        | 349           | 0             | 11,644        | 349           | 0             | 11,644        | 349           | 0             | 11,644        | 4,187          | 0             | 139,731        |
| Finance: Budget Office  | 648           | 0             | 0             | 648           | 0             | 0             | 648           | 0             | 0             | 648           | 0             | 0             | 648           | 0             | 0             | 648           | 0             | 0             | 7,773          | 0             | 0              |
| Finance: Supply Chain Management                                | 348           | 0             | 0             | 348           | 0             | 0             | 348           | 0             | 0             | 348           | 0             | 0             | 348           | 0             | 0             | 348           | 0             | 0             | 4,178          | 0             | 0              |
| Finance: Motor Vehicle Pool                                     | 113           | 0             | 0             | 113           | 0             | 0             | 113           | 1,500         | 0             | 113           | 0             | 0             | 113           | 0             | 0             | 113           | 0             | 0             | 1,355          | 1,500         | 0              |
| <b><u>Vote3: Corporate Services</u></b>                         |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |                |               |                |
| Director: Administration  | 180           | 0             | 0             | 180           | 0             | 0             | 180           | 0             | 0             | 180           | 0             | 0             | 180           | 0             | 0             | 180           | 0             | 0             | 2,160          | 0             | 0              |
| Information Systems   | 430           | 133           | 0             | 430           | 133           | 0             | 430           | 133           | 0             | 430           | 133           | 0             | 430           | 133           | 0             | 430           | 133           | 0             | 5,164          | 1,590         | 0              |
| Human Resource Management                                       | 499           | 1             | 0             | 499           | 1             | 0             | 499           | 1             | 0             | 499           | 1             | 0             | 499           | 1             | 0             | 499           | 1             | 0             | 6,184          | 12            | 0              |
| Office support Services   | 1,189         | 8             | 0             | 1,189         | 8             | 0             | 1,189         | 8             | 0             | 1,189         | 8             | 0             | 1,189         | 8             | 0             | 1,189         | 8             | 0             | 14,274         | 91            | 0              |
| Environmental Health  | 977           | 0             | 0             | 977           | 0             | 0             | 977           | 0             | 0             | 977           | 0             | 0             | 977           | 0             | 0             | 977           | 0             | 0             | 11,729         | 0             | 0              |
| Vote: Firefighting & Disaster Management                        | 923           | 320           | 0             | 923           | 720           | 0             | 923           | 415           | 0             | 923           | 320           | 0             | 923           | 320           | 0             | 923           | 320           | 0             | 11,799         | 4,333         | 0              |
| <b><u>Vote4: Planning &amp; Development</u></b>                 |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |                |               |                |
| Directorate: Planning   | 637           | 0             | 234           | 637           | 0             | 234           | 637           | 0             | 234           | 637           | 0             | 234           | 637           | 0             | 234           | 637           | 0             | 234           | 7,646          | 0             | 2,810          |
| Local Economic Development                                      | 484           | 0             | 0             | 484           | 0             | 0             | 484           | 0             | 0             | 484           | 0             | 0             | 484           | 0             | 0             | 484           | 0             | 0             | 6,010          | 0             | 0              |
| GIS Management  | 281           | 0             | 0             | 281           | 0             | 0             | 281           | 0             | 0             | 281           | 0             | 0             | 281           | 0             | 0             | 281           | 0             | 0             | 3,537          | 0             | 0              |
| Spacial Planning  | 73            | 18            | 0             | 73            | 18            | 0             | 73            | 18            | 0             | 73            | 18            | 0             | 73            | 18            | 0             | 73            | 18            | 0             | 1,541          | 105           | 0              |
| Tourism   | 287           | 0             | 0             | 287           | 0             | 0             | 287           | 0             | 0             | 287           | 0             | 0             | 287           | 0             | 0             | 287           | 0             | 0             | 3,199          | 0             | 0              |
| IDP Management  | 184           | 0             | 0             | 184           | 0             | 0             | 184           | 0             | 0             | 184           | 0             | 0             | 184           | 0             | 0             | 184           | 0             | 0             | 1,785          | 105           | 0              |
| <b><u>Vote5: Project Management &amp; Advisory Services</u></b> |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |                |               |                |
| Directorate: Infrastructure Development                         | 182           | 0             | 314           | 182           | 0             | 314           | 182           | 0             | 314           | 182           | 0             | 314           | 182           | 0             | 314           | 182           | 0             | 314           | 2,188          | 0             | 3,770          |
| Project Management Services                                     | 1,986         | 6             | 0             | 1,986         | 6             | 0             | 1,986         | 6             | 0             | 1,986         | 6             | 0             | 1,986         | 6             | 0             | 1,986         | 6             | 0             | 27,256         | 75            | 0              |
| Maintenance of Roads  | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0              | 0             | 0              |
| Housing   | 367           | 0             | 0             | 367           | 0             | 0             | 367           | 0             | 0             | 367           | 0             | 0             | 367           | 0             | 0             | 367           | 0             | 0             | 4,410          | 0             | 0              |
| <b>Total by Vote</b>  | <b>13,895</b> | <b>499</b>    | <b>12,276</b> | <b>13,895</b> | <b>899</b>    | <b>12,276</b> | <b>13,895</b> | <b>2,094</b>  | <b>12,276</b> | <b>13,895</b> | <b>499</b>    | <b>12,276</b> | <b>13,895</b> | <b>499</b>    | <b>12,276</b> | <b>13,895</b> | <b>499</b>    | <b>12,276</b> | <b>171,575</b> | <b>7,984</b>  | <b>147,311</b> |

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### 4.2 Monthly projections: Capital expenditure by vote

The FBDM envisages a spending of 7.9 m on the capital budget for 2022/23 financial year. The capital budget will be funded from surplus cash. This is followed by monthly projections for the 2022/23 financial year for each vote.

| Description                                     | Budget Year 2022/23 |            |            |            |            |            |            |            |            |            |            |              | Medium Term Revenue and Expenditure Framework |                        |                        |
|---|---------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|--------------|---|------------------------|------------------------|
| R thousand                                      | July                | August     | Sept.      | October    | Nov.       | Dec.       | January    | Feb.       | March      | April      | May        | June         | Budget Year 2022/23                           | Budget Year +1 2023/24 | Budget Year +2 2024/25 |
| Vote 1 - Council & Executive                    | 14                  | 14         | 14         | 14         | 14         | 14         | 14         | 14         | 14         | 14         | 14         | 14           | 173   | -                      | -                      |
| Vote 2 - Budget & Treasury                      | -                   | -          | -          | -          | -          | -          | -          | -          | -          | -          | -          | 1,500        | 1,500   | -                      | -                      |
| Vote 3 - Corporate Services                     | 361                 | 361        | 361        | 361        | 461        | 461        | 461        | 461        | 461        | 556        | 461        | 1,261        | 6,026   | 1,050                  | -                      |
| Vote 4 - Planning & Development                 | 18                  | 18         | 18         | 18         | 18         | 18         | 18         | 18         | 18         | 18         | 18         | 18           | 210   | -                      | -                      |
| Vote 5 - Project Management & Advisory Services | 6                   | 6          | 6          | 6          | 6          | 6          | 6          | 6          | 6          | 6          | 6          | 6            | 75  | -                      | -                      |
| <b>Total Capital Expenditure</b>                | <b>399</b>          | <b>399</b> | <b>399</b> | <b>399</b> | <b>499</b> | <b>499</b> | <b>499</b> | <b>499</b> | <b>499</b> | <b>594</b> | <b>499</b> | <b>2,799</b> | <b>7,984</b>                                  | <b>1,050</b>           | <b>-</b>               |

### 4.3 Monthly projections: Revenue by source

The anticipated revenue for the 2022/23 financial year amounts to R 147,3m. The monthly projections for the 2022/23 financial year are as follow.

|  | July<br>R 000 | August<br>R 000 | September<br>R 000 | October<br>R 000 | November<br>R 000 | December<br>R 000 | January<br>R 000 | February<br>R 000 | March<br>R 000 | April<br>R 000 | May<br>R 000  | June<br>R 000 | Total<br>R 000 |
|--|---------------|-----------------|--------------------|------------------|-------------------|-------------------|------------------|-------------------|----------------|----------------|---------------|---------------|----------------|
| Grants                                 | 11,653        | 11,653          | 11,653             | 11,653           | 11,653            | 11,653            | 11,653           | 11,653            | 11,653         | 11,653         | 11,653        | 11,653        | <b>139,841</b> |
| Interest earned - external investments | 596           | 596             | 596                | 596              | 596               | 596               | 596              | 596               | 596            | 596            | 596           | 596           | <b>7,150</b>   |
| Other                                  | 10            | 10              | 10                 | 10               | 10                | 10                | 10               | 10                | 10             | 10             | 10            | 10            | <b>120</b>     |
| Rental of facilities and equipment     | 17            | 17              | 17                 | 17               | 17                | 17                | 17               | 17                | 17             | 17             | 17            | 17            | <b>200</b>     |
| <b>Total Revenue by Source</b>         | <b>12,276</b> | <b>12,276</b>   | <b>12,276</b>      | <b>12,276</b>    | <b>12,276</b>     | <b>12,276</b>     | <b>12,276</b>    | <b>12,276</b>     | <b>12,276</b>  | <b>12,276</b>  | <b>12,276</b> | <b>12,276</b> | <b>147,311</b> |

## 5. CONCLUSION

The SDBIP is a significant intervention tool in the strengthening of democratic governance in the local sphere of government. The SDBIP prescribes that the FBDM's annual targets be provided in order to assist with implementation and monitoring. Regular reviews would compare targets with actual outcomes and revise future targets as necessary.

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The SDBIP monitoring of actual revenue targets and spending against the budget will be reported monthly in terms of section 71 of the MFMA. In terms of section 71 of the MFMA, the accounting officer must not later than ten days after the last working day of each month, submit to the Executive Mayor and the relevant provincial treasury a statement on the state of the municipalities' budget, reflecting the following:

- Actual revenue, per revenue source;
- Actual borrowings;
- Actual expenditure, per vote;
- Actual capital expenditure, per vote;
- The amount of any allocations received;

And explanation of:

- Any material variances from what the municipality have projected on revenue by source, and from the municipality's expenditure projections per vote;
- Any material variances from the service delivery and budget implementation plan and;
- Any remedial or corrective steps taken or to be taken to ensure that projected revenue and expenditure remain within the municipality's approved budget.

The SDBIP therefore provides an excellent basis for the councilors of the FBDM to monitor the implementation of service delivery programmes and initiatives across the district. The score card in the SDBIP presents a clear mandate to councilors in terms of playing their oversight function. Regular reports are presented to the section 79 committees in terms of the commitments made in the departmental/unit operational plans.

Administratively, the SDBIP facilitates proper monitoring of performance by senior management and the municipal manager against set targets. The municipal manager's commitments as indicated in the score card will enable the Executive Mayor and the Mayoral Committee to monitor the progress of FBDM in terms of implementing programmes and initiatives in the district. Similarly, the municipal manager is being provided with a tool to ensure accountability for all the key performance indicators in the score card of the municipality.

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2022-2023

**SUBMITTED BY:**

**DATE:** \_\_\_\_\_

\_\_\_\_\_  
*Municipal Manager*

**APPROVED BY:**

**DATE:** \_\_\_\_\_

\_\_\_\_\_  
*Executive Mayor*