# FRANCES BAARD DISTRICT MUNICIPALITY



**Section 71 Report** 

31 January 2020

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#### 1. EXECUTIVE SUMMARY

All variances are calculated against the approved budget figures.

#### 1.1 Statement of Financial Performance

Consolidated performance against annual budget (Projected Operating Results) – Statement of Financial Performance – (Annexure A - Table C4)

#### Revenue by source

Year-to-date actual revenue is R97, 519 million as compared to the year-to-date budget projections of R79, 476 million. The variance is due to the first trench of the equitable share which was transferred in July 2019.

#### Operating expenditure by type

To date, R54, 689 million has been spent as compared to the operational year-to-date budget projections of R87, 075 million. The variance is mainly due to the following:

- > Vacant positions of the CFO, Director Planning & Development and Director Infrastructure;
- > Capital and Operational allocations to local municipality which has not been claimed; and
- > Special projects which are still at a planning stage of the SCM process.

The summary statement of financial performance in Annexure A, Table C4 is prepared on a similar basis to the prescribed budget format, detailing revenue by source type and expenditure by input type.

#### **Capital Expenditure**

Year-to-date expenditure on capital amounts to R0, 268 million as compared to the operational year-to-date budget projections of R2, 056 million. Capital expenditure will improve as the financial year progress as projects are currently in the planning phase of the procurement process.

Please refer to Annexure A, Table C5 for further details.

#### **Cash Flows**

The municipality started the year with a total cash and cash equivalents of R78, 267 million. The year-to date cash and cash equivalents amounted to R113, 100, million. The net increase in cash and cash equivalents for the year to date is R34, 833 million. The increase is as a result of the equitable share that was received in July 2019.

# Consolidated performance of year-to-date expenditure against year-to-date budget (per municipal vote)

The municipal vote reflects the organisational structure of the municipality which is made up of the following directorates: Council & Executive, Budget & Treasury, Administration, Planning & Development and Project Management & Advisory Services.

The following table depict the financial performance as per municipal vote according to the approved organogram of the municipality:

|  | Council & Executive    |            |          |                  |            |            |  |  |  |  |  |
|--|------------------------|------------|----------|------------------|------------|------------|--|--|--|--|--|
| R thousand                                 | Audited Original Adjus |            | Adjusted | Adjusted Monthly |            | YearTD     |  |  |  |  |  |
| R tilousaliu                               | Outcome                | Budget     | Budget   | actual           | actual     | budget     |  |  |  |  |  |
| 01.1 - Council & Executive Administration  | 10,115,074             | 11,574,120 | •        | 670,066          | 5,016,968  | 6,751,563  |  |  |  |  |  |
| 02.1 - Office Of The Municipal Manager     | 2,209,966              | 2,509,730  | -        | 174,348          | 1,073,390  | 1,464,008  |  |  |  |  |  |
| 02.2 - Committee & Administration Services | 962,088                | 1,312,270  | -        | 35,597           | 298,936    | 765,492    |  |  |  |  |  |
| 02.3 - Internal Audit                      | 2,441,526              | 3,299,340  | -        | 202,472          | 1,581,020  | 1,924,622  |  |  |  |  |  |
| 02.4 - Communications                      | 1,966,411              | 2,458,210  | -        | 48,109           | 1,037,149  | 1,433,964  |  |  |  |  |  |
| 02.5 - Legal And Compliance                | 1,281,194              | 1,403,948  | -        | 104,447          | 765,360    | 818,986    |  |  |  |  |  |
| 02.6 - Political Office Administration     | 3,473,258              | 3,821,750  | -        | 154,243          | 2,095,173  | 2,229,353  |  |  |  |  |  |
| 02.7 - Youth Unit                          | 2,157,854              | 1,998,740  | -        | 127,713          | 1,329,455  | 1,165,927  |  |  |  |  |  |
| 02.8 - Risk Unit                           | 877,772                | 1,006,030  | -        | 87,246           | 607,046    | 586,873    |  |  |  |  |  |
| Total                                      | 25,485,143             | 29,384,138 | -        | 1,604,240        | 13,804,496 | 17,140,788 |  |  |  |  |  |

Actual operating expenditure of Council & Executive is R13, 805 million as compared to the year-to-date budget R17, 141 million. Special projects in the respective departments are still at a planning stage, project activities are expected to be implemented as indicated in the operational plans. Expenditure is expected to gain momentum as the year progress with the implementation of set budgets by the departments. Two vacancies exist within the department, namely, Manager: Office of the MM and the PMS Intern.

| Budger & Treasury Office          |            |            |          |         |           |            |  |  |  |  |
|-----------------------------------|------------|------------|----------|---------|-----------|------------|--|--|--|--|
| R thousand                        | Audited    | Original   | Adjusted | Monthly | YearTD    | YearTD     |  |  |  |  |
| R tilousanu                       | Outcome    | Budget     | Budget   | actual  | actual    | budget     |  |  |  |  |
| Budger & treasury                 |            |            |          |         |           |            |  |  |  |  |
| 03.1 - Finance Directorate        | 4,148,200  | 7,907,990  | -        | 120,191 | 2,779,377 | 4,613,014  |  |  |  |  |
| 03.2 - Revenue & Expenditure      | 3,175,059  | 3,760,282  | -        | 104,502 | 1,778,375 | 2,193,499  |  |  |  |  |
| 03.3 - Budget And Treasury Office | 7,035,582  | 7,039,030  | -        | 244,858 | 2,397,554 | 4,106,095  |  |  |  |  |
| 03.4 - Supply Chain Management    | 3,195,611  | 3,192,660  | -        | 278,829 | 1,923,419 | 1,862,392  |  |  |  |  |
| 03.5 - Council Motor Vehicle Pool | 1,935,333  | 1,905,760  | -        | 3,928   | 389,805   | 1,111,698  |  |  |  |  |
| Total                             | 19,489,786 | 23,805,722 | -        | 752,308 | 9,268,531 | 13,886,698 |  |  |  |  |

The actual operating expenditure of Budget & Treasury office at the end of the month amounts to R9, 269 million as compared to the year-to-date projected budget of R13, 887 million. Due to the vacant CFO position and finance intern, spending on the planned budget is below expected projection. Depreciation also contributes to the low spending as the actual expenditure is not yet accounted for in the current financial year, as the municipality is waiting for the finalisation of the audit to ensure the correct opening balances are recorded.

| Corporate Services                         |            |            |          |           |            |            |  |  |  |  |
|--|------------|------------|----------|-----------|------------|------------|--|--|--|--|
| R thousand                                 | Audited    | Original   | Adjusted | Monthly   | YearTD     | YearTD     |  |  |  |  |
| R thousand                                 | Outcome    | Budget     | Budget   | actual    | actual     | budget     |  |  |  |  |
| 04.1 - Administration Directorate          | 1,662,653  | 1,918,050  | -        | 135,154   | 958,129    | 1,118,887  |  |  |  |  |
| 04.2 - Information Systems                 | 3,578,972  | 4,140,130  | -        | 124,080   | 1,483,497  | 2,415,105  |  |  |  |  |
| 04.3 - Human Resource Management           | 4,352,678  | 7,335,010  | -        | 242,365   | 2,397,726  | 4,278,764  |  |  |  |  |
| 04.4 - Office Support Services             | 10,303,286 | 11,345,160 | -        | 456,097   | 6,355,977  | 6,618,031  |  |  |  |  |
| 04.5 - Environmental Protection            | 3,912,678  | 7,539,150  | -        | 354,572   | 2,742,352  | 4,397,855  |  |  |  |  |
| 04.6 - Fire Fighting & Disaster Management | 5,953,146  | 10,244,950 | -        | 412,489   | 3,509,914  | 5,976,201  |  |  |  |  |
| Total                                      | 29,763,411 | 42,522,450 | -        | 1,724,757 | 17,447,594 | 24,804,843 |  |  |  |  |

Actual operating expenditure of Corporate Services at the end of the month is R17, 448 million as compared to the year-to-date projected budget of R24, 805 million. Expenditure is expected to increase as the year progresses with the implementation of set budgets by the departments, taking into consideration the cost containment policy to eliminate non-priority spending on service delivery items. Vacancies within the department also has an impact on the underspending of the projected budget, namely, Senior Fire Fighter, Chief Clerk Archive and Disaster Management Co-ordinator.

| Planning & Development                     |                  |            |          |         |           |            |  |  |  |  |
|--|------------------|------------|----------|---------|-----------|------------|--|--|--|--|
| R thousand                                 | Audited Original |            | Adjusted | Monthly | YearTD    | YearTD     |  |  |  |  |
| K tilousaliu                               | Outcome          | Budget     | Budget   | actual  | actual    | budget     |  |  |  |  |
| 05.1 - Planning & Dev elopment Directorate | 976,649          | 1,835,190  | -        | 110,659 | 714,952   | 1,070,538  |  |  |  |  |
| 05.3 - Local Economic Development          | 5,018,657        | 8,310,100  | -        | 335,330 | 2,961,916 | 4,847,584  |  |  |  |  |
| 05.4 - Planning Unit - Gis                 | 1,627,268        | 2,100,110  | -        | 86,995  | 604,080   | 1,225,077  |  |  |  |  |
| 05.5 - Planning Unit - Spacial Planning    | 1,534,595        | 3,551,380  | -        | 50,607  | 543,951   | 2,071,643  |  |  |  |  |
| 05.6 - Tourism                             | 3,241,809        | 3,697,410  | -        | 109,326 | 1,722,670 | 2,156,847  |  |  |  |  |
| 05.7 - Planning Unit - ldp                 | 1,389,378        | 1,664,460  | -        | 134,281 | 848,364   | 970,942    |  |  |  |  |
| Total                                      | 13,788,356       | 21,158,650 |          | 827,197 | 7,395,933 | 12,342,631 |  |  |  |  |

Actual operating expenditure of Planning & Development at the end of the month amounts to R7, 396 million as compared to the year-to-date projected budget of R12, 343 million. Due to the vacant director position, spending on the planned budget is below expected projection. However, the budget is expected to gain momentum when the financial year progresses, taking into consideration the cost containment policy to eliminate non-priority spending on service delivery items. Vacancies within the department also has an impact on the underspending of the projected budget, namely, GIS Officer and LED Officer.

| Infrastructure                               |            |            |          |         |           |            |  |  |  |
|--|------------|------------|----------|---------|-----------|------------|--|--|--|
| R thousand                                   | Audited    | Original   | Adjusted | Monthly | YearTD    | YearTD     |  |  |  |
| K tilousailu                                 | Outcome    | Budget     | Budget   | actual  | actual    | budget     |  |  |  |
| 06.1 - Infrastructure Service Directorate    | 4,371,638  | 1,969,620  | 1        | 75,583  | 398,138   | 1,148,973  |  |  |  |
| 06.2 - Project Management & Advisory Service | 12,318,762 | 25,415,450 | -        | 221,787 | 4,637,156 | 14,825,692 |  |  |  |
| 06.3 - Infrastructure Service - Roads Maint  | 777,179    | 964,600    | -        | 26,910  | 320,442   | 562,681    |  |  |  |
| 06.4 - Housing Administration                | 2,660,945  | 4,050,490  | -        | 99,067  | 1,416,752 | 2,362,794  |  |  |  |
| Total  | 20,128,525 | 32,400,160 | •        | 423,347 | 6,772,488 | 18,900,140 |  |  |  |

Actual operating expenditure of Project Management & Advisory Services at the end of the month amounts to R6, 773 million as compared to the year-to-date projected budget of R18, 900 million. Underspending is due to the vacant Director position and the underspending of local municipality on Capital and Operational allocation. The spending on the planned budget is expected to gain momentum once the local municipalities start submitting claims for their projects. Vacancies within the department also has an impact on the underspending of the projected budget, namely: Manager Infrastructure and Building Technician.

# Consolidated performance of year-to-date expenditure on special projects against full year budget

| Project Description   | Budget                     | Commitment | Total Spent  | Remaining<br>Budget | % Spent   | Comment   |  |  |  |  |
|---|----------------------------|------------|--------------|---------------------|-----------|---|--|--|--|--|
| MUNICIPAL MANAGERS OF   | MUNICIPAL MANAGERS OFFICE  |            |              |                     |           |   |  |  |  |  |
| COMMUNICATIONS  |                            |            |              |                     |           |   |  |  |  |  |
| Public Participation Programme                                      | 30,200                     | -          | -            | 30,200              |           | The executive mayor and municipal manager to decide on how the program will be implemented                                |  |  |  |  |
| Total Communications Projects                                       | 30,200                     |            |              | 30,200              | <u>0%</u> |   |  |  |  |  |
|   |                            |            | FINANCE DIRE | CTORATE             |           |   |  |  |  |  |
| Support to 3 local municipalities (Phokwane, Magareng & Dikgatlong) | 150,000.00                 | •          | ,            | 150,000.00          |           | To be utilised during the course of the financial year, upon formal request for assistance from the local municipalities. |  |  |  |  |
| Total Finance Directorate Projects                                  | 150,000.00                 |            |              | 150,000.00          | <u>0%</u> |   |  |  |  |  |
|   | BUDGET AND TREASURY OFFICE |            |              |                     |           |   |  |  |  |  |
| Revaluation of Buildings  | 150,000.00                 | •          | •            | 150,000.00          | 0%        | To be utilised in the fourth quarter, during the compliation of the 2019/20 AFS.  |  |  |  |  |
| <u>Total BTO Projects</u>   | 150,000.00                 |            |              | 150,000.00          | <u>0%</u> |   |  |  |  |  |

| Project                         | Budget       | Commitment | Total Spent   | Remaining<br>Budget | % Spent   | Comment   |  |  |  |
|---------------------------------|--------------|------------|---------------|---------------------|-----------|---|--|--|--|
| PLANNING AND DEVELOPMENT        |              |            |               |                     |           |   |  |  |  |
| PLANNING UNIT - GIS             |              |            |               |                     |           |   |  |  |  |
| Land Use Survey (Dikgatlong)    | 390,000.00   |            | -             | 390,000.00          | 0%        | Project is in the planning phase, awaiting the implementation of the specification committee before advertising the tender.   |  |  |  |
| <u>Total GIS Projects</u>       | 390,000.00   |            | <u> </u>      | 390,000.00          | <u>0%</u> |   |  |  |  |
|                                 |              | PLANN      | ING UNIT - SP | ATIAL PLANNING      | i         |   |  |  |  |
| Municipal Tribunial             | 70,000.00    | -          | 9,168.00      | 60,832.00           | 13%       | The DMPT is operational and the meeting will take place end of February.  |  |  |  |
| FBDM SDF Framework              | 800,000.00   | -          | -             | 800,000.00          |           | The project is behind schedule and part of the milestones will be completed in the 2020/21 FY. The project is still at the functionality stage. Anticipated that the appointment will be finalised mid-february.        |  |  |  |
| Phokwane Infill Development     | 140,000.00   | -          | 51,878.64     | 88,121.36           |           | The project is on track. The final Environmental Impact Assessment has been submitted to the Department of Environment and Nature Conservation for review and approval. The third draft layout plan has been completed. |  |  |  |
| Total Spatial Planning Projects | 1,010,000.00 |            | 61,046.64     | 948,953.36          | <u>6%</u> |   |  |  |  |

# **DEPARTMENT OF FINANCE**

| Project Description  | Budget        | Commitment | Total Spent    | Remaining<br>Budget | % Spent    | Comment  |  |  |  |
|--|---------------|------------|----------------|---------------------|------------|--|--|--|--|
| COUNCIL AND EXECUTIVE A  | \DMINICTD \ 1 | TION .     |                | Buaget              |            |  |  |  |  |
| COUNCIL  |               |            |                |                     |            |  |  |  |  |
| South African Municipal Sports<br>and Recreational Association<br>Games (SAMSRA) | 500,000.00    | -          | -              | 500,000.00          |            | Budget was not utilised due to the lattest cost containment regulation released on 31 July 2019, after the adoption of the municipal budget. Budget to be revised during the   |  |  |  |
| Total Council Projects   | 500,000.00    | _          | _              | 500,000.00          | 0%         | adjustment budget process.   |  |  |  |
| Total Council Tojects  | 300,000.00    | POLIT      | ICAL OFFICE AD | MINISTRATION        | <u> </u>   |  |  |  |  |
| Commemorative Days   | 220,000.00    | -          | 234,828.98     | -14,828.98          | 107%       | Overspending took place on Commemorative Days (Mandela program), that was held on the 27th & 28th of July, a two day program. Budget still needs to be corrected during the adjustment budget process.   |  |  |  |
| Disability Programme   | 70,000.00     | -          | 57,999.50      | 12,000.50           | 83%        | Spending is due to the two (2) days Young Women workshop that took place in August at Phokwane Local Municipality.Project completed with savings.  |  |  |  |
| Child Programme  | 50,000.00     | ı          | 47,000.00      | 3,000.00            | 94%        | During the month of September a Heritage program occurred for two days and Project completed with savings.   |  |  |  |
| Gender Programme   | 70,000.00     | -          | 46,000.00      | 24,000.00           | 66%        | Older Person's program was held to honour the elders, the two days program held during the month of October.   |  |  |  |
| MRM Programme  | 5,000.00      | ı          | 1              | 5,000.00            | 0%         | Budget to be utilised during the course of the financial year.   |  |  |  |
| Old Age Programme  | 35,000.00     | -          | 26,950.00      | 8,050.00            | 77%        | Project completed with savings.  |  |  |  |
| Total Political Office Projects  | 1,450,000.00  | <u> </u>   | 412,778.48     | 37,221.52           | <u>28%</u> |  |  |  |  |
|  |               |            | YOUTH U        | INIT                |            |  |  |  |  |
| Youth Career   | 25,000.00     | -          | 7,412.39       | 17,587.61           | 30%        | Youth Career event occured on the 23rd of<br>September 2019.Remaining budget to be<br>utilised as year progresses.   |  |  |  |
| Sopa Programme   | 17,000.00     | -          | 7,000.00       | 10,000.00           | 41%        | SOPA to take place on 23 March 2020, as per the operational plan.  |  |  |  |
| June 16 Programme  | 45,000.00     | -          | 37,000.00      | 8,000.00            |            | June 16 programme will take place during the fourth quarter, for the June 16 celebrations. The expenditure of R37 000 is due to the hosting of youth dialogue on the attacks on xenophobia and women & child abuse hosted on the 13th of September 2019. |  |  |  |
| Youth Skills Programme   | 253,600.00    | -          | 205,068.70     | 48,531.30           | 81%        | Youth Skills programme took place from the<br>03rd to the 05th of December 2019.Project<br>completed with savings.   |  |  |  |
| Total Youth Projects   | 340,600.00    |            | 256,481.09     | 84,118.91           | <u>75%</u> |  |  |  |  |

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| Project Description                                  | Budget             | Commitment | Total Spent       | Remaining<br>Budget | % Spent    | Comment   |  |  |  |  |
|--|--------------------|------------|-------------------|---------------------|------------|---|--|--|--|--|
| CORPORATE SERVICES                                   | CORPORATE SERVICES |            |                   |                     |            |   |  |  |  |  |
|  |                    | HUM        | AN RESOURCE       | MANAGEMENT          |            |   |  |  |  |  |
| Employee Wellness Assistance<br>Programme            | 80,000.00          | -          | 132.00            | 79,868.00           | 0%         | Will occur as and when needed by the employees.   |  |  |  |  |
| Team Building  | 50,000.00          | -          | -                 | 50,000.00           | 0%         | Team Building was held on the 25th of October 2019 however there were no cost implications.   |  |  |  |  |
| Total HR Projects                                    | 130,000.00         |            | 132.00            | 129,868.00          | <u>0%</u>  |   |  |  |  |  |
| ENVIRONMENTAL PROTECTION                             |                    |            |                   |                     |            |   |  |  |  |  |
| Air Quality  | 14,000.00          | -          | 5,936.27          | 8,063.73            | 42%        | Campaigns were conducted during the first quarter on the 1st and 16th of August 2019.   |  |  |  |  |
| Commemorative Days                                   | 85,000.00          | 973.92     | 3,957.40          | 81,042.60           | 5%         | Programme is in the implementation stage, campaigns were conducted.   |  |  |  |  |
| Awareness Sanitation Programme                       | 56,600.00          | 756.00     | 16,113.76         | 40,486.24           | 28%        | World Environmental Health Day was commemorated.  |  |  |  |  |
| Environmental Health Framework                       | 200,000.00         | -          | 196,280.00        | 3,720.00            | 98%        | adopt the document.   |  |  |  |  |
| Water Analysis                                       | 338,500.00         | 24,110.47  | 126,535.52        | 211,964.48          | 37%        | Water analysis was done in July 2019. Remaining budget to be utilised during the course of the financial year as per operational plan.            |  |  |  |  |
| Sample Analysis                                      | 9,600.00           | 9,600.00   | -                 | 9,600.00            | 0%         | Project is in the implementation phase.   |  |  |  |  |
| Environmental World day<br>Awareness                 | 200,000.00         | -          | 1,113.04          | 198,886.96          |            | The Environmental world day Awareness occured on the 26 to the 27th of September 2019.  |  |  |  |  |
| South African Standards for<br>Drinking Water        | 90,000.00          | -          | -                 | 90,000.00           | 0%         | Budget to be utilised during the course of the financial year as no samples were collected.   |  |  |  |  |
| <u>Total Environmental Health</u><br><u>Projects</u> | 993,700.00         | 35,440.39  | <u>349,935.99</u> | 643,764.01          | <u>35%</u> |   |  |  |  |  |
|  |                    | FIRE FIGH  | ITING & DISAST    | TER MANAGEME        | NT         |   |  |  |  |  |
| Volunteer Training                                   | 107,400.00         | -          | 76,150.00         | 31,250.00           | 71%        | Training occured on the 11th and 12th of<br>December 2019.Project completed with<br>savings.  |  |  |  |  |
| Disaster Management Forum                            | 10,800.00          | -          | -                 | 10,800.00           | 0%         | Hosting of disaster management forum, to be used during the financial year.   |  |  |  |  |
| Awareness Programme                                  | 7,000.00           | -          | -                 | 7,000.00            | 0%         | Budget to be utilised during the course of the financial year, as per deployment during the 3rd to the 4th quarter.                               |  |  |  |  |
| Disaster Plan Strategy                               | 800,000.00         | -          | -                 | 800,000.00          | 0%         | Project to be implemented during the course of the financial year.  |  |  |  |  |
| Contigency Fund                                      | 320,000.00         | 72,353.00  | 139,698.00        | 180,302.00          | 44%        | To be utilised as and when the need arise in emergency situations, during July 2019 expenditure was incurred for assistance to community members. |  |  |  |  |
| Total Disaster Management Projects                   | 1,245,200.00       | 72,353.00  | 215,848.00        | 1,029,352.00        | <u>17%</u> |   |  |  |  |  |

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| <b>Project Description</b>               | Budget       | Commitment | Total Spent            | Remaining<br>Budget | % Spent | Comment  |  |  |  |  |
|--|--------------|------------|------------------------|---------------------|---------|--|--|--|--|--|
| PLANNING AND DEVELOPN                    | /IENT        |            |                        | Duuget              |         |  |  |  |  |  |
| LOCAL ECONOMIC DEVELOPMENT               |              |            |                        |                     |         |  |  |  |  |  |
| Led Small, Medium & Micro<br>Entreprises | 795,600.00   | -          | 195,260.87             | 600,339.13          | 25%     | Project its in the implementation stage to be completed at the end of June 2020.   |  |  |  |  |
| Machinery and equipment SMME             | 850,000.00   | -          | -                      | 850,000.00          | 0%      | Advertisement for the application has been placed, submission closed at the end of August 2019.TOR to be finalised during February 2020.   |  |  |  |  |
| Led Expo                                 | 920,000.00   | -          | 916,304.69             | 3,695.31            | 100%    | Project completed.   |  |  |  |  |
| Youth Enterprenuer                       | 160,000.00   | -          | -                      | 160,000.00          | 0%      | Project is in the implementation phase, awaiting appointment of specifications committee.  |  |  |  |  |
| Exhibition Installers                    | 380,000.00   | -          | 113,400.00             | 266,600.00          | 30%     | financial year.  |  |  |  |  |
| Led Trade & Investment<br>Promotion      | 35,000.00    | -          | -                      | 35,000.00           | 0%      | Project is in the planning phase, in the process of developing brochures to be completed during the 3rd to the 4th quarter.  |  |  |  |  |
| Investment Desk                          | 50,000.00    | -          | -                      | 50,000.00           | 0%      | Project is in the planning phase, research in progress.To take place during 3rd quarter  |  |  |  |  |
| Agriculture Emerging Farmers             | 200,000.00   | -          | -                      | 200,000.00          | 0%      | Project is in the implementation phase, awaiting appointment of specifications committee.  |  |  |  |  |
| Advertising and Promotion                | 208,810.00   | 15,329.56  | 32,406.60              | 176,403.40          | 16%     | Project is in the implementation phase, budget<br>to be fully utilised by the end of the financial<br>year.  |  |  |  |  |
| Women Empowerment                        | 50,000.00    | -          | 50,000.00              | -                   | 100%    | Project completed.Evaluation to occur during the 4th quarter.  |  |  |  |  |
| Hartswater Stalls                        | 600,000.00   | -          | 526,739.13             | 73,260.87           | 88%     | Project completed with savings.  |  |  |  |  |
| Total LED Projects                       | 4,249,410.00 | 15,329.56  | 1,834,111.29<br>TOURIS | 2,415,298.71        | 3.57    |  |  |  |  |  |
| Ganspan                                  | 270,000.00   | -          | 96,042.00              | 173,958.00          | 36%     | Project in the environmental impact review phase.  |  |  |  |  |
| Indaba Expo                              | 327,370.00   | 21,892.17  | 108,980.10             | 218,389.90          | 33%     | Budget will be utilised during the fourth quarter, May 2020.   |  |  |  |  |
| Diamond and Dorings Festival             | 480,000.00   | -          | -                      | 480,000.00          | 0%      | Budget to be utilised during March/April 2020.   |  |  |  |  |
| Tourism Business Competition             | 501,300.00   | -          | 370,546.35             | 130,753.65          | 74%     | The spending of R370 546.35 was for the Presentation sessions ,transport and venue. Hand over of equipment ceremony, procurement of paper for ceremony. The awards ceremony took place on the 28 November 2019 in Kimberley.   |  |  |  |  |
| Tourism Association                      | 75,000.00    | -          | -                      | 75,000.00           | 0%      | Tourism association meetings to take place during the course of the financial year.  |  |  |  |  |
| Northern Cape Tourism Authority          | 135,000.00   | -          | 13,900.00              | 121,100.00          | 10%     | No transfer to be done to the Northern Cape Tourism Authority as decision was made that Frances Baard District Municipality can do the marketing in-house. Budget to be moved to the Tourism Awareness Campaign during the adjustment budget process. Spending of R13 900.00 will be moved to the Community Awareness Campaign during adjustment budget process. |  |  |  |  |
| Tourism Awareness Campaign               | 120,000.00   | -          | 78,527.65              | 41,472.35           | 65%     | The event occurred on the 20th of September 2019, project completed with savings.  |  |  |  |  |
| Printing of Travel Guide                 | 150,000.00   | -          | -                      | 150,000.00          | 0%      | Budget to be utilised during the course of the financial year.   |  |  |  |  |
| Tourism Advertisement                    | 175,000.00   | -          | 23,305.00              | 151,695.00          | 13%     | In progress still to take place during the course of the financial year.   |  |  |  |  |
| N12 Promotion                            | 60,000.00    | -          | 44,819.74              | 15,180.26           | 75%     | Remaining budget to be utilised during the course of the financial year.   |  |  |  |  |
| Total Tourism Projects                   | 2,293,670.00 | 21,892.17  | 736,120.84             | 1,557,549.16        | 32%     |  |  |  |  |  |

| Project Description                   | Budget        | Commitment | Total Spent  | Remaining<br>Budget | % Spent   | Comment  |  |  |  |
|---------------------------------------|---------------|------------|--------------|---------------------|-----------|--|--|--|--|
| INFRASTRUCTURE                        |               |            |              |                     |           |  |  |  |  |
| PROJECT MANAGEMENT & ADVISORY SERVICE |               |            |              |                     |           |  |  |  |  |
| Magareng O&M                          | 2,500,000.00  | -          | 985,056.15   | 1,514,943.85        | 39%       | Spending dependent on claims received from the local municipality, the remaining budget of R1514,943.85 will be used as the financial year progresses. |  |  |  |
| Dikgatlong O&M                        | 2,500,000.00  | -          | 167,200.00   | 2,332,800.00        | 7%        | Spending dependent on claims received from the local municipality, the remaining budget of R2 332,800.00 will be used during the financial year.       |  |  |  |
| Phokwane O&M                          | 2,500,000.00  | ,          | -            | 2,500,000.00        | 0%        | Spending dependent on claims received from the local municipality,   |  |  |  |
| Sol Plaatje O&M                       | 2,500,000.00  | 1          | 14,300.00    | 2,485,700.00        | 1%        | Spending dependent on claims received from the local municipality.   |  |  |  |
| Magareng Capital Projects             | 2,000,000.00  | ,          | 1            | 2,000,000.00        | 0%        | Spending dependent on claims received from the local municipality.   |  |  |  |
| Dikgatlong Capital Projects           | 2,400,000.00  | -          | 993,614.86   | 1,406,385.14        | 41%       | Spending dependent on claims received from the local municipality. The remaining budget of R1 406,385.14 wil used during the financial year.           |  |  |  |
| Phokwane Capital Projects             | 2,000,000.00  | -          | -            | 2,000,000.00        | 0%        | Spending dependent on claims received from the local municipality.   |  |  |  |
| Sol Plaatje Capital projects          | 2,000,000.00  | -          | -            | 2,000,000.00        | 0%        | Spending dependent on claims received from the local municipality.   |  |  |  |
| Total Infrastructure Projects         | 18,400,000.00 |            | 2,160,171.01 | 16,239,828.99       | 0.88      |  |  |  |  |
|                                       |               | НС         | DUSING ADMIN | NISTRATION          |           |  |  |  |  |
| Housing Project                       | 860,000.00    | -          | -            | 860,000.00          | 0%        | Budget to be utilised during the course of the financial year.   |  |  |  |
| Total Housing Projects                | 860,000.00    |            |              | 860,000.00          | <u>0%</u> |  |  |  |  |
| Total Special Projects                | 32,192,780.00 | 145,015.12 | 6,026,625.34 | 25,166,154.66       | 19%       |  |  |  |  |

The actual spending on special projects for the municipality at the end of the month amounts to R6 026 625.34, with a commitment of R145 015.12. The municipality has spent 19% of its budgeted special projects.

# 2. IN-YEAR BUDGET STATEMENT TABLES (ANNEXURE: A)

# **Table C1: Monthly Budget Statement Summary**

| DC9 Frances Baard - Table C1 Monthly Budget Statem                   | 2018/19   |            | •          |             | Budget Ye   | ar 2019/20  | •            |              |           |
|--|-----------|------------|------------|-------------|-------------|-------------|--------------|--------------|-----------|
| Description  | Audited   | Original   | Adjusted   | Monthly     | YearTD      | YearTD      | I            |              | Full Year |
| Description  | Outcome   | Budget     | Budget     | actual      | actual      | budget      | YTD variance | YTD variance | Forecast  |
| R thousands  |           |            |            |             |             |             |              | %            |           |
| Financial Performance  |           |            |            |             |             |             |              |              |           |
| Property rates   | _         | -          | _          | -           | -           | -           | -            |              |           |
| Service charges  | -         | -          | -          | -           | -           | -           | -            |              | -         |
| Inv estment rev enue   | 6,729     | 5,350      | -          | 1,013       | 5,106       | 3,121       | 1,985        | 64%          | 5,350     |
| Transfers and subsidies  | 123,192   | 128,942    | -          | 78          | 91,985      | 75,216      | 16,769       | 22%          | 128,942   |
| Other own revenue  | 932       | 1,953      | -          | 56          | 427         | 1,139       | (712)        | -62%         | 1,953     |
|  | 130,853   | 136,245    | -          | 1,147       | 97,519      | 79,476      | 18,043       | 23%          | 136,245   |
| Total Revenue (excluding capital transfers and contributions)        |           |            |            |             |             |             |              |              |           |
| Employ ee costs  | 61,650    | 76,174     | -          | 4,295       | 34,581      | 44,435      | (9,854)      | -22%         | 76,174    |
| Remuneration of Councillors  | 6,700     | 7,311      | -          | 567         | 3,787       | 4,265       | (478)        | -11%         | 7,311     |
| Depreciation & asset impairment                                      | 3,003     | 3,629      | -          | -           | -           | 2,117       | (2,117)      | -100%        | 3,629     |
| Finance charges  | 204       | _          | -          | -           | _           | · -         | -            |              | _         |
| Materials and bulk purchases   | 1,246     | 1,671      | _          | 59          | 621         | 975         | (354)        | -36%         | 1,671     |
| Transfers and subsidies  | 7,306     | 20,411     | _          | _           | 2,330       | 11,906      | (9,576)      | -80%         | 20,411    |
| Other expenditure  | 28,547    | 40,074     | _          | 410         | 13,370      | 23,377      | (10,007)     | -43%         | 40,074    |
| Total Expenditure  | 108.655   | 149,271    | _          | 5,332       | 54,689      | 87,075      | (32,386)     | -37%         | 149,271   |
| Surplus/(Deficit)  | 22,198    | (13,026)   |            | (4,185)     | 42,830      | (7,599)     | 50,429       | -664%        | (13,026   |
| Transfers and subsidies - capital (monetary allocations) (National / | 2,521     | (10,020)   | _          | (4,100)     | 72,000      | (1,000)     | -            | 00476        | (10,020   |
| Contributions & Contributed assets                                   | 2,021     | _          | _          | _           | -           | _           | _            | -            |           |
| Surplus/(Deficit) after capital transfers & contributions            | 24,719    | (13,026)   |            | (4,185)     | 42,830      | (7,599)     | 50,429       | -664%        | (13,026   |
| Share of surplus/ (deficit) of associate                             | 24,713    | (13,020)   | _          | (4, 103)    | 42,030      | (1,355)     | - 30,429     | -004 //      | (13,020   |
| . , ,  |           | (42.026)   | _          | -           |             |             |              | -664%        | (42.026   |
| Surplus/ (Deficit) for the year                                      | 24,719    | (13,026)   | -          | (4,185)     | 42,830      | (7,599)     | 50,429       | -004%        | (13,026   |
| Capital expenditure & funds sources                                  |           |            |            |             |             |             |              |              |           |
|  | 0.405     | 0.505      |            |             | 000         | 0.050       | (4.700)      | 070/         | 2 505     |
| Capital expenditure  | 9,195     | 3,525      |            | -           | 268         | 2,056       | (1,788)      | -87%         | 3,525     |
| Capital transfers recognised   | -         | 70         | -          | -           | _           | 41          | (41)         | -100%        | 70        |
| D :  |           |            |            |             |             |             |              |              |           |
| Borrowing  |           | -          | -          | -           | -           | -           | - (4.747)    | 970/         | -         |
| Internally generated funds   | 9,195     | 3,455      | -          | -           | 268         | 2,015       | (1,747)      | -87%         | 3,455     |
| Total sources of capital funds                                       | 9,195     | 3,525      | -          | _           | 268         | 2,056       | (1,788)      | -87%         | 3,525     |
| Financial position   |           |            |            |             |             |             |              |              |           |
| Total current assets   | 85,531    | 53,959     | _          |             | 133,017     |             |              |              | 53,959    |
| Total non current assets   | 64,343    | 64,934     | -          |             | 64,587      |             |              |              | 64,934    |
| Total current liabilities  | 18,293    | 15,141     | -          |             | 23,357      |             |              |              | 15,141    |
| Total non current liabilities  | 31,004    | 35,000     | -          |             | 30,912      |             |              |              | 35,000    |
| Community wealth/Equity  | 100,577   | 68,753     | -          |             | 143,335     |             |              |              | 68,753    |
|  |           |            |            |             |             |             |              |              |           |
| Cash flows   |           |            |            |             |             |             |              |              |           |
| Net cash from (used) operating                                       | 32,761    | (3,085)    | -          | (4,263)     | 36,708      | (1,799)     | (38,507)     | 2140%        | (3,085    |
| Net cash from (used) investing                                       | (9,811)   | (3,525)    | -          | -           | (1,875)     | (2,056)     | (181)        | 9%           | (3,525    |
| Net cash from (used) financing                                       | (2,455)   | -          | -          | _           | -           | -           | _            |              | _         |
| Cash/cash equivalents at the month/year end                          | 71,567    | 64,957     | -          | -           | 113,100     | 67,711      | (45,389)     | -67%         | 64,957    |
|  |           |            |            |             |             |             |              |              |           |
| Debtors & creditors analysis   | 0-30 Days | 31-60 Days | 61-90 Days | 91-120 Days | 121-150 Dys | 151-180 Dys | 181 Dys-1 Yr | Over 1Yr     | Total     |
| Debtors Age Analysis   |           |            |            |             |             |             |              |              |           |
| Total By Income Source   | 255       | 163        | 171        | 222         | 16          | 250         | 14           | 1,178        | 2,269     |
| Creditors Age Analysis   |           |            |            |             |             |             |              |              |           |
| Total Creditors  | 200       | 64         | 10         | 24          | _           | -           | _            | _            | 298       |

# Table C2 Monthly Budget Statement - Financial Performance (standard classification)

DC9 Frances Baard - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M07 January 2018/19 Budget Year 2019/20 Monthly Description Audited Original Adjusted YearTD YearTD Full Year YTD variance YTD variance Outcome Budget actual actual budget Forecast Budget R thousands % Revenue - Functional Governance and administration 124,655 130,209 1,102 96,005 75,955 20,050 26% 130,209 Executive and council 478 250 146 (146) -100% 250 124,177 129,959 96,005 75,809 20,196 129 959 Finance and administration 1,102 27% Community and public safety 389 246 144 (144)-100% 246 \_ 389 Public safety 45 3,378 5,790 Economic and environmental services 8,331 5,790 1,514 (1,864) -55% Planning and development 8,331 5,790 45 1,514 3,378 (1,864) 5,790 Trading services Other 2 133,374 136,245 1,147 97,519 79,476 18,043 23% 136,245 Total Revenue - Functional \_ **Expenditure - Functional** 64.873 77,928 3,314 34,268 45.458 (11, 190)-25% 77.928 Governance and administration -21.217 18 920 9 814 12,376 (2,562)-21% 21,217 Executive and council 1.162 Finance and administration 43,511 53,412 1,950 22,873 31,157 (8,284) -27% 53,412 2,442 3,299 1,925 -18% 3,299 Internal audit 202 1,581 (344)Community and public safety 8,614 14,295 512 4,927 8,339 (3,412)-41% 14,295 Public safety 422 1,417 Housing 2,661 4.050 99 2,363 (946) -40% 4.050 13,771 31,121 31,927 53.350 1,397 (17,350) -56% 53,350 Economic and environmental services 28,014 45.811 11,029 26,723 (15,694) -59% 45,811 1,042 Planning and development Environmental protection 3,913 7,539 355 2,742 4,398 (1,656) -38% 7,539 Trading services Other 3,242 3,697 109 1,723 2,157 (434)-20% 3,697 Total Expenditure - Functional 3 108,655 149,271 5,332 54,689 87,075 (32,386) -37% 149,271 Surplus/ (Deficit) for the year 24,719 42,830 50,429 -664% (13,026) (13,026)(4,185) (7,599)

# <u>Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by Municipal vote)</u>

| Vote Description                          |      | 2018/19 |          |          |         | Budget Year 2 | 019/20  |          |          |           |
|---|------|---------|----------|----------|---------|---------------|---------|----------|----------|-----------|
|   | Ref  | Audited | Original | Adjusted | Monthly | YearTD        | YearTD  | YTD      | YTD      | Full Year |
|   | IXCI | Outcome | Budget   | Budget   | actual  | actual        | budget  | variance | variance | Forecast  |
| R thousands                               |      |         |          |          |         |               |         |          | %        |           |
| Revenue by Vote                           | 1    |         |          |          |         |               |         |          |          |           |
| Vote 01 - Executive & Council             |      | 478     | 250      | -        | -       | -             | 146     | (146)    | -100.0%  | 250       |
| Vote 02 - Office Of The Municipal Manager |      | _       | -        | _        | -       | -             | -       | -        |          | -         |
| Vote 03 - Budget & Treasury Office        |      | 124,177 | 129,959  | -        | 1,102   | 96,005        | 75,809  | 20,196   | 26.6%    | 129,959   |
| Vote 04 - Administration                  |      | 389     | 246      | -        | -       | -             | 144     | (144)    | -100.0%  | 246       |
| Vote 05 - Planning & Development          |      | _       | 800      | -        | -       | -             | 467     | (467)    | -100.0%  | 800       |
| Vote 06 - Infrastructure Services         |      | 8,331   | 4,990    | _        | 45      | 1,514         | 2,911   | (1,397)  | -48.0%   | 4,990     |
| Total Revenue by Vote                     | 2    | 133,374 | 136,245  | _        | 1,147   | 97,519        | 79,476  | 18,043   | 22.7%    | 136,245   |
| Expenditure by Vote                       | 1    |         |          |          |         |               |         |          |          |           |
| Vote 01 - Executive & Council             |      | 10,115  | 11,574   | _        | 670     | 5,017         | 6,752   | (1,735)  | -25.7%   | 11,574    |
| Vote 02 - Office Of The Municipal Manager |      | 15,370  | 17,810   | -        | 934     | 8,788         | 10,389  | (1,602)  | -15.4%   | 17,810    |
| Vote 03 - Budget & Treasury Office        |      | 19,490  | 23,806   | _        | 752     | 9,269         | 13,887  | (4,618)  | -33.3%   | 23,806    |
| Vote 04 - Administration                  |      | 29,763  | 42,522   | _        | 1,725   | 17,448        | 24,805  | (7,357)  | -29.7%   | 42,522    |
| Vote 05 - Planning & Development          |      | 13,788  | 21,159   | -        | 827     | 7,396         | 12,343  | (4,947)  | -40.1%   | 21,159    |
| Vote 06 - Infrastructure Services         |      | 20,129  | 32,400   | -        | 423     | 6,772         | 18,900  | (12,128) | -64.2%   | 32,400    |
| Total Expenditure by Vote                 | 2    | 108,655 | 149,271  | -        | 5,332   | 54,689        | 87,075  | (32,386) | -37.2%   | 149,271   |
| Surplus/ (Deficit) for the year           | 2    | 24,719  | (13,026) | -        | (4,185) | 42,830        | (7,599) | 50,429   | -663.6%  | (13,026)  |

<u>Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure)</u>

|   | _   | 2018/19            |                    |                    | ,                 | Budget Yea       |                  | T            |              |                       |
|---|-----|--------------------|--------------------|--------------------|-------------------|------------------|------------------|--------------|--------------|-----------------------|
| Description   | Ref | Audited<br>Outcome | Original<br>Budget | Adjusted<br>Budget | Monthly<br>actual | YearTD<br>actual | YearTD<br>budget | YTD variance | YTD variance | Full Year<br>Forecast |
| R thousands   |     |                    |                    |                    |                   |                  |                  |              | %            |                       |
| Revenue By Source   |     |                    |                    |                    |                   |                  |                  |              |              |                       |
| Rental of facilities and equipment  |     | 858                | 1,153              |                    | 18                | 325              | 673              | (348)        | -52%         | 1,153                 |
| Interest earned - external investments                                    |     | 6,729              | 5,350              |                    | 1,013             | 5,106            | 3,121            | 1,985        | 64%          | 5,350                 |
| Transfers and subsidies   |     | 123,192            | 128,942            |                    | 78                | 91,985           | 75,216           | 16,769       | 22%          | 128,942               |
| Other revenue   |     | 75                 | 800                |                    | 39                | 103              | 467              | (364)        | -78%         | 800                   |
| Gains on disposal of PPE  |     | _                  | _                  |                    | _                 | _                | _                |              |              | _                     |
| Total Revenue (excluding capital transfers                                | -   | 130,853            | 136,245            | _                  | 1,147             | 97,519           | 79,476           | 18,043       | 23%          | 136,245               |
| and contributions)  |     |                    | ,                  |                    | ,                 | ·                |                  |              |              |                       |
| Expenditure By Type   |     |                    |                    |                    |                   |                  |                  |              |              |                       |
| Employ ee related costs   |     | 61,650             | 76,174             |                    | 4,295             | 34,581           | 44,435           | (9,854)      | -22%         | 76,174                |
| Remuneration of councillors   |     | 6,700              | 7,311              |                    | 567               | 3,787            | 4,265            | (478)        | -11%         | 7,311                 |
| Debt impairment   |     | _                  | 3                  |                    | -                 | -                | 2                | (2)          | -100%        | 3                     |
| Depreciation & asset impairment   |     | 3,003              | 3,629              |                    | -                 | -                | 2,117            | (2,117)      | -100%        | 3,629                 |
| Finance charges   |     | 204                | _                  |                    | -                 | -                | _                | _            |              | _                     |
| Bulk purchases  |     |                    |                    |                    |                   |                  |                  | _            |              |                       |
| Other materials   |     | 1,246              | 1,671              |                    | 59                | 621              | 975              | (354)        | -36%         | 1,671                 |
| Contracted services   |     | 18,158             | 24,092             |                    | 310               | 7,153            | 14,054           | (6,900)      | -49%         | 24,092                |
| Transfers and subsidies   |     | 7,306              | 20,411             |                    | -                 | 2,330            | 11,906           | (9,576)      | -80%         | 20,411                |
| Other expenditure   |     | 10,322             | 15,679             |                    | 100               | 6,217            | 9,146            | (2,930)      | -32%         | 15,679                |
| •   |     | 67                 | 300                |                    | 100               | 0,217            | 175              |              | -100%        | 300                   |
| Loss on disposal of PPE   | -   |                    |                    |                    |                   | <u> </u>         |                  | (175)        | l            |                       |
| Total Expenditure   |     | 108,655            | 149,271            | _                  | 5,332             | 54,689           | 87,075           | (32,386)     | -37%         | 149,271               |
| Surplus/(Deficit)   |     | 22,198             | (13,026)           | _                  | (4,185)           | 42,830           | (7,599)          | 50,429       | (0)          | (13,026               |
| Transfers and subsidies - capital (monetary                               |     |                    |                    |                    |                   |                  |                  |              |              |                       |
| allocations) (National / Provincial and District)                         |     | 2,521              | -                  | _                  | -                 | -                | -                | -            |              | _                     |
| Transfers and subsidies - capital (monetary                               |     |                    |                    |                    |                   |                  |                  |              |              |                       |
| allocations) (National / Provincial Departmental                          |     |                    |                    |                    |                   |                  |                  |              |              |                       |
| Agencies, Households, Non-profit Institutions,                            |     |                    |                    |                    |                   |                  |                  |              |              |                       |
| Private Enterprises, Public Corporatons, Higher Educational Institutions) |     |                    |                    |                    |                   |                  |                  | _            |              |                       |
| Transfers and subsidies - capital (in-kind - all)                         |     |                    |                    |                    |                   |                  |                  | _            |              |                       |
| Surplus/(Deficit) after capital transfers &                               |     | 24,719             | (13,026)           | _                  | (4,185)           | 42,830           | (7,599)          | ļ            |              | (13,026               |
| contributions   |     |                    | , .,,              |                    | ,,,,,,            | ,                | ( )- /-/         |              |              | , -,                  |
| Taxation  |     |                    |                    |                    |                   |                  |                  | _            |              |                       |
| Surplus/(Deficit) after taxation  |     | 24,719             | (13,026)           | _                  | (4,185)           | 42,830           | (7,599)          |              |              | (13,026               |
| Attributable to minorities  |     | ,                  |                    |                    | , , , ,           |                  | , , , ,          |              |              |                       |
|   |     | 24,719             | (13,026)           | -                  | (4,185)           | 42,830           | (7,599)          |              |              | (13,026               |
| Surplus/(Deficit) attributable to municipality                            |     |                    |                    |                    |                   |                  |                  |              |              |                       |
| Share of surplus/ (deficit) of associate                                  |     |                    |                    |                    |                   |                  |                  |              |              |                       |
| Surplus/ (Deficit) for the year   |     | 24,719             | (13,026)           |                    | (4,185)           | 42,830           | (7,599)          |              |              | (13,026               |

#### **Revenue**

Year-to-date actual revenue is R97, 519 million as compared to the year-to-date budget projections of R79, 476 million. The variance is mainly due to the first trench of the equitable shares which was transferred in July 2019.

#### **Expenditure**

To date, R54,689 million has been spent as compared to the operational year-to-date budget projections of R 87,075 million. The variance is mainly due to the following:

- Vacant positions of the CFO, Director Planning & Development and Director Infrastructure;
- > Capital and Operational allocations to local municipality which has not been claimed; and
- > Special projects which are still at a planning stage of the SCM process.

# <u>Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding)</u>

| Vote Description                             | Ref | 2018/19            |                    |                    |                   | Budget Ye        | ar 2019/20       |              |              |                       |
|--|-----|--------------------|--------------------|--------------------|-------------------|------------------|------------------|--------------|--------------|-----------------------|
| R thousand                                   |     | Audited<br>Outcome | Original<br>Budget | Adjusted<br>Budget | Monthly<br>actual | YearTD<br>actual | YearTD<br>budget | YTD variance | YTD variance | Full Year<br>Forecast |
|  |     |                    |                    |                    |                   |                  |                  |              | %            |                       |
| Capital expenditure - Municipal Vote         |     |                    |                    |                    |                   |                  |                  |              |              |                       |
| 02.3 - Internal Audit                        |     | 4                  | -                  | -                  | -                 | -                | -                | -            |              | -                     |
| 02.4 - Communications                        |     | 5                  | 8                  | -                  | -                 | 7                | 5                | 2            | 41%          | 8                     |
| 02.6 - Political Office Administration       |     | -                  | -                  | -                  | -                 | -                | -                | -            |              | _                     |
| 03.1 - Finance Directorate                   |     | -                  | 4                  | -                  | -                 | -                | 2                | (2)          | -100%        | 4                     |
| 03.2 - Revenue & Expenditure                 |     | -                  | -                  | -                  | -                 | -                | -                | -            |              | _                     |
| 04.4 - Office Support Services               |     | 551                | 169                | -                  | -                 | 16               | 98               | (83)         | -84%         | 169                   |
| Vote 05 - Planning & Development             |     | 17                 | 14                 | -                  | -                 | -                | 8                | (8)          | -100%        | 14                    |
| 05.1 - Planning & Dev elopment Directorate   |     | 1                  | -                  | _                  | -                 | -                | -                | _            |              | _                     |
| 05.2 - Planning Unit - Pms Management        |     | -                  | -                  | _                  | -                 | -                | -                | _            |              | _                     |
| 05.3 - Local Economic Development            |     | -                  | -                  | -                  | -                 | -                | -                | _            |              | _                     |
| 05.4 - Planning Unit - Gis                   |     | -                  | -                  | -                  | -                 | -                | -                | _            |              | _                     |
| 05.5 - Planning Unit - Spacial Planning      |     | -                  | 14                 | -                  | -                 | -                | 8                | (8)          | -100%        | 14                    |
| 05.6 - Tourism                               |     | 16                 | -                  | -                  | -                 | -                | -                | _            |              | _                     |
| 05.7 - Planning Unit - ldp                   |     | -                  | -                  | -                  | -                 | -                | -                | _            |              | _                     |
| Vote 06 - Infrastructure Services            |     | 5,852              | 91                 | -                  | -                 | 18               | 53               | (35)         | -65%         | 91                    |
| 06.1 - Infrastructure Service Directorate    |     | 5,852              | -                  | -                  | -                 | -                | -                | _            |              | _                     |
| 06.2 - Project Management & Advisory Service |     | -                  | 70                 | -                  | -                 | -                | 41               | (41)         | -100%        | 70                    |
| 06.4 - Housing Administration                |     | -                  | -                  | -                  | -                 | -                | -                | -            |              | _                     |
| Vote 07 -                                    |     | -                  | - 1                | -                  | -                 | -                | -                | -            |              | _                     |
| Vote 12 -                                    |     | -                  | _                  | _                  | _                 | _                | _                | _            |              | _                     |
| Vote 13 -                                    |     | -                  | -                  | _                  | _                 | _                | _                | _            |              | _                     |
| Vote 14 -                                    |     | -                  | _                  | _                  | _                 | _                | _                | _            |              | _                     |
| Vote 15 - Other                              |     | _                  | - 1                | _                  | _                 | -                | _                | _            |              | _                     |
| Total single-year capital expenditure        |     | 9,195              | 3,525              | _                  | _                 | 268              | 2,056            | (1,788)      | (0)          | 3,525                 |
| Total Capital Expenditure                    |     | 9,195              | 3,525              | _                  | _                 | 268              | 2,056            | (1,788)      | (0)          | 3,525                 |
| 06.4 - Housing Administration                |     | -                  | -                  | -                  | _                 | -                | -                | -            |              | _                     |
| Total single-year capital expenditure        |     | 556                | 177                | _                  | _                 | 22               | 103              | (81)         | (0)          | 177                   |
| Total Capital Expenditure                    |     | 566                | 185                | _                  | _                 | 29               | 108              | (79)         | (0)          | 185                   |

### 3. SUPPORTING DOCUMENTATION

#### **Monthly Budget Statement - aged debtors**

| DC9 Frances Baard - Supporting Table SC3 Monthly Budge | Stateme | ent - aged | debtors - I | M07 Januai | ry          |             |             |              |          |       |                       |                                 |   |
|--|---------|------------|-------------|------------|-------------|-------------|-------------|--------------|----------|-------|-----------------------|---------------------------------|---|
| Description  |         |            |             |            |             |             | Budget Yea  | r 2019/20    |          |       |                       |                                 |   |
| R thousands  | NT Code | 0-30 Days  | 31-60 Days  | 61-90 Days | 91-120 Days | 121-150 Dys | 151-180 Dys | 181 Dys-1 Yr | Over 1Yr | Total | Total<br>over 90 days | Debts<br>Written Off<br>against | Impairment - Bad Debts i.t.o Council Policy |
| Debtors Age Analysis By Income Source                  |         |            |             |            |             |             |             |              |          |       |                       | Debtoro                         | i oney                                      |
| Other  | 1900    | 255        | 163         | 171        | 222         | 16          | 250         | 14           | 1,178    | 2,269 | 1,680                 |                                 |   |
| Total By Income Source                                 | 2000    | 255        | 163         | 171        | 222         | 16          | 250         | 14           | 1,178    | 2,269 | 1,680                 | -                               | -   |
| 2018/19 - totals only                                  |         |            |             |            |             |             |             |              |          | -     | -                     |                                 |   |
| Debtors Age Analysis By Customer Group                 |         |            |             |            |             |             |             |              |          |       |                       |                                 |   |
| Organs of State  | 2200    | 239        | 147         | 155        | 1,539       | -           | -           | -            | -        | 2,080 | 1,539                 |                                 |   |
| Other  | 2500    | 16         | 16          | 16         | (1,317)     | 16          | 250         | 14           | 1,178    | 189   | 141                   |                                 |   |
| Total By Customer Group                                | 2600    | 255        | 163         | 171        | 222         | 16          | 250         | 14           | 1,178    | 2,269 | 1,680                 | -                               | _   |

Municipal debtors consist of three main groups, namely:

- Provincial or Local government bodies for services rendered to or on behalf of these bodies,
- Ex-employees entitled to post-service benefits, and
- Other entities by way of service delivery for which costs are to be recovered.

Matters reported below are in respect of debts outstanding to the municipality as at 31 January 2020.

# FRANCES BAARD DISTRICT MUNICIPALITY DEBTORS OUTSTANDING BALANCES 31 JANUARY 2020

| DEBTOR                         | INVOICE DATE | DESCRIPTION  | INITIAL DEBT | AMOUNT PAID PREVIOUSLY |            | PAID<br>JANUARY '20 | BALANCE      | PROGRESS  |
|--------------------------------|--------------|--|--------------|------------------------|------------|---------------------|--------------|---|
| Moloi M.M.                     | 4/17/2014    | Irregular expenditure - Motor Vehicle & Modules failed | 188,636.80   | 132,584.20             | 0.00       | 0.00                | 56,052.60    | Handed over to state attorney - Summons issued 01/08/2019   |
| Kgantsi N.G.                   | 8/18/2015    | Medical aid  | 26,740.00    | 10,138.85              | 0.00       | 0.00                | 16,601.15    | Handed over to state attorney   |
| Johnson W.                     | 6/30/2016    | Modules failed & Salary overpayment                    | 36,089.94    | 23,134.43              | 0.00       | 0.00                | 12,955.51    | Handed over to state attorney - Summons issued 08/07/2019   |
| Molefi P.R.                    | 6/30/2016    | Modules failed & Salary overpayment                    | 31,543.50    | 24,668.09              | 0.00       | 0.00                | 6,875.41     | Handed over to state attorney   |
| Maribe B.M.                    | 9/22/2016    | Salary overpayment                                     | 16,546.73    | 13,081.48              | 0.00       | 0.00                | 3,465.25     | No payment received   |
| Nicholas T.                    | 9/22/2016    | Modules failed & Salary overpayment                    | 25,582.71    | 16,810.95              | 0.00       | 0.00                | 8,771.76     | Handed over to state attorney   |
| Department of Safety & Liasion | 7/1/2018     | Rental Clinic Building - Jan Kempdorp                  | 164,831.45   | 65,429.72              | 4,402.48   | 4,402.48            | 99,401.73    | Handed over to legal department for further action  |
| Department of<br>Transport     | 7/1/2018     | Post Service medical aid - Council<br>Contribution     | 1,378,801.93 | 1,182,274.70           | 68,115.80  |                     | 264,643.03   | Received monthly payments   |
| Department of<br>Transport     | 7/1/2018     | Sundry - Municipal accounts workshops                  | 2,315,367.52 | 766,092.34             | 166,967.92 | 0.00                | 1,716,243.10 | Handed over to legal department for further action  |
| MTN                            | 7/1/2018     | Tower - Rental & fixed rate electricity                | 123,311.15   | 82,079.85              | 15,989.60  | 0.00                | 57,220.90    | Current balance - new contract 01/10/2019   |
| Greenan S.                     | 7/1/2018     | Post Service medical aid - Member<br>Contribution      | 11,355.00    | 9,084.00               | 0.00       | 0.00                | 2,271.00     | Awaiting feedback from member for re payment  |
| Maritz A.J.                    | 7/1/2018     | Post Service medical aid - Member<br>Contribution      | 4,732.38     | 4,384.00               | 0.00       | 350.00              | -1.62        | -   |
| Neethling W.J. ( Estate Late)  | 7/1/2018     | Post Service medical aid - Member<br>Contribution      | 9,153.04     | 6,488.00               | 0.00       | 0.00                | 2,665.04     | Account handed in for payment from late member's estate   |
| Moruri K.K.                    | 10/30/2018   | I  | 3,712.50     | 1,856.22               | 0.00       | 309.37              | 1,546.91     | Monthly salary deduction  |
| Mokgoro D.K.                   | 12/19/2018   | Medical aid overcharged                                | 5,978.61     | 0.00                   | 0.00       | 0.00                | 5,978.61     | Debtor did no want to pay on this stage, request<br>more infrmation - reported to the CFO Ms Moseki<br>for further action |
| Siwisa A.M.                    | 7/30/2019    | Salary overpayment                                     | 9,653.29     | 0.00                   | 0.00       | 0.00                | 9,653.29     | Cllr did not receive formal letter - reported to the CFO Ms Moseki for further action                                     |
| Mosala D.M.                    | 9/30/2019    | Missing laptop - Cllr Bishop                           | 3,648.00     | 1,459.20               | 0.00       | 364.80              | 1,824.00     | Monthly salary deduction  |
| Pienaar R.                     | 9/30/2019    | Excess fee - Vehicle repairs                           | 5,000.00     | 1,571.00               | 0.00       | 571.00              | 2,858.00     | Monthly salary deduction  |
|                                |              |  | 4,360,684.55 | 2,341,137.03           | 255,475.80 | 5,997.65            | 2,269,025.67 |   |

| DC9 Frances Baard - Supporting Table    | SC4 Moi | nthly Budge | t Statement | - aged credit | tors - M07 Ja | anuary         |          |            |        |       |                  |
|---|---------|-------------|-------------|---------------|---------------|----------------|----------|------------|--------|-------|------------------|
| Description                             |         |             |             |               | Bu            | dget Year 2019 | 9/20     |            |        |       | Prior year       |
| Description                             | NT Code | 0 -         | 31 -        | 61 -          | 91 -          | 121 -          | 151 -    | 181 Days - | Over 1 | Total | totals for chart |
| R thousands                             |         | 30 Days     | 60 Days     | 90 Days       | 120 Days      | 150 Days       | 180 Days | 1 Year     | Year   |       | (same period)    |
| Creditors Age Analysis By Customer Type |         |             |             |               |               |                |          |            |        |       |                  |
| Bulk Electricity                        | 0100    |             |             |               |               |                |          |            |        | -     |                  |
| Bulk Water                              | 0200    |             |             |               |               |                |          |            |        | -     |                  |
| PAYE deductions                         | 0300    |             |             |               |               |                |          |            |        | -     |                  |
| VAT (output less input)                 | 0400    |             |             |               |               |                |          |            |        | -     |                  |
| Pensions / Retirement deductions        | 0500    |             |             |               |               |                |          |            |        | -     |                  |
| Loan repay ments                        | 0600    |             |             |               |               |                |          |            |        | -     |                  |
| Trade Creditors                         | 0700    |             |             |               |               |                |          |            |        | -     |                  |
| Auditor General                         | 0800    |             |             |               |               |                |          |            |        | -     |                  |
| Other                                   | 0900    | 200         | 64          | 10            | 24            |                |          |            |        | 298   |                  |
| Total By Customer Type                  | 1000    | 200         | 64          | 10            | 24            | -              | -        | -          | -      | 298   | -                |

The expenditure section continues to administer, manage, assess and improve creditors, salaries and sundry payments subject to internal recommendations.

#### **Trade Creditors:**

The Municipal purchases and payments to creditors are under adequate control. Expenditure statistics for the month ended on the 31 January 2020 is listed below:

| PENDITURE STATISTICS               |     | Jan       |
|------------------------------------|-----|-----------|
| PAYMENTS                           |     |           |
| Total value of all payments        | 1   | R 5,509,5 |
| Electronic transfers               |     | ,,.       |
| Cheques issued                     |     |           |
| SALARIES                           |     |           |
| Number of salary beneficiaries     |     | 1         |
| Councillors                        |     |           |
| Total Councillors                  | 27  |           |
| * Councillors Position - Vacant    | 1   |           |
| * Councillors with Remuneration    | 26  |           |
| * Councillors without Remuneration | 0   |           |
| <b>Employees</b>                   |     | 1         |
| * Remunerated Employee's           | 131 |           |
| * Remunerated Terminated Employees | 0   |           |
| Pensioners                         | 2   |           |
| Total remuneration paid            |     | 4,540,5   |
| Councillors                        |     | 362,      |
| Employees                          |     | 2,203,    |
| Pensioners                         |     | 2,        |

Internal controls in the expenditure unit are continuously being assessed and tightened up to allow closer monitoring of daily purchases.

#### **SUPPLY CHAIN MANAGEMENT:**

Council adopted its procurement policy on 20 September 2017.

Council is empowered by the MFMA and its regulation to exercise oversight over the implementation of the Supply Chain Management Policy. The following is hereby reported as stipulated in the SCM Policy.

#### **Implementation of the approved Supply Chain Management Policy:**

The approved Supply Chain Management Policy of 20 September 2017 is implemented and maintained by all relevant role players.

#### **Implementation of the Supply Chain Management Process:**

#### • Training of Supply Chain Management Officials

There was no training during the month of January 2020.

#### Demand Management

Bids and quotations were invited in accordance with the Supply Chain Management Policy. Bid documents used were customised, standard bid documents prescribe by National Treasury. All preconditions were enforced during the opening of bids including the verification on Tax Clearance Certificates issued by SARS. The procurement plan for 2019-20 was approved by the Accounting Officer.

#### Acquisition Management

For the period of January 2020, there were three contracts (R200 000 +) awarded by the Municipal Manager:

- 1. SME's capacitation programme-IALE INSTITUTE R748 500.00 VAT inclusive.
- 2. Supply, delivery and installation of 20kva ups (uninterupted power supply)- ROZLIN ENTERPRISES R169 948.65 VAT inclusive.
- 3. Supply, delivery and installation of new data storage arrays server- MOSIMA IT SOLUTION -594 550.00 VAT inclusive.

For the period of January 2020, there were zero written quotations (R30 000-R200 000) awarded by the Municipal Manager.

#### Total orders issued total R0.00

Orders per department:

| Council & Executive    | R 0 |
|------------------------|-----|
| Municipal Manager      | R 0 |
| Finance                | R 0 |
| Administration         | R 0 |
| Planning & Development | R 0 |
| Technical Service      | R 0 |

#### a. Disposal Management

No disposals for the month of January 2020.

#### b. Deviations

No deviation was approved by the Municipal Manager for the month of January 2020.

#### c. Issues from Stores

#### **Total orders issued total R99 379.05**

Issues per department

| Council & Executive    | R 11 | 520.00 |
|------------------------|------|--------|
| Municipal Manager      | R 11 | 106.73 |
| Finance                | R 21 | 264.69 |
| Administration         | R 36 | 674.98 |
| Planning & Development | R 18 | 812.65 |
| Technical service      | R    | 0.00   |

#### d. List of accredited Service Providers

The supplier's database is updated daily, and the database is amended to make provision for the MBD 4 and MBD 9 forms as required by the AG report.

#### e. Support to Local Municipalities

No official request was received from the local municipalities for the month of January 2020.

# **Monthly Budget Statement - investment portfolio**

| DC9 Frances Baard - Supporting                              | Table | SC5 Month               | ly Budget St          | atement - inv                     | estment por                           | tfolio - M07 | January                    |                         |                           |                    |             |   |                      |                    |
|---|-------|-------------------------|-----------------------|-----------------------------------|---------------------------------------|--------------|----------------------------|-------------------------|---------------------------|--------------------|-------------|---|----------------------|--------------------|
| Investments by maturity Name of institution & investment ID | Ref   | Period of<br>Investment | Type of<br>Investment | Capital<br>Guarantee<br>(Yes/ No) | Variable or<br>Fixed<br>interest rate |              | Commission<br>Paid (Rands) | Commission<br>Recipient | Expiry date of investment | Opening<br>balance | Interest to | Partial /<br>Premature<br>Withdrawal<br>(4) | Investment<br>Top Up | Closing<br>Balance |
| R thousands   |       | Yrs/Months              |                       |                                   |                                       |              |                            |                         |                           |                    |             |   |                      |                    |
| Municipality  |       |                         |                       |                                   |                                       |              |                            |                         |                           |                    |             |   |                      |                    |
|   |       |                         |                       |                                   |                                       |              |                            |                         |                           |                    |             |   |                      | -                  |
| Municipality sub-total                                      |       |                         |                       |                                   |                                       |              |                            |                         |                           | -                  |             | -   | -                    | -                  |
| <u>Entities</u>   |       |                         |                       |                                   |                                       |              |                            |                         |                           |                    |             |   |                      |                    |
| NEDCOR  |       | 1                       | notice                | Yes                               | Fixed                                 | 0.0823       | 0                          | 0                       | 6/24/2020                 | 6,700              | -           | -   | 6,700                | 13,400             |
| NEDCOR  |       | 4                       | notice                | Yes                               | Fixed                                 | 0.075        | 0                          | 0                       | 4/1/2020                  | 9,000              | 13          | (13)  | 9,000                | 18,000             |
| NEDCOR  |       | 4                       | notice                | Yes                               | Fixed                                 | 0.0755       | 0                          | 0                       | 3/13/2020                 | 10,000             | 29          | (29)  | 10,000               | 20,000             |
| TOTAL INVESTMENTS AND INTEREST                              | 2     |                         |                       |                                   |                                       |              |                            |                         |                           | 112,701            |             | (417)                                       | 112,701              | 225,402            |

Surplus cash is invested at approved banking institutions in accordance with current cash and investment policy.

Investment amounts to R 225, 402 million as at 10 February 2020.

# **Monthly Budget Statement - transfers and grant receipts**

|  |     | 2018/19                                 |                    | Budget Year 2019/20 |                   |                  |                  |              |              |                       |  |  |  |  |
|--|-----|---|--------------------|---------------------|-------------------|------------------|------------------|--------------|--------------|-----------------------|--|--|--|--|
| Description                                      | Ref | Audited<br>Outcome                      | Original<br>Budget | Adjusted<br>Budget  | Monthly<br>actual | YearTD<br>actual | YearTD<br>budget | YTD variance | YTD variance | Full Year<br>Forecast |  |  |  |  |
| R thousands                                      |     | • |                    | Duugot              |                   | uotuu.           | Jungor           |              | %            | . 0.0000              |  |  |  |  |
| RECEIPTS:  | 1,2 |   |                    |                     |                   |                  |                  |              | ,-           |                       |  |  |  |  |
| Operating Transfers and Grants                   | 1,2 |   |                    |                     |                   |                  |                  |              |              |                       |  |  |  |  |
| National Government:                             |     | 117,209                                 | 125,792            | _                   | 78                | 91,945           | 73,379           | 18.567       | 25.3%        | 125,792               |  |  |  |  |
| Equitable Share                                  |     | 116,209                                 | 120,606            |                     | -                 | 90,455           | 70,354           | 20,102       | 28.6%        | 120,606               |  |  |  |  |
| Expanded Public Works Programme Integrated Grant |     | 110,209                                 | 1,270              | _                   | 45                | 507              | 70,334           | (234)        | -31.6%       | 1,270                 |  |  |  |  |
|  |     |   |                    |                     |                   |                  |                  | - ' '        |              |                       |  |  |  |  |
| Municipal Disaster Recovery Grant                |     | -                                       | 246                | -                   | -                 | -                | 144              | (144)        | -100.0%      | 246                   |  |  |  |  |
| Health   | 4   | 478                                     | _                  | _                   | -                 | -                | _                | _            |              | _                     |  |  |  |  |
| Housing Projects                                 |     | -                                       | -                  | -                   | -                 | -                | -                | -            |              |                       |  |  |  |  |
| [insert description]                             |     |   |                    |                     |                   |                  |                  | -            | -96.7%       |                       |  |  |  |  |
| Other grant providers:                           |     | 74                                      | 2,100              | -                   | -                 | 40               | 1,225            | (1,185)      | -90.7%       | 2,100                 |  |  |  |  |
| Northern Cape Economic Development Agency        |     | -                                       | -                  | -                   | -                 | -                | -                | -            |              | -                     |  |  |  |  |
| Services Sector SETA                             |     | 74                                      | -                  | -                   | _                 | -                | _                | -            |              | _                     |  |  |  |  |
| Unspecified                                      |     |   | 2,000              | _                   |                   |                  | 1,167            | (1,167)      | -100.0%      | 2,000                 |  |  |  |  |
| Total Operating Transfers and Grants             | 5   | 123,192                                 | 128,942            | -                   | 78                | 91,985           | 75,216           | 16,769       | 22.3%        | 128,942               |  |  |  |  |
| Housing Projects                                 |     | _                                       | _                  | _                   | -                 | -                | _                | -            |              |                       |  |  |  |  |
| District Municipality:                           |     | _                                       | _                  | _                   | -                 | -                | _                | _            |              | _                     |  |  |  |  |
| [insert description]                             |     |   |                    |                     |                   |                  |                  | -            |              |                       |  |  |  |  |
| Other grant providers:                           |     | -                                       | -                  | -                   | -                 | -                | -                | -            |              | -                     |  |  |  |  |
| [insert description]                             |     |   |                    |                     |                   |                  |                  |              |              |                       |  |  |  |  |
| Total Capital Transfers and Grants               | 5   | 2,521                                   | -                  | -                   | -                 | -                | -                | -            |              | -                     |  |  |  |  |
| TOTAL RECEIPTS OF TRANSFERS & GRANTS             | 5   | -                                       | -                  | -                   | -                 | -                | -                | _            |              | _                     |  |  |  |  |
|  |     |   |                    |                     |                   |                  |                  |              |              |                       |  |  |  |  |
|  |     |   |                    |                     |                   |                  |                  | -            |              |                       |  |  |  |  |
|  |     |   |                    |                     |                   |                  |                  | -            |              |                       |  |  |  |  |
|  |     |   |                    |                     |                   |                  |                  | -            |              |                       |  |  |  |  |
|  |     |   |                    |                     |                   |                  |                  | _            |              |                       |  |  |  |  |
| Other capital transfers [insert description]     |     |   |                    |                     |                   |                  |                  | -            |              |                       |  |  |  |  |
| Housing Projects                                 |     | -                                       | -                  | -                   | -                 | -                | -                | -            |              | -                     |  |  |  |  |
|  |     |   |                    |                     |                   |                  |                  | _            |              |                       |  |  |  |  |
| Northern Cape Economic Development Agency        |     | -                                       | -                  | -                   | -                 | -                | -                | -            |              | -                     |  |  |  |  |
|  |     |   |                    |                     |                   |                  |                  | -            |              |                       |  |  |  |  |
| Unspecified                                      |     | _                                       | _                  | _                   | -                 | -                | _                | _            |              | _                     |  |  |  |  |
|  |     |   |                    |                     |                   |                  |                  | -            |              |                       |  |  |  |  |
| Total Capital Transfers and Grants               | 5   | _                                       | _                  | _                   | -                 | -                | _                | -            |              | -                     |  |  |  |  |
|  |     |   |                    |                     |                   |                  |                  |              |              |                       |  |  |  |  |
| TOTAL RECEIPTS OF TRANSFERS & GRANTS             | 5   |   | _                  | _                   | _                 | _                | _                | _            | <b> </b>     | _                     |  |  |  |  |

# **Monthly Budget Statement - transfers and grant expenditure**

|  |  | 2018/19            |                    |                    |                   | Budget Yea       | ar 2019/20       |              |              |                       |
|--|--|--------------------|--------------------|--------------------|-------------------|------------------|------------------|--------------|--------------|-----------------------|
| Description  |  | Audited<br>Outcome | Original<br>Budget | Adjusted<br>Budget | Monthly<br>actual | YearTD<br>actual | YearTD<br>budget | YTD variance | YTD variance | Full Year<br>Forecast |
| R thousands  |  |                    |                    |                    |                   |                  |                  |              | %            |                       |
| <u>EXPENDITURE</u>                                   |  |                    |                    |                    |                   |                  |                  |              |              |                       |
| Operating expenditure of Transfers and Grants        |  |                    |                    |                    |                   |                  |                  |              |              |                       |
| National Government:                                 |  | _                  | -                  |                    | -                 | -                |                  | -            |              | _                     |
| Provincial Government:                               |  | 102,037            | 140,419            | -                  | 5,255             | 52,486           | 81,911           | (29,425)     | -35.9%       | 140,419               |
| Equitable Share                                      |  | 93,429             | 134,849            | -                  | 5,023             | 51,236           | 78,662           | (27,426)     | -34.9%       | 134,849               |
| Ex panded Public Works Programme Integrated Grant    |  | 685                | 765                | _                  | 195               | 195              | 446              | (251)        | -56.2%       | 765                   |
| Capacity Building                                    |  | 3,930              | -                  | -                  | -                 | -                | -                | -            |              | -                     |
| Housing Projects                                     |  | -                  | -                  | -                  | -                 | -                | -                | -            |              | -                     |
| Specify (Add grant description)                      |  | -                  | 860                | -                  | -                 | -                | 502              | (502)        | -100.0%      | 860                   |
| District Municipality:                               |  |                    | _                  |                    | -                 | -                |                  | -            |              | _                     |
| Other grant providers:                               |  | 92                 | 2,110              | _                  | 17                | 36               | 1,231            | (1,195)      | -97.1%       | 2,110                 |
| Production   |  | -                  | -                  | -                  | -                 | -                | -                | -            |              | -                     |
| Total operating expenditure of Transfers and Grants: |  | 102,129            | 142,529            | _                  | 5,272             | 52,522           | 83,142           | (30,620)     | -36.8%       | 142,529               |
| Capital expenditure of Transfers and Grants          |  |                    |                    |                    |                   |                  |                  |              |              |                       |
| National Government:                                 |  | -                  | 70                 | -                  | -                 | -                | 41               | (41)         | -100.0%      | 70                    |
| Rural Road Asset Management Systems Grant            |  | -                  | 70                 | -                  | -                 | -                | 41               | (41)         | -100.0%      | 70                    |
| Total capital expenditure of Transfers and Grants    |  | -                  | 70                 | -                  | -                 | -                | 41               | (41)         | -100.0%      | 70                    |
| TOTAL EXPENDITURE OF TRANSFERS AND GRANTS            |  | 102,129            | 142,599            | -                  | 5,272             | 52,522           | 83,183           | (30,661)     | -36.9%       | 142,599               |
| District Municipality:                               |  | -                  | -                  | -                  | -                 | -                | -                | -            |              | -                     |
| Other grant providers:                               |  | -                  | -                  | -                  | -                 | -                | -                | -            |              | -                     |
| Total capital expenditure of Transfers and Grants    |  | _                  | 140                | _                  | -                 | -                | 82               | (82)         | -100.0%      | 140                   |
| TOTAL EXPENDITURE OF TRANSFERS AND GRANTS            |  | -                  | 140                | ·····              | _                 | _                | 82               | (82)         | -100.0%      | 140                   |

# **Monthly Budget Statement - councilor and staff benefits**

|   |       | 2018/19 |               |          |         | Budget Yea | ar 2019/20 |              |              |           |
|---|-------|---------|---------------|----------|---------|------------|------------|--------------|--------------|-----------|
| Summary of Employee and Councillor remuneratio          | n Ref | Audited | Original      | Adjusted | Monthly | YearTD     | YearTD     | YTD variance | YTD variance | Full Year |
| R thousands   |       | Outcome | Budget        | Budget   | actual  | actual     | budget     |              | %            | Forecast  |
| T diousulus   | 1     | Λ       | В             | С        |         |            |            |              | /0           | D         |
| Councillars (Balifical Office Bearers plus Other)       | +'-   | A       | В             |          |         | -          |            | -            |              | U         |
| Councillors (Political Office Bearers plus Other)       |       | E 247   | 6 442         | _        | 460     | 2 007      | 2 750      | (671)        | -18%         | 6 443     |
| Basic Salaries and Wages  Pension and UIF Contributions |       | 5,347   | 6,443         | _        | 400     | 3,087      | 3,758      | (671)        | -1076        | 6,443     |
|   |       |         |               |          |         |            |            |              |              |           |
| Medical Aid Contributions                               |       | 869     | 829           |          | 66      | 426        | 484        | - (50)       | 100/         | 829       |
| Motor Vehicle Allowance                                 |       |         |               | -        |         |            |            | (58)         | -12%         |           |
| Cellphone Allowance                                     |       | 484     | 40            | -        | 41      | 274        | 23         | 251          | 1087%        | 40        |
| Housing Allowances                                      |       |         |               |          |         |            |            | -            |              |           |
| Other benefits and allowances                           |       |         |               |          |         |            |            | -            |              |           |
| Sub Total - Councillors                                 | 1.    | 6,700   | 7,311<br>9.1% | -        | 567     | 3,787      | 4,265      | (478)        | -11%         | 7,311     |
| % increase  | 4     |         | 9.1%          |          |         |            |            |              |              | 9.1%      |
| Senior Managers of the Municipality                     | 3     |         |               |          |         |            |            |              |              |           |
| Basic Salaries and Wages                                |       | 3,459   | 6,667         | -        | 407     | 2,663      | 3,889      | (1,226)      | -32%         | 6,667     |
| Pension and UIF Contributions                           |       | 5       | 9             | -        | 1       | 4          | 5          | (1)          | -26%         | 9         |
| Medical Aid Contributions                               |       | -       | -             | -        | -       | - [        |            | -            |              | _         |
| Overtime  |       | -       | -             | -        | -       | -          |            | -            |              | _         |
| Performance Bonus                                       |       | 205     | 440           | -        | -       | -          | 257        | (257)        | -100%        | 440       |
| Motor Vehicle Allowance                                 |       | -       | 193           | -        | -       | -          | 112        | (112)        | -100%        | 193       |
| Cellphone Allow ance                                    |       | 53      | 96            | -        | 7       | 39         | 56         | (17)         | -30%         | 96        |
| Housing Allowances                                      |       | -       | -             | -        | -       | -          |            | -            |              | _         |
| Other benefits and allowances                           |       | 0       | 1             | -        | 0       | 0          | 0          | (0)          | -37%         | 1         |
| Payments in lieu of leave                               |       | 195     | 112           | -        | -       | -          | 65         | (65)         | -100%        | 112       |
| Long service awards                                     |       | -       | -             | -        | -       | - [        | -          | -            |              | _         |
| Post-retirement benefit obligations                     | 2     |         |               |          |         |            |            | _            |              |           |
| Sub Total - Senior Managers of Municipality             |       | 3,917   | 7,517         | -        | 414     | 2,706      | 4,385      | (1,679)      | -38%         | 7,517     |
| % increase  | 4     |         | 91.9%         |          |         |            |            |              |              | 91.9%     |
| Other Municipal Staff                                   |       |         |               |          |         |            |            |              |              |           |
| Basic Salaries and Wages                                |       | 37,615  | 43,551        | -        | 3,268   | 22,378     | 25,405     | (3,026)      | -12%         | 43,551    |
| Pension and UIF Contributions                           |       | 5,347   | 6,230         | -        | 471     | 3,289      | 3,634      | (345)        | -9%          | 6,230     |
| Medical Aid Contributions                               |       | 2,406   | 2,812         | -        | 200     | 1,323      | 1,640      | (317)        | -19%         | 2,812     |
| Overtime  |       | 138     | 116           | -        | 10      | 84         | 68         | 16           | 24%          | 116       |
| Performance Bonus                                       |       | 2,858   | 3,239         | -        | 238     | 1,713      | 1,890      | (176)        | -9%          | 3,239     |
| Motor Vehicle Allowance                                 |       | 3,204   | 3,644         | -        | 234     | 1,712      | 2,125      | (413)        | -19%         | 3,644     |
| Cellphone Allowance                                     |       | 215     | 216           | -        | 17      | 117        | 126        | (9)          | -7%          | 216       |
| Housing Allowances                                      |       | 431     | 423           | _        | 40      | 262        | 247        | 15           | 6%           | 423       |
| Other benefits and allowances                           |       | 530     | 2,644         | _        | 52      | 311        | 1,542      | (1,232)      | -80%         | 2,644     |
| Payments in lieu of leave                               |       | 1,187   | 1,000         | _        | (745)   | 75         | 583        | (509)        | -87%         | 1,000     |
| Long service awards                                     |       | (16)    | 302           | _        | -       | -          | 176        | (176)        | -100%        | 302       |
| Post-retirement benefit obligations                     | 2     | 3,818   | 4,482         | _        | 96      | 611        | 2,614      | (2,003)      | -77%         | 4,482     |
| Sub Total - Other Municipal Staff                       | 1-    | 57,733  | 68,658        | _        | 3,882   | 31,875     | 40,050     | (8,175)      | -20%         | 68,658    |
| % increase  | 4     | 2.,.00  | 18.9%         |          | 0,002   | - 1,0.0    | ,          | (0,0)        |              | 18.9%     |
| Total Parent Municipality                               |       | 68,350  | 83,486        | _        | 4,863   | 38,368     | 48,700     | (10,332)     | -21%         | 83,486    |
|   |       | 30,000  | 22.1%         |          | 4,000   | 20,000     | 70,730     | (10,002)     | ,0           | 22.1%     |
| Unpaid salary, allowances & benefits in arrears:        |       |         |               |          |         |            |            |              |              |           |
| TOTAL SALARY, ALLOWANCES & BENEFITS                     |       | 68,350  | 83,486        | _        | 4,863   | 38,368     | 48,700     | (10,332)     | -21%         | 83,486    |
| % increase  | 4     |         | 22.1%         |          | -       |            |            |              |              | 22.1%     |
| TOTAL MANAGERS AND STAFF                                |       | 61,650  | 76,174        | _        | 4,295   | 34,581     | 44,435     | (9,854)      | -22%         | 76,174    |

The performance bonus of R204 940 is a provision made for the payout of the 2017/18 financial year which has not taken place. Therefore, a liability was created in the 2018/19 financial year for the performance bonus. The annual bonus of Senior Managers forms part of their basic salaries.

#### **PERSONNEL ATTENDANCES:**

Personnel attendance in the workplace (finance department) for the month of January 2020 averages 65%.

Attendance trends are summarized as follows:

|                                 | Senior     | Middle     | Supervisory | Clerical |
|---------------------------------|------------|------------|-------------|----------|
|                                 | Management | Management |             |          |
|                                 |            |            |             |          |
| Number of Members               | 1          | 3          | 7           | 10       |
|                                 |            |            |             |          |
| Leave                           | 10         | 1          | 18          | 23       |
| Sick Leave                      | 0          | 0          | 3           | 1        |
| Courses / Seminar               | 0          | 0          | 0           | 0        |
| Meetings                        | 0          | 0          | 0           | 0        |
| Study leave                     | 0          | 0          | 0           | 0        |
| Maternity Leave                 | 0          | 0          | 0           | 0        |
| Family Responsibility           | 0          | 0          | 0           | 1        |
| Union Meetings                  | 0          | 0          | 0           | 0        |
| Absent                          | 0          | 0          | 0           | 0        |
| Special Leave                   | 0          | 0          | 0           | 0        |
| Over time                       | 0          | 0          | 0           | 0        |
| No. of Workdays Attended        | 0          | 35         | 117         | 87       |
| Total Workdays                  | 0          | 36         | 138         | 112      |
| Percentage Attendance per Group | 0          | 97%        | 85%         | 78%      |
| Average                         | 65%        |            |             |          |

#### **Personnel Development:**

• For the period of January 2020, no trainings took place.

#### **INTERNSHIP PROGRAMME**

As per National Treasury regulations, there are five finance internship posts. The aim of the programme is to capacitate finance graduates to eventually build their capacity to take up any senior position in the municipality if possible and elsewhere in other municipalities. Their appointment is for a period of 24 to 36 months depending on completion of the Municipal Finance Management Programme (MFMP).

One (1) intern was appointed in October 2018, Two (2) were appointed in July 2019, the other One (1) intern resumed duty on the First ( $1^{st}$ ) of October 2019 and One (1) vacancy will be advertised during the second quarter and the appointment will be finalized in the third quarter.

#### **SUPPORT OF LOCAL MUNICIPALITIES**

No support was given to the local municipalities during January 2020.

#### **ASSET AND RISK MANAGEMENT**

#### **Insurance:**

All Municipal assets are adequately insured with Lateral Unison. The contract runs from 01 January 2019 for a period of three (3) years, which ends on 31 December 2021.

#### **Asset Management:**

The asset register is updated on annual basis; this is done to keep up with any changes that might have occurred. The last asset count was done during the month of July 2019 for the 2018/19 financial year.

#### **Information Backup:**

All shared data stored on file server (*O & P drives only*) is backed up on backup tapes which are extended automatically on a daily, weekly, monthly and annually basis. System users are responsible for ensuring that data backup and maintenance is carried out regarding their specific usage. General ledger and associated financial system data is backed up on the network server tape system, daily, weekly, tapes are stored on premises, monthly and annually are stored off site The "e-Venus" financial system was implemented on 1 September 2009. A daily backup is done as well as a day end procedure to integrate daily transactions. On the last working day of each month (a few days after month end to accommodate financial transactions pertaining to the month closed) a monthly calendar, financial backup and integration including closing of votes and opening thereof in the new month is done.

#### **Repairs and Maintenance Cost:**

The actual operating costs of the municipal repairs and maintenance that were incurred for the year to date as required in terms of the repairs and maintenance policy are set out below:

| OPERATING RESULTS ANALYSIS         |                          | Jan-20       |              | VARIANCES |
|------------------------------------|--------------------------|--------------|--------------|-----------|
| COMPARISON: ACTUAL TO BUDGET       | FULL YEAR BUDGET 2019/20 | YTD ACTUAL   | VARIANCES    | %         |
| Municipal Offices                  | 617,510.00               | 229,768.43   | 387,741.57   | 37%       |
| Computer Software and Applications | 2,442,320.00             | 908,854.80   | 1,533,465.20 | 37%       |
| Computer Equipment                 | 694,560.00               | 241,363.65   | 453,196.35   | 35%       |
| Furniture and Office Equipment     | 56,500.00                | 41,959.41    | 14,540.59    | 74%       |
| Machinery and Equipment            | 487,280.00               | 191,512.41   | 295,767.59   | 39%       |
| Transport Assets                   | 344,530.00               | 74,469.80    | 270,060.20   | 22%       |
| Totals                             | 4,642,700.00             | 1,687,928.50 | 2,954,771.50 | 36%       |

Year to date expenditure on repairs and maintenance amounts to R 1, 688 million of the R 4, 643 million that was budgeted. The spending is expected to gain momentum as the year progress.

#### **Motor Vehicles - Utilization Statistics:**

The municipality operates a pool of 28 vehicles as part of its routine activities. Statistical information regarding the year-to-date utility for January 2020 is as follows:

#### **Disposal of Vehicles:**

|    | FRANCES BAARD DISTR       | ICT MUNICIPALITY        |               |                     |         |                    | POOL VEHICLE CONTROL JANUARY 2020 |   |  |                    |
|----|---------------------------|-------------------------|---------------|---------------------|---------|--------------------|-----------------------------------|---|--|--------------------|
|    | Vehicle<br>Description    | Vehicle<br>Allocation   | Year<br>Model | Registration Number | Service | License<br>Expires | Opening KM                        | Previous Month<br>Closing Km<br>Reading | Current month<br>Closing KM<br>Reading | Jan '20<br>Utility |
| 1  | Character Caratina        | Pool                    | 2011          | CDM 296 NC          | 120,000 | *********          | 106,434                           | 110.822                                 | 111.047                                | 225                |
| _  | Chevrolet Captiva         | * *                     |               |                     |         | 2020/09/30         |                                   | -,-                                     | , , ,                                  |                    |
| 2  | Isuzu KB 2.5 CrewCab      | Enviromental Health     |               | CMV 311 NC          | 75,000  | 2020/01/31         | 60,361                            | 69,365                                  | 70,496                                 | 1,131              |
| 3  | Chevrolet Cruze 1,6 North | Pool                    |               | CMV 321 NC          | 105,000 | 2020/01/31         | 82,567                            | 92,717                                  | 93,007                                 | 290                |
| 4  | Toyota Hilux 2.5D         | Project Management      | 2016          | CMT 747 NC          | 60,000  | 2020/01/31         | 43,677                            | 46,844                                  | 47,165                                 | 321                |
| 5  | Chevrolet Cruze 1,6 North | Pool                    | 2016          | CVM 314 NC          | 90,000  | 2020/01/31         | 79,873                            | 89,211                                  | 89,629                                 | 418                |
| 6  | Isuzu KB CrewCab          | Housing                 | 2016          | CMV 319 NC          | 90,000  | 2020/01/31         | 50,506                            | 59,522                                  | 60,506                                 | 984                |
| 7  | Chevrolet Trailblazer     | Pool                    | 2013          | CGR 575 NC          | 90,000  | 2019/12/31         | 77,137                            | 79,158                                  | 79,166                                 | 8                  |
| 8  | Isuzu KB 250              | Housing                 | 2013          | CGR 572 NC          | 105,000 | 2019/12/31         | 98,096                            | 102,010                                 | 102,728                                | 718                |
| 9  | Isuzu KB 250              | Housing                 | 2013          | CGR 576 NC          | 90,000  | 2019/12/31         | 73,642                            | 77,809                                  | 77,818                                 | 9                  |
| 10 | Hyundai H1                | Tourism Centre          | 2013          | CGY 587 NC          | 75,000  | 2020/03/31         | 68,508                            | 72,337                                  | 72,748                                 | 411                |
| 11 | Isuzu KB 200              | Disaster Management     | 2010          | CBY 895 NC          | 90,000  | 2020/09/30         | 78,584                            | 84,108                                  | 84,945                                 | 837                |
| 12 | Isuzu KB 200              | Disaster Management     | 2010          | CBY 898 NC          | 105,000 | 2020/09/30         | 90,724                            | 95,599                                  | 95,878                                 | 279                |
| 13 | Toyota Landcruiser        | Disaster Management     | 2014          | CJL 363 NC          | 35,000  | 2020/03/31         | 33,118                            | 33,776                                  | 33,776                                 | -                  |
| 14 | Toyota Landcruiser        | Disaster Management     | 2014          | CKW 835 NC          | 30,000  | 2020/03/31         | 27,657                            | 28,762                                  | 29,207                                 | 445                |
| 15 | Isuzu Kb 250 D-Teq        | Youth Unit              | 2014          | CKR 822 NC          | 75,000  | 2020/10/31         | 68,359                            | 72,093                                  | 73,390                                 | 1,297              |
| 16 | Isuzu Fire Engine         | Disaster Management     | 2013          | CHM 958 NC          | 15,000  | 2020/06/30         | 2,050                             | 2,050                                   | 2,050                                  | -                  |
| 17 | Toyota Etios              | Pool                    | 2014          | CJG 979 NC          | 75,000  | 2019/12/31         | 65,665                            | 69,177                                  | 69,571                                 | 394                |
| 18 | Nissan NP 200             | Enviromental Health     | 2014          | CJJ 262 NC          | 75,000  | 2019/12/31         | 65,093                            | 72,338                                  | 72,602                                 | 264                |
| 19 | Nissan Hardbody           | Enviromental Health     | 2014          | CJJ 263 NC          | 45,000  | 2019/12/31         | 39,068                            | 43,053                                  | 43,356                                 | 303                |
| 20 | Nissan NP 200             | Enviromental Health     | 2014          | CJJ 258 NC          | 60,000  | 2019/12/31         | 46,052                            | 49,439                                  | 49,982                                 | 543                |
| 21 | Chevrolet Park Van        | Supply Chain Management | 2015          | CLF791 NC           | 15,000  | 2020/01/31         | 11,875                            | 13,153                                  | 13,445                                 | 292                |
| 22 | Nissan Almera 1.5 Acenta  | Pool                    | 2016          | CMT 438 NC          | 45,000  | 2020/01/31         | 37,582                            | 40,949                                  | 41,704                                 | 755                |
| 23 | Audi Q7 3.0TDI Quattro    | Council                 |               | FBDM 1 NC           | 60,000  | 2020/04/31         | 39,754                            | 48,205                                  | 49,168                                 | 963                |
| 24 | Nissan NP 300 D/Cab       | Housing                 | 2017          | CPS 005 NC          | 30,000  | 2020/04/31         | 15,843                            | 23,346                                  | 24,113                                 | 767                |
| 25 | Nissan NP 300 D/Cab       | Enviromental Health     | 2017          | CPS 010 NC          | 30,000  | 2020/04/31         | 17,159                            | 24,015                                  | 24,395                                 | 380                |
| 26 | Nissan NP 300 S/Cab       | Roads Maintenance       | 2017          | CPS 006 NC          | 30,000  | 2020/04/31         | 12,358                            | 15,494                                  | 15,820                                 | 326                |
| 27 | Nissan NP 300 S/Cab       | Pool                    |               | CPS 008 NC          | 30,000  | 2020/04/31         | 16,451                            | 21,742                                  | 22,477                                 | 735                |
| 28 | Scania P310 Water Tanker  | Disaster Management     | 2018          | CVG 023 NC          | 15,000  | 2020/07/31         | 1,785                             | 17,985                                  | 17,985                                 | 10                 |
|    | FULL FLEET UTILITY JAN    | UARY 2020               |               |                     |         |                    |                                   |   |  | 13,105             |

• On the 20<sup>th</sup> of January 2020, Isuzu KB 200 with the registration CBY 895 NC was involved in an accident that occurred at Barkley West, the matter was reported to the South African Police Station but still waiting for the insurance company to reply.

# 4. Quality Certificate

| I, ZM Bogats                | u, the Municipal Manager of Frances Baard District Municipality, hereby certify that—   |
|-----------------------------|---|
| X The mo                    | onthly budget statement   |
| Quarteri<br>municipa        | y report on the implementation of the budget and financial state affairs of the ality   |
| Mid-year                    | r budget and performance assessment   |
| The report for Finance Mana | or the month of January 2020 has been prepared in accordance with the Municipa agement Act and regulations made under that Act. |
| Ms. ZM Bog<br>Municipal M   |   |
| Signature                   | Red   |
| Date                        | 13 February 2020  |