

# FRANCES BAARD DISTRICT MUNICIPALITY



## **Section 71&72 Report**

**31 December 2025**

**TABLE OF CONTENTS**

Page

1. Executive summary .....	2-8
2. In-Year Budget Statement Tables (Annexure A) .....	9-13
3. Supporting documents .....	14-24
4. Municipal Manager’s quality certification .....	25

**1.EXECUTIVE SUMMARY**

All variances are calculated against the approved budget figures.

**1.1 Statement of Financial Performance****Consolidated performance against annual budget (Projected Operating Results) – Statement of Financial Performance – (Annexure A - Table C4)****Revenue by source**

Year-to-date actual revenue amounts R 81 814 494.00. The municipality received its second tranche of equitable share.

**Operating expenditure by type**

To date, R 72 987 074.00 has been spent as compared to the operational year-to-date budget projection of R 91 694 544.00. The variance is as a result of lesser spending due to vacant positions and projects that are still in planning phase.

The summary statement of financial performance in Annexure A, Table C4 is prepared on a similar basis to the prescribed budget format, detailing revenue by source type and expenditure by input type.

**Capital Expenditure**

Year-to-date expenditure on capital amounts to R 101 592 as compared to the year-to-date budget projection of R 2 282 388.00. The variance is a result of capital projects still in the initiation phase.

Please refer to Annexure A, Table C5 for further details.

**Cash Flows**

The municipality started the year with total cash and cash equivalents of R 149 375 944. The year-to date cash and cash equivalents amounted to R 220 272 944.00. The net increase in cash and cash equivalents for the year to date is R 70 897 000.

**Consolidated performance of year-to-date expenditure against year-to-date budget  
(per municipal vote)**

The municipal vote reflects the organisational structure of the municipality which is made up of the following directorates: Council & Executive, Budget & Treasury, Administration, Planning & Development and Project Management & Advisory Services.

The following table depict the financial performance as per municipal vote according to the approved organogram of the municipality:

Council & Executive						
R thousand	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget
01.1 - Council & Executive Administration	15 116 714	15 568 980	-	673 297	5 194 139	7 784 484
02.1 - Office Of The Municipal Manager	9 422 348	13 701 892	-	747 423	4 656 723	6 850 962
2.2 - Governance Function	2 531 140	3 754 102	-	189 908	1 012 189	1 877 064
2.3 - Legal Services	1 628 347	1 826 623	-	145 738	851 262	913 326
2.4 - Risk Management	1 311 319	1 518 238	-	123 573	727 073	759 126
2.5 - Marketing, Customer Relations, Publicity and Media Co-ord	2 360 245	2 785 413	-	204 209	1 171 382	1 392 720
<b>Total</b>	<b>32 370 113</b>	<b>39 155 248</b>	<b>-</b>	<b>2 084 148</b>	<b>13 612 768</b>	<b>19 577 682</b>

Actual operating expenditure of Council & Executive is R 13 612 768 as compared to the year-to-date budget of R 19 577 682. The variance is as a result of projects in the planning phase and lesser spending due to the vacant positions: Manager in the office of the Municipal Manager and Secretary/PA to the Municipal Manager.

Finance						
R thousand	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget
3.1 - BTO, Revenue & Expenditure	18 261 505	27 806 173	-	2 063 151	9 241 750	15 887 160
3.2 - Supply Chain Management	2 792 327	4 264 037	-	231 536	1 448 888	2 132 028
<b>Total</b>	<b>21 053 832</b>	<b>32 070 210</b>	<b>-</b>	<b>2 294 687</b>	<b>10 690 638</b>	<b>18 019 188</b>

The actual operating expenditure of Budget & Treasury office at the end of the month amounts to R 10 690 638 as compared to the year-to-date projected budget of R 18 019 188. The variance is as a result of lesser spending due to vacant positions: CFO, Senior clerk: Revenue & Expenditure, Manager: SCM and depreciation not accounted for.

Corporate Services						
R thousand	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget
4.1 - Administrative and Corporate Support	13 352 601	19 848 111	-	847 577	6 352 313	9 924 084
4.2 - Information Technology	3 690 521	5 886 136	-	262 787	2 764 208	2 943 096
4.3 - Human Resources	5 188 674	6 728 842	-	258 906	2 847 345	3 364 428
4.4 - Coastal Protection	12 245 510	14 484 212	-	5 250 665	8 798 741	7 242 102
4.5 - Disaster Management	9 144 172	14 160 336	-	676 795	4 302 131	7 080 198
<b>Total</b>	<b>43 621 478</b>	<b>61 107 637</b>	<b>-</b>	<b>7 296 730</b>	<b>25 064 738</b>	<b>30 553 908</b>

Actual operating expenditure of Corporate Services at the end of the month amounts to R 25 064 738 as compared to the year-to-date projected budget of R 30 553 908. The variance is as a result of projects in the planning phase and lesser spending due to vacant positions: Director Administration and Senior Fire Fighters.

Planning & Development						
R thousand	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget
5.1 - Planning & Development (LED, IDP's)	12 232 005	17 096 250	-	1 090 087	6 960 141	8 548 125
5.2 - Tourism	3 542 248	4 286 998	-	1 487 058	2 520 503	2 143 499
<b>Total</b>	<b>15 774 253</b>	<b>21 383 248</b>	<b>-</b>	<b>2 577 145</b>	<b>9 480 644</b>	<b>10 691 624</b>

Actual operating expenditure of Planning & Development at the end of the month amounts to R 9 480 644 as compared to the year-to-date projected budget of R 10 691 624. The variance is as a result of projects in the planning phase and lesser spending due to the vacant positions: Director Planning and Development and Manager: IDP & PMS.

Infrastructure						
R thousand	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget
06.4 - Housing Administration	3 396 463	3 591 366	-	217 436	1 301 443	1 795 692
6.5 - Project Management & Advisory	32 027 315	26 080 721	-	2 252 553	12 841 498	13 040 360
<b>Total</b>	<b>35 423 778</b>	<b>29 672 087</b>	<b>-</b>	<b>2 469 989</b>	<b>14 142 941</b>	<b>14 836 052</b>

Actual operating expenditure of Infrastructure Services at the end of the month amounts to R 14 142 941 as compared to the year-to-date projected budget of R 14 836 052. The variance is as a result of projects in the planning stage and lesser spending due to vacant position: Director Infrastructure.

### Consolidated performance of year-to-date expenditure on special projects against full year budget.

Project Description	Budget	ADJ Budget	Commitment	Total Spent	Remaining Budget	% Spent	Comment
<b>POLITICAL OFFICE ADMINISTRATION</b>							
Commemorative Days	155 000.00	-	-	113 884.00	41 116.00	73%	Expenditure as per planned projects.
Transfer & Subsidies	15 000.00	-	-	11 515.51	3 484.49	77%	A commitment has been raised.
Gender Programme	180 000.00	-	-	-	180 000.00	0%	To be initiated in quarter 3.
MRM Programme	26 000.00	-	-	-	26 000.00	0%	To be initiated in quarter 3.
Old Age Programme	22 000.00	-	-	-	22 000.00	0%	To be initiated in quarter 3.
<b>Total Political Office Projects</b>	<b>398 000.00</b>	<b>-</b>	<b>-</b>	<b>125 399.51</b>	<b>272 600.49</b>	<b>32%</b>	
<b>YOUTH UNIT</b>							
Youth Career	17 000.00	-	-	-	17 000.00	0%	To be initiated in quarter 3.
Sopa Programme	12 000.00	-	-	10 695.65	1 304.35	89%	To be initiated in quarter 3.
June 16 Programme	7 000.00	0.00	0.00	7 000.00	-	100%	Project completed.
Youth Skills Programme	300 000.00	-	-	-	300 000.00	0%	To be initiated in quarter 3.
<b>Total Youth Projects</b>	<b>336 000.00</b>	<b>-</b>	<b>-</b>	<b>17 695.65</b>	<b>318 304.35</b>	<b>5%</b>	

Project Description	Budget	ADJ Budget	Commitment	Total Spent	Remaining Budget	% Spent	Comment
<b>CORPORATE SERVICES</b>							
<b>HUMAN RESOURCE MANAGEMENT</b>							
Employee Assistance Programme	80 000.00	-	-	-	80 000.00	0%	To be utilized as and when the need arises.
Project Management/ Training	800 000.00	-	28 381.00	32 641.30	767 358.70	4%	As per busary schedule.
<b>Total HR Projects</b>	<b>880 000.00</b>	<b>-</b>	<b>28 381.00</b>	<b>32 641.30</b>	<b>847 358.70</b>	<b>4%</b>	
<b>ENVIRONMENTAL PROTECTION</b>							
Air Quality	6 000.00	-	-	5 914.03	85.97	99%	As per operational plan
Commemorative Days	6 000.00	-	2 322.45	1 925.17	4 074.83	32%	As per operational plan
Health Forum	3 500.00	-	-	459.14	3 040.86	13%	Expenditure as per operational plan.
Water Analysis	475 000.00	-	32 450.40	111 738.87	363 261.13	24%	Expenditure as per operational plan.
Environmental World day Awareness	6 000.00	-	839.30	6 625.00	-625.00	110%	Expenditure as per operational plan.
South African Standards for Drinking Water	128 000.00	-	-	29 347.64	98 652.36	23%	As per operational plan
Sol Plaatjie programme.	4 500 000.00	-	-	4 500 000.00	-	100%	As per operational plan
<b>Total Environmental Health Projects</b>	<b>5 124 500.00</b>	<b>-</b>	<b>35 612.15</b>	<b>4 656 009.85</b>	<b>468 490.15</b>	<b>91%</b>	
<b>FIRE FIGHTING &amp; DISASTER MANAGEMENT</b>							
Contingency Fund	650 000.00	-	59 262.00	446 706.00	203 294.00	69%	Expenditure as and when needed.
<b>Total Disaster Management Projects</b>	<b>650 000.00</b>	<b>-</b>	<b>59 262.00</b>	<b>446 706.00</b>	<b>203 294.00</b>	<b>69%</b>	

Project Description	Budget	ADJ Budget	Commitment	Total Spent	Remaining Budget	% Spent	Comment
<b>PLANNING AND DEVELOPMENT</b>							
<b>LOCAL ECONOMIC DEVELOPMENT</b>							
Led Expo	600 000.00	-	-	512 916.52	87 083.48	85%	Project to take place in quarter 3
Youth Enterprenuer	320 000.00	-	-	4 480.00	315 520.00	1%	TOR has been submitted for the acquisition of new interns to begin the Training
Exhibition Installers	420 000.00	-	-	-	420 000.00	0%	Attending expo in quarter 3
Machinery and equipment SMME	1 600 000.00	-	-	2 120.00	1 597 880.00	0%	A portion of the budget will be used for procurement of machinery and equipment and the balance to start the new process.
<b>Total LED Projects</b>	<b>2 940 000.00</b>	<b>-</b>	<b>-</b>	<b>519 516.52</b>	<b>2 420 483.48</b>	<b>18%</b>	
<b>TOURISM</b>							
Indaba Expo	220 300.00	-	-	-	220 300.00	0%	To be utilized in the 4th quarter for INDABA 2026
Tourism Business Competition	350 000.00	-	-	275 655.59	74 344.41	79%	To be utilized for all activities relating to business competition.
Tourism Association	11 793.00	-	-	-	11 793.00	0%	To be utilized in the 4th quarter for INDABA 2026
Tourism Awareness Campaign	248 797.00	-	-	68 825.04	179 971.96	28%	Utilization to take place in quarter 3.
Tourism workshops	110 000.00	-	-	62 280.00	47 720.00	57%	Utilization to take place in quarter 3.
<b>Total Tourism Projects</b>	<b>940 890.00</b>	<b>-</b>	<b>-</b>	<b>406 760.63</b>	<b>534 129.37</b>	<b>43%</b>	
<b>PLANNING UNIT - SPATIAL PLANNING</b>							
Municipal Tribunal/Audit committee	30 000.00	-	-	8 634.00	21 366.00	29%	District Municipal Planning Tribunal (DMPT) convened a meeting on the 5th of December 2025. Nine (9) applications was approved.
Project: Township Registration Barkly West 687	200 000.00	-	-	-	200 000.00	0%	The project was readvertised because there was no responsive bidder. The appointment will be finalised in the third quarter.
<b>Total Spatial Planning Projects</b>	<b>230 000.00</b>	<b>-</b>	<b>-</b>	<b>8 634.00</b>	<b>221 366.00</b>	<b>4%</b>	

Project Description	Budget	ADJ Budget	Commitment	Total Spent	Remaining Budget	% Spent	Comment
<b>INFRASTRUCTURE</b>							
<b>PROJECT MANAGEMENT &amp; ADVISORY SERVICE</b>							
Magareng O&M	2 500 000.00	-	-	2 499 893.78	106.22	100%	Expenditure as per LM.
Dikgatlong O&M	2 500 000.00	-	-	526 286.70	1 973 713.30	21%	Expenditure as per LM.
Sol Plaatje O&M	2 800 000.00	-	-	2 533 878.26	266 121.74	90%	Expenditure as per LM.
<b>Total Infrastructure Projects</b>	<b><u>7 800 000.00</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>5 560 058.74</u></b>	<b><u>2 239 941.26</u></b>	<b><u>71%</u></b>	
<b>HOUSING</b>							
<u>CONTR : OUT &gt; BUS &amp; ADV - PROJECT MANAGEMENT- SECTOR PLANS</u>	800 000.00	-	-	-	800 000.00	0%	Service provider has been appointed.
<b>Total Housing Project</b>	800 000.00	-	-	-	800 000.00	0%	
<b>Total Special Projects</b>	<b>20 099 390.00</b>	<b>-</b>	<b>123 255.15</b>	<b>11 773 422.20</b>	<b>8 325 967.80</b>	<b>59%</b>	

The actual spending on special projects for the municipality to date amounts to R 11 773 422.20. The municipality has spent 59% of its budgeted special projects.

**IN-YEAR BUDGET STATEMENT TABLES (ANNEXURE: A)****Table C1: Monthly Budget Statement Summary**

DC9 Frances Baard - Table C1 Monthly Budget Statement Summary - M06 December									
Description	2024/25	Budget Year 2025/26							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>									
<b>Financial Performance</b>									
Property rates	-	-	-	-	-	-	-	-	-
Service charges	-	-	-	-	-	-	-	-	-
Investment revenue	13 827	10 130	-	789	4 289	5 065	(776)	-15%	10 130
Transfers and subsidies - Operational	147 618	153 269	-	1 091	64 590	76 634	(12 044)	-16%	153 269
Other own revenue	1 440	230	-	29	181	115	66	57%	230
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>162 885</b>	<b>163 629</b>	<b>-</b>	<b>1 909</b>	<b>69 060</b>	<b>81 814</b>	<b>(12 755)</b>	<b>-16%</b>	<b>163 629</b>
Employee costs	74 045	98 870	-	6 753	39 270	49 435	(10 165)		98 870
Remuneration of Councillors	8 544	11 771	-	665	3 780	5 885	(2 105)		11 771
Depreciation and amortisation	4 669	6 187	-	-	-	3 093	(3 093)		6 187
Interest	-	-	-	-	-	-	-		-
Inventory consumed and bulk purchases	1 140	2 202	-	23	341	1 101	(760)		2 202
Transfers and subsidies	25 000	18 443	-	5 683	12 948	9 221	3 727	40%	18 443
Other expenditure	34 847	45 916	-	3 599	16 648	22 958	(6 310)	-27%	45 916
<b>Total Expenditure</b>	<b>148 245</b>	<b>183 388</b>	<b>-</b>	<b>16 723</b>	<b>72 987</b>	<b>91 695</b>	<b>(18 707)</b>	<b>-20%</b>	<b>183 388</b>
<b>Surplus/(Deficit)</b>	<b>14 640</b>	<b>(19 759)</b>	<b>-</b>	<b>(14 813)</b>	<b>(3 927)</b>	<b>(9 880)</b>	<b>5 953</b>	<b>-60%</b>	<b>(19 759)</b>
Transfers and subsidies - capital (monetary allocations)	-	-	-	-	-	-	-		-
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-		-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>14 640</b>	<b>(19 759)</b>	<b>-</b>	<b>(14 813)</b>	<b>(3 927)</b>	<b>(9 880)</b>	<b>5 953</b>	<b>-60%</b>	<b>(19 759)</b>
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-		-
<b>Surplus/ (Deficit) for the year</b>	<b>14 640</b>	<b>(19 759)</b>	<b>-</b>	<b>(14 813)</b>	<b>(3 927)</b>	<b>(9 880)</b>	<b>5 953</b>	<b>-60%</b>	<b>(19 759)</b>
<b>Capital expenditure &amp; funds sources</b>									
<b>Capital expenditure</b>	<b>(7 221)</b>	<b>4 565</b>	<b>-</b>	<b>71</b>	<b>102</b>	<b>2 282</b>	<b>(2 181)</b>	<b>-96%</b>	<b>4 565</b>
Capital transfers recognised	(70)	-	-	-	-	-	-		-
Borrowing	-	-	-	-	-	-	-		-
Internally generated funds	(7 151)	4 565	-	71	102	2 282	(2 181)	-96%	4 565
<b>Total sources of capital funds</b>	<b>(7 221)</b>	<b>4 565</b>	<b>-</b>	<b>71</b>	<b>102</b>	<b>2 282</b>	<b>(2 181)</b>	<b>-96%</b>	<b>4 565</b>
<b>Financial position</b>									
Total current assets	158 934	146 315	-	-	107 607	-	-	-	146 315
Total non current assets	76 023	75 619	-	-	76 125	-	-	-	75 619
Total current liabilities	25 008	47 195	-	-	(21 032)	-	-	-	47 195
Total non current liabilities	32 749	31 853	-	-	31 494	-	-	-	31 853
Community wealth/Equity	177 200	142 886	-	-	173 269	-	-	-	142 886
<b>Cash flows</b>									
Net cash from (used) operating	159 807	(139)	-	(2 149)	109 178	19 164	(90 014)	-470%	(139)
Net cash from (used) investing	3 274	(5 250)	-	(71)	(102)	(2 625)	(2 523)	96%	(5 250)
Net cash from (used) financing	-	-	-	-	-	-	-		-
<b>Cash/cash equivalents at the month/year end</b>	<b>286 580</b>	<b>118 111</b>	<b>-</b>	<b>(2 221)</b>	<b>232 488</b>	<b>140 039</b>	<b>(92 449)</b>	<b>-66%</b>	<b>-</b>
<b>Debtors &amp; creditors analysis</b>	<b>0-30 Days</b>	<b>31-60 Days</b>	<b>61-90 Days</b>	<b>91-120 Days</b>	<b>121-150 Dys</b>	<b>151-180 Dys</b>	<b>181 Dys-1 Yr</b>	<b>Over 1Yr</b>	<b>Total</b>
<b>Debtors Age Analysis</b>									
Total By Income Source	42	222	72	344	290	206	947	8 272	10 395
<b>Creditors Age Analysis</b>									
Total Creditors	-	-	-	-	-	-	500	-	500

**Table C2 Monthly Budget Statement - Financial Performance (standard classification)**

DC9 Frances Baard - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December										
Description	Ref	Budget Year 2025/26								
		2024/25 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
<b>Revenue - Functional</b>										
<b>Governance and administration</b>		155 093	155 279	-	903	64 597	77 639	(13 043)	-17%	155 279
Executive and council		-	-	-	-	-	-	-	-	-
Finance and administration		155 093	155 279	-	903	64 597	77 639	(13 043)	-17%	155 279
Internal audit		-	-	-	-	-	-	-	-	-
<b>Community and public safety</b>		-	-	-	-	-	-	-	-	-
Community and social services		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		7 792	8 350	-	1 006	4 463	4 175	288	7%	8 350
Planning and development		7 792	8 350	-	1 006	4 463	4 175	288	7%	8 350
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-
<b>Trading services</b>		-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
<b>Other</b>	4	-	-	-	-	-	-	-	-	-
<b>Total Revenue - Functional</b>	2	162 885	163 629	-	1 909	69 060	81 814	(12 755)	-16%	163 629
<b>Expenditure - Functional</b>										
<b>Governance and administration</b>		75 656	103 689	-	5 748	36 267	53 828	(17 561)	-33%	103 689
Executive and council		24 539	29 271	-	1 421	9 851	14 635	(4 785)	-33%	29 271
Finance and administration		48 586	70 664	-	4 137	25 404	37 316	(11 912)	-32%	70 664
Internal audit		2 531	3 754	-	190	1 012	1 877	(865)	-46%	3 754
<b>Community and public safety</b>		12 541	17 752	-	894	5 604	8 876	(3 272)	-37%	17 752
Community and social services		9 144	14 160	-	677	4 302	7 080	(2 778)	-39%	14 160
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		3 396	3 591	-	217	1 301	1 796	(494)	-28%	3 591
Health		-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		56 506	57 661	-	8 598	28 605	28 831	(225)	-1%	57 661
Planning and development		44 260	43 177	-	3 348	19 807	21 589	(1 782)	-8%	43 177
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		12 246	14 484	-	5 251	8 799	7 242	1 557	21%	14 484
<b>Trading services</b>		-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
<b>Other</b>		3 543	4 287	-	1 482	2 515	2 144	372	17%	4 287
<b>Total Expenditure - Functional</b>	3	148 245	183 388	-	16 723	72 992	93 679	(20 687)	-22%	183 388
<b>Surplus/ (Deficit) for the year</b>		14 640	(19 759)	-	(14 813)	(3 932)	(11 864)	7 932	-67%	(19 759)

**Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by Municipal vote)**

DC9 Frances Baard - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 December										
Vote Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>										
<b>Revenue by Vote</b>										
Vote 1 - EXECUTIVE AND COUNCIL	1	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-
Vote 3 - BUDGET AND TREASURY		155 093	155 279	-	903	64 597	77 639	(13 043)	-16.8%	155 279
Vote 4 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-
Vote 5 - PLANNING AND DEVELOPMENT		7 792	8 350	-	1 006	4 463	4 175	288	6.9%	8 350
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
<b>Total Revenue by Vote</b>	2	<b>162 885</b>	<b>163 629</b>	<b>-</b>	<b>1 909</b>	<b>69 060</b>	<b>81 814</b>	<b>(12 755)</b>	<b>-15.6%</b>	<b>163 629</b>
<b>Expenditure by Vote</b>										
Vote 1 - EXECUTIVE AND COUNCIL	1	15 117	15 569	-	673	5 194	7 784	(2 590)	-33.3%	15 569
Vote 2 - MUNICIPAL MANAGER		17 253	23 586	-	1 411	8 419	11 793	(3 375)	-28.6%	23 586
Vote 3 - BUDGET AND TREASURY		21 054	32 070	-	2 295	10 691	18 019	(7 329)	-40.7%	32 070
Vote 4 - CORPORATE SERVICES		43 621	61 108	-	7 297	25 065	30 554	(5 489)	-18.0%	61 108
Vote 5 - PLANNING AND DEVELOPMENT		47 801	47 464	-	4 830	22 322	23 732	(1 410)	-5.9%	47 464
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		3 396	3 591	-	217	1 301	1 796	(494)	-27.5%	3 591
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
<b>Total Expenditure by Vote</b>	2	<b>148 243</b>	<b>183 388</b>	<b>-</b>	<b>16 723</b>	<b>72 992</b>	<b>93 679</b>	<b>(20 687)</b>	<b>-22.1%</b>	<b>183 388</b>
<b>Surplus/ (Deficit) for the year</b>	2	<b>14 643</b>	<b>(19 759)</b>	<b>-</b>	<b>(14 813)</b>	<b>(3 932)</b>	<b>(11 864)</b>	<b>7 932</b>	<b>-66.9%</b>	<b>(19 759)</b>

**Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure)**

DC9 Frances Baard - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December										
Description	Ref	Budget Year 2025/26								
		2024/25 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>										
<b>Revenue</b>										
<b>Exchange Revenue</b>										
Service charges - Electricity		-	-	-	-	-	-	-	-	-
Service charges - Water		-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management		-	-	-	-	-	-	-	-	-
Service charges - Waste management		-	-	-	-	-	-	-	-	-
Sale of Goods and Rendering of Services		1 126	80	-	2	24	40	(16)	-39%	80
Agency services		-	-	-	-	-	-	-	-	-
Interest		-	-	-	-	-	-	-	-	-
Interest earned from Receivables		-	-	-	-	-	-	-	-	-
Interest from Current and Non Current Assets		13 827	10 130	-	789	4 289	5 065	-	-	10 130
Dividends		-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		314	150	-	27	156	75	81	108%	150
Licence and permits		-	-	-	-	-	-	-	-	-
Special rating levies		-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-
<b>Non-Exchange Revenue</b>										
Property rates		-	-	-	-	-	-	-	-	-
Surcharges and Taxes		-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		-	-	-	-	-	-	-	-	-
Licence and permits		-	-	-	-	-	-	-	-	-
Transfers and subsidies - Operational		147 618	153 269	-	1 091	64 590	76 634	(12 044)	-	153 269
Interest		-	-	-	-	-	-	-	-	-
Fuel Levy		-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		-	-	-	-	-	-	-	-	-
Other Gains		-	-	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>162 885</b>	<b>163 629</b>	<b>-</b>	<b>1 909</b>	<b>69 060</b>	<b>81 814</b>	<b>(12 755)</b>	<b>-16%</b>	<b>163 629</b>
<b>Expenditure By Type</b>										
Employee related costs		74 045	98 870	-	6 753	39 270	49 435	(10 165)	-21%	98 870
Remuneration of councillors		8 544	11 771	-	665	3 780	5 885	(2 105)	-36%	11 771
Bulk purchases - electricity		-	-	-	-	-	-	-	-	-
Inventory consumed		1 140	2 202	-	23	341	1 101	(760)	-	2 202
Debt impairment		-	20	-	-	-	10	(10)	-100%	20
Depreciation and amortisation		4 669	6 187	-	-	-	3 093	(3 093)	-100%	6 187
Interest		-	-	-	-	-	-	-	-	-
Contracted services		18 969	28 006	-	2 301	9 196	14 003	(4 807)	-34%	28 006
Transfers and subsidies		25 000	18 443	-	5 683	12 948	9 221	3 727	40%	18 443
Irrecoverable debts written off		3 935	-	-	-	-	-	-	-	-
Operational costs		10 432	15 537	-	1 298	7 452	7 769	(316)	-4%	15 537
Losses on Disposal of Assets		680	54	-	-	-	27	(27)	-100%	54
Other Losses		831	2 300	-	-	-	1 150	(1 150)	-	2 300
<b>Total Expenditure</b>		<b>148 245</b>	<b>183 388</b>	<b>-</b>	<b>16 723</b>	<b>72 987</b>	<b>91 695</b>	<b>(18 707)</b>	<b>-20%</b>	<b>183 388</b>
<b>Surplus/(Deficit)</b>		<b>14 640</b>	<b>(19 759)</b>	<b>-</b>	<b>(14 813)</b>	<b>(3 927)</b>	<b>(9 880)</b>	<b>5 953</b>	<b>(0)</b>	<b>(19 759)</b>
Transfers and subsidies - capital (monetary allocations)		-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>14 640</b>	<b>(19 759)</b>	<b>-</b>	<b>(14 813)</b>	<b>(3 927)</b>	<b>(9 880)</b>	<b>-</b>	<b>-</b>	<b>(19 759)</b>
Income Tax		-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after income tax</b>		<b>14 640</b>	<b>(19 759)</b>	<b>-</b>	<b>(14 813)</b>	<b>(3 927)</b>	<b>(9 880)</b>	<b>-</b>	<b>-</b>	<b>(19 759)</b>
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) attributable to municipality</b>		<b>14 640</b>	<b>(19 759)</b>	<b>-</b>	<b>(14 813)</b>	<b>(3 927)</b>	<b>(9 880)</b>	<b>-</b>	<b>-</b>	<b>(19 759)</b>
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-
<b>Surplus/ (Deficit) for the year</b>		<b>14 640</b>	<b>(19 759)</b>	<b>-</b>	<b>(14 813)</b>	<b>(3 927)</b>	<b>(9 880)</b>	<b>-</b>	<b>-</b>	<b>(19 759)</b>

**Expenditure**

To date, R 72 987 074.00 has been spent as compared to the operational year-to-date budget projections of R 91 694 544.00. The variance is as a result of projects in the planning phase and lesser spending due to the vacant positions and projects

**Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding)**

DC9 Frances Baard - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06										
December										
Vote Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1									
<b>Multi-Year expenditure appropriation</b>	2									
Vote 1 - EXECUTIVE AND COUNCIL		-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-
Vote 3 - BUDGET AND TREASURY		-	-	-	-	-	-	-	-	-
Vote 4 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-
Vote 5 - PLANNING AND DEVELOPMENT		-	-	-	-	-	-	-	-	-
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
<b>Total Capital Multi-year expenditure</b>	4,7	-	-	-	-	-	-	-	-	-
<b>Single Year expenditure appropriation</b>	2									
Vote 1 - EXECUTIVE AND COUNCIL		(44)	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL MANAGER		150	194	-	-	17	97	(80)	-83%	194
Vote 3 - BUDGET AND TREASURY		(1 886)	2 773	-	-	14	1 386	(1 373)	-99%	2 773
Vote 4 - CORPORATE SERVICES		(5 499)	1 553	-	71	71	776	(705)	-91%	1 553
Vote 5 - PLANNING AND DEVELOPMENT		57	45	-	-	-	22	(22)	-100%	45
Vote 6 - PROJECT MAN AND ADVISORY SERVICES		-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
<b>Total Capital single-year expenditure</b>	4	(7 221)	4 565	-	71	102	2 282	(2 181)	-96%	4 565
<b>Total Capital Expenditure</b>		(7 221)	4 565	-	71	102	2 282	(2 181)	-96%	4 565
<b>Capital Expenditure - Functional Classification</b>										
<b>Governance and administration</b>		(4 214)	4 134	-	-	31	2 067	(2 036)	-99%	4 134
Executive and council		113	194	-	-	17	97	(80)	-83%	194
Finance and administration		(4 327)	3 940	-	-	14	1 970	(1 956)	-99%	3 940
Internal audit		-	-	-	-	-	-	-	-	-
<b>Community and public safety</b>		(3 054)	386	-	71	71	193	(122)	-63%	386
Community and social services		(3 054)	386	-	71	71	193	(122)	-63%	386
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		46	45	-	-	-	22	(22)	-100%	45
Planning and development		57	45	-	-	-	22	(22)	-100%	45
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		(11)	-	-	-	-	-	-	-	-
<b>Trading services</b>		-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
<b>Other</b>		-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure - Functional Classification</b>	3	(7 221)	4 565	-	71	102	2 282	(2 181)	-96%	4 565
<b>Funded by:</b>										
National Government		(50)	-	-	-	-	-	-	-	-
Provincial Government		-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)		(19)	-	-	-	-	-	-	-	-
<b>Transfers recognised - capital</b>		(70)	-	-	-	-	-	-	-	-
<b>Borrowing</b>	6	-	-	-	-	-	-	-	-	-
<b>Internally generated funds</b>		(7 151)	4 565	-	71	102	2 282	(2 181)	-96%	4 565
<b>Total Capital Funding</b>		(7 221)	4 565	-	71	102	2 282	(2 181)	-96%	4 565

**Table C6 Monthly Budget Statement – Financial Position.****DC9 Frances Baard - Table C6 Monthly Budget Statement - Financial Position - M06 December**

Description	Ref	2024/25	Budget Year 2025/26			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
<b>R thousands</b>	1					
<b>ASSETS</b>						
<b>Current assets</b>						
Cash and cash equivalents		149 376	118 096	–	99 926	118 096
Trade and other receivables from exchange transactions		7 134	8 706	–	6 486	8 706
Receivables from non-exchange transactions		322	389	–	322	389
Current portion of non-current receivables		671	611	–	671	611
Inventory		330	567	–	339	567
VAT		835	17 284	–	339	17 284
Other current assets		266	662	–	(477)	662
<b>Total current assets</b>		<b>158 934</b>	<b>146 315</b>	<b>–</b>	<b>107 607</b>	<b>146 315</b>
<b>Non current assets</b>						
Investments		–	–	–	–	–
Investment property		–	–	–	–	–
Property, plant and equipment		68 328	69 668	–	68 430	69 668
Biological assets		–	–	–	–	–
Living and non-living resources		–	–	–	–	–
Heritage assets		631	631	–	631	631
Intangible assets		712	(417)	–	712	(417)
Trade and other receivables from exchange transactions		–	–	–	–	–
Non-current receivables from non-exchange transactions		6 306	5 728	–	6 306	5 728
Other non-current assets		46	9	–	46	9
<b>Total non current assets</b>		<b>76 023</b>	<b>75 619</b>	<b>–</b>	<b>76 125</b>	<b>75 619</b>
<b>TOTAL ASSETS</b>		<b>234 957</b>	<b>221 934</b>	<b>–</b>	<b>183 731</b>	<b>221 934</b>
<b>LIABILITIES</b>						
<b>Current liabilities</b>						
Bank overdraft		–	–	–	–	–
Financial liabilities		–	–	–	–	–
Consumer deposits		7	4	–	9	4
Trade and other payables from exchange transactions		9 958	18 951	–	(39 202)	18 951
Trade and other payables from non-exchange transactions		1 988	1 911	–	3 170	1 911
Provision		13 481	17 306	–	14 593	17 306
VAT		(427)	9 023	–	399	9 023
Other current liabilities		–	–	–	–	–
<b>Total current liabilities</b>		<b>25 008</b>	<b>47 195</b>	<b>–</b>	<b>(21 032)</b>	<b>47 195</b>
<b>Non current liabilities</b>						
Financial liabilities		–	–	–	–	–
Provision		3 116	3 000	–	2 936	3 000
Long term portion of trade payables		–	–	–	–	–
Other non-current liabilities		29 633	28 853	–	28 558	28 853
<b>Total non current liabilities</b>		<b>32 749</b>	<b>31 853</b>	<b>–</b>	<b>31 494</b>	<b>31 853</b>
<b>TOTAL LIABILITIES</b>		<b>57 757</b>	<b>79 048</b>	<b>–</b>	<b>10 463</b>	<b>79 048</b>
<b>NET ASSETS</b>	2	<b>177 200</b>	<b>142 886</b>	<b>–</b>	<b>173 269</b>	<b>142 886</b>
<b>COMMUNITY WEALTH/EQUITY</b>						
Accumulated surplus/(deficit)		135 675	100 313	–	131 744	100 313
Reserves and funds		41 525	42 573	–	41 525	42 573
Other		–	–	–	–	–
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	2	<b>177 200</b>	<b>142 886</b>	<b>–</b>	<b>173 269</b>	<b>142 886</b>

**Table C7 Monthly Budget Statement – Cash flow.**

DC9 Frances Baard - Table C7 Monthly Budget Statement - Cash Flow - M06 December										
Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>										
<b>Receipts</b>										
Property rates		-	-	-	-	-	-	-	-	-
Service charges		-	-	-	-	-	-	-	-	-
Other revenue		1 440	265	-	96	181	132	48	36%	265
Transfers and Subsidies - Operational		202 957	153 269	-	-	66 529	76 634	(10 105)	-13%	153 269
Transfers and Subsidies - Capital		-	-	-	-	-	-	-	-	-
Interest		13 827	10 130	-	3 287	4 289	5 065	(776)	-15%	10 130
Dividends		-	-	-	-	-	-	-	-	-
<b>Payments</b>										
Suppliers and employees		(58 417)	(156 775)	-	(5 532)	(38 179)	(66 182)	(28 003)	42%	(156 775)
Interest		-	-	-	-	-	-	-	-	-
Transfers and Subsidies		-	(7 028)	-	-	-	3 514	3 514	100%	(7 028)
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		<b>159 807</b>	<b>(139)</b>	<b>-</b>	<b>(2 149)</b>	<b>32 819</b>	<b>19 164</b>	<b>(13 655)</b>	<b>-71%</b>	<b>(139)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>										
<b>Receipts</b>										
Proceeds on disposal of PPE		-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-
<b>Payments</b>										
Capital assets		3 274	(5 250)	-	(71)	(102)	(2 625)	(2 523)	96%	(5 250)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>		<b>3 274</b>	<b>(5 250)</b>	<b>-</b>	<b>(71)</b>	<b>(102)</b>	<b>(2 625)</b>	<b>(2 523)</b>	<b>96%</b>	<b>(5 250)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>										
<b>Receipts</b>										
Short term loans		-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-	-	-
<b>Payments</b>										
Repayment of borrowing		-	-	-	-	-	-	-	-	-
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>		<b>163 081</b>	<b>(5 389)</b>	<b>-</b>	<b>(2 221)</b>	<b>32 718</b>	<b>16 539</b>			<b>-</b>
Cash/cash equivalents at beginning:		123 499	123 499	-	-	123 412	123 499			123 412
Cash/cash equivalents at month/year end:		286 580	118 111	-	(2 221)	156 130	140 039			-

### 3. SUPPORTING DOCUMENTATION

#### Monthly Budget Statement - aged debtors

DC9 Frances Baard - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December

Description	NT Code	Budget Year 2025/26										Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.o Council Policy	
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days			
<b>R thousands</b>														
<b>Debtors Age Analysis By Income Source</b>														
Trade and Other Receivables from Exchange Transactions - Water	1200	-	-	-	-	-	-	-	-	-	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	1300	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	1400	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	1500	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Management	1600	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	1700	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	1810	-	-	-	-	-	-	-	-	-	-	-	-	-
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	1900	42	222	72	344	290	206	947	8 272	10 395	10 059	-	-	
<b>Total By Income Source</b>	<b>2000</b>	<b>42</b>	<b>222</b>	<b>72</b>	<b>344</b>	<b>290</b>	<b>206</b>	<b>947</b>	<b>8 272</b>	<b>10 395</b>	<b>10 059</b>	<b>-</b>	<b>-</b>	
<b>2024/25 - totals only</b>														
<b>Debtors Age Analysis By Customer Group</b>														
Organs of State	2200	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial	2300	-	-	-	-	-	-	-	-	-	-	-	-	-
Households	2400	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	2500	42	222	72	344	290	206	947	8 272	10 395	10 059	-	-	
<b>Total By Customer Group</b>	<b>2600</b>	<b>42</b>	<b>222</b>	<b>72</b>	<b>344</b>	<b>290</b>	<b>206</b>	<b>947</b>	<b>8 272</b>	<b>10 395</b>	<b>10 059</b>	<b>-</b>	<b>-</b>	

Municipal debtors consist of three main groups, namely:

- Provincial or Local government bodies for services rendered to or on behalf of these bodies,
- Ex-employees entitled to post-service benefits, and
- Other entities by way of service delivery for which costs are to be recovered.

Matters reported below are in respect of debts outstanding to the municipality as at 31 December 2025.

ACCOUNT NR	DEBTOR	INVOICE DATE	DESCRIPTION	OPENING BALANCE	AMOUNT PAID PREVIOUSLY	INVOICED DEC '25	PAID DEC '25	BALANCE	PROGRESS
100087	Department of Safety & Liaison	2022/04/30	Rental Clinic Building - Jan Kempdorp	266 088.49	210 854.27	0.00	0.00	55 234.22	Handed over to legal department for further action
101399	Department of Roads and Public Works	2025/12/18	Post Service medical aid - Council Contribution	5 647 513.43	5 428 993.83	55 129.90	0.00	275 649.50	Monthly payments.
101400	Department of Roads and Public Works	2025/12/18	Sundry - Municipal accounts workshops	12 604 100.41	3 520 879.06	10 798.64	0.00	9 094 019.99	Handed over to legal department for further action
101408	Greenan S.	2019/07/01	Post Service medical aid - Member Contribution	11 355.00	9 484.00	0.00	0.00	1 871.00	Follow up with debtor for non payment
101417	Kgantsi N.G.	2015/08/18	Medical aid	26 740.00	13 288.85	0.00	0.00	13 451.15	Handed over state attorney
101418	Moloi M.M.	2014/04/17	Irregular expenditure - Motor Vehicle & Modules failed	188 636.80	132 584.20	0.00	0.00	56 052.60	Handed over state attorney - Summons issued 01/08/2019
101459	Siwisa A.M.	2019/07/30	Salary overpayment	9 653.29	8 000.00	0.00	0.00	1 653.29	Agreement to pay outstanding balance
101463	Raillex Pty Ltd	2020/11/12	New building - Electrical repairs and COC	56 140.00	26 140.00	0.00	0.00	30 000.00	Handed over to legal department for further action
101469	Msibi J.K.	2022/05/31	Laptop recovery	14 900.00	10 017.40	0.00	0.00	4 882.60	Awaiting payback arrangement
101470	Mothibi K.C.	2024/03/14	Travel over payment	19 061.54	19 051.54	0.00	10.00	0.00	Monthly salary deduction
101473	Seolheng Water	2022/06/30	FNB fraud	499 986.20	0.00	0.00	0.00	499 986.20	Case finalized at courts - awaiting feedback FNB re recovering of money
101475	EFF Councillors	2023/06/30	Legal Costs- CASE 1933/21	143 607.69	0.00	0.00	0.00	143 607.69	Handed over to Mjila & Partners
101476	Orange Development (PTY)LTD	2023/06/30	VAT overpayment	100 460.87	24 595.00	0.00	0.00	75 865.87	Handed over to state attorney - 24/10/2024
101477	Ruiter I.R.	2023/10/20	Salary overpayment	222 734.91	131 018.28	0.00	0.00	91 716.63	Chr transferred to SolPlaatje Municipality, payment arrangement is made.
101480	Zalisa A.K.	2024/03/19	Salary overpayment	8 365.80	2 697.30	0.00	0.00	5 668.50	Letter of demand to make payment arrangements
101484	Moseki O.P.	2025/11/28	SARS penalty: MPAC 01 12/2024	0.00	0.00	68 795.96	4 000.00	64 795.96	Monthly salary deduction
				<b>19 819 344.43</b>	<b>9 535 603.73</b>	<b>134 724.50</b>	<b>4 010.00</b>	<b>10 414 455.20</b>	

### Payments to Councilors/Employees/Pensioners/Suppliers:

The purchases and payments to creditors are under adequate control.

Expenditure statistics for the month ended on the 31 December 2025 is listed below:

FRANCES BAARD DISTRICT MUNICIPALITY					
EXPENDITURE STATISTICS					Dec-25
Employee/Supplier	Salaries/Payment(Rand)	Number of Employees			No of Pay
		Paid	Not paid	Termination	Made
Officials	4 107 524.59	93	0	0	0
Pension	-	0	0	0	0
Section 54 & 57	150 539.91	1	0	0	0
Contract	652 480.74	13	0	0	0
Cllrs	665 160.37	29	0	1	0
Interns	158 333.27	19	0	0	0
Payments Made	51 973 574.12	-	-	-	0
<b>TOTALS</b>	<b>57 707 613.00</b>	<b>155</b>	<b>0</b>	<b>1</b>	<b>0</b>

Internal controls in the expenditure unit are continuously being assessed and tightened to allow closer monitoring of daily purchases.

**SUPPLY CHAIN MANAGEMENT:**

As the Council reserves its right to maintain oversight over the implementation of the Supply Chain Management Policy and is empowered to make Supply Chain policy within the ambit of the applicable legislation, the following is hereby reported:

**1. Implementation of the Approved Supply Chain Management Policy.**

The approved Supply Chain Management Policy of May 2025 is implemented and is maintained by all relevant role players.

**2. Implementation of the Supply Chain Management Process.**

- **Training of Supply Chain Management Officials**

There was no training for the month of December 2025.

- **Demand Management**

Bids and quotations were invited in accordance with the Supply Chain Management Policy. Bid documents used were customised, standard bid documents prescribe by National Treasury. All preconditions were enforced during the opening of bids including the verification on Tax Clearance Certificates issued by SARS. The procurement plan for 2025-26 was approved by the Accounting Officer.

- **Acquisition Management**

For the period of December 2025 there was one contract (R200 000 +) awarded by the Municipal Manager.

<b>AWARDED TENDERS 25/26 FINANCIAL YEAR (ABOVE R 200 000 AND MORE) – DECEMBER 2025</b>				
<b>BID No.</b>	<b>DESCRIPTION</b>	<b>AWARDED / SERVICE PROVIDER</b>	<b>AMOUNT</b>	<b>DATE AWARDED</b>
BID 08/25	RE-ADVERT FOR PROVISION OF SECURITY SERVICES AT FRANCES BAARD OFFICES FOR A PERIOD OF THREE (3) YEARS	MONYANGAN SECURITY SERVICES	R 3 286 950.00	11 DEC 25

- **Written Quotations**

For the period of December 2025 there were no written quotations (R30 000-R200 000) awarded by the Municipal Manager.

**Total orders issued total R 293 654.86**

Council and Executive	R 0.00
Municipal Manager	R 15 000.00
Finance	R 0.00
Administration	R 99 088.70
Planning and Development	R 179 566.16
Technical Service	R 0.00

**a) Disposal Management**

No disposals was approved by the Municipal Manager for the month of December 2025.

**b) Deviations**

For the period of December 2025, no deviations were approved by the Municipal Manager.

**Issues from Stores**

**Total orders issued total R 22 499.86.**

Council	R 0.00
Municipal Manager	R 4973.33
Finance	R 1 625.18
Administration	R 3 007.67
Planning and Development	R 8 923.46
Technical Service	R 3 970.22

**c) List of accredited Service Providers**

The supplier's database is daily updated and the database form is amended to made provision for the MBD 4 and MBD 9 forms as required by the AG report.

**d) Support to Local Municipalities**

No official request was received from the local municipalities.

**e) In the service of the state.**

No orders outstanding report from new system only accounts payable age analysis available.

**f) In the service of the state.**

No written quotes were awarded to person's who are in the service of the state.

## Monthly Budget Statement - investment portfolio

Investment Number	Type of investment	Investment by Maturity	Investment Amount	Withdrawal	Commence of Investment	Expiry Date Of Investment	Term (days)	Yield for the month (1)	Accrued Interest Over Term	Accrued Interest Month	Service fee	Accrued Interest after monthly service fee
037662011402000191	notice	NEDCOR	9 800 000.00		26-Jun-25	26-Jun-26	365	8.200%	803 600.00	66 049.32		
037662011402000195	notice	NEDCOR	10 000 000.00		05-Nov-25	05-Mar-26	120	7.490%	246 246.58	51 301.37		
037662011402000196	notice	NEDCOR	10 000 000.00		21-Nov-25	20-Mar-26	119	7.380%	240 608.22	18 197.26		
037662011402000197	notice	NEDCOR	10 000 000.00		21-Nov-25	20-Mar-26	119	7.380%	240 608.22	18 197.26		
048472468-189	notice	STANDARD BANK	15 000 000.00		05-Nov-25	05-Mar-26	120	7.604%	374 991.78	81 248.22		
048472468-190	notice	STANDARD BANK	10 000 000.00		13-Nov-25	13-Mar-26	120	7.579%	249 172.60	64 369.59		
048472468-191	notice	STANDARD BANK	10 000 000.00		11-Dec-25	10-Apr-26	120	7.432%	244 339.73	42 759.45		
2080805462	notice	ABSA	15 000 000.00		21-Nov-25	20-Mar-26	119	6.450%	315 431.51	82 171.23		
	notice	ABSA	10 000 000.00		11-Dec-25	10-Apr-26	120	7.360%	241 972.60	42 345.21		
76204687655	notice	FNB	10 000 000.00		21-Nov-25	20-Mar-26	119	7.150%	233 109.59	60 726.03		
76204676640	notice	FNB	5 000 000.00		21-Nov-25	20-Mar-26	119	7.150%	116 554.79	30 363.01		
76208764574	notice	FNB	5 000 000.00		13-Nov-25	13-Mar-26	120	7.240%	119 013.70	30 745.21		
76211041315	notice	FNB	10 000 000.00		11-Dec-25	10-Apr-26	120	7.150%	235 068.49	41 136.99		
			R 129 800 000.00	R .			1 800		R 2 956 971.23	466 638.90	.	.

Surplus cash is invested at approved banking institutions in accordance with current cash and investment policy.

Investment amounts to R 129 800 000.00 as at 31 December 2025.

**Monthly Budget Statement - transfers and grant receipts**

DC9 Frances Baard - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M06 December

Description	Ref	2024/25		Budget Year 2025/26						
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>										
<b>RECEIPTS:</b>										
<b>Operating Transfers and Grants</b>										
<b>National Government:</b>		147 479	153 069	-	-	75 632	76 534	8 021	10.5%	153 069
Energy Efficiency and Demand Management	-	3 720	4 000	-	-	6 600	2 000	4 600	230.0%	4 000
EPWP Incentive	-	1 274	1 395	-	-	2 251	698	-	-	1 395
Finance Management	-	554	1 000	-	-	2 000	500	-	-	1 000
Local Government Equitable Share	-	139 133	143 719	-	-	59 883	71 859	-	-	143 719
Metro Informal Settlements Partnership Grant	-	-	-	-	-	-	-	-	-	-
Rural Road Asset Management Systems Grant	-	2 798	2 955	-	-	4 898	1 478	3 421	231.5%	2 955
Other transfers and grants [insert description]										
<b>Provincial Government:</b>		139	-	-	-	-	-	-	-	-
Northern Cape_Capacity Building and Other_Specify (Add grant descri	-	139	-	-	-	-	-	-	-	-
Other transfers and grants [insert description]	4									
<b>District Municipality:</b>		-	-	-	-	-	-	-	-	-
[insert description]										
<b>Other grant providers:</b>		-	200	-	-	-	100	(100)	-100.0%	200
National Departmental Agencies_Education, Training and Developmen	-		200	-	-	-	100	(100)	-100.0%	200
Provincial Departmental Agencies_Northern Cape Economic Developm	-		-	-	-	-	-	-	-	-
<b>Total Operating Transfers and Grants</b>	5	147 618	153 269	-	-	75 632	76 634	7 921	10.3%	153 269
<b>Capital Transfers and Grants</b>										
<b>National Government:</b>		-	-	-	-	-	-	-	-	-
Integrated National Electrification Programme Grant	-	-	-	-	-	-	-	-	-	-
Other capital transfers [insert description]										
<b>Provincial Government:</b>		-	-	-	-	-	-	-	-	-
[insert description]										
<b>District Municipality:</b>		-	-	-	-	-	-	-	-	-
[insert description]										
<b>Other grant providers:</b>		-	-	-	-	-	-	-	-	-
[insert description]										
<b>Total Capital Transfers and Grants</b>	5	-	-	-	-	-	-	-	-	-
<b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>	5	147 618	153 269	-	-	75 632	76 634	7 921	10.3%	153 269

## Monthly Budget Statement - transfers and grant expenditure

## DC9 Frances Baard - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M06 December

Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
<b>EXPENDITURE</b>										
<b>Operating expenditure of Transfers and Grants</b>										
National Government:		8 346	9 350	-	654	11 122	4 675	6 447	137.9%	9 350
Energy Efficiency and Demand Side Management Grant	-	3 720	4 000	-	-	6 231	2 000	4 231	211.5%	4 000
Expanded Public Works Programme Integrated Grant	-	1 274	1 395	-	-	-	698	(698)	-100.0%	1 395
Local Government Financial Management Grant	-	554	1 000	-	85	798	500	298	59.6%	1 000
Rural Road Asset Management Systems Grant	-	2 798	2 955	-	569	4 093	1 478	2 616	177.0%	2 955
Municipal Infrastructure Grant	-									
Rural Road Asset Management Systems Grant	-									
Other transfers and grants [insert description]	-									
Provincial Government:		139	-	-	-	-	-	-		-
Northern Cape Capacity Building and Other_Specify (Add grant description)_Receipts										
Northern Cape	-	139	-	-	-	-	-	-		-
Other transfers and grants [insert description]	-									
District Municipality:		-	-	-	-	-	-	-		-
[insert description]										
Other grant providers:		-	-	-	-	-	-	-		200
National Departmental Agencies-Education, Training and Development	-	-	-	-	-	-	-	-		200
Other Transfers Private Enterprises	-	-	-	-	-	-	-	-		-
Provincial Departmental Agencies-Northern Cape Economic Development	-	491	-	-	-	-	-	6 447	#DIV/0!	-
<b>Capital expenditure of Transfers and Grants</b>										
National Government:		-	-	-	-	-	-	-		-
Integrated National Electrification Programme Grant	-									
Municipal Infrastructure Grant	-									
Other capital transfers [insert description]	-									
Provincial Government:		-	-	-	-	-	-	-		-
District Municipality:		-	-	-	-	-	-	-		-
Other grant providers:		-	-	-	-	-	-	-		-
Total capital expenditure of Transfers and Grants		-	-	-	-	-	-	-		-
<b>TOTAL EXPENDITURE OF TRANSFERS AND GRANTS</b>		<b>491</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6 447</b>	<b>#DIV/0!</b>	<b>-</b>



**ASSET AND RISK MANAGEMENT****Insurance:**

All Municipal assets are adequately insured with Lateral Unison. The contract runs from 01 February 2025 for a period of three (3) years, which ends on 31 January 2028.

**Asset Management:**

The asset register is updated on annual basis; this is done to keep up with any changes that might have occurred. The municipality has completed the asset count for the 2024/2025 financial year.

**Information Backup:**

All shared data stored on the file server (*O & P drives only*) is backed up on backup tapes which are extended automatically on a daily, weekly, monthly, and annually basis. The General Ledger and associated financial system data is backed up on the cloud iron tree server on a daily basis. The "Sage Evolution" financial system was implemented on 01 March 2022. Automated backup is done as well as a day end procedure to integrate daily transactions.

**Repairs and Maintenance Cost:**

The actual operating costs of the municipal repairs and maintenance that were incurred for the year to date as required in terms of the repairs and maintenance policy are set out below:

OPERATING RESULTS ANALYSIS COMPARISON: ACTUAL TO BUDGET	FULL YEAR BUDGET 2024/25	ADJUSTMENT BUDGET 2025/26	31/12/2025 YTD ACTUAL	VARIANCES	VARIANCES %
Municipal Offices	295 000.00	-	12 149.86	282 850.14	4%
Computer Software and Applications	4 551 663.00	-	1 254 272.86	3 297 390.14	28%
Computer Equipment	3 503 400.00	-	1 659 940.03	1 843 459.97	47%
Furniture and Office Equipment	250 000.00	-	494.30	249 505.70	0%
Machinery and Equipment	170 920.00	-	81 934.49	88 985.51	48%
Transport Assets	725 470.00	-	25 243.62	700 226.38	3%
<b>Totals</b>	<b>9 496 453.00</b>	<b>-</b>	<b>3 034 035.16</b>	<b>6 462 417.84</b>	<b>32%</b>

Year to date expenditure on repairs and maintenance amounts to R 3 034 035.16 of the R 9 496 453.00 that was budgeted. The percentage expenditure up to date amounts to 32%.

**Motor vehicles – utilization Statistics:**

The municipality operates a pool of 28 vehicles as part of its routine activities. Statistical information regarding the year-to-date utility for December 2025 is as follows:

**Municipal Vehicles:**

	Vehicle	Vehicle	Year	Registration	Last	Next Service	License	Opening KM	Previous	Current		
	Description	Allocation	Model	Number	Service	Date/Kilos	Expires	01 OCT '25	Month	month	DEC'25 utility	DEC'25
									Closing Km	Closing KM		
									Reading	Reading		
1	Isuzu KB 2.5 CrewCab	Environmental Health	2016	CMV 311 NC	135 000	150 000	2026/04/30	143 095	145 143	146 060	917	Vehicle utilized, no problems reported
2	Toyota Hilux 2.5D	Disaster Management	2016	CMT 747 NC	110 000	120 000	2026/04/30	117 092	118 088	118 877	789	Vehicle utilized, no problems reported
3	Isuzu KB CrewCab	Housing	2016	CMV 319 NC	135 000	150 000	2026/04/30	140 393	141 762	141 911	149	Vehicle utilized, no problems reported
4	Toyota Landcruiser	Disaster Management	2014	CJL 363 NC	70 000	80 000	2026/08/31	76 845	77 959	78 218	259	Vehicle utilized, no problems reported
5	Toyota Landcruiser	Disaster Management	2014	CKW 835 NC	75 000	85 000	2026/08/31	77 066	77 237	77 237	-	Vehicle was not utilized
6	Isuzu Kb 250 D-Teq	Project Management	2014	CKR 822 NC	120 000	135 000	2026/04/30	124 568	125 166	125 372	206	Vehicle utilized, no problems reported
7	Isuzu Fire Engine	Disaster Management	2013	CHM 958 NC	15 000	15 000	2024/07/31	-	-	-	-	Vehicle was not utilized
8	Toyota Etios	Office Support	2014	CJG 979 NC	100 000	110 000	2026/04/30	96 957	97 528	97 679	151	Vehicle utilized, no problems reported
9	Nissan Hardbody	Pool	2014	CJJ 263 NC	60 000	75 000	2026/04/30	67 219	67 368	67 422	54	Vehicle utilized, was taken in for service
10	Chevrolet	Supply Chain Management	2015	CLF791 NC	30 000	45 000	2026/04/30	22 653	22 841	22 867	26	Vehicle utilized, no problem reported
11	Nissan Almera 1.5 Acenta	Pool	2016	CMT 438 NC	160 000	170 000	2026/04/30	70 247	70 356	70 530	174	Vehicle utilized, no problems reported
12	Audi Q7 3.0TDI Quattro	Council and Executive	2017	FBDM 1 NC	120 000	120 000	2026/08/31	0	0	0	-	Vehicle was not utilized
13	Nissan NP 300 D/Cab	Environmental Health	2017	CPS 005 NC	100 000	115 000	2026/08/31	98 633	99 983	100 634	651	Vehicle utilized, no problems reported
14	Nissan NP 300 S/Cab	Disaster Management	2017	CPS 008 NC	75 000	90 000	2026/08/31	78 869	79 742	80 049	307	Vehicle utilized, no problems reported
15	Toyota Hilux 2.8 GD-6 D/Cab	Project Management	2022	CZF 251 NC	60 000	70 000	2026/04/30	50 060	52 056	53 174	1 118	Vehicle utilized, was taken in for service
16	Scania P310 Water Tanker	Disaster Management	2018	CVG 023 NC	15 000	15 000	2024/04/30	0	0	0	-	Vehicle was not utilized, breakdown in for repairs
17	Isuzu D-Max	Disaster Management	2023	DBY698 NC	30 000	45 000	2026/06/30	33 552	33 887	33 887	-	Vehicle was not utilized
18	Isuzu D-Max	Environmental Health	2023	DCC695NC	30 000	45 000	2026/08/31	37 484	37 507	38 257	750	Vehicle utilized, no problems reported
19	Isuzu D-Max	Environmental Health	2023	DBY699NC	15 000	30 000	2026/06/30	19 990	21 127	21 704	577	Vehicle utilized, no problems reported
20	Isuzu D-Max	Environmental Health	2023	DBY700NC	15 000	30 000	2026/06/30	20 604	21 782	21 936	154	Vehicle utilized, no problems reported
21	VW T-Cross 1.0 Tsi	Pool	2024	DCZ 616 NC	15 000	30 000	2026/03/31	27 084	28 212	28 804	592	Vehicle utilized, no problems reported
22	VW T-Cross 1.0 Tsi	Pool	2024	DCZ 618 NC	30 000	50 000	2026/03/31	30 458	31 776	32 857	1 081	Vehicle utilized, no problem reported
23	VW Polo Sedan 1.6 Mpi	Pool	2024	DCZ 620 NC	15 000	30 000	2026/03/31	16 837	17 588	17 829	241	Vehicle utilized, no problems reported
24	VW Polo Sedan 1.6 Mpi	Pool	2024	DCZ 641 NC	15 000	30 000	2026/03/31	19 669	20 810	21 272	462	Vehicle utilized, no problems reported
25	Isuzu D-Max	Environmental Health	2024	DDC 963 NC	15 000	30 000	2026/04/04	11 886	13 187	13 693	506	Vehicle utilized, no problems reported
26	Toyota corolla	Pool	2025	DFN 833 NC	0	15 000	2026/04/30	4 000	4 023	4 133	110	Vehicle utilized, no problems reported
27	Isuzu D MAX	Environmental Health	2025	DFW 969 NC	0	15 000	2026/04/30	2 865	4 198	4 628	430	Vehicle utilized, UNPROCESSED TRIPS
28	Toyota Quantum	Tourism & LED	2025	DFN 832 NC	0	15 000	2026/04/30	6 071	7 551	7 902	351	Vehicle utilized, no problems reported
30											8 196	

**3. Quality Certificate**

I, ZM Bogatsu, the Municipal Manager of Frances Baard District Municipality, hereby certify that–

- The monthly budget statement
- Quarterly report on the implementation of the budget and financial state affairs of the municipality
- Mid-year budget and performance assessment

The report for the month of November 2025 has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act.

**Ms. ZM Bogatsu**  
**Municipal Manager**

Signature: 

Date: 14 January 2016